



2023 ANNUAL BUDGET

City and County of Broomfield



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GOVERNMENT FINANCE OFFICERS ASSOCIATION

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Budget Presentation
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**City and County of Broomfield
Colorado**

For the Fiscal Year Beginning

January 01, 2022

Christopher P. Morill

Executive Director



CITY AND COUNTY OF BROOMFIELD

Colorado



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MAYOR



Laurie Anderson



Bruce Leslie



Jean Lim



Deven Shaff



Austin Ward



William Lindstedt



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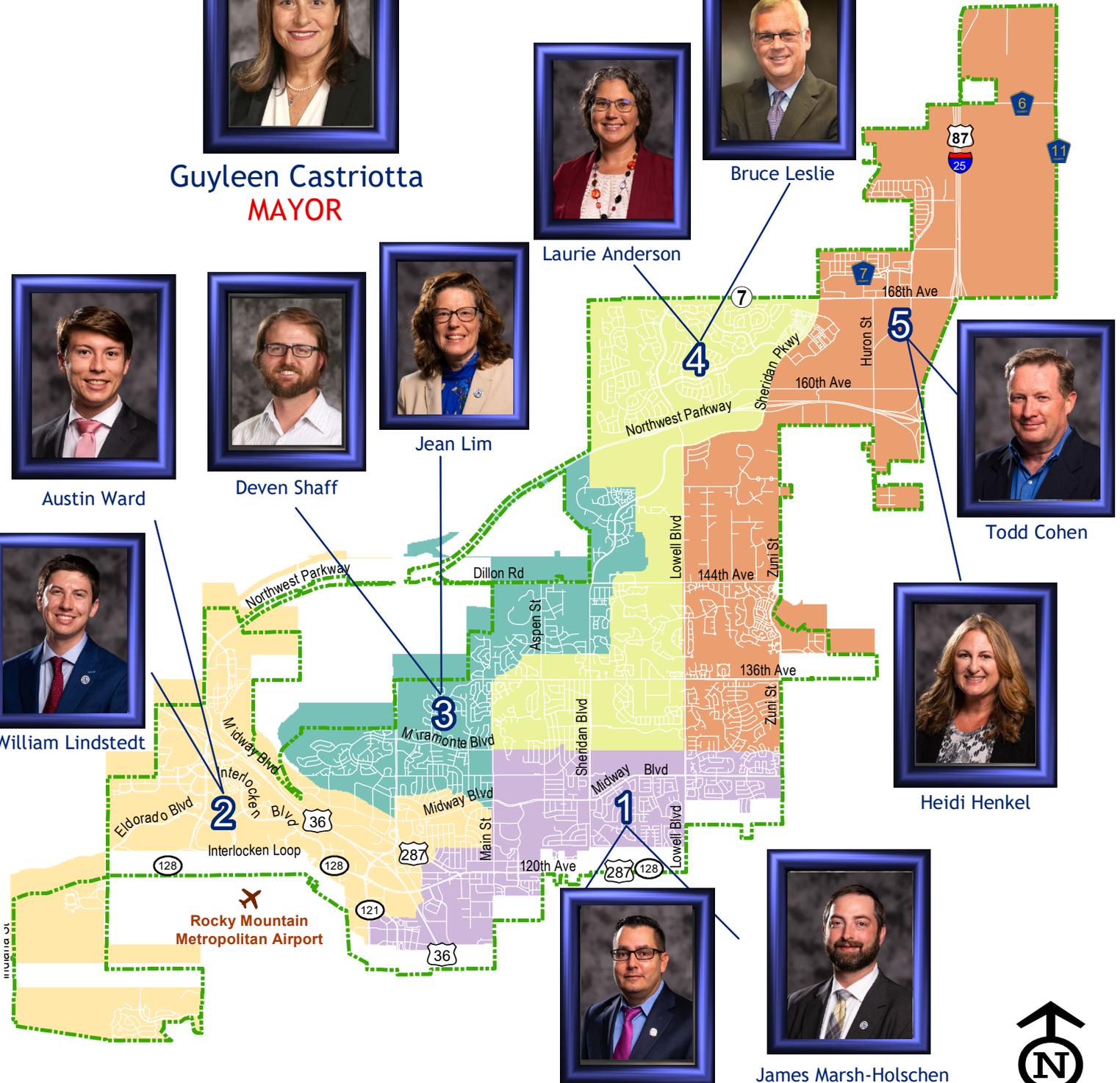
Heidi Henkel



James Marsh-Holschen



Stan Jezierski
Mayor Pro Tem





BROOMFIELD COMMUNITY

CITY COUNCIL

CITY AND COUNTY ATTORNEY
NANCY RODGERS

CITY AND COUNTY MANAGER
JENNIFER HOFFMAN

MUNICIPAL JUDGE
AMY BOCKMAN

DEPUTY CITY AND COUNTY MANAGER
DON DAVIS

ASSISTANT CITY AND COUNTY MANAGER
ABBY YELLMAN

- Communications and Engagement
Julie Story
- Diversity, Equity and Organizational Development
Vanessa Oldham
- Human Services
Dan Casey
- Library, Arts and History
Kathryn Lynip
- Open Space and Trails
Kristan Pritz
- Parks, Recreation, and Senior Services
Emergency Management
Clay Shuck

DIRECT REPORT TO CITY AND COUNTY MANAGER

- Economic Vitality and Development
Jeff Romine
- Finance Department
Brenda Richey
- Human Resources
Niki Macklin
- Performance and Internal Audit
Bernie Block
- Police Department
Chief Enea Hempelmann

- Assessor
Jay Yamashita
- Clerk and Recorder
Crystal Clemens
- Community Development
Katie Allen
Anna Bertanzetti
- Courts
Amy Mailander
- Information Technology
Kateri Abeyta
- Public Health and Environment
Jason Vahling
- Public Works
Ken Rutt
- Strategic Initiatives
Danee Brouillard

READER'S GUIDE

The budget serves as a policy document, financial plan, operational guide, and a communication tool. The document is intended to reflect the emphasis that the City and County of Broomfield places on excellent services delivered in an efficient, respectful, and courteous manner to all its residents. These services are intended to maintain and enhance the quality of life that Broomfield residents enjoy and have come to expect.

Changes from the Previous Year

As the organization responds to an ever-changing environment, staff make the necessary revisions to reflect the new climate. While it can be challenging to demonstrate the ongoing fiscal changes, staff attempts to capture and provide a meaningful format for the services delivered to the community.

The budget document has undergone several major changes this year.

- The document's color scheme and formatting have been updated to reflect Broomfield's graphic standards and to create a more modern look.
- The Table of Contents has been updated to provide information and bookmarks for subsections.
- A citywide list of significant changes has been incorporated after the budget message.
- Several sections of the document have been consolidated with subsections incorporated as necessary.
- The department overviews have been updated to provide a streamlined dashboard with information displayed visually and in bullet form.
- Links and bookmarks have been incorporated throughout the document to allow the reader to easily navigate the various components of the document and to access external sources.

Budget Document Organization

- **Budget Message:** A Budget overview written by the City and County Manager.
 - The message includes information about the upcoming year and short-term factors that influenced the decisions affecting the development of the budget.
 - Includes a table of significant changes from the 2022 Original Budget:
- **Financial Strategy:** Highlights the strategies and processes that guide budget development.
- **Broomfield at a Glance:** Background, historical, and economic information about Broomfield.
- **Sources and Uses:** Provides detailed information on major revenue sources and major expenditure categories.
 - **Fund Summaries:** Provides description and financial summaries of each fund.
 - **Financial Details:** Summary financial data with sources and uses of funds from prior year (2021), current year budget (2022), and projected budget year (2023).
- **Department Overviews:** While the financial details section is arranged by fund, this section is organized by function to provide users with accessible operating information for each department and its divisions.
- **Capital Improvement Programs:** Provides information on capital projects included in the budget. The project sheets include a project description, a five-year expenditure plan, and the impact projects have on the operating budget.

READER'S GUIDE

- **Other Entities:** Other entities are a variety of special districts, authorities, and corporations dedicated to financing additional projects and programs for Broomfield. The boards of directors for these organizations consist of City Council members. City and County employees serve as staff for these organizations and the same policies apply to their budgets:
 - Arista Local Improvement District
 - Broomfield Urban Renewal Authority (BURA)
 - Colorado Building Corporation
- **Appendix:** A collection of schedules and topic-specific information:
 - Budget acronyms and terminology
 - Capital equipment purchase schedule
 - Personnel summaries
 - Intergovernmental and community funding
 - Interfund activity and internal service allocations
 - Planning documents

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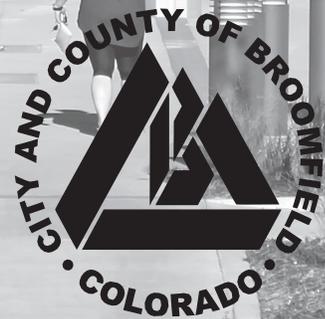
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**BROOMFIELD
COMMUNITY
CENTER**

**CITY AND COUNTY OF
BROOMFIELD, COLORADO**

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ANNUAL BUDGET**

**BUDGET
MESSAGE**





TO: Mayor and City Council

FROM: Jennifer Hoffman, City and County Manager

SUBJECT: 2023 Budget for the City and County of Broomfield

DATE: October 25, 2022

Introduction

In considering the 2023 fiscal year budget, Broomfield's economic fundamentals have been slowly improving since 2020, and are now achieving new levels of business success, as measured by employment, sales activity, and wage/salary levels. Looking at 2023 and beyond, Broomfield's economy is relatively strong compared to other communities, while proceeding with cautious, tempered optimism.

The City and County of Broomfield's budget development process relies heavily on accurate forecasting and effective financial trend analysis. Broomfield continues to utilize a conservative approach when implementing these key tools in the development of the budget, while facing declining revenues, increased expenditures, and ongoing changes to operations.

As we move forward into 2023, we will continue to address the fiscal challenges that we face locally without sacrificing key services such as public safety and ensuring adequate maintenance and support of Broomfield's water and sewer systems. In 2022 staff completed a utility rate study that included recommendations to increase license fees for development to ensure appropriate funding to maintain these critical systems. The 2023 budgeted revenues reflect the assumptions of those new fees being in place.

As an organization we continue to utilize a conservative approach to our forecasting of revenues and expenditures. This approach allows us to submit a balanced 2023 Annual Budget for the City and County of Broomfield. The 2023 Operating Budget focuses on Broomfield's essential needs and services, while maintaining conservative budgeting practices, and continuing to fund operating reserves at the target level above the 10% policy requirement of budgeted operating expenditures. Likewise, the 2023 Capital Budget focuses on critical infrastructure projects and continues our shift in focus towards investing in our current infrastructure. Broomfield remains committed to upholding its strong financial position.

Broomfield has successfully benefited from both economic conditions and development growth over the past two decades. Our future economic and fiscal success will be dependent on making decisions within the changed dynamic of a mature community focusing on redevelopment and catalytic opportunities, economic foundations, financial principles, and budget and program choices.

As shown in Table 1 (following page), the 2023 budget includes expenditures of \$527.6 million, of which \$3.9 million are additions to reserves, and exclude the interfund transfers, while the 2023 revenue budget is \$531 million, excluding beginning fund balance.

Table 1: Proposed 2023 Budget Comparison to Prior Fiscal Years

TOTAL BUDGET SUMMARY					
ALL FUNDS (EXCLUDING INTERFUND ACTIVITIES)					
Source and Uses of Funds	Actual 2021	Original Budget 2022**	Revised Budget 2022	Proposed Budget 2023	Budget % Chg 2022 Revised 2023
Sources of Funds					
Beginning Balance	\$297,471,380	\$212,082,401	\$331,050,605	\$237,365,307	-28.30%
Revenues					
Annual Revenues	\$279,284,133	\$259,963,802	\$293,118,153	\$359,267,509	22.57%
Fiduciary Fund Contributions	\$159,527,826	\$164,327,561	\$168,235,661	\$172,106,197	2.30%
Bond proceeds*	\$163,697,950	\$0	\$0	\$0	NA
Transfer From Fund Reserves	\$1,066,578	\$0	\$0	\$0	NA
Total Revenues	\$603,576,487	\$424,291,363	\$461,353,814	\$531,373,706	15.18%
Net Total Sources of Funds	\$901,047,867	\$636,373,764	\$792,404,419	\$768,739,013	-2.99%
Uses of Funds					
Expenditures					
Operating Budget	\$155,195,971	\$174,488,186	\$198,118,654	\$191,452,166	-3.36%
Capital Improvements	\$223,163,527	\$77,656,929	\$153,774,306	\$129,212,039	-15.97%
Lease Purchase Payments	\$4,005,250	\$4,016,750	\$4,018,751	\$4,014,999	-0.09%
Debt Service - Bonds	\$19,596,247	\$24,998,588	\$24,733,488	\$24,740,263	0.03%
Fiduciary Funds Expenditures	\$165,547,000	\$166,147,858	\$170,055,958	\$174,260,229	2.47%
Subtotal	\$567,507,995	\$447,308,311	\$550,701,157	\$523,679,696	-4.91%
Total Uses of Funds	\$567,507,995	\$447,308,311	\$550,701,157	\$523,679,696	-4.91%
Additions to Reserves	\$2,489,267	\$4,337,955	\$4,337,955	\$3,914,499	-9.76%
Net Total Uses of Funds	\$569,997,262	\$451,646,266	\$555,039,112	\$527,594,195	-4.94%
Ending Balance	\$331,050,605	\$184,727,498	\$237,365,307	\$241,144,818	1.59%
*Actual 2021 increased revenues are due to the Windy Gap Bond Proceeds					
**The Original Budget 2022 column includes an additional \$5.8 million in Interfund Activities due to Streets and Water Reclamation Departments receiving funding via transfer that was not first captured in the 2022 Original Budget					

Key Initiatives for 2023

In light of the ongoing economic challenges we face, the 2023 budget takes special care to rely on conservative fiscal policies and projections that support balanced annual spending that, first and foremost, focuses on providing core services to the community and the organization, such as public safety, infrastructure, elections, health and human services, open space and trails, library, arts and history, and parks, recreation and senior services, etc. The annual budget also places special emphasis on Council priorities within the core service portfolio by continuing to fund efforts related to:

- Sustainability
- Affordable Housing
- Mental Health
- The Creative Economy
- Economic Vitality
- Transportation
- Water

Some of the highlights of the 2023 Operating Budget can be found in Table 2 below.

Table 2: 2023 Operating Budget Highlights

2023 Operating Budget Highlights		
Department	Description	Amount
City & County Clerk	Implementation of Rank Choice Voting	\$ 75,000
Municipal Courts	Case Management Enhancements	\$ 82,000
Human Resources	Short-Term Disability Benefit Third Party Administrator	\$ 31,500
Information Technology	Document Digitization Project	\$ 200,000
Public Works	PFAS Monitoring	\$ 100,000
Public Works	Solar Bee Water Quality Contract Services	\$ 35,000
	Total	\$ 523,500

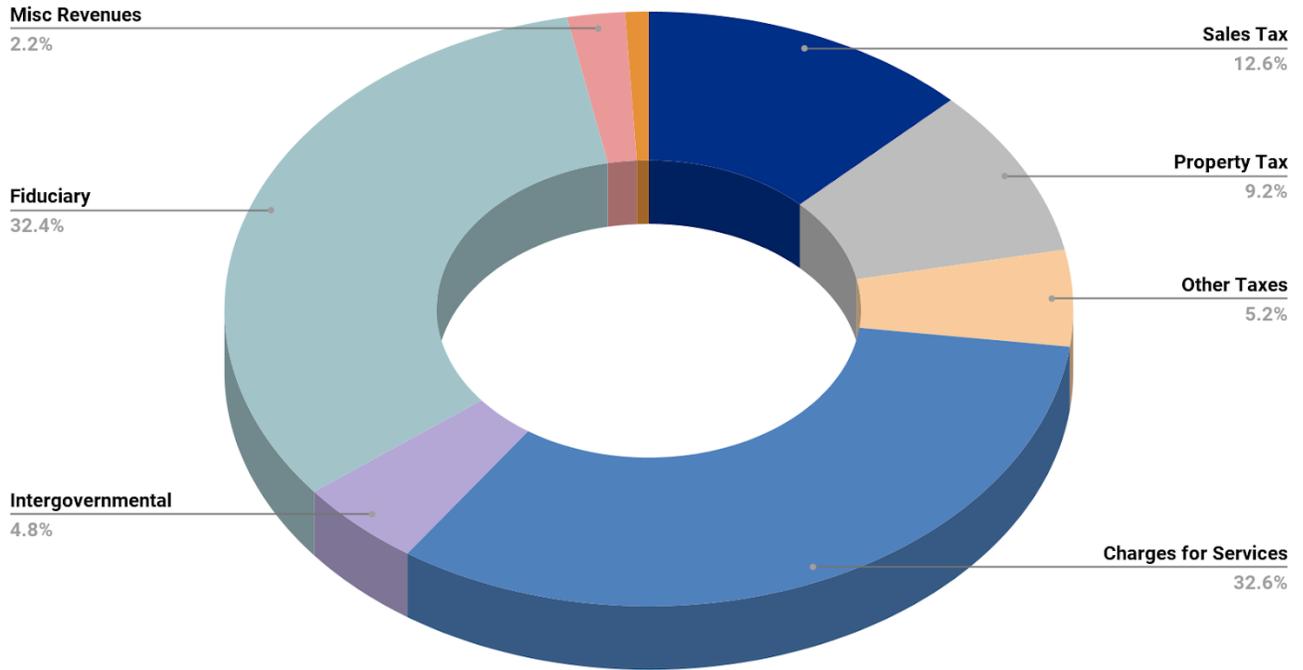
MAJOR REVENUES

There are four sources of revenue that account for nearly 87% of the total revenues in the 2023 Budget as shown in Figure 1 below: Fiduciary Contributions (32%), Charges for Services (33%), Sales Taxes (13%) and Property Taxes (9%). The purpose for these revenues and their corresponding allocation by fund are either guided by City Council policy (property tax and sales tax), by ordinance or state law (utility charges for service), or by the Governmental Accounting Standards Board (fiduciary contributions).

FIGURE 1

2023 Revenue by Type (Excluding Interfund Activities)

Total = \$531,373,706



Charges for Services: Charges for Services revenue consists mostly of water and wastewater fees. Charges for Services accounts for approximately 33% of the total revenues expected to be collected in 2023. These revenues are projected to increase by 87% over the 2022 Revised Estimates. This is primarily the result of recently approved increases to development license fees and projections of housing starts that will occur in 2023.

Sales Tax Revenue: Sales tax revenues are projected to be \$67 million in 2023, representing approximately 13% of the total revenue expected to be collected. This conservative increase is 3% higher than the 2022 Revised Budget. Broomfield’s projection anticipates slightly increased revenues as the economy slows due to ongoing impacts of inflation and other supply chain pressures.

Property Tax Revenue: Property tax revenue accounts for approximately 9% of the total revenues expected to be collected in 2023. Colorado statutes require property reappraisals every two years. The next reappraisal will occur in 2023 for the 2024 tax year. In Colorado, the assessed value for commercial property is set at 29% of actual value while the residential assessed values are currently set at 7.15% of the market value and is subject to decrease to 6.95% for residential housing, pursuant to [SB21-293](#) . This will reflect the property tax year 2022 payable and collected in 2023. The increase to 2023 property tax increases are mainly due to the addition of new construction.

Fiduciary Contribution Revenue: Fiduciary contribution revenue accounts for approximately 32% of the total revenues projected in 2023 and is projected at \$172 million. The largest portion of this revenue is from Tax Passthrough funds that the City and County collects on behalf of other governments and taxing authorities. This revenue is distributed to those local governments and therefore has offsetting associated expenses. The Tax Passthrough for 2023 is approximately \$153 million. The Tax Passthrough Fund was created in 2019 to comply with the Governmental Accounting Standards Board (GASB) and therefore was not included in the budget in prior years.

MAJOR EXPENDITURES

Personnel costs are the largest single component of Broomfield’s budgeted operating expenditures. Active management of these costs is an important element of managing the 2023 Budget. Broomfield’s budget approach manages total full-time equivalent positions (FTEs) based on workloads and service levels. Table 3 highlights the additions that are included in the personnel budget in 2023.

Table 3: 2023 Personnel Additions

Expenditures: 2023 Personnel Additions			
Department	New FTE	Personnel Costs	Description
Finance	1.00	\$ 113,700	Financial Analyst (1.0)
Human Services	1.00	\$ 118,000	Social Casework Supervisor - Adult Protective Services (1.0)
Information Technology	1.00	\$ 87,000	AV Technician I
Police	5.00	\$ 618,000	Special Enforcement Team (SET) - Sergeant (1.0) - Police Officers (3.0) Civil Specialist (1.0)
Public Works	6.00	\$ 574,500	Building Maintenance Technician (1.0) Master Plumber / Pipe Fitter (1.0) Streets Maintenance Technician (1.0) Streets Services/Traffic Signal Maintenance Foreman (1.0) Wastewater Equipment Technician (1.0) Industrial Pretreatment Technician (1.0)
Total	14.00	\$ 1,511,200	

Health insurance costs are forecasted to stay flat in 2023 for the self-funded health plan funded by the City and County. Costs associated with the Kaiser HMO plan are projected to increase 7%. On average, the City and County pays 82% of the health care premium cost for the self-funded plan and employees pay 18%, which is comparable to other local municipalities. The most recent data used for comparison is from 2021.

The 2023 Budget includes a merit-based salary adjustment pool of approximately three percent (3%).

Five-Year Forecast for General Governmental Operating Funds

As shown in Table 4, a five-year forecast for the general governmental operating funds was developed to illustrate multi-year policy impacts. The forecast is not intended to be a five-year budget, but rather a model to evaluate the financial sustainability of the operating funds based on application of the projections in the 2023 Budget and assumptions regarding future revenues (projected growth in the retail base, building starts, inflation, etc.). The

forecast illustrates that the general governmental operating funds will have sufficient revenues to support expenditures and meet projected future service needs.

Table 4: Five Year Forecast

General Governmental Operating Funds						
Five-Year Forecast*						
	Revised	Proposed				
	Budget	Budget	Forecast	Forecast	Forecast	Forecast
	2022	2023	2024	2025	2026	2027
Beginning Balance, in excess of Reserves	\$ 33,663,496	\$ 33,380,625	\$ 17,678,707	\$ 7,942,182	\$ (491,410)	\$ (4,376,607)
Total Revenues	158,329,655	145,881,673	154,634,573	160,046,783	169,649,590	175,587,326
Operating Expenditures						
Total Operating Expenditures	(148,217,194)	(154,653,174)	(159,292,769)	(163,275,088)	(168,173,341)	(172,377,675)
Debt Service/Lease Payments	(4,018,751)	(4,014,999)	(4,135,449)	(4,238,835)	(4,366,000)	(4,475,150)
Operating Balance	6,093,710	(12,786,500)	(8,793,645)	(7,467,140)	(2,889,751)	(1,265,499)
Transfer to Reserves	(1,376,581)	(915,417)	(942,880)	(966,452)	(995,446)	(1,020,332)
Net Results of All Activity	4,717,129	(13,701,917)	(9,736,525)	(8,433,592)	(3,885,197)	(2,285,831)
Ending Balance, in excess of Reserves**	\$ 38,380,625	\$ 19,678,708	\$ 7,942,182	\$ (491,410)	\$ (4,376,607)	\$ (6,662,438)
*5-Year forecast includes 2023 Budget						
**Does not include Interfund activities						

Key forecast assumptions include:

- Revenue assumptions from the long-range financial plan
- Sales taxes based on incremental increase in retail square footage
- Building use taxes based on projected housing and commercial building starts
- Property tax mills projected to be reallocated from the Capital Improvement Fund to the City General Fund to help offset operational expenses. This need will be re-evaluated on an annual basis.
- Other revenues projected with average annual increase of 1.5%
- Current service levels with projected additional staff or resources
- Operating costs projected with an average annual increase of approximately 3%
- Personnel costs, including benefits, projected with an increase of 3.0% for all years
- All current debt service obligations are met and no additional general fund debt is projected. (For operating funds the debt burden is limited to the payments on Certificates of Participation for new facilities built during county transition. All other general governmental debt is paid through the capital debt service funds.)

2023 Capital Improvements Program

The 2022 capital budgets for the General Governmental and Utility Funds are shown below. [The five-year Capital Improvement Program \(CIP\)](#) supports City Council’s priorities. Highlights of significant projects in the 2022 Capital Improvements Budgets are as follows in Table 5.

Table 5: Capital Budget Highlights

2023 Capital Budget Highlights		
Department	Description	Amount
Economic Vitality	Enhance Broomfield Business Support	\$ 50,000
Finance/ Information Technology	Replacement of Financial Enterprise Software	\$ 1,689,200
Reuse	3.2MG Reuse Water Tank (Lowell and Sheridan)	\$ 12,500,000
Transportation	Bike and Pedestrian Striping Modifications - Citywide	\$ 50,000
Transportation	Industrial Lane Bike Lane and Sidewalk - Phase 2	\$ 818,000
Water	Mesa Zone - Booster Station	\$ 7,000,000
Water	North Area Water Tank and Pump Station	\$ 32,000,000
Water	Siena Reservoir/Pump Station/Pipeline	\$ 18,500,000
	Total	\$ 72,607,200

Reserves

The 2023 Budget reflects a continuation of funding reserves at levels exceeding the minimum required in the policy. Broomfield’s reserve policy sets the minimum reserve at 10% of operating costs. The goal for both General Government and Utility Funds is 16.67% of current year expenditures for operations, debt service, and Certificates of Participation payments.

- The 2023 Budget has a combined City and County General Governmental Operating reserve balance of \$22.6 million, which exceeds the policy minimum requirement of 10%.
- The Utility Funds currently hold an operational reserve of \$4.5 million, which includes operational and maintenance capital expenses to ensure there are adequate budgets to fund these necessary operations in the event of an emergency.
 - These funds also have a debt service reserve goal equal to three years’ bond principal and interest payments. The Utility funds currently hold a combined \$42 million in debt reserves, which exceed the goal of reserving three years of bond payments.

Conclusion

Broomfield is pleased to present to you a budget that continues to provide quality programs and services our residents have come to expect and enjoy. The 2023 budget is balanced, meets all statutory requirements, adjusts to the current economy, and advances implementation of Broomfield’s Comprehensive and Long-Range Financial Plans, as well as, City Council’s priorities. The 2023 budget helps to ensure that the City and County of Broomfield continues to be a great place to live and work and that Broomfield is, indeed, a quality community.

I want to acknowledge all of the staff members who assisted in the preparation of this comprehensive budget document. Their efforts and professionalism are most appreciated. And, I want to thank the Mayor and City Council for its policy leadership and proud commitment to Broomfield.

Respectfully submitted,



Jennifer Hoffman
City and County Manager

2023 Significant Budget Changes by Department

Department	Division(s)	Description of Change	One-Time \$ Change	Ongoing \$ Change	FTE Change
Assessor		No significant changes			0.00
Department Total			\$ -	\$ -	0.00
City & County Attorney		Decrease in Personnel - 1.0 FTE for Legal Assistant was evaluated in 2022 and determined not required at present - 1.5 FTE approved for a 1.0 FTE Assistant Attorney and 0.5 FTE Assistant Attorney utilized to bring in a 1.0 FTE Senior Attorney			(1.50)
Department Total			\$ -	\$ -	(1.50)
City & County Clerk	Elections	Ranked Choice Voting Software		75,000	
Department Total			\$ -	\$ 75,000	0.00
City & County Manager	Executive Management	Legislative Consulting Contract		50,000	
Department Total			\$ -	\$ 50,000	0.00
Communications		No significant changes			
Department Total			\$ -	\$ -	0.00
Community Development	Transportation	Tube Traffic Counter Batteries	1,100		
Community Development	Transportation	Commuting Solutions Community Sponsorships		5,000	0.00
Community Development	Planning / Building	Additional Professional Certification Promotions (2)		9,100	0.00
Community Development	Engineering	Promote Civil Engineer II to Civil PE		10,000	0.00
Community Development	Transportation	Promote Sr. Transportation Planner to Principal Transportation Planner		9,000	0.00
Community Development	Administration	Convert LTA Administrative Tech I to FTE		73,000	0.00
Department Total			\$ 1,100	\$ 106,100	0.00
Courts	Courts	Attorney E-Filing Portal in the Courts Case Management System (CMS)	57,000	25,000	
Department Total			\$ 57,000	\$ 25,000	0.00
Development, Diversity, Equity, and Inclusion		No significant changes			
Department Total			\$ -	\$ -	0.00
Economic Vitality		No significant changes			
Department Total			\$ -	\$ -	0.00
Finance	Operations	New Financial Analyst		113,700	1.00
Department Total			\$ -	\$ 113,700	1.00
Human Resources		Short-Term Disability Benefit Third Party Administrator		31,500	
Department Total			\$ -	\$ 31,500	0.00
Human Services	Adult Services	New Social Casework Supervisor - Adult Protective Services		118,000	1.00
Department Total			\$ -	\$ 118,000	1.00
Information Technology	Operations	Document Digitization Project		200,000	
Information Technology	Operations	Promote GIS Data Administrator to GIS Developer		2,700	0.00
Information Technology	Operations	New AV Technician I		87,000	1.00
Department Total			\$ -	\$ 289,700	1.00
Library & Cultural Affairs	CSU Extension	Promote Administrative Technician I to Administrative Technician II		4,100	

2023 Significant Budget Changes by Department

Department	Division(s)	Description of Change	One-Time \$ Change	Ongoing \$ Change	FTE Change
Library & Cultural Affairs	Library	Review of PT Personnel to clarify FTE - Part-Time personnel that are in a POOLED position are not counted toward the Department's FTE, this review resulted in an overall reduction in PT FTE			(3.35)
Department Total			\$ -	\$ 4,100	(3.35)
Open Space & Trails		Promote OST Coordinator to OST Specialist		15,000	0.00
Department Total			\$ -	\$ 15,000	0.00
Legislative		No significant changes			
Department Total			\$ -	\$ -	0.00
Parks, Recreation, & Seniors	Parks Maintenance	New Vehicle (1) for Operations/Parks Supervisor	35,300	Addition to Fleet Maintenance & Replacement List	
Parks, Recreation, & Seniors	Seniors Transportation	New Vehicle (1) - 14 passenger/wheelchair accessible van	125,000	Addition to Fleet Maintenance & Replacement List	
Parks, Recreation, & Seniors		Review of PT Personnel to clarify FTE - Part-Time personnel that are in a POOLED position are not counted toward the Department's FTE, this review resulted in an overall reduction in PT FTE			(9.81)
Department Total			\$ 160,300	\$ -	(9.81)
Police	Patrol	PD Substation at Flatirons Mall	290,781	21,000	
Police	Patrol / Training	Special Enforcement Team - 1 Sergeant - 3 Police Officers	51,930	537,000	4.00
Police	Patrol	Special Enforcement Team - 2 Vehicles	190,470	Addition to Fleet Maintenance & Replacement List	
Police	Patrol	2 Additional Vehicles for Patrol	190,900	Addition to Fleet Maintenance & Replacement List	
Police	Civil	New Civil Specialist		81,000	1.00
Police	Detention Admin	Promote Detention Administrative Technician I to Detention Administrative Technician II		9,500	0.00
Police	Detention Admin	New Vehicle (1) as a Pool vehicle for Admin Services Commander, Information Manager, 3 Communications Supervisors, Property/Evidence Supervisor and Crime Analyst	52,000	Addition to Fleet Maintenance & Replacement List	
Police	Training	Rifle Replacements	42,000		
Police	Communications Police	Upgrade LERMS to Enterprise Solution for Records	100,000		
Department Total			\$ 918,081	\$ 648,500	5.00
Public Health & Environment		No significant changes			
Department Total			\$ -	\$ -	0.00
Public Works	Environment	ICP - MS Service Contract		25,000	
Public Works	Facilities	New Trailer/Scissor Lift	18,000	Addition to Fleet Maintenance & Replacement List	
Public Works	Facilities	New Shared Vehicle - HVAC/MEP	67,000	Addition to Fleet Maintenance & Replacement List	
Public Works	Facilities	New Building Maintenance Technician	27,000	80,000	1.00
Public Works	Facilities	New Master Plumber/Pipe Fitter	63,000	100,000	1.00
Public Works	Water Reuse	Solarbee Contract Services		35,000	
Public Works	Streets	Mastic Crack Seal Melter	50,000		
Public Works	Streets	New F550 Pothole Truck	220,000	Addition to Fleet Maintenance & Replacement List	

2023 Significant Budget Changes by Department

Department	Division(s)	Description of Change	One-Time \$ Change	Ongoing \$ Change	FTE Change
Public Works	Streets	New Streets Maintenance Technician		80,000	1.00
Public Works	Streets	New Streets Services/Traffic Signal Maintenance Foreman		110,500	1.00
Public Works	Wastewater	Industrial Pretreatment - PFAS Monitoring		100,000	
Public Works	Wastewater	New Wastewater Equipment Technician		104,000	1.00
Public Works	Wastewater	New Industrial Pretreatment Technician		100,000	1.00
Public Works	Water	Actuators	56,461		
Public Works	Water	Annual Pump Repair/Maintenance	33,000		
Public Works	Water	Replacement Turbidimeters on Filters	50,000		
Public Works	Water	Variable Frequency Drives (3)	108,573		
Public Works	Water	NCWCD Indirect Cost Allocation		241,793	
Public Works	Fleet	2023 Vehicle Replacement	3,476,412		
Department Total			\$ 4,169,446	\$ 976,293	6.00
Strategic Initiatives		No significant changes			
Department Total			\$ -	\$ -	0.00
Total of Significant Changes			\$ 5,305,927	\$ 2,452,893	(0.66)

**BROOMFIELD
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**2 0 2 3
ANNUAL BUDGET**

**FINANCIAL
STRATEGY**



FINANCIAL STRATEGY

This section contains information about Broomfield’s planning processes. It includes financial and non-financial policies, the basis of budgeting, and the budget process.

SHORT-TERM & LONG-TERM PLANNING PROCESSES

Broomfield’s Mission Statement and Guiding Values

Broomfield’s Mission Statement and Guiding Values, found in [Appendix K: Strategic Map](#), play an important role in the budget process. These values are one of the driving forces behind the service level the City and County provides for its residents. The City and County budget supports this expected service level.

Council Focus Session

The City Council holds a Council Focus Session at the beginning of each year to identify both short- and long-term priorities for the current year that helps inform the upcoming budget development process. City Council reviews a progress report detailing the work completed on the short-term priorities for the current year. In addition to the City Council focus session in March, City Council holds Budget Study Sessions in the fall to ensure both short and long-term goals are being addressed in the budget process.

City & County Comprehensive Plan

Longer-term priorities are driven by the City and County Comprehensive Plan, which was updated in 2016. This dynamic 20-year policy serves as the principal planning document addressing Broomfield’s goals and policies related to land use and other key community issues. These key issues and goals are summarized in 10 functional elements. This document is formally revised approximately every 10 years and is amended as needed to incorporate changes or updates. Every quarter, the City Council reviews the progress of the action steps in the plan and evaluates progress in implementation. [Appendix E: Comprehensive Plan](#) summarizes the 10 functional elements of the plan and includes a vision statement, goals, and action plans for each area.

Strategic Map

The diagram in [Appendix K: Strategic Map](#) shows how Broomfield links the Mission Statement, Guiding Values, City Council Priorities, and the Comprehensive Plan to the Strategic Outcomes.

Five-Year Capital Improvements Plan

Capital infrastructure needs are projected in a Five-Year Capital Improvements Plan that is updated each spring. The plan includes capital rehabilitation and asset replacement needs as well as plans for new amenities, new facilities, and facilities expansions. The plan assists with forecasting needs for enhanced capital revenues such as bond funding to meet large infrastructure needs. Projects are added to the plan through Resident Committees and department staff. Funded capital projects that advance City Council priorities are noted in the [Capital Improvements Section](#) of the budget document.

Long-Range Financial Plan

The City and County of Broomfield has also adopted a Long-Range Financial Plan (LRFP). The original plan was adopted in 2004 and is updated approximately every five years. It was last updated in 2021. The LRFP is a comprehensive land-use plan that projects financial sustainability at build-out. When Broomfield became a county in 2001, it became very difficult to annex additional land under state law. To create an appropriate and sustainable land use pattern that will provide the framework for our strategic planning and economic goals, Broomfield created an LRFP to review future estimates by five-year increments to estimated build-out. It incorporates the Comprehensive Plan and uses detailed 20-year rolling models to project both operating and capital revenue and expenditures. It is designed to be a dynamic tool to provide the City and County of Broomfield and its employees with clear direction. The prior updates are available on the [Broomfield website](#) and a summary of the 2021 Plan is located in [Appendix J: Long Range Financial Plan](#).

Resident Feedback

Finally, Broomfield also receives information from its residents to help with short and long-term planning by conducting a residents survey every three to five years that focuses on quality of service and policy direction. Where applicable, survey responses are compared with ratings from other municipalities to provide benchmarking data. Specific policy questions help City Council and management guide the budget to meet residents' concerns and needs. Although resident comments are invited at every City Council meeting throughout the year, there are two City Council meetings where residents can suggest changes and additions to the proposed budget both before and after its submission. Broomfield also has several Resident Committees and Boards that meet throughout the year and provide a valuable source of planning direction for both short and long-term goals. The most current Citizen Survey was completed in 2021 and a summary of the results is located in [Appendix D: Citizen Survey 2021](#). The full survey and results can be found on the [Broomfield website](#).

GENERAL BUDGET PROCESS

The fiscal year for Broomfield begins on the first day of January and ends on the last day of December each year. In the fall, the City and County Manager submits to the City Council (Council) a proposed operating and capital budget for the next fiscal year. The budget includes proposed expenditures and the means of financing them. Broomfield submits a balanced budget, meaning that the total of the proposed expenditures and provisions for contingencies shall not exceed the total of estimated sources of funds. Public hearings are conducted to obtain resident comments. After the public hearing, Council may adopt the budget with or without amendment. In amending the budget, Council may make adjustments to programs or amounts, except expenditures required by law or for debt service.

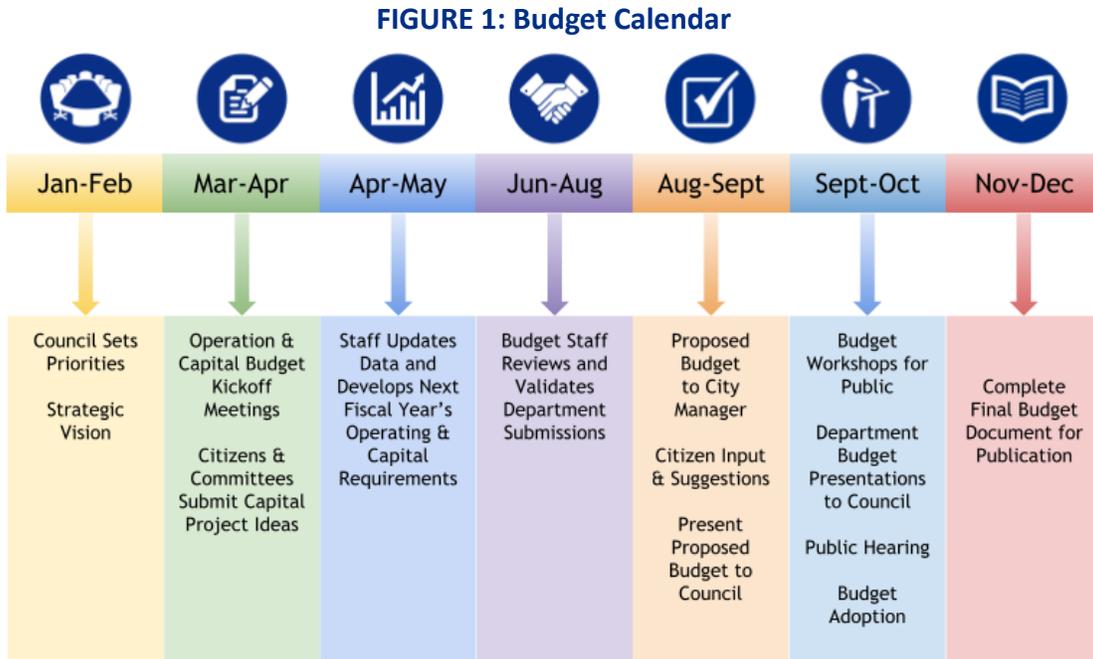
Prior to December 14 each year, the budget is legally enacted through the passage of a resolution. The last date to certify tax levies is December 15. A certified copy of the budget must be filed with the State of Colorado Division of Local Government by January 30.

Once the budget has been enacted, the City and County Manager is authorized to transfer budgeted amounts among programs and departments within a fund. Any revisions that alter the total expenditures of any fund, however, must be approved by Council in the form of a Budget Amendment Resolution. Broomfield maintains an encumbrance accounting system as one technique of accomplishing budgetary control. If, during the fiscal year, the Manager certifies that there are new revenues available for appropriation, Council may pass a resolution to make supplemental appropriations up to the amount of such new revenue, using the same methodology as was used to adopt the original budget.

To meet a public emergency affecting life, health, property, or the public peace, Council may make emergency appropriations. Such appropriations may be made by emergency ordinance in accordance with provision of the Broomfield Charter. If revenues are unavailable to meet an emergency appropriation, Council may authorize the issuance of emergency notes which must be paid no later than the last day of the following fiscal year. All appropriations, except for Capital Expenditures Fund or Special Fund appropriations, shall lapse at year-end, per state statutes.

Budget Calendar

Although budget activity continues throughout the year, Figure 1: Budget Calendar, maps the formal process for adoption of the 2023 budget.



FISCAL POLICIES

The City and County of Broomfield uses the following policies in managing its financial and budget processes. The policies represent long-standing principles that have continually enabled the City and County to remain financially stable, even during economic downturns. These policies are reviewed annually and are updated as needed. The policies incorporate Governmental Financial Officers Association (GFOA) best practices. Below is a summary of each policy.

General Financial Policies

- Maintain and enhance the sound fiscal condition of the City and County
- Maintain a financially viable organization that can provide a desired level of both city and county governmental services
- Maintain financial flexibility in order to continually adapt to local and regional economic changes and community needs

Operating Budget Policies

- A preliminary budget calendar will be prepared no later than March 31 of each year
- An annual operating budget will be developed by verifying or conservatively projecting revenues and expenditures for the current and forthcoming fiscal year
- The City and County will adopt a balanced budget by December 14 of each year
- The budget is considered balanced when current operating expenditures (excluding one-time items) are paid for from current operating revenues

Revenue Policies

- The City and County will develop and maintain a diversified and stable revenue system to shelter it from short-term fluctuations in any one revenue source
- The City and County will estimate its annual revenues by an objective, analytical process utilizing trends, sound judgment, and statistical analyses as appropriate

Expenditure Policies

- The City and County will maintain a level of expenditures that will provide for the public well-being and safety of community residents

Utility Rates and Fees

- The City and County will set fees and user charges for each enterprise fund at a level that supports both direct and indirect costs of the activity. Indirect costs include the cost of annual depreciation of capital assets and overhead charges
- Utility license fees will be set to cover the cost of growth-related expenditures

Capital Improvement Budget Policies

- The City and County will project its equipment replacement and maintenance schedule needs for the next five years and will update this projection each year. From this projection, a maintenance and replacement schedule will be developed and followed
- The City and County will develop a multi-year plan for capital improvements, including Capital Improvement Program (CIP) design, development, implementation, and operating and maintenance costs
- The City and County will identify the estimated costs, potential funding sources, and projected annual operating costs for each capital project proposal before it is submitted to Council for approval
- The City and County will coordinate development of the capital improvement budget with the development of the operating budget. All costs for internal professional services required to implement the CIP will be included in the operating budget for the year in which the CIP is to be implemented

Short-Term Debt Policies

- The City and County may use short-term debt to satisfy temporary or emergency cash flow needs. All short-term borrowing will be subject to Council approval by ordinance or resolution.

Long-Term Debt Policies

- Long-term borrowing will be used to finance capital improvements that cannot be funded from current revenues
- Proceeds from long-term debt will not be used for current, ongoing operations
- Debt limits are set in the City Charter
- Debt limits shall not exceed 10% of the City's assessed valuation

Reserve Policies

- The City and County's policy is to maintain operating fund reserves for general government funds at a minimum of 10% of operating expenditures and debt service. The goal is to maintain 16.67% (or two months) of operating expenditures and debt service expenditures
- Enterprise funds (utility funds) will maintain operating reserves at a minimum of 10% of operating expenditures. The goal is to achieve 16.67% (or two months) of operating expenditures. In addition, utility funds (water, sewer, water reclamation) will maintain fund balances equal to three years debt service expenditures. Finally, enterprise funds will maintain a reserve to cover "zero" coupon debt required by the sinking funds
- The primary purpose of these reserves is to protect the City's essential service programs and funding requirements during periods of economic downturn or other unforeseen catastrophic costs
- City Council approval is required before expending any reserves

Investment Policies

- The City and County's available cash will be invested in accordance with applicable laws, adopted investment policies, and with projected cash flow requirements

Fund Balance

- A fund balance is the difference between a fund's sources and uses of funds
- Portions of fund balance can be designated for specific purposes

Accounting, Auditing, & Financial Reporting

- The City and County's accounting and financial reporting systems will be maintained in conformance with Generally Accepted Accounting Principles (GAAP) and Government Accounting Standards Board (GASB)
- A fixed asset system will be maintained to identify all City and County assets, their condition, historical cost, replacement value, and useful life
- Monthly financial reports will be submitted to the City Council and made available to the public
- Full and continuing disclosure will be provided in the general financial statements and bond representations
- A financial community credit rating of investment grade or higher will be maintained
- An annual audit will be performed by an independent public accounting firm with the subsequent issue of an official Comprehensive Annual Financial Report, including an audit opinion
- Internal audit will be performed regularly throughout the year

Basis of Budgeting

The Annual Comprehensive Financial Report (ACFR) shows the status of the City's finances on the basis of generally accepted accounting principles (GAAP). Budgets for all governmental funds (e.g., general fund) are adopted on a basis consistent with GAAP. The modified accrual basis is used for these funds and recognizes revenue when susceptible to accrual, i.e., when they become both measurable and available. "Measurable" means the amount of the transaction can be determined and "available" means collectible within the current period or soon enough thereafter to be used to pay liabilities of the current period. Expenditures are recorded when the related fund liability is incurred.

Budgets for enterprise funds (water, sewer, and water reclamation) and fiduciary funds (medical and pension funds) are adopted on a non-GAAP budgetary basis to fulfill statutory requirements. Principally, budgeting for the enterprise funds provides for a full accrual basis of accounting, capital expenditures and bond principal payments, but does not provide for depreciation or amortization. Under this method, revenues are recorded when earned and expenses are recorded at the time liabilities are incurred. Water and Wastewater services furnished to customers are recognized as revenue when provided.

Compliance with Amendment 1 of the Colorado State Constitution

The 2023 Budget complies with Amendment 1 of the state constitution, referred to as the Taxpayers' Bill of Rights (TABOR). Broomfield voters, through a general election, voted to exempt sales and use tax revenues, property tax revenues, services expansion fee revenues, and growth related revenues from Amendment 1. Amendment 1 also requires a reserve of 3% of general government spending. For 2023, these statutes require a reserve of \$5.1 million. This requirement is satisfied by the budgeted operating reserves of \$22.6 million. The emphasis on reserves helps the City and County maintain its financial position in a volatile economy.

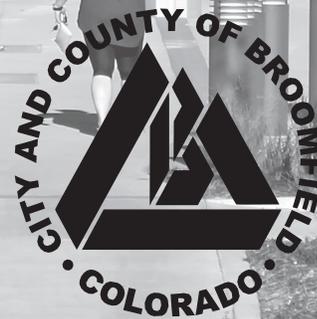
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ANNUAL BUDGET

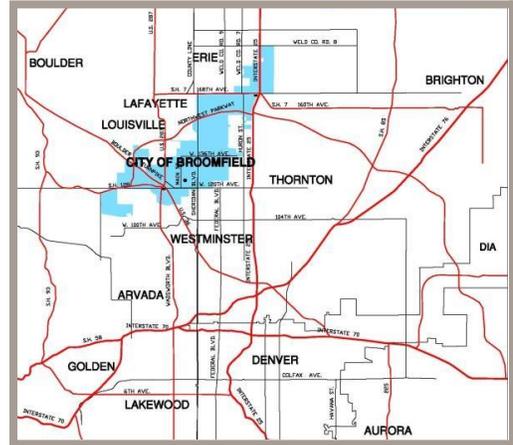
**BROOMFIELD AT
A GLANCE**



BROOMFIELD AT A GLANCE

Broomfield is a community located in the foothills of the Rocky Mountains along U.S. Highway 36, seventeen miles northwest of Denver and nine miles south of Boulder. Several major highways allow easy access from any direction to Broomfield.

With its prime location between Denver and Boulder, Broomfield is a desirable location for both families and businesses with easy access to the cultural amenities and educational opportunities in both cities. Broomfield has a highly educated and growing population and boasts many employment opportunities for both new and current residents.



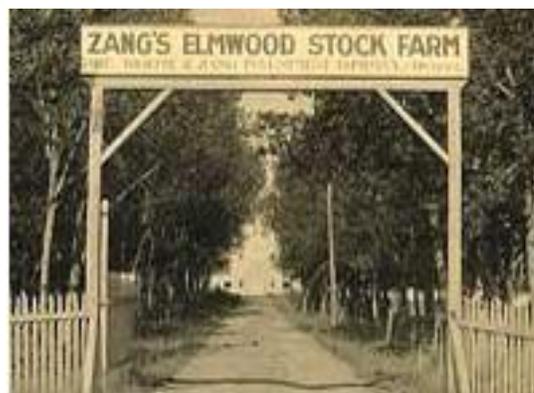
HISTORY

The area around Broomfield became part of the United States in 1803 as part of the Louisiana Purchase. In 1876, the Broomfield area officially joined the union when Colorado became a state.

In 1885, Adolph Zang bought 4,000 acres of land in the vicinity of 120th Avenue and Old Wadsworth Boulevard. The existing railroad stop soon became known as “Zang’s Spur” as trains shipped locally grown grain to Zang Brewing Company in Denver. In the early twentieth century, the Denver and Interurban railway began passing through Broomfield, prompting the building of a depot.

In 1935, construction began on the Boulder Turnpike, one of the first paved roads in the area. Tolls paid for construction of the road from Wadsworth to Boulder.

Broomfield was then incorporated as a city in 1961 and established as a home-rule, Council-Manager form of government by charter in 1974. At that time, the City boundaries fell within four counties. Problems and confusion in accessing services prompted residents to seek relief in a constitutional amendment creating the City and County of Broomfield. In November 1998, residents approved a statewide constitutional amendment to allow Broomfield to become a combined city and county. County operations officially began on Nov. 15, 2001.



GOVERNMENT STRUCTURE

Broomfield features a council-manager form of government. The City Council, which also functions as the County Board of Commissioners, consists of a ten member board with a mayor. Residents elect two council members for each of Broomfield’s five wards to serve staggered four year terms. The Mayor is the leader of the board and is elected at-large for a two-year term.

The City and County Manager, City and County Attorney, Municipal Judge, and several resident boards report directly to the City Council. The City and County Manager, as the chief executive officer of Broomfield’s municipal government, implements the City Council’s policy direction and administers City and County operations.

COMMUNITY PROFILE

Physical Profile

Land Area (Square Miles)	33.58
Elevation	5,344
2021 Population	76,576
Miles of Streets	286
2021 Taxable Assessed Valuation (Millions)	\$1,699
2021 Number of Residential Units	31,692
2022 Open Space Acres	8,441
2022 Parks & Recreation Acres	678
2022 Athletic Fields & Facility Acres	332
2021 Other Private Open Space Acres	190

Sources: Broomfield.org, Assessor (2020), Open Space & Trails (2021)

Primary Employers*

Lumen (CenturyLink)	1,800
Oracle	1,620
SCL Health	1,500
Hunter Douglas Window Fashions	980
Vail Resorts, Inc.	740
Danone North America	670
Ball Corporation	540
Broadcom Inc.	475

Source: CCOB - Annual Comprehensive Financial Report

**Excludes Government, Retail, and Education.*

Housing

Median Household Income	\$107,638
Median Monthly Rent	\$1,931
Rent as a Percent of Household Income	28.5%
Median Home Value	\$576,200

Source: U.S. Census Bureau (2021)

Community Information

Median Age	38.9
Labor Force	44,264
<i>Source: U.S. Census Bureau (2021)</i>	
Employed	38,500
<i>Source: CCOB - Annual Comprehensive Financial Report</i>	
Unemployment Rate (as of Jun 2022)	2.7%
<i>Source: US Bureau of Labor Statistics (2022)</i>	
General Election Turnout	82.49%
<i>Source: Colorado Secretary of State (2020)</i>	

Public School Districts

- Adams 12 Five Star Schools
- Boulder Valley RE 2 School District
- Brighton School District 27J
- Jefferson County R-1 Public School District
- St. Vrain Valley RE-1J School District
- Weld County School District RE8 (Ft. Lupton)

Source: Broomfield.org (2022)

Race & Hispanic Origins

African American or Black	1.1%
Asian	7.2%
Hispanic or Latino	13.5%
American Indian/Alaska Native	0.2%
Native Hawaiian/Other Pacific Islander	0.0%
Two or More Races	3.5%
White, Not Hispanic	73.6%

Source: U.S. Census Bureau (2019)

Educational Attainment*

No Diploma	5.1%
High School Graduate	15.3%
High School Graduate or Higher	94.9%
Some College/Associate’s Degree	24.3%
Bachelor’s Degree	34.1%
Graduate or Professional Degree	21.0%

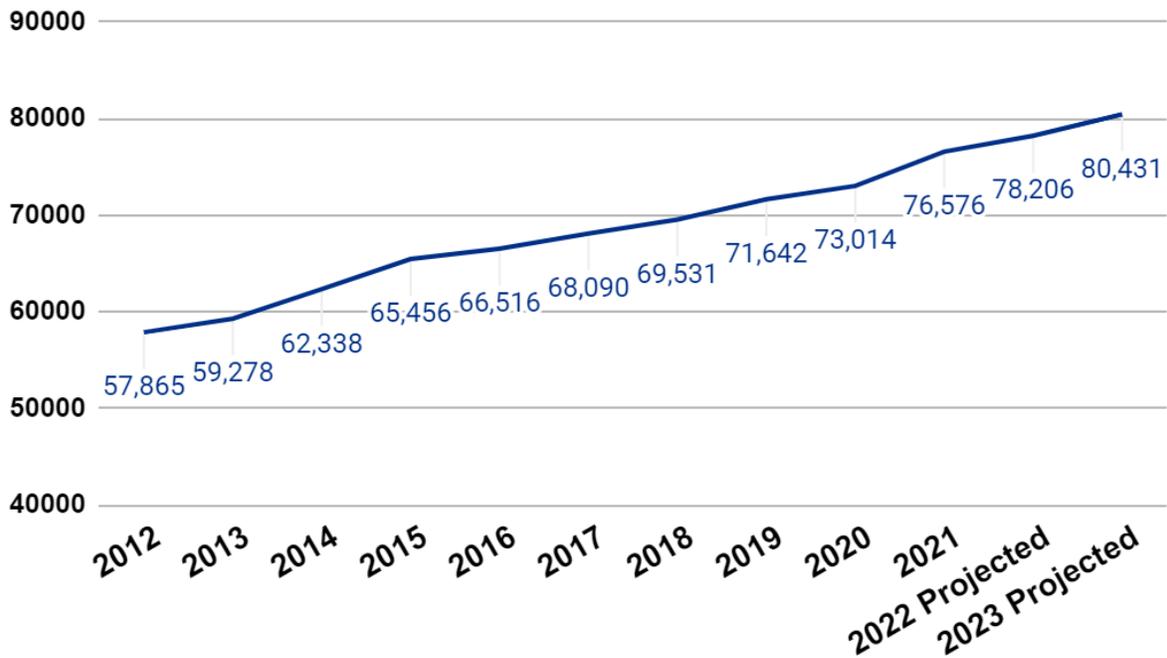
Source: U.S. Census Bureau (2021)

**Population 18 years and over*

Population Growth

According to the U.S. Census Bureau, Broomfield is the 12th largest county in Colorado. Over the past twenty years, Broomfield's population has nearly doubled, requiring a significant expansion of government services. This growth will slow in the next thirty years as the city and county fully builds out its land area. Figure 1 provides a summary of this population growth.

Figure 1: Broomfield's Population Growth



Source: City & County of Broomfield Community Development Department

ECONOMIC PROFILE

Broomfield’s economy has been driven by significant growth in population and construction over the last five years. However, growth in the Denver Metro Area has been hit hard by the economic ramifications of the COVID-19 pandemic, and it remains a significant factor in the economic climate.

Property Tax and Sales Tax

Figures 2 and 3 provide information on where Broomfield receives its tax revenue. Figure 2 lists the top ten property taxpayers, the assessed value of the property taxed, and the percent of total assessed valuation of that property. Figure 3 provides the category of each of the top ten sales tax generators in Broomfield.

Figure 2: Broomfield Top 10 Property Tax Payers			
Taxpayer	Type of Business	Assessed Valuation	% of Total
Extraction Oil & Gas LLC	Oil and Gas Exploration	\$67,787,960	3.99%
Flatiron Property Holding LLC	Regional Retail Center	51,796,850	3.05%
JPMorgan Chase Bank NA	Banking	41,230,850	2.43%
Oracle America, Inc.	Technology-Software	36,298,490	2.14%
CenturyLink Communications Co LLC	Technology-Communication	33,635,700	1.98%
Public Service Co of Colorado	Energy	25,730,500	1.51%
BPRE Interlocken Holdings Limited Partnership	Foreign Limited Partnership	21,963,560	1.29%
385 Interlocken JV LLC	Foreign Limited Liability	20,445,000	1.20%
JPMorgan Chase Bank National Assoc.	Data Center	17,219,890	1.01%
Omni Intrlocken Co LLC	Hotel	14,727,680	0.87%

Source: City and County of Broomfield - 2021 Comprehensive Annual Financial Report

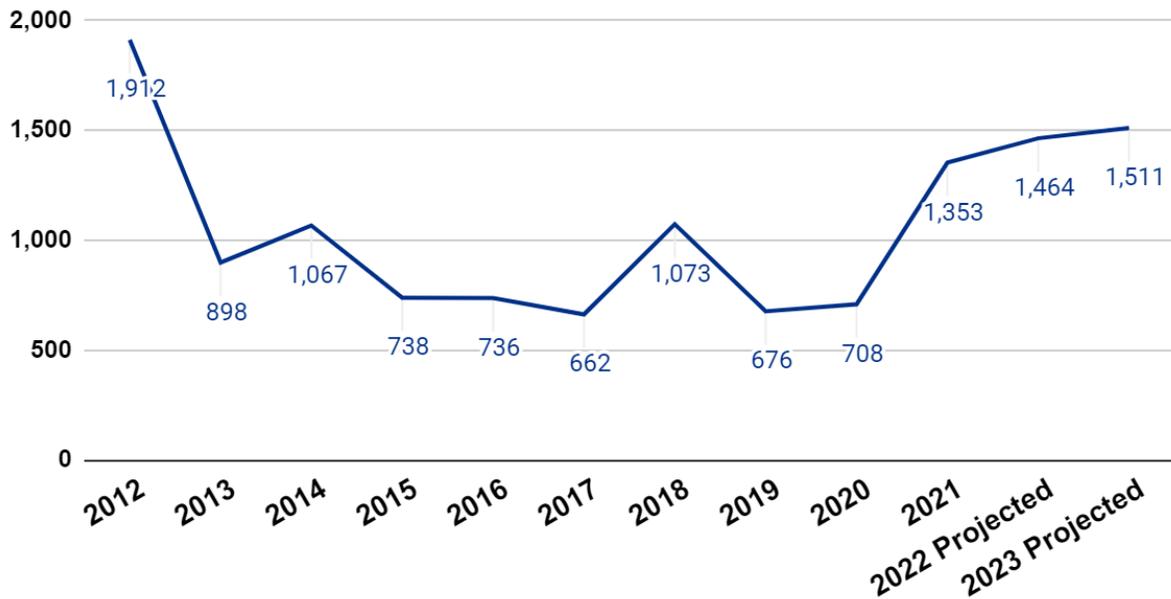
Figure 3: Broomfield Estimated Top 10 Sales Tax Generators by Type of Business
1. Public Utility
2. Retail Store
3. Grocery Store
4. Grocery Store
5. Retail Store
6. Retail Store
7. Technology Industry
8. Online Retail
9. Grocery Store
10. Retail Store

Source: City and County of Broomfield Sales Tax System

Construction

New construction is an indicator of trends in both the construction industry and the local economy. Both residential and commercial construction indicate a growing population and economy. New construction not only provides Broomfield with immediate revenue through permits and use tax collections but also increases the property tax base. Figure 4 provides information on the trend of residential construction permits.

Figure 4: Residential Construction Permits Issued



Source: City & County of Broomfield Community Development Department

ECONOMIC INDICATORS

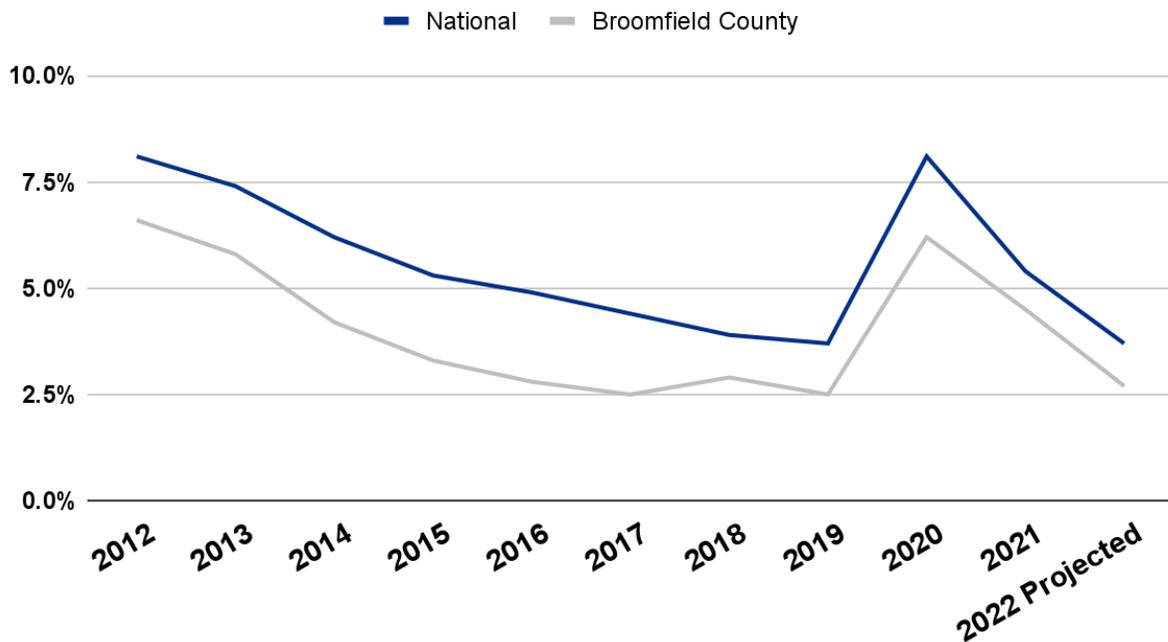
Inflation

Inflation is a general increase in the price of goods and services and a decrease in the purchasing power of money. The standard tool for tracking inflation over time is the Consumer Price Index (CPI), measured by the US Bureau of Labor Statistics. The cost of goods and services is now growing in excess of historical norms with inflation reaching decade-level highs. In recent years the CPI of the Denver metro area has been generally higher than the national average. In 2022, prices in the Denver metro area grew by 8.4% while prices in the United States grew by an average of 8.3%.

Unemployment

The unemployment rate measures the percent of the population that is willing and available to work, has actively searched for work in the past four weeks, but does not currently have work. The rate is calculated from surveys done by the US Bureau of Labor Statistics. Broomfield has generally had lower unemployment rates than the national averages for the past several years. For 2022, the unemployment rate in Broomfield is estimated to be 2.7%. Figure 5 illustrates the trend of the unemployment rate.

Figure 5: Unemployment: Broomfield v. National Average



Sources: Colorado Office of Planning & Budgeting; Broomfield 2019 Comprehensive Annual Financial Report and US Bureau of Labor Statistics

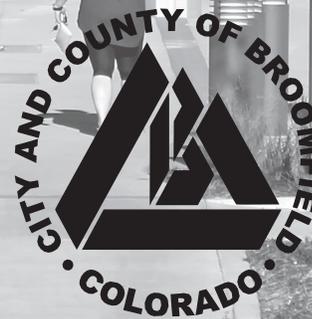
**BROOMFIELD
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ANNUAL BUDGET

**SOURCES &
USES**





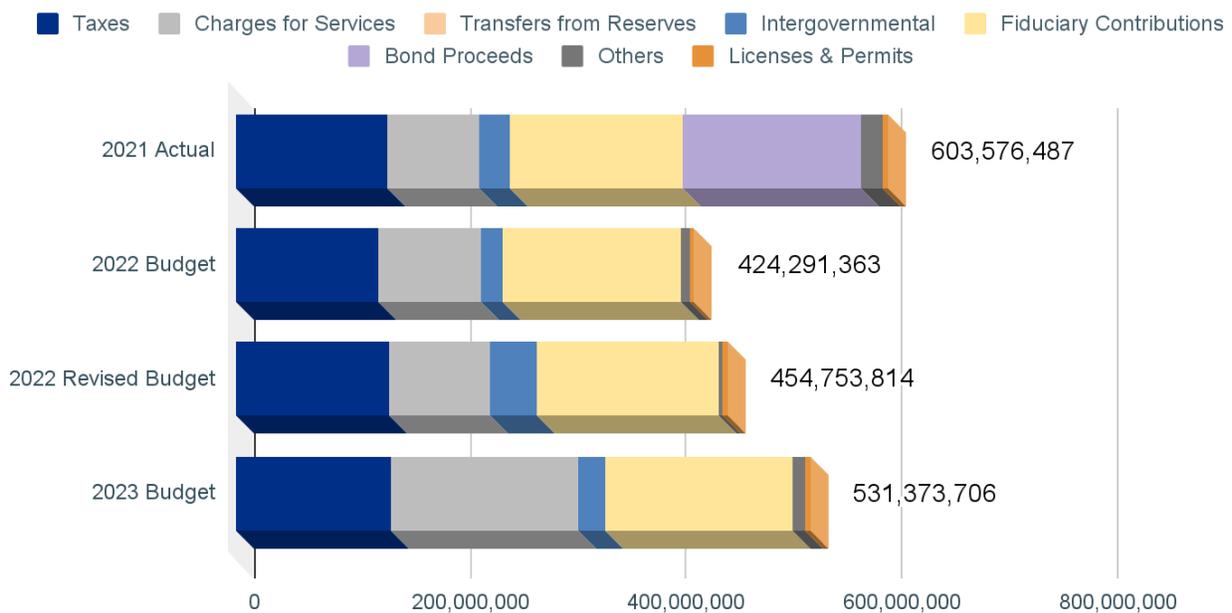
SOURCES AND USES OF FUNDS

REVENUES (SOURCES)

The 2023 budget projects \$531 million in revenue from various sources, excluding interfund transfers. This represents a 16.85% increase over the total revenues (excluding bond proceeds) projected for 2022. The City and County’s major on-going revenue sources are sales and use tax, property tax, charges for services, and intergovernmental revenues. These revenue sources, summarized in Figure 1 and explained in more detail following sections, support operations, capital improvements, and debt services for the City and County.

Figure 1

Revenue Sources by Year (Excluding Interfund Activities)



Sales Tax

The City and County total sales tax rate is 4.15%. Of this rate, 2.00% is allocated to the City General Fund, 1.50% to the Sales and Use Tax Capital Improvements Fund, 0.40% for the County General Fund, and 0.25% for the Open Space and Park Development Fund. Figure 2 breaks down the sales tax rate.

Figure 2

Sales and Use Tax Rates			
	2022	2023	% Chg
City	3.75%	3.75%	0.00%
County	0.40%	0.40%	0.00%
Total	4.15%	4.15%	0.00%

Sales tax represents 13% of total revenue projected in 2023. This revenue source is highly sensitive to current economic conditions. Sales tax collections are estimated to increase 2.0% from the revised budget projections for 2022. This projection accounts for new and existing retail areas as well as competition from surrounding communities. Sales tax projections consider prior year revenue trends, average sales tax per square foot for each type of establishment, and expected new businesses. Figure 3 includes historical sales tax collection data.



SOURCES AND USES OF FUNDS

Figure 3

Sales Tax Collection			
Fiscal Year	Sales Tax Rate	Revenue	% Change
2019	4.15%	\$ 63,385,316	7.7%
2020	4.15%	\$ 60,349,215	-8.2%
2021	4.15%	\$ 64,928,904	7.6%
2022 R*	4.15%	\$ 65,723,648	1.2%
2023*	4.15%	\$ 67,026,229	2.0%

* Projected

Property Tax

Property tax represents 9% of total revenue projected in 2023 and is expected to decrease 0.81%, over 2022 revised budget projections. Property tax revenue projections are based on the estimated property valuation received from the County Assessor at the estimated mill levy. Property tax is estimated to bring in \$48.8 million in 2023.

Other units of government, including counties, school districts, and special districts, also levy property tax. Broomfield’s government sets only the City and County mill levy and has no control over mill levies set by other governmental units. The City and County of Broomfield has not increased the mill levy since the formation of the County in 2001. Figures 4 and 5 illustrate the changes related to property tax.

Figure 4

Property Tax Mill Levies			
	2022	2023	% Chg
City Mill Levy	11.457	11.457	0.00%
County Mill Levy	15.261	15.261	0.00%
Human Service Mill Levy	2.250	2.250	0.00%
Total	28.968	28.968	

Figure 5

City and County Property Tax				
Fiscal Year	Total Mill Levy	Assessed Value	Revenue	Revenue % Change
2019	28.968	\$ 1,334,342,081	\$ 38,533,483	1.00%
2020	28.968	\$ 1,518,219,291	\$ 43,979,777	14.10%
2021	28.968	\$ 1,545,581,582	\$ 44,654,552	0.80%
2022 R*	28.968	\$ 1,698,669,009	\$ 49,208,738	10.20%
2023*	28.968	\$ 1,684,357,759	\$ 48,809,602	-0.81%

*Projected



SOURCES AND USES OF FUNDS

Use Tax – Building Materials

The City use tax on building and construction materials is the same as sales tax rate (4.15%) and is distributed in the same way as sales tax revenues. Use tax on building and construction materials is a one-time tax and applies to building and construction materials that are purchased outside the City of Broomfield but are used and stored in the City. For example, approximately 50% of the cost of a new home is attributed to building and construction materials, and the use tax applies to that 50%. If building and construction materials total \$50,000, the use tax would be \$2,075.

This revenue source can vary significantly from year to year depending upon the amount of new construction that occurs in the City in any given year. Revenue is projected from new commercial square feet and residential units (obtained from the Community Development Department) and includes commercial, office, industrial, and retail activity for each year. Figure 6 provides information on the trend of this revenue source.

Figure 6

Building Use Tax Collection		
Fiscal Year	Revenue	% Change
2019	\$ 5,847,464	-13.1%
2020	\$ 8,094,107	38.4%
2021	\$ 8,846,329	9.3%
2022 R*	\$ 7,575,738	-14.4%
2023*	\$ 8,497,418	24.1%

* Projected

Charges for Services

Charges for services represent 33% of total revenue in 2023. In 2023, total revenue in this category is projected to be \$173 million. Figure 7 provides detailed information on fee changes.

Figure 7

Water & Sewer Charges			
	2022	2023	% Chg
Water Rates Per 1,000 Gallons	\$3.36	N/A	
0-5,000 Gallons	N/A	\$2.26	-32.74%
5,001 - 20,000 Gallons	N/A	\$3.33	-0.89%
> 20,000 Gallons	N/A	\$4.52	34.52%
Sewer Rates - Monthly Avg Water Consumption	\$3.46	\$3.63	2.00%
Sewer Rates - Unfunded Mandate Fee Per 1,000 Gallons	\$0.52	\$0.52	0.00%
Environmental Compliance Fee	\$4.00	\$4.00	0.00%
Water License Fee	\$ 24,756	\$ 35,000	41.38%
Sewer License Fee	\$ 12,559	\$ 14,320	14.02%



SOURCES AND USES OF FUNDS

Charges for services consist mainly of charges for water and sewer services, as well as new service connection fees within Broomfield. Water and Sewer service fees were reviewed in 2022 and Figure 7 outlines changes to rates and the rate structure for 2023.

Charges for recreation services are also included in this category and project cost recovery of approximately 70.2% to provide those services, including center operations, programs, administration, and utility costs.

Intergovernmental Revenues

The largest components of this category are State and Federal revenues for Human Services programs and benefits, such as Child Welfare, Temporary Assistance to Needy Families (TANF), Colorado Works, Child Care, and Food Assistance. Allocations vary from year to year, but state and federal support normally accounts for approximately 80% of benefits paid to county residents. The County supports the rest of the operation costs through a dedicated property tax mill levy and transfers from the County General Fund.

Fiduciary Revenue

The largest portion of Broomfield’s budgeted revenue is fiduciary revenue. This revenue is held for the benefit of parties outside of the City and County and is not available to support Broomfield’s own programs. The largest portion of this fiduciary revenue comes from the Tax Passthrough Fund, created in 2019 as required under GASB Statement No. 84. This fund accounts for taxes collected on behalf of other governmental entities (such as school districts) which are then passed along to the entities. Contributions to retirement and employee health plans are also included in fiduciary revenue. Figure 8 details the amount of revenue contributed to these funds.

Figure 8

Fiduciary Revenue	
Fund	Contributions (2023)
Employee Medical Care	\$11,483,153
Employee Defined Benefit	\$1,008,728
Employee Money Purchase	\$6,090,368
Police Defined Benefit	\$0
Police Money Purchase	\$47,434
Retiree Health Insurance	\$428,715
Tax Passthrough	\$153,047,799
Inmate Welfare	\$300,000
Total	\$172,406,197



SOURCES AND USES OF FUNDS

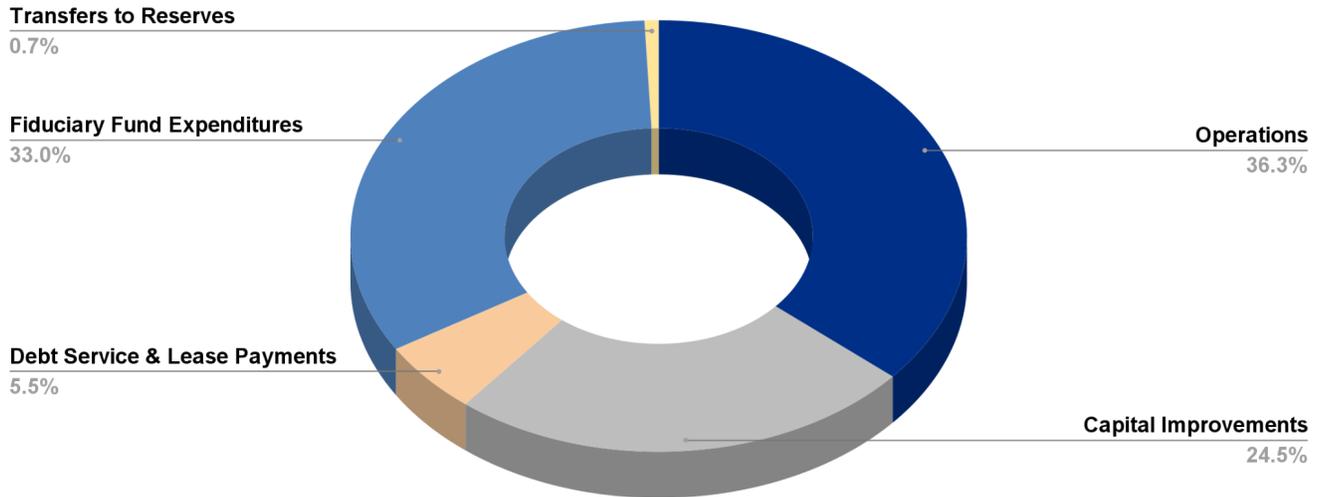
EXPENDITURES (USES)

The City and County’s major expenditures are categorized as operations, capital improvements, debt service and lease payments, and fiduciary fund expenditures related to health insurance, retirements, and funds held for others (passthrough funds). Operations and debt service tend to be consistent from year to year, while capital improvements and fiduciary fund expenditures will vary depending upon projects being constructed and the number of staff retirements from year to year. The 2023 Proposed Budget for the City and County of Broomfield total expenditures are \$570,862,785. This includes \$43,268,590 in interfund activities. Interfund activities are transfers between funds and do not increase or decrease the overall budget, but net to zero. Excluding the interfund activities, 2023 expenditures will be \$527,594,195, of which, \$3,914,499 is being transferred to reserves making the net total uses of funds equal to \$523,679,696. 2023 expenditures, excluding interfund activities, are illustrated in Figure 9.

Figure 9

2023 Expenditures by Type (Excluding Interfund Activities)

Total = \$527,594,195



Operating

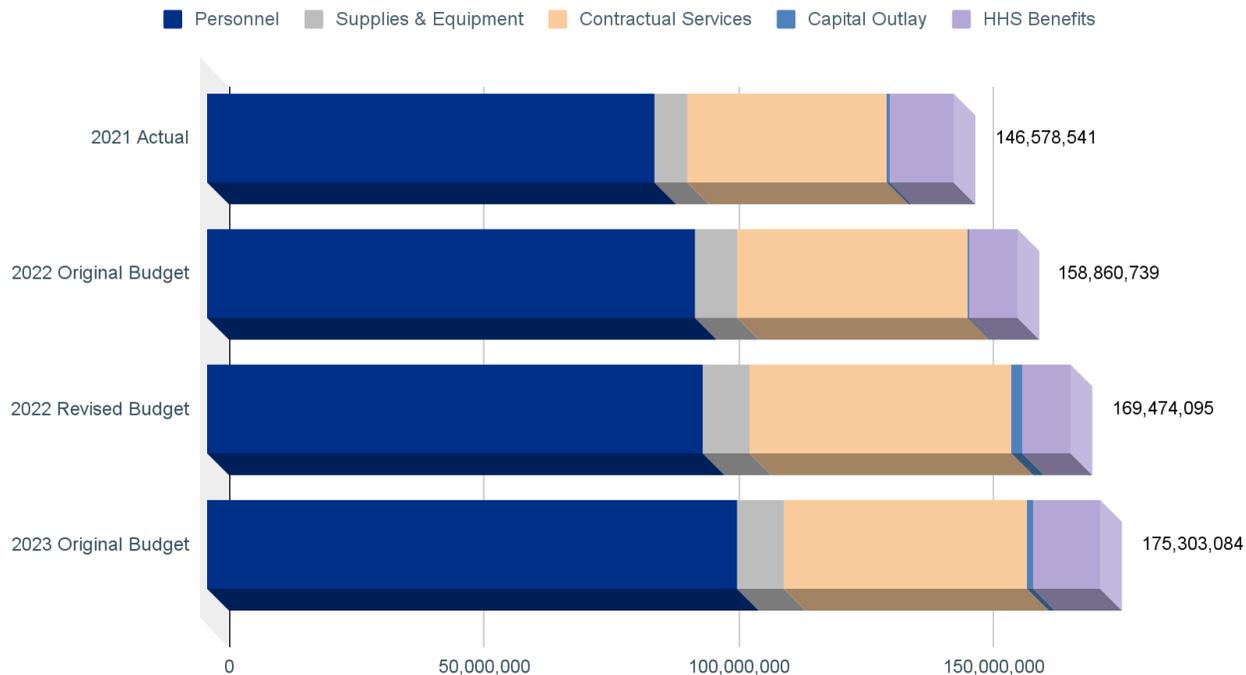
Operating expenditures represent the largest part of the total budget in 2023 and consist of personnel, supplies, equipment, services, capital outlay, and Health and Human Services (HHS) benefits. Figure 10 shows operating expenses, without interfund activities, by expense category.



SOURCES AND USES OF FUNDS

Figure 10

Operating Budget Categories by Year (Excluding Interfund Activities)



Personnel

The City and County of Broomfield is a service organization, and as a result, personnel costs have the most significant impact on the operations budget. The total personnel budget for 2023 is \$103.8 million, which is 59.2% of total operating expenses.

Supplies & Equipment

Supplies and equipment are physical items owned by the city that cost less than \$5,000. Supplies and equipment make up 5.3% of the 2023 operations budget.

Contractual Services

Contractual services are any services rendered to a government by private firms, individuals, or other governmental agencies. Services include travel and training, utilities, repair and maintenance costs, professional organization dues, printing, and postage. Contractual services account for 27.3% of the total 2023 operations budget.

Capital Outlay

Capital assets are individual items that will last more than one year and cost more than \$5,000. Most capital outlays are funded from the Sales and Use Tax Capital Improvements Fund, except Enterprise Funds (the water, sewer, and water reclamation utilities) purchases. These are expenses that are budgeted within the appropriate operating fund. Purchases of new equipment are funded from departmental operating budgets. A complete list of equipment purchases can be found in Appendix C: Capital Equipment Purchase Schedule.



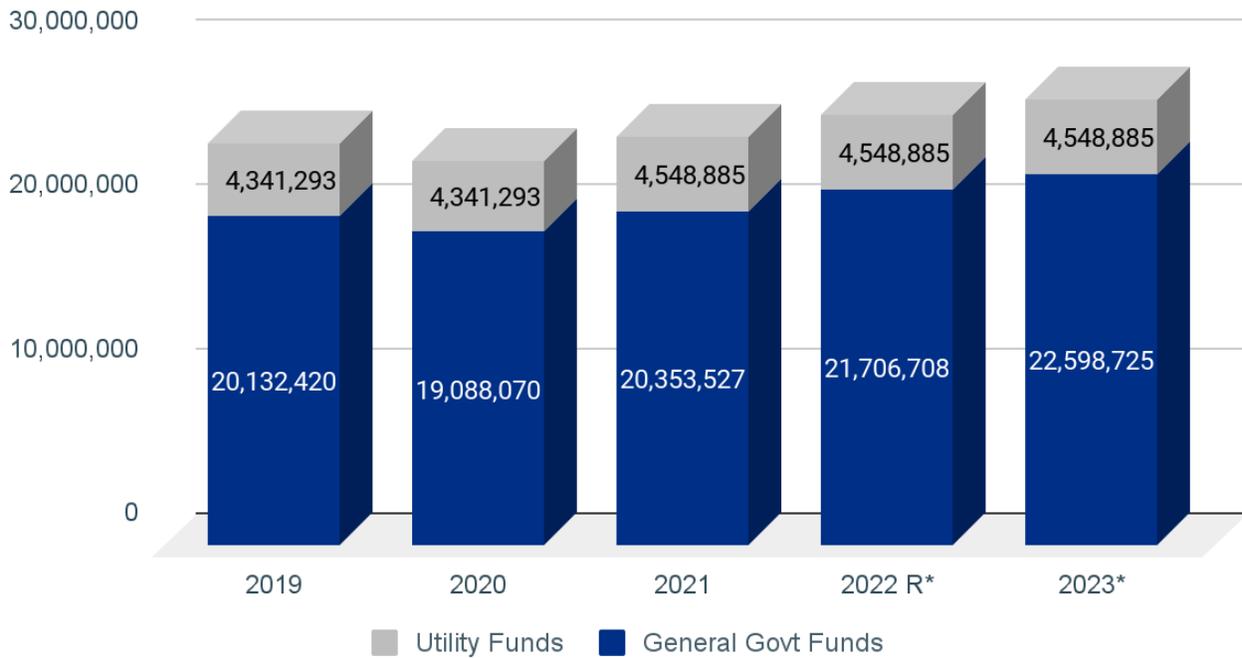
SOURCES AND USES OF FUNDS

OPERATING & DEBT SERVICE RESERVES

The City and County of Broomfield maintains an operations reserve in both General Funds. The approved policy requires that Broomfield maintains a minimum of 10% of our operational and debt expenditures in reserve. Broomfield's goal is to have 16.67% of operational and debt service expenditures in reserves for emergencies and unforeseen circumstances. Reserves are split between the City and County General Funds and cover all general government funds. The enterprise funds also have a goal of maintaining reserves of 16.67% of operational expenditures and three years' worth of debt service expenditures. City Council approval is required to use reserve funds. Figure 11 illustrates how reserves have grown over the last few years.

Figure 11

Operating Reserve Balance



*Projected

CITY AND COUNTY OF
BROOMFIELD, COLORADO

2 0 2 3
ANNUAL BUDGET

Fund Summaries





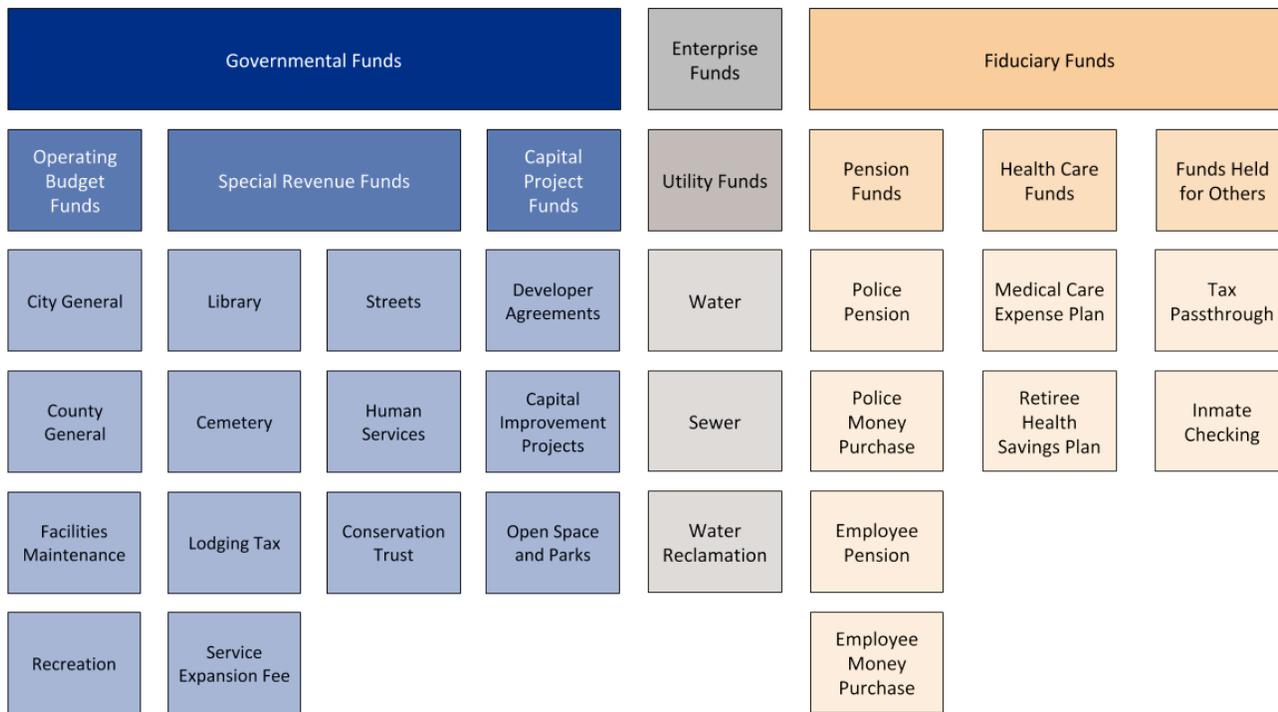
FUND SUMMARIES

This section provides an overview of the budgetary fund structure. The budget document includes all funds that are appropriated. These are the same funds that are included in Broomfield’s audited financial statements. The Annual Comprehensive Financial Report (ACFR) identifies the following funds as Non-major Governmental Funds: Library, Streets, Conservation Trust, Cemetery, Lodging Tax, Debt Service, Open Space and Parks, and Service Expansion Fee.

Governmental Accounting uses “funds” to be completely transparent about how revenues are allocated and spent versus how much profit is earned. These funds are designed to separate dedicated revenue streams, provide cost recovery information, and meet legal requirements. There are three types of funds: Governmental, Enterprise, and Fiduciary. Governmental Funds account for most governmental functions. Enterprise Funds account for operations and run in a manner similar to private business enterprises and are funded entirely through user charges such as water, sewer, and water reclamation funds. Fiduciary Funds hold resources that Broomfield holds for other governments, private organizations, or individuals, and can be expended or invested only in accordance with the conditions of the trust. Fiduciary Funds include employee retirement plans, employee health care plans, taxes collected for other governments, and a checking account for detention center inmates. Figure 12 shows which funds are in each category.

Figure 12

Fund Illustration



Operational funding in the City and County is allocated to multiple funds that separate dedicated revenue streams, provide cost recovery information, and meet legal requirements. As a result, some operating functions like Public Works and Police are funded through different funds. The breakdown of operating costs by function and fund is illustrated in Figure 13.



FUND SUMMARIES

Figure 13

Accounting Fund Structure												
Operations Accounting Funds												
Department	City	County	Facility	Recreation	Library	Streets	Cemetery	Human Services	Water	Sewer	Reuse	Total
Cemetery							403,616					403,616
Community Development	6,923,198											6,923,198
Finance	4,824,009	958,866							566,834	189,298		6,539,007
General Government	11,164,423	6,711,840										17,876,263
Health & Human Services		4,632,574						22,283,733				26,916,307
Information Technology	9,152,276											9,152,276
Library & Cultural Affairs	766,548	100,395			3,375,925							4,242,868
Open Space & Trails	662,763											662,763
Parks, Recreation & Senior Services	9,501,774	1,631,684		8,584,861								19,718,319
Public Safety	24,984,928	12,759,949										37,744,877
Public Works	3,516,869		6,707,922			7,187,508			19,849,368	14,597,523	1,595,969	53,455,159
Strategic Initiatives		2,113,249										2,113,249
Total	\$71,496,788	\$28,908,557	\$6,707,922	\$8,584,861	\$3,375,925	\$7,187,508	\$403,616	\$22,283,733	\$20,416,202	\$14,786,821	\$1,595,969	\$185,747,902

*Does not include non-departmental costs which include transfers, contributions and participations, and contingencies

City General Fund (Governmental Fund)

Broomfield became a combined City and County form of government on November 15, 2001. General Fund costs to provide county services are presented separately from those which provide City General Fund operations. Both are called General Funds (see County General Fund summary later in this section). The purpose of two separate General Funds is to illustrate that County services are delivered within the standard county revenue structure. Since the formation of the combined City and County form of government, the standard county revenue structure has been based on a mill levy that is less than the original estimate and less than that of the legacy counties which originally provided these services to the residents of Broomfield.

The City portion of the General Fund supports a significant share of Broomfield operations and services including: City Council, City Manager, Attorney, Clerk, Courts, Economic Vitality, Finance, Information Technology, Human Resources, Arts & History, Open Space & Trails, and Community Development. The General Fund also provides funding for Public Safety operations and maintenance functions for Parks and Fleet. Transfers to other funds to support operations in Library, Recreation, and Facilities Maintenance are also included as part of the total City General Fund expenditures.

There are a couple of cornerstones for managing City and County of Broomfield resources as the future economy is always changing. These cornerstones are building reserves and managing resources carefully, using a multiple-year approach. The 2023 Budget was built to ensure that operating reserve minimums are met, Council priorities are advanced, service needs are fulfilled, and all required debt service is met. It is a City and County priority to run a very fiscally conservative government from a business perspective. Figures 14A and 14B provide a summary of the City General Fund budget and reserves.



FUND SUMMARIES

Figure 14A

City General Fund Budget Summary						
Sources and Uses of Funds						
City Operations						
	Actual 2021	Original Budget 2022	Revised Budget 2022	Original Budget 2023	Budget % Change	
					2022 Original to 2023	2022 Revised to 2023
Beginning Balance	\$ 15,220,172	\$ 7,588,266	\$ 18,384,710	\$ 13,863,437	82.70%	-24.59%
Revenues	59,263,361	56,187,002	67,777,355	64,745,773	15.23%	-4.47%
Interfund Activity	10,635,168	12,159,787	13,310,905	11,354,524	-6.62%	-14.70%
Total Sources of Funds	\$ 85,118,701	\$ 75,935,055	\$ 99,472,970	\$ 89,963,734	18.47%	-9.56%
Expenditures	\$ 61,322,232	\$ 69,537,394	\$ 75,926,524	\$ 77,630,894	11.64%	2.24%
Interfund Activity	5,411,759	6,260,204	9,683,009	9,436,179	50.73%	-2.55%
Total Uses of Funds	\$ 66,733,991	\$ 75,797,598	\$ 85,609,533	\$ 87,067,073	14.87%	1.70%
Ending Balance	\$ 18,384,710	\$ 137,457	\$ 13,863,437	\$ 2,896,661	2007.32%	-79.11%

Figure 14B

City General Fund Reserve						
	Actual 2021	Original Budget 2022	Revised Budget 2022	Original Budget 2023	Budget % Change	
					2022 Original to 2023	2022 Revised to 2023
Beginning Balance	\$ 13,506,356	\$ 13,629,959	\$ 13,595,351	\$ 14,461,387	6.10%	6.37%
Additions	88,995	866,036	866,036	892,017	3.00%	3.00%
Uses	-	-	-	-	NA	NA
Ending Balance	\$ 13,595,351	\$ 14,495,995	\$ 14,461,387	\$ 15,353,404	5.91%	6.17%



FUND SUMMARIES

County General Fund (Governmental Fund)

County General Fund budgets are subject to the same cost management initiatives as in other funds. Figures 15A and 15B provide a summary of the County General Fund budget and reserves.

Figure 15A

County General Fund Budget Summary Sources and Uses of Funds						
	Actual 2021	Original Budget 2022	Revised Budget 2022	Original Budget 2023	Budget % Change	
					2022 Original to 2023	2022 Revised to 2023
Beginning Balance	\$ 11,079,550	\$ 8,163,306	\$ 11,642,524	\$ 17,130,666	109.85%	47.14%
Revenues	40,473,431	38,467,096	56,115,464	41,986,011	9.15%	-25.18%
Interfund Activity	70,000	-	-	-	NA	NA
Total Sources of Funds	\$ 51,622,981	\$ 46,630,402	\$ 67,757,988	\$ 59,116,677	26.78%	-12.75%
Expenditures	\$ 29,816,052	\$ 32,199,735	\$ 33,893,415	\$ 33,382,731	3.67%	-1.51%
Interfund Activity	10,164,405	14,063,903	16,733,907	12,742,692	-9.39%	-23.85%
Total Uses of Funds	\$ 39,980,457	\$ 46,263,638	\$ 50,627,322	\$ 46,125,423	-0.30%	-8.89%
Ending Balance	\$ 11,642,524	\$ 366,764	\$ 17,130,666	\$ 12,991,254	3442.13%	-24.16%

Figure 15B

County General Fund Reserve						
	Actual 2021	Original Budget 2022	Revised Budget 2022	Original Budget 2023	Budget % Change	
					2022 Original to 2023	2022 Revised to 2023
Beginning Balance	\$ 6,758,176	\$ 6,910,864	\$ 6,758,176	\$ 7,245,321	4.84%	7.21%
Additions	-	487,145	487,145	-	-100.00%	-100.00%
Uses	-	-	-	-	NA	NA
Ending Balance	\$ 6,758,176	\$ 7,398,009	\$ 7,245,321	\$ 7,245,321	-2.06%	0.00%

The County General Fund includes funding for typical county functions such as property assessment, motor vehicle, district attorney, the detention center, and public health. The County General Fund has an expenditure budget of \$46,125,423, a decrease of 8.89% over 2022. The County Fund also transfers funds to the City General fund to pay for services such as accounting, human resources, and information technology. These shared services are one of the ways the City and County of Broomfield has reduced the cost of government to its residents over the traditional separate City/County governments.

The combined operating reserves for the City and County General Funds equal \$22.6 million of operating expenses, exceeding reserve policy targets of ten percent (10%). At the direction of the council, Finance staff will be including continued transfers to reserves in an effort to achieve a 20% operational reserve by 2025.



FUND SUMMARIES

Facility Maintenance Fund (Governmental Fund)

Facility maintenance costs are shown in a separate fund and charged to “user” funds. Salaries and benefits of staff are allocated on a square footage basis, while supplies and services (fire extinguisher inspection contract, elevator inspection contract, etc.) are budgeted by facility. Figure 16 provides a summary of the Facilities Maintenance Fund budget.

Figure 16

Facility Maintenance Fund Budget Summary						
Sources and Uses of Funds						
	Actual 2021	Original Budget 2022	Revised Budget 2022	Original Budget 2023	Budget % Change	
					2022 Original to 2023	2022 Revised to 2023
Beginning Balance	\$ -	\$ -	\$ (3)	\$ 1	NA	-133.33%
Revenues	26,033	45,000	45,000	45,000	NA	0.00%
Interfund Activity	5,271,514	5,871,867	6,041,940	6,662,916	13.47%	10.28%
Total Sources of Funds	\$ 5,297,547	\$ 5,916,867	\$ 6,086,937	\$ 6,707,917	13.37%	10.20%
Expenditures	\$ 5,297,550	\$ 5,916,867	\$ 6,086,936	\$ 6,707,922	13.37%	10.20%
Interfund Activity	-	-	-	-	NA	NA
Total Uses of Funds	\$ 5,297,550	\$ 5,916,867	\$ 6,086,936	\$ 6,707,922	13.37%	10.20%
Ending Balance	\$ (3)	\$ -	\$ 1	\$ (5)	NA	-600.00%

Facilities Maintenance Fund expenditures for 2023 are budgeted at \$6,707,922, a 10.20% increase over 2022.



FUND SUMMARIES

Recreation Fund (Governmental Fund)

A separate Recreation Service Fund was established in 1995 to more clearly present all operating revenues and costs for Broomfield’s Recreation programs. Figure 17 provides a summary of the Recreation Fund budget.

Figure 17

Recreation Fund Budget Summary						
Sources and Uses of Funds						
	Actual 2021	Original Budget 2022	Revised Budget 2022	Original Budget 2023	Budget % Change	
					2022 Original to 2023	2022 Revised to 2023
Beginning Balance	\$ -	\$ -	\$ 2	\$ 2	NA	0.00%
Revenues (less intrafund)	4,016,761	6,669,785	5,476,106	5,863,934	-12.08%	7.08%
Interfund Activity	3,149,873	2,889,091	4,163,117	4,360,007	50.91%	4.73%
Total Sources of Funds	\$ 7,166,634	\$ 9,568,876	\$ 9,639,225	\$ 10,223,943	6.85%	6.07%
Expenditures (less intrafund)	\$ 5,871,112	\$ 8,216,029	\$ 8,152,915	\$ 8,584,861	4.49%	5.30%
Interfund Activity	1,295,520	1,352,847	1,486,308	1,639,080	21.16%	10.28%
Total Uses of Funds	\$ 7,166,632	\$ 9,568,876	\$ 9,639,223	\$ 10,223,941	6.85%	6.07%
Ending Balance	\$ 2	\$ -	\$ 2	\$ 2	NA	0.00%

The Recreation Fund’s sources of revenues are generated by user fees for recreation centers, the outdoor aquatic center, recreation programs, and a transfer from the General Fund. For the 2023 Budget, the General Fund transfer is \$4,360,007 which means program and center revenues are projected to cover 42.6% of Recreation Fund expenditures. The Recreation Fund’s 2023 expenditures budget is \$10,223,943, an increase of 6.07% from the 2022 Budget. As in previous years, a thorough evaluation was conducted of all recreation program revenues and costs.



FUND SUMMARIES

Library Fund (Special Revenue Fund)

The Library Fund budget covers the operating costs for Broomfield's public library, the Mamie Doud Eisenhower Public Library. The current building was opened in 2001 when the city became a county. Figure 18 provides a summary of the Library Fund budget.

Figure 18

Library Fund Budget Summary Sources and Uses of Funds						
	Actual 2021	Original Budget 2022	Revised Budget 2022	Original Budget 2023	Budget % Change	
					2022 Original to 2023	2022 Revised to 2023
Beginning Balance	\$ 287,250	\$ -	\$ 443,758	\$ 443,758	NA	0.00%
Revenues	3,046,622	3,066,976	3,387,396	3,096,273	0.96%	-8.59%
Interfund Activity	-	201,229	32,074	279,652	38.97%	771.90%
Total Sources of Funds	\$ 3,333,872	\$ 3,268,205	\$ 3,863,228	\$ 3,819,683	16.87%	-1.13%
Expenditures	\$ 2,890,114	\$ 3,268,205	\$ 3,419,470	\$ 3,375,925	3.30%	-1.27%
Interfund Activity	-	-	-	-	NA	NA
Total Uses of Funds	\$ 2,890,114	\$ 3,268,205	\$ 3,419,470	\$ 3,375,925	3.30%	-1.27%
Ending Balance	\$ 443,758	\$ -	\$ 443,758	\$ 443,758	NA	0.00%

Usage of the facility and circulation is growing year over year. The Library continues to build its eBooks collection and add state of the art on-line learning resources. The Library Fund's major source of revenue is property tax, estimated at \$3,056,330, or 1.941 mills, in 2023. The 2023 General Fund transfer will be \$279,652 to help fund Library operations. This transfer represents 8.28% of total fund revenue.

The circulation budget (books and periodicals) is designed to add to and replace circulation items. The total value of the library's physical collection is approximately \$2.6 million. In 2023, the budget for books and periodicals is \$263,150, a .08% increase over the 2022 Budget.



FUND SUMMARIES

Street Maintenance Fund (Special Revenue Fund)

The Street Maintenance Fund was established to clearly present how state-shared street maintenance revenues are being used by Broomfield. The largest state-shared revenue source is the Highway Users' Tax Fund, which is composed of gasoline taxes. Distributions are made to cities based on the number of registered vehicles and the number of miles of maintained streets. Broomfield's share of the State's Highway Users' Tax Fund is estimated at \$2,233,664 for 2023, or 31.1% of total fund revenue. Other state-shared revenues collected in this Fund are the annual vehicle registration fees. Figure 19 provides a summary of the Street Maintenance Fund budget.

Figure 19

Street Maintenance Fund Budget Summary						
Sources and Uses of Funds						
	Actual 2021	Original Budget 2022	Revised Budget 2022	Original Budget 2023	Budget % Change	
					2022 Original to 2023	2022 Revised to 2023
Beginning Balance	\$ -	\$ -	\$ (4)	\$ -	NA	-100.00%
Revenues	3,500,328	3,573,797	3,712,380	3,651,293	2.17%	-1.65%
Interfund Activity	2,308,427	3,105,978	3,012,791	3,536,215	13.85%	17.37%
Total Sources of Funds	\$ 5,808,755	\$ 6,679,775	\$ 6,725,167	\$ 7,187,508	7.60%	6.87%
Expenditures	\$ 5,808,759	\$ 6,679,775	\$ 6,725,167	\$ 7,187,508	7.60%	6.87%
Interfund Activity	-	-	-	-	NA	NA
Total Uses of Funds	\$ 5,808,759	\$ 6,679,775	\$ 6,725,167	\$ 7,187,508	7.60%	6.87%
Ending Balance	\$ (4)	\$ -	\$ -	\$ -	NA	NA

Legislation enacted in 1989 required cities to establish a minimum annual contribution for street maintenance to remain eligible for revenues from the Highway Users' Tax Fund. The 2023 Budget includes an amount which exceeds the minimum requirement. The City mill levy distribution records property tax revenues directly in the Street Fund. The property tax allocation for 2023 is \$1,170,629 or 0.695 mills of the total City mill levy (11.457 mills). Property tax represents 16.3% of total revenue in the Street Fund.

Revenues generated for county road and bridge funds are based on specific property tax mill levies set by county governments. Pursuant to Colorado law, county governments must share 50% of their county road and bridge fund revenues with municipalities. Since Broomfield is a combined City and County, the County General Fund will contribute \$2,746,448 to the Street Fund from County revenues for the purpose of road and bridge maintenance in 2023. This transfer represents 38.2% of total fund revenues.

The Street Fund budgets expenditures of \$7,187,508, a 6.87% increase over 2022.

Services funded by the Street Fund include: Maintenance of Condition, Snow and Ice Control, Traffic Control, Street Cleaning, Street Lighting, and Stormwater Management. It should be noted that these are operating functions, not capital improvements. Street construction, reconstruction projects, and the annual asphalt overlay program are defined as capital improvements and are budgeted in the Capital Improvements Fund.



FUND SUMMARIES

Cemetery Fund (Special Revenue Fund)

The Cemetery Fund provides for the Lakeview Cemetery and the Broomfield County Commons Cemetery. The Lakeview Cemetery dates back to the late 1800s and was maintained as a historical site until a few years ago when Broomfield’s Citizens’ Cemetery Committee recommended its re-opening. Focus shifted to development of the Broomfield County Commons Cemetery, which has capacity for 1,600 full burial plots and 920 cremations. A total of 9.9 acres will be developed, with development occurring in phases. The first phase provided for the development of 3.27 acres and was completed in 2003. Phase two construction was completed in 2018 and added approximately 3.0 acres to the cemetery. Figure 20 provides a summary of the budget of the Cemetery Fund.

Figure 20

Cemetery Fund Budget Summary Sources and Uses of Funds						
	Actual 2021	Original Budget 2022	Revised Budget 2022	Original Budget 2023	Budget % Change	
					2022 Original to 2023	2022 Revised to 2023
Beginning Balance	\$ -	\$ -	\$ (2)	\$ -	NA	-100.00%
Revenues (less innerfund)	450,470	300,753	243,000	200,035	-33.49%	-17.68%
Interfund Activity	(18,992)	(8,000)	123,045	229,981	-2974.76%	86.91%
Total Sources of Funds	\$ 431,478	\$ 292,753	\$ 366,043	\$ 430,016	46.89%	17.48%
Expenditures (less innerfund)	\$ 329,064	\$ 277,353	\$ 347,643	\$ 411,616	48.41%	18.40%
Interfund Activity	102,416	15,400	18,400	18,400	19.48%	0.00%
Total Uses of Funds	\$ 431,480	\$ 292,753	\$ 366,043	\$ 430,016	46.89%	17.48%
Ending Balance	\$ (2)	\$ -	\$ -	\$ -	NA	NA

The Broomfield County Commons Cemetery is a full service cemetery. A perpetual care reserve with a projected balance of \$538,277 at the end of 2023 will assist with future maintenance of plots.

Lodging Tax Fund (Special Revenue Fund)

The Lodging Tax Fund was established in 1997. The purpose of this Fund is to provide funds for the maintenance and improvement of the City’s gateways and major roadway landscaping. The lodging tax is a 1.60% tax on the price paid for the leasing or rental of any lodging located in the City and County of Broomfield. These funds are transferred to the City General Fund, where Parks Maintenance expenditures are recorded. Lodging Tax revenue for 2023 is estimated to be \$514,299, which is a 14.29% increase over 2022.



FUND SUMMARIES

Human Services Fund (Special Revenue Fund)

The Human Services Fund includes all revenues and expenditures related to County human services programs. Services can be broken into Human Services and Workforce Center. State and federal sources provide a large portion of funding for these programs. The state determines both the eligibility criteria and client assistance levels for traditional human service programs and reimburses counties for the approximately 80% state portion of benefits paid to their residents. Figure 21 provides a summary of the Human Services Fund.

Figure 21

Human Services Fund Budget Summary						
Sources and Uses of Funds						
	Actual 2021	Original Budget 2022	Revised Budget 2022	Original Budget 2023	Budget % Change	
					2022 Original to 2023	2022 Revised to 2023
Beginning Balance	\$ 2,428,642	\$ 1,625,090	\$ 3,192,511	\$ 1,942,761	19.55%	-39.15%
Revenues	20,951,098	16,257,681	17,251,494	21,003,543	29.19%	21.75%
Interfund Activity	619,488	498,300	540,812	684,467	37.36%	26.56%
Total Sources of Funds	\$ 23,999,228	\$ 18,381,071	\$ 20,984,817	\$ 23,630,771	28.56%	12.61%
Expenditures	\$ 20,806,717	\$ 18,368,926	\$ 19,042,056	\$ 22,283,733	21.31%	17.02%
Interfund Activity	-	-	-	-	NA	NA
Total Uses of Funds	\$ 20,806,717	\$ 18,368,926	\$ 19,042,056	\$ 22,283,733	21.31%	17.02%
Ending Balance	\$ 3,192,511	\$ 12,145	\$ 1,942,761	\$ 1,347,038	10991.30%	-30.66%

In 2023, the allocations of State and Federal funding are projected to increase 28.48% from 2022.

The 2023 Workforce Center expenditures will decrease by 16.64% compared to the 2022 Budget. The Workforce Center receives the majority of its funding from State and Federal sources except for a County General Fund transfer to maintain existing service levels. The projected County General Fund transfer in 2023 is \$684,467, which represents 53.01% of total Workforce Center revenues.



FUND SUMMARIES

Water Fund (Enterprise Fund)

The Water Enterprise Fund includes all revenues and expenditures for Broomfield’s Water Utility. The major sources of revenues are monthly water service charges and connection fees for new taps to the water system. No tax dollars support this Fund. Figure 22 provides a summary of the Water Fund.

Figure 22A

Water Enterprise Fund Budget Summary Sources and Uses of Funds						
	Actual 2021	Original Budget 2022	Revised Budget 2022	Original Budget 2023	Budget % Change	
					2022 Original to 2023	2022 Revised to 2023
Beginning Balance	\$ 45,235,166	\$ 22,433,042	\$ 52,051,859	\$ 24,552,276	9.45%	-52.83%
Revenues	205,724,369	44,722,613	45,478,639	109,067,284	143.88%	139.82%
Interfund Activity	-	-	-	-	NA	NA
Total Sources of Funds	\$ 250,959,535	\$ 67,155,655	\$ 97,530,498	\$ 133,619,560	98.97%	37.00%
Expenditures	\$ 196,352,566	\$ 45,993,786	\$ 70,399,330	\$ 99,711,852	116.79%	41.64%
Interfund Activity	2,555,110	1,421,606	2,578,892	2,672,089	87.96%	3.61%
Total Uses of Funds	\$ 198,907,676	\$ 47,415,392	\$ 72,978,222	\$ 102,383,941	115.93%	40.29%
Ending Balance	\$ 52,051,859	\$ 19,740,263	\$ 24,552,276	\$ 31,235,619	58.23%	27.22%

Operational reserves are segregated from the working capital balance (governmental fund balance equivalent in an enterprise fund). In 2023, Finance staff began including operational and maintenance capital expenses in the calculation of reserves recognizing the importance of addressing the operations and maintenance of capital expenses. The current reserve in the water fund is \$2.9 million of operating expenses. In addition, \$30.6 million is set aside in a separate debt service reserve.

Figure 22B

Water Enterprise Fund Operations Reserve						
	Actual 2021	Original Budget 2022	Revised Budget 2022	Original Budget 2023	Budget % Change	
					2022 Original to 2023	2022 Revised to 2023
Beginning Balance	\$ 2,808,064	\$ 2,917,705	\$ 2,917,705	\$ 2,917,705	0.00%	0.00%
Additions	109,641	-	-	-	NA	NA
Uses	-	-	-	-	NA	NA
Ending Balance	\$ 2,917,705	\$ 2,917,705	\$ 2,917,705	\$ 2,917,705	0.00%	0.00%



FUND SUMMARIES

Sewer Fund (Enterprise Fund)

The Sewer Enterprise Fund includes all revenues and expenditures for Broomfield’s Sewer Utility. The Fund is supported entirely by usage fees and connection fees. No tax dollars support this Fund. Figure 23 provides a summary of the Sewer Fund.

Figure 23A

Sewer Enterprise Fund Budget Summary Sources and Uses of Funds						
	Actual 2021	Original Budget 2022	Revised Budget 2022	Original Budget 2023	Budget % Change	
					2022 Original to 2023	2022 Revised to 2023
Beginning Balance	\$ 57,954,372	\$ 31,375,963	\$ 66,248,600	\$ 37,894,027	20.77%	-42.80%
Revenues	30,652,461	33,286,640	32,737,161	48,242,565	44.93%	47.36%
Interfund Activity	1,409,008	-	-	-	NA	NA
Total Sources of Funds	\$ 90,015,841	\$ 64,662,603	\$ 98,985,761	\$ 86,136,592	33.21%	-12.98%
Expenditures	\$ 21,926,990	\$ 24,955,663	\$ 54,472,502	\$ 18,008,864	-27.84%	-66.94%
Interfund Activity	1,840,250	6,633,109	6,619,232	1,936,732	-70.80%	-70.74%
Total Uses of Funds	\$ 23,767,240	\$ 31,588,772	\$ 61,091,734	\$ 19,945,596	-36.86%	-67.35%
Ending Balance	\$ 66,248,601	\$ 33,073,831	\$ 37,894,027	\$ 66,190,996	100.13%	74.67%

Operations reserves are segregated from the working capital balance. In 2023, Finance staff began including operational and maintenance capital expenses in the calculation of reserves. The current reserve in the sewer fund is \$1.4 million of operating expenses. In addition \$7.5 million, is set aside in a separate debt service reserve.

Figure 23B

Sewer Enterprise Fund Operations Reserve						
	Actual 2021	Original Budget 2022	Revised Budget 2022	Original Budget 2023	Budget % Change	
					2022 Original to 2023	2022 Revised to 2023
Beginning Balance	\$ 1,442,735	\$ 1,442,735	\$ 1,442,735	\$ 1,442,735	0.00%	0.00%
Additions	-	-	-	-	NA	NA
Uses	-	-	-	-	NA	NA
Ending Balance	\$ 1,442,735	\$ 1,442,735	\$ 1,442,735	\$ 1,442,735	0.00%	0.00%



FUND SUMMARIES

Water Reclamation Fund (Enterprise Fund)

The Water Reclamation Fund was established in 1995 to begin implementation of the water re-use project. With this project, water from Broomfield’s sewer treatment plant is treated and re-used to irrigate parks, golf courses, and landscaped areas. The project also utilizes the Great Western Reservoir. The major sources of revenues are monthly water service charges and connection fees for new taps to the system. No tax dollars support this fund. The current rate for both service charges and tap fees is set at 50% of the potable water rate. Figure 24 provides a summary of the Water Reclamation Fund.

Figure 24A

Water Reclamation Fund Budget Summary						
Sources and Uses of Funds						
	Actual 2021	Original Budget 2022	Revised Budget 2022	Original Budget 2023	Budget % Change	
					2022 Original to 2023	2022 Revised to 2023
Beginning Balance	\$ 6,403,286	\$ 310,998	\$ 5,279,643	\$ 1,239,684	298.61%	-76.52%
Revenues	3,045,101	2,538,166	7,990,135	2,794,673	10.11%	-65.02%
Interfund Activity	-	5,407,810	-	-	-100.00%	NA
Total Sources of Funds	\$ 9,448,387	\$ 8,256,974	\$ 13,269,778	\$ 4,034,357	-51.14%	-69.60%
Expenditures	\$ 2,596,046	\$ 7,796,782	\$ 11,940,948	\$ 14,095,969	80.79%	18.05%
Interfund Activity	1,575,698	86,146	86,146	171,691	99.30%	99.30%
Total Uses of Funds	\$ 4,171,744	\$ 7,882,928	\$ 12,027,094	\$ 14,267,660	80.99%	18.63%
Ending Balance	\$ 5,276,643	\$ 374,046	\$ 1,242,684	\$ (10,233,303)	-2835.84%	-923.48%

Water Reclamation Fund expenditures are budgeted at \$14,095,969 in 2023, a 18.05% increase compared to 2022 due primarily to increased spending on infrastructure capital improvements.

Figure 24B

Water Reclamation Fund Operations Reserve						
	Actual 2021	Original Budget 2022	Revised Budget 2022	Original Budget 2023	Budget % Change	
					2022 Original to 2023	2022 Revised to 2023
Beginning Balance	\$ 188,445	\$ 188,445	\$ 188,445	\$ 188,445	0.00%	0.00%
Additions	-	-	-	-	NA	NA
Uses	-	-	-	-	NA	NA
Ending Balance	\$ 188,445	\$ 188,445	\$ 188,445	\$ 188,445	0.00%	0.00%

Operation reserves have been established in this fund and are segregated from the working capital balance. In 2023, Finance staff began including operational and maintenance capital expenses in the calculation of reserves. The current reserve in the water reclamation fund is \$188,445 of operating expenses. This fund does not currently have obligated debt, but holds \$4.2 million in a debt reserve.



FUND SUMMARIES

Employee Medical Care Fund (Benefit Fund)

The Employee Medical Care Fund includes all revenues and expenditures for Broomfield’s partially self-funded health insurance plan. This Fund was established in 1982 to address the increasing health insurance costs Broomfield was experiencing. To date, the self-funded health insurance plan has provided substantial savings for both the City and its employees. Figure 25 provides a summary of the Employee Medical Care Fund.

Figure 25

Employee Medical Care Fund Budget Summary Sources and Uses of Funds						
	Actual 2021	Original Budget 2022	Revised Budget 2022	Original Budget 2023	Budget % Change	
					2022 Original to 2023	2022 Revised to 2023
Beginning Balance	\$ 4,324,863	\$ 6,157,487	\$ 5,466,071	\$ 5,562,859	-9.66%	1.77%
Revenues	13,288,655	12,716,382	12,716,382	12,575,371	-1.11%	-1.11%
Interfund Activity	-	-	-	-	NA	NA
Total Sources of Funds	\$ 17,613,518	\$ 18,873,869	\$ 18,182,453	\$ 18,138,230	-3.90%	-0.24%
Expenditures	\$ 12,147,447	\$ 12,619,594	\$ 12,619,594	\$ 13,056,710	3.46%	3.46%
Interfund Activity	-	-	-	-	NA	NA
Total Uses of Funds	\$ 12,147,447	\$ 12,619,594	\$ 12,619,594	\$ 13,056,710	3.46%	3.46%
Ending Balance	\$ 5,466,071	\$ 6,254,275	\$ 5,562,859	\$ 5,081,520	-18.75%	-8.65%

In 2023, the City and County of Broomfield's contribution to the plan will be \$1,288 per month per employee. An employee who chooses family coverage will contribute \$405 per month, employees who choose the employee plus one dependent coverage will contribute \$293 per month, and employees who choose single coverage will contribute \$86 per month. Employees in this health plan have the opportunity to participate in a wellness program to reduce their monthly premium. In 2018, the City and County began offering health coverage to all benefited part-time employees.



FUND SUMMARIES

Employee Retirement Funds (Fiduciary Funds)

There are currently four retirement plans for City and County employees. Each is accounted for in a separate fund. Revenues and expenditures are projected based on the number of participants in each plan, and the expected number of retirements for the coming year. The Employee Money Purchase Retirement Plan is the main retirement program for general employees. Full time general employees who are not participants in the Employee Defined Benefit Plan are required to contribute to the Employee Money Purchase Retirement Plan. The Plan has two levels of contributions based upon the employee’s hire date and election of contribution. Employees hired before January 8, 2003, were given the option of remaining at a higher level of contribution, contributing 10.50% of their base salary and receiving a City contribution of 6.46%, or reducing their contribution to 6.00% and receiving a City contribution of 6.00%. New employees hired on or after January 8, 2003, contribute 6.00% of their base salary and receive a City contribution of 6.00%. Figure 26 provides a summary of the General Employees Money Purchase Plan.

Figure 26

Retirement Funds Budget Summary General Employees Money Purchase Plan						
	Actual 2021	Original Budget 2022	Revised Budget 2022	Original Budget 2023	Budget % Change	
					2022 Original to 2023	2022 Revised to 2023
Beginning Balance	\$ 81,842,467	\$ 83,495,443	\$ 90,453,637	\$ 92,220,415	10.45%	1.95%
Revenues	16,926,285	6,856,373	6,856,373	7,890,368	15.08%	15.08%
Interfund Activity	-	-	-	-	NA	NA
Total Sources of Funds	\$ 98,768,752	\$ 90,351,816	\$ 97,310,010	\$ 100,110,783	10.80%	2.88%
Expenditures	\$ 8,315,115	\$ 5,089,595	\$ 5,089,595	\$ 5,089,595	0.00%	0.00%
Interfund Activity	-	-	-	-	NA	NA
Total Uses of Funds	\$ 8,315,115	\$ 5,089,595	\$ 5,089,595	\$ 5,089,595	0.00%	0.00%
Ending Balance	\$ 90,453,637	\$ 85,262,221	\$ 92,220,415	\$ 95,021,188	11.45%	3.04%



FUND SUMMARIES

The Employee Defined Benefit Plan was closed to new enrollments May 31, 2000. Since then, new employees must participate solely in the Employee Money Purchase Plan. Existing participants in the Defined Benefit Plan, as of May 31, 2000, were given the option to remain in the Defined Benefit Plan or to transfer the actuarial cash equivalent value of their benefit in the Employee Defined Benefit Plan to the Employee Money Purchase Plan with the decision being irrevocable. Employees remaining in the Employee Defined Benefit Plan participate at the same contribution levels (City and employee) that were in effect as of the conversion date. They also participate in the Employee Money Purchase Plan, with the employee contributing 4.00% and the City contributing 2.00%. Figure 27 provides a summary of the General Employees Defined Benefit Plan.

Figure 27

Retirement Funds Budget Summary General Employees Defined Benefit Plan						
	Actual 2021	Original Budget 2022	Revised Budget 2022	Original Budget 2023	Budget % Change	
					2022 Original to 2023	2022 Revised to 2023
Beginning Balance	\$ 10,269,159	\$ 10,013,946	\$ 10,131,242	\$ 9,979,893	\$10,013,946	-1.49%
Revenues	2,364,171	1,475,806	1,475,806	1,313,728	-10.98%	-10.98%
Interfund Activity	-	-	-	-	NA	NA
Total Sources of Funds	\$ 12,633,330	\$ 11,489,752	\$ 11,607,048	\$ 11,293,621	-1.71%	-2.70%
Expenditures	\$ 2,502,088	\$ 1,627,155	\$ 1,627,155	\$ 2,589,300	59.13%	59.13%
Interfund Activity	-	-	-	-	NA	NA
Total Uses of Funds	\$ 2,502,088	\$ 1,627,155	\$ 1,627,155	\$ 2,589,300	59.13%	59.13%
Ending Balance	\$ 10,131,242	\$ 9,862,597	\$ 9,979,893	\$ 8,704,321	-11.74%	-12.78%



FUND SUMMARIES

The Police Defined Benefit Plan covers police officers hired prior to April 8, 1978. Uses of funds for 2023 are based on estimated benefit payments and plan costs. All active members were transferred to the Police Money Purchase Plan with only annuitants remaining in the Plan. Figure 28 provides a summary of the Police Officers Defined Benefit Plan.

Figure 28

Retirement Funds Budget Summary Police Officers Defined Benefit Plan						
	Actual 2021	Original Budget 2022	Revised Budget 2022	Original Budget 2023	Budget % Change	
					2022 Original to 2023	2022 Revised to 2023
Beginning Balance	\$ 58,469	\$ 53,873	\$ 55,660	\$ 51,025	-5.29%	-8.33%
Revenues	1,682	1,140	1,140	1,140	0.00%	0.00%
Interfund Activity	-	-	-	-	NA	NA
Total Sources of Funds	\$ 60,151	\$ 55,013	\$ 56,800	\$ 52,165	-5.18%	-8.16%
Expenditures	\$ 4,491	\$ 5,775	\$ 5,775	\$ 5,775	0.00%	0.00%
Interfund Activity	-	-	-	-	NA	NA
Total Uses of Funds	\$ 4,491	\$ 5,775	\$ 5,775	\$ 5,775	0.00%	0.00%
Ending Balance	\$ 55,660	\$ 49,238	\$ 51,025	\$ 46,390	-5.78%	-9.08%

The Police Money Purchase Retirement Plan covers all police officers hired on or after April 8, 1978. Each police officer contributes 10.00% of their base salary with the City matching their contribution. In 2018, the City and County management of the retirement plan was transferred to a third party with a few officers electing to continue having the City and County manage their plans. Figure 29 provides a summary of the Police Officers Money Purchase Plan.

Figure 29

Retirement Funds Budget Summary Police Officers Money Purchase Plan						
	Actual 2021	Original Budget 2022	Revised Budget 2022	Original Budget 2023	Budget % Change	
					2022 Original to 2023	2022 Revised to 2023
Beginning Balance	\$ 1,218,435	\$ 1,297,757	\$ 1,377,301	\$ 1,458,939	12.42%	5.93%
Revenues	158,916	88,638	88,638	87,434	-1.36%	-1.36%
Interfund Activity	-	-	-	-	NA	NA
Total Sources of Funds	\$ 1,377,351	\$ 1,386,395	\$ 1,465,939	\$ 1,546,373	11.54%	5.49%
Expenditures	\$ 50	\$ 7,000	\$ 7,000	\$ 7,000	0.00%	0.00%
Interfund Activity	-	-	-	-	NA	NA
Total Uses of Funds	\$ 50	\$ 7,000	\$ 7,000	\$ 7,000	0.00%	0.00%
Ending Balance	\$ 1,377,301	\$ 1,379,395	\$ 1,458,939	\$ 1,539,373	11.60%	5.51%



FUND SUMMARIES

Employee Retiree Health Insurance Funds (Benefit Funds)

In 2013, the Retiree Medical Insurance Reimbursement (RMIR) program was closed to retirees after 2013. A new Retiree Health Savings (RHS) plan was created. The RHS Plan is an employer-funded program that provides eligible full-time employees with the ability to accumulate funds to pay for qualified medical expenses on a tax-free basis once employees leave full-time Broomfield service. Vesting for the plan is 20 years of Broomfield service. Employees who leave prior to 20 years of Broomfield service will forfeit all contributions. Forfeitures will be used to fund future employer contributions. Broomfield service includes verified full-time and part-time service. Service in a temporary position is not included in the calculation of Broomfield service. Figure 30 provides a summary of the Retiree Health Insurance Plan.

Figure 30

Retirement Funds Budget Summary						
Retiree Health Insurance Plan						
	Actual 2021	Original Budget 2022	Revised Budget 2022	Original Budget 2023	Budget % Change	
					2022 Original to 2023	2022 Revised to 2023
Beginning Balance	\$ 3,794,282	\$ 4,145,305	\$ 4,467,920	\$ 4,902,162	18.26%	9.72%
Revenues	913,651	591,292	591,292	728,715	23.24%	23.24%
Interfund Activity	-	-	-	-	NA	NA
Total Sources of Funds	\$ 4,707,933	\$ 4,736,597	\$ 5,059,212	\$ 5,630,877	18.88%	11.30%
Expenditures	\$ 240,013	\$ 157,050	\$ 157,050	\$ 164,050	4.46%	4.46%
Interfund Activity	-	-	-	-	NA	NA
Total Uses of Funds	\$ 240,013	\$ 157,050	\$ 157,050	\$ 164,050	4.46%	4.46%
Ending Balance	\$ 4,467,920	\$ 4,579,547	\$ 4,902,162	\$ 5,466,827	19.37%	11.52%



FUND SUMMARIES

Funds Held for Others (Fiduciary Funds)

The City and County of Broomfield created two new fiduciary funds in 2019 to comply with GASB Statement No. 84: the Tax Passthrough Fund and the Inmate Checking Fund. Figure 31 provides the Tax Passthrough Fund. The Tax Passthrough Fund records the activity related to property and specific ownership tax collected by Broomfield on behalf of other entities. The City and County then passes these tax payments along to those entities.

Figure 31

Funds Held for Others Budget Summary						
Tax Passthrough						
	Actual 2021	Original Budget 2022	Revised Budget 2022	Original Budget 2023	Budget % Change	
					2022 Original to 2023	2022 Revised to 2023
Beginning Balance	\$ -	\$ -	\$ (37)	\$ (37)	NA	0.00%
Revenues	141,838,381	146,341,689	150,249,789	153,047,799	4.58%	1.86%
Interfund Activity	-	-	-	-	NA	NA
Total Sources of Funds	\$ 141,838,381	\$ 146,341,689	\$ 150,249,752	\$ 153,047,762	4.58%	1.86%
Expenditures	\$ 141,838,418	\$ 146,341,689	\$ 150,249,789	\$ 153,047,799	4.58%	1.86%
Interfund Activity	-	-	-	-	NA	NA
Total Uses of Funds	\$ 141,838,418	\$ 146,341,689	\$ 150,249,789	\$ 153,047,799	4.58%	1.86%
Ending Balance	\$ (37)	\$ -	\$ (37)	\$ (37)	NA	0.00%

The Inmate Checking Fund records activity related to funds held in a custodial capacity for inmates in Broomfield's detention facility. Inmates and their family and friends can deposit funds into the inmate's account. The inmate can later use these funds in the commissary, and any remaining funds are returned to the inmate upon release. Figure 32 provides a summary of the Inmate Checking Fund.

Figure 32

Funds Held for Others Budget Summary						
Inmate Checking Fund						
	Actual 2021	Original Budget 2022	Revised Budget 2022	Original Budget 2023	Budget % Change	
					2022 Original to 2023	2022 Revised to 2023
Beginning Balance	\$ 24,310	\$ 12,928	\$ 24,219	\$ 24,219	87.34%	0.00%
Revenues	499,286	300,000	300,000	300,000	0.00%	0.00%
Interfund Activity	-	-	-	-	NA	NA
Total Sources of Funds	\$ 523,596	\$ 312,928	\$ 324,219	\$ 324,219	3.61%	0.00%
Expenditures	\$ 499,377	\$ 300,000	\$ 300,000	\$ 300,000	0.00%	0.00%
Interfund Activity	-	-	-	-	NA	NA
Total Uses of Funds	\$ 499,377	\$ 300,000	\$ 300,000	\$ 300,000	0.00%	0.00%
Ending Balance	\$ 24,219	\$ 12,928	\$ 24,219	\$ 24,219	87.34%	0.00%



FUND SUMMARIES

Capital Improvement Program (Capital Funds)

The Capital Improvements Program is summarized in Figure 33. Details regarding individual capital projects are presented in the Tables Section and in the Capital Improvements Section of the 2022 Budget. There is a substantial decrease in capital spending from 2021 to 2022 due primarily to the completion of large multi-year projects.

Figure 33

CAPITAL IMPROVEMENTS PROGRAM SUMMARY						
Capital Improvement Projects by Category	Actual 2019	Actual 2020	Actual 2021	Estimate 2022	Budget 2023	Total 2019-2022
Building & Facility Projects	\$ 13,758,176	\$ 5,502,106	\$ 1,860,154	\$ 5,229,740	\$ 2,074,900	\$ 28,425,076
Drainage & Storm Water Projects	23,261	4,422	96,005	213,498	104,000	441,186
Information Technology Projects	1,283,224	1,381,893	687,143	3,684,718	2,292,259	9,329,237
Landscaping Projects	914,348	484,982	1,360,816	1,324,147	480,500	4,564,793
Open Space and Trails Projects	2,346,119	437,831	1,230,851	5,460,056	6,713,416	16,188,273
Parks & Rec Facility Projects	27,862,892	21,169,542	3,252,499	13,431,552	9,527,432	75,243,917
Transportation System Projects	18,485,132	27,062,634	16,144,246	32,996,070	9,317,100	104,005,182
Vehicles, Other Equipment and Furniture	1,965,202	1,037,834	1,682,884	4,164,565	4,616,345	13,466,830
Community Development Projects*	9,451,046	9,109,185	10,497,314	9,447,482	9,004,607	47,509,634
Water Utility Projects	20,008,143	15,217,542	444,318	1,357,018	1,147,000	38,174,021
Sewer Utility Projects	6,609,214	16,571,957	19,857	683,353	50,000	23,934,381
Water Reclamation Utility Projects	107,062	200,551	178,543,346	41,500,938	70,600,000	290,951,897
Planning, Admin & Other Exp	891,850	785,942	5,966,108	25,931,465	784,480	34,359,845
Public Art & Cultural Projects	63,955	188,366	1,377,985	8,349,704	12,500,000	22,480,010
Total Capital Improvement Projects	\$ 103,769,624	\$ 99,154,787	\$ 223,163,526	\$ 153,774,306	\$ 129,212,039	\$ 709,074,282

* Includes projects such as Broomfield's financial participation in the public improvement costs for the Flatiron Crossing

Debt Service (Debt Funds)

Broomfield borrows money to finance capital improvements that cannot be funded from current revenues, such as construction of buildings, infrastructure projects, etc. Annual payments for principal and interest on the City and County's indebtedness are budgeted within the Debt Service Fund and Enterprise Funds.

Per the City Charter, the City Council may issue general obligation debt which shall not exceed 10.00% of the assessed valuation of taxable property within Broomfield. The City and County does not currently have any general obligation debt outstanding at the end of 2022. Tables 4A to 4D in the Tables Section contain additional information regarding the City's debt position. Table 4A also describes the use of each debt obligation.

The City's bond rating by Moody's Investment Service is Aa1 while the Water and Sewer bond rating is Aa3. These high ratings are evidence that Broomfield's debt is viewed as a good investment. These ratings not only help the City sell its bond issues, but also helps the City and County obtain the lowest possible interest rates.



FUND SUMMARIES

Existing revenues support all current debt and obligations. Most debt instruments issued to date are revenue bonds. The 2023 Budget includes \$31 million in debt service and lease purchase payments, including \$5.2 million in Urban Renewal Authority debt. Each of these obligations has a specific source or sources of revenue from which annual principal and interest payments are made. The amount of debt and certificates of participation supported by each fund are summarized in Figure 34.

Figure 34

PRINCIPAL AND INTEREST TO TERM - BONDS, NOTES & CERTIFICATES OF PARTICIPATION					
SUMMARY BY BUDGET FUND - ESTIMATED AS OF DECEMBER 31, 2022					
City & County	Bonds & Notes	Certificates of Participation	Estimated at the end of 2022 Total	% Total	2023 Debt Service
	Principal & Interest	Principal & Interest	Principal & Interest		
General Government Type Funds					
City General Fund	\$ -	\$ 1,915,210	\$ 1,915,210	0.4%	\$ 381,048
County General Fund	-	18,096,290	18,096,290	4%	3,630,202
Capital Improvements Fund	157,263,102	-	157,263,102	35%	13,601,774
Total General Government Type Funds	\$ 157,263,102	\$ 20,011,500	\$ 177,274,602	39%	\$ 17,613,024
Utility/Enterprise Funds					
Water Fund	\$ 208,691,900	\$ -	\$ 208,691,900	46%	\$ 5,738,250
Sewer Fund	22,232,450	-	22,232,450	5%	2,430,013
Water Reclamation Fund	-	-	-	0%	-
Total Utility/Enterprise Funds	\$ 230,924,350	\$ -	\$ 230,924,350	51%	\$ 8,168,263
Total City & County	\$ 388,187,452	\$ 20,011,500	\$ 408,198,952	90%	\$ 25,781,287
Urban Renewal Authority	\$ 45,787,818	\$ -	\$ 45,787,818	10%	\$ 5,204,083
Total - All	\$ 433,975,270	\$ 20,011,500	\$ 453,986,770	100%	\$ 30,985,370
Total City and County Annual Debt Service					\$ 25,781,287
Total City and County Annual Revenues					\$ 574,642,296
Ratio Debt Service to Revenues					4.49%



FUND SUMMARIES

CLOSING

Substantial growth that has been nurtured within the community generates more revenue, but also increases service delivery costs. Revenue from the growth in the tax base has allowed the City and County to build substantial infrastructure, maintain fund reserves to meet financial policy goals, and provide excellent services to enhance the quality of life in Broomfield. Conservative spending and careful planning have allowed Broomfield to weather economic downturn while maintaining a consistent level of service.

The budget development process is a comprehensive and collaborative project. It requires the input of staff members at every level of the organization and within every department. It is the culmination of several valuable planning processes that generate strategic vision through a partnership of citizen boards and City and County staff. The Budget is an annual tool that shapes the City and County of Broomfield's vision into reality.

The City and County of Broomfield would like to extend sincere appreciation to all those who contributed. There are several people in both the Manager and Finance Departments that deserve special recognition for their hard work: Jennifer Hoffman, City and County Manager; Don Davis, Deputy City and County Manager; Abby Yellman, Assistant City and County Manager; and Brenda Richey, Chief Financial Officer. There are many individuals who have devoted their time and talent to the budget process such as Byron Ward, Nathan Mosley, Roxy Custer, Waishing Chiem, Lisa Castro, Mark O'Leary, Stephanie Chen, Ryan Hautzinger, Monica Perez and countless others. The effort put forth serves as an example of the partnership and coordination that makes the City and County of Broomfield a fantastic place to live and work.

CITY AND COUNTY OF
BROOMFIELD, COLORADO

2 0 2 3
ANNUAL BUDGET

Financial Details



**TABLE 1A
OVERALL SUMMARY - TOTAL BUDGET**

Sources and Uses of Funds	Actual 2021	Original Budget 2022	Revised Budget 2022	Original Budget 2023	Budget % Chg	
					2022 Original 2023	2022 Revised 2023
City Budget						
Sources of Funds						
Beginning Balance	\$ 283,963,188	\$ 202,294,005	\$ 316,215,582	\$ 218,391,892	7.96%	-30.94%
Revenues	579,487,739	413,546,135	439,146,327	510,968,275	23.56%	16.35%
Total Sources of Funds	\$ 863,450,927	\$ 615,840,140	\$ 755,361,909	\$ 729,360,167	18.43%	-3.44%
Uses of Funds						
Expenditures	\$ 544,746,078	\$ 427,640,741	\$ 533,119,207	\$ 498,539,130	16.58%	-6.49%
Additions to Reserves	2,489,267	3,850,810	3,850,810	3,914,499	1.65%	1.65%
Total Uses of Funds	\$ 547,235,345	\$ 431,491,551	\$ 536,970,017	\$ 502,453,629	16.45%	-6.43%
Ending Balance	\$ 316,215,582	\$ 184,348,589	\$ 218,391,892	\$ 226,906,538	23.09%	3.90%
County Budget						
Sources of Funds						
Beginning Balance	\$ 13,508,192	\$ 9,788,396	\$ 14,835,035	\$ 19,073,427	94.86%	28.57%
Revenues	62,114,017	55,223,077	73,907,770	63,674,021	15.30%	-13.85%
Total Sources of Funds	\$ 75,622,209	\$ 65,011,473	\$ 88,742,805	\$ 82,747,448	27.28%	-6.76%
Uses of Funds						
Expenditures	\$ 60,787,174	\$ 64,145,419	\$ 69,182,233	\$ 68,409,156	6.65%	-1.12%
Additions to Reserves	-	487,145	487,145	-	-100.00%	-100.00%
Total Uses of Funds	\$ 60,787,174	\$ 64,632,564	\$ 69,669,378	\$ 68,409,156	5.84%	-1.81%
Ending Balance	\$ 14,835,035	\$ 378,909	\$ 19,073,427	\$ 14,338,292	3684.10%	-24.83%
Combined City & County Budget						
Sources of Funds						
Beginning Balance	\$ 297,471,380	\$ 212,082,401	\$ 331,050,617	\$ 237,465,319	11.97%	-28.27%
Revenues	641,601,756	468,769,212	513,054,097	574,642,296	22.59%	12.00%
Total Sources of Funds	\$ 939,073,136	\$ 680,851,613	\$ 844,104,714	\$ 812,107,615	19.28%	-3.79%
Less Interfund Activities*	\$ 38,025,269	\$ 44,477,849	\$ 51,700,283	\$ 43,268,590	-2.72%	-16.31%
Net Total Sources of Funds	\$ 901,047,867	\$ 636,373,764	\$ 792,404,431	\$ 768,839,025	20.82%	-2.97%
Uses of Funds						
Expenditures	\$ 605,533,253	\$ 491,786,160	\$ 602,301,440	\$ 566,948,286	15.28%	-5.87%
Less Interfund Activities*	38,025,261	44,477,849	51,700,283	43,268,590	-2.72%	-16.31%
Total Uses of Funds	\$ 567,507,992	\$ 447,308,311	\$ 550,601,157	\$ 523,679,696	17.07%	-4.89%
Additions to Reserves	\$ 2,489,267	\$ 4,337,955	\$ 4,337,955	\$ 3,914,499	-9.76%	-9.76%
Net Total Uses of Funds	\$ 569,997,259	\$ 451,646,266	\$ 554,939,112	\$ 527,594,195	16.82%	-4.93%
Ending Balance	\$ 331,050,609	\$ 184,727,498	\$ 237,465,319	\$ 241,244,830	30.59%	1.59%

**TABLE 1B
CITY AND COUNTY OF BROOMFIELD
TOTAL RESERVES AND ALLOCATIONS**

Sources and Uses of Funds	Actual 2021	Original Budget 2022	Revised Budget 2022	Original Budget 2023	Budget % Chg	
					2022 Original 2023	2022 Revised 2023
Sources of Reserves						
Beginning Reserve and Allocations Balance						
General Fund Operation	\$ 20,264,532	\$ 20,540,823	\$ 20,353,527	\$ 21,706,708	5.68%	6.65%
General Fund Housing Reserve	-	-	(1,000,000)	(1,000,000)	NA	0.00%
General Fund Reserved Fund Balance	1,161,161	1,107,949	1,161,161	1,161,161	4.80%	0.00%
Cemetery Perpetual Care Reserve	409,187	435,869	491,477	514,877	18.13%	4.76%
Capital Improvement Projects	15,406,900	14,316,291	15,960,873	18,922,247	32.17%	18.55%
General Governmental Funds Debt Services	14,365,580	14,379,435	14,382,595	14,382,595	0.02%	0.00%
Water Operations	2,808,064	2,917,705	2,917,705	2,917,705	0.00%	0.00%
Water Debt Services	27,201,442	35,913,942	21,952,744	21,952,744	-38.87%	0.00%
Sewer Operations	1,442,735	1,442,735	1,442,735	1,442,735	0.00%	0.00%
Sewer - Environmental Recovery Charges	4,057,967	3,318,797	4,635,684	4,635,684	39.68%	0.00%
Sewer Debt Services	7,478,583	7,478,583	7,483,324	7,483,324	0.06%	0.00%
Water Reclamation Operations	188,445	188,445	188,445	188,445	0.00%	0.00%
Water Reclamation Debt Services	4,212,868	4,212,868	4,212,868	4,212,868	0.00%	0.00%
County General Fund					NA	NA
County General Fund Reserved Fund Balance					NA	NA
Total Beginning Balance	98,997,464	106,253,442	94,183,138	98,521,093	-7.28%	4.61%
Additions to Reserves and Allocations						
General Fund Operation	\$ 88,995	\$ 1,353,181	\$ 1,353,181	\$ 892,017	-34.08%	-34.08%
General Fund Housing Reserve	-	-	-	-	NA	NA
General Fund Reserved Fund Balance	-	-	-	-	NA	NA
Cemetery Perpetual Care Reserve	82,290	23,400	23,400	23,400	0.00%	0.00%
Capital Improvement Projects	553,973	2,961,374	2,961,374	2,956,214	-0.17%	-0.17%
General Governmental Funds Debt Services	17,015	-	-	42,868	NA	NA
Water Operations	109,641	-	-	-	NA	NA
Water Debt Services	11,124	-	-	-	NA	NA
Sewer Operations	-	-	-	-	NA	NA
Sewer - Environmental Recovery Charges	1,621,488	-	-	-	NA	NA
Sewer Debt Services	4,741	-	-	-	NA	NA
Water Reclamation Operations	-	-	-	-	NA	NA
Water Reclamation Debt Services	-	-	-	-	NA	NA
County General Fund					NA	NA
County General Fund Reserved Fund Balance					NA	NA
Total Additions to Reserves and Allocations	2,489,267	4,337,955	4,337,955	3,914,499	-9.76%	-9.76%
Total Sources of Reserves	101,486,731	110,591,397	98,521,093	102,435,592	-7.37%	3.97%
Uses of Reserves and Allocations						
General Fund Operation	\$ -	\$ -	\$ -	\$ -	NA	NA
General Fund Housing Reserve	1,000,000	-	-	-	NA	NA
General Fund Reserved Fund Balance	-	-	-	-	NA	NA
Cemetery Perpetual Care Reserve	-	-	-	-	NA	NA
Capital Improvement Projects	-	-	-	-	NA	NA
General Governmental Funds Debt Services	-	-	-	-	NA	NA
Water Operations	-	-	-	-	NA	NA
Water Debt Services	5,259,822	-	-	-	NA	NA
Sewer Operations	-	-	-	-	NA	NA
Sewer - Environmental Recovery Charges	1,043,771	-	-	-	NA	NA
Sewer Debt Services	-	-	-	-	NA	NA
Water Reclamation Operations	-	-	-	-	NA	NA
Water Reclamation Debt Services	-	-	-	-	NA	NA
County General Fund					NA	NA
County General Fund Reserved Fund Balance					NA	NA
Total Uses of Reserves and Allocations	7,303,593	-	-	-	NA	NA
Ending Balance						
General Fund Operation	\$ 20,353,527	\$ 21,894,004	\$ 21,706,708	\$ 22,598,725	3.22%	4.11%
General Fund Housing Reserve	(1,000,000)	-	(1,000,000)	(1,000,000)	NA	0.00%
General Fund Reserved Fund Balance	1,161,161	1,107,949	1,161,161	1,161,161	4.80%	0.00%
Cemetery Perpetual Care Reserve	491,477	459,269	514,877	538,277	17.20%	4.54%
Capital Improvement Projects	15,960,873	17,277,665	18,922,247	21,878,461	26.63%	15.62%
General Governmental Funds Debt Services	14,382,595	14,379,435	14,382,595	14,425,463	0.32%	0.30%
Water Operations	2,917,705	2,917,705	2,917,705	2,917,705	0.00%	0.00%
Water Debt Services	21,952,744	35,913,942	21,952,744	21,952,744	-38.87%	0.00%
Sewer Operations	1,442,735	1,442,735	1,442,735	1,442,735	0.00%	0.00%
Sewer - Environmental Recovery Charges	4,635,684	3,318,797	4,635,684	4,635,684	39.68%	0.00%
Sewer Debt Services	7,483,324	7,478,583	7,483,324	7,483,324	0.06%	0.00%
Water Reclamation Operations	188,445	188,445	188,445	188,445	0.00%	0.00%
Water Reclamation Debt Services	4,212,868	4,212,868	4,212,868	4,212,868	0.00%	0.00%
County General Fund					NA	NA
County General Fund Reserved Fund Balance					NA	NA
Total Ending Balance	94,183,138	110,591,397	98,521,093	102,435,592	-7.37%	3.97%
Additional Information on Reserve Ending Fund Balance						
Restricted Balance for Debt Services	\$ 48,031,531	\$ 61,984,828	\$ 48,031,531	\$ 48,074,399	-22.44%	0.09%
Unrestricted Reserves and Allocation Balance	46,151,607	48,606,569	50,489,562	54,361,193	11.84%	7.67%
Total Ending Balance	94,183,138	110,591,397	98,521,093	102,435,592	-7.37%	3.97%

**TABLE 1C
COMBINED CITY & COUNTY OF BROOMFIELD
TOTAL BUDGET SUMMARY**

Sources and Uses of Funds	Actual 2021	Original Budget 2022	Revised Budget 2022	Original Budget 2023	Budget % Chg	
					2022 Original 2023	2022 Revised 2023
Sources of Funds						
Beginning Balance	\$ 297,471,380	\$ 212,082,401	\$ 331,050,617	\$ 237,465,319	11.97%	-28.27%
Revenues						
Taxes						
Property Tax	\$ 44,654,552	\$ 44,790,749	\$ 49,227,381	\$ 48,828,245	9.01%	-0.81%
Sales Tax	64,928,904	62,808,075	65,723,648	67,026,229	6.72%	1.98%
Use Tax - Building Materials	8,846,329	6,846,113	7,575,738	8,497,418	24.12%	12.17%
Audit Revenues - Sales & Use Tax	3,122,798	1,045,800	1,207,465	1,027,636	-1.74%	-14.89%
Use Tax - Vehicles	8,271,401	7,582,994	8,569,125	8,826,197	16.39%	3.00%
Specific Ownership Tax	2,791,804	2,897,134	2,897,134	2,900,363	0.11%	0.11%
Other Taxes	6,430,911	6,080,104	5,788,843	6,532,881	7.45%	12.85%
Total Taxes	\$ 139,046,699	\$ 132,050,969	\$ 140,989,334	\$ 143,638,969	9%	1.88%
Licenses & Permits	\$ 4,054,222	\$ 4,264,047	\$ 4,159,109	\$ 4,789,602	12.33%	15.16%
Intergovernmental Revenue	28,143,062	21,139,822	44,256,275	25,663,375	21.40%	-42.01%
Charges for Services	85,108,854	94,078,489	93,327,946	173,206,938	84.11%	85.59%
Contributions & Project Participations	141,488	72,500	2,089,380	2,049,872	2727.41%	-1.89%
Fines & Forfeits	665,480	665,260	665,260	661,000	-0.64%	-0.64%
Interest Earnings & Misc Revenues	185,322,993	7,392,715	7,330,849	8,957,753	21.17%	22.19%
Lease/Purchase Financing Proceeds	-	-	-	-	NA	NA
Bond Proceeds	-	-	-	-	NA	NA
Fiduciary Plan Contributions	160,027,112	164,627,561	168,535,661	172,406,197	4.72%	2.30%
Transfers from Fund Reserves	1,066,577	-	-	-	NA	NA
Total Revenues	\$ 603,576,487	\$ 424,291,363	\$ 461,353,814	\$ 531,373,706	25.24%	15.18%
Interfund Activities	\$ 38,025,269	\$ 44,477,849	\$ 51,700,283	\$ 43,268,590	-2.72%	-16.31%
Total Revenue with Interfund Activities	\$ 641,601,756	\$ 468,769,212	\$ 513,054,097	\$ 574,642,296	22.59%	12.00%
Total Sources of Funds	\$ 939,073,136	\$ 680,851,613	\$ 844,104,714	\$ 812,107,615	19.28%	-3.79%
Uses of Funds						
Expenditures						
Operating Budget	\$ 155,195,970	\$ 174,488,186	\$ 198,018,654	\$ 191,452,166	9.72%	-3.32%
Capital Improvements	223,163,526	77,656,929	153,774,306	129,212,039	66.39%	-15.97%
Lease/Purchase Payments	4,005,250	4,016,750	4,018,751	4,014,999	-0.04%	-0.09%
Debt Service - Bonds	19,596,247	24,998,588	24,733,488	24,740,263	-1.03%	0.03%
Fiduciary Funds - Expenditures	165,546,999	166,147,858	170,055,958	174,260,229	4.88%	2.47%
Sub Total	\$ 567,507,992	\$ 447,308,311	\$ 550,601,157	\$ 523,679,696	17.07%	-4.89%
Interfund Activities	\$ 38,025,261	\$ 44,477,849	\$ 51,700,283	\$ 43,268,590	-2.72%	-16.31%
Additions to Reserves	2,489,267	4,337,955	4,337,955	3,914,499	-9.76%	-9.76%
Net Total Uses of Funds	\$ 608,022,520	\$ 496,124,115	\$ 606,639,395	\$ 570,862,785	15.06%	-5.90%
Ending Balance	\$ 331,050,617	\$ 184,727,498	\$ 237,465,319	\$ 241,244,830	30.59%	1.59%

TABLE 1D - PAGE 1
TOTAL BUDGET SUMMARY BY FUND

Fund	Revised Estimate 2022				
	Beginning Fund Balance	Revenues	Total Sources	Expenditures	Ending Fund Balance
City and County Funds					
City & County General Funds	\$ 30,027,233	\$ 137,203,724	\$ 167,230,957	\$ 136,236,855	\$ 30,994,102
Recreation Fund	2	9,639,223	9,639,225	9,639,223	2
Street Maintenance Fund	(4)	6,725,171	6,725,167	6,725,167	-
Library Fund	443,758	3,419,470	3,863,228	3,419,470	443,758
Facility Maintenance Fund	(3)	6,086,940	6,086,937	6,086,936	1
Cemetery Fund	(2)	366,045	366,043	366,043	-
Lodging Tax Fund	-	450,000	450,000	450,000	-
Human Service Fund	3,192,511	17,792,306	20,984,817	19,042,056	1,942,761
Total Governmental Operating Funds	\$ 33,663,495	\$ 181,682,879	\$ 215,346,374	\$ 181,965,750	\$ 33,380,624
Governmental Capital Funds					
Sales & Use Tax Capital Improvements Fund	\$ 27,397,559	\$ 27,747,899	\$ 55,145,458	\$ 50,976,454	\$ 4,169,004
Asset Replacement Fund	10,659,165	9,295,805	19,954,970	18,618,273	1,336,697
Conservation Trust Fund	2,141,776	785,411	2,927,187	1,991,602	935,585
Open Space & Parks Capital Fund	10,046,794	5,194,662	15,241,456	7,175,875	8,065,581
Services Expansion Fee Capital Fund	9,682,102	1,773,952	11,456,054	1,867,435	9,588,619
Development Agreement Fund	1,777,461	14,486,360	16,263,821	14,386,723	1,877,098
Total Governmental Capital Funds	\$ 61,704,857	\$ 59,284,089	\$ 120,988,946	\$ 95,016,362	\$ 25,972,584
Governmental Debt Service Fund	\$ 129,149	\$ 13,601,774	\$ 13,730,923	\$ 13,604,275	\$ 126,648
Total Governmental Funds	\$ 95,497,502	\$ 254,568,742	\$ 350,066,244	\$ 290,586,387	\$ 59,479,857
Utility Funds					
Water Fund	\$ 52,051,859	\$ 45,478,639	\$ 97,530,498	\$ 72,978,222	\$ 24,552,276
Sewer Fund	66,248,600	32,737,161	98,985,761	60,991,734	37,994,027
Water Reclamation Fund	5,276,643	7,990,135	13,266,778	12,027,094	1,239,684
Total Utility Funds	\$ 123,577,103	\$ 86,205,935	\$ 209,783,038	\$ 145,997,050	\$ 63,785,988
Fiduciary Funds					
Employee Medical Care Fund	\$ 5,466,071	\$ 12,716,382	\$ 18,182,453	\$ 12,619,594	\$ 5,562,859
Employee Defined Benefit Pension Fund	10,131,242	1,475,806	11,607,048	1,627,155	9,979,893
Employee Money Purchase Pension Fund	90,453,637	6,856,373	97,310,010	5,089,595	92,220,415
Police Defined Benefit Pension Fund	55,660	1,140	56,800	5,775	51,025
Police Money Purchase Pension Fund	1,377,301	88,638	1,465,939	7,000	1,458,939
Retiree Health Insurance Plan	4,467,920	591,292	5,059,212	157,050	4,902,162
Tax Passthrough Fund	(37)	150,249,789	150,249,752	150,249,789	(37)
Inmate Welfare Checking Fund	24,219	300,000	324,219	300,000	24,219
Total Fiduciary Funds	\$ 111,976,013	\$ 172,279,420	\$ 284,255,433	\$ 170,055,958	\$ 114,199,475
Total Funds	\$ 331,050,617	\$ 513,054,097	\$ 844,104,714	\$ 606,639,395	\$ 237,465,319

Table 1D is continued on the next page.

**TABLE 1D - PAGE 2
TOTAL BUDGET SUMMARY BY FUND**

Fund	Original Budget 2023				
	Beginning Fund Balance	Revenues	Total Sources	Expenditures	Ending Fund Balance
City and County Funds					
City & County General Funds	\$ 30,994,102	\$ 118,086,308	\$ 149,080,410	\$ 133,192,496	\$ 15,887,914
Recreation Fund	2	10,223,941	10,223,943	10,223,941	2
Street Maintenance Fund	-	7,187,508	7,187,508	7,187,508	-
Library Fund	443,758	3,375,925	3,819,683	3,375,925	443,758
Facility Maintenance Fund	1	6,707,916	6,707,917	6,707,922	(5)
Cemetery Fund	-	430,016	430,016	430,016	-
Lodging Tax Fund	-	514,299	514,299	514,299	-
Human Service Fund	1,942,761	21,688,010	23,630,771	22,283,733	1,347,038
Total Governmental Operating Funds	\$ 33,380,624	\$ 168,213,923	\$ 201,594,547	\$ 183,915,840	\$ 17,678,707
Sales & Use Tax Capital Improvements Fund	\$ 4,169,004	\$ 24,548,197	\$ 28,717,201	\$ 22,841,300	\$ 5,875,901
Asset Replacement Fund	1,336,697	9,643,634	10,980,331	15,506,054	(4,525,723)
Conservation Trust Fund	935,585	1,037,000	1,972,585	1,737,480	235,105
Open Space & Parks Capital Fund	8,065,581	5,431,809	13,497,390	7,638,916	5,858,474
Services Expansion Fee Capital Fund	9,588,619	2,215,593	11,804,212	772,003	11,032,209
Development Agreement Fund	1,877,098	13,846,370	15,723,468	13,943,848	1,779,620
Total Governmental Capital Funds	\$ 25,972,584	\$ 56,722,603	\$ 82,695,187	\$ 62,439,601	\$ 20,255,586
Governmental Debt Service Fund	\$ 126,648	\$ 13,656,693	\$ 13,783,341	\$ 13,649,918	\$ 133,423
Total Governmental Funds	\$ 59,479,857	\$ 238,593,219	\$ 298,073,076	\$ 260,005,359	\$ 38,067,717
Water Fund	\$ 24,552,276	\$ 109,067,284	\$ 133,619,560	\$ 102,383,941	\$ 31,235,619
Sewer Fund	37,994,027	48,242,565	86,236,592	19,945,596	66,290,996
Water Reclamation Fund	1,239,684	2,794,673	4,034,357	14,267,660	(10,233,303)
Total Utility Funds	\$ 63,785,988	\$ 160,104,522	\$ 223,890,510	\$ 136,597,197	\$ 87,293,313
Employee Medical Care Fund	\$ 5,562,859	\$ 12,575,371	\$ 18,138,230	\$ 13,056,710	\$ 5,081,520
Employee Defined Benefit Pension Fund	9,979,893	1,313,728	11,293,621	2,589,300	8,704,321
Employee Money Purchase Pension Fund	92,220,415	7,890,368	100,110,783	5,089,595	95,021,188
Police Defined Benefit Pension Fund	51,025	1,140	52,165	5,775	46,390
Police Money Purchase Pension Fund	1,458,939	87,434	1,546,373	7,000	1,539,373
Retiree Health Insurance Plan	4,902,162	728,715	5,630,877	164,050	5,466,827
Tax Passthrough Fund	(37)	153,047,799	153,047,762	153,047,799	(37)
Inmate Welfare Checking Fund	24,219	300,000	324,219	300,000	24,219
Total Fiduciary Funds	\$ 114,199,475	\$ 175,944,555	\$ 290,144,030	\$ 174,260,229	\$ 115,883,801
Total Funds	\$ 237,465,319	\$ 574,642,296	\$ 812,107,615	\$ 570,862,785	\$ 241,244,830

**TABLE 2A
REVENUE - MILL LEVIES AND PROPERTY TAX**

BROOMFIELD'S ASSESSED VALUATION						
Assessed Valuation By County Area of City	Actual 2021	Original Budget 2022	Revised Budget 2022	Estimate 2023	Budget % Chg	
					2022 Original 2023	2022 Revised 2023
City & County of Broomfield	\$ 1,545,581,582	\$ 1,666,858,487	\$ 1,698,669,009	\$ 1,684,357,759	1.05%	-0.84%
Total	\$ 1,545,581,582	\$ 1,666,858,487	\$ 1,698,669,009	\$ 1,684,357,759	1.05%	-0.84%

CITY OF BROOMFIELD - MILL LEVIES & PROPERTY TAX REVENUE						
Budget Fund	Actual 2021	Original Budget 2022	Revised Budget 2022	Estimate 2023	Budget % Chg	
					2022 Original 2023	2022 Revised 2023
General Fund						
Mill Levy	5.321	5.321	5.321	8.821	65.78%	65.78%
Property Tax Revenue	\$ 8,170,872	\$ 7,959,215	\$ 8,798,540	\$ 8,722,386	9.59%	-0.87%
Allocated to Development Agreement Fund	49,287	378,608	241,768	241,768	-36.14%	0.00%
General Fund Net Property Tax Revenue	\$ 8,121,585	\$ 7,580,607	\$ 8,556,772	\$ 8,480,618	11.87%	-0.89%
Library Fund						
Mill Levy	1.941	1.941	1.941	1.941	0.00%	0.00%
Property Tax Revenue	\$ 2,991,838	\$ 2,992,140	\$ 3,297,120	\$ 3,056,330	2.15%	-7.30%
Street Fund						
Mill Levy	0.695	0.695	0.695	0.695	0.00%	0.00%
Property Tax Revenue	\$ 1,071,266	\$ 1,071,374	\$ 1,180,570	\$ 1,170,629	9.26%	-0.84%
Capital Improvements Fund - General						
Mill Levy	3.000	3.000	3.000	0.000	-100.00%	-100.00%
Property Tax Revenue	\$ 4,585,635	\$ 4,586,098	\$ 5,053,539	\$ 5,205,145	13.50%	3.00%
Capital Improvements Fund - Facilities Reserve						
Mill Levy	0.500	0.500	0.500	0.500	0.00%	0.00%
Property Tax Revenue	\$ 809,230	\$ 809,311	\$ 891,801	\$ 918,555	13.50%	3.00%
City of Broomfield Total - All Funds					NA	NA
Mill Levy	11.457	11.457	11.457	11.957	4.36%	4.36%
Property Tax Revenue	\$ 17,628,841	\$ 17,418,138	\$ 19,221,570	\$ 19,073,045	9.50%	-0.77%

COUNTY OF BROOMFIELD - MILL LEVIES & PROPERTY TAX REVENUE						
Budget Fund	Actual 2021	Original Budget 2022	Revised Budget 2022	Estimate 2023	Budget % Chg	
					2022 Original 2023	2022 Revised 2023
General Fund						
Mill Levy	13.031	13.031	13.031	13.031	0.00%	0.00%
Property Tax Revenue	\$ 19,983,623	\$ 19,996,697	\$ 22,034,882	\$ 21,849,236	9.26%	-0.84%
Public Health						
Mill Levy	1.230	1.230	1.230	1.230	0.00%	0.00%
Property Tax Revenue	\$ 1,880,812	\$ 1,882,042	\$ 2,073,872	\$ 2,056,399	9.26%	-0.84%
Facilities Reserve						
Mill Levy	1.000	1.000	1.000	1.000	0.00%	0.00%
Property Tax Revenue	\$ 1,645,710	\$ 1,646,787	\$ 1,814,636	\$ 1,799,349	9.26%	-0.84%
Human Services Fund						
Mill Levy	1.245	1.283	1.283	1.250	-2.57%	-2.57%
Property Tax Revenue	\$ 2,167,325	\$ 1,926,932	\$ 2,056,812	\$ 2,226,859	15.57%	8.27%
Developmentally Disabled & Mental Health						
Mill Levy	1.005	0.967	0.967	1.000	3.41%	3.41%
Property Tax Revenue	\$ 1,298,954	\$ 1,541,545	\$ 1,765,198	\$ 1,562,946	1.39%	-11.46%
Total - All Funds						
Mill Levy	17.511	17.511	17.511	17.511	0.00%	0.00%
Property Tax Revenue	\$ 26,976,424	\$ 26,994,003	\$ 29,745,400	\$ 29,494,789	9.26%	-0.84%

COMBINED CITY AND COUNTY OF BROOMFIELD - MILL LEVIES & PROPERTY TAX REVENUE						
City/County	Actual 2021	Original Budget 2022	Revised Budget 2022	Estimate 2023	Budget % Chg	
					2022 Original 2023	2022 Revised 2023
City of Broomfield						
Mill Levy	11.457	11.457	11.457	11.957	4.36%	4.36%
Property Tax Revenue	\$ 17,628,841	\$ 17,418,138	\$ 19,221,570	\$ 19,073,045	9.50%	-0.77%
County of Broomfield						
Mill Levy	17.511	17.511	17.511	17.511	0.00%	0.00%
Property Tax Revenue	\$ 26,976,424	\$ 26,994,003	\$ 29,745,400	\$ 29,494,789	9.26%	-0.84%
Total - City & County of Broomfield						
Mill Levy	28.968	28.968	28.968	29.468	1.73%	1.73%
Property Tax Revenue *	\$ 44,605,265	\$ 44,412,141	\$ 48,966,970	\$ 48,567,834	9.36%	-0.82%

**TABLE 2B
REVENUE - SUMMARY SOURCES OF FUNDS WITH BEGINNING BALANCES**

Sources of Funds	Actual 2021	Original Budget 2022	Revised Budget 2022	Original Budget 2023	Budget % Chg	
					2022 Original 2023	2022 Revised 2023
Beginning Balance	\$ 297,471,380	\$ 212,082,401	\$ 331,050,617	\$ 237,465,319	11.97%	-28.27%
Revenues						
Taxes	\$ 139,046,699	\$ 132,050,969	\$ 140,989,334	\$ 143,638,969	8.78%	1.88%
Licenses & Permits	4,054,222	4,264,047	4,159,109	4,789,602	12.33%	15.16%
Intergovernmental Revenue	28,143,062	21,139,822	44,256,275	25,663,375	21.40%	-42.01%
Charges for Services	85,108,854	94,078,489	93,327,946	173,206,938	84.11%	85.59%
Contributions & Project Participations	141,488	72,500	2,089,380	2,049,872	2727.41%	-1.89%
Fines & Forfeits	665,480	665,260	665,260	661,000	-0.64%	-0.64%
Interest Earnings & Misc Revenue	185,322,993	7,392,715	7,330,849	8,957,753	21.17%	22.19%
Lease/Purchase Financing Proceeds	-	-	-	-	NA	NA
Bond Proceeds	-	-	-	-	NA	NA
Fiduciary Funds - Contributions	160,027,112	164,627,561	168,535,661	172,406,197	4.72%	2.30%
Transfers from Fund Reserves	1,066,577	-	-	-	NA	NA
Interfund Activities	38,025,269	44,477,849	51,700,283	43,268,590	-2.72%	-16.31%
Total Revenues	\$ 641,601,756	\$ 468,769,212	\$ 513,054,097	\$ 574,642,296	22.59%	12.00%
Total Sources of Funds	\$ 939,073,136	\$ 680,851,613	\$ 844,104,714	\$ 812,107,615	19.28%	-3.79%
Less Interfund Activities	\$ 38,025,269	\$ 44,477,849	\$ 51,700,283	\$ 43,268,590	-2.72%	-16.31%
Net Total Sources of Funds	\$ 901,047,867	\$ 636,373,764	\$ 792,404,431	\$ 768,839,025	20.82%	-2.97%

**TABLE 2C
REVENUE - DETAIL SOURCES OF FUNDS WITH BEGINNING BALANCES**

Sources of Funds	Actual 2021	Original Budget 2022	Revised Budget 2022	Original Budget 2023	Budget % Chg	
					2022 Original 2023	2022 Revised 2023
Beginning Balance						
Beginning Balance	\$ 297,471,380	\$ 212,082,401	\$ 331,050,617	\$ 237,465,319	11.97%	-28.27%
Revenues						
Taxes						
Property Tax	\$ 44,654,552	\$ 44,790,749	\$ 49,227,381	\$ 48,828,245	9.01%	-0.81%
Sales Tax	64,928,904	62,808,075	65,723,648	67,026,229	6.72%	1.98%
Use Tax - Building Materials	8,846,329	6,846,113	7,575,738	8,497,418	24.12%	12.17%
Audit Revenues - Sales and Building Use Tax	3,122,798	1,045,800	1,207,465	1,027,636	-1.74%	-14.89%
Use Tax - Vehicles	8,271,401	7,582,994	8,569,125	8,826,197	16.39%	3.00%
Specific Ownership Tax	2,791,804	2,897,134	2,897,134	2,900,363	0.11%	0.11%
Gas & Electricity Business Tax	2,792,335	2,500,000	2,500,000	2,792,335	11.69%	11.69%
Services Expansion Fee (Excise Tax)	1,961,854	1,975,104	1,683,843	2,036,162	3.09%	20.92%
Cable Television Business Tax	830,764	825,000	825,000	847,379	2.71%	2.71%
Telephone Business Tax	88,511	90,000	90,000	91,166	1.30%	1.30%
Tobacco Products Tax	151,306	140,000	140,000	148,350	5.96%	5.96%
Severance Tax	3,631	30,000	30,000	-	-100.00%	-100.00%
Lodging Tax	499,320	450,000	450,000	514,299	14.29%	14.29%
Penalties & Int. on Delinquent Taxes	103,190	70,000	70,000	103,190	47.41%	47.41%
Total Taxes	\$ 139,046,699	\$ 132,050,969	\$ 140,989,334	\$ 143,638,969	8.78%	1.88%
Licenses & Permits						
Building Permits	\$ 3,408,205	\$ 3,703,497	\$ 3,598,559	\$ 4,156,252	12.23%	15.50%
Other Licenses & Permits	646,017	560,550	560,550	633,350	12.99%	12.99%
Total Licenses & Permits	\$ 4,054,222	\$ 4,264,047	\$ 4,159,109	\$ 4,789,602	12.33%	15.16%
Intergovernmental Revenues						
Highway Users' Tax Fund	\$ 2,170,106	\$ 2,255,423	\$ 2,284,810	\$ 2,233,664	-0.96%	-2.24%
Human Services Funding	17,099,962	12,501,792	13,142,072	16,884,562	35.06%	28.48%
Conservation Trust Fund	859,439	765,000	765,000	988,000	29.15%	29.15%
Other Intergovernmental Revenues	8,013,554	5,617,607	28,064,393	5,557,149	-1.08%	-80.20%
Total Intergovernmental Revenues	\$ 28,143,062	\$ 21,139,822	\$ 44,256,275	\$ 25,663,375	21.40%	-42.01%
Charges for Services						
Recreation Facility & Program Revenues	\$ 3,995,083	\$ 6,651,400	\$ 5,464,721	\$ 5,847,100	-12.09%	7.00%
Water Sales	18,260,900	18,291,958	19,019,119	20,312,186	11.04%	6.80%
Water Tap & License Fees	22,455,443	25,244,314	25,244,314	86,966,393	244.50%	244.50%
Water Meter Fees	273,393	395,653	396,420	395,653	0.00%	-0.19%
Sewer Service Charges	7,497,614	7,584,565	7,497,614	8,282,345	9.20%	10.47%
Sewer Tap & License Fees	17,760,983	21,849,207	21,849,207	35,581,679	62.85%	62.85%
Reuse Water Sales	1,567,002	1,557,791	1,601,950	1,596,269	2.47%	-0.35%
Reuse Water Tap & License Fees	1,184,329	785,820	785,820	915,854	16.55%	16.55%
Other Charges for Services	8,666,383	8,741,463	8,465,637	10,038,498	14.84%	18.58%
Recording Fees	\$ 921,479	\$ 510,000	\$ 510,000	\$ 700,250	37.30%	37.30%
Senior Programs	177,046	193,000	195,978	213,000	10.36%	8.69%
Other Charges for Services	2,349,199	2,273,318	2,297,166	2,357,711	3.71%	2.64%
Total Charges for Services	\$ 85,108,854	\$ 94,078,489	\$ 93,327,946	\$ 173,206,938	84.11%	85.59%
Total Contributions & Project Participations	\$ 141,488	\$ 72,500	\$ 2,089,380	\$ 2,049,872	2727.41%	-1.89%
Total Fines & Forfeits	\$ 665,480	\$ 665,260	\$ 665,260	\$ 661,000	-0.64%	-0.64%
Total Interest Earnings & Misc Revenues	\$ 185,322,993	\$ 7,392,715	\$ 7,330,849	\$ 8,957,753	21.17%	22.19%
Total Fiduciary Plan Contributions	\$ 160,027,112	\$ 164,627,561	\$ 168,535,661	\$ 172,406,197	4.72%	2.30%
Total Transfers from Fund Reserves	\$ 1,066,577	\$ -	\$ -	\$ -	NA	NA
Total Interfund Activities	\$ 38,025,269	\$ 44,477,849	\$ 51,700,283	\$ 43,268,590	-2.72%	-16.31%
Total Revenues	\$ 641,601,756	\$ 468,769,212	\$ 513,054,097	\$ 574,642,296	22.59%	12.00%
Total Sources of Funds	\$ 939,073,136	\$ 680,851,613	\$ 844,104,714	\$ 812,107,615	19.28%	-3.79%
Less Interfund Activities	\$ 38,025,269	\$ 44,477,849	\$ 51,700,283	\$ 43,268,590	-2.72%	-16.31%
Net Total City & County Sources of Funds	\$ 901,047,867	\$ 636,373,764	\$ 792,404,431	\$ 768,839,025	20.82%	-2.97%

**TABLE 3A
CITY AND COUNTY OF BROOMFIELD TOTAL BUDGET
EXPENDITURE - SUMMARY BY FUND**

City and County of Broomfield Budget	Actual 2021	Original Budget 2022	Revised Budget 2022	Original Budget 2023	Budget % Chg	
					2022 Original 2023	2022 Revised 2023
Budget Fund						
City & County General Funds	\$ 106,714,448	\$ 122,061,236	\$ 136,236,855	\$ 133,192,496	9.12%	-2.23%
Recreation Fund	7,166,632	9,568,876	9,639,223	10,223,941	6.85%	6.07%
Street Fund	5,808,759	6,679,775	6,725,167	7,187,508	7.60%	6.87%
Library Fund	2,890,114	3,268,205	3,419,470	3,375,925	3.30%	-1.27%
Facilities Maintenance Fund	5,297,550	5,916,867	6,086,936	6,707,922	13.37%	10.20%
Cemetery Fund	431,480	292,753	366,043	430,016	46.89%	17.48%
Lodging Tax Fund	499,320	450,000	450,000	514,299	14.29%	14.29%
Capital Improvements Fund	22,621,346	26,737,911	50,976,454	22,841,300	-14.57%	-55.19%
Asset Replacement & Refurbishment Fund	9,333,195	14,520,271	18,618,273	15,506,054	6.79%	-16.72%
Conservation Trust Fund	614,667	1,288,320	1,991,602	1,737,480	34.86%	-12.76%
Open Space and Parks Fund	2,460,509	5,656,964	7,175,875	7,638,916	35.04%	6.45%
Services Expansion Fee Fund	1,918,577	627,759	1,867,435	772,003	22.98%	-58.66%
Development Agreements Fund	15,443,556	14,047,027	14,386,723	13,943,848	-0.73%	-3.08%
Governmental Debt Service Fund	13,621,990	13,604,275	13,604,275	13,649,918	0.34%	0.34%
Water Fund	198,907,676	47,415,392	72,978,222	102,383,941	115.93%	40.29%
Sewer Fund	23,767,240	31,588,772	60,991,734	19,945,596	-36.86%	-67.30%
Water Reclamation Fund	4,171,744	7,882,928	12,027,094	14,267,660	80.99%	18.63%
Employee Medical Care Fund	12,147,447	12,619,594	12,619,594	13,056,710	3.46%	3.46%
Employee Defined Benefit Retirement Fund	2,502,088	1,627,155	1,627,155	2,589,300	59.13%	59.13%
Employee Money Purchase Retirement Fund	8,315,115	5,089,595	5,089,595	5,089,595	0.00%	0.00%
Police Defined Benefit Pension Fund	4,491	5,775	5,775	5,775	0.00%	0.00%
Police Money Purchase Pension Fund	50	7,000	7,000	7,000	0.00%	0.00%
Retiree Health Insurance Plan	240,013	157,050	157,050	164,050	4.46%	4.46%
Tax Passthrough Fund	141,838,418	146,341,689	150,249,789	153,047,799	4.58%	1.86%
Inmate Welfare Checking Fund	499,377	300,000	300,000	300,000	0.00%	0.00%
Total City and County Budget	\$ 608,022,520	\$ 496,124,115	\$ 606,639,395	\$ 570,862,785	15.06%	-5.90%
Less Interfund Activities and Additions to Reserves						
Total Interfund Activities and Additions to Reserves	\$ 40,514,528	\$ 48,815,804	\$ 56,038,238	\$ 47,183,089	-3.34%	-15.80%
Total Budget Expenditures Less Interfund Activities and Additions to Reserves	\$ 567,507,992	\$ 447,308,311	\$ 550,601,157	\$ 523,679,696	17.07%	-4.89%

**TABLE 3B
EXPENDITURE - SUMMARY BY FUNCTION**

Function	Actual 2021	Original Budget 2022	Revised Budget 2022	Original Budget 2023	Budget % Chg	
					2022 Original 2023	2022 Revised 2023
Broomfield Improvement Team	\$ -	\$ -	\$ -	\$ -	NA	NA
Assessor	1,009,032	1,031,506	1,040,964	1,086,812	5.36%	4.40%
City and County Attorney	1,491,601	2,103,332	2,180,461	2,035,608	-3.22%	-6.64%
City & County Clerk	1,935,077	2,381,878	2,538,884	2,340,361	-1.74%	-7.82%
City and County Manager	1,488,829	2,091,120	2,162,049	2,131,835	1.95%	-1.40%
Community Development	5,583,270	5,944,971	6,606,413	6,923,198	16.45%	4.80%
Courts	3,371,437	3,403,030	3,697,831	3,703,088	8.82%	0.14%
Development, Diversity, Equity, and Inclusion	558,476	946,811	968,238	1,009,725	6.64%	4.28%
Economic Vitality	905,997	946,338	4,095,998	1,796,529	89.84%	-56.14%
Emergency Management	100,645	176,545	241,003	269,377	52.58%	11.77%
Finance	5,191,347	5,877,524	6,264,847	6,539,007	11.25%	4.38%
Human Services	20,806,717	18,368,926	19,042,056	22,283,733	21.31%	17.02%
Information Technology	7,239,292	8,343,032	8,409,613	9,152,276	9.70%	8.83%
Legislative	236,410	358,761	358,761	420,687	17.26%	17.26%
Library & Cultural Affairs	3,684,698	4,143,416	4,476,724	4,248,410	2.53%	-5.10%
Open Space & Trails	496,937	603,868	625,181	662,763	9.75%	6.01%
Parks, Recreation, and Senior Services	15,823,018	19,389,559	20,214,172	21,585,725	11.33%	6.79%
People & Innovation	3,341,409	3,206,814	3,052,436	3,126,056	-2.52%	2.41%
Performance & Internal Audit	236,825	240,482	241,317	251,487	4.58%	4.21%
Police	32,903,758	34,221,461	35,395,872	37,744,877	10.30%	6.64%
Public Health & Environment	3,957,438	4,104,753	4,790,641	4,632,574	12.86%	-3.30%
Public Works	40,549,600	50,266,469	65,376,179	53,455,159	6.34%	-18.23%
Strategic Initiatives	2,285,260	2,793,703	2,941,649	2,113,249	-24.36%	-28.16%
Non Departmental 1	1,998,897	3,543,887	3,297,365	3,939,630	11.17%	19.48%
Sub-Total Operating Budget	\$ 155,195,970	\$ 174,488,186	\$ 198,018,654	\$ 191,452,166	9.72%	-3.32%
Capital Improvements	\$ 223,163,526	\$ 77,656,929	\$ 153,774,306	\$ 129,212,039	66.39%	-15.97%
Lease/Purchase Payments	4,005,250	4,016,750	4,018,751	4,014,999	-0.04%	-0.09%
Debt Service - Bonds	19,596,247	24,998,588	24,733,488	24,740,263	-1.03%	0.03%
Fiduciary Fund	165,546,999	166,147,858	170,055,958	174,260,229	4.88%	2.47%
Addition to Reserves	2,489,267	4,337,955	4,337,955	3,914,499	-9.76%	-9.76%
Total Expenditures by Function	\$ 569,997,259	\$ 451,646,266	\$ 554,939,112	\$ 527,594,195	16.82%	-4.93%
Interfund Activities	38,025,261	44,477,849	51,700,283	43,268,590	-2.72%	-16.31%
Transfer to Escrow	-	-	-	-	NA	NA
Total Budget Expenditures with Interfund Activities	\$ 608,022,520	\$ 496,124,115	\$ 606,639,395	\$ 570,862,785	15.06%	-5.90%

¹ Includes transfers, contributions and participations, and contingencies.

² Parks Maintenance and Cemetery Maintenance were moved from Public Works to Recreation beginning in 2020 Revised

**TABLE 3C
TOTAL CAPITAL IMPROVEMENTS PROGRAM
EXPENDITURE - SUMMARY BY TYPE OF PROJECTS**

Capital Improvement Projects	Actual 2021	Original Budget 2022	Revised Budget 2022	Original Budget 2023
Building & Facility Projects	\$ 1,860,154	\$ 5,199,275	\$ 5,229,740	\$ 2,074,900
Drainage & Storm Water Projects	96,005	127,000	213,498	104,000
Information Technology Projects	687,143	2,393,786	3,684,718	2,292,259
Landscaping Projects	1,360,816	924,300	1,324,147	480,500
Open Space Projects	412,400	913,197	1,337,851	997,938
Trail System Projects	818,451	3,636,739	4,122,205	5,715,478
Parks & Recreation Facility Projects	3,252,499	4,642,418	13,431,552	9,527,432
Transportation System Projects	16,144,246	14,060,422	32,996,070	9,317,100
Vehicles, Other Equipment and Furniture	1,682,884	3,056,960	4,164,565	4,616,345
Community Development Projects	10,497,314	9,106,200	9,447,482	9,004,607
Water Utility Projects	178,543,346	19,192,122	41,500,938	70,600,000
Sewer Utility Projects	5,966,108	7,021,055	25,931,465	784,480
Water Reclamation Utility Projects	1,377,985	5,736,908	8,349,704	12,500,000
Planning, Administration & Other Expenditures	444,318	1,447,000	1,357,018	1,147,000
Public Art & Cultural Projects	19,857	199,547	683,353	50,000
Total Capital Improvement Projects	\$ 223,163,526	\$ 77,656,929	\$ 153,774,306	\$ 129,212,039
Interfund Activities	\$ 15,970,799	\$ 14,210,034	\$ 14,062,789	\$ 14,155,828
Sub Total	\$ 239,134,325	\$ 91,866,963	\$ 167,837,095	\$ 143,367,867
Transfer to Reserve	\$ 500,000	\$ 2,923,646	\$ 2,923,646	\$ 2,956,214
Total Capital Improvements Program	\$ 239,634,325	\$ 94,790,609	\$ 170,760,741	\$ 146,324,081

TABLE 3D - PAGE 1
EXPENDITURE - DETAIL CAPITAL IMPROVEMENTS PROGRAM
PROJECTS LISTED BY FUND AND BY PROJECT TYPE

Capital Improvement Projects	Actual 2021	Original Budget 2022	Revised Budget 2022	Original Budget 2023
Building & Facility Projects				
Capital Improvements Fund				
Library/Auditorium - Master Plan	\$ 71,226	\$ -	\$ -	\$ -
Police/Detention Center - Security Gates	41,241	-	-	-
Library/Auditorium - Roof Top Unit Replacement and VAV Upgrades	454,677	-	15,353	-
Police/Courts - Investigations Space Reconfiguration	156,437	-	-	-
Library/Auditorium - Boiler Replacement and Upgrade	8,340	-	-	-
Police/Detention Center - RTU 1 and 2 Replacement/Upgrade	263,679	-	86,787	-
City and County Building - Space Needs Assessment	-	150,000	150,000	-
Surge Protection - Citywide	6,600	40,000	10,000	20,000
Electric Vehicle Charging Stations - Citywide	10,625	120,000	120,000	-
Jefferson Academy Expansion - Joint Use	-	-	-	-
Service Center - Norman Smith Service Center Remodel	-	600,000	700,000	-
Service Center - Phase I New Building / Remodel of Existing Building - 60% of Total Co	12,351	-	-	-
City and County Building - Elections Expansion	-	-	-	955,000
Card Readers and Keypad Access - Citywide	-	225,000	225,000	-
City and County Building - Second Floor Space Utilization and Reconfiguration	-	762,000	-	-
Asset Replacement & Refurbishment Fund				
City and County Building - Roof Restoration	\$ 329,175	\$ -	\$ -	\$ -
Police/Courts - Boiler Plant Upgrade	21,844	-	200,121	-
Library/Auditorium - Lobby Restroom Remodel	35,433	-	-	-
Broomfield Facilities - Parking Lot Lighting Upgrade	-	37,500	37,500	22,500
Broomfield Town Square - Retaining Wall Repair	60,500	-	-	-
Police/Courts - Courtroom Bench Replacement	-	-	-	-
Police/Detention Center - AV Room Cooling Upgrade	6,609	-	-	-
Veterans Museum - Roof Replacement	-	25,900	25,900	-
Broomfield Recycling Center - Interior Remodel and Restroom Addition	-	-	-	-
Police/Courts - Rooftop Unit 3 Replacement	-	-	-	-
Police/Courts - IT Room Cooling Upgrade	3,710	-	24,092	-
Floor Covering Replacement - Citywide	77,583	115,000	140,417	172,000
Norman Smith Service Center Lighting Upgrades - 60% of Cost	20,946	21,000	21,000	-
Police/Courts - Rooftop Units 1 and 2 Replacement	-	428,250	428,250	-
Emergency Generator Upgrades - Citywide	-	66,803	66,803	-
HVAC Systems Rehabilitation - Citywide	43,708	100,000	177,438	50,000
City and County Building - Lighting Upgrade	-	114,792	114,792	-
Building Repairs - Citywide	83,354	100,000	90,000	100,000
6 Garden Center - Roof Replacement	-	278,000	278,000	-
Police/Detention Center Boiler and Water Heater Upgrade	-	247,500	247,500	-
Police/Courts - Lighting Upgrade	-	137,657	137,657	-
Parking Lot Repair/Replacement - Citywide	152,117	414,000	566,587	216,000
Broomfield Depot Museum - Outbuilding Rehabilitation	-	310,873	365,293	-
Library/Auditorium - Lighting Technology Upgrade	-	-	-	300,000
Facility UPS Battery Replacement - Citywide	-	-	-	84,400
Broomfield Community Center - Modification of RTU over the Pool	-	-	75,000	-
Police/Detention Center - Food Steamer	-	-	21,250	-
Service Center - HVAC Replacements - 60% of Total Cost	-	198,000	198,000	-
Service Center - Norman Smith Service Center Roof Replacement	-	652,000	652,000	-
Brunner Farmhouse Porch Replacement	-	-	-	30,000
Fire System Upgrades	-	-	-	125,000
Police/Range - Maintenance and Lead Mitigation	-	55,000	55,000	-
Jefferson Academy Expansion - Joint Use - School	-	-	-	-
Total Building & Facility Projects	\$ 1,860,154	\$ 5,199,275	\$ 5,229,740	\$ 2,074,900

Table 3D is continued on the next page.

TABLE 3D - PAGE 2
EXPENDITURE - DETAIL CAPITAL IMPROVEMENTS PROGRAM
PROJECTS LISTED BY FUND AND BY PROJECT TYPE

Capital Improvement Projects	Actual 2021	Original Budget 2022	Revised Budget 2022	Original Budget 2023
Drainage & Storm Water Projects				
Capital Improvements Fund				
FEMA - Letters of Map Revision	\$ 5,000	\$ 17,000	\$ 46,000	\$ 17,000
Culvert and Small Bridge Inspections - Citywide	46,240	23,500	23,500	-
Erosion Control Maintenance - Citywide	4,685	10,500	10,500	11,000
Park Drainage Improvements - Citywide	27,821	26,000	45,757	26,000
Residential Street Drainage Improvements - Citywide	12,259	50,000	87,741	50,000
Total Drainage & Storm Water Projects	\$ 96,005	\$ 127,000	\$ 213,498	\$ 104,000
Information Technology Projects				
Capital Improvements Fund				
Capital Improvement Project Management Software	\$ -	\$ 75,000	\$ -	\$ -
IT - CAD to GIS Data Integration	-	-	40,400	-
IT - Communications Conduit Installation	181,566	150,000	183,777	-
IT - Computer Endpoint Encryption	-	-	48,000	-
IT - Data Center Migration	-	-	42,474	-
IT - Municipal Court Separation	13,299	-	57,694	-
IT - New World Server Environment Migration	-	-	115,104	-
IT - Smart City Project	157,906	800,000	1,744,881	-
Public Works - Computerized Asset Maintenance Management System (60% of cost)	-	-	-	139,050
Asset Replacement & Refurbishment Fund				
Finance - Innoprise Replacement	\$ -	\$ 160,000	\$ 160,000	\$ 1,689,200
ComDev - Innoprise Replacement	-	-	-	-
Conference Room Refresh - Citywide	10,281	58,569	61,538	88,219
Council Chambers and Conference Room A/V Equipment Upgrade	-	-	13,986	-
GPS Network Upgrade (GIS)	-	75,000	75,000	-
IT - PC Equipment Tech Refresh	236,261	710,217	769,174	255,790
Police - Vehicle Laptop Computer Replacements (includes installation)	-	240,000	240,000	-
IT - Fiber Infrastructure Transition/Replacement (iNet)	-	-	-	-
IT - Network Hardware/Telecom Replacement - Citywide	87,830	125,000	132,690	120,000
Total Information Technology Projects	\$ 687,143	\$ 2,393,786	\$ 3,684,718	\$ 2,292,259
Landscaping Projects				
Capital Improvements Fund				
Zuni Street - E. Midway to W. 136th Ave. Power Burial/Landscaping	\$ 646,995	\$ -	\$ 12,079	\$ -
Conservation Trust Fund				
McKay Lake Park & Open Lands - Landscaping	\$ -	\$ 85,000	\$ 85,000	\$ -
Open Space & Parks Fund				
Ash Tree Replacement - Citywide	\$ 102,075	\$ 120,600	\$ 228,025	\$ -
Irrigation Replacements - Citywide	127,646	225,000	437,600	225,000
Lamar Street Island Improvements	-	125,000	125,000	-
Library - Solar Panel Landscape Upgrade	-	80,000	80,000	-
Park Landscape Improvements - Citywide	188,084	100,000	100,000	100,000
Shrub Replacement - Citywide	49,537	40,000	95,723	40,000
Tree Replacement - Citywide	246,480	148,700	160,720	115,500
Total Landscaping Projects	\$ 1,360,816	\$ 924,300	\$ 1,324,147	\$ 480,500

Table 3D is continued on the next page.

TABLE 3D - PAGE 3
EXPENDITURE - DETAIL CAPITAL IMPROVEMENTS PROGRAM
PROJECTS LISTED BY FUND AND BY PROJECT TYPE

Capital Improvement Projects	Actual 2021	Original Budget 2022	Revised Budget 2022	Original Budget 2023
Open Space Projects				
Open Space & Parks Fund				
Davis/Nordstrom Open Space Management Plan	\$ -	\$ -	\$ -	\$ -
Grassland Resotoration	\$ -	\$ -	\$ -	\$ 100,000
Harmer-Galasso Open Space Management Plan	\$ -	\$ -	\$ -	\$ -
Huron Open Space Master Plan	\$ -	\$ -	\$ -	\$ -
Metzger Open Space - Administration and Maintenance	\$ 30,000	\$ 35,000	\$ 35,000	\$ 35,000
Metzger Open Space - Acquisition Payments to Foundation	\$ 277,139	\$ 277,221	\$ 279,221	\$ 342,938
Open Space - Due Diligence Services	\$ 8,216	\$ 65,000	\$ 144,555	\$ 150,000
Open Space - Master Plan Update	\$ -	\$ 325,000	\$ 325,000	\$ 100,000
Open Space and Trails Misc. Improvements - Citywide	\$ -	\$ 30,000	\$ 30,000	\$ 60,000
Open Space and Trails Signage & Kiosks - Citywide	\$ 600	\$ 50,000	\$ 243,397	\$ 125,000
Open Space Raw Water Purchases - Marshall Shares	\$ 49,070	\$ -	\$ -	\$ -
Raptor Policy Study	\$ 12,332	\$ -	\$ 72,668	\$ -
Vive Project Eagle Monitoring - Meritage Homes	\$ 16,182	\$ -	\$ 46,257	\$ -
Wildlife Research and Monitoring	\$ 12,236	\$ 60,000	\$ 90,777	\$ 60,000
Wildlife Viewing Deck at Skystone Open Space	\$ -	\$ 55,976	\$ 55,976	\$ -
Total Open Space Projects	\$ 405,775	\$ 898,197	\$ 1,322,851	\$ 972,938
Planning and Administration				
Prairie Dog Management	\$ 6,625	\$ 15,000	\$ 15,000	\$ 25,000
Total Planning and Administration	\$ 6,625	\$ 15,000	\$ 15,000	\$ 25,000
Trail System Projects				
Open Space & Parks Fund				
Anthem Community Park Underpass	\$ -	\$ 528,000	\$ 528,000	\$ -
Aspen Street Pedestrian Crossing	-	-	-	55,000
Broomfield Trail - Aspen through Markel Property (BT4)	-	350,000	350,000	-
Broomfield Trail - Aspen to Sheridan (BT5)	-	1,826,139	1,908,752	-
Broomfield Trail - Federal Cul-de-Sac	-	160,000	160,000	-
Broomfield Trail - RR bridge to Industrial Lane to Midway (BT2)	8,686	-	-	-
Broomfield-Trail - RR Underpass at Airport Creek	13,652	-	81,348	5,285,478
Commerce Street Trail Connection	90,828	193,500	193,500	-
Frank Varra Park - US 36 Bikeway Trail Realignment	610,062	-	147,569	-
Neighborhood Connection - Hwy 287 to Midway Boulevard (NC5) - Blue Star Park	-	-	-	-
Neighborhood Connection - Iris Street to the Lake Link Trail	-	100,000	100,000	-
Neighborhood Connection - Lowell Blvd. to Mead Street Trail (NC-17)	76,083	-	25,867	-
Neighborhood Connection - Yates Trail Connection	-	74,100	74,100	-
Nissen Reservoir Channel Trail	-	-	-	270,000
Regional Trail - Flatiron Crossing to Storage Tek Drive Trail (RT-1)	-	-	-	-
Regional Trail - Rock Creek to Brainard Drive Underpass and Trail	14,341	350,000	430,659	-
Regional Trail - Storage Tek Dr. - Underpass Improvements	-	-	-	-
Rocky Mountain Greenway Trail (Broomfield's Share)	-	-	-	-
Trail Connection - Brandywine Park to Mountain View Elementary School (NC-15)	-	-	-	-
Neighborhood Trail-Legends to Crofton Park & Columbine Meadows	-	-	-	50,000
Trail Improvements - Citywide	4,800	55,000	122,410	55,000
Total Trail System Projects	\$ 818,451	\$ 3,636,739	\$ 4,122,205	\$ 5,715,478

Table 3D is continued on the next page.

TABLE 3D - PAGE 4
EXPENDITURE - DETAIL CAPITAL IMPROVEMENTS PROGRAM
PROJECTS LISTED BY FUND AND BY PROJECT TYPE

Capital Improvement Projects	Actual 2021	Original Budget 2022	Revised Budget 2022	Original Budget 2023
Parks & Recreation Facility Projects				
Capital Improvements Fund				
Anthem Community Park Improvements	\$ 500	\$ -	\$ 5,165,965	\$ 2,965,000
Athletic Facility Concrete Improvements	-	-	273,850	-
Baseball Field - Dugout Covers	-	-	-	231,000
Bay - Renovation Phase IV - Repair Pool/ADA Compliant	2,000	2,000,000	2,498,000	-
Bollard Path Lighting - S Princess Cir/W 128th Ave	-	40,000	-	-
Broomfield Community Center - Reconstruction (CIP Funds)	432,056	-	600,943	-
Broomfield Community Center - Rooftop Solar Panels	-	-	-	-
Broomfield County Commons - Expansion - Yellow Pod	-	57,278	278	-
North Broomfield Park - Land Acquisition	1,055,497	-	-	-
Professors Property Master Plan	-	-	-	200,000
DesCombes Drive Retaining Wall - BTS Dependent	-	-	60,000	640,000
Skyestone Irrigation Infrastructure	-	-	-	1,058,132
Original Broomfield Park - ARPA	-	-	1,241,071	-
Parks - Water Reclamation Tap Payments	785,820	785,820	785,820	785,820
Paul Derda Recreation Center - Building Automation System Upgrade	-	-	-	-
Paul Derda Recreation Center - Hardscape Replacement and Repair	-	15,000	15,000	415,000
Wildgrass Underpass Water Sealing Design	34,990	-	-	-
Asset Replacement & Refurbishment Fund				
Hockey Rink Dasher Board Replacement - Citywide	\$ -	\$ -	\$ -	\$ -
Parks - Concrete Replacement and Maintenance	160,789	120,000	120,000	120,000
Paul Derda Recreation Center - Leisure Pool Neptune Sand Filters	-	47,000	47,000	-
Paul Derda Recreation Center - Outdoor Concrete Replacement	-	-	122,000	-
Paul Derda Recreation Center - Pool Pump Upgrade	-	144,000	144,000	-
Siena Reservoir - Dock Replacement	18,000	-	-	-
Retaining Wall North of 595 Flatiron Blvd	-	-	-	265,000
Weldford Farms Playground Surfacing	-	-	-	220,000
Trails North Park - Irrigation Upgrade	-	-	-	345,000
Pool Rehabilitation - All City Pools	-	-	-	100,000
Conservation Trust Fund				
Bronco Park - Restroom Building Replacement	\$ 144,440	\$ -	\$ 172,460	\$ -
Broomfield Community Center - Brunner Reservoir Boardwalk Trail Connection	175,959	-	54,977	-
Community Park Ball Field - Playground Shade Structure	-	-	-	-
Community Park Ball Field Complex - Improvements	5,813	-	94,188	320,000
Community Park Ball Field Complex - Signage	-	48,000	48,000	-
Interlocken East Park Playground	-	-	-	145,130
Interlocken East Park Playground - Restroom and Shelter Replacement	-	-	-	573,550
McKay Lake - Dumpster Enclosure	-	33,840	33,840	-
Midway Park North and South - Master Plan	-	423,060	573,060	-
Parks - Portalet Enclosures	-	-	-	-
Paul Derda Recreation Center - Climbing Wall Space Renovation	86,542	-	150,608	-
Playground Shade Structures	-	-	-	112,200
Siena/Anthem Community Park Playground	-	256,550	256,550	50,000
Bay - Tower Body Slide Refurbish	2,450	-	-	-
Conoco Park - Inline Hockey Rink Repurposing	-	-	-	-
Paul Derda Recreation Center - Gymnastics Spring Floor and Carpet	-	-	-	-
Paul Derda Recreation Center - Leisure Pool Plumbing Repairs	57,998	-	-	-
Paul Derda Recreation Center - Leisure Pool Plumbing Repairs	-	38,870	38,870	125,000
Paul Derda Recreation Center - Paint Refresh	-	71,000	71,000	-
Paul Derda Recreation Center - Track Flooring Replacement	-	129,000	129,000	-
Paul Derda Recreation Center - Pool Grate and Gutter Repair	21,272	-	8,728	-
Paul Derda Recreation Center - Pool Slide Area Concrete Replacement	3,850	-	36,150	-
Pool Accessory Equipment Replacement - All City Pools	7,131	14,000	20,869	14,000
Quail Creek Park Restroom Rebuild	-	-	-	356,600
Skate Park Refresh	-	189,000	189,000	-
Sport Court LED Lighting Upgrades	-	-	-	41,000
Willow Grove Park - Trail Replacement	109,212	-	29,302	-
Open Space & Parks Fund				
McKay Lake Regional Park - Park Design/Construction	\$ -	\$ -	\$ -	\$ -
Parks - Recycle Receptacles	127,000	-	-	-
Parks - Structures Condition Assessments	\$ -	\$ -	\$ -	\$ 50,000
Parks Signage - Citywide	-	-	-	75,000
Playground Improvements - Citywide	21,180	230,000	451,023	320,000

Table 3D is continued on the next page.

TABLE 3D - PAGE 5
CITY OF BROOMFIELD BUDGET
EXPENDITURE - DETAIL CAPITAL IMPROVEMENTS PROGRAM
PROJECTS LISTED BY FUND AND BY PROJECT TYPE

Capital Improvement Projects	Actual 2021	Original Budget 2022	Revised Budget 2022	Original Budget 2023
Services Expansion Fee Fund				
Emerald Park - Ballfield and Park Improvements - City	-	-	-	-
Northmoor Park - Land Acquisition - City/School	-	-	-	-
Total Parks & Recreation Facility Projects	\$ 3,252,499	\$ 4,642,418	\$ 13,431,552	\$ 9,527,432
Transportation System Projects				
Capital Improvements Fund				
112th Avenue and Uptown Avenue - Roadway Improvements	\$ 9,231	\$ -	\$ 5,615,769	\$ -
136th Avenue and Aspen Street - Traffic Signal	44,634	-	35,000	-
149th Avenue (Silverleaf) - Street Improvements	5,200	-	50,876	-
Active Transportation Wayfinding Pilot (TIP)	119,190	-	230,810	-
ADA Ramps Inventory/Study	-	40,000	40,000	18,750
Aspen Street Improvements - Developer Reimbursement	-	-	191,000	-
Bicycle and Pedestrian Wayfinding Signs - Citywide	-	200,000	11,000	10,000
Bike N Ride Shelters - Citywide	-	-	56,000	-
Bike N Ride Striping Modifications - Citywide	-	150,000	200,000	50,000
County Commons - Roundabout	22,548	-	-	-
Dillon Road/W 144th Ave - Improvements (Bond Funding)	6,071,449	-	1,613,843	-
East 1st Ave and Sheridan Boulevard - Intersection Improvements - Turn Lane	416,461	-	356,932	-
Eldorado Boulevard and Interlocken Boulevard - Traffic Signal	16,458	-	-	-
Huron St. 150th to 160th Ave - Widening and Realignment	-	500,000	500,000	-
Industrial Lane Bike Lane and Sidewalk - Phase I	49,222	2,032,304	2,256,376	-
Industrial Lane Bike Lane and Sidewalk - Phase 2	64,199	1,915,000	2,618,301	818,000
Lowell Blvd. - Left Turn Lane at Middle Peak Drive	-	75,000	75,000	405,000
Midway Boulevard - Street Lights	-	-	-	-
Midway Boulevard - Multimodal Corridor Action Plan	245,697	-	254,303	-
Nickel Street and Industrial Ln - Intersection Improvements	43,830	1,218,210	1,574,920	-
Pedestrian Signal - Spader Way (Broomfield Community Center)	59,809	-	-	-
Railroad Crossings - Quiet Zone Improvements	449,091	-	30,000	-
SH 7 Preliminary and Environmental Engineering (TIP)	85,710	-	818,755	-
SH 128 and US 36 - Bikeway Connection	30,536	-	690,890	-
Sidewalk Connections - Citywide	37,574	100,000	-	-
Street Light Installation - Citywide	-	22,500	-	22,500
Transit Needs Assessment and Pilot	-	-	800,000	-
Upham Street - Local Roadway and Sidewalk Improvements	56,068	376,918	63,069	-
US 36 Bike N Ride Shelters, Amenities, Operations and Marketing (TIP)	105,501	-	1,439,799	-
US 36 - Bikeway Signage	-	-	5,742	-
US 36 - Bikeway Interlocken East Park Safety Improvements	112,166	-	16,334	-
US 287/120th Avenue - Multimodal and Safety Study	-	-	60,000	-
US 287/120th Avenue - Sidepath Infill and Transit Access Improvements	7,581	-	2,492,419	-
Zuni Street and Quail Creek Drive Roundabout	23,724	543,920	40,000	-
Preble Creek Ped Crossing	-	-	85,982	-
CO 7 Priority 1A - CO 7 & Sheridan/ CO 7 & Lowell Intersection design	-	-	-	685,000
Pedestrian Bridge and Underpass Repairs	59,340	50,000	50,000	50,000
Sidewalk - 120th Avenue - Main to Teller (South side of street)	58,233	-	338,767	-
Sidewalk - 120th Avenue (Local) - Pedestrian and Roadway Improvements	207,754	-	49,729	-
Traffic Mitigation - Citywide	54,226	160,000	50,000	185,000
Traffic Signal Upgrades - Citywide	46,838	85,320	187,112	110,250
Transportation Studies - Citywide	73,210	100,000	80,000	50,000
S. 120th St. Bridge - Boulder County Cost Share	-	-	-	108,000

Table 3D is continued on the next page.

**TABLE 3D - PAGE 6
EXPENDITURE - DETAIL CAPITAL IMPROVEMENTS PROGRAM
PROJECTS LISTED BY FUND AND BY PROJECT TYPE**

Capital Improvement Projects	Actual 2021	Original Budget 2022	Revised Budget 2022	Original Budget 2023
Asset Replacement & Refurbishment Fund				
Anthem Ranch Road - Lowell Blvd to Hope Circle Reconstruction	\$ -	\$ -	\$ -	\$ 250,000
Anthem Ranch Road - Lowell Blvd to Hope Circle Reconstruction	-	861,000	1,750,000	-
Bridge Approach Repairs - Northwest Parkway Bridges	12,735	258,000	258,000	385,000
Arista Street Lighting Upgrade	19,086	-	480,914	-
Bridge Approach Repairs - Northwest Parkway Bridges	-	55,000	55,000	55,000
Bridge Inspections and Repairs - Citywide	39,860	104,000	132,140	68,000
Broadlands Lane - Troon Circle West to Muirfield Circle West Reconstruction	19,870	-	398,522	-
City-Owned Concrete Replacement (Streets)	678,924	-	35,096	203,000
Elmwood St - East 14th Ave to East 18th Ave Reconstruction	-	76,250	76,250	500,000
Hwy 287 W 6th Ave to W 10th Ave - Sound Wall Replacement	-	-	810,000	-
Pavement Management/Street Sealing Program	5,025,650	4,800,000	4,300,000	4,953,600
Hwy 287 W 6th Ave to W 10th Ave - Sound Wall Replacement	76,136	230,000	230,000	80,000
Concrete Curb Ramp Replacement - Citywide	80,000	85,000	85,000	80,000
East 1st Ave - Street Light Replacement	-	-	-	-
East 3rd Ave. - Main Street to Spader Way Reconstruction	-	-	-	-
East Flatiron Crossing Drive - US 36 to Brainard Drive - Reconstruction	11,068	-	-	-
W. 11th Ave Court - Street Reconstruction	330,642	-	-	-
W. 12th Ave Reconstruction	-	-	-	-
Services Expansion Fee Fund				
Lowell Blvd - Left Turn Lane/Middle Peak Drive	\$ -	\$ -	\$ -	\$ 220,000
W. 136th Ave. - Westbound Right Turn at Legacy HS - City	1,274,795	-	456,054	-
136th Ave and Aspen St Traffic Signal	-	-	910,366	-
School Safety Program - School	-	22,000	40,000	10,000
Total Transportation System Projects	\$ 16,144,246	\$ 14,060,422	\$ 32,996,070	\$ 9,317,100
Vehicles, Other Equipment and Furniture				
Asset Replacement & Refurbishment Fund				
Facilities - Office Furniture and Equipment Replacement	\$ 55,520	\$ 106,000	\$ 145,680	\$ 106,000
Non-Mobile Equipment Replacement - Citywide	-	175,715	373,515	500,000
Police - Time Division Multiple Access Radio System Upgrade (Broomfield's Share)	250,190	250,211	250,211	-
Recreation - Indoor Playground Equipment Replacement	189,125	-	-	-
Recreation - Athletics Equipment Replacement	-	105,552	105,552	67,079
Recreation and Auditorium - Electronic Audio/Video Equipment Replacement	46,229	9,676	9,676	15,754
Recreation and Police - Fitness Equipment Replacement	96,731	250,483	300,483	131,300
Vehicle and Mobile Equipment Replacement - Citywide	1,045,090	2,159,323	2,768,998	3,080,162
Radio Communication Equipment Replacement	-	-	210,450	492,750
Fingerprint Machine Replacements	-	-	-	50,000
License Plate Reader Replacements	-	-	-	43,700
Night Vision Goggles Replacements	-	-	-	20,200
Rifle Replacements	-	-	-	109,400
Total Vehicles, Other Equipment and Furniture	\$ 1,682,884	\$ 3,056,960	\$ 4,164,565	\$ 4,616,345
Community Development Projects				
Development Agreements Fund				
<i>Anthem</i>				
Infrastructure Public Improvements	\$ 916,089	\$ 91,649	\$ 150,053	\$ -
<i>Arista</i>				
Reimbursements	757,120	637,136	671,280	319,579
<i>Broadlands</i>				
Street Improvements	13,427	-	10,000	10,000
<i>Flatirons Market Place</i>				
Repayment to Metro District	206,579	145,532	181,286	145,532
<i>Lambertson Farm</i>				
Reimbursement for Public Infrastructure	1,189,953	1,193,702	1,170,297	1,193,702
<i>Macerich</i>				
Infrastructure Public Improvements	221,250	178,971	170,449	178,971
<i>MidCities (Main Street)</i>				
Payment to Metro District	2,214,975	2,158,765	2,655,803	2,158,765
<i>Parkway Circle</i>				
Reimbursement Developer for Improvements	319,116	325,807	340,020	325,807
<i>Village Square (ARC Store)</i>				
General Development Reimbursements	1,044,403	566,530	426,411	426,411
<i>Revenue Allocation to BURA</i>				
Allocation to BURA	3,614,402	3,808,108	3,671,883	4,245,840
Total Community Development Projects	\$ 10,497,314	\$ 9,106,200	\$ 9,447,482	\$ 9,004,607
Water Utility Projects				
Raw Water - Purchases, Transmission, & Reservoirs				
Carter Lake Pipeline - In-Line Pump Station Share	\$ -	\$ -	\$ -	\$ -
Sienna Reservoir/Pump Station/Pipeline	614,153	6,514,122	6,899,969	18,500,000
Windy Gap- Storage Reservoir Design And Construction	176,426,370	2,440,000	20,494,877	11,400,000
Total Raw Water Projects	\$ 177,040,523	\$ 8,954,122	\$ 27,394,846	\$ 29,900,000

Table 3D is continued on the next page.

**TABLE 3D - PAGE 7
EXPENDITURE - DETAIL CAPITAL IMPROVEMENTS PROGRAM
PROJECTS LISTED BY FUND AND BY PROJECT TYPE**

Capital Improvement Projects	Actual 2021	Original Budget 2022	Revised Budget 2022	Original Budget 2023
Potable Water - Acquisition, Treatment & Storage				
Baseline Water System Reimbursement	\$ -	\$ 300,000	\$ 1,250,000	\$ 1,080,000
North Area Water System Master Plan Improvements - Pipe Capacity and Connections	\$ -	\$ 2,713,000	\$ 3,313,000	\$ 2,000,000
North Area Water System Improvements - Tank	\$ 60,111	\$ -	\$ 1,439,889	\$ 30,000,000
Total Potable Water - Treatment & Storage	\$ 60,111	\$ 3,013,000	\$ 6,002,889	\$ 33,080,000
Potable Water Transmission Lines & Facilities				
Interlocken Tank Land Acquisition	\$ -	\$ -	\$ -	\$ -
Marshall Change Case Monitoring Equipment	-	-	-	595,000
Mesa Zone - Booster Station	345,612	7,200,000	8,053,203	7,000,000
Water Treatment Facility - Expansion	1,051,328	-	-	-
Total Potable Water Transmission Lines & Facilities	\$ 1,396,940	\$ 7,200,000	\$ 8,053,203	\$ 7,595,000
Planning and Administration				
2021 Rate Study	\$ 6,085	\$ -	\$ -	\$ -
North Metro Water Line Reimbursement	-	-	-	-
Water Fund - Master Plan Updates/ Hydraulic Model	39,688	25,000	50,000	25,000
Total Planning and Administration	\$ 45,773	\$ 25,000	\$ 50,000	\$ 25,000
Total Water Utility Capital Improvements	\$ 178,543,346	\$ 19,192,122	\$ 41,500,938	\$ 70,600,000
Sewer Utility Projects				
Sewer Collection System - Lines & Facilities				
257 Property Lift Station and Forced Main – East of I-25	\$ -	\$ -	\$ -	\$ -
Baseline (North Park) - Gravity Sewer Lines	1,713,472	32,000	2,653,195	-
Baseline (North Park) - Sac Creek Basin Lift Station	-	-	-	-
Baseline (North Park) - South Preble Creek Lift Station	-	-	-	-
Byers Lift Station and Force Main	-	-	-	-
Interlocken Interceptor Capacity Study	18,564	-	36,068	-
Midcities Sanitary Sewer	82,193	-	1,577,808	-
North Area Force Main (Subbasin 2 to WWTP)	253,466	-	886,943	-
Northlands Lift Station - Access Road Design	-	-	-	82,500
Northlands & Willow Run - Lift Station Modifications	-	-	100,000	-
Service Center - Phase I New Building / Remodel of Existing Building - 20% of Total Cost (Project Total \$30M)	-	-	-	-
Service Center - Technology for New Building - 20% of Cost	-	-	-	-
Sidewalk - 120th Ave (Local) - Pedestrian and Roadway Improvements	-	-	900,000	-
Super Oxygenation System for Rock Creek Lift Station and Force Main Odor Control	113,600	-	129,999	-
Total Collection System Projects	\$ 2,181,295	\$ 32,000	\$ 6,284,013	\$ 82,500
Sewage Treatment Facilities				
Wastewater Treatment Facility - Capacity Re-Rating	-	-	-	-
Wastewater Treatment Facility - Centrate Storage and Equalization	-	-	3,630,000	-
Wastewater Treatment Facility - Improvements - New Clean Water STDS - Nutrients (Growth)	620,332	-	8,389,029	-
Wastewater Treatment Facility - Flow Equalization Basin Improvements	-	1,667,400	1,667,400	-
Wastewater Treatment Facility - Odor Control Phase II	-	4,250,000	4,250,000	-
Wastewater Treatment Facility - Process Covers and Equipment Replacements	4,240	-	351,871	-
Total Planning and Administration	\$ 624,572	\$ 5,917,400	\$ 18,288,300	\$ -
Stormwater and Drainage				
City Park Channel - Overflow Connection to Nissen Channel	\$ 1,242,515	\$ -	\$ -	\$ -
Lowell Blvd. - E. Midway to W. 136th Ave. - Widening and Landscape Improvements	-	-	-	-
Nissen Channel - Drainage Improvements Country Vista to Big Dry Creek (Broomfield)	790,000	580,000	580,000	610,000
Quail Creek Channel Improvements at Broadlands	88,252	-	30,497	-
Wilcox Subdivision - McKay Lake Lateral Drainage Improvements	900,585	-	-	-
152nd & Zuni Drainage	-	-	150,000	-
171st & Lipan Drainage	-	-	107,000	-
Total Stormwater and Drainage	\$ 3,021,352	\$ 580,000	\$ 867,497	\$ 610,000

Table 3D is continued on the next page.

**TABLE 3D - PAGE 8
EXPENDITURE - DETAIL CAPITAL IMPROVEMENTS PROGRAM
PROJECTS LISTED BY FUND AND BY PROJECT TYPE**

Capital Improvement Projects	Actual 2021	Original Budget 2022	Revised Budget 2022	Original Budget 2023
Planning and Administration				
2021 Rate Study	\$ 6,085	\$ -	\$ -	\$ -
Developer Reimbursement - Anthem Infrastructure License Fee Credits	100,740	491,655	491,655	91,980
Developer Reimbursement - South Sewer Outfall (Arista area) Old Wadsworth Blvd. to State HWY 121	32,063	-	-	-
Total Planning and Administration	\$ 138,888	\$ 491,655	\$ 491,655	\$ 91,980
Total Sewer Utility Capital Improvements	\$ 5,966,108	\$ 7,021,055	\$ 25,931,465	\$ 784,480
Water Reclamation Utility Projects				
Reuse Water Distribution System - Lines & Facilities				
Anthem - Connect Reuse Mainlines at Preble Creek and Indian Peaks	\$ 1,272,338	\$ -	\$ 294,469	\$ -
Meadow Island - Diversion Structure	24,060	-	294,060	-
Public Works - Engineering and Legal Services	-	-	-	-
Total Distribution System Projects	\$ 1,296,398	\$ -	\$ 588,529	\$ -
Reuse Water Acquisition and Storage				
3.2MG Reuse Water Tank (Lowell & Sheridan)	\$ 30,966	\$ 2,500,000	\$ 3,969,034	\$ 12,500,000
Heit Pit - Pump Station/Inlet Improvements	25,874	2,086,908	2,246,268	-
Heit Pit - Well Field	18,662	1,150,000	1,545,873	-
Total Reuse Water Storage	\$ 75,502	\$ 5,736,908	\$ 7,761,175	\$ 12,500,000
Planning and Administration				
2021 Rate Study	\$ 6,085	\$ -	\$ -	\$ -
Total Planning and Administration	\$ 6,085	\$ -	\$ -	\$ -
Total Water Reclamation Utility Capital Improvements	\$ 1,377,985	\$ 5,736,908	\$ 8,349,704	\$ 12,500,000
Planning, Administration & Other Expenditures				
Capital Improvements Fund				
Adams 12 STEM School - (Joint Use/Library)	\$ -	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000
Asset Protection Fund Projects - Citywide	-	50,000	50,000	50,000
Butterfly Pavilion	-	-	-	-
Citizen/Council Priority Projects - Citywide	-	25,000	25,000	25,000
Civic Center - Vision Development	181,389	250,000	-	-
Enhance Broomfield Program	251,500	100,000	235,000	50,000
Jefferson County Contingency Fund	-	-	-	-
Neighborhood Grant Program - Citywide	3,227	10,000	12,220	10,000
Change of use - Capital Improvement Projects	-	-	-	-
Asset Replacement & Refurbishment Fund				
Public Art - Collection Maintenance	8,202	12,000	34,798	12,000
Total Planning, Administration & Other Expenditures	\$ 444,318	\$ 1,447,000	\$ 1,357,018	\$ 1,147,000
Public Art & Cultural Projects				
Capital Improvements Fund				
Public Art - 1% Funding	\$ 19,857	\$ 199,547	\$ 683,353	\$ 50,000
Total Public Art & Cultural Projects	\$ 19,857	\$ 199,547	\$ 683,353	\$ 50,000
Total Capital Improvement Projects	\$ 223,163,526	\$ 77,656,929	\$ 153,774,306	\$ 129,212,039
Transfer to Reserve				
Capital Improvements Fund				
Asset Protection Allocation	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000
Facilities Improvements Allocation	-	2,423,646	2,423,646	2,456,214
Transfer to Reserve	\$ 500,000	\$ 2,923,646	\$ 2,923,646	\$ 2,956,214

Table 3D is continued on the next page.

TABLE 3D - PAGE 9
EXPENDITURE - DETAIL CAPITAL IMPROVEMENTS PROGRAM
PROJECTS LISTED BY FUND AND BY PROJECT TYPE

Capital Improvement Projects	Actual 2021	Original Budget 2022	Revised Budget 2022	Original Budget 2023
Interfund Activities				
Capital Improvements Fund				
Transfer to Debt Service Fund	\$ 8,658,083	\$ 8,663,448	\$ 8,662,533	\$ 8,674,584
Open Space & Park Land Fund				
Debt Service Fund - Open Space Acquisitions	\$ -	\$ -	\$ -	\$ -
Open Space - Repayment of Market Acquisition	313,684	-	-	-
Services Expansion Fee Fund				
Transfer to Development Agreement Fund	\$ 643,782	\$ 605,759	\$ 461,015	\$ 542,003
Development Agreements Fund				
Transfer to Debt Service Fund	\$ 4,946,242	\$ 4,940,827	\$ 4,939,241	\$ 4,939,241
Transfer to CIP Fund	-	-	-	-
Transfer to City General	-	-	-	-
Water Reclamation Fund				
Transfer to Sewer Fund for Debt Services	\$ 1,409,008	\$ -	\$ -	\$ -
Total Interfund Activities	\$ 15,970,799	\$ 14,210,034	\$ 14,062,789	\$ 14,155,828
Total Capital Improvements Program	\$ 239,634,325	\$ 94,790,609	\$ 170,760,741	\$ 146,324,081

**TABLE 4A
APPLICABLE BONDED INDEBTEDNESS TO CHARTER'S G.O. BOND LIMITS**

**Applicable Bonded Indebtedness Regarding Total General Obligation
Debt Limitations As Set Forth In Chapter 14, Section 14.7 of the City Charter**
Chapter 14, Section 14.7 of the City Charter provides that general obligation debt shall not exceed 10% of the City's assessed valuation. Applicable bonded indebtedness is summarized below.

Assessed Valuation and Bonds	Actual 2021	Original Budget 2022	Revised Budget 2022	Original Budget 2023	Budget % Chg	
					2022 Original 2023	2022 Revised 2023
Assessed Valuation of City and County	\$ 1,545,581,582	\$ 1,666,858,487	\$ 1,698,669,009	\$ 1,684,357,759	1.05%	-0.84%
Maximum Allowable Bonded Indebtedness (10%)	\$ 154,558,158	\$ 166,685,849	\$ 169,866,901	\$ 168,435,776	1.05%	-0.84%
Total Debt Outstanding Subject to 10% Charter Limitation	\$ -	\$ -	\$ -	\$ -	NA	NA
Total	\$ -	\$ -	\$ -	\$ -	NA	NA
Maximum General Obligation Debt Expansion per City Charter	\$ 154,558,158	\$ 166,685,849	\$ 169,866,901	\$ 168,435,776	1.05%	-0.84%

**TABLE 4B
SUMMARY - TOTAL BONDED INDEBTEDNESS**

In accordance with the provisions of Section 12.3 of the City Charter, the following is a summary of the City's debt position.

Fund	Date of Issue	Original Principal Amount	Projected Principal Remaining 12/31/2020	Projected Principal Remaining 12/31/2021	Projected Principal Remaining 12/31/2022	% Chg 2020 Original 2021
Water Fund						
Water Revenue Bonds - 2012	4-24-12	49,750,000	10,650,000	-	-	-100.00%
Water Revenue Bonds - 2021 (Est.)	9-16-21	131,500,000		131,500,000	128,675,000	NA
Total Water Fund		\$ 181,250,000	\$ 10,650,000	\$ 131,500,000	\$ 128,675,000	1108.22%
Sewer Fund						
Sewer Revenue Bonds, Series 2012	8-28-12	32,360,973	22,175,185	20,555,000	20,555,000	-7.31%
Total Sewer Fund		\$ 32,360,973	\$ 22,175,185	\$ 20,555,000	\$ 20,555,000	-7.31%
Water Reclamation Fund						
Revenue Bonds, Series 2012	8-28-12	11,379,027	1,354,815	-	-	-100.00%
Total Water Reclamation Fund		\$ 11,379,027	\$ 1,354,815	\$ -	\$ -	-100.00%
Capital Improvements Fund						
Sales & Use Tax Revenue Bonds - 2012A	10-25-12	42,509,787	25,136,113	23,236,113	-	-100.00%
Sales & Use Tax Revenue Bonds - 2017	9-12-17	74,040,000	66,865,000	64,180,000	-	-100.00%
Total Capital Improvements Fund		\$ 116,549,787	\$ 92,001,113	\$ 87,416,113	\$ -	-100.00%
Open Space & Parks Fund						
Sales & Use Tax Revenue Bonds, 2012A	10-25-12	4,981,326	-	-	-	NA
Total Open Space Fund		\$ 4,981,326	\$ -	\$ -	\$ -	NA
Development Agreement Fund						
Sales & Use Tax Revenue Bonds - 2012A & B	10-25-12	61,073,887	45,373,887	42,133,887	42,133,887	-7.14%
Total Development Agreement Fund		\$ 61,073,887	\$ 45,373,887	\$ 42,133,887	\$ 42,133,887	-7.14%
Grand Total		\$ 407,595,000	\$ 171,555,000	\$ 281,605,000	\$ 191,363,887	11.55%

Bonds	Purposes
Water Fund	
Water Revenue Bonds - 2000	Funded acquisition of water rights, expanded water treatment plant and system improvements (pump stations)
Water Revenue Bonds - 2002	Funded acquisition of water rights and provided funds to purchase land for local reservoir
Water Revenue Bonds - 2012	Refunded 2000 and 2002 Bonds to reduce interest and save \$6.2 million
Water Revenue Bonds - 2021	Funded construction of local reservoir
Sewer Fund	
Sewer Revenue Bonds, Series 2001	Funded EPA mandated upgrades to plant, expansion of plant to 8 MGD and extension of lines and interceptors
Sewer Revenue Bonds, Series 2012	Refunded 2001 Bonds to reduce interest and save \$9 million
Water Reclamation Fund	
Revenue Bonds, Series 2001	Funded construction of reclamation system (including treatment plant, pipeline, distribution system, storage)
Revenue Bonds, Series 2012	Refunded 2001 Bonds to reduce interest and save \$.5 million
Capital Improvements Fund	
Sales & Use Tax Revenue Bonds - 2002 A	(1) Refunded 1992 bonds (which refunded the 1989 bonds providing additional funds for municipal center projects - City Hall, The Bay, Service Center, Senior Center) and streets improvements - including Miramonte, Midway and Lamar; (2) cemetery construction, (3) additional street improvements (Sheridan Blvd, First Street, Main Street, South 124th/Aspen Street)
Sales & Use Tax Revenue Bonds - 2002 B	Public infrastructure at Flatirons Crossing
Sales & Use Tax Revenue Bonds - 2009	Wadsworth Interchange/ 120th Avenue Connection with CDOT
Sales & Use Tax Revenue Bonds - 2012A	Refunded 2002 & 2009 bonds
Sales & Use Tax Revenue Bonds, 2017	Broomfield Community Center renovation project and streets improvements for Dillon Road/144th Ave
Open Space & Parks Fund	
Sales & Use Tax Revenue Bonds, 2002A	Refund 1995 bonds (which funded "The Field" open space acquisition)
Sales & Use Tax Revenue Bonds, 2012A	Refunded 2002 bonds
Development Agreement Fund	
Sales & Use Tax Revenue Bonds - 2002A	Public infrastructure at Flatirons Crossing
Sales & Use Tax Revenue Bonds - 2002C	Public infrastructure at Flatirons Crossing
Sales & Use Tax Revenue Bonds - 2012A	Refunded 2002 bonds
Sales & Use Tax Revenue Bonds - 2012B	Refunded 2002 bonds

**TABLE 4C
SUMMARY - SCHEDULE OF PRINCIPAL & INTEREST PAYMENTS
BONDS, COPS, AND LEASE/PURCHASE PAYMENTS**

Year	Municipal Bonds					COPs* Lease/ Purchase Payments	Total Annual Payments
	Water Fund	Sewer Fund	Capital Improvements Fund	Development Agreement Fund	Open Space & Parks Fund		
2021	9,917,555	3,869,013	8,658,083	4,946,560	-	4,003,500	31,394,711
2022	8,694,700	2,430,013	8,662,533	4,939,241	-	4,011,250	28,737,737
2023	8,693,450	2,437,263	8,674,584	4,931,467	-	4,011,500	28,748,264
2024	8,695,200	2,445,013	8,567,083	5,039,467	-	4,004,250	28,751,013
2025	8,694,450	2,453,013	8,477,584	5,123,217	-	4,004,500	28,752,764
2026	8,695,950	2,456,013	8,609,833	4,993,217	-	4,006,500	28,761,513
2027	8,694,200	2,469,813	8,459,334	5,142,966	-	3,984,750	28,751,063
2028	8,693,950	2,476,363	8,492,983	5,109,467	-	-	24,772,763
2029	8,694,700	2,485,813	8,519,983	5,072,966	-	-	24,773,462
2030	8,695,950	2,500,188	8,619,983	4,983,467	-	-	24,799,588
2031	8,697,200	2,508,975	8,701,247	4,891,354	-	-	24,798,776
2032	8,697,950	-	5,810,450	-	-	-	14,508,400
2033	8,692,700	-	5,809,450	-	-	-	14,502,150
2034	8,696,200	-	5,807,450	-	-	-	14,503,650
2035	8,697,450	-	5,808,950	-	-	-	14,506,400
2036	8,695,950	-	5,808,200	-	-	-	14,504,150
2037	8,696,200	-	5,808,400	-	-	-	14,504,600
2038	8,696,200	-	-	-	-	-	8,696,200
2039	8,696,800	-	-	-	-	-	8,696,800
2040	8,697,600	-	-	-	-	-	8,697,600
2041	8,693,200	-	-	-	-	-	8,693,200
2042	8,693,400	-	-	-	-	-	8,693,400
2043	8,697,600	-	-	-	-	-	8,697,600
2044	8,695,200	-	-	-	-	-	8,695,200
2045	8,696,000	-	-	-	-	-	8,696,000
2046	8,694,400	-	-	-	-	-	8,694,400
Total	\$ 227,304,155	\$ 28,531,475	\$ 129,296,130	\$ 55,173,389	\$ -	\$ 28,026,250	\$ 468,331,399

* Certificates of Participation and Lease/Purchase payments do not constitute an indebtedness of the City & County and are subject to annual appropriations

TABLE 4D - PAGE 1			
DETAIL - SCHEDULE OF PRINCIPAL & INTEREST PAYMENTS			
BONDS, COPS, AND LEASE/PURCHASE PAYMENTS			
Year/Bonds	Principal	Interest	Total P & I
2021			
Water Fund	\$ -	\$ 1,222,855	\$ 1,222,855
Sewer Fund	2,975,000	894,013	3,869,013
Sales & Use Tax Capital Improvements Fund	4,585,000	4,073,083	8,658,083
Development Agreements Fund	3,240,000	1,706,560	4,946,560
Certificates Of Participation	2,845,000	1,158,500	4,003,500
2021 Total	\$ 13,645,000	\$ 9,055,011	\$ 22,700,011
2022			
Water Fund	\$ 2,825,000	\$ 5,869,700	\$ 8,694,700
Sewer Fund	1,655,000	775,013	2,430,013
Sales & Use Tax Capital Improvements Fund	4,765,000	3,897,533	8,662,533
Development Agreements Fund	3,395,000	1,544,241	4,939,241
Certificates Of Participation	2,995,000	1,016,250	4,011,250
2022 Total	\$ 15,635,000	\$ 13,102,737	\$ 28,737,737
2023			
Water Fund	\$ 2,965,000	\$ 5,728,450	\$ 8,693,450
Sewer Fund	1,745,000	692,263	2,437,263
Sales & Use Tax Capital Improvements Fund	4,950,000	3,724,584	8,674,584
Development Agreements Fund	3,540,000	1,391,467	4,931,467
Certificates Of Participation	3,145,000	866,500	4,011,500
2023 Total	\$ 16,345,000	\$ 12,403,264	\$ 28,748,264
2024			
Water Fund	\$ 3,115,000	\$ 5,580,200	\$ 8,695,200
Sewer Fund	1,840,000	605,013	2,445,013
Sales & Use Tax Capital Improvements Fund	5,090,000	3,477,083	8,567,083
Development Agreements Fund	3,825,000	1,214,467	5,039,467
Certificates Of Participation	3,295,000	709,250	4,004,250
2024 Total	\$ 17,165,000	\$ 11,586,013	\$ 28,751,013
2025			
Water Fund	\$ 3,270,000	\$ 5,424,450	\$ 8,694,450
Sewer Fund	1,940,000	513,013	2,453,013
Sales & Use Tax Capital Improvements Fund	5,255,000	3,222,584	8,477,584
Development Agreements Fund	4,100,000	1,023,217	5,123,217
Certificates Of Participation	3,460,000	544,500	4,004,500
2025 Total	\$ 18,025,000	\$ 10,727,764	\$ 28,752,764
2026			
Water Fund	\$ 3,435,000	\$ 5,260,950	\$ 8,695,950
Sewer Fund	2,040,000	416,013	2,456,013
Sales & Use Tax Capital Improvements Fund	5,650,000	2,959,833	8,609,833
Development Agreements Fund	4,175,000	818,217	4,993,217
Certificates Of Participation	3,635,000	371,500	4,006,500
2026 Total	\$ 18,935,000	\$ 9,826,513	\$ 28,761,513
2027			
Water Fund	\$ 3,605,000	\$ 5,089,200	\$ 8,694,200
Sewer Fund	2,115,000	354,813	2,469,813
Sales & Use Tax Capital Improvements Fund	5,735,000	2,724,334	8,459,334
Development Agreements Fund	4,450,000	692,966	5,142,966
Certificates Of Participation	3,795,000	189,750	3,984,750
2027 Total	\$ 19,700,000	\$ 9,051,063	\$ 28,751,063
2028			
Water Fund	\$ 3,785,000	\$ 4,908,950	\$ 8,693,950
Sewer Fund	2,185,000	291,363	2,476,363
Sales & Use Tax Capital Improvements Fund	6,010,000	2,482,983	8,492,983
Development Agreements Fund	4,550,000	559,467	5,109,467
2028 Total	\$ 16,530,000	\$ 8,242,763	\$ 24,772,763
2029			
Water Fund	\$ 3,975,000	\$ 4,719,700	\$ 8,694,700
Sewer Fund	2,260,000	225,813	2,485,813
Sales & Use Tax Capital Improvements Fund	6,290,000	2,229,983	8,519,983
Development Agreements Fund	4,650,000	422,966	5,072,966
2029 Total	\$ 17,175,000	\$ 7,598,462	\$ 24,773,462
2030			
Water Fund	\$ 4,175,000	\$ 4,520,950	\$ 8,695,950
Sewer Fund	2,345,000	155,188	2,500,188
Sales & Use Tax Capital Improvements Fund	6,655,000	1,964,983	8,619,983
Development Agreements Fund	4,700,000	283,467	4,983,467
2030 Total	\$ 17,875,000	\$ 6,924,588	\$ 24,799,588
2031			
Water Fund	\$ 4,385,000	\$ 4,312,200	\$ 8,697,200
Sewer Fund	2,430,000	78,975	2,508,975
Sales & Use Tax Capital Improvements Fund	7,016,113	1,685,134	8,701,247
Development Agreements Fund	4,748,887	142,467	4,891,354
2031 Total	\$ 18,580,000	\$ 6,218,776	\$ 24,798,776

Table 4D is continued on the next page.

TABLE 4D - PAGE 2
CITY AND COUNTY OF BROOMFIELD BUDGET
DETAIL - SCHEDULE OF PRINCIPAL & INTEREST PAYMENTS
BONDS, COPS, AND LEASE/PURCHASE PAYMENTS

Year/Bonds	Principal	Interest	Total P & I
2032			
Water Fund	\$ 4,605,000	\$ 4,092,950	\$ 8,697,950
Sales & Use Tax Capital Improvements Fund	4,420,000	1,390,450	5,810,450
2032 Total	\$ 9,025,000	\$ 5,483,400	\$ 14,508,400
2033			
Water Fund	\$ 4,830,000	\$ 3,862,700	\$ 8,692,700
Sales & Use Tax Capital Improvements Fund	4,640,000	1,169,450	5,809,450
2033 Total	\$ 9,470,000	\$ 5,032,150	\$ 14,502,150
2034			
Water Fund	\$ 5,075,000	\$ 3,621,200	\$ 8,696,200
Sales & Use Tax Capital Improvements Fund	4,870,000	937,450	5,807,450
2034 Total	\$ 9,945,000	\$ 4,558,650	\$ 14,503,650
2035			
Water Fund	\$ 5,330,000	\$ 3,367,450	\$ 8,697,450
Sales & Use Tax Capital Improvements Fund	5,115,000	693,950	5,808,950
2035 Total	\$ 10,445,000	\$ 4,061,400	\$ 14,506,400
2036			
Water Fund	\$ 5,595,000	\$ 3,100,950	\$ 8,695,950
Sales & Use Tax Capital Improvements Fund	5,370,000	438,200	5,808,200
2036 Total	\$ 10,965,000	\$ 3,539,150	\$ 14,504,150
2037			
Water Fund	\$ 5,875,000	\$ 2,821,200	\$ 8,696,200
Sales & Use Tax Capital Improvements Fund	5,585,000	223,400	5,808,400
2037 Total	\$ 11,460,000	\$ 3,044,600	\$ 14,504,600
2038			
Water Fund	\$ 6,110,000	\$ 2,586,200	\$ 8,696,200
2038 Total	\$ 6,110,000	\$ 2,586,200	\$ 8,696,200
2039			
Water Fund	\$ 6,355,000	\$ 2,341,800	\$ 8,696,800
2039 Total	\$ 6,355,000	\$ 2,341,800	\$ 8,696,800
2040			
Water Fund	\$ 6,610,000	\$ 2,087,600	\$ 8,697,600
2040 Total	\$ 6,610,000	\$ 2,087,600	\$ 8,697,600
2041			
Water Fund	\$ 6,870,000	\$ 1,823,200	\$ 8,693,200
2041 Total	\$ 6,870,000	\$ 1,823,200	\$ 8,693,200
2042			
Water Fund	\$ 7,145,000	\$ 1,548,400	\$ 8,693,400
2042 Total	\$ 7,145,000	\$ 1,548,400	\$ 8,693,400
2043			
Water Fund	\$ 7,435,000	\$ 1,262,600	\$ 8,697,600
2043 Total	\$ 7,435,000	\$ 1,262,600	\$ 8,697,600
2044			
Water Fund	\$ 7,730,000	\$ 965,200	\$ 8,695,200
2044 Total	\$ 7,730,000	\$ 965,200	\$ 8,695,200
2045			
Water Fund	\$ 8,040,000	\$ 656,000	\$ 8,696,000
2045 Total	\$ 8,040,000	\$ 656,000	\$ 8,696,000
2046			
Water Fund	\$ 8,360,000	\$ 334,400	\$ 8,694,400
2046 Total	\$ 8,360,000	\$ 334,400	\$ 8,694,400
Total - All			
Water Fund	\$ 131,500,000	\$ 87,109,455	\$ 218,609,455
Sewer Fund	\$ 23,530,000	\$ 5,001,475	\$ 28,531,475
Sales & Use Tax Capital Improvements Fund	\$ 92,001,113	\$ 37,295,017	\$ 129,296,130
Development Agreements Fund	\$ 45,373,887	\$ 9,799,502	\$ 55,173,389
Open Space & Parks Fund	\$ -	\$ -	\$ -
Certificates Of Participation	\$ 23,170,000	\$ 4,856,250	\$ 28,026,250
Total - All	\$ 315,575,000	\$ 144,061,699	\$ 459,636,699

**BROOMFIELD
COMMUNITY
CENTER**

**CITY AND COUNTY OF
BROOMFIELD, COLORADO**

2 0 2 3

ANNUAL BUDGET

**DEPARTMENT
OVERVIEWS**





ASSESSOR

Jay Yamashita, Assessor
jyamashita@broomfield.org

2023 Proposed Budget

\$1,086,812



2023 FTEs

Full-time 9.00

Part-time 0.00

TOTAL 9.00



Divisions

- This department does not have multiple divisions.

2023 Key Goals

- Successfully complete 2023 reappraisal.
- Legislative change management.
- Team building due to staffing changes.
- Professional development for team and new employees.

ASSESSOR

Department Mission

The purpose of the Assessor department is to establish fair and equitable property values for all types of property in the City and County of Broomfield in an efficient, respectful, and courteous manner, while providing excellent customer service.

Interesting Fact

Total market value of property in Broomfield is over \$17 billion dollars.
Broomfield has over 23,000 residential properties and approximately 28,000 parcels.

Services

- Completes required reports using Assessor data for outside departments and the public.
- Completes reports required by Colorado State Statute.
- Annually publishes a summary of assessed values in the Abstract for Certification.
- Annually completes certification of values for all tax authorities in August and December.
- Maintains all data on properties in the county and updates as required.
- Values all property in the county for the purpose of property taxation.
- Annually confirms sales of all property in the county for use in the valuation process.
- Annually works with owners to process appeals of property values. Appeals may be filed based on disputes of value or classification.

2022 Accomplishments

- Initiated Assessor succession plan.
- Completed appeals for all three levels by September 1st and hope to maintain 97% of the original assessed value established in May 2020.
- Met all of Colorado State Statutory deadlines for the assessment process.
- Passed the annual audit of the Assessor valuation process.

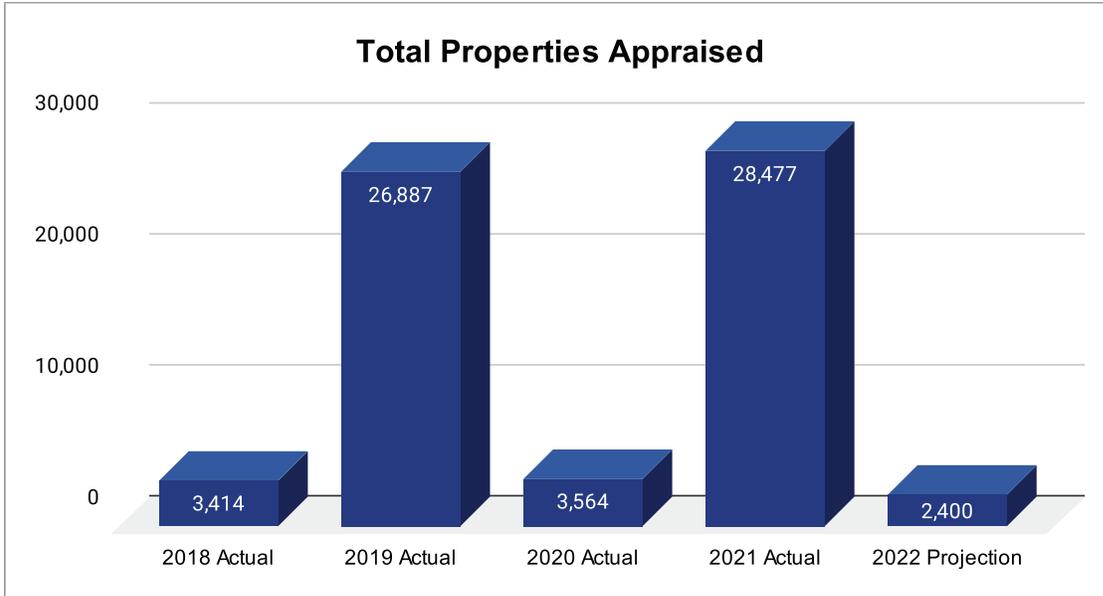
Financial Summary

Expenditures by Division	2021 Actual	2022 Original Budget	2022 Revised Budget	2023 Original Budget	% Change: 2022 Original to 2023	% Change: 2022 Revised to 2023
Assessor	\$ 1,009,032	\$ 1,031,506	\$ 1,040,964	\$ 1,086,812	5.4%	4.4%
Total	\$ 1,009,032	\$ 1,031,506	\$ 1,040,964	\$ 1,086,812	5.4%	4.4%

Expenditures by Account Type	2021 Actual	2022 Original Budget	2022 Revised Budget	2023 Original Budget	% Change: 2022 Original to 2023	% Change: 2022 Revised to 2023
Personnel	\$ 944,821	\$ 955,875	\$ 965,333	\$ 1,005,967	5.2%	4.2%
Supplies & Equipment	\$ 653	\$ 900	\$ 900	\$ 750	-16.7%	-16.7%
Contractual Services	\$ 63,558	\$ 74,731	\$ 74,731	\$ 80,095	7.2%	7.2%
Total	\$ 1,009,032	\$ 1,031,506	\$ 1,040,964	\$ 1,086,812	5.4%	4.4%

ASSESSOR

Performance Measures





ATTORNEY

Nancy Rodgers, City & County Attorney
nrogers@broomfield.org

2023 Proposed Budget
\$2,035,608



2023 FTEs	
Full-time	9.00
Part-time	0.00
TOTAL	9.00



Divisions

- This department does not have multiple divisions.

2023 Key Goals

- Support the City Council, City leadership and the departments in the implementation of the Council Priorities and the departments' 2023 Key Goals.
- Draft and advise on the implementation of legally defensible laws, policies, and practices, thereby avoiding unnecessary litigation and respecting the rights of those affected by City and County government.
- Be integrally involved in the day-to-day operations of Broomfield, and to meet regularly with City Council and employees at all levels of the organization to discuss questions and issues of concern, offer alternative solutions, analyze pros and cons, and arrive at workable solutions.
- Specific goals
 - Continue to provide legal counsel and present legal strategies related to oil and gas matters, particularly as pre-production activities come to an end, to best protect public health, safety and welfare.
 - Provide legal counsel and present legal strategies related to sustainability measures.
 - In partnership with the Municipal Court, explore and implement programs that provide alternatives to traditional prosecution, fines and jail sentencing.
 - Continue to provide consistent and comprehensive legal services to the City Manager's cross-departmental development matrix team created to specifically address the needs and challenges presented by Broomfield's development projects, including Baseline, Broomfield Town Center, and FlatIron Crossing.
 - In partnership with the City Clerk, develop and implement a revised records retention schedule and appropriately purge old and redundant records.
 - Support efforts to analyze, revise and improve Broomfield's financial operations, including budget philosophies, revisiting long term financial development obligations, and modifying practices to improve long-term fiscal performance.
 - Effectively manage increase in the dependency or neglect caseload and the increased work required for each case, specifically discovery requests.
 - Involve legal counsel in the training curriculum for all levels of BPD officers and employees.

CITY AND COUNTY ATTORNEY

Department Mission

The mission of the City and County Attorney's Office is to provide professional, quality legal services that ultimately protect, preserve and advance the interests of the City and County of Broomfield for the benefit of the residents of the community. Our goal is to analyze and provide exceptional legal advice on operational issues, legislation (local, state and federal), contracts, and programs, as well as ethically and competently represent the City in all disputes and legal actions involving the City and County and its employees.

Interesting Fact

Our team has a Spotify playlist that each team member adds to during our spring and fall retreats.

Services

- The legal team in the City and County Attorney's Office provides day-to-day legal advice and representation to the City Council, the City and County Manager, other city and county departments, boards, commissions and committees. We do not provide legal advice to private citizens.
- The City and County Attorney's Office partners with departments to help them achieve their operational and aspirational duties and goals. We draft public and private contracts, local ordinances and resolutions, City policies and procedures, and City correspondence. We offer legal counsel each day and write legal opinions addressing the City's vast and diverse operations in an ever-changing legal environment.
- The City and County Attorney's Office, either through in-house staff or outside counsel, represents the City in all civil legal court cases and regulatory proceedings, municipal court prosecutions, and Human Services proceedings. We litigate ethically and fairly, appropriately advocating in our cases with professionalism.
- The City and County Attorney's Office monitors state and federal legislation to assess impacts on City and County policies, procedures, and legislation, and works with staff on implementation of legislation once approved.

2022 Accomplishments

- Our office prides itself in the regular, proactive legal research and advice we provide to our various clients - from Council to department employees - each day. This advice minimizes liability and potential liability for Broomfield.
- With the hiring of a Senior Assistant attorney, the City and County Attorney's office became fully staffed in 2022. Given the experience and competence of the team as a whole, the office does not have a need for an additional part-time attorney or an additional legal assistant that were previously budgeted for.
- Finance
 - Assisted in the management and implementation of a process to utilize ARPA funds.
 - Assisted and advised procurement on updates and improvements to their procurement process and corresponding changes to the contracts process.
- Oil and Gas
 - Actively monitored and, when appropriate, took enforcement action against Extraction for noise exceedances and other violations of the Operator Agreement. Avoided litigation and resolved a noise exceedance dispute that resulted in \$253,000 payment to help offset noise monitoring.
 - Enacted additional oil & gas reverse setbacks and local financial assurances to further protect public health & safety.
- Development
 - Completed loan agreement and other associated documents necessary for closing of the Crosswinds Arista 100% affordable project.
 - Provided on-going legal advice for the Broomfield Town Square project.
 - Negotiated and finalized an extension with Peak Entertainment for continued operations of the 1st Bank Center through September 2024.
- Local Licensing, including marijuana
 - Revised and implemented new procedural rules for the Local License Authority to update outdated procedures and include added responsibilities, such as marijuana renewals.
 - Assisted with the marijuana selection committee's merit review, final selection and license issuance. Also drafted and assisted in the implementation of the revised marijuana license code, which was amended based on lessons learned for the second round of licensing.
 - Successfully resolved three marijuana licensing cases, with little cost to Broomfield.

CITY AND COUNTY ATTORNEY

- Ordinances (passed or pending approval), including:
 - Campaign Finance ordinance (approved)
 - Marijuana Licensing Amendments
 - Firearm Code Provision Amendments
 - Noxious weeds (approved)
 - Fire Management Enforcement (approved)
 - Tobacco retailer licensing (approved)
 - Wastewater Code update (approved)
 - Independent Board of Health
- Human Services
 - Successfully resolved 8 cases in favor of the safety and best interests of the children involved.
 - Continued to evolve and apply DANSR (Dependency and Neglect System Reform) principles to the dependency or neglect caseload through Broomfield’s Best Practice Court, despite numerous impediments of increased litigation strategies and COVID impacts.
 - Successfully implemented the Family First Prevention and Services Act, where implementation initiated on October 1, 2021. The Act included several unique legal requirements.
- Other
 - Provided ongoing legal counsel in the dispute involving Broomfield’s notice of intent to withdraw from the Jefferson Parkway Highway Authority.
 - Actively participated in the Broomfield Regional Opioid Council to create a two-year plan for managing and distributing the Opioid settlement funds.
 - Although less than in years past, continued to provide legal advice to respond to the ongoing COVID-19 public health emergency particularly with operational and employment issues.
 - Helped with the emerging operation of Broomfield’s Housing Division and supported the new Independent Housing Authority.
 - Assisted in the establishment of an independent Board of Health.
 - With office space provided by the Chief, moved the police legal advisor to BPD headquarters two days a week to work more closely with command staff.

2023 Significant Financial Changes

Department / Division	Description of Change	FTE Change
City & County Attorney	Decrease in Personnel - 1.0 FTE for Legal Assistant was evaluated in 2022 and determined not required at present - 1.5 FTE approved for a 1.0 FTE Assistant Attorney and 0.5 FTE Assistant Attorney utilized to bring in a 1.0 FTE Senior Attorney	(1.50)
Department Total		(1.50)

Financial Summary

Expenditures by Division	2021 Actual	2022 Original Budget	2022 Revised Budget	2023 Original Budget	% Change: 2022 Original to 2023	% Change: 2022 Revised to 2023
Attorney	\$ 1,491,601	\$ 2,103,332	\$ 2,180,461	\$ 2,035,608	-3.2%	-6.6%
Total	\$ 1,491,601	\$ 2,103,332	\$ 2,180,461	\$ 2,035,608	-3.2%	-6.6%

Expenditures by Account Type	2021 Actual	2022 Original Budget	2022 Revised Budget	2023 Original Budget	% Change: 2022 Original to 2023	% Change: 2022 Revised to 2023
Personnel	\$ 1,178,029	\$ 1,460,238	\$ 1,537,367	\$ 1,469,808	0.7%	-4.4%
Supplies & Equipment	\$ 3,779	\$ 3,909	\$ 3,909	\$ 3,900	-0.2%	-0.2%
Contractual Services	\$ 309,793	\$ 639,185	\$ 639,185	\$ 561,900	-12.1%	-12.1%
Total	\$ 1,491,601	\$ 2,103,332	\$ 2,180,461	\$ 2,035,608	-3.2%	-6.6%



CITY AND COUNTY CLERK

Crystal Clemens, City and County Clerk

cclemens@broomfield.org

2023 Proposed Budget

\$2,340,361



2023 FTEs

Full-time 18.00

Part-time 0.75

TOTAL 18.75

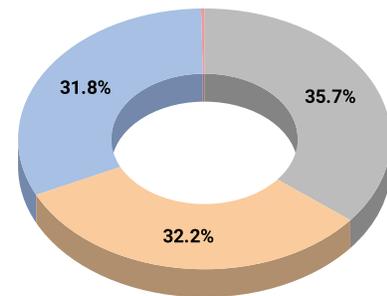


Divisions

- City Clerk
- Elections
- Motor Vehicles
- Recording

2023 Key Goals

- Implement comprehensive licensing software for various licenses issued by the City Clerk division.
- Review and assess Special Mobile Machinery Sales tax submitted to the DMV.
- Complete expansion of the Elections space in the George DiCiero building in anticipation of the three elections that will be required in 2024.
- Administer the November 7, 2023 coordinated election including use of Ranked Choice Voting for municipal races.



● Elections ● Clerk & Recorder ● Motor Vehicle ● Board of Equalization

CITY AND COUNTY CLERK

Department Mission

The City and County Clerk’s Department mission is to deliver to the citizens of Broomfield a wide range of services in a prompt, courteous manner.

Interesting Fact

Colorado offers over 100 different types of license plates including those for military personnel or veterans, alumni or other special interest groups. One of the newest beginning in 2022 is to support the protection of pollinators.

Services

- The **City Clerk Division** prepares and distributes Council meeting agendas, packets, minutes, and action taken documents. The division also provides access to Council archives, issues liquor, marijuana business and other various licenses, coordinates the Boards and Commissions recruitment process, and facilitates fulfilling open records requests.
- The **Elections Division** maintains voter registration rolls, administers Broomfield elections, and maintains candidate and political committee filings. This division is also responsible for voter education and outreach programs.
- The **Motor Vehicle Division** issues vehicle titles, registrations, temporary permits, and persons with disabilities placards. For vehicle sales, this division collects sales tax. For vehicle purchases where a lien is involved, this division is responsible for recording lien documents.
- The **Recording Division** manages the central mailroom, receives parcels for City/County business, records documents, issues birth certificates and marriage licenses, and supports the Elections, City Clerk and Motor Vehicle divisions. The Recording division also serves as the Clerk to the Board of Equalization, which includes coordination and scheduling of all hearings, notification of hearing results, and creation of agendas, packets, and minutes for Board meetings.

2022 Accomplishments

- Assisted the City Attorney’s office in updating the marijuana licensing ordinance and successfully completed the initial license lottery.
- Facilitated Boards and Commissions appointments by City Council via electronic application acceptance, and virtual interviews. Collaborated with Communications and various departments and external organizations to recruit the most diverse candidates and a large applicant pool.
- Implemented eMarriage and self-service recording modules including online pay options for Recording.
- Recorded 23,573 documents in 2021, the most recorded in the past 4 years.
- Completed the upgrade of the QMATIC system in DMV to offer hybrid walk-in/appointment services.
- The Elections division was proactive in getting right-of-way with no voters removed from existing precincts by City Council to prevent confusion and additional administrative burdens created by congressional redistricting. Updated every precinct number in our voter registration database as a result of redistricting.
- The Elections division implemented required software upgrades from Dominion Voting on all voting and tabulation equipment and successfully completed the June 28, 2022 State Primary and November 8, 2022 General Election.

2023 Significant Financial Changes

Department	Division	Description of Change	One-Time \$ Change	Ongoing \$ Change	FTE Change
City & County Clerk	Elections	Additional temporary hours for election judges. Two (2) elections in 2022	35,000		
City & County Clerk	Elections	Election adjudication software		44,825	
City & County Clerk	Clerk and Recorder	Increase advertising costs for Boards and Commissions recruitment	10,000		
City & County Clerk	Elections	Increased printing needs due to two (2) elections	40,000		
Department Total			\$ 85,000	\$ 44,825	0.00

CITY AND COUNTY CLERK

Financial Summary

Expenditures by Division	2021 Actual	2022 Original Budget	2022 Revised Budget	2023 Original Budget	% Change: 2022 Original to 2023	% Change: 2022 Revised to 2023
Board of Equalization	\$ 4,639	\$ 6,021	\$ 6,021	\$ 6,702	11.3%	11.3%
Clerk & Recorder	\$ 669,407	\$ 803,701	\$ 1,005,765	\$ 753,955	-6.2%	-25.0%
Elections	\$ 503,786	\$ 850,415	\$ 839,787	\$ 835,751	-1.7%	-0.5%
Motor Vehicle	\$ 757,245	\$ 721,741	\$ 687,311	\$ 743,953	3.1%	8.2%
Total	\$ 1,935,077	\$ 2,381,878	\$ 2,538,884	\$ 2,340,361	-1.7%	-7.8%

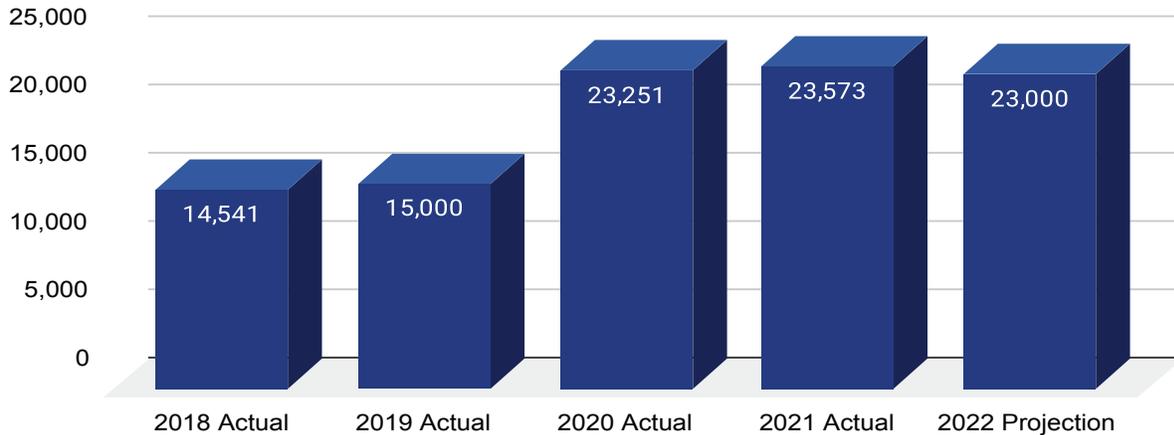
Expenditures by Account Type	2021 Actual	2022 Original Budget	2022 Revised Budget	2023 Original Budget	% Change: 2022 Original to 2023	% Change: 2022 Revised to 2023
Personnel	\$ 1,651,980	\$ 1,922,564	\$ 1,829,570	\$ 1,907,036	-0.8%	4.2%
Supplies & Equipment	\$ 16,658	\$ 38,861	\$ 188,861	\$ 40,780	4.9%	-78.4%
Contractual Services	\$ 198,801	\$ 375,628	\$ 475,628	\$ 387,545	3.2%	-18.5%
Capital Outlay	\$ 48,463	\$ 44,825	\$ 44,825	\$ 5,000	-88.8%	-88.8%
Misc. Expenditures	\$ 19,175	\$ -	\$ -	\$ -	NA	NA
Total	\$ 1,935,077	\$ 2,381,878	\$ 2,538,884	\$ 2,340,361	-1.7%	-7.8%

Performance Measures

In 2021:

- City Clerk processed 205 Colorado Open Records Act (CORA) requests up from 167 in 2020.
- The Board of Equalization received 513 protests, up from 329 in 2020.
- The Recording division issued 1343 birth certificates, up from 859 in 2020.
- Elections completed the 2021 coordinated election, processing 24,429 ballots that included Broomfield candidate races, a ballot question and the elections for seven school districts.

Number of Documents Recorded





CITY AND COUNTY MANAGER

Jennifer Hoffman, City and County Manager

jhoffman@broomfield.org

2023 Annual Budget
\$3,073,386

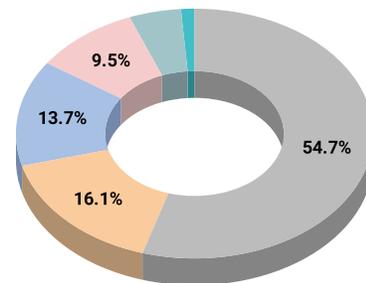


2023 FTEs	
Full-time	15.00
Part-time	0.00
TOTAL	15.00



- ### Divisions
- Citizen Assistance Center
 - City Council
 - Committee Support
 - Emergency Management
 - Executive Management
 - Performance & Internal Audit

- ### 2023 KEY GOALS
- Continued execution of Council’s priorities and directives to move Broomfield forward.
 - Continued refinement and review of the Emergency Operations Plan to ensure preparedness.
 - Performance and Internal Audit will develop and execute an Annual Project Plan that includes performance audits that address areas of higher organizational risk, as well as projects that focus on continuous process improvement. Also, continue to develop content for the Innovation Ecosystem program that delivers employee training focused on Lean process improvement techniques and organizational change management.



● Executive Management
 ● Citizen Assistance Center
 ● City Council
● Emergency Management
 ● Project Administration
 ● Committee Support

CITY AND COUNTY MANAGER

Department Mission

Working in partnership with the community, the City and County of Broomfield provides excellent services in an efficient, respectful, and courteous manner to enhance and protect the quality of life of Broomfield's residents.

The City and County Manager's Office works in partnership with the City Council, the community, and City and County departments to further the goal of providing excellent services in an efficient, effective, respectful, and courteous manner to enhance and protect the quality of life of Broomfield's residents.

Services

- **City Council** consists of a ten (10) member board and a Mayor who set policies for the City and County of Broomfield. The City Council also serves as the County Board of Commissioners. The residents of Broomfield elect two council members for each of the five wards that serve staggered four-year terms. The Council functions as the policy-setting board for all City and County of Broomfield issues. The City and County Manager, City and County Attorney, Municipal Judge, and several community boards report directly to the City Council.
- The **Mayor** serves as the leader of this board with no voting privileges unless there is a tie. The Mayor is elected at-large for a two-year term. Elections are held every two years.
- The **City and County Manager**, appointed by the City Council, is the chief administrator of the City and County of Broomfield, coordinating all phases of municipal operations. The City and County Manager assists the Council in accomplishing its annual and ongoing priorities, performs policy research, assists in identifying areas requiring legislative policy decisions, pursues community and economic development, and prepares recommendations and alternative courses of action for the Council's consideration. The Manager's office also develops and implements strategic plans for developing necessary resources and attaining City and County goals.
- The **City and County Manager** is responsible for providing the necessary resources to administer all Broomfield governmental operations and selects the heads of City and County departments. The Community Assistance Center, Performance and Internal Audit, and Emergency Management are divisions within the City and County Manager's office, and the Deputy and Assistant City and County Managers provide direct support to the Department Heads to ensure support and forward progress in operations and Council priorities; and developing strategic plans for serving Broomfield residents and businesses now and in the future. The City and County Manager's Office also provides guidance in development of leadership and staff development programs, and provides legislative tracking and reporting during sessions of the Colorado General Assembly.
- **Committee Support** coordinates the resources required to provide supplies, training, and meals for boards and commissions. There are approximately 17 boards and commissions made up of residents who volunteer their time to set priorities, develop policy recommendations for council consideration, help evaluate land use submittals against standards, and contribute a resident's perspective to City and County management.
- The **Community Assistance Center** is an extension of the City and County Manager's Office and provides a variety of services and information including passport applications, notary services, pet licensing, mobile tax authentications, and so on.
- The **Emergency Management Unit (EMU)** provides essential emergency management services as required by county law and non-essential public safety services through public education, planning, training, and exercises.
- The **Performance and Internal Audit** department supports the mission of the City and County of Broomfield by promoting transparency, accountability, and continuous improvement through excellence in assurance and advisory services. This division conducts performance audits that provide assurance or conclusions based on an evaluation of sufficient, appropriate evidence against stated criteria, such as specific requirements, measures, or defined business practices. This division also conducts non-audit services including special reviews, business process improvement projects, and consultation.

CITY AND COUNTY MANAGER

2022 Accomplishment

- The City and County Manager’s Office evaluated and implemented a new compensation program which includes proactively budgeting merit increases, review of job descriptions and salaries, and benefit review.
- The City and County Manager’s Office expanded the employee recognition program to focus on retaining and recruiting the best employees in service to our community and continues to maintain a turnover rate 5% less than the Denver metro area average.
- The Citizen Assistant Center continues to provide exemplary customer service and serve as the face of the organization.
- Emergency Management collaborated with CCOB departments to ensure the Emergency Operations Plan was updated, accurate, and actionable for use while responding to emergencies and disasters both presently and in the future.
- Performance and Internal Audit conducted performance audits and business process improvement projects in accordance with the Annual Project Plan, provided consultative services to departments related to grants and other business matters, and contributed to organizational professional development efforts.
- The City and County Manager’s Office led the 2022 legislative efforts including weekly legislative updates, developing legislative principles and priorities for the session, and actively engaging with external committees, stakeholders and elected officials to move important legislation forward.

2022 Significant Financial Changes

Department / Division	Description of Change	Ongoing \$ Change
City & County Manager	Legislative Consulting Contract	50,000.00
Department Total		\$ 50,000.00

Financial Summary

Expenditures by Division	2021 Actual	2022 Original Budget	2022 Revised Budget	2023 Original Budget	% Change: 2022 Original to 2023	% Change: 2022 Revised to 2023
Citizen Assistance Center	\$ (26)	\$ 434,071	\$ 362,997	\$ 455,235	4.9%	25.4%
City Council	\$ 232,634	\$ 306,818	\$ 306,818	\$ 386,362	25.9%	25.9%
Committee Support	\$ 3,776	\$ 51,943	\$ 51,943	\$ 34,325	-33.9%	-33.9%
Emergency Management	\$ 235,662	\$ 176,545	\$ 241,003	\$ 269,377	52.6%	11.8%
Executive Management	\$ 1,365,572	\$ 1,472,857	\$ 1,614,860	\$ 1,543,650	4.8%	-4.4%
Performance & Internal Audit	\$ 236,825	\$ 240,482	\$ 241,317	\$ 251,487	4.6%	4.2%
Project Administration	\$ 123,283	\$ 184,192	\$ 184,192	\$ 132,950	-27.8%	-27.8%
Total	\$ 2,197,726	\$ 2,866,908	\$ 3,003,130	\$ 3,073,386	7.2%	2.3%

Expenditures by Account Type	2021 Actual	2022 Original Budget	2022 Revised Budget	2023 Original Budget	% Change: 2022 Original to 2023	% Change: 2022 Revised to 2023
Personnel	\$ 1,842,839	\$ 2,155,046	\$ 2,286,768	\$ 2,349,825	9.0%	2.8%
Supplies & Equipment	\$ 14,879	\$ 25,683	\$ 30,183	\$ 24,425	-4.9%	-19.1%
Contractual Services	\$ 340,008	\$ 686,179	\$ 686,179	\$ 699,136	1.9%	1.9%
Total	\$ 2,197,726	\$ 2,866,908	\$ 3,003,130	\$ 3,073,386	7.2%	2.3%



COMMUNICATIONS AND ENGAGEMENT

Julie Story, Director

jstory@broomfield.org

2023 Proposed Budget

\$1,226,656



2023 FTEs

Full-time 8.00

Part-time 0.00

TOTAL 8.00



Divisions

- This department does not have multiple divisions.

2023 Key Goals

- Continue optimizing the multi-platform network to expand reach, engagement, and impact across audiences.
- Enhance equitable public participation with data-driven analysis, planning, and defined recommendations for internal and external partners seeking to engage with the community.
- Refine short and long-term roadmap to best support the department, organization, and community.

COMMUNICATIONS AND ENGAGEMENT

Department Mission

The Communications and Engagement Department is a collaborative, curious, and creative team leveraging experience, skills, and partnerships to connect the community.

Interesting Fact

More people visit the Broomfield.org website on their mobile device than on a desktop or tablet
 Mobile - 50.46% Desktop - 47.28% Tablet - 2.26%

Services

- Organizational Communications and Engagement Strategy, Brand and Content Development.
- Multi-Channel Portfolio Management, Digital Platform and Search Engine Optimization.
- Community Engagement and Volunteer Program Coordination.
- Broadcast Media Services, to include programming for Comcast Channel 8.
- Internal service support includes training and troubleshooting for various communications channels, executive communications, media relations, crisis communications, employee engagement, change management, and cross-departmental project management, among others.

2022 Accomplishments

- Developed an annual approach to Strategic Communications Plan creation to align resources and amplify priorities.
- Strengthened the brand and content dissemination by expanding access to channels, building an on-demand comprehensive curriculum, and developing new tools and templates for employees and partners.
- Lead an enterprise-wide redesign of the Broomfield.org website to improve the user experience, content management, and search engine optimization of the primary website, as part of a phased system upgrade.
- Refreshed the Government Access Channel (Channel 8) operations by adding closed-captioning, streaming capabilities, a better signal through the transition to high-definition, and an overdue software upgrade.
- Migrated to a new emergency alert system and reviewed and refined a more robust emergency communication procedure in collaboration with many other departments and agencies across the region.
- Successfully implemented the volunteer management platform, which is now providing data to support growth in the number of volunteers and volunteer hours while offering additional opportunities for development.

Financial Summary

Expenditures by Division	2021 Actual	2022 Original Budget	2022 Revised Budget	2023 Original Budget	% Change: 2022 Original to 2023	% Change: 2022 Revised to 2023
Communications & Engagement	\$ 1,640,472	\$ 1,379,266	\$ 1,294,269	\$ 1,226,656	-11.1%	-5.2%
Total	\$ 1,640,472	\$ 1,379,266	\$ 1,294,269	\$ 1,226,656	-11.1%	-5.2%

Expenditures by Account Type	2021 Actual	2022 Original Budget	2022 Revised Budget	2023 Original Budget	% Change: 2022 Original to 2023	% Change: 2022 Revised to 2023
Personnel	\$ 1,521,336	\$ 1,092,616	\$ 1,007,619	\$ 961,957	-12.0%	-4.5%
Supplies & Equipment	\$ 1,482	\$ 4,435	\$ 4,435	\$ 8,900	100.7%	100.7%
Contractual Services	\$ 247,133	\$ 282,215	\$ 282,215	\$ 255,799	-9.4%	-9.4%
Total	\$ 1,769,951	\$ 1,379,266	\$ 1,294,269	\$ 1,226,656	-11.1%	-5.2%

COMMUNICATIONS AND ENGAGEMENT

Performance Measures

Growth from Jan. 1, 2021, through Dec. 31, 2021:

- 105% increase in pageviews on B-REx.com from about 2 to 4.1 million.
- 94% increase in pageviews on Broomfield.org from about 4.4 to 8.5 million.
- 31% increase in BintheLoop (Constant Contact) subscribers from 30,636 to 44,409.
- 23% increase in Facebook likes from 41,842 to 51,404.
- 81% increase in Twitter followers from 11,753 to 21,299.
- 81% increase in other social media followers (Nextdoor, Instagram, LinkedIn, TikTok) from 11,753 to 21,299.
- 37% increase in video views on CCOB Youtube from 940,645 to 1,289,073.
- 800 unique volunteers reported serving more than 22,500 hours with CCOB, for a total of \$644,263.39 in value (according to The Independent Sector's national value of volunteer time set at \$28.54/hour).



COMMUNITY DEVELOPMENT

Katie Allen, City & County Engineer

kallen@broomfield.org

Anna Bertanzetti, Director of Planning

abertanzetti@broomfield.org

2023 Proposed Budget

\$6,923,198



2023 FTEs

Full-time 52.70

Part-time 3.10

TOTAL 55.80

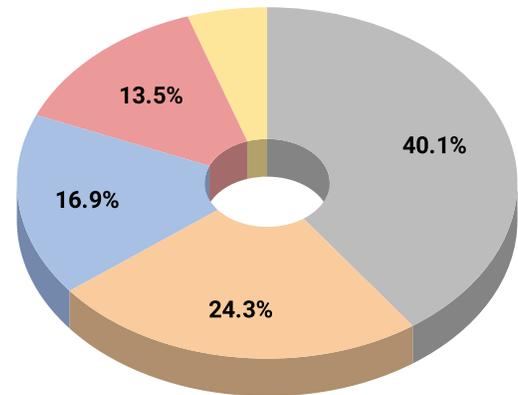


Divisions

- Community Development
- Planning
- Engineering
- Building
- Capital Improvements Program (CIP)
- Traffic and Transportation

2023 Key Goals

- Advance major utility capital projects including the design of the Potable Water and Reuse Water Tanks and Pump Stations, construction of the Mesa Zone Water Booster Station, and construction of the Siena Reservoir Pump Station and Pipeline project.
- Advance grant-supported transportation projects to offset Broomfield costs for improvements and accelerate the construction of improvements.
- Continue to serve and seek appointments and leadership roles on key regional transportation committees and actively participate to ensure that Broomfield projects are prioritized, coordinated, and funded.
- In collaboration with Economic Vitality, begin the process to update area plans in key mixed use areas to implement the Economic Vitality Matrix vision.
- In collaboration with other Departments, leading an effort to update municipal code requirements to address housing diversity, fiscal sustainability, and environmental sustainability.
- Continue to seek outside funds to advance priority transportation projects.



- CIP & Engineering
- Building Inspections
- Planning
- Administration
- Transportation

COMMUNITY DEVELOPMENT

Department Mission

Community Development will improve the quality of life and make Broomfield a better place to live, work, play, and stay by fulfilling the community's vision.

Interesting Fact

The CIP Division will manage seventy projects worth a project magnitude of \$150.6 million in 2023. The Planning Division created and maintained 39 Broomfield Voice websites for development projects in 2021.

Services

- The **Community Development Administration Division** provides leadership and coordination for the five divisions of the Community Development Department.
- The **Planning Division** administers the City and County of Broomfield's Comprehensive Plan and land use regulations.
- The **Engineering Division** provides infrastructure planning, technical support to the public, development review, and construction inspection in accordance with Broomfield standards and specifications.
- The **Building Division** is responsible for ensuring that building construction complies with city codes through plan review services, field inspection, and administrative support.
- The **Capital Improvement Program (CIP) Division** is responsible for the management of capital construction projects in the CIP, Water Fund, Sewer Fund, Reuse Fund, Open Space and Parks, Service Expansion, Conservation Trust, and Urban Renewal funds.
- The **Traffic and Transportation Division** performs traffic evaluations and makes operational and safety recommendations; and develops transportation plans, supporting a well-connected and well-maintained transportation system that safely accommodates all modes of transportation, as well as, accommodating people of all ages and abilities.

2022 Accomplishments

- In 2022 Broomfield secured at least \$9M in outside funds to support at least another \$11M in transportation-related projects to deliver over the next five years.
- The following CIP projects were completed through August 2022: 1st Avenue & Sheridan Blvd. Intersection Improvements, W. 11th Avenue Reconstruction, Broadlands Lane Reconstruction, Quiet Zones at 112th Avenue and Brainard Drive, Restoration of the Honey House, Restroom Building Replacement at Bronco Park, Interlocken Lift Station Upgrades, PDRC patio reconstruction, Hosey Field safety netting Broadlands Underpass Drainage Improvements, key water system interconnects, 3,000 LF of Residential Water Line Replacement, and the Anthem Reuse Extension at Preble Creek Parkway/ Indian Peaks Parkway.
- Issued 1,444 building permits and performed 5,083 field inspections as of April 21, 2022.
- Completed 26 memorandums for the City Council as of May 1, 2022:
 - 12 for the Land Use Review Commission
 - 7 for the Board of Adjustment
- Updated and published the 2022 Broomfield Standards and Specifications, including new street section standards.

2023 Significant Financial Changes

Department / Division	Description of Change	One-Time \$ Charge	Ongoing \$ Change	FTE Change
Community Development	Tube Traffic Counter Batteries	1,100.00		
Community Development	Commuting Solutions Community Sponsorships		5,000.00	
Community Development	Additional Professional Certification Promotions (2)		9,100.00	0.00
Community Development	Promote Civil Engineer II to Civil PE		10,000.00	0.00
Community Development	Promote Sr. Transportation Planner to Principal Transportation Planner		9,000.00	0.00
Community Development	Convert LTA Administrative Tech I to FTE		73,000.00	0.00
Department Total		\$ 1,100.00	\$ 106,100.00	0.00

COMMUNITY DEVELOPMENT

Financial Summary

Expenditures by Division	2021 Actual	2022 Original Budget	2022 Revised Budget	2023 Original Budget	% Change: 2022 Original to 2023	% Change: 2022 Revised to 2023
Administration	\$ 249,383	\$ 265,834	\$ 344,853	\$ 356,561	34.1%	3.4%
Building Inspections	\$1,198,573	\$ 1,362,953	\$ 1,577,858	\$ 1,685,699	23.7%	6.8%
CIP Administration	\$1,202,981	\$ 1,124,342	\$ 1,211,213	\$ 1,313,281	16.8%	8.4%
Engineering	\$1,614,409	\$ 1,224,505	\$ 1,365,488	\$ 1,464,316	19.6%	7.2%
Planning	\$1,008,773	\$ 1,080,962	\$ 1,100,136	\$ 1,166,722	7.9%	6.1%
Transportation	\$ 309,150	\$ 886,375	\$ 1,006,865	\$ 936,619	5.7%	-7.0%
Total	\$5,583,269	\$ 5,944,971	\$ 6,606,413	\$ 6,923,198	16.5%	4.8%

Expenditures by Account Type	2021 Actual	2022 Original Budget	2022 Revised Budget	2023 Original Budget	% Change: 2022 Original to 2023	% Change: 2022 Revised to 2023
Personnel	\$5,445,758	\$ 5,613,946	\$ 6,095,918	\$ 6,573,322	17.1%	7.8%
Supplies & Equipment	\$ 41,884	\$ 70,299	\$ 92,799	\$ 45,452	-35.3%	-51.0%
Contractual Services	\$ 96,778	\$ 260,726	\$ 357,696	\$ 304,424	16.8%	-14.9%
Capital Outlay	\$ -	\$ -	\$ 60,000	\$ -	NA	-100.0%
Misc. Expenditures	\$ 471	\$ -	\$ -	\$ -	NA	NA
Total	\$5,584,891	\$ 5,944,971	\$ 6,606,413	\$ 6,923,198	16.5%	4.8%

Performance Measures

In 2021:

- Number of Phone Calls to Administrative Staff: 24,863.
- Number of Engineering Permits: 1,441.
- Total Capital Improvement Program Project Magnitude (In Millions): 169.
- Number of Development Reviews with Public Hearings: 123.



COURTS

Amy Mailander, Court Administrator

amailander@broomfield.org

2023 Proposed Budget

\$3,703,088



2023 FTEs

Full-time 3.00

Part-time 0.60

TOTAL 3.30



Divisions

- Municipal Courts
- 17th District Court
- District Attorney

2023 Key Goals

- Expand our Community Connections Court to provide additional wrap around services for those identified in our community as needing assistance surrounding mental health, substance abuse and/or basic needs insecurities.
- Solidify our paperless court business practices and continue to develop and implement updated software technology to automate and improve the efficiency of the court administrative processes, and explore the possibility of enhancing the automated customer service module to make it more user friendly.
- Develop and implement a text reminder program that will remind citizens of their court date(s), payment and class due dates.
- In collaboration with the Police Department, create a community based interactive traffic class for Juveniles.
- Continue to provide equitable and impartial judicial services to all court users of the Broomfield Municipal Court by demonstrating superior customer service.

COURTS

Department Mission

The Broomfield Municipal Court staff is committed to excellent customer service and a solution oriented approach to case management. Cases are handled with integrity, accountability, accessibility, fairness, efficiency, and respect.

Interesting Fact

All traffic tickets that our police department issues are electronically filed directly into our court record.

Services

- The Broomfield Municipal Court has jurisdiction over violations of city ordinances, including traffic, parking, animal and misdemeanor criminal offenses that occurred within the Broomfield city limits.

2022 Accomplishments

- Successfully completed development of our new court software system and worked diligently to fine tune the process.
- Developed a virtual courtroom and procedure to allow users to appear for their court proceeding without entering the building.
- Worked and trained with the police department to allow entry into CCIC/NCIC database for criminal history and warrant reporting.
- Worked with vendors to complete and implement the online payment system.
- Developed and implemented our pilot Community Connections Court (CCC) which is an innovative approach to helping identified community members who are dealing with issues surrounding mental health, substance abuse and/or basic needs insecurities.
- Implemented a paperless court record by utilizing technology to ensure an efficient electronic case management system.

2023 Significant Financial Changes

Department / Division	Description of Change	One-Time \$ Charge	Ongoing \$ Change
Courts	Attorney E-Filing Portal in the Courts Case Management System (CMS)	57,000.00	25,000.00
Department Total		\$ 57,000.00	\$ 25,000.00

Financial Summary

Expenditures by Division	2021 Actual	2022 Original Budget	2022 Revised Budget	2023 Original Budget	% Change: 2022 Original to 2023	% Change: 2022 Revised to 2023
17th District Court	\$ 35,000	\$ 35,000	\$ 35,000	\$ 35,000	NA	NA
District Attorney	\$ 2,830,368	\$ 2,915,280	\$ 3,151,615	\$ 3,151,615	8.1%	NA
Municipal Courts	\$ 506,069	\$ 452,750	\$ 511,216	\$ 516,473	14.1%	1.0%
Total	\$ 3,371,437	\$ 3,403,030	\$ 3,697,831	\$ 3,703,088	8.8%	0.1%

Expenditures by Account Type	2021 Actual	2022 Original Budget	2022 Revised Budget	2023 Original Budget	% Change: 2022 Original to 2023	% Change: 2022 Revised to 2023
Personnel	\$ 491,728	\$ 422,706	\$ 463,587	\$ 399,720	-5.4%	-13.8%
Supplies & Equipment	\$ 1,168	\$ 1,287	\$ 18,172	\$ 2,000	55.4%	-89.0%
Contractual Services	\$ 2,878,541	\$ 2,979,037	\$ 3,216,072	\$ 3,219,368	8.1%	0.1%
Capital Outlay Total	\$ -	\$ -	\$ -	\$ 82,000	100.0%	100.0%
Total	\$ 3,371,437	\$ 3,403,030	\$ 3,697,831	\$ 3,703,088	8.8%	0.1%

Performance Measures

In 2021:

- 4,759 traffic summonses and 411 ordinance summonses were issued for a total of 5170.



DEVELOPMENT, DIVERSITY, EQUITY AND INCLUSION

Vanessa Oldham-Barton, Director of Development, Diversity, Equity, & Inclusion
voldham@broomfield.org

2023 Proposed Budget

\$1,009,725



2023 FTEs

Full-time	5.00
Part-time	0.00
TOTAL	5.00



Divisions

- This department does not have multiple divisions.

2023 Key Goals

- Develop ongoing DDEI related training that will be required for all staff, which builds on previous training and allows for contentious growth and participation by staff.
- Develop an inclusive and comprehensive onboarding process that promotes engagement and a productive integration in our diverse workforce.
- Increase partnerships with outside organizations to enhance the collaborative approach to supporting the community and staff.

DEVELOPMENT, DIVERSITY, EQUITY AND INCLUSION

Department Mission

The Department of Development, Diversity, Equity and Inclusion (DDEI) has become not just a separate initiative, but a driving force and lens through which organizational development, community outreach, and programming are designed and implemented. Working in partnership with other Broomfield Departments, Community Businesses, Organizations and the public, we will develop a sense of community, acceptance and engagement that supports all members of our community and the workforce. We will do this with thoughtful and accessible programming, training, engagement and support.

Interesting Fact

In December 2020 through January 2022, the DDEI team partnered with our consulting experts to conduct an organization wide equity assessment, which included a survey, listening sessions, and a policy/document review, capturing the feedback of 400+ employees who shared their experiences regarding Diversity, Equity and Inclusion at the City and County of Broomfield.

Services

- The Department of Development, Diversity, Equity and Inclusion offers coordination and training related to Diversity, Equity, Access and Inclusion.
- The Department of Development, Diversity, Equity and Inclusion partners with Broomfield organizations to support the initiatives surrounding DDEI and other topics related to the populations we serve.
- The Department of Development, Diversity, Equity and Inclusion looks to create and grow a holistic support and advancement model for internal and external partners in equity-based work.

2022 Accomplishments

- Coordinated an Organization wide equity assessment, which included a survey, listening sessions, and a document and policy review. Equity assessment results were shared with staff and informed DDEI priority focus areas.
- Launched collaborations with partnering departments, initiatives, and community-based organizations to align Broomfield equity focus areas.
- Creation of an internal Diversity, Equity, Access and Inclusion Advisory Board.
- Implementation of on demand translation and interpretation services allowing staff to engage with the community and each other regardless of the language they use.

Financial Summary

Expenditures by Division	2021 Actual	2022 Original Budget	2022 Revised Budget	2023 Original Budget	% Change: 2022 Original to 2023	% Change: 2022 Revised to 2023
Development, Diversity, Equity, & Inclusion	\$ 558,476	\$ 946,811	\$ 968,238	\$ 1,009,725	6.6%	4.3%
Total	\$ 558,476	\$ 946,811	\$ 968,238	\$ 1,009,725	6.6%	4.3%

Expenditures by Account Type	2021 Actual	2022 Original Budget	2022 Revised Budget	2023 Original Budget	% Change: 2022 Original to 2023	% Change: 2022 Revised to 2023
Personnel	\$ 347,185	\$ 561,811	\$ 583,238	\$ 689,735	22.8%	18.3%
Supplies & Equipment	\$ 7,980	\$ -	\$ -	\$ 11,000	100.0%	100.0%
Contractual Services	\$ 203,311	\$ 385,000	\$ 385,000	\$ 308,990	-19.7%	-19.7%
Total	\$ 558,476	\$ 946,811	\$ 968,238	\$ 1,009,725	6.6%	4.3%



ECONOMIC VITALITY AND DEVELOPMENT

Jeff Romine, Director of Development Finance and Economist

jromine@broomfield.org

2023 Proposed Budget
\$1,796,529



2023 FTEs	
Full-time	7.30
Part-time	0.00
TOTAL	7.30



Divisions

- Economic Vitality
- Housing

2023 Key Goals

- Engage in a business community partnership strategy, including attraction, retention and expansion activities, access to the growing, productive workforce, and improved outreach and engagement with Broomfield businesses - from large to small, and across all business sectors.
- Deliver leading programs and activities to preserve and increase housing choices and opportunities, prevent housing insecurity, and leverage regional partnerships to increase the supply of income-aligned housing and housing supportive services.
- Strengthen the economic and fiscal sustainability of the community; through supporting key catalytic development projects, encouraging reinvestment to invigorate and redevelop existing market areas, improving and using data, information and analytic tools to inform decision making, and advancing the integrated Vitality Matrix development approach.
- Actively support existing businesses with technical support and referrals, timely, valued information, and direct outreach to assist in their growth and success.
- Support and grow income-aligned housing, through effective implementation of Broomfield’s Inclusionary Housing program by working with developers to facilitate new unit sales and leases, generate revenue for new housing activities, and monitor current units for compliance with program rules.

ECONOMIC VITALITY

Department Mission

Promote Broomfield's vitality to ensure a thriving, sustaining and inclusive community by leading business growth and success, creating job and workforce opportunity, ensuring housing choices for all (generations), strengthening the City and County's revenue base, and serving as a liaison to the development community.

Interesting Fact

Broomfield is one of the most balanced economic communities in Colorado. Over 41,250 Broomfield residents are employed somewhere else (primarily the metro area) and Broomfield businesses currently employ more than 40,500 persons - both the highest levels ever.

The average annual wage/salary of persons employed in Broomfield businesses has risen to \$106,844 - with last year's increase of 7.9% (compared to the average annual change of 4.5% between 2011 and 2021).

Services

- Economic Vitality & Development leads the efforts to attract and retain businesses, create job and career opportunities, increase housing choices, seeks to expand business opportunities, and activities for residents.
- The Economic Vitality & Development team delivers effective and innovative services supporting development and redevelopment resulting in increased commercial, office, and flex business space, a range of housing choices for current and future residents, and locations for unique and locally-focused retailers, dining and discovery, and creative spaces.
- The department also works with many public and private partners, including organizations such as Broomfield Chamber of Commerce, FISH, and Broomfield Housing Alliance. Our partnerships increase our ability to understand current conditions, provide meaningful services and programs, and increase our engagement and communication in the community. Specific programs and services include growing and sustaining existing businesses, supporting business curious individuals and entrepreneurs, and leveraging public investment to encourage private investment in business, housing and the community. These efforts combine to provide for the sound growth of Broomfield's tax base and for the economic stability of the community.

2022 Accomplishments

- Advanced three key catalytic (or strategy) development projects, Baseline, Broomfield Town Square, and the redevelopment of the Flatirons Crossing area.
- Supported the development of nearly 300 income-aligned housing units, 60 opened in the past year and 237 units under construction.
- Successfully continued the Enhance Broomfield grant program for small businesses, supporting Broomfield businesses with expansion projects. Additional funding from CDBG-CV was also made available to small businesses still recovering from COVID financial effects.
- Supported the establishment of an independent housing authority, the Broomfield Housing Alliance.
- Provided direct business support to hundreds of Broomfield businesses through direct and partner technical assistance and support, 1:1 followup and referrals, and our partnerships with Metro North Denver Small Business Development Center and the Broomfield Chamber of Commerce.
- Updated the Inclusionary Housing Ordinance.
- Expanded and enhanced the housing rehabilitation program by partnering with a specialized community agency to offer more services to more income-qualified homeowners in Broomfield.

ECONOMIC VITALITY

Financial Summary

Expenditures by Division	2021 Actual	2022 Original Budget	2022 Revised Budget	2023 Original Budget	% Change: 2022 Original to 2023	% Change: 2022 Revised to 2023
Economic Vitality	\$ 905,997	\$ 946,338	\$ 977,205	\$ 911,227	-3.7%	-6.8%
Housing	\$ -	\$ -	\$ 3,118,793	\$ 885,302	100.0%	-71.6%
Total	\$ 905,997	\$ 946,338	\$ 4,095,998	\$ 1,796,529	-3.7%	-6.8%

Expenditures by Account Type	2021 Actual	2022 Original Budget	2022 Revised Budget	2023 Original Budget	% Change: 2022 Original to 2023	% Change: 2022 Revised to 2023
Personnel	\$ 478,757	\$ 696,358	\$ 1,152,384	\$ 1,155,394	65.9%	0.3%
Supplies & Equipment	\$ 4,293	\$ 9,800	\$ 10,350	\$ 6,015	-38.6%	-41.9%
Contractual Services	\$ 422,947	\$ 240,180	\$ 633,264	\$ 635,120	164.4%	0.3%
Misc. Expenditures	\$ -	\$ -	\$ 2,300,000	\$ -	NA	-100.0%
Total	\$ 905,997	\$ 946,338	\$ 4,095,998	\$ 1,796,529	89.8%	-56.1%

Performance Measures

In 2022:

- Preserved housing units: 22 households.
- New housing unit opportunities: 60 units opened, 237 units under construction.
- Business engagement: 120 business visits, 12 B in the Loop (e-newsletter).
- Employment: 40,467 persons employed by Broomfield-located firms (Q4 '21).

2023 Projections:

- Preserved housing units: 525 households, 500 senior tax rebate and 25 rehabilitation support.
- New housing unit opportunities: 40 units opened, 135 under construction.
- Business engagement: 240 business visits, 12 B in the Loop (e-newsletter).
- Employment: 41,600 persons employed by Broomfield-located firms (Q4 '22).



FINANCE

Brenda Richey, Chief Financial Officer

brichey@broomfield.org

2023 Proposed Budget

\$6,665,607



2023 FTEs

Full-time 33.00

Part-time 0.80

TOTAL 33.80

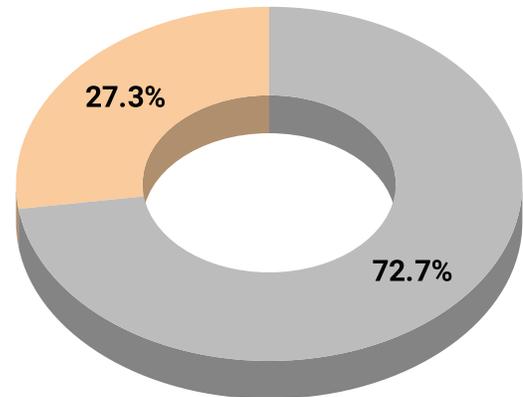


Divisions

- Budget
- Fiscal Services
- Operations
- Purchasing
- Revenue Management
- Risk Management
- Utility Billing

2023 Key Goals

- Explore joining the State Sales and Use Tax reporting system (SUTS).
- Continue efforts to enhance transparency around the City and County of Broomfield's financial health.
- Continue working with Information Technology to source a new financial enterprise resource planning (ERP) tool.



● Administration ● Risk Management

FINANCE

Department Mission

The Finance Department's mission is to safeguard the City and County assets through support of all departments in achieving their programmatic objectives by ensuring legal and fiscal integrity through the use of effective and efficient financial planning, reporting, and support systems.

Interesting Fact

Accounting has received the Government Finance Officers Association (GFOA) Certificate of Achievement for Excellence in Financial Reporting for 33 consecutive years as of 2022. Budget has received the GFOA Distinguished Budget Presentation Award for 29 consecutive years as of 2022

Services

- The Finance Department provides a wide range of comprehensive finance support services to the Mayor, the City Council, residents and all departments. The responsibilities of the Finance department are distributed among the following divisions:
 - Budget** ensures a balanced annual budget and strategic capital plan, while informing and developing solutions to achieve effective operations for the City and County.
 - Accounting** provides the processing and reporting of all financial transactions for Broomfield along with the financial controls for departments to ensure proper stewardship of public funds.
 - Operations** works to evaluate, develop, enhance, and monitor systems, processes, and policies for ongoing advancements in the Finance department.
 - Procurement** is a key sourcing solution that strives to ensure taxpayers receive the maximum value of each dollar spent by purchasing quality goods and services at the lowest possible cost.
 - Risk Management** plays a critical role in minimizing risk exposure for Broomfield, its employees, residents, and visitors by administering the City and County's property and liability insurance program and sets the insurance requirements for all contracts or vendors.
 - Grant Management** provides and administers the management of grant policy development, systems, compliance and coordination of grant funded activities through oversight and training.
 - Revenue Management** collects and administers the distribution of a variety of locally imposed taxes to fund services provided. Revenue Management is also responsible for the Public Trustee's functions of administering foreclosures and executing the release of deeds of trust.
 - A subset of Revenue is the **Utility Billing** section, which is responsible for the accurate billing and collection of Broomfield's water and sewer accounts

2022 Accomplishments

- Online Sales Tax filings achieved a record high of 62% of sales tax returns through the online portal.
- Assisted in the completion of the Utility Rate Study resulting in enhanced conservation efforts.
- Continued recipient of Government Finance Officers Association (GFOA) awards.
 - Accounting has received the Certificate of Achievement for Excellence in Financial Reporting for 33 consecutive years as of 2022.
 - Budget has received the Distinguished Budget Presentation Award for 29 consecutive years as of 2022.

2023 Significant Financial Changes

Department / Division	Description of Change	Ongoing \$ Change	FTE Change
Finance	New Financial Analyst	113,700	1.00
Department Total		113,700	1.00

FINANCE

Financial Summary

Expenditures by Division	2021 Actual	2022 Original Budget	2022 Revised Budget	2023 Original Budget	% Change: 2022 Original to 2023	% Change: 2022 Revised to 2023
Budget	\$ 337,309	\$ 551,216	\$ 483,835	\$ 610,792	10.8%	26.2%
Fiscal Services	\$ 1,005,012	\$ 1,027,749	\$ 936,087	\$ 1,020,531	-0.7%	9.0%
Operations	\$ 615,474	\$ 902,119	\$ 866,760	\$ 1,181,202	30.9%	36.3%
Purchasing	\$ 330,688	\$ 501,834	\$ 449,267	\$ 558,041	11.2%	24.2%
Revenue Management	\$ 754,864	\$ 729,928	\$ 789,496	\$ 835,591	14.5%	5.8%
Risk Management	\$ 1,576,768	\$ 1,601,873	\$ 2,211,749	\$ 1,703,318	6.3%	-23.0%
Utility Billing	\$ 699,750	\$ 782,291	\$ 747,139	\$ 756,132	-3.3%	1.2%
Total	\$ 5,319,865	\$ 6,097,010	\$ 6,484,333	\$ 6,665,607	9.3%	2.8%

Expenditures by Account Type	2021 Actual	2022 Original Budget	2022 Revised Budget	2023 Original Budget	% Change: 2022 Original to 2023	% Change: 2022 Revised to 2023
Personnel	\$ 3,169,876	\$ 3,867,382	\$ 3,604,705	\$ 4,262,246	10.2%	18.2%
Supplies & Equipment	\$ 14,292	\$ 16,334	\$ 16,334	\$ 14,124	-13.5%	-13.5%
Contractual Services	\$ 2,135,319	\$ 2,213,294	\$ 2,863,294	\$ 2,366,737	6.9%	-17.3%
Misc. Expenditures	\$ 378	\$ -	\$ -	\$ 22,500	100.0%	100.0%
Total	\$ 5,319,865	\$ 6,097,010	\$ 6,484,333	\$ 6,665,607	9.3%	2.8%

*Department is funded from General Governmental and Enterprise Funds.

Performance Measures

In 2021:

- Purchasing solicited \$7.02M in budgeted expenses.
 - The award of these solicitations was a cost savings to the city of \$129,996.
- Risk Management received 226 total claims.
 - 19 of those being Colorado Intergovernmental Risk Sharing Agency (CIRSA) claims, which correlate to larger property and casualty claims handled by CIRSA in contrast to the smaller claims managed internally by staff.
- A total of 13,002 vendors filed their sales tax online with the Revenue division.
 - This is an increase of 1,381 more than in 2020.
- Accounting disbursed 9,046 payments.



HUMAN RESOURCES

Niki Macklin, Director of Human Resources

nmacklin@broomfield.org

2023 Proposed Budget

\$3,082,258



2023 FTEs

Full-time 14.00

Part-time 0.00

TOTAL 14.00

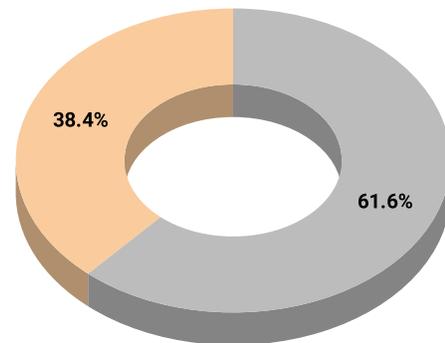


Divisions

- Human Resources
- Employer Insurance

2023 Key Goals

- Partner with the Training and Organizational Development Program Manager to reimagine, create and implement CCOB Professional Development programs and trainings across the organization.
- Partner with the Development, Diversity, Equity and Inclusion (DDEI) team to create a new employee orientation and onboarding process.
- Implement a new employee evaluation tool to measure and improve: employee engagement, performance management, employee evaluations, leadership development, exit interviews and onboarding assessments.
- Continue to refine CCOB pay plan and practices in alignment with new Compensation Philosophy.
- HR Policy and Procedure Review and Revision.
- Evaluate and improve HR processes and operations to continue to enhance the candidate and employee experience in a hybrid virtual workplace.



● Human Resources ● Employer Insurance

HUMAN RESOURCES

Department Mission

To create, encourage and maintain an environment that supports, develops and sustains the well-being of our internal and external customers.

Services

- Human Resources administers personnel policies and procedures in accordance with the established personnel merit system, assuring competitive and equal employment opportunities for recruitment and retention of a dynamic, diverse and engaged workforce.
- Human Resources administers Medical, Dental, Vision, Life, Disability and Retirement plans for eligible employees.

2022 Accomplishments

- Implemented new compensation philosophy.
- Implemented improved lateral pay practices for Police Department Employees to attract and retain experienced staff.
- Implemented changes to City and County of Broomfield (CCOB) policies, practices and procedures in compliance with various employment law updates including: Remote Work, Colorado Equal Pay for Equal Work Act, Fair Labor Standards Act, Colorado Sick Leave, Unemployment and Families First Coronavirus Response Act.
- Successfully executed a number of different HR initiatives while maintaining the daily HR Operations and providing a high level of customer service to our internal and external customers in a hybrid working environment.
- Automated and streamlined a number of different recruitment processes to include automating memorandums, involving hiring managers to reduce overall time to fill, aiding our internal customers in securing qualified candidates in a timely manner and improving the overall candidate experience for our applicants.
- Successfully recruited, screened, selected, hired and onboarded nearly 400 employees.
- Executed the annual combined Employee Wellness and Appreciation day.
- Conducted onsite blood draws for employees and their immediate family members to promote and encourage a healthy workforce.
- Evaluated and updated security and roles utilized in BORIS to further protect sensitive employee information.

2023 Significant Financial Changes

Department / Division	Description of Change	Ongoing \$ Change
Human Resources	Short-Term Disability Benefit Third Party Administrator	31,500.00
Department Total		\$ 31,500.00

HUMAN RESOURCES

Financial Summary

Expenditures by Division	2021 Actual	2022 Original Budget	2022 Revised Budget	2023 Original Budget	% Change: 2022 Original to 2023	% Change: 2022 Revised to 2023
Employer Insurance	\$ 1,139,235	\$ 1,144,023	\$ 1,144,023	\$ 1,182,858	3.4%	3.4%
Human Resources	\$ 1,571,458	\$ 1,827,548	\$ 1,758,167	\$ 1,899,400	3.9%	8.0%
Total	\$ 2,710,693	\$ 2,971,571	\$ 2,902,190	\$ 3,082,258	3.4%	3.4%

Expenditures by Account Type	2021 Actual	2022 Original Budget	2022 Revised Budget	2023 Original Budget	% Change: 2022 Original to 2023	% Change: 2022 Revised to 2023
Personnel	\$ 1,419,461	\$ 1,534,236	\$ 1,451,560	\$ 1,603,847	4.5%	10.5%
Supplies & Equipment	\$ 9,096	\$ 10,454	\$ 10,454	\$ 9,465	-9.5%	-9.5%
Contractual Services	\$ 1,282,136	\$ 1,426,881	\$ 1,440,176	\$ 1,468,946	2.9%	2.0%
Total	\$ 2,710,693	\$ 2,971,571	\$ 2,902,190	\$ 3,082,258	3.7%	6.2%

Performance Measures

- Successfully recruited, screened, selected, hired and onboarded nearly 400 positions across the organization.



HUMAN SERVICES

Dan Casey, Director

dcasey@broomfield.org

2023 Proposed Budget

\$20,500,270



2023 FTEs

Full-time 69.64

Part-time 2.1

TOTAL 71.74

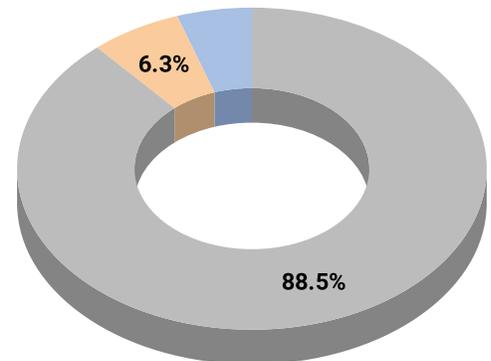


Divisions

- Adult Services
- Child Welfare
- Child Care Assistance
- Child Support Enforcement
- Operations & Administration
- Public Assistance
- TANF Administration
- Workforce Center

2023 Key Goals

- The Workforce Center will maintain a 25% or better staff-assisted service rate with in-person and virtual service delivery options.
- With an increase in Child Care Assistance funding, the Self Sufficiency Division will seek additional program offerings to assist clients striving to reach higher levels of self-sufficiency.
- Self Sufficiency will develop and implement an Employment Support Program to assist participants leaving the Colorado Works program due to employment. Supports will assist families facing challenges during the first year of continued employment.
- The Child, Adult, and Family Services Division will focus on successful implementation of the Families First Prevention Services Act (FFPSA) to maximize the positive impact in the lives of the families and children we serve.
- The Operations Division will continue to seek process improvements across the Department to provide more efficient service delivery and improved and timely information to internal customers.



- Human Services Client Programs
- Workforce Center
- Operations and Administration

HUMAN SERVICES

Department Mission

We will deliver services for our community with respect, integrity, ingenuity, and in collaboration with our City and County of Broomfield (CCOB) partners to support whole family success and healthy individuals.

Interesting Fact

For the second year in a row, Broomfield Human Services was recognized for exceptional performance and received the C-Stat Distinguished Performance Award for 2021 from the Colorado Department of Human Services.

Services

- The **Self Sufficiency Division** provides the following programs and services:
 - Adult financial and medical assistance programs
 - Food Assistance benefits
 - Veterans' benefits
 - Long Term Care options for adults
 - Child Care Assistance
 - The CO Works Program also known as Temporary Assistance for Needy Families (TANF)
 - Child Support Services
 - Tenant-Based Rental Assistance (TBRA)
 - Low-Income Energy Assistance (LEAP)
- The **Child, Adult, and Family Services (CAFS) Division** provides prevention and intervention services to youth in conflict, children, and youth in need of protection and children in need of specialized services as well as at-risk adults in need of protective services. Services by unit include:
 - The Screening Unit screens all incoming calls of concern through the statewide Child Abuse and Neglect Hotline.
 - The Intake Unit is responsible for completing a comprehensive assessment on all screened in referrals assigned to the team.
 - The Permanency Unit is responsible for monitoring, referring, linking, and ongoing assessment in all open cases transferred from the Intake Unit.
 - The Services Unit oversees foster care resource support, kinship provider support, adoption services, and contractual oversight of both internal and external community providers of services to families.
 - The Adult Protection Unit provides investigation and assessment services to all screened-in calls of concern for at-risk adults in the community who are subjected to maltreatment as defined in Code of Colorado Regulations (CCR) rules.
- The **Workforce Division** houses the Workforce Center which assists clients in their employment efforts by providing access to the job market and referral information, resume and cover letter writing tools, internet and computer access, and obtaining marketable skills/credentials necessary for entry or re-entry to employment. Services to employers include job posting, recruitment assistance, and labor market information. All Workforce Center services are free to employers and job seekers.
- The **Operations Division** provides internal services to the Department including budget preparation, budget monitoring, program accounting, payment processing, grants management, contracting, state system security, data collection and analysis, quality assurance, limited project management, analysis of legislative impacts to the Department, and council memo preparation and processing.

HUMAN SERVICES

2022 Accomplishments

- Broomfield Department of Human Services achieved the Colorado Department of Human Services (CDHS) Distinguished Performer Award. Distinguished Performers are counties that meet or exceed 70% of the monthly C-Stat (state performance measures) goals. Only 10 of 64 Colorado counties achieved this level of performance.
- The Broomfield Workforce Center provided virtual workshops covering five content areas that were viewed by over 2,200 job seekers.
- Although the Self Sufficiency & Employment team experienced an average increase of 39.10 % from April 2020 to March 2022 across public assistance programs, the team was able to perform above state requirements for timeliness in all program areas.
- Throughout the COVID19 pandemic, the Department of Human Services provided additional support to Broomfield residents for housing, rental, and mortgage assistance.

2023 Significant Financial Changes

Department / Division	Description of Change	Ongoing \$ Change	FTE Change
Human Services	New Social Casework Supervisor - Adult Protective Services	118,000	1.00
Department Total		118,000	1.00

Financial Summary

Expenditures by Division	2021 Actual	2022 Original Budget	2022 Revised Budget	2023 Original Budget	% Change: 2022 Original to 2023	% Change: 2022 Revised to 2023
Adult Services	\$ 106,478	\$ 111,207	\$ 127,814	\$ 247,109	122.2%	93.3%
Child Care Assistance	\$ 789,165	\$ 818,716	\$ 819,486	\$ 1,057,820	29.2%	29.1%
Child Support Enforcement	\$ 437,952	\$ 442,830	\$ 453,643	\$ 456,110	3.0%	0.5%
Child Welfare	\$ 3,427,388	\$ 3,567,271	\$ 3,700,869	\$ 3,634,002	1.9%	-1.8%
Operations and Administration	\$ 703,562	\$ 964,950	\$ 1,042,395	\$ 939,954	-2.6%	-9.8%
Public Assistance	\$ 12,156,973	\$ 8,852,151	\$ 8,964,028	\$ 12,191,001	37.7%	36.0%
TANF Administration	\$ 444,553	\$ 637,620	\$ 639,611	\$ 683,170	7.1%	6.8%
Workforce Center	\$ 1,176,011	\$ 1,228,763	\$ 1,548,792	\$ 1,291,104	5.1%	-16.6%
Total	\$ 19,242,082	\$ 16,623,508	\$ 17,296,638	\$ 20,500,270	23.3%	18.5%

Expenditures by Account Type	2021 Actual	2022 Original Budget	2022 Revised Budget	2023 Original Budget	% Change: 2022 Original to 2023	% Change: 2022 Revised to 2023
Personnel	\$ 6,393,126	\$ 6,493,285	\$ 6,882,100	\$ 6,764,788	4.2%	-1.7%
Supplies & Equipment	\$ 50,505	\$ 109,278	\$ 116,978	\$ 108,650	-0.6%	-7.1%
Contractual Services	\$ 191,521	\$ 513,683	\$ 644,096	\$ 472,881	-7.9%	-26.6%
Client Benefits	\$ 12,607,134	\$ 9,507,262	\$ 9,653,464	\$ 13,153,951	38.4%	36.3%
Misc. Expenditures	\$ (204)	\$ -	\$ -	\$ -	NA	NA
Total	\$ 19,242,082	\$ 16,623,508	\$ 17,296,638	\$ 20,500,270	23.3%	18.5%

Performance Measures

In 2021:

- Human Services anticipates serving over 7,500 unduplicated households in 2022 with services in Public Assistance, Child Support, Child Welfare, Low Income Energy Assistance, and Adult Protective Services.
- The Workforce Center provided over 21,000 job search assistance services in 2021 and expects to deliver 15,000 job search assistance services in 2022.



INFORMATION TECHNOLOGY

Kateri Abeyta, Director

kabeyta@broomfield.org

2023 Proposed Budget
\$9,152,276



2023 FTEs
Full-time 32.00
Part-time 1.55
TOTAL 33.53

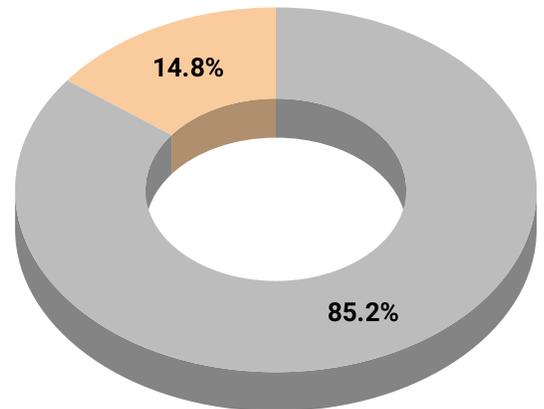


Divisions

- Administration
- Operations

2023 Key Goals

- Improve efficiencies and nurture key relationships across all support functions in the City and County of Broomfield.
- Promote, develop, and extend technologies to enhance and support online business functions provided to the community.
- Continue the implementation of an enterprise Financial ERP system that will streamline CCOB's financial processes, provide enhanced auditable revenue management and expense management, as well as facilitate greater transparency to staff, residents, and other external partners.
- Begin the implementation of an enterprise computerized maintenance management system to plan and schedule preventative maintenance, manage work orders efficiently, enhance productivity, and reduce downtime and repair costs.
- Continue build out of CCOB's Fiber Master Plan.
- Continue remediation of on-premise technical debt by leveraging cloud or hosted solutions.



● Operations ● Administration

INFORMATION TECHNOLOGY

Department Mission

Our purpose is to inspire the use of technology to improve the quality of life for the staff and residents of the City and County of Broomfield (CCOB). We accomplish this mission through courage in our actions, determination in problem solving, and responsibility for ourselves and to each other.

Services

- Operations within the Information Technology (IT) Department consists of delivering responsive support, continuous system access, and technical solutioning and project management to a wide range of customers. Services are delivered 24/7 to support CCOB business including public safety and other emergency services. IT is a vital resource for nearly all business functions in the City and County of Broomfield and the IT Department is a critical partner to support growth and enhance access to information.
- IT's customer engagement strategy focuses on providing a high-quality customer experience which includes multiple touch points for service delivery:
 - Triage and troubleshooting of hardware and software service requests remotely and in person.
 - Administration of virtual meetings throughout the organization to accommodate community engagement.
 - Tailored support models to meet the needs of staff and city council.
- The IT Department designs, implements, manages, and maintains state of the art and legacy software and hardware solutions including:
 - Data storage, server, and telephony systems
 - Geographic Information Systems
 - Cloud-based software as a service applications
 - Single instance and networked applications
 - Wide area network connections and wireless networks
 - Outdoor cabling and underground fiber optics facilities
- Protecting City and County data, systems, and technologies is a major focus area for the IT Department. Although cybersecurity practices have always been and will remain part of every IT staff's responsibility, having a mature program and methodical approach to identify, protect, detect, respond, and recover from cybersecurity events is essential for CCOB IT.
- IT's Geographic Information System (GIS) staff implement spatial data policies, procedures, and standards to ensure that Broomfield staff and citizens have access to current and accurate spatial information. GIS staff provide services for GIS data development, analysis, map production, GPS field work, and database management. Additionally, GIS staff provide Unmanned Aerial Vehicle (UAV) mapping services to deliver high resolution aerial photography, 3D models and other mapping products.
- The Project Management Office is responsible for delivering on defined, communicated, and maintained standards for the technology project management life cycle within the organization. In partnership with CCOB departments, IT investments that have the greatest value to CCOB are prioritized within the context of funding and resource capacity.

2022 Accomplishments

- Implemented new technology services across the City and County of Broomfield to include:
 - An Engineering and Design contract was awarded for the design of fiber network infrastructure.
 - A Fiber Plant Repair & Maintenance contract was awarded for emergent and ongoing maintenance of the fiber assets.
 - The IT Cybersecurity team facilitated an Elder Fraud Summer Series to inform Broomfield residents on current trends in ID Theft, Fraud, and Cyber Crime.
 - The Project Management Office implemented the Project Portfolio Management Strategic Plan to streamline intake, prioritization, and execution of technology projects.
 - The 2 decades old GPS network has been upgraded and all monuments will be repositioned for accurate data delivery.
 - Outfitted fifty two Police vehicles with up to date technology including computers and peripheral components.

INFORMATION TECHNOLOGY

2023 Significant Financial Changes

Department / Division	Description of Change	Ongoing \$ Change	FTE Change
Information Technology	Document Digitization Project	200,000.00	
Information Technology	Promote GIS Data Administrator to GIS Developer	2,700.00	0.00
Information Technology	New AV Technician I	87,000.00	1.00
Department Total		\$ 289,700.00	1.00

Financial Summary

Expenditures by Division	2021 Actual	2022 Original Budget	2022 Revised Budget	2023 Original Budget	% Change: 2022 Original to 2023	% Change: 2022 Revised to 2023
Operations	\$ 6,295,143	\$ 7,070,416	\$ 7,050,004	\$ 7,801,183	10.3%	10.7%
Administration	\$ 944,149	\$ 1,272,616	\$ 1,359,609	\$ 1,351,093	6.2%	-0.6%
Total	\$ 7,239,292	\$ 8,343,032	\$ 8,409,613	\$ 9,152,276	10.3%	10.7%

Expenditures by Account Type	2021 Actual	2022 Original Budget	2022 Revised Budget	2023 Original Budget	% Change: 2022 Original to 2023	% Change: 2022 Revised to 2023
Personnel	\$ 3,235,159	\$ 3,600,873	\$ 3,598,934	\$ 3,936,740	9.3%	9.4%
Supplies & Equipment	\$ 123,412	\$ 179,130	\$ 182,030	\$ 178,340	-0.4%	-2.0%
Contractual Services	\$ 3,880,721	\$ 4,563,029	\$ 4,628,649	\$ 5,037,196	10.4%	8.8%
Total	\$ 7,239,292	\$ 8,343,032	\$ 8,409,613	\$ 9,152,276	9.7%	8.8%

Performance Measures

In 2021

- Incident Management (Tickets Received/Resolved): 5,000/4,500.
- Geospatial Service Requests: 1,100.
- Project Throughput (Intake/Completed): 60/35.



LIBRARY AND CULTURAL AFFAIRS

Kathryn Lynip, Director

klynip@broomfield.org

2023 Proposed Budget

\$4,141,064



2023 FTEs

Full-time 23.00

Part-time 11.95

TOTAL 34.95

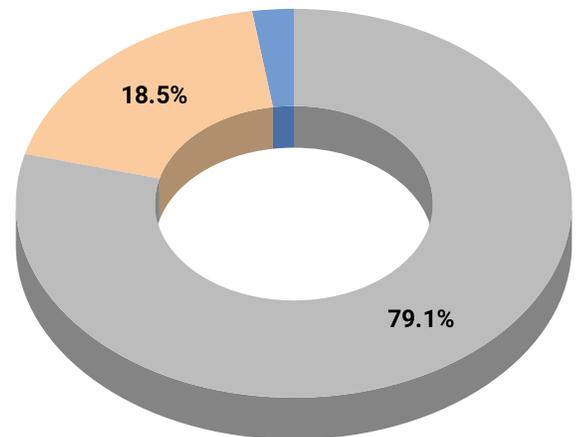


Divisions

- Art & History
- CSU Extension
- Library

2023 Key Goals

- Continue utilizing equity and access framework with internal services and partnerships.
- Deepen engagement with the Spanish speaking community and increase consistency of experience.
- Make space for staff learning, wellness and connectedness.
- Continue to improve internal processes and documentation.



● Library ● Arts and History ● CSU Extension

LIBRARY AND CULTURAL AFFAIRS

Department Mission

The Library and Cultural Affairs Department’s mission is to cultivate innovation and community engagement by actively creating opportunities to discover, explore, and share knowledge and culture.

Interesting Fact

Between the Arts & History, Library and CSU extension team there were 40,778 participants in 2021 programs.

Services

- The **Library Division** manages the operations and programs of the Broomfield Library. Collections include books (print and electronic formats), audio-visual materials, periodicals, online research databases, educational opportunities, and materials from the Flatirons Library Consortium and a statewide courier system.
 - The Library offers educational and cultural opportunities created to inspire, empower and connect all ages including a community makerspace that provides digital fabrication tools, classes and open hours to the community.
- The **Arts & History Division** oversees cultural assets including public art, the Broomfield Auditorium and visual art exhibits, supports the development of a creative economy and the allocation of arts and culture public funding. In addition, the team curates the Broomfield History Collection and Archive, interprets Broomfield history for the public, presents history programming and promotes public awareness of the Broomfield Depot Museum and the Veterans Museum.
- **Colorado State University Extension** empowers Coloradans to address local issues using science-based educational resources. The Extension team provides programs and services around horticulture and environmental issues, financial literacy and STEM education for underserved youth audiences.

2022 Accomplishments

- Completed agreement with Jefferson Academy so that all Broomfield students in the school would have access to library resources with their Student IDs.
- Created a department equity statement and increased diversity and inclusion practices in hiring, programming and outreach.
- Completed the first phase of the ARTery including a sidewalk mural project and Little Houses installation.
- Opened a community teaching garden at the Brunner Farmhouse and Gardens and a Seed Library.
- Created a pilot career certification program through eCornell with the Broomfield Workforce Center.

2023 Significant Financial Changes

Department / Division	Description of Change	Ongoing \$ Change	FTE Change
Library	Promote Administrative Technician I to Administrative Tech	4,100.00	0.00
Library, Cultural Arts & Museum	Review of PT Personnel to clarify FTE - Part-Time personnel that are in a POOLED position are not counted toward the Department's FTE, this review resulted in an overall reduction in PT FTE		(3.35)
Department Total		\$ 4,100.00	(3.35)

LIBRARY AND CULTURAL AFFAIRS

Financial Summary

Expenditures by Division	2021 Actual	2022 Original Budget	2022 Revised Budget	2023 Original Budget	% Change: 2022 Original to 2023	% Change: 2022 Revised to 2023
Arts and History	\$ 710,931	\$ 766,548	\$ 948,165	\$ 772,090	0.7%	-18.6%
CSU Extension	\$ 83,653	\$ 108,663	\$ 109,089	\$ 100,395	-7.6%	-8.0%
Library	\$ 2,880,029	\$ 3,197,701	\$ 3,348,966	\$ 3,298,579	3.2%	-1.5%
Total	\$ 3,674,613	\$ 4,072,912	\$ 4,406,220	\$ 4,171,064	0.7%	-18.6%

Expenditures by Account Type	2021 Actual	2022 Original Budget	2022 Revised Budget	2023 Original Budget	% Change: 2022 Original to 2023	% Change: 2022 Revised to 2023
Personnel	\$ 2,981,271	\$ 3,261,519	\$ 3,440,926	\$ 3,363,197	3.1%	-2.3%
Supplies & Equipment	\$ 361,639	\$ 367,926	\$ 388,431	\$ 358,964	-2.4%	-7.6%
Contractual Services	\$ 331,691	\$ 443,467	\$ 461,863	\$ 448,903	1.2%	-2.8%
Capital Outlay	\$ -	\$ -	\$ 115,000	\$ -	NA	-100.0%
Misc. Expenditures	\$ 12	\$ -	\$ -	\$ -	NA	NA
Total	\$ 3,674,613	\$ 4,072,912	\$ 4,406,220	\$ 4,171,064	2.4%	-5.3%

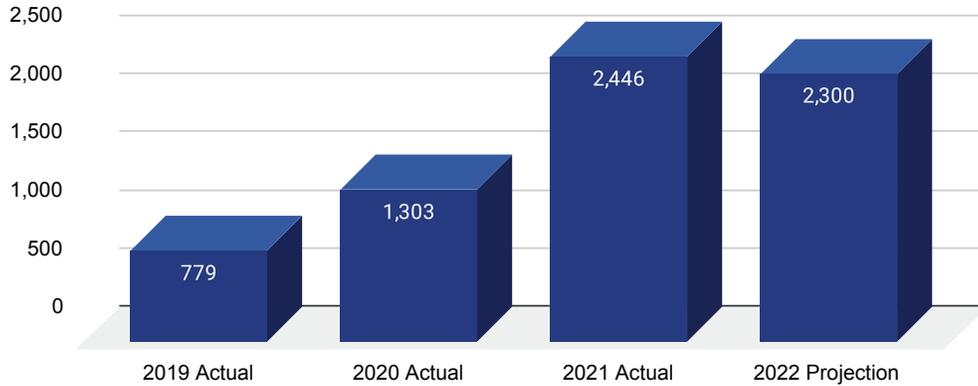
LIBRARY AND CULTURAL AFFAIRS

Performance Measures

In 2021:

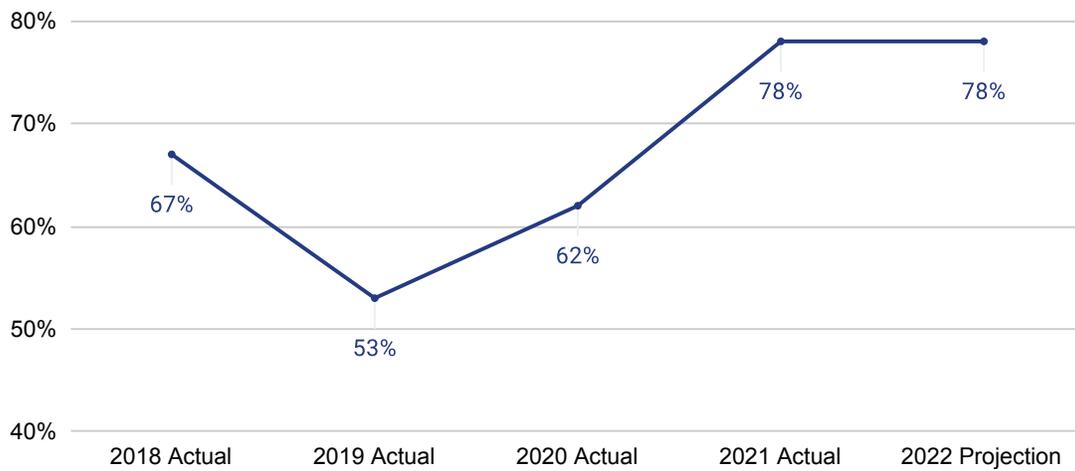
- Total Number of Creative Broomfield patrons: 8,143.

Number of Individuals Served Through CSU Extension Group Education/Workshops*



*CSU Extension became part of the Library and Cultural Affairs department in 2018.

Percentage of Broomfield Households with Library Cards





OPEN SPACE AND TRAILS

Kristan Pritz, Director

kpritz@broomfield.org

2023 Proposed Budget

\$662,763



2023 FTEs

Full-time 4.00

Part-time 0.80

TOTAL 4.80



Divisions

- This department does not have multiple divisions.

2023 Key Goals

- Continue progress on the Open Space, Parks, Recreation, and Trails Master Plan Update.
- Continue to seek Open Space Acquisition opportunities.
- Complete master planning and design of trails and open space improvements on the Wottge and Markel Open Space.
- Continue work on the Raptor Policy.
- Complete Design and Construction of the Anthem Community Park Underpass at the Northwest Parkway.
- Implement the Airport Creek Underpass and Trail construction.

OPEN SPACE AND TRAILS

Department Mission

The mission of the Open Space and Trails Department is to acquire open space and create a comprehensive trail system that allows for the enjoyment of the outdoors and promotes a healthy environment for people, nature, and the community.

Interesting Fact

In the spring 2022 Open Space/Parks/Recreation/Trails survey, 94.5% of residents surveyed said that open space contributed to their mental and physical health, while 96% of those surveyed said trails support their mental and physical health.

Services

- The work of the Open Space and Trails Department includes:
 - Land acquisition
 - Open space management
 - Wildlife preservation/coexistence
 - Trail design/construction
 - Development review
 - Creation of policies and plans
 - Implementation of the Open Space, Parks, Recreation and Trails Master Plan
 - Diversity, Equity, Access and Inclusion outreach and projects
 - Organization of educational and special events
 - Coordination/oversight of volunteer programs
 - Coordination/oversight of Advisory Committee and Foundation Board
 - Oil and Gas environmental review

2022 Accomplishments

- Initiated work on the Raptor Policy.
- Accomplished the first phase of the Open Space, Parks, Recreation and Trails Master Plan that included a community survey in five languages and a robust public outreach program (over 18 pop-up events, 5 focus groups, project hotline, QR codes at over 30 public sites, and other engagement efforts).
- Initiated a master planning process for the design for the Broomfield Trail from Aspen Street to 144th through the Wottge Open Space and Markel Open Space.
- Completed a Feasibility Analysis of the Airport Creek and Rock Creek Underpasses and pursued funding for construction.
- Completed the due diligence for the acquisition of 28 acres of Public Open Space in the vicinity of W. 160th Avenue and Sheridan Blvd.
- Initiated an Indigenous Peoples project including educational events and outreach to Native American leaders with other departments and The Refuge. Completed a Land Acknowledgement.

2023 Significant Financial Changes

Department / Division	Description of Change	Ongoing \$ Change	FTE Change
Open Space & Trails	Promote OST Coordinator to OST Specialist	15,000.00	0.00
Department Total		\$ 15,000.00	0.00

OPEN SPACE AND TRAILS

Financial Summary

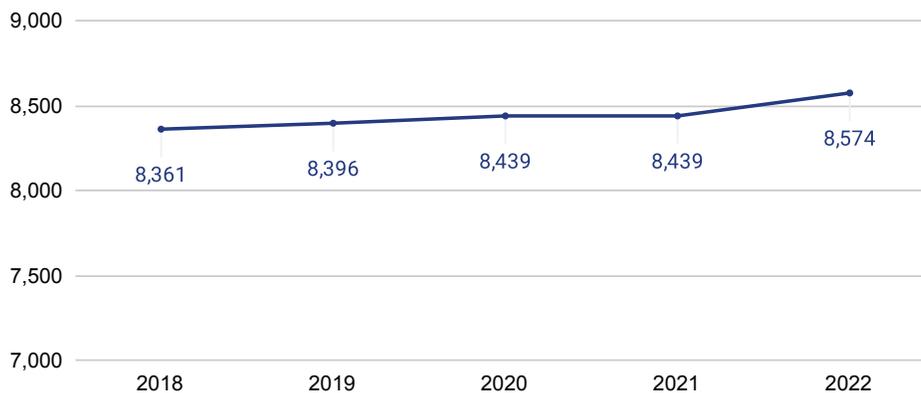
Expenditures by Division	2021 Actual	2022 Original Budget	2022 Revised Budget	2023 Original Budget	% Change: 2022 Original to 2023	% Change: 2022 Revised to 2023
Administration	\$ 496,937	\$ 603,868	\$ 625,181	\$ 662,763	9.8%	6.0%
Total	\$ 496,937	\$ 603,868	\$ 625,181	\$ 662,763	9.8%	6.0%

Expenditures by Account Type	2021 Actual	2022 Original Budget	2022 Revised Budget	2023 Original Budget	% Change: 2022 Original to 2023	% Change: 2022 Revised to 2023
Personnel	\$ 474,187	\$ 546,778	\$ 568,091	\$ 608,768	11.3%	7.2%
Supplies & Equipment	\$ 7,123	\$ 14,869	\$ 14,869	\$ 11,430	-23.1%	-23.1%
Contractual Services	\$ 15,627	\$ 42,221	\$ 42,221	\$ 42,565	0.8%	0.8%
Total	\$ 496,937	\$ 603,868	\$ 625,181	\$ 662,763	9.8%	6.0%

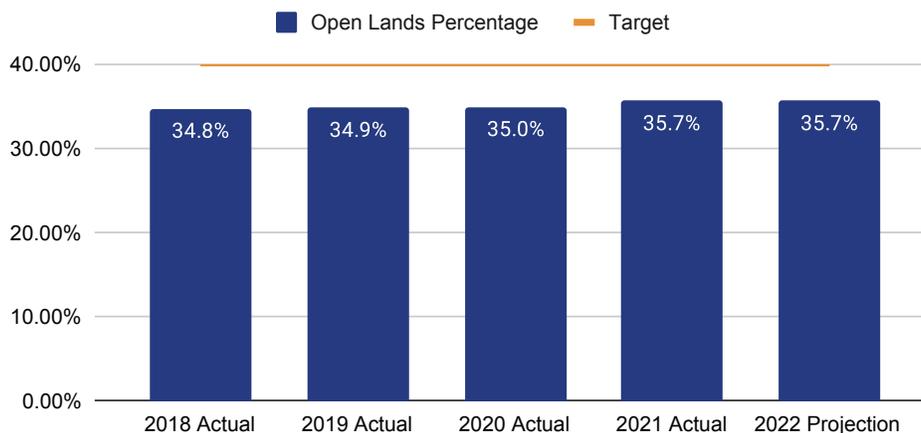
Performance Measures

- Total Acres of Public Open Space (Intergovernmental Agreement Open Space, Dedicated or Purchased Open Space and Conservation Easements): 5,429.
- Total acres of Public and Private Open Lands: 8,574.
- Open Lands compared to the 40% Open Lands Goal: 35.7%.
- Miles of Trails (Bike Lanes, Trails, and 8-foot Sidewalks): 346.

Total Open Lands Acres Acquired by City & County of Broomfield



Percentage of Planning Area Made Up of Open Lands





PARKS, RECREATION, AND SENIOR SERVICES

Clay Shuck, Director of Operations

cshuck@broomfield.org

2023 Proposed Budget

\$21,471,351



2023 FTEs

Full-time 93.00

Part-time 14.77

TOTAL 107.77

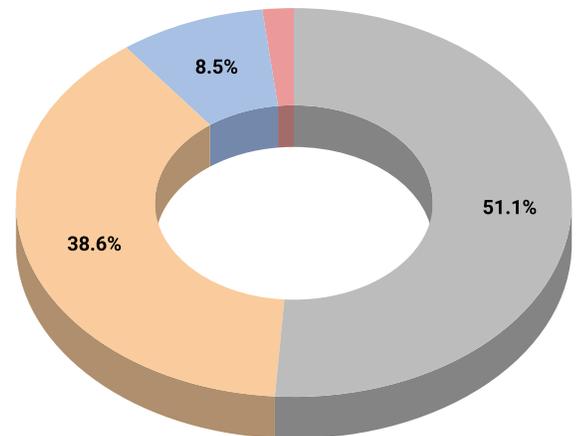


Divisions

- Parks Maintenance
- Recreation
- Senior Services
- Cemetery

2023 Key Goals

- Continue to practice responsible water management.
- Continue to execute Open Space, Parks, Recreation, and Trails Master Plan.
- Review signage inventory throughout the parks and recreation facilities.
- Review fees and charges for Recreation Services and development of cost allocation.
- Continue to address critical deficiencies (safety and liability) in a timely manner.
- Continue to serve our most vulnerable populations and seniors within the Broomfield Community.
- New Landscaping contract for maintenance services.
- Provide support to the Library and Cultural Affairs staff on Phase II of the ARTery project.



● Parks Maintenance ● Recreation ● Senior Services ● Cemetery

PARKS, RECREATION, AND SENIOR SERVICES

Department Mission

The Parks, Recreation, and Senior Services Department's mission is to enhance the quality of life and sense of community in Broomfield by providing diverse opportunities and services in the areas of Parks, Recreation, Cemetery, and Senior Services.

Interesting Fact

Broomfield maintains over 160 miles of trails, more than 950 acres of developed parks and 65 playgrounds.

There are sixteen acres of available outdoor active living for every 1,000 citizens.

The Broomfield Community Center had 13,000 more visits in 2021 than it had ever had in any previous year and is on pace to eclipse that number in 2022.

Historically, Broomfield County Commons Cemetery has an average of 69 spaces sold on an annual basis. In 2021 there were 194 spaces sold.

Services

- The **Parks Maintenance Division** maintains and operates the City and County's irrigated parks, rights-of-way, facilities landscaping, open space, trees, structures and appurtenances, and athletic facilities in a responsible manner, providing a safe and aesthetically pleasing environment for our citizens and visitors.
- The **Recreation Services Division - Administration and Facilities Section** operates the Paul Derda Recreation Center, Broomfield Community Center, and "The Bay" Aquatic Center in order to provide clean, safe, high-quality, and well-maintained recreation facilities for public use. The division also provides quality recreation and leisure opportunities to the community.
- The **Recreation Services Division - Programs Section** provides a variety of programs to meet the recreation and health needs of Broomfield citizens including athletics; aquatics; youth and special needs programs; general and seniors programs; special events; and a skatepark and batting cages.
- The **Cemetery Division** includes the Broomfield County Commons and Lakeview Cemeteries, which provide the citizens of Broomfield affordable burial options including full burial and cremation.
- The **Cemetery Maintenance Division** is responsible for maintaining the grounds and landscaping at the Broomfield County Commons and Lakeview cemeteries.
- The **Broomfield Senior Services Division** provides supportive services to adults aged 60 and over residing in Broomfield including transportation, information and assistance, caregiver services, support groups, educational presentations, congregate lunch program, Meals-on-Wheels, nutrition education, and special events.

2022 Accomplishments

- Integrated and developed a cohesive working structure as Parks, Recreation and Senior Services moves forward as one department.
- Full operations of the Broomfield Community Center.
- Practiced responsible water resource management.
- Addressed critical deficiencies (safety and liability) in a timely manner.
- Served our most vulnerable populations of seniors.

PARKS, RECREATION, AND SENIOR SERVICES

2023 Significant Financial Changes

Department / Division	Description of Change	One-Time \$ Charge	Ongoing \$ Change	FTE Change
Parks, Recreation & Sr. Services - Cemetery	New Vehicle (1) for Operations/Parks Supervisor	35,300.00	Addition to Fleet Maintenance & Replacement List	
Parks, Recreation & Sr. Services - Sr. Services	New Vehicle (1) - 14 passenger/wheelchair accessible van	125,000.00	Addition to Fleet Maintenance & Replacement List	
Parks, Recreation & Sr. Services	Review of PT Personnel to clarify FTE - Part-Time personnel that are in a POOLED position are not counted toward the Department's FTE, this review resulted in an overall reduction in PT FTE			(9.81)
Department Total		\$160,300.00		

Financial Summary

Expenditures by Division	2021 Actual	2022 Original Budget	2022 Revised Budget	2023 Original Budget	% Change: 2022 Original to 2023	% Change: 2022 Revised to 2023
Aquatic Programs	\$ 175,149	\$ 449,216	\$ 433,413	\$ 452,036	0.6%	4.3%
Athletic Programs	\$ 756,104	\$ 1,107,971	\$ 1,047,526	\$ 1,147,526	3.6%	9.5%
Broomfield Community Center	\$ 1,282,623	\$ 1,941,757	\$ 1,848,516	\$ 1,984,764	2.2%	7.4%
County Commons Cemetery	\$ 46,771	\$ 27,617	\$ 97,174	\$ 153,203	454.7%	57.7%
Flexible Programs	\$ 8,179	\$ 5,650	\$ 5,650	\$ 4,400	-22.1%	-22.1%
General Programs	\$ 458,020	\$ 566,169	\$ 686,271	\$ 620,654	9.6%	-9.6%
Lakeview Cemetery	\$ 5,058	\$ -	\$ 3,000	\$ 3,000	100.0%	NA
Parks Maintenance	\$ 8,502,323	\$ 9,738,032	\$ 10,432,322	\$ 11,204,342	15.1%	7.4%
Paul Derda Recreation Center	\$ 1,439,242	\$ 2,104,586	\$ 2,070,416	\$ 2,193,312	4.2%	5.9%
Recreation Administration	\$ 213,723	\$ 225,849	\$ 250,816	\$ 257,780	14.1%	2.8%
Senior Programs	\$ 174,234	\$ 180,908	\$ 187,064	\$ 191,114	5.6%	2.2%
Seniors Administration	\$ 222,725	\$ 238,195	\$ 248,882	\$ 258,938	8.7%	4.0%
Seniors Community Services	\$ 177,520	\$ 172,681	\$ 224,238	\$ 200,760	16.3%	-10.5%
Seniors Easy Ride Transportation	\$ 488,099	\$ 399,074	\$ 430,392	\$ 550,783	38.0%	28.0%
Seniors Nutrition	\$ 489,177	\$ 592,453	\$ 619,771	\$ 621,203	4.9%	0.2%
Skate Park/Batting Cages	\$ 38,104	\$ 41,900	\$ 35,029	\$ 43,716	4.3%	24.8%
Special Events	\$ 335,828	\$ 358,067	\$ 351,057	\$ 375,612	4.9%	7.0%
Special Needs Programs	\$ 105,112	\$ 106,771	\$ 106,771	\$ 112,837	5.7%	5.7%
Teen Center	\$ 420,265	\$ 574,202	\$ 560,744	\$ 605,942	5.5%	8.1%
The Bay	\$ 464,818	\$ 456,629	\$ 473,288	\$ 489,429	7.2%	3.4%
Total	\$ 15,803,074	\$ 19,287,727	\$ 20,112,340	\$ 21,471,351	11.3%	6.8%

Expenditures by Account Type	2021 Actual	2022 Original Budget	2022 Revised Budget	2023 Original Budget	% Change: 2022 Original to 2023	% Change: 2022 Revised to 2023
Personnel	\$ 10,422,127	\$ 12,882,194	\$ 12,869,133	\$ 14,008,447	8.7%	8.9%
Supplies & Equipment	\$ 1,008,215	\$ 1,454,300	\$ 1,501,548	\$ 1,456,993	0.2%	-3.0%
Contractual Services	\$ 4,307,786	\$ 4,898,156	\$ 5,438,482	\$ 5,832,151	19.1%	7.2%
Capital Outlay	\$ 66,786	\$ 53,077	\$ 303,177	\$ 173,760	227.4%	-42.7%
Misc. Expenditures	\$ (1,843)	\$ -	\$ -	\$ -	NA	NA
Total	\$ 15,803,072	\$ 19,287,727	\$ 20,112,340	\$ 21,471,351	11.3%	6.8%

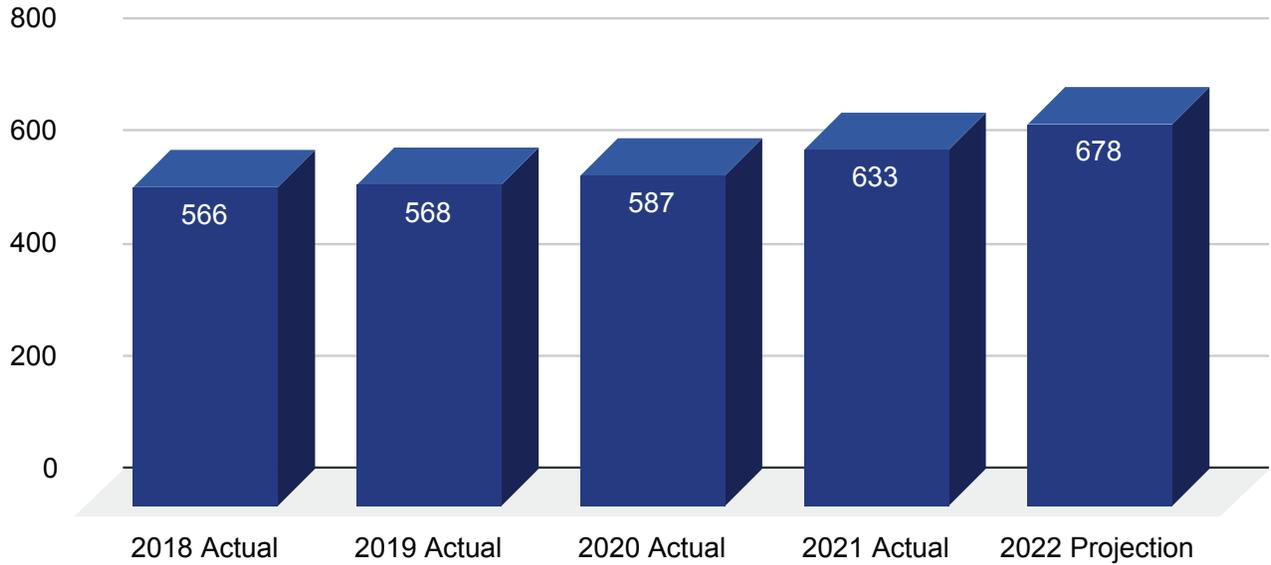
PARKS, RECREATION, AND SENIOR SERVICES

Performance Measures

In 2021:

- 35,626 Meals on Wheels were delivered.
- Between the Broomfield Community Center and Paul Derda Recreation Center, the number of paid patrons totaled 255,733.
- 140 miles of priority snow routes were maintained.

Acres of Developed Parks and Recreation Areas Maintained





POLICE

Enea Hempelmann, Police Chief

ehempelmann@broomfield.org

2023 Proposed Budget
\$37,768,741

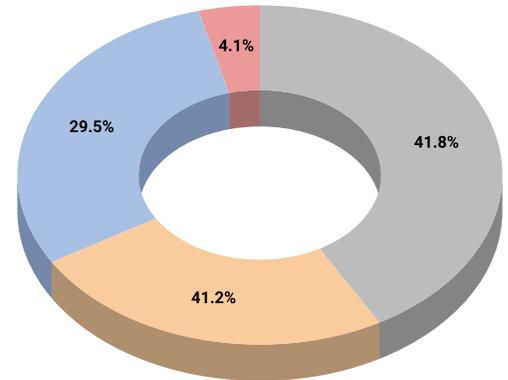


2023 FTEs	
Full-time	255.00
Part-time	0.50
TOTAL	255.50



- Divisions**
- Operations Bureau
 - Police Administration
 - Support Services Bureau

- 2023 Key Goals**
- Utilize the crime analyst for specific proactive crime prevention measures with the proposed Community Response Team to address increased property crimes.
 - Enhance the officer survival training program.
 - Continue to build stronger citizen and community engagement.
 - Form a committee to evaluate space needs and make recommendations for Police Department building expansion.
 - Implement policy, equipment, and training requirements in response to new legislation.
 - Continue to evaluate recruitment efforts to ensure the Department is hiring applicants from diverse backgrounds.
 - Initiate judicial district’s critical incident response team.



● Field Operations Bureau ● Special Operations Bureau ● Support Services Bureau
● Police Administration

POLICE

Department Mission

The Broomfield Police Department's mission is to enhance the quality of life in the community by protecting life and property and providing services to prevent crime and resolve problems. The Broomfield Police Department enriches a safe and secure City and County through our commitment to partnerships with our community, a respectful and professional workforce, and innovative solutions to address emerging community concerns. We strive to provide exceptional and responsive public safety services.

Interesting Fact

Coordinated efforts with other metro agencies to address street racing.

The Police Department reorganized, adding a third bureau and deputy chief.

Promoted a new chief of police, two deputy chiefs of police, three commanders, and five sergeants in 2022.

Complete overhaul of the Police Department website.

Brought back all community programs and events following the pandemic.

Coordinated efforts with CCOB departments to address the unhoused (CHART program).

Services

- The **Police Administration Division** provides overall leadership for the members of the department and management of daily operations associated with essential city and county law enforcement services. Administration also oversees department policy, budget, and public information and education.
- The **Field Operations Bureau**, which includes Patrol and Special Services Divisions, with School Resource Officers, Animal Services and Code Compliance, provides essential public safety services that are delivered at a level consistent with the community policing philosophy and non-essential services as expected by the community.
- The **Special Operations Bureau**, which includes the Investigations, Technical Services, and Administrative Services Divisions, provides essential public safety services including state-mandated victim services, emergency communication, property and evidence, court security, and civil services as required for county law enforcement agencies.
- The **Support Services Bureau**, which includes the Detention and Strategic Services Divisions provides essential public safety services including detention as required for county law enforcement agencies, training, recruitment and hiring, and oversees the concealed handgun permit process.
- Total police personnel including full-time, part-time, and temporary staff is 256.18.

2022 Accomplishments

- Reopened the Alternative Sentencing Unit at the Detention Center post COVID-19, which houses non-violent offenders for work release.
- Focused enforcement strategies for proactive community policing.
- Added three communications specialists to the Communications Center staff that provides 911 services to the community.
- Hired a civilian property/evidence supervisor to oversee completion of audit recommendations, bringing the Department into full compliance.
- Hired a second background investigator to address the volume of backgrounds for recruitment, hiring, and concealed handgun permits.
- Hired an additional records specialist to assist with the workload in the Records Unit.
- Enhanced recruitment of police employees through an interactive digital software program that can be accessed by QR codes posted on police vehicles and on business cards.
- Helped launch a new emergency notification system, Lookout Alert, in conjunction with Jefferson County and the city of Westminster.
- Enhanced the Department's existing body worn camera program to meet requirements of Senate Bill 217 and House Bill 1250. Additionally, customized a community contact web application that documents officer 'show of force' and reviews compliance with HB 1250.
- Initiated Medication for Addiction Treatment (MAT) program at the Detention Center, which provides continuity of care for inmates upon their release.
- Continued relationships with school districts through the School Resource Officer program.
- Implemented weekend court to meet requirements of HB21-1280.

POLICE

- Made Cortico application available to police employees for mental health and wellness; continued focus on training and support for police employees in order to provide enhanced service to the community.
- Reinforced SCRIP2T principles during the promotional processes and selection of employees for special assignments.
- Reorganized the Police Department structure by adding a third bureau that is overseen by a deputy chief.
- Utilized the de-escalation/decisional force training simulator purchased in 2021 to enhance officer safety.
- Partnered with DDEI for ongoing training on officer de-escalation and bias-free policing.
- Focused efforts on community engagement and building trust through:
 - Creating an interactive program that engages members of the community;
 - Ongoing updates of department policies;
 - Continuing ‘Broomfield Inside’ Academy and Teen Academy in full scope, National Night Out, Brew Ha Ha, Broomfield Days, and the Fourth of July Great American Picnic;
 - Continuing Police Department tours, community and neighborhood watch meetings, meet-and-greet events with officers such as inaugural Faith & Blue events, and educational classes such as “Run, Hide, Fight”; and
 - Having staff participate in educational opportunities with Adams 12 Five Star Schools.
- Continued team approach with Public Health, Health and Human Services, and Open Space when responding to homelessness, mental health, and suicide calls.
- Created fire ban protocols and ordinances in collaboration with North Metro Fire Rescue District.
- Designed and implemented new substation space within the FlatIron shopping district.
- Implemented CAD-CAD system upgrades in the Communications Center.

2023 Significant Financial Changes

Department / Division	Description of Change	One-Time \$ Charge	Ongoing \$ Change	FTE Change
Police	PD Substation at Flatirons Mall	290,781	21,000	
Police	Special Enforcement Team - 1 Sergeant - 3 Police Officers	51,930	537,000	4.00
Police	Special Enforcement Team - 2 Vehicles	190,470	Addition to Fleet Maintenance & Replacement List	
Police	2 Additional Vehicles for Patrol	190,900	Addition to Fleet Maintenance & Replacement List	
Police	New Civil Specialist		81,000	1.00
Police	Promote Detention Administrative Technician I to Detention Administrative Technician II		9,500	0.00
Police	New Vehicle (1) as a Pool vehicle for Admin Services Commander, Information Manager, 3 Communications Supervisors, Property/Evidence Supervisor and Crime Analyst	52,000	Addition to Fleet Maintenance & Replacement List	
Police	Rifle Replacements	42,000		
Police	Upgrade LERMS to Enterprise Solution for Records	100,000		
Department Total		918,081	648,500	5.00

POLICE

Financial Summary

Expenditures by Division	2021 Actual	2022 Original Budget	2022 Revised Budget	2023 Original Budget	% Change: 2022 Original to 2023	% Change: 2022 Revised to 2023
Alternative Sentencing Unit	\$ 459,835	\$ 562,042	\$ 566,024	\$ 718,731	27.9%	27.0%
Animal Services	\$ 423,712	\$ 440,742	\$ 460,298	\$ 440,844	0.0%	-4.2%
Civil	\$ 431,585	\$ 412,285	\$ 415,550	\$ 369,169	-10.5%	-11.2%
Code Compliance	\$ 389,432	\$ 391,483	\$ 399,649	\$ 426,786	9.0%	6.8%
Communications Fire	\$ 553,265	\$ 587,167	\$ 602,527	\$ 654,758	11.5%	8.7%
Communications Police	\$ 2,639,857	\$ 2,890,143	\$ 3,321,513	\$ 3,021,607	4.5%	-9.0%
Court Security	\$ 779,852	\$ 785,946	\$ 768,601	\$ 803,804	2.3%	4.6%
Detention Administration	\$ 984,770	\$ 877,870	\$ 928,077	\$ 1,158,997	32.0%	24.9%
Detention Operations	\$ 6,384,590	\$ 6,279,655	\$ 6,402,749	\$ 6,482,593	3.2%	1.2%
Event Center	\$ 128,467	\$ 131,065	\$ 131,593	\$ 141,686	8.1%	7.7%
Flatiron Services Unit	\$ 506,154	\$ 773,614	\$ 808,160	\$ 1,090,156	40.9%	34.9%
Inmate Programs	\$ 38,223	\$ 64,900	\$ 88,748	\$ 77,460	19.4%	-12.7%
Investigations	\$ 2,971,139	\$ 3,041,044	\$ 2,922,004	\$ 3,304,538	8.7%	13.1%
North Metro Task Force	\$ 642,997	\$ 681,717	\$ 684,674	\$ 684,857	0.5%	0.0%
Patrol	\$ 9,267,062	\$ 9,377,823	\$ 9,680,342	\$ 10,895,237	16.2%	12.6%
Police Administration	\$ 1,247,387	\$ 1,318,197	\$ 1,670,509	\$ 1,541,431	16.9%	-7.7%
Police Building Maintenance					NA	NA
Property/Evidence	\$ 359,287	\$ 469,657	\$ 463,497	\$ 451,278	-3.9%	-2.6%
Special Operations	\$ 764,346	\$ 961,383	\$ 964,245	\$ 825,430	-14.1%	-14.4%
SWAT	\$ 161,121	\$ 211,870	\$ 211,870	\$ 235,795	11.3%	11.3%
Traffic	\$ 1,180,552	\$ 1,233,808	\$ 1,104,092	\$ 1,405,247	13.9%	27.3%
Traffic/Northwest Parkway	\$ 314,635	\$ 306,704	\$ 311,202	\$ 316,556	3.2%	1.7%
Training	\$ 1,387,763	\$ 1,580,028	\$ 1,622,861	\$ 1,660,324	5.1%	2.3%
Transport	\$ 752,710	\$ 842,318	\$ 867,087	\$ 1,037,593	23.2%	19.7%
Total	\$ 32,768,741	\$ 34,221,461	\$ 35,395,872	\$ 37,744,877	10.3%	6.6%

Expenditures by Account Type	2021 Actual	2022 Original Budget	2022 Revised Budget	2023 Original Budget	% Change: 2022 Original to 2023	% Change: 2022 Revised to 2023
Personnel	\$ 28,948,735	\$ 30,035,040	\$ 29,902,295	\$ 32,787,221	9.2%	9.6%
Supplies & Equipment	\$ 568,497	\$ 944,955	\$ 1,009,020	\$ 1,028,410	8.8%	1.9%
Contractual Services	\$ 2,987,890	\$ 3,230,566	\$ 3,618,264	\$ 3,334,471	3.2%	-7.8%
Capital Outlay	\$ 263,536	\$ 10,900	\$ 866,293	\$ 594,775	5356.7%	-31.3%
Misc. Expenditures	\$ 83	\$ -	\$ -	\$ -	NA	NA
Total	\$ 32,768,741	\$ 34,221,461	\$ 35,395,872	\$ 37,744,877	10.3%	6.6%

Performance Measures

In 2021:

- New incidents totaled 65,217 (up 17% from 2020), which resulted in 1,782 arrests (a 5% increase).
- 911 calls totaled 27,692, an increase of 12% from 2020.
- Examined 4,736 items of evidence, an increase of 47% from 2020.



PUBLIC HEALTH AND ENVIRONMENT

Jason Vahling, Director

jvahling@broomfield.org

2023 Proposed Budget
\$4,632,574



2023 FTEs	
Full-time	25.36
Part-time	5.05
TOTAL	30.41

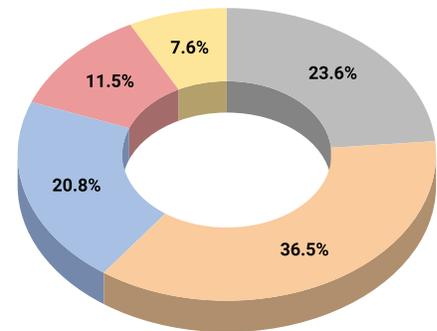


Divisions

- Administration / Coroner
- Environmental Health / Emergency Preparedness & Response
- Health Promotions
- Nursing / Disease Control
- Planning & Communication

2023 Key Goals

- Behavioral Health Improvement Plan:
 - Build understanding of mental health as a positive state of well-being that the community builds and maintains together;
 - Reduce barriers to services for mental health and substance misuse; and
 - Increase community connectedness and decrease social isolation and exclusion.
- Address health inequities through a variety of strategies including but not limited to professional development and training, community engagement through authentic partnerships, and implementing policies and procedures that promote equity.
- Promote a thriving workplace culture through flexibility, opportunities for professional and personal development, and supporting wellness and connectedness.
- Utilize data driven decision making within the department to increase efficiencies, improve health outcomes and reduce health disparities.
- Protect community health through continued execution of the Public Health Emergency Operations Plan in response to the COVID-19 pandemic, including the ongoing recovery.
 - Continue to collect, analyze, and share health information related to oil and gas operations.



● Nursing ● Administration ● Environmental Health ● Health Promotions
● Planning & Communications

PUBLIC HEALTH AND ENVIRONMENT

Department Mission

To protect and promote the health of Broomfield residents.

Interesting Fact

Broomfield Women Infants and Children (WIC) nutrition program caseload is the highest it has been since 2016. Approximately 430 clients are being served and receiving food benefits in 2022. This increase is attributed to increased demand for benefits, combined with outstanding customer service and more flexibility for clients to receive remote services as a result of the pandemic.

Services

- The Public Health and Environment (PHE) Department delivers core public health services to protect and promote the health of the community. The department is comprised of the following divisions:
 - **Nursing/Disease Control** - Includes the provision of Immunization, Reproductive Health, Maternal Child Health, and Home Visitation services delivered by public health nurses, as well as prevention, investigation, monitoring and reporting of communicable diseases.
 - **Administration/Coroner** - Includes departmental oversight and administration, financial and personnel management, public health messaging and communications, public health policy, oil and gas health concerns, administration of the Vital Records program, and the Coroner program (The City contracts for coroner services through Adams County and Monica Broncucia-Jordan, as coroner. Therefore, the Coroner program is not administered by Public Health but the contract is included in the budget).
 - **Environmental Health/Emergency Preparedness & Response** - Ensures food safety, protects land and water quality, mitigates effects of environmental hazards, and prepares for and responds to emergencies.
 - **Health Promotions** - Includes the operation of the Women Infants and Children (WIC) nutrition program, and tobacco/vaping prevention and cessation, youth substance use prevention, and mental health promotion efforts.
 - **Health Planning & Systems** - Includes development and implementation of community health assessment and the public health improvement plan, including the current 5-year plan to address behavioral health.

2022 Accomplishments

- Led the ongoing public health response to the COVID-19 pandemic, including achieving one of the highest vaccination rates in the state, ranking Broomfield 4th out of all counties.
- Continued the implementation of a multi-year plan to improve behavioral health within Broomfield through reducing stigma associated with behavioral health challenges, increasing access to services and increasing social connectedness within the community. This includes the convening of the Opioids Regional Council which will direct funding from the settlement for abatement strategies outlined by the state for the next 18 years.
- Designed and executed a health study aimed at informing analysis of health concerns related to oil and gas development, providing local data to inform compliance, and local/state policies.

PUBLIC HEALTH AND ENVIRONMENT

Financial Summary

Expenditures by Division	2021 Actual	2022 Original Budget	2022 Revised Budget	2023 Original Budget	% Change: 2022 Original to 2023	% Change: 2022 Revised to 2023
Administration	\$ 575,577	\$ 691,978	\$ 764,175	\$ 934,476	35.0%	22.3%
Children with Special Needs	\$ 10,552	\$ -	\$ -	\$ -	NA	NA
Community Based Nursing	\$ 247,677	\$ 200,228	\$ 207,137	\$ 200,735	0.3%	-3.1%
Coroner	\$ 422,648	\$ 364,500	\$ 542,768	\$ 631,292	73.2%	16.3%
Disease Prevention	\$ 796,248	\$ 606,132	\$ 913,045	\$ 612,736	1.1%	-32.9%
Emergency Preparedness	\$ 304,594	\$ 433,975	\$ 418,051	\$ 314,286	-27.6%	-24.8%
Environmental Health	\$ 567,921	\$ 580,202	\$ 611,015	\$ 650,196	12.1%	6.4%
Health Promotions	\$ 346,634	\$ 399,148	\$ 439,066	\$ 358,125	-10.3%	-18.4%
Public Health and Planning	\$ 237,124	\$ 347,477	\$ 362,792	\$ 354,382	2.0%	-2.3%
Reproductive Health	\$ 225,337	\$ 272,511	\$ 297,318	\$ 277,701	1.9%	-6.6%
Vital Statistics	\$ 43,062	\$ 37,667	\$ 39,001	\$ 122,854	226.2%	215.0%
Women, Infants, and Children	\$ 180,064	\$ 170,935	\$ 196,273	\$ 175,791	2.8%	-10.4%
Total	\$ 3,957,438	\$ 4,104,753	\$ 4,790,641	\$ 4,632,574	12.9%	-3.3%

Expenditures by Account Type	2021 Actual	2022 Original Budget	2022 Revised Budget	2023 Original Budget	% Change: 2022 Original to 2023	% Change: 2022 Revised to 2023
Personnel	\$ 3,185,012	\$ 3,251,908	\$ 3,646,189	\$ 3,497,241	7.5%	-4.1%
Supplies & Equipment	\$ 114,161	\$ 170,973	\$ 197,612	\$ 147,910	-13.5%	-25.2%
Contractual Services	\$ 658,265	\$ 681,872	\$ 946,840	\$ 987,423	44.8%	4.3%
Total	\$ 3,957,438	\$ 4,104,753	\$ 4,790,641	\$ 4,632,574	12.9%	-3.3%

Performance Measures

- Through outreach and communication efforts, the Resources for Mental and Behavioral Health website will have over 3,000 visits annually.
- Develop a department level health equity action plan for 2023-2025.
- Maintain a ‘low’ COVID-19 hospitalization rate as defined by the Centers for Disease Control and Prevention throughout the year by promoting vaccination and appropriate mitigation strategies.
- Provide direct services to over 10,000 individuals. This includes clinic appointments, health education, nurse consultation and care coordination, and investigation of health concerns and reportable diseases.
- Provide technical assistance to over 600 businesses and facilities throughout Broomfield. This includes conducting inspections, issuing licenses, and providing training, health guidance and resources.



2023 Proposed Budget
\$41,933,932

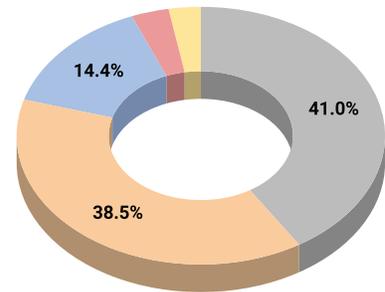


2023 FTEs	
Full-time	164.00
Part-time	3.05
TOTAL	167.05

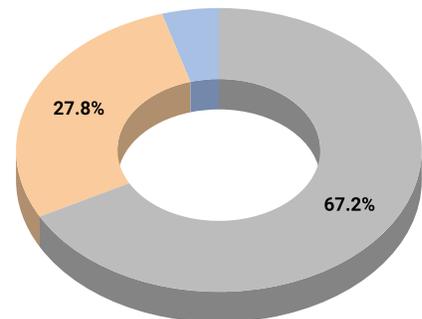


- Divisions**
- Administration
 - Facilities
 - Fleet
 - Streets
 - Solid Waste & Recycling
 - Wastewater
 - Water & Reuse

- 2023 Key Goals**
- Maintain all City and County vehicles and equipment with 98% vehicle and equipment availability.
 - Continue reduction in GHG emissions.
 - Maintain exceptional services at all City and County of Broomfield facilities.
 - Initiate capital improvements to comply with water quality limits of the new discharge permit.
 - Monitor the Windy Gap Firing Project and construction of Chimney Hollow Reservoir.
 - Manage Denver Water delivery of 4,700 acre-feet to optimize water supplies.
 - Manage the Heit Pit Project in support of the Reuse system



Streets Facilities Fleet Solid Waste & Recycling Administration



Water Wastewater Reuse

PUBLIC WORKS

Department Mission

The Public Works Department strives to enhance Broomfield residents' quality of life by improving and maintaining the community's water, wastewater, surface water, streets, facilities, and fleet resources in order to provide reliable, efficient, and excellent services.

Interesting Fact

More than 90% of Public Works activities cannot be completed remotely; activities require staff on-site or in the field for successful completion.

Public Works staff are based out of four primary facilities: Water Treatment Plant, Wastewater Treatment Plant, Broomfield Municipal Shops, and Norman Smith Service Center. Staff also have offices at the Recycling Center and Great Western Reservoir Pump Station.

1,000 gallons of treated Broomfield water costs about the same as three liters of water purchased at a convenience store.

A small drip from a faucet can waste as much as 20 gallons of water a day.

The Broomfield Recycling Center is a direct diversion and reduction of waste sent to landfills. Recycling amounts have increased significantly as purchasers increase online ordering and deliveries since 2020.

Services

- The **Public Works Administration Division** plans, organizes, directs, and coordinates the activities of the Public Works Department.
- The **Fleet Maintenance Division** maintains vehicles and equipment for safety, reliability, and compliance with mandatory State and Federal requirements.
- The **Facilities Division** provides clean, safe, healthy, and comfortable environments in all of the City and County owned buildings.
- The **Solid Waste and Recycling Division** manage the solid waste and resource conservation programs, provide laboratory services for the Water Treatment and Wastewater facilities, and perform sampling, analyses, and reporting associated with water and reclaimed water quality.
- The **Street Operations Division** provides services which maintain and improve the long-term condition of street infrastructure and provide for safe, clean, and passable streets.
- The **Utilities Division** provide a safe and reliable system for water distribution as well as operate and maintain a safe and reliable wastewater collection system.
- The **Water Resources Division** provide a dependable and safe supply of water which meets the demands of Broomfield residents and businesses.
- The **Wastewater Division** treat wastewater to meet discharge requirements, manage programs to comply with federal and state regulations, and protect the wastewater collection and treatment systems from discharges that could interfere with the treatment process and/or pass through untreated.
- The **Reuse Division** provide a non-potable water system for irrigation purposes for selected golf courses, parks, and landscaped areas within the City and County of Broomfield.

2022 Accomplishments

- Identified four additional Electric Vehicle (EV) CIP replacements and two charging station locations for city fleet vehicles.
- Scheduled to receive the first government-issued Ford Lightning EV pickup in the state of Colorado.
- Hosted the first annual regional Drive Clean Connection event.
- Installed 700 new meters, Replaced 320 meters due to damage and replaced another 316 for the annual CIP replacement program.
- The sewer cleaning program cleaned more than 95 miles of sewer main.
- The sewer video inspection programs video inspected more than 60 miles of sewer main.
- Hosted EV Ford Mach E and passenger transit demonstrations along with test drive opportunities for City and County staff.
- Police Department vehicle maintenance has successfully been transitioned to in-house maintenance by Fleet Services.
- Installed an EV charging station at Paul Derda Recreation Center.

PUBLIC WORKS

- Provided essential COVID-19 related services and support throughout the City and County.
- Introduced the water-conserving Turf Replacement program.
- Completed mining and build-out of Broomfield’s Heit Pit campus which, once complete, will increase the city’s non-potable water supply by up to 1,000 acre-feet.
- Completed the SCADA installation and programming with water, wastewater, and reuse utility systems.
- Began design of Siena Pump Station.
- Maintained SDWA lab certification for Chemistry and Microbiology.
- Collected and reported Lead and Copper samples from 200+ residents, and provided a \$25 water bill credit to participants.
- Upgraded the security cameras at the recycling center to assist with illegal dumping.
- Analyzed raw water samples to potentially determine any impacts from fire runoff.
- Analyzed for SARS-CoV-2 in wastewater samples.
- Worked with Parks to maintain and improve water quality in area ponds.
- Implemented sampling and analysis changes for the new national pollutant discharge elimination system (NPDES) permit.
- Completed State of Colorado Cross Connection/Backflow compliance requirements.
- Improved residential snow and ice responses for major storms.
- Completed the hydronic and domestic water heating system upgrade at The Police Department and Courts Building reducing utility demands in the future.

2023 Significant Financial Changes

Department / Division	Description of Change	One-Time \$ Charge	Ongoing \$ Change	FTE Change
Public Works - Environment	ICP - MS Service Contract		25,000	
Public Works - Facilities	New Trailer/Scissor Lift	18,000	Addition to Fleet Maintenance & Replacement List	
Public Works - Facilities	New Shared Vehicle - HVAC/MEP	67,000	Addition to Fleet Maintenance & Replacement List	
Public Works - Facilities	New Building Maintenance Technician	27,000	80,000	1.00
Public Works - Facilities	New Master Plumber/Pipe Fitter	63,000	100,000	1.00
Public Works - Water Reuse	Solarbee Contract Services		35,000	
Public Works - Streets	Mastic Crack Seal Melter	50,000		
Public Works - Streets	New F550 Pothole Truck	220,000	Addition to Fleet Maintenance & Replacement List	
Public Works - Streets	New Streets Maintenance Tech		80,000	1.00
Public Works - Streets	New Streets Services/Traffic Signal Maintenance Foreman		110,500	1.00
Public Works - Wastewater	Industrial Pretreatment - PFAS Monitoring		100,000	
Public Works - Wastewater	New Wastewater Equipment Technician		104,000	1.00
Public Works - Wastewater	New Industrial Pretreatment Technician		100,000	1.00
Public Works - Water	Actuators	56,461		
Public Works - Water	Annual Pump Repair/Maintenance	33,000		
Public Works - Water	Replacement Turbidimeters on Filters	50,000		
Public Works - Water	Variable Frequency Drives (3)	108,573		
Public Works - Water	NCWCD Indirect Cost Allocation		241,793	
Public Works - Fleet	2023 Vehicle Replacement	3,476,412		
Department Total		\$ 4,169,446	\$ 976,293	6.00

PUBLIC WORKS

Financial Summary

Expenditures by Division	2021 Actual	2022 Original Budget	2022 Revised Budget	2023 Original Budget	% Change: 2022 Original to 2023	% Change: 2022 Revised to 2023
Administration	\$ 364,389	\$ 462,906	\$ 512,954	\$ 483,478	4.4%	-5.7%
Facilities Maintenance	\$ 5,297,552	\$ 5,831,898	\$ 6,001,967	\$ 6,605,004	13.3%	10.0%
Fleet Maintenance	\$ 2,032,166	\$ 2,001,421	\$ 2,406,352	\$ 2,468,494	23.3%	2.6%
Great Western Reservoir Water Protection	\$ 13,366	\$ 48,266	\$ 48,266	\$ 46,912	-2.8%	-2.8%
Sewer Industrial Pretreatment	\$ 194,152	\$ 235,763	\$ 380,876	\$ 417,041	76.9%	9.5%
Sewer Laboratory Operations	\$ 560,424	\$ 597,306	\$ 641,765	\$ 695,526	16.4%	8.4%
Sewer Stormwater	\$ 287,264	\$ 335,176	\$ 336,002	\$ 330,865	-1.3%	-1.5%
Sewer Stormwater - Environmental Services	\$ 159,755	\$ 186,735	\$ 191,704	\$ 192,718	3.2%	0.5%
Sewer Stormwater Operations & Maintenance	\$ 384,915	\$ 349,206	\$ 796,741	\$ 170,204	-51.3%	-78.6%
Sewer System Operations & Maintenance	\$ 1,164,256	\$ 1,272,642	\$ 1,285,544	\$ 1,339,733	5.3%	4.2%
Sewer Treatment Plant	\$ 2,925,942	\$ 3,444,222	\$ 3,398,802	\$ 3,848,791	11.7%	13.2%
Solid Waste and Recycling	\$ 494,570	\$ 585,958	\$ 590,449	\$ 564,897	-3.6%	-4.3%
Street Cleaning	\$ 271,338	\$ 266,308	\$ 283,921	\$ 276,043	3.7%	-2.8%
Street Lighting	\$ 1,405,316	\$ 1,385,305	\$ 1,385,305	\$ 1,385,062	0.0%	0.0%
Street Maintenance of Condition	\$ 1,275,085	\$ 1,933,037	\$ 1,956,753	\$ 2,159,755	11.7%	10.4%
Street Snow and Ice Control	\$ 1,818,290	\$ 1,739,000	\$ 1,768,965	\$ 1,794,058	3.2%	1.4%
Street Stormwater	\$ 164,625	\$ 172,210	\$ 186,671	\$ 200,723	16.6%	7.5%
Street Traffic Control	\$ 803,707	\$ 1,052,216	\$ 1,011,853	\$ 1,232,718	17.2%	21.8%
Water Environmental Monitoring	\$ 929,035	\$ 1,068,251	\$ 1,087,891	\$ 1,098,134	2.8%	0.9%
Water Reclamation Lab Operations	\$ 32,323	\$ 36,605	\$ 42,605	\$ 45,176	23.4%	6.0%
Water Reclamation Operations & Maintenance	\$ 31,984	\$ 54,083	\$ 54,083	\$ 55,180	2.0%	2.0%
Water Reclamation Resources and Planning	\$ 356,702	\$ 472,966	\$ 506,809	\$ 427,027	-9.7%	-15.7%
Water Reclamation Supply	\$ 173,625	\$ 155,935	\$ 188,383	\$ 384,451	146.5%	104.1%
Water Reclamation Treatment	\$ 155,114	\$ 192,662	\$ 192,662	\$ 210,414	9.2%	9.2%
Water Supply	\$ 1,745,395	\$ 2,662,065	\$ 2,966,565	\$ 3,042,736	14.3%	2.6%
Water System Operations & Maintenance	\$ 1,607,431	\$ 2,054,377	\$ 2,178,893	\$ 2,016,893	-1.8%	-7.4%
Water Treatment Plant	\$ 9,086,088	\$ 9,536,906	\$ 9,590,518	\$ 10,441,899	9.5%	8.9%
Total	\$ 33,734,809	\$ 38,133,425	\$ 39,993,299	\$ 41,933,932	10.0%	4.9%

Expenditures by Account Type	2021 Actual	2022 Original Budget	2022 Revised Budget	2023 Original Budget	% Change: 2022 Original to 2023	% Change: 2022 Revised to 2023
Personnel	\$ 12,370,606	\$ 13,961,975	\$ 14,212,889	\$ 15,524,634	11.2%	9.2%
Supplies & Equipment	\$ 4,163,023	\$ 4,906,227	\$ 5,530,228	\$ 5,775,075	17.7%	4.4%
Contractual Services	\$ 16,863,735	\$ 19,139,173	\$ 19,495,965	\$ 20,186,123	5.5%	3.5%
Capital Outlay	\$ 337,470	\$ 126,050	\$ 754,217	\$ 448,100	255.5%	-40.6%
Misc. Expenditures	\$ (25)	\$ -	\$ -	\$ -	NA	NA
Total	\$ 33,734,809	\$ 38,133,425	\$ 39,993,299	\$ 41,933,932	10.0%	4.9%

Performance Measures

In 2022:

- The number of vehicles and equipment maintained totaled 532 with 1,402 total repairs.
- 29 facilities were maintained totaling 1,180,672 square feet.
- More than 800 tons of recyclables were collected and recycled from the Recycling Center.
- Nearly 1,400 tons of waste was collected from the Spring Cleanup.
- 98.82% of Broomfield's streets are rated fair or better.
- 2400 Backflow devices tracked and tested annually.



STRATEGIC INITIATIVES & GOVERNMENTAL AFFAIRS

Danee Brouillard, Director
dbrouillard@broomfield.org

2023 Proposed Budget
\$2,113,249



2023 FTEs

Full-time	9.00
Part-time	0.00
TOTAL	9.00

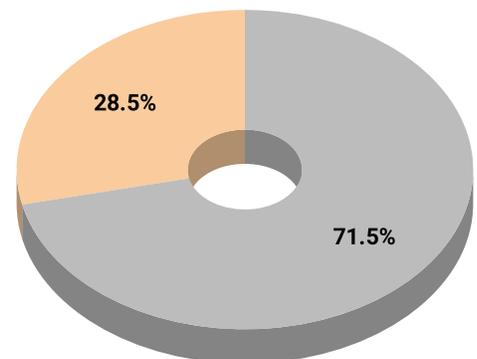


Divisions

- Oil & Gas
- Sustainability

2023 Key Goals

- Maintain a safety record of zero injuries.
- Implement a ‘right-sizing’ effort of the Oil & Gas Division to coincide with the conclusion of pre-production activity.
- Consider projects recommended by the Investment Grade Audit executed in 2022.
- Implement key “foundational” sustainability projects identified in the Greenhouse Gas Reduction and Zero Waste action plans.
- Increase Broomfield’s waste diversion rate in alignment with the Zero Waste Plan.
- Reduce Broomfield’s greenhouse gas footprint in alignment with the GHG Reduction Plan.
- Seek publication of CCOB Health Study in peer-reviewed journal.
- Vocally defend Broomfield’s interests with regard to proximate oil and gas developments in the region.



● Oil & Gas ● Sustainability

STRATEGIC INITIATIVES

Department Mission

The Department of Strategic Initiatives and Governmental Affairs responds quickly to high-visibility priorities of the Broomfield community including oversight of oil and gas development, advocacy for Broomfield's legislative and policy interests both at the state and federal levels, and the planning and implementation of sustainability programs and projects.

Interesting Fact

Broomfield has twice the state rate of hybrid electric and battery vehicle registrations, ahead of both Denver and Jefferson Counties.

Services

- Ensure compliance with oil and gas rules and regulations through inspections and monitoring programs including air quality monitoring, soil-gas testing, and noise compliance enforcement.
- Collaborate with Emergency Management to mitigate risks and respond to incidents.
- Maintain and enforce local rules including Broomfield's Operator Agreement which is generally more rigorous than federal and state regulations.
- Active collaboration with a coalition of regional local governments for joint participation in rulemaking efforts and coordinated responses to oil and gas development projects.
- Continue collaboration with Broomfield Public Health to study short and long term impacts of oil and gas development.
- Maintain and improve real-time monitoring programs for inspections, air quality monitoring, and soil-gas testing. Observe, report, and communicate relevant data and information to the public.
- Collaboration with the City Attorney's Office to issue citations for violations of the Operator Agreement or other enforceable regulations.
- Build, promote, and implement sustainability projects and initiatives centered around the core areas of zero waste, greenhouse gas reduction, and sustainable transportation.
- Collaborate with the resident-led Advisory Committee on Environmental Sustainability (ACES).
- Coordinate organizational legislative efforts in alignment with Council priorities.

2022 Accomplishments

- Finalized Zero Waste plan, funded by the Colorado Department of Public Health & Environment's Front Range Waste Diversion program.
- Finalized Greenhouse Gas Reduction plan.
- Executed an Investment Grade Audit of Broomfield's buildings and facilities.
- Supported two major atmospheric science research projects through the Health Effects Institute.
- Oil and Gas Division successfully brought in-house two programs (well locates and soil-gas testing).
- Onboarded new members to the Advisory Committee on Environmental Sustainability (ACES) following Council's appointments in March 2022.
- In partnership with Broomfield Planning & Community Development, supported development of new local oil and gas regulations including reverse setbacks and financial assurances.
- Through collaboration with Broomfield Public Health, supported development of an oil and gas health impact study.
- With the City Attorney's Office, supported negotiation of a noise settlement agreement with an oil and gas operator.

STRATEGIC INITIATIVES

Financial Summary

Expenditures by Division	2021 Actual	2022 Original Budget	2022 Revised Budget	2023 Original Budget	% Change: 2022 Original to 2023	% Change: 2021 Revised to 2022
Oil & Gas	\$ 2,074,496	\$ 2,381,914	\$ 2,523,287	\$ 1,510,491	-36.6%	-40.1%
Sustainability	\$ 209,143	\$ 411,789	\$ 418,362	\$ 602,758	46.4%	44.1%
Total	\$ 2,283,639	\$ 2,793,703	\$ 2,941,649	\$ 2,113,249	-24.4%	-28.2%

Expenditures by Account Type	2021 Actual	2022 Original Budget	2022 Revised Budget	2023 Original Budget	% Change: 2022 Original to 2023	% Change: 2021 Revised to 2022
Personnel	\$ 879,327	\$ 1,130,612	\$ 1,055,282	\$ 937,434	-17.1%	-11.2%
Supplies & Equipment	\$ 7,112	\$ 7,471	\$ 7,471	\$ 13,811	84.9%	84.9%
Contractual Services	\$ 1,397,200	\$ 1,655,620	\$ 1,878,896	\$ 1,162,004	-29.8%	-38.2%
Total	\$ 2,283,639	\$ 2,793,703	\$ 2,941,649	\$ 2,113,249	-24.4%	-28.2%

Performance Measures

- 111 wells are inspected quarterly on all oil and gas locations.
- 18 production facilities are inspected quarterly.
- 362 daily inspections (daily presence on active pads excluding only 3 major holidays).
- Respond to 100% of questions and concerns within three business days.
- Achieved 31% coverage of magnetometer locates of plugged and abandoned wells.
- On a bi-yearly basis, screen half of all plugged and abandoned wells in CCOB for soil-gas (2-year cycle for all wells).

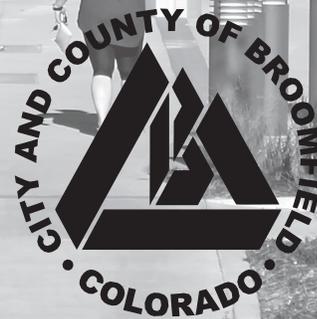
**BROOMFIELD
COMMUNITY
CENTER**

**CITY AND COUNTY OF
BROOMFIELD, COLORADO**

2 0 2 3

ANNUAL BUDGET

**CAPITAL
IMPROVEMENT
PROGRAM**



Capital Improvement Program

The Capital Improvement Program (CIP) budget is the result of careful planning and use of the City and County Comprehensive Plan, the Long Range Financial Plan (LRFP), and collaboration between citizen committees and department staff. The CIP primarily focuses on the next five years, but also includes details for the next 20 years.

The plan includes capital rehabilitation and asset replacement needs, in addition to desires for new amenities and expanded and new facilities. The plan assists with forecasting needs for enhanced capital revenues, such as bond funding, to meet large infrastructure needs.

Capital Improvement Budget Policies

- The City and County will project its equipment replacement and maintenance schedule needs for the next five years and will update this projection annually. From this projection, a maintenance and replacement schedule will be developed and followed.
- The City and County will develop a multi-year plan for capital improvements, including CIP design, development, implementation, and operating and maintenance costs.
- A capital project is defined as a project with a useful life greater than two years and a cost equal to or greater than \$10,000. Projects not meeting these criteria are generally funded in operating budgets.
- Equipment will be included in the Capital Budget if it is a replacement of a current asset with a cost equal to or greater than \$5,000. New equipment (regardless of cost) and replacement of equipment costing less than \$5,000 are generally funded in operating budgets.

Budget Development Process

The budget Development Process begins at the start of the fiscal year which coincides with the calendar year for the next year's budget. Current revenues and capital project expenditures are closely analyzed to determine if projections are accurate. This process allows for excess project funding to be reduced and programmed into the next year's budget. The current year budget is generally amended to appropriate prior-year projects that are in progress and release any funding no longer required.

The CIP staff begins its qualitative review of a project with the use of a project evaluation form. This form is a decision-making tool that assists in the recommendation of projects. The evaluation primarily focuses on the needs of the community and progress towards Broomfield goals. Staff considers how the project will impact the community, how it fits within the Comprehensive Plan and Long Range Financial Plan, and how the construction costs compare to the end benefit. Projects are also weighted higher if they meet at least one of the following criteria:

- Health and welfare of Broomfield's residents
- Safety conditions for Broomfield's staff
- Asset protection to prevent increased future cost
- Opportunity costs such as grant or joint projects with other entities

Once a project is accepted, the CIP staff proceeds with a more in-depth analysis by considering the following factors:

- If this is a replacement of a current asset, are the expenditures necessary to continue providing the same level of service?
- Will the replacement reduce operating costs? For example, will the cost of labor, materials or other items, such as electricity, be lowered by replacing obsolete equipment?
- What will future service demands be, and will this project help meet those demands?
- Is this project required to comply with safety or environmental mandates?

CIP staff also reviews the estimated cost to ensure projections are reasonable. Once a project reaches this point, it is then categorized within one of twelve categories and added to the Capital Plan. Projects are then compared within each category and prioritized to like-kind projects. The twelve categories include: Facilities, Information Technology, Landscaping, Open Space and Trails, Parks and Recreation, Transportation, Vehicles and Equipment Replacement, Planning and Administration, Drainage and Stormwater, Water, Sewer, and Water Reclamation.

In some cases citizen committees, such as Open Space and Trails, help prioritize the projects within the category. In other cases, staff prioritizes projects based on need, value to the community, and availability of funding. CIP staff also complete alternatives analyses to ensure that construction costs do not outweigh the benefits of the project.

Capital Budget Calendar

Important dates for the development of the capital budget are listed in Figure 1.

Figure 1: Capital Budget Calendar	
March	Residents and Committees Submit Capital Project Ideas to Staff
April	CIP Staff Evaluates Current Year Projects and Develops Future Projects
April-May	Budget and CIP Staff Review Requests
July-August	Collaboration occurs to Prioritize Projects
September	Review Draft Budget with Council Council Provides Direction on Priorities Staff Present Public Workshop to Obtain Comments
October	Proposed Budget is Available for Review Public Hearing held on Proposed Budget

CIP Fund Summaries

Sales and Use Tax Capital Improvement Fund

One-third of Broomfield's 3.5% sales and use tax is earmarked to capital improvements and other capital costs such as studies, planning, consulting, engineering, legal, and financing in the Sales and Use Tax Capital Improvement Fund. The asset replacement fund is a sub fund created to provide for the replacement of existing capital equipment items within the General Government type funds. Enterprise fund items are budgeted within the appropriate Enterprise fund. Figure 2 details the budget for this fund.

Figure 2: Sales and Use Tax Capital Improvements Fund						
	Actual 2021	Original Budget 2022	Revised Budget 2022	Original Budget 2023	Budget % Change	
					2022 Original to 2023	2022 Revised to 2023
Beginning Balance	\$ 37,602,141	\$ 15,103,752	\$ 38,056,724	\$ 5,505,701	-63.55%	-85.53%
Revenues	32,095,440	29,294,998	32,043,704	32,191,831	9.89%	0.46%
Interfund Activity	313,684	-	5,000,000	2,000,000	100.00%	-60.00%
Total Sources of Funds	\$ 70,011,265	\$ 44,398,750	\$ 75,100,428	\$ 39,697,532	-10.59%	-47.14%
Expenditures	\$ 22,796,458	\$ 29,671,088	\$ 58,008,548	\$ 26,716,556	-9.96%	-53.94%
Interfund Activity	8,658,083	8,663,448	8,662,533	8,674,584	0.13%	0.14%
Transfer to Reserves	500,000	2,923,646	2,923,646	2,956,214	1.11%	1.11%
Total Uses of Funds	\$ 31,954,541	\$ 41,258,182	\$ 69,594,727	\$ 38,347,354	-7.06%	-44.90%
Ending Balance	\$ 38,056,724	\$ 3,140,568	\$ 5,505,701	\$ 1,350,178	-57.01%	-75.48%

The Sales and Use Tax Fund also accumulates funds each year for the financing of large projects. These funds are allocated for facilities improvement and asset protection projects as reflected in Figure 3.

Figure 3: Sales and Use Tax Capital Improvements Reserves						
(Allocation for Asset Protection and Facilities Improvements)						
	Actual 2021	Original Budget 2022	Revised Budget 2022	Original Budget 2023	Budget % Change	
					2022 Original to 2023	2022 Revised to 2023
Beginning Balance	\$ 15,406,900	\$ 14,316,291	\$ 15,647,189	\$ 18,684,917	30.52%	19.41%
Additions	553,973	2,961,374	3,037,728	2,956,214	-0.17%	-2.68%
Uses	313,684	-	-	-	NA	NA
Ending Balance	\$ 15,647,189	\$ 17,277,665	\$ 18,684,917	\$ 21,641,131	25.25%	15.82%

Services Expansion Fee (SEF) Fund

The SEF Fund was established for the deposit of SEF revenues collected by the City. In 1995, the City imposed an excise tax of \$1.00 per square foot of new residential construction. The purpose of this fee is to provide funds for future capital costs associated with residential growth. In practice, Broomfield has designated 50% of SEF revenues to be used to fund joint-use educational/municipal facilities in cooperation with the school districts that serve Broomfield. The remaining 50% of SEF revenues are used to fund capital improvements benefiting the residential area paying the fee, such as arterial roadways, parks, community facilities, and traffic signals. Figure 4 details the budget for this fund.

Figure 4: Service Expansion Fee (SEF) Fund						
	Actual 2021	Original Budget 2022	Revised Budget 2022	Original Budget 2023	Budget % Change	
					2022 Original to 2023	2022 Revised to 2023
Beginning Balance	\$ 8,520,106	\$ 9,349,075	\$ 9,682,102	\$ 9,588,619	2.56%	-0.97%
Revenues	3,080,573	2,065,213	1,773,952	2,215,593	7.28%	24.90%
Total Sources of Funds	\$ 11,600,679	\$ 11,414,288	\$ 11,456,054	\$ 11,804,212	3.42%	3.04%
Expenditures	\$ 1,274,795	\$ 22,000	\$ 1,406,420	\$ 230,000	945.45%	-83.65%
Interfund Activity	643,782	605,759	461,015	542,003	-10.52%	17.57%
Total Uses of Funds	\$ 1,918,577	\$ 627,759	\$ 1,867,435	\$ 772,003	22.98%	-58.66%
Ending Balance	\$ 9,682,102	\$ 10,786,529	\$ 9,588,619	\$ 11,032,209	2.28%	15.06%

Development Agreement Capital Improvements Fund

The Development Agreement Fund was established to provide a mechanism for the City to meet contractual requirements of its developer agreements by structuring future revenue to meet development obligations as the revenues are earned. If revenues are not earned from the sources outlined in the agreements, the City is not obliged to fund the expenditures from other sources. A development agreement is an agreement entered into between the City and a developer designed to either:

1. Share the cost of infrastructure improvements with the developer, so that Broomfield is not solely paying for these improvements
2. Provide incentives for the developer to do business in Broomfield, in the form of reimbursed sales, use, or property tax generated by the new development.

Development Agreements enable Broomfield to promote and protect its sales tax base. The total expected obligations to be repaid through these future revenues are summarized in Figure 5 below.

Figure 5: Outstanding Development Obligations	
	Actual 2021
Total Estimated Obligation	\$ 404,969,590
Cumulative Payments as of 2021	196,024,003
Preliminary Actual Payment in 2022	14,367,205
Estimated Payment in 2023	13,920,404
Total Estimated Obligation as of 12/31/2023	\$ 180,657,978

Conservation Trust Fund

The Conservation Trust Fund receives revenue from proceeds of the Colorado Lottery that the State shares with city and county governments. Proceeds can be used for the acquisition, development, and maintenance of new conservation sites and capital improvements or maintenance for recreational purposes of public sites. Figure 6 details the budget for this fund.

Figure 6: Conservation Trust Fund						
	Actual 2021	Original Budget 2022	Revised Budget 2022	Original Budget 2023	Budget % Change	
					2022 Original to 2023	2022 Revised to 2023
Beginning Balance	\$ 1,869,853	\$ 1,307,970	\$ 2,141,776	\$ 935,585	-28.47%	-56.32%
Revenues	886,590	785,411	785,411	1,037,000	32.03%	32.03%
Total Sources of Funds	\$ 2,756,443	\$ 2,093,381	\$ 2,927,187	\$ 1,972,585	-5.77%	-32.61%
Expenditures	\$ 614,667	\$ 1,288,320	\$ 1,991,602	\$ 1,737,480	34.86%	-12.76%
Total Uses of Funds	\$ 614,667	\$ 1,288,320	\$ 1,991,602	\$ 1,737,480	34.86%	-12.76%
Ending Balance	\$ 2,141,776	\$ 805,061	\$ 935,585	\$ 235,105	-70.80%	-74.87%

Open Space and Park Land Fund

A portion of Broomfield’s sales and use tax is earmarked for capital improvements related to open space and park land. In 2022, Open Space and Park Land Fund sales and use tax revenues are estimated at \$4,746,567, with a sales and use tax rate of 0.25%. Eighty-percent of the revenue is dedicated to open space. The other 20% remains designated for park land and recreation facility projects. Figure 7 details the budget for this fund.

Figure 7: Open Space and Park Land Fund						
	Actual 2021	Original Budget 2022	Revised Budget 2022	Original Budget 2023	Budget % Change	
					2022 Original to 2023	2022 Revised to 2023
Beginning Balance	\$ 7,037,284	\$ 7,702,967	\$ 10,046,794	\$ 8,065,581	4.71%	-19.72%
Revenues	5,470,019	4,746,567	5,194,662	5,431,809	14.44%	4.57%
Interfund Activity	-	-	-	-	NA	NA
Total Sources of Funds	\$ 12,507,303	\$ 12,449,534	\$ 15,241,456	\$ 13,497,390	8.42%	-11.44%
Expenditures	\$ 2,092,852	\$ 5,619,236	\$ 7,138,147	\$ 7,638,916	35.94%	7.02%
Interfund Activity	313,684	-	-	-	NA	NA
Transfer to Reserves	53,973	37,728	37,728	-	-100.00%	-100.00%
Total Uses of Funds	\$ 2,460,509	\$ 5,656,964	\$ 7,175,875	\$ 7,638,916	35.04%	6.45%
Ending Balance	\$ 10,046,794	\$ 6,792,570	\$ 8,065,581	\$ 5,858,474	-13.75%	-27.36%

Expenditures by Category

The CIP expenditures by category are summarized in Figure 8. As illustrated, several substantial projects have been completed in the last five years. Projects scheduled in 2022 and 2023 are detailed in the subsequent capital program pages.

Figure 8: City & County of Broomfield					
5-Year Capital Project Expenditures					
Capital Improvement Projects	2019 Actual	2020 Actual	2021 Actual	2022 Revised Budget	2023 Budget
Building & Facilities	13,758,176	5,502,106	1,860,154	5,229,740	2,074,900
Drainage & Storm Water	23,261	4,422	96,005	213,498	104,000
Information Technology	1,283,224	1,381,893	687,143	3,684,718	2,292,259
Landscaping	914,348	484,982	1,360,816	1,324,147	430,500
Open Space and Trails	2,346,119	3,347,668	1,230,851	5,460,056	6,713,416
Parks and Recreation	27,862,892	18,259,705	3,252,499	13,431,552	9,527,432
Transportation System	18,485,132	27,062,634	16,144,246	32,996,070	9,317,100
Vehicle & Other Equipment	1,965,202	1,037,834	1,682,884	4,164,565	4,616,345
Development Agreements	9,451,046	9,109,185	10,497,314	9,447,482	9,004,607
Planning, Admin, & Other	891,850	785,942	444,318	1,357,018	1,147,000
Public Art - 1% Allocation	63,955	188,366	19,857	683,353	50,000
Water Fund	20,008,143	15,217,542	178,543,346	41,500,938	70,600,000
Sewer Fund	6,609,214	16,571,957	5,966,108	25,931,465	784,480
Water Reclamation Fund	107,062	200,551	1,377,985	8,349,704	12,500,000
Grand Total	103,769,624	99,154,787	223,163,526	153,774,306	129,162,039

Recurring Capital Expenditures for 2023			
Capital Improvement Projects	Actual 2021	Revised Budget 2022	Estimate 2023
Building & Facility Projects			
Asset Replacement & Refurbishment Fund			
Floor Covering Replacement - Citywide	\$ 77,583	\$ 140,417	\$ 172,000
HVAC Systems Rehabilitation - Citywide	43,708	177,438	50,000
Building Repairs - Citywide	\$ 83,354	\$ 90,000	\$ 100,000
Parking Lot Repair/Replacement - Citywide	152,117	566,587	216,000
Total Building & Facility Projects	\$ 356,762	\$ 974,442	\$ 538,000
Drainage & Storm Water Projects			
Capital Improvements Fund			
Federal Emergency Management Agency (FEMA) - Letters of Map Revision	\$ 5,000	\$ 46,000	\$ 17,000
Culvert and Small Bridge Inspections - Citywide	46,240	23,500	-
Erosion Control Maintenance - Citywide	\$ 4,685	\$ 10,500	\$ 11,000
Park Drainage Improvements - Citywide	27,821	45,757	26,000
Residential Street Drainage Improvements - Citywide	\$ 12,259	\$ 87,741	\$ 50,000
Total Drainage & Storm Water Projects	\$ 96,005	\$ 213,498	\$ 104,000
Information Technology Projects			
Asset Replacement & Refurbishment Fund			
Conference Room Refresh - Citywide	\$ 10,281	\$ 61,538	\$ 88,219
Information Technology - PC Equipment Tech Refresh	236,261	769,174	255,790
Information Technology - Network Hardware/Telecom Replacement - Citywide	\$ 87,830	\$ 132,690	\$ 120,000
Total Information Technology Projects	\$ 324,091	\$ 901,864	\$ 375,790
Landscaping Projects			
Open Space & Parks Fund			
Irrigation Replacements - Citywide	\$ 127,646	\$ 437,600	\$ 225,000
Park Landscape Improvements - Citywide	188,084	100,000	100,000
Shrub Replacement - Citywide	\$ 49,537	\$ 95,723	\$ 40,000
Tree Replacement - Citywide	246,480	160,720	115,500
Total Landscaping Projects	\$ 611,747	\$ 794,043	\$ 480,500
Open Space & Trails Projects			
Open Space & Parks Fund			
Open Space and Trails Signage and Kiosks - Citywide	\$ 600	\$ 243,397	\$ 125,000
Wildlife Research and Monitoring	12,236	90,777	60,000
Metzger Open Space - Administration and Maintenance	\$ 30,000	\$ 35,000	\$ 35,000
Open Space - Due Diligence Services	8,216	144,555	150,000
Open Space and Trails Misc. Improvements - Citywide	\$ -	\$ 30,000	\$ 60,000
Trail Improvements - Citywide	4,800	122,410	55,000
Total Open Space & Trails Projects	\$ 55,852	\$ 666,139	\$ 485,000
Planning and Administration			
Prairie Dog Management	\$ 6,625	\$ 15,000	\$ 25,000
Total Planning and Administration	\$ 6,625	\$ 15,000	\$ 25,000
Parks & Recreation Facility Projects			
Asset Replacement & Refurbishment Fund			
Parks - Concrete Replacement and Maintenance	\$ 160,789	\$ 120,000	\$ 120,000
Conservation Trust Fund			
Pool Accessory Equipment Replacement - All City Pools	7,131	20,869	14,000
Open Space & Parks Fund			
Playground Improvements - Citywide	\$ 21,180	\$ 451,023	\$ 320,000
Total Parks & Recreation Facility Projects	\$ 189,100	\$ 591,892	\$ 454,000

Recurring Capital Expenditures for 2023			
Capital Improvement Projects	Actual 2021	Revised Budget 2022	Estimate 2023
Transportation System Projects			
Capital Improvements Fund			
Bicycle and Pedestrian Wayfinding Signs - Citywide	\$ -	\$ 11,000	\$ 10,000
Bike and Pedestrian Striping Modifications - Citywide	-	200,000	50,000
Pedestrian Bridge and Underpass Repairs	\$ 59,340	\$ 50,000	\$ 50,000
Sidewalk Connections - Citywide	37,574	-	-
Street Light Installation - Citywide	\$ -	\$ -	\$ 22,500
Traffic Mitigation - Citywide	54,226	50,000	185,000
Traffic Signal Upgrades - Citywide	\$ 46,838	\$ 187,112	\$ 110,250
Transportation Studies - Citywide	73,210	80,000	50,000
Asset Replacement & Refurbishment Fund			
Bridge Inspections and Repairs - Citywide	\$ 39,860	\$ 132,140	\$ 68,000
City-Owned Concrete Replacement (Streets)	678,924	35,096	203,000
Concrete Curb Ramp Replacement - Citywide	\$ 80,000	\$ 85,000	\$ 80,000
Pavement Management/Street Sealing Program - Citywide	5,025,650	4,300,000	4,953,600
Residential Concrete Rebate Program	\$ 76,136	\$ 230,000	\$ 80,000
Roadway Crack Sealing	-	-	250,000
Traffic Signal and Light Pole Replacement - Citywide	\$ 12,735	\$ 258,000	\$ 385,000
Services Expansion Fee Fund			
School Safety Improvements - Citywide	-	44,000	10,000
Total Transportation System Projects	\$ 6,184,493	\$ 5,662,348	\$ 6,507,350
Vehicles, Other Equipment and Furniture			
Asset Replacement & Refurbishment Fund			
Facilities - Office Furniture and Equipment Replacement	\$ 55,520	\$ 145,680	\$ 106,000
Fingerprint Machine Replacements	-	-	50,000
License Plate Reader Replacements	\$ -	\$ -	\$ 43,700
Night Vision Goggles Replacements	-	-	20,200
Non-Mobile Equipment Replacement - Citywide	\$ -	\$ 373,515	\$ 500,000
Radio Communication Equipment Replacement	-	210,450	492,750
Recreation - Athletics Equipment Replacement	\$ -	\$ 105,552	\$ 67,079
Recreation - Indoor Playground Equipment Replacement	189,125	-	-
Recreation and Auditorium - Electronic Audio/Video Equipment Replacement	\$ 46,229	\$ 9,676	\$ 15,754
Recreation and Police - Fitness Equipment Replacement	96,731	300,483	131,300
Rifle Replacements	\$ -	\$ -	\$ 109,400
Vehicle and Mobile Equipment Replacement - Citywide	1,045,090	2,768,998	3,080,162
Total Vehicles, Other Equipment and Furniture	\$ 1,432,695	\$ 3,914,354	\$ 4,616,345
Community Development Projects			
Development Agreements Fund			
<i>Anthem</i>			
Infrastructure Public Improvements	916,089	150,053	-
<i>Arista</i>			
Infrastructure Public Improvements	757,120	671,280	319,579
<i>Broadlands</i>			
Street Improvements	13,427	10,000	10,000
<i>FlatTrons Market Place</i>			
Repayment to Metro District	206,579	181,286	145,532
<i>Lambertson Farm</i>			
Reimbursement for Public Infrastructure	1,189,954	1,170,297	1,193,702
<i>Macerich</i>			
Infrastructure Public Improvements	221,251	170,449	178,971
<i>MidCities (Main Street)</i>			
Payment to Metro District	2,214,975	2,655,803	2,158,765
<i>Parkway Circle</i>			
Reimbursement Developer for Improvements	319,116	340,020	325,807
<i>General Development Reimbursements</i>	1,044,403	407,768	407,768
<i>Revenue Allocation to BURA</i>			
Allocation to BURA	3,614,403	3,671,883	4,245,840
Total Community Development Projects	\$ 10,497,317	\$ 9,428,839	\$ 8,985,964

Recurring Capital Expenditures for 2023			
Capital Improvement Projects	Actual 2021	Revised Budget 2022	Estimate 2023
Water Utility Projects			
Raw Water - Purchases, Transmission, & Reservoirs			
Non- Mobile Equipment Replacement	\$ 166,218	\$ 208,866	\$ 298,034
Utilities - Street Reconstruction	7,508	40,005	20,000
Vehicle and Mobile Equipment Replacement	\$ -	\$ 197,755	\$ -
Water Fund - Engineering And Legal Services	17,365	80,000	82,400
Water Line Replacements and Extensions - Citywide	\$ 425,701	\$ 532,111	\$ 900,000
Water Valve Box Adjustments - Pavement Preservation	-	45,000	15,000
Total Water Utility Capital Improvements	\$ 616,792	\$ 1,103,737	\$ 1,315,434
Sewer Utility Projects			
Planning & Administration			
Biosolids Farm - Maintenance and Equipment Repair	\$ 20,794	\$ 365,910	\$ 74,000
Non- Mobile Equipment Replacement	266,130	537,298	75,000
Sewer Line Replacement and Rehab - Citywide	\$ 273,439	\$ 24,954	\$ 631,000
Sewer Manhole Resets - Pavement Preservation Program	10,962	49,038	20,000
Stormwater Rehabilitation - Citywide	\$ 34,519	\$ 267,341	\$ 150,000
Utilities - Street Reconstruction	4,171	19,721	10,000
Vehicle and Mobile Equipment Replacement	\$ 282,500	\$ 343,818	\$ 232,300
Wastewater Treatment Facility - Bldg Repairs	58,807	56,000	60,000
Total Sewer Utility Capital Improvements	\$ 951,322	\$ 1,664,080	\$ 1,252,300
Water Reclamation Utility Projects			
Utilities Planning & Administration			
Reservoir Monitoring and Maintenance	\$ 110,857	\$ 101,647	\$ 65,000
Raw Water Purchases - Marshall Shares	95,460	60,000	52,000
Non- Mobile Equipment Replacement	\$ 17,124	\$ 31,336	-
Public Works - Engineering and Legal Services - General	97,083	220,000	250,000
Vehicle and Mobile Equipment Replacement	-	\$ 39,550	-
Total Water Reclamation Utility Capital Improvements	\$ 320,524	\$ 452,533	\$ 367,000
Planning, Administration & Other Expenditures			
Capital Improvements Fund			
Adams 12 STEM School - (Joint Use/Library)	\$ -	\$ 1,000,000	\$ 1,000,000
Asset Protection Fund Projects - Citywide	-	50,000	50,000
Citizen/Council Priority Projects - Citywide	\$ -	\$ 25,000	\$ 25,000
Enhance Broomfield Program	251,500	235,000	50,000
Facilities Improvements Allocation	\$ -	\$ 2,423,646	\$ 2,456,214
Neighborhood Grant Program - Citywide	3,227	12,220	10,000
Total Planning, Administration & Other Expenditures	\$ 254,727	\$ 3,745,866	\$ 3,591,214
Public Art & Cultural Projects			
Capital Improvements Fund			
Public Art - 1% Funding	\$ 19,857	\$ 683,353	\$ 50,000
Public Art - Collection Maintenance	8,202	34,798	12,000
Total Public Art & Cultural Projects	\$ 28,059	\$ 718,151	\$ 62,000
Total Recurring Capital Improvement Projects	\$ 21,926,111	\$ 30,846,786	\$ 29,159,897

Non-Recurring Capital Expenditures for 2023	
Capital Improvement Projects	Budget 2023
Building & Facility Projects	
Capital Improvements Fund	
Surge Protection - Citywide	\$ 20,000
City and County Building - Elections Expansion	955,000
Asset Replacement & Refurbishment Fund	
Broomfield Facilities - Parking Lot Lighting Upgrade	\$ 22,500
Floor Covering Replacement - Citywide	172,000
Parking Lot Repair/Replacement - Citywide	\$ 216,000
Library/Auditorium - Lighting Technology Upgrade	300,000
Facility UPS Battery Replacement - Citywide	\$ 84,400
Brunner Farmhouse Porch Replacement	30,000
Fire System Upgrades	\$ 125,000
Total Building & Facility Projects	\$ 1,924,900
Information Technology Projects	
Capital Improvements Fund	
Public Works - Computerized Asset Maintenance Management System	139,050
Asset Replacement & Refurbishment Fund	
Finance - Innoprise Replacement	\$ 1,689,200
Total Information Technology Projects	\$ 1,828,250
Landscaping Projects	
Open Space & Parks Fund	
Total Landscaping Projects	\$ -
Open Space Projects	
Open Space & Parks Fund	
Open Space - Grassland Restoration	100,000
Open Space - Master Plan Update	\$ 100,000
Metzger Open Space - Acquisition Payments to Foundation	342,938
Total Open Space Projects	\$ 542,938
Trail System Projects	
Open Space & Parks Fund	
Aspen Street Pedestrian Crossing	\$ 55,000
Broomfield-Trail - RR Underpass at Airport Creek	5,285,478
Trail Improvements - Citywide	\$ 55,000
Nissen Reservoir Channel Trail	270,000
Neighborhood Trail-Legends to Crofton Park & Columbine Meadows	\$ 50,000
Total Trail System Projects	\$ 5,715,478

Non-Recurring Capital Expenditures for 2023	
Capital Improvement Projects	Budget 2023
<i>Parks & Recreation Facility Projects</i>	
Capital Improvements Fund	
Anthem Community Park Improvements	\$ 2,965,000
Baseball Field - Dugout Covers	231,000
Professors Property Master Plan	\$ 200,000
DesCombes Drive Retaining Wall - BTS Dependent	640,000
Skyestone Irrigation Infrastructure	\$ 1,058,132
Parks - Water Reclamation Tap Payments	785,820
Paul Derda Recreation Center - Hardscape Replacement and Repair	\$ 415,000
Retaining Wall North of 595 Flatiron Blvd	265,000
Weldford Farms Playground Surfacing	\$ 220,000
Trails North Park - Irrigation Upgrade	345,000
Pool Rehabilitation - All City Pools	\$ 100,000
Conservation Trust Fund	
Community Park Ball Field Complex - Improvements	\$ 320,000
Interlocken East Park Playground	145,130
Interlocken East Park Playground - Restroom and Shelter Replacement	\$ 573,550
Playground Shade Structures	112,200
Siena/Anthem Community Park Playground	\$ 50,000
Paul Derda Recreation Center - Paint Refresh	125,000
Quail Creek Park Restroom Rebuild	\$ 356,600
Sport Court LED Lighting Upgrades	41,000
Parks & Recreation Fund	
Parks Signage - Citywide	\$ 75,000
Parks - Structures Condition Assessments	50,000
Total Parks & Recreation Facility Projects	\$ 9,073,432
<i>Transportation System Projects</i>	
Capital Improvements Fund	
ADA Ramps Inventory/Study	\$ 18,750
Industrial Lane Bike Lane and Sidewalk - Phase 2	818,000
Lowell Blvd. - Left Turn Lane at Middle Peak Drive	\$ 405,000
CO 7 Priority 1A - CO 7 & Sheridan/ CO 7 & Lowell Intersection design	685,000
Transportation Studies - Citywide	\$ 50,000
S. 120th St. Bridge - Boulder County Cost Share	108,000
Asset Replacement & Refurbishment Fund	
Bridge Approach Repairs - Northwest Parkway Bridges	\$ 55,000
Elmwood St - East 14th Ave to East 18th Ave Reconstruction	500,000
Service Expansion Fee Fund	
Lowell Blvd. - Left Turn Lane at Middle Peak Drive	\$ 220,000
American Recovery Act Project	
Broomfield Heights Pedestrian Improvements	1,400,000
Total Transportation System Projects	\$ 4,259,750
<i>Vehicles, Other Equipment and Furniture</i>	
Total Vehicles, Other Equipment and Furniture	N/A

Non-Recurring Capital Expenditures for 2023	
Capital Improvement Projects	Budget 2023
<i>Drainage and Stormwater Projects</i>	
American Recovery Act Project	
Broomfield Heights Stormwater Improvements	4,000,000
Total Vehicles, Other Equipment and Furniture	\$ 4,000,000
<i>Water Utility Projects</i>	
Siena Reservoir/Pump Station/Pipeline	\$ 18,500,000
Windy Gap - Storage Reservoir Design And Construction	11,400,000
Baseline Water System Reimbursement	\$ 1,080,000
North Area Water System Master Plan Improvements - Pipe Capacity and Connections	2,000,000
North Area Water System Improvements - Tank	\$ 30,000,000
Marshall Change Case Monitoring Equipment	595,000
Meter Conversion/Replacement - Citywide	\$ 100,000
Mesa Zone - Booster Station	7,000,000
Water Fund - Master Plan Updates/ Hydraulic Model	\$ 25,000
Marshall Water Rights Change of Use (50% of cost)	400,000
Utilities Network Infrastructure	\$ 899,601
Total Water Utility Capital Improvements	\$ 71,999,601
<i>Sewer Utility Projects</i>	
Sewer Collection System - Lines & Facilities	
Nissen Channel - Drainage Improvements Country Vista to Big Dry Creek (Broomfield Match 50%)	\$ 610,000
City Park Channel - Midway Park Modifications	2,150,000
Highland Park Channel - Improvements	\$ 250,000
Nutrient Treatment Instrumentation Maintenance Service	18,000
Wastewater Treatment Facility - Combustible Gas Detection System	\$ 320,000
VFD for Reuse Pump #3	530,000
Wastewater Treatment Facility - Wireless Technology	\$ 260,000
Northlands Lift Station - Access Road Design	82,500
Sewer Lift Station Compliance	\$ 2,500,000
Developer Reimbursement - Anthem Infrastructure License Fee Credits	91,980
Total Sewer Utility Capital Improvements	\$ 6,812,480
<i>Water Reclamation Utility Projects</i>	
Reuse Water Distribution System - Lines & Facilities	
3.2MG Reuse Water Tank (Lowell and Sheridan)	\$ 12,500,000
Great Western Reservoir Outlet Wye Replacement	100,000
Total Water Reclamation Utility Capital Improvements	\$ 12,600,000
Total Non-Recurring Capital Improvement Projects 2021	\$ 114,756,829

Major Non-Recurring Projects

The Government Finance Officers Association (GFOA) defines major non-recurring capital expenditures as projects that are infrequent and have a specific and significant impact upon current and future years. Some examples of significant impacts are when a project would:

1. Require an increase in the tax rate
2. Result in a large financial operating cost in future years
3. Require additional full time equivalents (FTEs)

Each major non-recurring project is described in detail on the following project pages. These pages have the following information:

- **Title Bar:** Lists the category, project title, and project code and the total project cost for all years.
- **Project Code:** Unique identifier. For example, Project Code 23S0001 represents the City and County Building - Elections Expansion funded in 2023.
 - The first two digits represent the year the project was first funded.
 - The next letter identifies the year the project was added to the CIP list.
 - The last four digits represent the numerical order the project was added to the list, starting over each year.
 - Figure 9 provides an explanation of the letter codes:

Year Project First Appeared on CIP Plan			
OA = Recurring Project			
Z = 2006 and older years			
A = 2007	F = 2012	L = 2017	R = 2022
B = 2008	G = 2013	M = 2018	S = 2023
C = 2009	H = 2014	N = 2019	
D = 2010	J = 2015	P = 2020	
E = 2011	K = 2016	Q = 2021	

- **Project Description:** Brief description of each project.
- **Photo/Map:** A photo or map will be included if available.
- **Background and Justification:** Describes why the request is necessary and how it fits in Broomfield’s master planning and/or Council priorities.
- **Problem to be Solved and/or Benefit to Citizens:** Explains why this project is needed. What existing problems will it solve? Will it improve efficiency? How will the citizens benefit from this project?
- **Alternatives/Consequences if not Funded:** Describes alternatives that have been considered and the consequences if the request is not funded.
- **Project Association:** Provides general information about the project and its impact on other capital projects.
- **Operating Budget Impact:** Estimates the impact this project will have on the Operating Budget. Staff continues to develop standard operating costs for each type of project. For example, determining a standard trail maintenance cost per foot of trail that will be developed allows for that standard cost to be applied to new trails added by the project.
- **Funding Source/Project Budget by Year:** Indicates the fund the project will be paid from, the prior year actual cost, current budget, and total estimated cost to complete the project.

City and County of Broomfield

2023 Capital Improvement Projects

Building and Facility

Improvement Category: New Capital

Project Name: City and County Building - Elections Expansion **Project #:** 23S0001

Cost: \$1,019,453

Background and Justification:

While the current CCOB elections space will serve through the November 7, 2023 election, the current space will not be adequate to handle the additional judges and increased ballot processing during the next presidential general election in 2024. The 2024 election calendar throws additional challenges to elections in expanding the space because it includes a Presidential Primary in March and a State Primary in June in addition to the November General Election. As such, facilities are requesting an expansion of the usable space in the basement prior to July 2023, after which the division will administer four elections within 13 months, making a move or expansion impracticable after the election cycle begins.

Problem to be Solved and/or Benefit to Residents:

Currently, using the former Zang Spur and Bal Swan conference rooms and attached repurposed spaces to the south of those rooms, elections occupies approximately 3,200 square feet. It is estimated that Elections needs at least 6,000 square feet for ballot processing for the 2024 general and presidential election. Broomfield has made significant expenditures on state of the art ballot processing equipment and should have the adequate space and layout for ballot processing to better display the transparency, efficiency and validity of the ballot processing system.

Alternatives if not funded:

If this process is not approved, Broomfield Elections will have to rent privately owned space and move ballot processing out of the George DiCiero City and County Building. In fall 2021 Elections staff toured two different commercial rental sites. One would have required significant remodeling to be used for CCOB purposes. The second, located in the Hunter Douglas Business Park would have better met election's needs. This location would have required less finish work prior to moving in, but the county would incur moving and other furnishing costs. Commercial rental costs range from \$12.00 to \$14.00 per square foot per year, which would be \$72,000 to \$84,000 annually. This number would not include utilities and the division would want to secure a lease for at least seven to ten years. Election's need for at least 6,000 square feet would therefore be estimated even though the City and County could pursue a long term lease, the costs for off-site records storage are less than an expansion into the storage area of the basement.

Project Association:

None

Operating Budget Impact:

This project will have limited impact on other departments once complete. As Elections space must be secured, facilities provide only scheduled and limited cleaning and maintenance activities in the Elections area. Some departments may have to pay for alternate document storage and or arrange for

City and County of Broomfield

2023 Capital Improvement Projects

the digitization of records. Department Heads and CMO are aware of the project and necessity for Elections proposed expansion.

Funding Source: Capital Improvement Program

Prior Year Costs	2022 Revised	2023 Funding	2024 Funding	2025 Funding
\$64,453	\$0	\$955,000	\$0	\$0

2026 Funding	2027 Funding	Future Needs	Total Project Cost
\$0	\$0	\$0	\$1,019,453

City and County of Broomfield

2023 Capital Improvement Projects

Building and Facility

Improvement Category: New Capital

Project Name: Facility UPS Battery Replacement - Citywide

Project #: 19K0020

Cost: \$168,800

Background and Justification:

UPS units are used to provide short-term power to network servers and computer equipment for continuous, uninterrupted operations during power outages until the building generator reaches full power or utility power is restored. To provide reliable and redundant power systems to the computer equipment, new UPS units were installed in the City and County Building computer room in November 2013 and again in February 2015. Two new units each were also installed in the Detention and Training Center and Police/Courts Building in February 2015.

Problem to be Solved and/or Benefit to Residents:

The life expectancy for the batteries in these units is three years. This request is to provide ongoing funds available for replacement batteries every three years to ensure reliable, redundant power. Much of the equipment supported by these units impacts Broomfield residents, such as the Police Department, Department of Motor Vehicle, Courts, Utility Billing, and the Detention Center. Reliable, consistent power ensures ongoing operations in these critical areas.

Alternatives if not funded:

The alternative would be to wait until the batteries fail and not replace them at their life expectancy dates.

Project Association:

None

Operating Budget Impact:

If the funds are not available in the CIP budget, increases for these supplies will need to be added to the operating budget.

Funding Source: Asset Replacement

Prior Year Costs	2022 Revised	2023 Funding	2024 Funding	2025 Funding
\$0	\$0	\$84,400	\$0	\$0

2026 Funding	2027 Funding	Future Needs	Total Project Cost
\$84,400	\$0	\$0	\$168,800

City and County of Broomfield 2023 Capital Improvement Projects

Building and Facility

Improvement Category: New Capital

Project Name: Surge Protection - Citywide

Project #: 16K0019

Cost: \$91,018

Background and Justification:

This requests calls for installation of SPD or TVSS devices in power distribution panels, process control systems, communication systems and/or other heavy-duty industrial like systems for the purpose of protecting against electrical surges and spikes. Included will be spike protection against lightning, limiting the voltage supplied to an electric device by either blocking or by shorting to ground any unwanted voltages above the safe threshold.

Problem to be Solved and/or Benefit to Residents:

Numerous Broomfield facilities are without any surge protection. Surge protection for emergency power distribution is required by the National Electrical Code (NEC) to protect life safety equipment. Annually, the costs of equipment damages and operational downtime due to power/lightning problems come at a significant price. Data center/IT infrastructures, including desktops and printers, are susceptible to severe damage.

Alternatives if not funded:

Surges could continue negatively affecting equipment; electrical damages can lead to operational upsets even before failure occurs. The semiconductor junctions of electric devices are particularly susceptible to progressive deterioration.

Project Association:

None

Operating Budget Impact:

None

Funding Source: Capital Improvement Program

Prior Year Costs	2022 Revised	2023 Funding	2024 Funding	2025 Funding
\$41,018	\$10,000	\$20,000	\$20,000	\$0

2026 Funding	2027 Funding	Future Needs	Total Project Cost
\$0	\$0	\$0	\$91,018

City and County of Broomfield 2023 Capital Improvement Projects

Building and Facility

Improvement Category: Repair & Rehabilitation

Project Name: Broomfield Facilities - Parking Lot Lighting Upgrade

Project #: 19N0029

Cost: \$388,343

Background and Justification:

Facilities currently use LED lighting at the Health and Human Services, Library and Dog Park parking areas. Light outages from burnt out lamps or ballast in the City and County of Broomfield facility parking lots have been problematic.

Problem to be Solved and/or Benefit to Residents:

Replace current parking lot lighting with new and efficient LED lighting, improve lighting conditions and reduce energy consumption at George DeCiero Building, Police/Courts, Paul Derda Recreation Center, Commons Park, Broomfield Industrial Park, Detention Center, Service Center, Water Treatment Plant, Wastewater Treatment Plant & Depot Hill.

Alternatives if not funded:

Leave the parking light conditions as is.

Project Association:

None

Operating Budget Impact:

Decrease the energy consumption and may reduce hours required to maintain city owned street lighting and operating materials.

Funding Source:

Asset Replacement

Prior Year Costs	2022 Revised	2023 Funding	2024 Funding	2025 Funding
\$12,323	\$37,500	\$22,500	\$22,500	\$37,500

2026 Funding	2027 Funding	Future Needs	Total Project Cost
\$30,000	\$30,000	\$196,020	\$388,343

City and County of Broomfield

2023 Capital Improvement Projects

Building and Facility

Improvement Category: Repair & Rehabilitation

Project Name: Brunner Farmhouse Porch Replacement **Project #:** 23S0039

Cost: \$30,000

Background and Justification:

The current wood decking system is 23 years old and in dire need of replacement. The average life expectancy of a wooden deck is 10 to 15 years. The painted coating system is peeling off and causing moisture damage to the decking and substructure. Old repairs are also failing and causing potential safety concerns. The current decking system is reaching the end of its waterproofing life cycle and was recommended for replacement.

Problem to be Solved and/or Benefit to Residents:

The existing decking system has met its life expectancy. If the request is not granted this could cause additional substructure damage with safety issues.

Alternatives if not funded:

The existing decking system has met its life expectancy. If the request is not granted this could cause additional substructure damage with safety issues.

Project Association:

None

Operating Budget Impact:

Ongoing inspections and repairs are currently included in the annual operating budget

Funding Source: Asset Replacement

Prior Year Costs	2022 Revised	2023 Funding	2024 Funding	2025 Funding
\$0	\$0	\$30,000	\$0	\$0

2026 Funding	2027 Funding	Future Needs	Total Project Cost
\$0	\$0	\$0	\$30,000

City and County of Broomfield

2023 Capital Improvement Projects

Building and Facility

Improvement Category: Repair & Rehabilitation

Project Name: Fire System Upgrades

Project #: 22S0012

Cost: \$500,000

Background and Justification:

Fire alarm systems are complex systems with many components and devices. They have a shelf life and can phase-out production as new technologies appear. Finding replacement parts has become difficult and at a higher cost. Most fire alarm systems are designed with a lifespan of anywhere from 10 to 15 years. A full replacement will likely save time and money, in the long run, should a repair be needed in the immediate future.

Problem to be Solved and/or Benefit to Residents:

Fire sprinkler dry trip test/repairs: This inspection is a requirement by the National Fire Protection Association (NFPA) standard 25 Standard for the Inspection, Testing, and Maintenance of Water-Based Fire Protection Systems.

UL testing/replacement of sprinkler heads: This inspection is a requirement by the National Fire Protection Association (NFPA) standard 25 Standard for the Inspection, Testing, and Maintenance of Water-Based Fire Protection Systems. This is required for standard response sprinkler heads that are 50 years old, for quick response sprinkler heads that are 20 years old, and for dry sprinkler heads that are 15 years old.

Alternatives if not funded:

The dangers and risks of waiting until a system or a significant component fails is that then, one has to make an emergency replacement, which always costs significantly more than a planned replacement.

Project Association:

None

Operating Budget Impact:

Preventive maintenance services are currently budgeted for in the yearly operating budgets for each building/location.

Funding Source: Asset Replacement

Prior Year Costs	2022 Revised	2023 Funding	2024 Funding	2025 Funding
\$0	\$0	\$125,000	\$125,000	\$125,000

2026 Funding	2027 Funding	Future Needs	Total Project Cost
\$125,000	\$0	\$0	\$500,000

City and County of Broomfield

2023 Capital Improvement Projects

Building and Facility

Improvement Category: Repair & Rehabilitation

Project Name: Library/Auditorium - Lighting Technology Upgrade

Project #: 21Q0007

Cost: \$1,200,000

Background and Justification:

The current lighting system is over 20 years old, and has been experiencing age-related failures for over five years. In addition, buying equipment piece by piece is not recommended as different aged technologies communicate differently, and it's imperative to have a holistic approach to rebuilding the lighting system. The Auditorium staff is dedicated to the service and experience of both community renters and partners, and the audience members that enjoy events in the Auditorium. In 2019, prior to the pandemic, there were 65 individual groups that held events in the Auditorium with over 1,100 hours of events, rehearsals and performances that served over 37,400 audience members. The department is on track to grow events and attendance over the next five years.

Problem to be Solved and/or Benefit to Residents:

The staff are not able to physically access lighting equipment without serious hardship and safety considerations - something that is standard and expected in performing arts venues. Staff cannot physically access the front lighting grid without serious hardship. Additionally, the new lighting system will provide benefits to residents through cost savings, heat savings, color and design enhancements and attraction of new artists.

Alternatives if not funded:

If not fixed, the system will fail during a public performance in a situation that cannot be rectified.

Project Association:

This project was originally proposed for CIP in 2019, then bundled with the Library renovation project. Since then, the renovation project is not on the CIP list for at least five years, which is much too long to wait to replace this system.

Operating Budget Impact:

Staff time will be significantly reduced for ongoing maintenance, as they will no longer have to replace, fix and find loan replacements for equipment on a weekly basis. Lamp replacement will be obsolete with new LED-based equipment. This will allow staff to use existing FTE for serving the community and supporting events that align with industry best practices and current standards. The department does not anticipate an increase in FTE or operating costs due to this CIP request.

Funding Source: Asset Replacement

Prior Year Costs	2022 Revised	2023 Funding	2024 Funding	2025 Funding
\$0	\$0	\$300,000	\$400,000	\$500,000

2026 Funding	2027 Funding	Future Needs	Total Project Cost
\$0	\$0	\$0	\$1,200,000

City and County of Broomfield 2023 Capital Improvement Projects

Drainage and Stormwater

Improvement Category: New Capital

Project Name: City Park Channel - Midway Park Modifications **Project #:** 16K0052

Cost: \$3,410,000

Background and Justification:

The culverts under US 287 and Midway Boulevard have deteriorated, compromising the integrity of the roadway above. The culverts need to be repaired with a structural liner or replaced. The channel upstream and downstream of Midway Boulevard is a boulder-lined channel with a concrete bottom. The channel has sunk in several areas, causing standing water and tripping hazards. The concrete trickle channel and several sections of boulders will need to be repaired and replaced.

Problem to be Solved and/or Benefit to Residents:

The City Park Channel through Midway Park is eligible for maintenance by the Urban Drainage and Flood Control District (UDFCD). It is recommended that these projects be combined into a single maintenance project to be managed and funded at 50% by UDFCD over several years (2019-2023). Midway Pond dredging should be completed concurrently with the channel and culvert improvements.

Alternatives if not funded:

US 287 and Midway could collapse if the culverts fail and collapse under the roadway, similar to the damage experienced on Indiana Blvd in 2016. The open channel through the park will continue to shift and collapse in areas if not improved.

Project Association:

Combining 3 existing projects to maximize funding and sequence the construction logically.

Operating Budget Impact:

These maintenance repairs will reduce future maintenance activities.

Funding Source: Operating

Prior Year Costs	2022 Revised	2023 Funding	2024 Funding	2025 Funding
\$238,470	\$1,021,530	\$2,150,000	\$0	\$0

2026 Funding	2027 Funding	Future Needs	Total Project Cost
\$0	\$0	\$0	\$3,410,000

City and County of Broomfield 2023 Capital Improvement Projects

Drainage and Stormwater

Improvement Category: New Capital

Project Name: Highland Park Channel - Improvements **Project #:** 19N0008

Cost: \$275,000

Background and Justification:

The rocks being placed in the channel slow the flow on the very flat concrete trickle channel and lead to flow back-ups, standing water, algae growth and the need for frequent maintenance. Street Services Drainage Maintenance personnel are spending approximately 12 hours a month removing rock dams that are diverting water out of the concrete channel creating erosion problems higher on the bank and resulting in a slippery channel bed.

Problem to be Solved and/or Benefit to Residents:

Modifying the surface by applying large boulders or burying riprap with vegetative cover will provide the needed protection with flood flow that exceeds the width of the improved channel and stop the rocks from being placed in the channel by children playing in the park.

Alternatives if not funded:

Continue working in a very slick channel removing the dams and the debris caught by the dams.

Project Association:

None

Operating Budget Impact:

The project could result in additional turf area to be maintained.

Funding Source: Operating

Prior Year Costs	2022 Revised	2023 Funding	2024 Funding	2025 Funding
\$0	\$25,000	\$250,000	\$0	\$0

2026 Funding	2027 Funding	Future Needs	Total Project Cost
\$0	\$0	\$0	\$275,000

City and County of Broomfield

2023 Capital Improvement Projects

Drainage and Stormwater

Improvement Category: New Capital

Project Name: Nissen Channel - Drainage Improvements Country Vista to Big Dry Creek

(Broomfield Match 50%)

Project #: 16H0050

Cost: \$4,610,000

Background and Justification:

Mills collected as part of Broomfield residents’ property taxes fund Mile High Flood District (MHFD) (previously called the Urban Drainage and Flood Control District (UDFCD)) projects with a match from the local government for all capital projects (defined by MHFD as projects which increase flood water conveyance). The Nissen Channel Improvement project is part of a multi-year capital project with the MHFD matching funds for design and construction of improvement for the channel from Tennyson Street (east of Walmart) to just upstream (west) of Lowell Blvd. An annual IGA committing these funds is required. The area between these limits currently consists of a narrow channel and wide floodplain which impacts businesses, undeveloped land, and overtops Perry Street.

Problem to be Solved and/or Benefit to Residents:

The project will design channel improvements, identify and acquire easements needed for improvements, obtain permitting (including U.S. Army Corps of Engineers 404 permitting), and construct improvements.

Alternatives if not funded:

Properties along the Nissen Channel corridor will remain in the floodplain and Perry Street will continue to overtop in large rain events. Due to channel work and vegetative impacts, it will be difficult to permit developer driven improvements.

Project Association:

A trail along this corridor and developer constructed drainage improvements in Tennyson Way will be coordinated with this work.

Operating Budget Impact:

These channel improvements will be eligible for UDFCD maintenance assistance.

Funding Source: Growth

Prior Year Costs	2022 Revised	2023 Funding	2024 Funding	2025 Funding
\$2,110,000	\$580,000	\$610,000	\$640,000	\$670,000

2026 Funding	2027 Funding	Future Needs	Total Project Cost
\$0	\$0	\$0	\$4,610,000

City and County of Broomfield

2023 Capital Improvement Projects

Information Technology

Improvement Category: New Capital

Project Name: Utilities Network Infrastructure **Project #:** 18N0031

Cost: \$5,930,508

Background and Justification:

All primary facilities(i.e treatment plants) currently have a single fiber connection with lift/pump stations limited to a single radio connection. As the SCADA equipment is modernized, there will be an increased demand for data throughput as well as redundant connections to minimize the potential for loss of connectivity to these critical assets. Loss of communication can result in service outages which directly impact utility customers.The additional capability will also allow the City and County to continue to make improvements to the SCADA system without limitations to data communications.

Problem to be Solved and/or Benefit to Residents:

This project will increase the overall reliability and redundancy of the utility systems.

Alternatives if not funded:

Continue to operate at risk of losing access and control of the SCADA system.

Project Association:

This project should be matched up with other improvement or expansion projects that involve digging or boring.

Operating Budget Impact:

Maintenance and emergency repair services will be required to support the conduit and fiber assets.

Funding Source: Wastewater Operating and the Capital Improvement Program

Prior Year Costs	2022 Revised	2023 Funding	2024 Funding	2025 Funding
\$2,149,334	\$1,059,807	\$899,601	\$1,455,645	\$366,121

2026 Funding	2027 Funding	Future Needs	Total Project Cost
\$0	\$0	\$0	\$5,930,508

City and County of Broomfield

2023 Capital Improvement Projects

Information Technology

Improvement Category: New Capital

Project Name: Wastewater Treatment Facility - Wireless Technology **Project #:** 21Q0013

Cost: \$353,600

Background and Justification:

The Wastewater Treatment Facility consists of 29 buildings on 13+ acres of land. A majority of the treatment facility has been constructed to include conduit for ethernet communications between treatment buildings and processes, however, a majority of the conduit is full requiring installation of new conduit to expand communications. In 2019-2020, the Wastewater Treatment Facility, Water Treatment Facility and the Utilities Division upgraded the supervisory control and data acquisition (SCADA) system and the programmable logic controller (PLC), which are used to monitor and control facilities and treatment processes. The importance of SCADA systems is automation and gathering of real time data. It allows each of the Divisions to optimize responses to various conditions and execute those responses automatically. This automation improves staff efficiency, helps to contain staffing levels and reduces operations costs while reducing human error.

Problem to be Solved and/or Benefit to Residents:

The new SCADA software (Ignition) allows unlimited tags, clients, and connections making it expandible for wireless integration. Wireless technology reduces capital expenditures and operating costs through less installation time and has greater flexibility.

Alternatives if not funded:

Staff will continue to manually record information on paper then manually enter data into the database when the tasks are completed.

Project Association:

None

Operating Budget Impact:

None

Funding Source: Operating

Prior Year Costs	2022 Revised	2023 Funding	2024 Funding	2025 Funding
\$0	\$93,600	\$260,000	\$0	\$0

2026 Funding	2027 Funding	Future Needs	Total Project Cost
\$0	\$0	\$0	\$353,600

City and County of Broomfield 2023 Capital Improvement Projects

Information Technology

Improvement Category: Preventative Maintenance

Project Name: Public Works - Computerized Asset Maintenance Management System

Project #: 18F0044

Cost: \$2,273,750

Background and Justification:

The current software system was purchased in 2001. The company is no longer in business, so updates are not available.

Problem to be Solved and/or Benefit to Residents:

The software will allow the Public Works Department to make replace/repair decisions based on useful life data that is captured by the Computerized Asset Maintenance Management System (CMMS).

In addition to managing work and activities in Public Works, the CMMS will also standardize the manner in which the City and County tracks its assets. Various operating departments, as well as the Finance Department, used different types of applications and systems to maintain asset ledgers and records. Standardizing the asset inventory on a single platform was recommended by the Performance and Internal Audit Department as part of an audit of the capital improvement program.

Alternatives if not funded:

The alternative would be to continue to use the current outdated software until it fails.

Project Association:

None

Operating Budget Impact:

The IT Department Operating Budget would acquire the cost of annual maintenance and licensure of the CMMS System for the Public Works Department.

Funding Source: Capital Improvement Program (60%), Sewer Fund Operating (20%) and Water Fund Operating (20%)

Prior Year Costs	2022 Revised	2023 Funding	2024 Funding	2025 Funding
\$0	\$600,000	\$139,050	\$139,050	\$0937,300

2026 Funding	2027 Funding	Future Needs	Total Project Cost
\$458,350	\$0	\$0	\$2,273,750

City and County of Broomfield 2023 Capital Improvement Projects

Information Technology

Improvement Category: Repair & Rehabilitation

Project Name: Finance - Innoprise Replacement **Project #:** 22R0024

Cost: \$1,849,200

Background and Justification:

The City and County of Broomfield has been utilizing Harris Innoprise since 2007. All enterprise technology solutions should be evaluated for best fit/function every 8-10 years (if not sooner as business needs evolve). In alignment with this practice, CCOB has reached this mark in the lifecycle with Innoprise. The Finance ERP system is foundational to how CCOB conducts business and is required to integrate with key functions such as accounts payable, accounts receivable, general ledger, budgeting, procurement, and more.

Problem to be Solved and/or Benefit to Residents:

The goals of this initiative are to improve productivity, transparency, mobility; provide tools to inform decision making; and allow for ease of integration with other systems. This project will kick off in January 2022 with high-level requirements development, market research, the production of an RFP to identify a product/vendor, and then procurement of the solution. The implementation phase will begin in January 2023 with a significant focus on change management for the users affected. Go-live is expected late 2023.

Alternatives if not funded:

No alternatives are available.

Project Association:

ComDev - Innoprise Replacement

Operating Budget Impact:

System maintenance

Funding Source: Asset Replacement

Prior Year Costs	2022 Revised	2023 Funding	2024 Funding	2025 Funding
\$0	\$160,000	\$1,689,200	\$0	\$0

2026 Funding	2027 Funding	Future Needs	Total Project Cost
\$0	\$0	\$0	\$1,849,200

City and County of Broomfield 2023 Capital Improvement Projects

Open Space & Trails

Improvement Category: New Capital

Project Name: Aspen Street Pedestrian Crossing **Project #:** 23Q0024

Cost: \$55,000

Background and Justification:

The Lake Link Trail is one of the major trail systems across Broomfield, featuring high usership and spanning 11 miles across the community. When the trail reaches Aspen Street, there is a right angle turn and users can cross Aspen Street through a pedestrian underpass adjacent to Aspen Creek Drive. However there is not an option to cross Aspen Street where the trail reaches the roadway, 600-feet to the north of the underpass. With the anticipated development and planned new trails to the north, trail users will want to cross Aspen Street at this spot and will likely not travel 600 feet south for the underpass. There is currently no crossing at all in this spot.

Problem to be Solved and/or Benefit to Residents:

This crossing will better connect Broomfield’s trail system by allowing pedestrians to safely cross Aspen Street at this location, and proceed to the north and west. Without a crossing here, it is likely that trail users will still attempt to cross the street, presenting a safety and traffic concern.

Alternatives if not funded:

Do not install the crossing. Pedestrians may attempt to cross unsafely at this location instead of using the underpass that is located about 600 feet south of the planned crossing.

Project Association:

None

Operating Budget Impact:

Project will add approximately 45 linear feet of trail that will need to be maintained and plowed, and flashing pedestrian crossing signs.

Funding Source: Open Space

Prior Year Costs	2022 Revised	2023 Funding	2024 Funding	2025 Funding
\$0	\$0	\$55,000	\$0	\$0

2026 Funding	2027 Funding	Future Needs	Total Project Cost
\$0	\$0	\$0	\$55,000

City and County of Broomfield 2023 Capital Improvement Projects

Open Space & Trails

Improvement Category: New Capital

Project Name: Broomfield Trail - Lowell to Spruce Meadows - (BT6 phase 3)

Project #: 12F0002

Cost: \$736,850

Background and Justification:

Phase III will be passing along the south side of the Community Ditch through residential neighborhoods and will utilize the FRICO ditch road. There may need to be an improved and constructed crossing of a lateral ditch near Federal Boulevard within this project. Because the BT-6 Trail is such a large section of trail, it has been broken into three phases.

Problem to be Solved and/or Benefit to Residents:

This section is a part of the Broomfield Trail system and would close part of the gap between the southern portion of Broomfield, Spruce Meadows, Anthem, and North Park neighborhoods to the north.

Alternatives if not funded:

The alternative would be to defer or phase this project in sections.

Project Association:

None

Operating Budget Impact:

Once constructed, this project will require standard trail maintenance.

Funding Source: Open Space

Prior Year Costs	2022 Revised	2023 Funding	2024 Funding	2025 Funding
\$11,850	\$0	\$100,000	\$625,000	\$0

2026 Funding	2027 Funding	Future Needs	Total Project Cost
\$0	\$0	\$0	\$736,850

City and County of Broomfield 2023 Capital Improvement Projects

Open Space & Trails

Improvement Category: New Capital

Project Name: Broomfield-Trail - RR Underpass at Airport Creek **Project #:** 20F0006

Cost: \$5,380,478

Background and Justification:

The underpass will connect the 8-foot concrete trail that ends on the west end of the BIP Ballfields into the Transit Oriented Development in the Original Broomfield neighborhood over to the US 36 Pedestrian Overpass and the Arista Transit Oriented neighborhood.

Problem to be Solved and/or Benefit to Residents:

The proposed underpass will connect several neighborhoods in Broomfield and also allow for drainage. The project will increase livability by making it easier for residents to reach other parts of the community. The underpass connects residents to the FirstBank Events Center and the RTD transit stop. The project will also consider improvements to the floodplain recommended by the Airport Creek (US 36 to BNSF) Major Drainageway Plan.

Alternatives if not funded:

Defer the project to another year.

Project Association:

The project should be coordinated with future development and trail access in the Original Broomfield neighborhood.

Operating Budget Impact:

The project will require standard trail and underpass maintenance.

Funding Source: Open Space

Prior Year Costs	2022 Revised	2023 Funding	2024 Funding	2025 Funding
\$13,652	\$81,348	\$5,285,478	\$0	\$0

2026 Funding	2027 Funding	Future Needs	Total Project Cost
\$0	\$0	\$0	\$5,380,478

City and County of Broomfield 2023 Capital Improvement Projects

Open Space & Trails

Improvement Category: New Capital

Project Name: Metzger Open Space - Acquisition Payments to Foundation

Project #: 14H0056

Cost: \$6,417,979

Background and Justification:

Open Space property purchases contribute to the Comprehensive Plan goal of maintaining 40% of all land as open land within the community.

Problem to be Solved and/or Benefit to Residents:

None

Alternatives if not funded:

None

Project Association:

None

Operating Budget Impact:

Payment only

Funding Source: Open Space

Prior Year Costs	2022 Revised	2023 Funding	2024 Funding	2025 Funding
\$5,106,119	\$279,221	\$342,938	\$344,438	\$345,263

2026 Funding	2027 Funding	Future Needs	Total Project Cost
\$0	\$0	\$0	\$6,417,979

City and County of Broomfield

2023 Capital Improvement Projects

Open Space & Trails

Improvement Category: New Capital

Project Name: Neighborhood Trail-Legends to Crofton Park & Columbine Meadows
Project #: 23S0040

Cost: \$50,000

Background and Justification:

This trail is requested by residents in the Columbine and Crofton Park neighborhoods. This project will create a trail connection in the location of the existing social trail between Legends and Crofton Park. This trail is also part of our Open Space, Parks, Recreation and Trails Master Plan’s comprehensive trail system.

Problem to be Solved and/or Benefit to Residents:

The trail will connect three neighborhoods and allow residents to access more directly Broomfield County Commons, Columbine Meadows Park, Crofton Park, Willow Run Park, and Metzger Farm Open Space. The proposed concrete trail is approximately 150 feet long and 8 feet wide. Grading, drainage and existing utilities will also need to be addressed. The existing fence between Legends and Crofton Park may also need to be rebuilt in the vicinity of the trail. Broomfield staff has met with representatives from the Crofton Park HOA and the HOAs have provided letters of support for the project. Although a small project, this trail will greatly improve connectivity for the residents.

Alternatives if not funded:

If the project is not funded, the social trail will continue to be used. The trail becomes icy and muddy in inclement weather and safety is a concern. The trail is used frequently.

Project Association:

None

Operating Budget Impact:

The trail will need to be maintained by CCOB Parks Maintenance. Currently, Parks maintains the trail in Legends and along the north side of Crofton Park so hopefully, this new trail will not be too much of a burden.

Funding Source: Open Space

Prior Year Costs	2022 Revised	2023 Funding	2024 Funding	2025 Funding
\$0	\$0	\$50,000	\$0	\$0

2026 Funding	2027 Funding	Future Needs	Total Project Cost
\$0	\$0	\$0	\$50,000

City and County of Broomfield 2023 Capital Improvement Projects

Open Space & Trails

Improvement Category: New Capital

Project Name: Nissen Reservoir Channel Trail **Project #:** 20N0010

Cost: \$270,000

Background and Justification:

The trail will follow the Nissen Channel in what is planned as a trail corridor and may be used as an access route for channel maintenance work.

Problem to be Solved and/or Benefit to Residents:

This project would provide a trail link between existing trail terminus near the Walmart detention pond and the underpass constructed with the Lowell Blvd. project.

Alternatives if not funded:

The trail will end at the Walmart detention pond and continue to the connection built with the Lowell Blvd. underpass.

Project Association:

May be constructed in conjunction with the UDFCD Nissen Channel improvement project.

Operating Budget Impact:

As a channel maintenance access route, the trail may be eligible for UDFCD maintenance. Otherwise Broomfield Public Works will maintain the trail.

Funding Source: Open Space

Prior Year Costs	2022 Revised	2023 Funding	2024 Funding	2025 Funding
\$0	\$0	\$270,000	\$0	\$0

2026 Funding	2027 Funding	Future Needs	Total Project Cost
\$0	\$0	\$0	\$270,000

City and County of Broomfield 2023 Capital Improvement Projects

Open Space & Trails

Improvement Category: New Capital

Project Name: Open Space - Master Plan Update

Project #: 17K0051

Cost: \$425,000

Background and Justification:

The Plan needs to be updated given the 12 year span of time since its approval. Without the update, the Plan could become out of step with the Comprehensive Plan Update and City Council and resident goals.

Problem to be Solved and/or Benefit to Residents:

A survey of the community is also proposed as was done with the previous Plan. The statistical survey proved to be very helpful in guiding the development of the Plan. Once the Comprehensive Plan Update is completed, there will likely be follow-up policy and planning issues that will also need to be addressed.

Alternatives if not funded:

Broomfield’s key planning document will become outdated and not relate to new thoughts, the growth of the community, and community goals related to open space, parks, recreation, and trails.

Project Association:

None

Operating Budget Impact:

None

Funding Source: Open Space

Prior Year Costs	2022 Revised	2023 Funding	2024 Funding	2025 Funding
\$0	\$325,000	\$100,000	\$0	\$0

2026 Funding	2027 Funding	Future Needs	Total Project Cost
\$0	\$0	\$0	\$425,000

City and County of Broomfield

2023 Capital Improvement Projects

Open Space & Trails

Improvement Category: New Capital

Project Name: Regional Trail - Rock Creek to Brainard Drive Underpass and Trail **Project #:** 13F0003

Cost: \$5,606,098

Background and Justification:

In anticipation of this project, a public land dedication from the Varra family was also completed to allow for the trail and underpass construction on the east side of the BNSF railroad tracks. This dedication was part of the Varra Estates project. A 2015 feasibility study was completed to look at the potential crossing locations. This project will require BNSF coordination and approval to be built. Electrical will be needed to light the underpass. The project includes 2,900 L.F. of 10 to 12-foot concrete or crusher fines trail. The underpass is approximately 200 L.F. The project will need to cross Midway Blvd. and the BNSF railroad tracks. The Terracina cash-in-lieu payment (approximately \$744,000) is proposed to be used to pay for a portion of the project as the overpass over the BNSF railroad tracks at Terracina was not feasible. The agreement with the developer allows Broomfield to use the public land cash-in-lieu money for the underpass and trail.

Problem to be Solved and/or Benefit to Residents:

A 10 to 12-foot concrete or crusher fines trail will be extended from Midway to the Carolyn Holmberg Open Space trailhead on the edge of Boulder County at Brainerd Drive to connect with the regional Rock Creek Trail. The project creates a continuous trail connection from the Lac Amora neighborhood to the 96th Street neighborhood, into the FlatIron Crossing Mall and Interlocken areas. This project facilitates bike and pedestrian access to these areas.

Alternatives if not funded:

Defer the trail construction to another year or phase the construction.

Project Association:

None

Operating Budget Impact:

Once completed, this project will require standard maintenance.

Funding Source: Open Space

Prior Year Costs	2022 Revised	2023 Funding	2024 Funding	2025 Funding
\$20,341	\$430,659	\$5,155,098	\$0	\$0

2026 Funding	2027 Funding	Future Needs	Total Project Cost
\$0	\$0	\$0	\$5,606,098

City and County of Broomfield

2023 Capital Improvement Projects

Open Space & Trails

Improvement Category: Repair & Rehabilitation

Project Name: Davis/Nordstrom Open Space Management Plan **Project #:** 23Z0417

Cost: \$100,000

Background and Justification:

This project supports the Comprehensive Plan goal of maintaining 40% of all land as open land within the community.

Problem to be Solved and/or Benefit to Residents:

This project will create new trails and trail connections for the public.

Alternatives if not funded:

Less options for route diversity and connections for the public.

Project Association:

None

Operating Budget Impact:

Once the improvements are constructed, the project will slightly increase operations and maintenance costs.

Funding Source: Open Space

Prior Year Costs	2022 Revised	2023 Funding	2024 Funding	2025 Funding
\$0	\$0	\$100,000	\$0	\$0

2026 Funding	2027 Funding	Future Needs	Total Project Cost
\$0	\$0	\$0	\$100,000

City and County of Broomfield 2023 Capital Improvement Projects

Open Space & Trails

Improvement Category: Repair & Rehabilitation

Project Name: Open Space - Grassland Restoration **Project #:** 18M0061

Cost: \$100,000

Background and Justification:

Broomfield’s native habitat is disappearing at a rapid rate. Restoration projects take five to ten years to establish. If this project is not pursued, it will be even longer before a relocation site for prairie dogs can be established. Some members of the public are concerned about the lack of potential locations for future prairie dogs.

Problem to be Solved and/or Benefit to Residents:

This project provides a proactive approach to the establishment of native wildlife habitat. It would also allow for the restoration of approximately 30 acres of open space. It is anticipated that perhaps the Davis or Nordstrom open space properties could be converted from winter wheat to native grasses over a period of years.

Alternatives if not funded:

Do not pursue grassland restoration.

Project Association:

None

Operating Budget Impact:

On-going weed maintenance and site monitoring for the restored parcel will be required.

Funding Source: Open Space

Prior Year Costs	2022 Revised	2023 Funding	2024 Funding	2025 Funding
\$0	\$0	\$100,000	\$0	\$0

2026 Funding	2027 Funding	Future Needs	Total Project Cost
\$0	\$0	\$0	\$100,000

City and County of Broomfield 2023 Capital Improvement Projects

Parks & Recreation

Improvement Category: New Capital

Project Name: Anthem Community Park Improvements **Project #:** 21B0074

Cost: \$11,631,465

Background and Justification:

As part of Broomfield's obligations in accordance with the Preble Creek Filing #2 Site Development Plan, Anthem Community Park will be partially completed by the developer and partially completed by the City and County of Broomfield.

Problem to be Solved and/or Benefit to Residents:

The park improvements are Broomfield's obligations in accordance with the Preble Creek Filing #2 Site Development Plan.

Alternatives if not funded:

Specific design and construction alternatives will be evaluated during the design phase.

Project Association:

Anthem Park Underpass Project.

Operating Budget Impact:

The project will increase ongoing operating costs for Parks and Recreation and will require new staff in order to maintain the park.

Funding Source: Capital Improvement Program

Prior Year Costs	2022 Revised	2023 Funding	2024 Funding	2025 Funding
\$500	\$5,165,965	\$2,965,000	\$2,000,000	\$1,500,000

2026 Funding	2027 Funding	Future Needs	Total Project Cost
\$0	\$0	\$0	\$11,631,465

City and County of Broomfield 2023 Capital Improvement Projects

Parks & Recreation

Improvement Category: New Capital

Project Name: Community Park Ball Field Complex - Improvements **Project #:** 21N0014

Cost: \$420,001

Background and Justification:

The infrastructure at the Community Park Ball Fields is old and outdated. The backstops and dugouts were constructed in the 1980s or prior and do not match the field designs at more recently constructed fields such as Broomfield Industrial Park and Brandywine Park. The current backstops are also small in size at 40’ long and 20’ tall, which allows foul balls to be easily hit out of the field of play. This poses a danger to spectators and vehicles as they may be hit by batted balls.

Problem to be Solved and/or Benefit to Residents:

A larger backstop with higher wing fences down the sides would keep these batted balls in the field of play and would provide an added safety feature for spectators along with fewer disruptions during game play.

Alternatives if not funded:

Continue to be outdated and could possibly see a decrease in user participation due to competition from neighboring cities.

Project Association:

Possibly the new Civic Center development.

Operating Budget Impact:

None

Funding Source: Conservation Trust

Prior Year Costs	2022 Revised	2023 Funding	2024 Funding	2025 Funding
\$5,813	\$94,188	\$320,000	\$0	\$0

2026 Funding	2027 Funding	Future Needs	Total Project Cost
\$0	\$0	\$0	\$420,001

City and County of Broomfield 2023 Capital Improvement Projects

Parks & Recreation

Improvement Category: New Capital

Project Name: DesCombes Drive Retaining Wall - BTS Dependent

Project #: 22S0034

Cost: \$700,000

Background and Justification:

City Park drainage improvements are planned from Spader Way to US 287. The Open Space, Parks, Recreation, Trails Master Plan and the Ped/Bike Assessment both recommend a pedestrian underpass in this location. This project allows a steeper channel across the BTS site to be constructed without impacting the BTS site plan.

Problem to be Solved and/or Benefit to Residents:

A steeper channel across the BTS is necessary as a complement to the planned pedestrian underpass in this location.

Alternatives if not funded:

If an underpass ends up not being pursued, this project is not necessary. Another option would be to push the channel further south into the BTS development.

Project Association:

City Park Channel improvements

Operating Budget Impact:

This slope is already maintained by Parks and there have been past issues with the steepness of the slope. It is unknown if this project will increase or decrease maintenance costs.

Funding Source: Capital Improvement Program

Prior Year Costs	2022 Revised	2023 Funding	2024 Funding	2025 Funding
\$0	\$60,000	\$640,000	\$0	\$0

2026 Funding	2027 Funding	Future Needs	Total Project Cost
\$0	\$0	\$0	\$700,000

City and County of Broomfield 2023 Capital Improvement Projects

Parks & Recreation

Improvement Category: New Capital

Project Name: Interlocken East Park Playground **Project #:** 18L0033

Cost: \$145,130

Background and Justification:

Broomfield’s Interlocken area has developed over the past couple years. Between Interlocken East and West Parks, there has been an increase in visitors at the parks. These parks both offer a variety of recreational opportunities, but do not provide any play structures for children.

Problem to be Solved and/or Benefit to Residents:

During many scheduled events, children have been observed playing on the adult workout equipment located next to the restroom facilities. Typically, there is a playground available at or near every rentable shelter in the City and County.

Alternatives if not funded:

Children will not have a structured play area at this park, and may continue with reported interference at the adult workout stations.

Project Association:

None

Operating Budget Impact:

Minimal maintenance costs.

Funding Source: Conservation Trust

Prior Year Costs	2022 Revised	2023 Funding	2024 Funding	2025 Funding
\$0	\$0	\$145,130	\$0	\$0

2026 Funding	2027 Funding	Future Needs	Total Project Cost
\$0	\$0	\$0	\$145,130

City and County of Broomfield 2023 Capital Improvement Projects

Parks & Recreation

Improvement Category: New Capital

Project Name: Parks - Water Reclamation Tap Payments **Project #:** 06Z0055

Cost: \$17,147,631

Background and Justification:

This is a repayment program established after the re-use water system was constructed to convert Broomfield Parks to reuse water.

Problem to be Solved and/or Benefit to Residents:

N/A.

Alternatives if not funded:

No alternatives were reviewed.

Project Association:

None

Operating Budget Impact:

N/A - this is a repayment program.

Funding Source: Capital Improvement Program

Prior Year Costs	2022 Revised	2023 Funding	2024 Funding	2025 Funding
\$15,167,302	\$785,820	\$785,820	\$408,689	\$0

2026 Funding	2027 Funding	Future Needs	Total Project Cost
\$0	\$0	\$0	\$17,147,631

City and County of Broomfield 2023 Capital Improvement Projects

Parks & Recreation

Improvement Category: New Capital

Project Name: Playground Shade Structures **Project #:** 23Q0033

Cost: \$112,200

Background and Justification:

Some of the region's playgrounds lack a shaded area near the playground to protect those supervising children. These supervisors need to be within line of sight of the children as well as a reasonable distance to quickly provide physical assistance to a child playing on the play structures.

Problem to be Solved and/or Benefit to Residents:

The proposed project areas do have shaded shelters within the vicinity of the playgrounds, but these shaded areas are too far away from the playground to provide a complete line of sight and a quick response time to physically aid a child. Thus, the supervisors stand in the sun near the playground in order to adequately supervise the children. Providing a shaded area near the playground will provide some relief from the elements, sun protection, and a resting area for supervisors, which will allow for the children to play longer. Shaded areas will also help combat the long term health effects from extended periods of sun exposure.

Alternatives if not funded:

Those supervising children playing on the playgrounds will have to bring their own form of shade protection, stand in the sun while supervising, or find a shaded area away from the playgrounds to have reprieve from the sun. Another alternative would be to plant more trees in the area, but it will take many years before the trees are mature enough to provide adequate shade.

Project Association:

It may be possible to combine the shade additions at Girl Scout playground with the Midway Park Master Plan.

Operating Budget Impact:

Project Implementation and maintenance.

Funding Source: Conservation Trust

Prior Year Costs	2022 Revised	2023 Funding	2024 Funding	2025 Funding
\$0	\$0	\$112,200	\$0	\$0

2026 Funding	2027 Funding	Future Needs	Total Project Cost
\$0	\$0	\$0	\$112,200

City and County of Broomfield 2023 Capital Improvement Projects

Parks & Recreation

Improvement Category: New Capital

Project Name: Professors Property Master Plan **Project #:** 23R0036

Cost: \$200,000

Background and Justification:

This site is approximately 79 acres and is located east of County Road 7 and south of County Road 6. The management plan will define appropriate recreation space use. Consultant(s) will be hired to help with developing the design and environmental analysis related to the Professor Property Master Plan. The planning process will define the location of recreation space used on the property such as multi purpose fields, field house, outdoor pool, parking, trail connections to the Harmer property to the east, and gathering area/pavilions for group rentals, and other Broomfield services. A public process will be used to develop the plan that will include the Parks, Recreation, and Senior Services Advisory Committee, Broomfield residents, adjacent neighbors, and the City Council. A plan for construction with estimated costs and maintenance will be included.

Problem to be Solved and/or Benefit to Residents:

This project will also need to be coordinated with the future Huron and Sheridan Road alignments that are proposed through this site and potential mineral development. Broomfield’s Comprehensive Plan calls for the preservation of 40% open lands. This project contributes to the 40% goal and will allow residents to more fully enjoy the property by planning for trails and other open space uses.

Alternatives if not funded:

Either let the open lands continue to be unprotected or craft a different preservation plan for this area.

Project Association:

None

Operating Budget Impact:

Land preservation

Funding Source: Capital Improvement Program

Prior Year Costs	2022 Revised	2023 Funding	2024 Funding	2025 Funding
\$0	\$0	\$200,000	\$0	\$0

2026 Funding	2027 Funding	Future Needs	Total Project Cost
\$0	\$0	\$0	\$200,000

City and County of Broomfield 2023 Capital Improvement Projects

Parks & Recreation

Improvement Category: New Capital

Project Name: Siena/Anthem Community Park Playground

Project #: 18K0038

Cost: \$308,750

Background and Justification:

The existing Siena/Anthem Community Park is part of the larger Community Park to be constructed as part of the Anthem development. At this time, only the western portion of the larger park has been constructed. This includes athletic play fields, a large pavilion, parking, and restrooms. The addition of a 2 to 5 year old playground would enhance the park and provide activities for younger children at the park for picnics, sports games and practices, or track meets.

Problem to be Solved and/or Benefit to Residents:

This site is rented nearly every weekend during the summer for family gatherings and the fields are used nearly every evening and weekend from March through October for various field sports programs. Increasingly, this park is requested for large special events. Typically, there is a playground available at or near every rentable shelter in the city and county. The addition of this playground would complete the current developed area and provide the same amenities as are typically available at CCOB parks.

Alternatives if not funded:

If not funded, children will not have a structured play area at this park.

Project Association:

This could be coordinated with the annual playground replacement program.

Operating Budget Impact:

Operating costs would slightly increase for playground maintenance.

Funding Source: Conservation Trust

Prior Year Costs	2022 Revised	2023 Funding	2024 Funding	2025 Funding
\$2,200	\$256,550	\$50,000	\$0	\$0

2026 Funding	2027 Funding	Future Needs	Total Project Cost
\$0	\$0	\$0	\$308,750

City and County of Broomfield 2023 Capital Improvement Projects

Parks & Recreation

Improvement Category: New Capital

Project Name: Skystone Irrigation Infrastructure

Project #: 23S0031

Cost: \$1,058,132

Background and Justification:

When CCOB agreed to maintain the publicly owned landscape tracts within the Skystone Neighborhood, the issue of irrigation coverage and control was created. The existing irrigation system is all supplied and controlled by HOA water meters and irrigation controllers.

Problem to be Solved and/or Benefit to Residents:

In order to designate landscape maintenance on the tracts between the HOA and CCOB, a new irrigation system, completely separate from the existing HOA system, must be installed to service the CCOB tracts. This includes irrigation meters, valves, mainline, laterals, heads, and controllers completely separate from the existing system.

Alternatives if not funded:

No viable alternative has been found to date. Other alternatives discussed include: CCOB to pay a fractional payment to the Skystone HOA for irrigation water use or change the ownership and maintenance assignment of tracts within the development.

Project Association:

The Trails North Park Irrigation Upgrade project could be combined for pricing benefits with this request.

Operating Budget Impact:

There are increases to staffing and operational budget associated with this request. These are being requested through the 2022 Revised Budget for Park Services.

Funding Source: Capital Improvement Program

Prior Year Costs	2022 Revised	2023 Funding	2024 Funding	2025 Funding
\$0	\$0	\$1,058,132	\$0	\$0

2026 Funding	2027 Funding	Future Needs	Total Project Cost
\$0	\$0	\$0	\$1,058,132

City and County of Broomfield

2023 Capital Improvement Projects

Parks & Recreation

Improvement Category: Repair & Rehabilitation

Project Name: Baseball Field - Dugout Covers **Project #:** 23R0028

Cost: \$231,000

Background and Justification:

Park Services is responsible for the maintenance of 24 baseball/softball fields. Of the 24 fields, 16 are located away from the sport complexes in outlying park areas. These outlying fields are used for team practices, scheduled games, and drop in play. Currently there are seven fields with uncovered dugout areas.

Problem to be Solved and/or Benefit to Residents:

When the fields are in use, covered dugouts provide shelter for players and coaches from the weather as well as storage space for equipment. Installing dugout covers at the remaining seven outlying fields will bring these locations up to current standards and create a similar and consistent experience for park users at all of the CCOB baseball and softball fields. This request is in line with the Comprehensive Plan and Council Priorities to support public parks and recreational facilities.

Alternatives if not funded:

Do not fund dugout coverings and allow for potential schedule shifts away from CCOB due to differences in park consistency and quality.

Project Association:

None

Operating Budget Impact:

Payment only

Funding Source: Capital Improvement Program

Prior Year Costs	2022 Revised	2023 Funding	2024 Funding	2025 Funding
\$0	\$0	\$231,000	\$0	\$0

2026 Funding	2027 Funding	Future Needs	Total Project Cost
\$0	\$0	\$0	\$231,000

City and County of Broomfield

2023 Capital Improvement Projects

Parks & Recreation

Improvement Category: Repair & Rehabilitation

Project Name: Interlocken East Park Playground - Restroom and Shelter Replacement

Project #: 23M0016

Cost: \$573,550

Background and Justification:

The facilities currently located here have reached the end of their specified lifespan. Specifically, the interior of the roofs have begun to decay and rot, creating an unsafe situation and a need to spend significant amounts on replacements/reconstruction of the soffit area of the lower shelter. Vandalism in the restrooms and shelters requires upgrades to burned areas, repainting of tagged areas, and replacement of damaged materials such as the partitions. The plumbing on the interior of the restrooms constantly needs repairs and attention. This building was initially built with many inadequacies and given to the City without any concerns. One of the major defaults is that access to the interior plumbing is completely closed off, making it necessary to complete all plumbing repairs on the interior walls through a 12"x12" access panel, a task that is nearly impossible without eventually deconstructing the interior walls. It is only a matter of time before there is a major incident that requires significant resources to address.

Problem to be Solved and/or Benefit to Residents:

If the facilities were replaced with the proposed structures, Parks could accommodate and maintain the high standards Broomfield residents expect. New automated lock systems would provide a higher level of security, locking the doors at night to prevent vandalism. An updated design to this restroom facility would provide better access to facility plumbing and facilitate identification, recording, and repair of issues. Replacing the facility and shelters would offer a more updated and user-friendly facility amid the surrounding developments and attractive opportunities for recreation at this park.

Alternatives if not funded:

Parks will continue to receive patron complaints on recurring issues with plumbing, outdated infrastructure, and inadequate facilities at a heavily patronized area.

Project Association:

None

Operating Budget Impact:

None anticipated

Funding Source: Conservation Trust

Prior Year Costs	2022 Revised	2023 Funding	2024 Funding	2025 Funding
\$0	\$0	\$573,550	\$0	\$0

City and County of Broomfield
2023 Capital Improvement Projects

2026 Funding	2027 Funding	Future Needs	Total Project Cost
\$0	\$0	\$0	\$573,550

City and County of Broomfield

2023 Capital Improvement Projects

Parks & Recreation

Improvement Category: Repair & Rehabilitation

Project Name: Parks - Structures Condition Assessments **Project #:** 18M0012

Cost: \$350,000

Background and Justification:

There are 54 parks in Broomfield with 12 pavilions that have restroom facilities and 36 picnic shelters without restroom facilities. There are also 3 maintenance buildings and 5 viewing docks that require inspections and condition assessments. Broomfield residents expect park facilities to be safe, functional, and pleasant. Currently, staff deal with issues reactively. A full assessment of all facilities would enable staff to budget and maintain these facilities in a more proactive and productive manner. Multiple aging park structures and facilities no longer adequately accommodate the increased public use and need updates and repairs to meet demand.

Problem to be Solved and/or Benefit to Residents:

This will be a biennial project with the scope increased to include new structures as they are taken on by Broomfield for maintenance. The first year will include mapping and documentation of the structures, encompassing a larger scope. Subsequent years will include verification of previous reports and notes of changes. The assessment will include current condition and anticipated maintenance in the next 5 years ranked by priority with a cost estimate. The assessment will also consider actual use and anticipated future demand to determine if improvements or upgrades are warranted.

Alternatives if not funded:

If these facilities are not considered for updates and improvements, they will continue to degrade and could possibly become a financial or safety liability. Increased public demand will stress aging structures, and Parks and Facilities will continue

Project Association:

None

Operating Budget Impact:

None anticipated

Funding Source: Parks and Recreation

Prior Year Costs	2022 Revised	2023 Funding	2024 Funding	2025 Funding
\$0	\$0	\$50,000	\$0	\$0

2026 Funding	2027 Funding	Future Needs	Total Project Cost
\$0	\$0	\$300,000	\$350,000

City and County of Broomfield

2023 Capital Improvement Projects

Parks & Recreation

Improvement Category: Repair & Rehabilitation

Project Name: Parks Signage - Citywide **Project #:** 23R0029

Cost: \$450,000

Background and Justification:

Efforts to include standardized park signage have taken place in years past but were abandoned mid-project. There are 26 park locations currently that include naming signage and another 30 that do not include any signage at all. To complete the installation of the needed park signage, this project would tentatively need to continue for 6 years.

Problem to be Solved and/or Benefit to Residents:

Recent public requests have noted that during times of reference to park locations or in emergency situations, there was an issue not having a sign to confirm location name. As Broomfield has grown, this issue has been compounded due to the expansion of public park locations and will continue to cause confusion until it can be solved.

Alternatives if not funded:

Continue to handle public requests for more clear signage and confusion regarding location names.

Project Association:

None

Operating Budget Impact:

Project implementation.

Funding Source: Parks and Recreation

Prior Year Costs	2022 Revised	2023 Funding	2024 Funding	2025 Funding
\$0	\$0	\$75,000	\$75,000	\$75,000

2026 Funding	2027 Funding	Future Needs	Total Project Cost
\$75,000	\$75,000	\$75,000	\$450,000

City and County of Broomfield 2023 Capital Improvement Projects

Parks & Recreation

Improvement Category: Repair & Rehabilitation

Project Name: Paul Derda Recreation Center - Hardscape Replacement and Repair

Project #: 22R0017

Cost: \$430,000

Background and Justification:

The existing hardscape in place is in a state of corrosion and needs replacement. Additionally, the hardscape acts as a concealment for the structures and plumbing for the slides. The hardscape structure retains water and allows limited exhaust, causing corrosion to the plumbing below. A new design to the existing hardscape will give the department the opportunity to make the necessary repairs and improve the design.

Problem to be Solved and/or Benefit to Residents:

If not repaired/replaced soon the existing hardscape will continue to corrode and break down. Collaboration between qualified firms will be used to provide engineering services for evaluation and design of the existing hardscape upgrades and repairs.

Alternatives if not funded:

Alternatives will be evaluated during the design process.

Project Association:

This project is related to the other PDRC pool repair projects.

Operating Budget Impact:

None.

Funding Source: Capital Improvement Program

Prior Year Costs	2022 Revised	2023 Funding	2024 Funding	2025 Funding
\$0	\$15,000	\$415,000	\$0	\$0

2026 Funding	2027 Funding	Future Needs	Total Project Cost
\$0	\$0	\$0	\$430,000

City and County of Broomfield

2023 Capital Improvement Projects

Parks & Recreation

Improvement Category: Repair & Rehabilitation

Project Name: Paul Derda Recreation Center - Paint Refresh **Project #:** 22Q0042

Cost: \$163,870

Background and Justification:

The Paul Derda Recreation Center (PDRC) is in its 18th year of operation. Currently the building sees approximately 35,000 visitors a month. In order to visually maintain the high standards the Broomfield Community has become accustomed to, investments need to be made in maintenance and repairs. Investing in the aesthetics at the PDRC is important to keep the current and potential members choosing the facility over other facilities in the private sector. Since 2006, the PDRC has been closed for a week for general maintenance and cleaning. Recreation staff work on these items however, staff lack the expertise and equipment to complete all of the needed tasks.

Problem to be Solved and/or Benefit to Residents:

Due to the size and architecture of the facility (tall ceilings, balconies, etc.), hiring outside painters would allow the work to be completed safely, efficiently and in a professional manner that cannot be completed by Recreation staff.

Alternatives if not funded:

The demand on the Facilities staff may result in their team working multiple overnight shifts while accruing overtime or working overnight shifts and trying to flex the time they worked resulting in pulling them from their assigned duties at other facilities.

Project Association:

This project may be combined with the replacement of the walking track.

Operating Budget Impact:

None

Funding Source: Conservation Trust

Prior Year Costs	2022 Revised	2023 Funding	2024 Funding	2025 Funding
\$0	\$38,870	\$125,000	\$0	\$0

2026 Funding	2027 Funding	Future Needs	Total Project Cost
\$0	\$0	\$0	\$163,870

City and County of Broomfield

2023 Capital Improvement Projects

Parks & Recreation

Improvement Category: Repair & Rehabilitation

Project Name: Quail Creek Park Restroom Rebuild

Project #: 20L0034

Cost: \$356,600

Background and Justification:

The facilities were originally constructed with limited funding, water access, and sewer availability. There is no running water and the toilets are vaulted over pits.

Problem to be Solved and/or Benefit to Residents:

Utility lines are now available and a more adequate facility can be constructed. This may also reduce vandalism.

Alternatives if not funded:

Continued complaints and lack of service for the growing number of patrons.

Project Association:

McKay Regional Park

Operating Budget Impact:

Maintenance and utilities costs.

Funding Source: Conservation Trust

Prior Year Costs	2022 Revised	2023 Funding	2024 Funding	2025 Funding
\$0	\$0	\$356,600	\$0	\$0

2026 Funding	2027 Funding	Future Needs	Total Project Cost
\$0	\$0	\$0	\$356,600

City and County of Broomfield

2023 Capital Improvement Projects

Parks & Recreation

Improvement Category: Repair & Rehabilitation

Project Name: Retaining Wall North of 595 Flatiron Blvd

Project #: 23S0038

Cost: \$265,000

Background and Justification:

There are two retaining walls located to the North of 595 Flatiron Blvd. These sections of retaining walls are stabilizing a very steep grade. The lower wall is on CCOB property and is beginning to show signs of failing. Sections of the wall are beginning to sag and show other signs of distress such as improper drainage and watermarking. The integrity of this retaining wall is crucial in supporting the above property, 595 Flatiron Blvd. This CIP request is geared towards making the necessary repairs to prevent a major failure of the lower retaining wall. Ground Engineering Consultants Inc. performed a visual inspection in the fall of 2021 identifying the need to make the necessary repairs.

Problem to be Solved and/or Benefit to Residents:

The lower retaining wall to the North of 595 Flatiron Blvd is showing signs of failing, potentially causing the ground to shift. The Wall needs to be either repaired or rebuilt and stabilized. A ballpark construction cost has been provided by Ground Engineering Consultants inc. Costing assistance is needed to determine additional costs associated with the project.

Alternatives if not funded:

If the structural integrity of this wall is not repaired, there lies the potential for a major failure. This retaining wall is currently being used to stabilize a very steep grade, directly to the north of 595 Flatiron Blvd. Significant erosion of this grade could potentially cause ground settling issues for the above property.

Project Association:

None

Operating Budget Impact:

This repair is a one time cost

Funding Source: Asset Replacement

Prior Year Costs	2022 Revised	2023 Funding	2024 Funding	2025 Funding
\$0	\$0	\$265,000	\$0	\$0

2026 Funding	2027 Funding	Future Needs	Total Project Cost
\$0	\$0	\$0	\$265,000

City and County of Broomfield 2023 Capital Improvement Projects

Parks & Recreation

Improvement Category: Repair & Rehabilitation

Project Name: Sport Court LED Lighting Upgrades

Project #: 23Q0035

Cost: \$41,000

Background and Justification:

Performing this lighting upgrade will cut energy use in half, saving money on annual utility bills as well as cutting contractor maintenance and material cost saving of \$954.00 annually on lamps . The payback on the project will be approximately 10 years.

Problem to be Solved and/or Benefit to Residents:

The current lighting fixtures to the sport court are energy inefficient and cost much more to replace as frequently as they need to be.

Alternatives if not funded:

Ongoing annual maintenance cost and higher utility cost. Cost of waiting to retrofit would be about \$300.00 of continued monthly energy costs and future funding requirements for contractual services.

Project Association:

This project could be added to Skate Park resurfacing CIP.

Operating Budget Impact:

With the existing system, the department will use annual maintenance with a consumption of 1595 watts per fixture. With this proposed upgrade with an energy consumption of 313 watts per fixture, this should allow maintenance free for next 5 years on any drivers and 100,000 hours on LED fixture retrofit.

Funding Source: Conservation Trust

Prior Year Costs	2022 Revised	2023 Funding	2024 Funding	2025 Funding
\$0	\$0	\$41,000	\$0	\$0

2026 Funding	2027 Funding	Future Needs	Total Project Cost
\$0	\$0	\$0	\$41,000

City and County of Broomfield

2023 Capital Improvement Projects

Parks & Recreation

Improvement Category: Repair & Rehabilitation

Project Name: Trails North Park - Irrigation Upgrade **Project #:** 23S0014

Cost: \$345,000

Background and Justification:

Trails North Park (part of the Westlake Village Subdivision) is a 5.75 acres of grassy area and drainage channels that was constructed in 1994. Trails North Park is a heavily used park with foot traffic that connects residential neighborhoods and other parks within that vicinity. When first installed in 1994, the park with its wide plots of turf had used a variety of different irrigation components from spray heads (smaller than 15') to large brass impact heads (spray up to 50') to irrigate the turf. Since that time, water efficiency, water conservation, new innovation in technology, materials and regulations have changed how water can be distributed to the plant material. New regulations require all irrigation systems to have pressure regulating and check valves to all irrigation heads for residential, commercial and municipal properties. Mainline operations also follow current standards of 5 ft/s. to control velocity and turbulence inside of the pipe allowing for longer longevity of the irrigation system.

Problem to be Solved and/or Benefit to Residents:

Park Services has been experiencing multiple mainline breaks for the past 10 years and have seen an increase of mainlines breaks yearly. From 2013 - 2020, Trails North Park has seen approx. 30 mainline breaks requiring approx. 450 - 500 staff hours and the equipment to do proper repairs have exceeded \$50,000. Water loss on each mainline break can range from 100 gallons per minute to 550 gallons per minute. Some breaks are undetected by personnel or residents for hours when breaks occur during the nighttime hours or in low visible locations. During the last 7 years, Parks has seen tree roots from mature Cottonwood Trees growing in sleeves that are located under hard surfaces, among other issues. Using current irrigation standards, a park site like this will usually have a life expectancy of 25 - 30 years. Trails North Park has run its life expectancy and is in need of irrigation upgrades as soon as possible. In 2021, the department is preparing for an additional 3 - 5 mainline breaks if the current trend continues from the previous years.

Alternatives if not funded:

Fund the increased cost of mainline break repairs as the system continues to degenerate.

Project Association:

None

Operating Budget Impact:

Maintenance of the new system, much less cost than current repairs with the older system

Funding Source: Asset Replacement

Prior Year Costs	2022 Revised	2023 Funding	2024 Funding	2025 Funding
\$0	\$0	\$345,000	\$0	\$0

2026 Funding	2027 Funding	Future Needs	Total Project Cost
\$0	\$0	\$0	\$345,000

City and County of Broomfield

2023 Capital Improvement Projects

Parks & Recreation

Improvement Category: Repair & Rehabilitation

Project Name: Weldford Farms Playground Surfacing **Project #:** 23S0010

Cost: \$220,000

Background and Justification:

At this location, the wind has blown out the EWF to the subsurface, leaving no protection for the playground fall zones. To continually add EWF becomes quite costly and is also very labor intensive. In addition, the removal of the EWF from the adjacent turf areas is also very labor intensive. The playground turf looks like grass and typically has a 10-year warranty. It is aesthetically pleasing and can provide the proper fall protection. This will reduce resident complaints about the EWF level.

Problem to be Solved and/or Benefit to Residents:

Parks staff would like to replace the EWF with a commercial grade playground turf (artificial grass). Winds in the area continually blow out the playground EWF. The purpose of the EWF is to provide a safety cushion should someone fall. When the EWF is blown out, safety concerns increase.

Alternatives if not funded:

If not funded, staff will use funds from other playground EWF refreshes, which in turn will put them in jeopardy of becoming unsafe. Another option would be to close down the playground which would have significant residential impact at a highly used playground.

Project Association:

None

Operating Budget Impact:

Implementation

Funding Source: Asset Replacement

Prior Year Costs	2022 Revised	2023 Funding	2024 Funding	2025 Funding
\$0	\$0	\$220,000	\$0	\$0

2026 Funding	2027 Funding	Future Needs	Total Project Cost
\$0	\$0	\$0	\$220,000

City and County of Broomfield 2023 Capital Improvement Projects

Reuse

Improvement Category: Repair & Rehabilitation

Project Name: Great Western Reservoir Outlet Wye Replacement

Project #: 23R0031

Cost: \$100,000

Background and Justification:

Broomfield's reservoir monitoring engineering consultant, Deere and Ault, provided a basic cost estimate in 2020.

1. Design - including field measurements, design, coordination with manufacturer, and shop drawings (~\$15K)
2. Manufacturing and delivery (~\$30-\$35K)
3. Installation - approximately\$40K

Problem to be Solved and/or Benefit to Residents:

During the 2020 camera inspection of Great Western Reservoir in October 2020, a 6-inch long crack in the steel pipe at spring line was observed in the bifurcation segment (wye) inside Vault C. The Great Western Reservoir steel outlet wye pipe has cracked twice over the last 15 years. In both instances, a welder was able to come out and repair the crack. The outlet wye is a crucial element in the delivery of reuse water out of Great Western Reservoir and needs to be replaced.

Alternatives if not funded:

Increased welder cost as the frequency of repairs will build and risk of greater leakage/bursting increases.

Project Association:

None

Operating Budget Impact:

None

Funding Source: Operating

Prior Year Costs	2022 Revised	2023 Funding	2024 Funding	2025 Funding
\$0	\$0	\$100,000	\$0	\$0

2026 Funding	2027 Funding	Future Needs	Total Project Cost
\$0	\$0	\$0	\$100,000

City and County of Broomfield 2023 Capital Improvement Projects

Transportation

Improvement Category: New Capital

Project Name: ADA Ramps Inventory/Study **Project #:** 22R0010

Cost: \$115,000

Background and Justification:

Public Works Streets keeps an inventory of existing ADA ramps and their condition but Broomfield does not have information about areas where ADA ramps are missing and may be in violation of the ADA law.

Problem to be Solved and/or Benefit to Residents:

This project is to ensure compliance with ADA laws.

Alternatives if not funded:

None

Project Association:

This project is related to the ADA ramp replacement annual project.

Operating Budget Impact:

None

Funding Source: Capital Improvement Program

Prior Year Costs	2022 Revised	2023 Funding	2024 Funding	2025 Funding
\$0	\$40,000	\$18,750	\$18,750	\$18,750

2026 Funding	2027 Funding	Future Needs	Total Project Cost
\$18,750	\$0	\$0	\$115,000

City and County of Broomfield

2023 Capital Improvement Projects

Transportation

Improvement Category: New Capital

Project Name: CO 7 Priority 1A - CO 7 & Sheridan/ CO 7 & Lowell Intersection design

Project #: 23S0035

Cost: \$685,000

Background and Justification:

This project is a packaged bundle of individual projects along the CO 7 corridor that have been identified by CDOT and community stakeholders as the most critical to advance to improve multimodal safety, operations, efficiency, and connectivity of CO 7 as part of the DRCOG regional transportation network. The Project will advance six of the top Priority 1 projects along CO 7 as identified in the 2021 CO 7 Corridor Development Plan to complete the design to prepare for the construction phase including East Arapahoe Ave. (CO 7) 28th Street to Foothill Parkway and the intersections of CO 7 at Lowell Boulevard, Sheridan Parkway, Holly Street & Quebec Street.

Problem to be Solved and/or Benefit to Residents:

Intersections and segments identified will include multimodal improvements not only to improve vehicular and freight safety/operations but also to improve transit reliability and improve transit access, develop station areas and active transportation safety and access to stations as appropriate and identified in previous plans and studies. Intersections will be designed to ultimate multimodal capacity. The Project will also complete the ultimate multimodal design at the intersection of US 287/ CO 7 at Arapahoe and south along US 287 to Lucerne and develop the Superstation that will support transfers of regional and local transit. The US 287 / CO 7 Superstation concept proposes a grade separation of an underpass at this time and will be explored further during the design.

Alternatives if not funded:

If not funded, the CO 7 project that supports 7 agencies across the corridor will not be able to be completed. Total project cost is \$9,770,000.

Project Association:

This project cannot be combined with another project. The project is a continuation of the CO 7 Preliminary & Environmental Engineering Project.

Operating Budget Impact:

None

Funding Source: Capital Improvement Program

Prior Year Costs	2022 Revised	2023 Funding	2024 Funding	2025 Funding
\$0	\$0	\$685,000	\$0	\$0

2026 Funding	2027 Funding	Future Needs	Total Project Cost
\$0	\$0	\$0	\$685,000

City and County of Broomfield

2023 Capital Improvement Projects

Transportation

Improvement Category: New Capital

Project Name: Industrial Lane Bike Lane and Sidewalk - Phase 2 **Project #:** 21P0037

Cost: \$3,500,500

Background and Justification:

The project design has been approved by the DRCOG Subregional (Broomfield) Forum for the 2020-2023 TIPP funding cycle. This request is associated with the Industrial Lane Bike Lane Sidewalk project #17K0002. That project was planned to construct a 10-foot concrete trail from Nickel Street to the East Park Underpass at US 36 and to add bike lanes from the East Park Underpass to Flatiron Crossing. The entire 12-foot trail could not be constructed under the original budget of the Industrial Lane Bike Lane and Sidewalk project. As originally contemplated, the project was divided into phases. Phase 1 is from Nickel Street to the East Park Underpass and Phase 2 is from the East Park Underpass to Flatiron Crossing Drive. Phase 1 has continued to move forward under the Industrial lane Bike Lane and Sidewalk project.

Problem to be Solved and/or Benefit to Residents:

Create safe pedestrian and bicycle access along Industrial Lane, increase accessibility to the US 36 Bikeway and the new pedestrian bridge, and to provide safe access from the developing 96th Street neighborhood to existing neighborhoods and commercial areas in Broomfield.

Alternatives if not funded:

The original project scope of adding asphalt to accommodate a bike lane is feasible but was not the desired option based on the public feedback.

Project Association:

Phase 1 - 17K0002.

Operating Budget Impact:

Parks will need to maintain the approx. one mile trail including landscaping and snow removal.

Funding Source: Capital Improvement Program

Prior Year Costs	2022 Revised	2023 Funding	2024 Funding	2025 Funding
\$64,199	\$2,618,301	\$818,000	\$0	\$0

2026 Funding	2027 Funding	Future Needs	Total Project Cost
\$0	\$0	\$0	\$3,500,500

City and County of Broomfield 2023 Capital Improvement Projects

Transportation

Improvement Category: New Capital

Project Name: Lowell Blvd. - Left Turn Lane at Middle Peak Drive **Project #:** 22R0007

Cost: \$700,000

Background and Justification:

Residents drive through the Anthem Highlands Recreation Center as a shortcut to get to Thunder Vista and the area north of Preble Creek Parkway. The high traffic volumes and speed of traffic through the parking lot is a concern.

Problem to be Solved and/or Benefit to Residents:

Speeding traffic through the parking lot has been a safety concern for children and other patrons of the recreation center.

Alternatives if not funded:

Staff reviewed several parking lot modifications with Anthem Highlands neighborhood representatives, which may be implemented to slow down cut through traffic. This turn lane should reduce the traffic volume.

Project Association:

None

Operating Budget Impact:

None

Funding Source: Capital Improvement Program and Service Expansion Fund

Prior Year Costs	2022 Revised	2023 Funding	2024 Funding	2025 Funding
\$0	\$75,000	\$625,000	\$0	\$0

2026 Funding	2027 Funding	Future Needs	Total Project Cost
\$0	\$0	\$0	\$700,000

City and County of Broomfield

2023 Capital Improvement Projects

Transportation

Improvement Category: Repair & Rehabilitation

Project Name: Bridge Approach Repairs - Northwest Parkway Bridges **Project #:** 22Q0020

Cost: \$165,000

Background and Justification:

Per an August 27, 2003 memorandum with the Northwest Parkway Public Highway Authority, the City and County of Broomfield is responsible for maintenance of the decks of three bridges over the Northwest Parkway that are part of the local street system: Lowell Boulevard, Huron Street, and Sheridan Parkway. The sleeper slabs that exist in the subgrade under the bridge approach, are used to equalize settlements beneath the roadway end. The bump that is often felt while driving over an approach slab reveals a differential settlement of an embankment relative to the bridge superstructure and is a condition that could cause damage to vehicles.

Problem to be Solved and/or Benefit to Residents:

Raising the approach slabs would resolve these issues. Compaction grouting improves ground conditions by volumetric displacement and to fill any voids present. A very viscous (low-mobility), aggregate grout is pumped in stages to displace and densify the surrounding soils. Spacing of the compaction grout locations will be as necessary to accommodate the environment and the desired level of densification. The purpose of the compaction is to densify the soils. The grout is manufactured on-site so adjustments in flowability and slump can be made real-time.

Alternatives if not funded:

The speed limit could be reduced in the area of the bridges and “DIP” signs could be placed in the area to warn of the condition.

Project Association:

None

Operating Budget Impact:

None

Funding Source: Asset Replacement

Prior Year Costs	2022 Revised	2023 Funding	2024 Funding	2025 Funding
\$0	\$55,000	\$55,000	\$55,000	\$0

2026 Funding	2027 Funding	Future Needs	Total Project Cost
\$0	\$0	\$0	\$165,000

City and County of Broomfield 2023 Capital Improvement Projects

Transportation

Improvement Category: Repair & Rehabilitation

Project Name: Broomfield Heights Pedestrian Improvements - ARPA **Project #:** TBD

Cost: \$1,400,000

Background and Justification:

This project meets the American Rescue Plan Act (ARPA) guidelines for safety improvements and connections to improve the very narrow sidewalks along 3rd Avenue and improve pedestrian and bicycle access to Kohl Elementary.

Problem to be Solved and/or Benefit to Residents:

The current width of the existing sidewalks do not allow for pedestrian and bicycle access or meet the American Disabilities Act (ADA) guidelines as currently existing.

Alternatives if not funded:

This project is proposed to be funded with ARPA funding. If not, Broomfield would continue to have issues with accessibility in that area.

Project Association:

The Broomfield Heights Stormwater Improvements are listed as separate ARPA projects due to the different funding requirements, however, for efficiency they need to be constructed as a single project.

Operating Budget Impact:

This project will presumably require ongoing maintenance of the sidewalks. However, this project will improve street pavement conditions and assist with drainage.

Funding Source: American Recovery Plan Act

Prior Year Costs	2022 Revised	2023 Funding	2024 Funding	2025 Funding
\$0	\$400,000	\$1,000,000	\$0	\$0

2026 Funding	2027 Funding	Future Needs	Total Project Cost
\$0	\$0	\$0	\$1,400,000

City and County of Broomfield

2023 Capital Improvement Projects

Transportation

Improvement Category: Repair & Rehabilitation

Project Name: Elmwood St - East 14th Ave to East 18th Ave Reconstruction

Project #: 20M0028

Cost: \$576,250

Background and Justification:

There is a significant issue with the drainage on both the east and west side of Elwood St from E 14th Ave to E 18th Ave. After any significant precipitation event, water will stay in the flow line on either side of the street for several hundred feet, remaining there for several weeks or until it evaporates. Street Services has mitigated Elmwood Street from E 13th Ave to E 14th Ave and from E 18th Ave to W 136th Ave. Street Services is unable to come up with a solution for the drainage problem.

Problem to be Solved and/or Benefit to Residents:

Professional redesign and landscape reset to improve drainage that Streets has been unable to successfully mitigate.

Alternatives if not funded:

Residents living along Elmwood Street will continue to live on a street that does not function properly.

Project Association:

None

Operating Budget Impact:

With proper design and reconstruction and an appropriate preservation strategy, Broomfield should receive at least 40 years of service life from the pavement surface.

Funding Source: Asset Replacement

Prior Year Costs	2022 Revised	2023 Funding	2024 Funding	2025 Funding
\$0	\$76,250	\$500,000	\$0	\$0

2026 Funding	2027 Funding	Future Needs	Total Project Cost
\$0	\$0	\$0	\$576,250

City and County of Broomfield 2023 Capital Improvement Projects

Transportation

Improvement Category: Repair & Rehabilitation

Project Name: S. 120th St. Bridge - Boulder County Cost Share **Project #:** 23S0003

Cost: \$108,000

Background and Justification:

Boulder County started the design in 2021 with an unknown construction timeline, and then progress on the project stalled out. Boulder County intends to resume work on the project and start construction in fall 2022. Contractually, Broomfield has ownership and maintenance responsibilities for the South 120th Street bridge over the Northwest Parkway through an existing Intergovernmental Agreement (IGA) with Northwest Parkway and Boulder County. (The entire Northwest Parkway right-of-way is within the City and County of Broomfield.) The scope of work for which Broomfield is fiscally responsible includes removal and replacement of asphalt paving of the South 120th Street bridge deck and approaches and replacement of the waterproofing membrane on the bridge. Broomfield will execute a new IGA with Boulder County for the cost share. The Northwest Parkway Public Highway Authority will be responsible for the cost to replace the guardrails on the bridge.

Problem to be Solved and/or Benefit to Residents:

Boulder County is widening the shoulders on South 120th Street to improve safety.

Alternatives if not funded:

Broomfield would be in default of its obligations under the existing IGA if the cost share is not paid.

Project Association:

None

Operating Budget Impact:

N/A - There will be no impact to the current operating budget.

Funding Source: Capital Improvement Program

Prior Year Costs	2022 Revised	2023 Funding	2024 Funding	2025 Funding
\$0	\$0	\$108,000	\$0	\$0

2026 Funding	2027 Funding	Future Needs	Total Project Cost
\$0	\$0	\$0	\$108,000

City and County of Broomfield 2023 Capital Improvement Projects

Wastewater

Improvement Category: New Capital

Project Name: Northlands Lift Station - Access Road Design

Project #: 19N0016

Cost: \$82,500

Background and Justification:

Broomfield has a temporary access agreement with CDOT for use of this roadway. The temporary access will be terminated when CDOT begins work on the planned diverging diamond interchange project at Hwy 7 and Interstate 25.

Problem to be Solved and/or Benefit to Residents:

An all weather access road that is available 24/7 is required by the State for all lift stations. The Northlands development will not be providing the roadway to the station and it is the responsibility of Broomfield. Development in Northlands is assumed to be occurring in the next one to two years. Broomfield will need to design, budget and construct the roadway in conjunction with the future development.

Alternatives if not funded:

Not design the access road.

Project Association:

None

Operating Budget Impact:

This will increase the Street's operating budget for road maintenance.

Funding Source: Growth

Prior Year Costs	2022 Revised	2023 Funding	2024 Funding	2025 Funding
\$0	\$0	\$82,500	\$0	\$0

2026 Funding	2027 Funding	Future Needs	Total Project Cost
\$0	\$0	\$0	\$82,500

City and County of Broomfield 2023 Capital Improvement Projects

Wastewater

Improvement Category: Preventative Maintenance

Project Name: Nutrient Treatment Instrumentation Maintenance Service

Project #: 23S0018

Cost: \$18,000

Background and Justification:

Boulder County started the design in 2021 with an unknown construction timeline, and then progress on the project stalled out. Boulder County intends to resume work on the project and start construction in fall 2022. Contractually, Broomfield has ownership and maintenance responsibilities for the South 120th Street bridge over the Northwest Parkway through an existing Intergovernmental Agreement (IGA) with Northwest Parkway and Boulder County. (The entire Northwest Parkway right-of-way is within the City and County of Broomfield.) The scope of work for which Broomfield is fiscally responsible includes removal and replacement of asphalt paving of the South 120th Street bridge deck and approaches and replacement of the waterproofing membrane on the bridge. Broomfield will execute a new IGA with Boulder County for the cost share. The Northwest Parkway Public Highway Authority will be responsible for the cost to replace the guardrails on the bridge.

Problem to be Solved and/or Benefit to Residents:

Boulder County is widening the shoulders on South 120th Street to improve safety.

Alternatives if not funded:

Broomfield would be in default of its obligations under the existing IGA if the cost share is not paid.

Project Association:

IGA with Boulder County

Operating Budget Impact:

None

Funding Source: Operating

Prior Year Costs	2022 Revised	2023 Funding	2024 Funding	2025 Funding
\$0	\$0	\$18,000	\$0	\$0

2026 Funding	2027 Funding	Future Needs	Total Project Cost
\$0	\$0	\$0	\$18,000

City and County of Broomfield 2023 Capital Improvement Projects

Wastewater

Improvement Category: Preventative Maintenance

Project Name: Wastewater Treatment Facility - Combustible Gas Detection System

Project #: 23S0019

Cost: \$320,000

Background and Justification:

Having a gas detection system in place will help lessen the effects of corrosion on department equipment through notification of gas presence and the provision of ventilation control.

Problem to be Solved and/or Benefit to Residents:

Safety at a wastewater treatment plant is imperative for the personnel operating these facilities. Continuous monitoring within hazardous environments provides pre-entry confirmation for safe entry conditions. There can be highly corrosive gasses in a wastewater treatment plant putting not only staff but buildings/equipment at risk.

Alternatives if not funded:

The existing system is over 20 years old. Replacement parts are difficult to locate.

Project Association:

None

Operating Budget Impact:

None

Funding Source: Operating

Prior Year Costs	2022 Revised	2023 Funding	2024 Funding	2025 Funding
\$0	\$0	\$320,000	\$0	\$0

2026 Funding	2027 Funding	Future Needs	Total Project Cost
\$0	\$0	\$0	\$320,000

City and County of Broomfield 2023 Capital Improvement Projects

Wastewater

Improvement Category: Repair & Rehabilitation

Project Name: Sewer Lift Station Compliance **Project #:** 21Q0038

Cost: \$11,800,000

Background and Justification:

The City and County of Broomfield has four sewer lift stations (Interlocken, LacAmora, Outlook and Sunridge) currently under permit violations with the Colorado Department of Public Health and Environment (CDPHE). The permit violation is for no recorded site approval numbers with the State of Colorado. The City and County of Broomfield currently maintains 14 sewer lift stations. 10 of the sewer lift stations have site approval numbers, all approved lift stations were built after the year 2000. The four that are under violation were built before 1986 and neither CDPHE or Broomfield have any record of the design approval.

Problem to be Solved and/or Benefit to Residents:

This project is proposed over a four year period in conjunction with Broomfield’s proposed compliance schedule with CDPHE. Benefits to the sewer system is a maintainable, safe, reliable and free flowing sewer system to the residents and businesses of Broomfield.

Alternatives if not funded:

CDPHE can fine the City and County of Broomfield \$10,000 a day for noncompliance.

Project Association:

Interlocken Lift Station or Rock Creek Lift Station.

Operating Budget Impact:

The maintenance budgets may change depending on the final requirements of the modifications.

Funding Source: Operating

Prior Year Costs	2022 Revised	2023 Funding	2024 Funding	2025 Funding
\$1,190,104	\$5,609,896	\$2,500,000	\$2,500,000	\$0

2026 Funding	2027 Funding	Future Needs	Total Project Cost
\$0	\$0	\$0	\$11,800,000

City and County of Broomfield

2023 Capital Improvement Projects

Wastewater

Improvement Category: Repair & Rehabilitation

Project Name: VFD for Reuse Pump #3 **Project #:** 23S0017

Cost: \$530,000

Background and Justification:

The City and County of Broomfield produces reclaimed nonpotable water suitable for delivery to Great Western Reservoir and irrigation of large greenbelt, parks and golf courses throughout the community. The Reclaimed Nonpotable System is designed for an average production of 6.0 million gallons per day (MGD) with a maximum capacity of 6.9 MGD. In order to deliver the reclaimed water to Great Western Reservoir and/or to the non-potable irrigation system, the reclaimed water must be pumped. The Wastewater Treatment Facility maintains a Reclaimed Pump Station. The pump station consists of 3 - 300 hp pumps. Two of the pumps are controlled using a VFD (variable frequency drive) to match flow demands with pumping capacity.

Problem to be Solved and/or Benefit to Residents:

The current VFD was manufactured by Robicon in 1999. Robicon filed for bankruptcy in 2005 and their assets were purchased by Siemens. Siemens is no longer manufacturing this VFD or the replacement parts for the VFD. The lead time for replacement is approximately 28 weeks to include the RFP process. The reuse system is also restricted by Broomfield's water rights availability which varies by month. The pump station does not include redundancy to meet pumping demands. This pump is critical to the CCOB reuse pumping demands.

Alternatives if not funded:

Consequences include not being able to meet customer demand causing failures within the non-potable reuse system.

Project Association:

None

Operating Budget Impact:

None

Funding Source: Operating

Prior Year Costs	2022 Revised	2023 Funding	2024 Funding	2025 Funding
\$0	\$0	\$530,000	\$0	\$0

2026 Funding	2027 Funding	Future Needs	Total Project Cost
\$0	\$0	\$0	\$530,000

City and County of Broomfield 2023 Capital Improvement Projects

Water

Improvement Category: Repair & Rehabilitation

Project Name: Meter Conversion/Replacement - Citywide

Project #: 02Z0112

Cost: \$3,433,960

Background and Justification:

Research and historic use has shown that the expected service life for a typical ¾-Inch model 25 meter (which is used for a single family residence in Broomfield) is 10 to 15 years. In 2006, Broomfield began systematically upgrading older meters to the Orion Automated Meter Reading (AMR) system to resolve the issues related to meter reliability. The Orion AMR system provides additional benefits to Broomfield such as GPS mapping, tamper detection, and leak detection. At this time both the Utility Division and Utility billing Division must maintain two reading systems (Itron and Orion)

Problem to be Solved and/or Benefit to Residents:

Adjust the amount of annual meter replacements, which may impact revenues.

Alternatives if not funded:

None

Project Association:

None

Operating Budget Impact:

The project will reduce operational costs by converting to a single meter reading system and preserve revenues by maintaining meter accuracy.

Funding Source: Operating

Prior Year Costs	2022 Revised	2023 Funding	2024 Funding	2025 Funding
\$1,433,960	\$100,000	\$100,000	\$100,000	\$100,000

2026 Funding	2027 Funding	Future Needs	Total Project Cost
\$100,000	\$100,000	\$1,400,000	\$3,433,960

**BROOMFIELD
COMMUNITY
CENTER**

**CITY AND COUNTY OF
BROOMFIELD, COLORADO**

**2 0 2 3
ANNUAL BUDGET**

**Other
Entities**



**BROOMFIELD
COMMUNITY
CENTER**

**CITY AND COUNTY OF
BROOMFIELD, COLORADO**

**2 0 2 3
ANNUAL BUDGET**

**Arista Local
Improvement
District**



ARISTA LOCAL IMPROVEMENT DISTRICT

Guyleen Castriotta - Chairperson

Stan Jezierski

Bruce Leslie

William Lindstedt

Heidi Henkel

Austin Ward

Jean Lim

Deven Shaff

Laurie Anderson

James Marsh-Holschen

Todd Cohen

Jennifer Hoffman – Executive Director



BUDGET MESSAGE

TO: Mayor and City Council

FROM: Jennifer Hoffman, Executive Director

SUBJECT: 2023 Budget for the Arista Local Improvement District

DATE: October 25, 2022

The Arista Local Improvement District (ALID) was established in August 2005 to facilitate the construction of transportation facilities in the Arista Development. The first project was the parking structure, constructed and owned by the Arista Metropolitan District (AMD), which enhances parking options for the 1STBANK Center and the adjacent commercial development.

The ALID is supported by a 0.2% sales tax that is collected on all taxable sales within its boundaries and the revenue generated by the tax has been pledged to support AMD's debt service on bonds sold to construct the parking structure.

In a 2008 election, voters within the ALID approved a measure that would allow the District to increase the sales tax levy up to 0.55%, however, this increase has not yet been enacted. The only allowable use of the revenue is to support the funding of public transportation services or improvements, the 2023 budget for the ALID exists solely to authorize payments to AMD as noted.

The 2023 proposed budget is hereby respectfully submitted for review and consideration.

Respectfully submitted,

A handwritten signature in blue ink that reads "Jennifer Hoffman".

Jennifer Hoffman
Executive Director

**TABLE 1
ARISTA LOCAL IMPROVEMENT DISTRICT
REVENUES AND EXPENDITURES**

Sources and Uses of Funds	Actual 2021	Original Budget 2022	Revised Budget 2022	Original Budget 2023	Budget % Chg	
					2022 Original 2023	2022 Revised 2023
<i>Sources of Funds</i>						
Beginning Balance	\$ -	\$ -	\$ (1)	\$ -	NA	-100.00%
Revenues						
Intergovernmental Revenues						
Sales Tax	\$ 29,576	\$ 23,681	\$ 23,681	\$ 30,000	26.68%	26.68%
Total Intergovernmental Revenues	\$ 29,576	\$ 23,681	\$ 23,681	\$ 30,000	26.68%	26.68%
Total Revenues	\$ 29,576	\$ 23,681	\$ 23,681	\$ 30,000	26.68%	26.68%
Total Sources of Funds	\$ 29,576	\$ 23,681	\$ 23,680	\$ 30,000	26.68%	26.69%
<i>Uses of Funds</i>						
Expenditures						
Payment to Developer	\$ 29,577	\$ 23,681	\$ 23,681	\$ 30,000	26.68%	26.68%
Sub Total Expenditures	\$ 29,577	\$ 23,681	\$ 23,681	\$ 30,000	26.68%	26.68%
Total Uses of Funds	\$ 29,577	\$ 23,681	\$ 23,681	\$ 30,000	26.68%	26.68%
Ending Balance	\$ (1)	\$ -	\$ (1)	\$ -	NA	-100.00%

CITY AND COUNTY OF
BROOMFIELD, COLORADO

2 0 2 3
ANNUAL BUDGET

Broomfield
Urban
Renewal
Authority



BROOMFIELD URBAN RENEWAL AUTHORITY

Guyleen Castriotta - Chairperson

Stan Jezierski

Bruce Leslie

William Lindstedt

Austin Ward

Jean Lim

Deven Shaff

Laurie Anderson

James Marsh-Holschen

Heidi Henkel

Todd Cohen

Laura Mitchell

Robert Nielsen

Jennifer Hoffman – Executive Director



BUDGET MESSAGE

TO: Mayor and City Council

FROM: Jennifer Hoffman, Executive Director

SUBJECT: **2023 Proposed Budget for the Broomfield Urban Renewal Authority**

DATE: October 25, 2022

The Broomfield Urban Renewal Authority (BURA) was organized to finance various improvement projects within the Authority's boundaries. Incremental tax revenues, including sales, use, and property, are the primary funding sources for BURA. In August 2013, the Authority realigned the urban renewal boundaries and added new areas.

BURA also makes payments to the City and County of Broomfield to cover administration costs and professional services related to the development of urban renewal areas. The 2023 Budget includes \$3,780,284 of these administrative and professional services expenditures (see Table 3: General BURA Sources and Uses of Funds). Other specific project areas addressed in the 2022 budget are outlined below.

Amended West 120th Avenue Gateway Corridor

This Urban Renewal Area (URA) includes areas of the previous West 120th Gateway Corridor URA, specifically known as the Barbers/Walmart and Broomfield Town Center areas. Additionally, it includes the area along the north side of West 120th Avenue between Broomfield Town Center and the Safeway shopping center. The southwest corner of Main Street and West 120th Avenue is also included in this URA.

The land parcel previously identified as the Barber property was acquired for redevelopment by Walmart in 2009. Walmart broke ground on that parcel for a retail superstore in July 2009 and opened the store in May 2010.

An agreement with Walmart and the Barber family commits BURA to share the sales tax revenues from that retail store to fund relocation costs of the Barber family's business and installation of public infrastructure built by the developer. Additionally, land adjacent to the Walmart site is being developed by another development group for retail and commercial uses. Several establishments have opened for business since 2008. Amounts committed by BURA through the sales tax sharing agreements in the 2023 budget are estimated at \$719,664 as a transfer to reserve.

Broomfield Plaza/Civic Center

This area includes the Broomfield Plaza Shopping Center (the shopping area at West 120th & Sheridan) and the area between Main Street on the west, Ash Street on the east, East 1st Avenue on the south and the City and County of Broomfield buildings on the north. The Civic Center Vision is being developed for this area. In 2016, several new retail businesses opened in this BURA area, including Jax Mercantile. Planning for development of this area is currently underway as a public private partnership in association with City Street Ventures and Urban

Neighborhoods as an advisor. In 2023 there is \$293,790 budgeted to support infrastructure improvements by the developer.

Lowell Gateway

This area is between Lowell Blvd on the east, Tennyson Way on the west, West 121st Place on the north and West 120th Avenue on the south. Projects for this area, previously part of the West 120th Avenue Gateway Corridor URA, have not been identified at this time. In 2023 there is \$33,660 included in the budget for infrastructure improvements and \$63,240 for property tax rebates per developer agreements.

North Park Project (Baseline)

In October of 2009, the Council approved the North Park Urban Renewal Plan for property located south of State Highway 7, west of I-25, and north of the Northwest Parkway. This area is being developed by McWhinney CCOB Land Investments LLC as “Baseline”. The project’s objectives include provisions for 17.2 million square feet of mixed use commercial development, an applied research and science park, up to 6,205 residential units, and the development of a 145 acre open land system including parks, public plazas and squares, as well as a 41 acre athletic practice field facility. Construction of multi-family residential units is underway and a major commercial business will open this fall as part of a \$400 million project in this URA.

BURA participates in revenue sharing agreements with the Metro Districts for that area and with the North Metro Fire and Rescue District. It is anticipated that a revenue sharing agreement will also be entered into with Adams County School District #12 in the future. These agreements assist the districts in fulfilling their obligations to provide facilities and services in this area. In the 2023 budget, \$10,954,739 is included for these revenue sharing obligations. In 2021, an Amended and Restated Managed Growth and Development Agreement was entered into incorporating three (3) development districts to include Center Street District at Sheridan Parkway and Colorado Highway 7 (CO-7); establish a pollinator district to promote sustainability; refine certain design standards; and update required open lands to reflect new open land area added to the boundary.

North Park West Project

In April of 2004, the City Council approved the North Park West Urban Renewal Plan for the area north of State Highway 7 and west of I-25. This area is currently in the early stages of development. The Plan’s objectives include implementation of the Master Plan and the I-25 Sub-Area Plan, creation of a gateway image, elimination and prevention of blight, promotion of economic growth, and upgrading public infrastructure in the area. In October 2008, Children’s Hospital opened an Ambulatory Surgery Center and Clinic in the project area. BURA funds were used to pay for sewer and water license fees for the Children’s Hospital facility. Construction on the National Archives and Records Administration facility was completed in 2012. In 2013, a residential development of 161 single family homes was approved and construction began in 2014. In 2016, IKEA purchased land and announced plans to open a regional store in this area. However, due to the changing landscape there has been a delay in opening a store. The area continues to progress with other developments.

BURA currently participates in property tax sharing agreements with the North Park West Metro District and the North Metro Fire and Rescue District. In addition, an agreement with the St. Vrain School District has been approved. In addition, agreements sharing Sales and Use taxes and Service Expansion Fees (SEF) are in place for this URA. These agreements ensure that the developers can fulfill their obligations to provide facilities and services in this area. The 2023 expenditure budget for this urban renewal area includes these revenue sharing obligations in the amount of \$4,447,858.

Original Broomfield

This URA is bounded by US Highway 36 on the west, Main Street on the east, West 120th Avenue on the north and the City and County of Broomfield border on the south. Projects for this area are being evaluated and will be incorporated in future budgets. In 2017, the City Council approved the Interpark project to be located South of West 120th Avenue between Main Street and 112th, which opened in 2018. Construction of medical offices and light retail are underway. The 2023 expenditure budget for this urban renewal area includes revenue sharing obligations in the amount of \$453,785.

US 36 West Corridor

This URA includes the Broomfield Shopping Center and extends northwest along US Highway 36 up to and including the FlatIrons Marketplace shopping area. The balance from the Broomfield Shopping Center URA was transferred to this URA and will be used for future projects when they are identified. BURA is participating in the Flatiron Marketplace redevelopment.

Wadsworth Interchange Project (1STBANK Center)

In June of 2005, the Wadsworth Interchange Project, located east of Wadsworth Blvd and south of U.S. 36, was created to facilitate the Arista transit oriented development project. Included was the issuance of \$61 million in bonds and notes to finance construction of the 1STBANK Center. Revenue sources for this taxing area include property tax incremental revenue and a portion of the sales taxes generated from retail operations within the Arista development. The bond issue included capitalized interest to make debt service payments through June 2009. Transfers to the Debt Service Fund included in the 2023 budget equal \$5,132,793.

The current operator agreement (Agreement) provides that operator PEAK Enterprises (PEAK) contribute \$463,075 for their fiscal year 2023, towards the use of the parking garage. PEAK's fiscal year runs from October 1, to September 30.

BURA is also participating in property tax sharing agreements for this URA with the Arista Metro District and the North Metro Fire and Rescue District. These agreements ensure that both districts fulfill their obligations to provide facilities and services in this area. In the 2023 budget, payments under the tax sharing agreements are projected to be \$4,293,275.

Conclusion

The Broomfield Urban Renewal Authority is meeting its goal of improving the image of Broomfield's gateways and expanding diversification into a solid commercial and retail base. Going forward, the projects outlined above will continue to provide valuable assets to the Broomfield community.

Respectfully submitted,



Jennifer Hoffman
Executive Director

**TABLE 1
BROOMFIELD URBAN RENEWAL AUTHORITY
ASSESSED VALUATION, MILL LEVIES, AND PROPERTY TAX INCREMENT REVENUES**

ASSESSED VALUATION						
Assessed Valuation by Urban Renewal Area (BURA)	Actual 2021	Original Budget 2022	Revised Budget 2022	Original Budget 2023	Budget % Chg	
					2022 Original 2023	2022 Revised 2023
Amended West 120th Ave Gateway Corridor	\$ 32,510,282	\$ 33,320,983	\$ 32,669,280	\$ 33,320,983	0.00%	1.99%
Lowell Gateway	226,840	234,216	220,020	234,216	0.00%	6.45%
North Park	15,633,292	44,740,212	35,917,141	44,740,212	0.00%	24.57%
North Park West	34,976,282	50,471,026	40,544,991	50,471,026	0.00%	24.48%
Original Broomfield	15,633,292	23,585,925	18,451,692	23,585,925	0.00%	27.83%
U.S.36 West Corridor	8,669,007	12,199,389	10,087,175	12,199,389	0.00%	20.94%
Wadsworth Interchange (Event Center)	50,133,316	63,505,934	53,976,032	63,505,934	0.00%	17.66%
Broomfield Plaza/Civic Center	2,883,451	2,896,099	2,832,637	2,896,099	0.00%	2.24%
Hoyt Street	1,376,720	1,509,350	1,401,880	1,509,350	0.00%	7.67%
	\$ 162,042,482	\$ 232,463,134	\$ 196,100,848	\$ 232,463,134	0.00%	18.54%

MILL LEVY						
Mill Levy by Urban Renewal Area (BURA)	Actual 2021	Original Budget 2022	Revised Budget 2022	Original Budget 2023	Budget % Chg	
					2022 Original 2023	2022 Revised 2023
Amended West 120th Ave Gateway Corridor	98.644	98.644	98.644	98.644	0.00%	0.00%
Lowell Gateway	114.526	114.526	114.526	114.526	0.00%	0.00%
North Park	154.399	154.399	154.399	154.399	0.00%	0.00%
North Park West	152.295	152.295	152.295	152.295	0.00%	0.00%
Original Broomfield	123.344	123.344	123.344	123.344	0.00%	0.00%
U.S.36 West Corridor	100.462	100.462	100.462	100.462	0.00%	0.00%
Wadsworth Interchange (Event Center)	161.514	161.514	161.514	161.514	0.00%	0.00%
Broomfield Plaza/Civic Center	114.459	114.459	114.459	114.459	0.00%	0.00%
Hoyt Street	28.031	28.031	28.031	28.031	0.00%	0.00%

PROPERTY TAX INCREMENT REVENUE						
Property Tax Increment Revenue by Urban Renewal Area (BURA)	Actual 2021	Original Budget 2022	Revised Budget 2022	Original Budget 2023	Budget % Chg	
					2022 Original 2023	2022 Revised 2023
Amended West 120th Ave Gateway Corridor	\$ 3,206,936	\$ 3,286,907	\$ 3,222,620	\$ 3,286,907	0.00%	1.99%
Lowell Gateway	25,979	26,824	25,198	26,824	0.00%	6.45%
North Park	2,413,761	6,907,834	5,545,562	6,907,834	0.00%	24.57%
North Park West	5,326,710	7,686,481	6,174,796	7,686,481	0.00%	24.48%
Original Broomfield	1,928,265	2,909,171	2,275,896	2,909,171	0.00%	27.83%
U.S.36 West Corridor	870,906	1,225,575	1,013,378	1,225,575	0.00%	20.94%
Wadsworth Interchange (Event Center)	8,097,250	10,257,120	8,717,804	10,257,120	0.00%	17.66%
Broomfield Plaza/Civic Center	330,037	331,485	324,221	331,485	0.00%	2.24%
Hoyt Street	38,591	42,309	39,296	42,309	0.00%	7.67%
Property Tax Revenue	\$ 22,238,435	\$ 32,673,706	\$ 27,338,771	\$ 32,673,706	0.00%	19.51%

**TABLE 2
BROOMFIELD URBAN RENEWAL AUTHORITY
TOTAL BUDGET SUMMARY - ALL URBAN RENEWAL AREAS**

Sources and Uses of Funds	Actual 2021	Original Budget 2022	Revised Budget 2022	Original Budget 2023	Budget % Chg	
					2022 Original 2023	2022 Revised 2023
Sources of Funds						
Beginning Balance						
Amended West 120th Avenue Gateway Corridor BURA	\$ 2,867,571	\$ 5,106,806	\$ 5,832,450	\$ 8,949,767	75.25%	53.45%
Baseline BURA	236,035	3,494,569	617,498	4,190,084	19.90%	578.56%
Broomfield Plaza/Civic Center BURA	55,029	349,250	372,055	1,044,418	-70.11%	180.72%
General BURA Services BURA	-	-	-	38,400	NA	NA
Hoyt Street (TIF) BURA	78,336	-	252,265	-	NA	-100.00%
Lowell Gateway BURA	35,924	61,122	141,552	483,087	690.36%	241.28%
North Park West BURA	2,532,223	5,155,504	5,285,399	8,376,642	62.48%	58.49%
Original Broomfield BURA	340,475	850,299	422,274	2,440,667	187.04%	477.98%
US 36 West Corridor BURA	747,375	52,733	22,522	384,445	629.04%	1606.95%
Wadsworth Interchange BURA - Event Center	863,411	566,271	1,848,977	2,860,836	405.21%	54.73%
West Midway Extended BURA	2,743	2,743	2,743	2,743	0.00%	0.00%
Total Beginning Balance	\$ 7,759,122	\$ 15,639,297	\$ 14,797,735	\$ 28,771,089	83.97%	94.43%
Revenues						
Amended West 120th Avenue Gateway Corridor BURA	\$ 5,685,176	\$ 5,754,887	\$ 5,700,824	\$ 4,827,387	-16.12%	-15.32%
Baseline BURA	6,372,139	7,886,059	13,506,355	13,945,865	76.84%	3.25%
Broomfield Plaza/Civic Center BURA	612,552	964,705	965,394	630,066	-34.69%	-34.73%
General BURA Services BURA	3,757,109	3,780,284	3,818,684	3,894,639	3.03%	1.99%
Hoyt Street (TIF) BURA	173,929	42,309	46,227	47,842	13.08%	3.49%
Lowell Gateway BURA	119,004	86,824	374,535	210,924	142.93%	-43.68%
North Park West BURA	7,022,756	8,711,270	10,900,331	11,284,292	29.54%	3.52%
Original Broomfield BURA	2,020,332	2,976,288	3,423,866	3,662,836	23.07%	6.98%
US 36 West Corridor BURA	864,601	1,225,575	1,251,962	1,577,483	28.71%	26.00%
Wadsworth Interchange BURA - Event Center	9,051,184	10,714,717	10,562,068	10,639,372	-0.70%	0.73%
West Midway Extended BURA	-	-	-	-	NA	NA
Total Revenues	\$ 35,678,781	\$ 42,142,918	\$ 50,550,246	\$ 50,720,706	20.35%	0.34%
Total Sources of Funds						
Amended West 120th Avenue Gateway Corridor BURA	\$ 8,552,747	\$ 10,861,693	\$ 11,533,274	\$ 13,777,154	26.84%	19.46%
Baseline BURA	6,608,174	11,380,628	14,123,853	18,135,949	59.36%	28.41%
Broomfield Plaza/Civic Center BURA	667,581	1,313,955	1,337,449	1,674,484	27.44%	25.20%
General BURA Services BURA	3,757,109	3,780,284	3,818,684	3,933,039	4.04%	2.99%
Hoyt Street (TIF) BURA	252,265	42,309	298,492	47,842	13.08%	-83.97%
Lowell Gateway BURA	154,928	147,946	516,087	694,011	369.10%	34.48%
North Park West BURA	9,554,979	13,866,774	16,185,730	19,660,934	41.78%	21.47%
Original Broomfield BURA	2,360,807	3,826,587	3,846,140	6,103,503	59.50%	58.69%
US 36 West Corridor BURA	1,611,976	1,278,308	1,274,484	1,961,928	53.48%	53.94%
Wadsworth Interchange BURA - Event Center	9,914,595	11,280,988	12,411,045	13,500,208	19.67%	8.78%
West Midway Extended BURA	2,743	2,743	2,743	2,743	0.00%	0.00%
Total Sources of Funds	\$ 43,437,903	\$ 57,782,215	\$ 65,347,981	\$ 79,491,795	37.57%	21.64%
Use of Funds						
Expenditures						
Amended West 120th Avenue Gateway Corridor BURA	\$ 2,720,297	\$ 2,583,502	\$ 2,583,507	\$ 1,796,984	-30.44%	-30.44%
Baseline BURA	5,990,676	10,378,251	9,933,769	11,056,739	6.54%	11.30%
Broomfield Plaza/Civic Center BURA	295,523	308,878	293,031	298,790	-3.27%	1.97%
General BURA Services BURA	3,757,109	3,780,284	3,780,284	3,780,284	0.00%	0.00%
Hoyt Street (TIF) BURA	-	42,309	298,492	47,842	13.08%	-83.97%
Lowell Gateway BURA	13,376	-	351,000	96,900	NA	-72.39%
North Park West BURA	4,269,580	5,418,420	7,809,088	8,111,918	49.71%	3.88%
Original Broomfield BURA	1,938,533	1,397,320	1,405,473	1,453,785	4.04%	3.44%
US 36 West Corridor BURA	1,589,454	884,378	884,378	-	-100.00%	-100.00%
Wadsworth Interchange BURA - Event Center	8,065,618	10,711,565	9,550,209	10,485,043	-2.11%	9.79%
West Midway Extended BURA	-	-	-	-	NA	NA
Total Use of Funds	\$ 28,640,166	\$ 35,504,907	\$ 36,889,231	\$ 37,128,285	4.57%	0.65%
Ending Balance						
Amended West 120th Avenue Gateway Corridor BURA	\$ 5,832,450	\$ 8,278,191	\$ 8,949,767	\$ 11,980,170	44.72%	33.86%
Baseline BURA	617,498	1,002,377	4,190,084	7,079,210	606.24%	68.95%
Broomfield Plaza/Civic Center BURA	372,058	1,005,077	1,044,418	1,375,694	36.87%	31.72%
General BURA Services BURA	-	-	38,400	152,755	NA	297.80%
Hoyt Street (TIF) BURA	252,265	-	-	-	NA	NA
Lowell Gateway BURA	141,552	147,946	165,087	597,111	303.60%	261.70%
North Park West BURA	5,285,399	8,448,354	8,376,642	11,549,016	36.70%	37.87%
Original Broomfield BURA	422,274	2,429,267	2,440,667	4,649,718	91.40%	90.51%
US 36 West Corridor BURA	22,522	393,930	390,106	1,961,928	398.04%	402.92%
Wadsworth Interchange BURA - Event Center	1,848,977	569,423	2,860,836	3,015,165	429.51%	5.39%
West Midway Extended BURA	2,743	2,743	2,743	2,743	0.00%	0.00%
Total Ending	\$ 14,797,738	\$ 22,277,308	\$ 28,458,750	\$ 42,363,510	90.16%	48.86%

**TABLE 3
BROOMFIELD URBAN RENEWAL AUTHORITY
GENERAL BURA
SOURCES AND USES OF FUNDS**

Sources and Uses of Funds	Actual 2021	Original Budget 2022	Revised Budget 2022	Original Budget 2023	Budget % Chg	
					2022 Original 2023	2022 Revised 2023
Sources of Funds						
Beginning Balance	\$ -	\$ -	\$ -	\$ 38,400	NA	NA
Revenues						
Taxes						
Property Tax	\$ -	\$ -	\$ -	\$ -	NA	100.00%
Property Tax - 120th Ave Corridor	-	-	-	-	NA	100.00%
Total Taxes	\$ -	\$ -	\$ -	\$ -	NA	100.00%
Interest Earnings & Miscellaneous Revenues						
Allocation for General BURA	\$ 3,718,396	\$ 3,777,684	\$ 3,777,684	\$ 3,853,539	2.01%	2.01%
Miscellaneous Revenue	188	100	-	100	0.00%	NA
Interest Earnings	38,525	2,500	41,000	41,000	1540.00%	0.00%
Total Interest Earnings & Misc. Revenues	\$ 3,757,109	\$ 3,780,284	\$ 3,818,684	\$ 3,894,639	3.03%	1.99%
Bond Proceed						
West Midway Blvd. Extension	\$ -	\$ -	\$ -	\$ -	NA	100.00%
Total Bond Proceed	\$ -	\$ -	\$ -	\$ -	NA	100.00%
Total Fund Revenues	\$ 3,757,109	\$ 3,780,284	\$ 3,818,684	\$ 3,894,639	3.03%	1.99%
Interfund Activities						
Repayment from 96th Street	\$ -	\$ -	\$ -	\$ -	NA	\$ 1
Total Interfund Activities	\$ -	\$ -	\$ -	\$ -	NA	100.00%
Transfer From Reserve	\$ -	\$ -	\$ -	\$ -	NA	100.00%
Total Revenues	\$ 3,757,109	\$ 3,780,284	\$ 3,818,684	\$ 3,894,639	3.03%	1.99%
Total Sources of Funds	\$ 3,757,109	\$ 3,780,284	\$ 3,818,684	\$ 3,933,039	4.04%	2.99%
Uses of Funds						
Expenditures						
Professional Services	\$ 16,825	\$ 15,000	\$ 15,000	\$ 15,000	0.00%	0.00%
Payment to City for Services Rendered	3,740,284	3,740,284	3,740,284	3,740,284	0.00%	0.00%
Property Tax Reimbursements	-	-	-	-	NA	NA
Printing and Forms	-	-	-	-	-	-
Urban Renewal Projects - Other	-	25,000	25,000	25,000	0.00%	0.00%
Total Expenditures	\$ 3,757,109	\$ 3,780,284	\$ 3,780,284	\$ 3,780,284	0.00%	0.00%
Interfund Activities						
Transfer to XX	\$ -	\$ -	\$ -	\$ -	-	-
Total Interfund Activities	\$ -	\$ -	\$ -	\$ -	-	-
Transfer to Reserve	\$ -	\$ -	\$ -	\$ -	NA	100.00%
Total Uses of Funds	\$ 3,757,109	\$ 3,780,284	\$ 3,780,284	\$ 3,780,284	0.00%	0.00%
Ending Balance	\$ -	\$ -	\$ 38,400	\$ 152,755	NA	297.80%

**TABLE 4A
BROOMFIELD URBAN RENEWAL AUTHORITY
AMENDED WEST 120TH AVENUE GATEWAY CORRIDOR URBAN RENEWAL AREA
SUMMARY
SOURCES AND USES OF FUNDS**

Sources and Uses of Funds	Actual 2021	Original Budget 2022	Revised Budget 2022	Original Budget 2023	Budget % Chg	
					2022 Original 2023	2022 Revised 2023
Sources of Funds						
Beginning Balance	\$ 2,867,571	\$ 5,106,806	\$ 5,832,450	\$ 8,949,767	75.25%	53.45%
Revenues						
Taxes						
Building Use Tax	\$ 907	\$ -	\$ -	\$ -	NA	NA
Property Tax Increment	3,298,314	3,286,907	3,232,839	3,212,110	-2.28%	-0.64%
Sales Tax Allocation from City	1,525,220	1,583,497	1,583,497	1,615,167	2.00%	2.00%
Total Taxes	\$ 4,824,441	\$ 4,870,404	\$ 4,816,336	\$ 4,827,277	-0.89%	0.23%
Interest Earnings & Miscellaneous Revenue						
Rental Income	\$ -	\$ -	\$ -	\$ -	NA	NA
Advance from West Midway BURA	\$ 860,646	\$ 884,378	\$ 884,378	\$ -	-100.00%	-100.00%
Repayment of Advance to Wadsworth Interchange	\$ -	\$ -	\$ -	-	NA	NA
Transfer from Note B Reserve	-	-	-	-	NA	NA
Interest	89	105	110	110	4.76%	0.00%
Intra Fund Transfer	-	-	-	-	NA	NA
Total Interest Earnings & Miscellaneous Revenue	\$ 860,735	\$ 884,483	\$ 884,488	\$ 110	-99.99%	-99.99%
					NA	NA
Total Revenue	\$ 5,685,176	\$ 5,754,887	\$ 5,700,824	\$ 4,827,387	-16.12%	-15.32%
Total Sources of Funds	\$ 8,552,747	\$ 10,861,693	\$ 11,533,274	\$ 13,777,154	26.84%	19.46%
Uses of Funds						
TABLE 4C - PAGE 2						
Expenditures						
Advance to Wadsworth Interchange	\$ -	\$ -	\$ -	\$ -	NA	NA
Allocation to General BURA	1,918,396	1,000,000	1,000,000	1,000,000	0.00%	0.00%
Allocation - Repayment Advance from W. Midway	-	-	-	-	NA	NA
Civic Center Vision Development - CIP projects	-	-	-	-	NA	NA
Infrastructure Improvements	-	-	-	-	NA	NA
Advance to US36 BURA	-	-	-	-	NA	NA
Payment to Developer (Broomfield Corner)	80,237	75,799	75,804	77,320	2.01%	2.00%
Professional Services	2,000	-	-	-	NA	NA
Transfer to Reserve	719,664	1,507,703	1,507,703	719,664	-52.27%	-52.27%
Total Expenditures	\$ 2,720,297	\$ 2,583,502	\$ 2,583,507	\$ 1,796,984	-30.44%	-30.44%
Interfund Activities					NA	NA
Transfer to Debt Service Fund	\$ -	\$ -	\$ -	\$ -	NA	NA
Total Interfund Activities	\$ -	\$ -	\$ -	\$ -	NA	NA
Total Uses of Funds	\$ 2,720,297	\$ 2,583,502	\$ 2,583,507	\$ 1,796,984	-30.44%	-30.44%
Ending Balance	\$ 5,832,450	\$ 8,278,191	\$ 8,949,767	\$ 11,980,170	44.72%	33.86%

TABLE 4B - PAGE 1
BROOMFIELD URBAN RENEWAL AUTHORITY
AMENDED WEST 120TH AVENUE GATEWAY CORRIDOR URBAN RENEWAL AREA
GENERAL
SOURCES AND USES OF FUNDS

Sources and Uses of Funds	Actual 2021	Original Budget 2022	Revised Budget 2022	Original Budget 2023	Budget % Chg	
					2022 Original 2023	2022 Revised 2023
<i>Sources of Funds</i>						
Beginning Balance	\$ 1,238,882	\$ 2,480,118	\$ 2,618,883	\$ 4,851,822	95.63%	85.26%
Revenues						
Taxes						
Property Tax Increment	\$ 3,298,314	\$ 3,286,907	\$ 3,232,839	\$ 3,212,110	-2.28%	-0.64%
Building Use Tax	-	-	-	-	NA	NA
Total Taxes	\$ 3,298,314	\$ 3,286,907	\$ 3,232,839	\$ 3,212,110	-2.28%	-0.64%
Interest Earnings & Miscellaneous Revenue						
Property Tax					NA	NA
Investment Earnings	\$ 83	\$ 100	\$ 100	\$ 100	NA	NA
Transfer from Amended West 120th	-	-	-	-	NA	NA
Transfer from Note B Reserve	-	-	-	-	NA	NA
Total Interest Earnings & Miscellaneous Revenue	\$ 83	\$ 100	\$ 100	\$ 100	0.00%	0.00%
Total Revenue	\$ 3,298,397	\$ 3,287,007	\$ 3,232,939	\$ 3,212,210	-2.28%	-0.64%
Total Sources of Funds	\$ 4,537,279	\$ 5,767,125	\$ 5,851,822	\$ 8,064,032	39.83%	37.80%
<i>Uses of Funds</i>						
Expenditures						
Advance to Wadsworth Interchange	\$ -	\$ -	\$ -	\$ -	NA	NA
Allocation to General BURA	1,918,396	1,000,000	1,000,000	1,000,000	0.00%	0.00%
Civic Center Vision Development - CIP projects					NA	NA
Infrastructure Improvements	-	-	-	-	NA	NA
Professional Services	-	-	-	-	NA	NA
Total Expenditures	\$ 1,918,396	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	0.00%	0.00%
Interfund Activities						
Transfer to Debt Service Fund	\$ -	\$ -	\$ -	\$ -	NA	100.00%
Total Interfund Activities	\$ -	\$ -	\$ -	\$ -	NA	100.00%
Total Uses of Funds	\$ 1,918,396	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	0.00%	0.00%
Ending Balance	\$ 2,618,883	\$ 4,767,125	\$ 4,851,822	\$ 7,064,032	48.18%	45.60%

Table 4B is continued on the next page.

TABLE 4B - PAGE 2
BROOMFIELD URBAN RENEWAL AUTHORITY
AMENDED WEST 120TH AVENUE GATEWAY CORRIDOR URBAN RENEWAL AREA
ADVANCE TO WADSWORTH INTERCHANGE (FROM AMENDED WEST 120TH)

Advance to Wadsworth Interchange BURA	
Background Data (Advance to Wadsworth Interchange)	
2013 Advance	\$ 2,163,275
2014 Advance	2,425,293
2015 Advance	3,434,662
2016 Advance	2,588,686
2017 Advance	2,537,000
2018 Advance	974,526
2019 Advance	1,050,000
Balance 12/31/19	\$ 15,173,442

Advance and Repayment of Funds	Actual 2021	Original Budget 2022	Revised Budget 2022	Original Budget 2023	Budget % Chg	
					2022 Original 2023	2022 Revised 2023
Advance From Other Funds						
Beginning Balance	\$ 15,173,442	\$ 15,173,442	\$ 15,173,442	\$ 15,173,442	0.00%	0.00%
Additions						
Advance to Wadsworth Interchange	\$ -	\$ -	\$ -	\$ -	NA	NA
Total Additions	\$ -	\$ -	\$ -	\$ -	NA	NA
Total Advance from Other Funds	\$ 15,173,442	\$ 15,173,442	\$ 15,173,442	\$ 15,173,442	0.00%	0.00%
Repayment						
Advance to Other Funds						
Repayment from Wadsworth Interchange	\$ -	\$ -	\$ -	\$ -	NA	NA
Total Advance to Other Funds	\$ -	\$ -	\$ -	\$ -	NA	NA
Ending Balance	\$ 15,173,442	\$ 15,173,442	\$ 15,173,442	\$ 15,173,442	0.00%	0.00%

**TABLE 4C - PAGE 1
BROOMFIELD URBAN RENEWAL AUTHORITY
AMENDED WEST 120TH AVENUE GATEWAY CORRIDOR URBAN RENEWAL AREA
WALMART
SOURCES AND USES OF FUNDS**

Sources and Uses of Funds	Actual 2021	Original Budget 2022	Revised Budget 2022	Original Budget 2023	Budget % Chg	
					2022 Original 2023	2022 Revised 2023
<i>Sources of Funds</i>						
Beginning Balance	\$ 1,628,689	\$ 2,626,688	\$ 3,213,567	\$ 4,097,945	56.01%	27.52%
Revenues						
Taxes						
Building Use Tax Allocation from City	\$ 907	\$ -	\$ -	\$ -	NA	NA
Sales Tax Allocation from City	1,444,989	1,507,703	1,507,703	1,537,857	2.00%	2.00%
Total Taxes	\$ 1,445,896	\$ 1,507,703	\$ 1,507,703	\$ 1,537,857	2.00%	2.00%
Interest Earnings & Miscellaneous Revenue						
Advance from US 36 West Corridor	\$ 860,646	\$ 884,378	\$ 884,378	\$ -	-100.00%	-100.00%
Repayment of Advance to Wadsworth Interchange	\$ -	\$ -	\$ -	\$ -		
Interest Earnings	\$ -	\$ -	\$ -	\$ -	NA	NA
Transfer from Note B Reserve	\$ -	\$ -	\$ -	\$ -	NA	NA
Total Interest Earnings & Miscellaneous Revenue	\$ 860,646	\$ 884,378	\$ 884,378	\$ -	-100.00%	-100.00%
Total Revenue	\$ 2,306,542	\$ 2,392,081	\$ 2,392,081	\$ 1,537,857	-35.71%	-35.71%
Total Sources of Funds	\$ 3,935,231	\$ 5,018,769	\$ 5,605,648	\$ 5,635,802	12.29%	0.54%
<i>Uses of Funds</i>						
Expenditures						
Payment to Developer for Infrastructure Improvements	\$ 719,664	\$ 1,507,703	\$ 1,507,703	\$ 719,664	-52.27%	-52.27%
Professional Services - Misc.	2,000	-	-	-	NA	NA
Total Expenditures	\$ 721,664	\$ 1,507,703	\$ 1,507,703	\$ 719,664	-52.27%	-52.27%
Total Uses of Funds	\$ 721,664	\$ 1,507,703	\$ 1,507,703	\$ 719,664	-52.27%	-52.27%
Ending Balance	\$ 3,213,567	\$ 3,511,066	\$ 4,097,945	\$ 4,916,138	40.02%	19.97%

Table 4C is continued on the next page.

TABLE 4C - PAGE 2
BROOMFIELD URBAN RENEWAL AUTHORITY
AMENDED WEST 120TH AVENUE GATEWAY CORRIDOR URBAN RENEWAL AREA
ADVANCE TO US36 (FROM AMENDED WEST WALMART)

Advance and Repayment of Funds	Actual 2021	Original Budget 2022	Revised Budget 2022	Original Budget 2023	Budget % Chg	
					2022 Original 2023	2022 Revised 2023
Advance From Other Funds						
Beginning Balance	\$ 1,884,378	\$ 884,378	\$ 1,184,378	\$ 300,000	-66.08%	-74.67%
Additions						
Advance to US36	\$ -	\$ -	\$ -	\$ -	NA	NA
Total Additions	\$ -	\$ -	\$ -	\$ -	NA	NA
Total Advance from Other Funds	\$ 1,884,378	\$ 884,378	\$ 1,184,378	\$ 300,000	-66.08%	-74.67%
Repayment						
Advance to Other Funds						
Repayment from US36	\$ 700,000	\$ 884,378	\$ 884,378	\$ -	-100.00%	-100.00%
Total Advance to Other Funds	\$ 700,000	\$ 884,378	\$ 884,378	\$ -	-100.00%	-100.00%
Ending Balance	\$ 1,184,378	\$ -	\$ 300,000	\$ 300,000	NA	0.00%

TABLE 4C - PAGE 2
BROOMFIELD URBAN RENEWAL AUTHORITY
AMENDED WEST 120TH AVENUE GATEWAY CORRIDOR URBAN RENEWAL AREA
ADVANCE TO WADSWORTH INTERCHANGE (FROM AMENDED WEST WALMART)

Advance and Repayment of Funds	Actual 2021	Original Budget 2022	Revised Budget 2022	Original Budget 2023	Budget % Chg	
					2022 Original 2023	2022 Revised 2023
Advance From Other Funds						
Beginning Balance	\$ 357,520	\$ 357,520	\$ 357,520	\$ 357,520	0.00%	0.00%
Additions						
Advance to Wadsworth Interchange	\$ -	\$ -	\$ -	\$ -	NA	NA
Total Additions	\$ -	\$ -	\$ -	\$ -	NA	NA
Total Advance from Other Funds	\$ 357,520	\$ 357,520	\$ 357,520	\$ 357,520	0.00%	0.00%
Repayment						
Advance to Other Funds						
Repayment from Wadsworth Interchange	\$ -	\$ -	\$ -	\$ -	NA	NA
Total Advance to Other Funds	\$ -	\$ -	\$ -	\$ -	NA	NA
Ending Balance	\$ 357,520	\$ 357,520	\$ 357,520	\$ 357,520	0.00%	0.00%

Note A Reserve: The acquisition and disposition agreement between BURA, Wal-Mart and the Barber family to allow for redevelopment of the retail site along W. 120th Avenue provides for a \$4,850,000 payment from BURA to the Barber family for relocation of their business. This obligation is evidenced by a document titled "Note A" with a maturity date of December 1, 2023. The funding source for repayment of this note is 67% of half the sales tax (3.5% portion) on sales up to \$67,000,000 annually and 100% of the sales tax (3.5% portion) on sales greater than \$67,000,000 annually and all of the use tax collected from the development. This will be paid, including interest at 7.95%, over the term of the note. Interest accrued on the principal from January 2008 until the Certificate of Occupancy was issued on May 17, 2010. This new principal amount, \$5,766,811 plus interest of 7.95%, is being amortized over the remaining term of the note with level debt payments, payable semiannually on June 1st and December 1st of each year.

**TABLE 4D
BROOMFIELD URBAN RENEWAL AUTHORITY
AMENDED WEST 120TH AVENUE GATEWAY CORRIDOR URBAN RENEWAL AREA
BROOMFIELD CORNERS
SOURCES AND USES OF FUNDS**

Sources and Uses of Funds	Actual 2021	Original Budget 2022	Revised Budget 2022	Original Budget 2023	Budget % Chg	
					2022 Original 2023	2022 Revised 2023
<i>Sources of Funds</i>						
Beginning Balance	\$ -	\$ 1	\$ -	\$ -	-100.00%	NA
Revenues						
Taxes						
Sales Tax Allocation from City	\$ 80,231	\$ 75,794	\$ 75,794	\$ 77,310	2.00% NA	2.00% NA
Total Taxes	\$ 80,231	\$ 75,794	\$ 75,794	\$ 77,310	2.00%	2.00%
Interest Earnings & Miscellaneous Revenue						
Allocated Interest	\$ 6	\$ 5	\$ 10	\$ 10	100.00%	0.00%
Total Interest Earnings & Miscellaneous Revenue	\$ 6	\$ 5	\$ 10	\$ 10	100.00%	0.00%
Total Revenue	\$ 80,237	\$ 75,799	\$ 75,804	\$ 77,320	2.01%	2.00%
Total Sources of Funds	\$ 80,237	\$ 75,800	\$ 75,804	\$ 77,320	2.01%	2.00%
<i>Uses of Funds</i>						
Expenditures						
Payment to Developer for Infrastructure Improvements	\$ 80,237	\$ 75,799	\$ 75,804	\$ 77,320	2.01%	2.00%
Total Repayments	\$ 80,237	\$ 75,799	\$ 75,804	\$ 77,320	2.01%	2.00%
Total Uses of Funds	\$ 80,237	\$ 75,799	\$ 75,804	\$ 77,320	2.01%	2.00%
Ending Balance	\$ -	\$ 1	\$ -	\$ -	-100.00%	NA

**TABLE 5 - PAGE 1
BROOMFIELD URBAN RENEWAL AUTHORITY
BASELINE URBAN RENEWAL AREA
SOURCES AND USES OF FUNDS**

Sources and Uses of Funds	Actual 2021	Original Budget 2022	Revised Budget 2022	Original Budget 2023	Budget % Chg	
					2022 Original 2023	2022 Revised 2023
Sources of Funds						
Beginning Balance	\$ 236,035	\$ 3,494,569	\$ 617,498	\$ 4,190,084	19.90%	578.56%
Revenues						
Taxes						
Property Tax Increment	\$ 5,574,045	\$ 6,907,834	\$ 11,955,417	\$ 12,440,002	80.09%	4.05%
SEF Allocation from City	151,600	110,400	326,161	403,003	265.04%	23.56%
Use Tax Allocation from City	646,494	707,825	1,064,777	1,102,860	55.81%	3.58%
Repayment of Advance to Wadsworth	-	160,000	160,000	-	-100.00%	-100.00%
Total Taxes	\$ 6,372,139	\$ 7,886,059	\$ 13,506,355	\$ 13,945,865	76.84%	3.25%
Interest Earnings & Miscellaneous Revenue						
Interest Earnings	\$ -	\$ -	\$ -	\$ -	NA	100.00%
Total Interest Earnings & Miscellaneous Revenue	\$ -	\$ -	\$ -	\$ -	NA	100.00%
Bond Proceeds						
Total Bond Proceed	\$ -	\$ -	\$ -	\$ -	NA	\$ 1
Developer Contribution						
Total Developer Contribution						
Interest Earnings and Miscellaneous Revenues						
Advance from West Midway BURA	\$ -	\$ -	\$ -	\$ -	NA	NA
Interest Earnings	-	-	-	-	NA	NA
Total Interest Earnings and Other Revenues	-	-	-	-	NA	NA
Total Revenues	\$ 6,372,139	\$ 7,886,059	\$ 13,506,355	\$ 13,945,865	76.84%	3.25%
Total Sources of Funds	\$ 6,608,174	\$ 11,380,628	\$ 14,123,853	\$ 18,135,949	59.36%	28.41%
Uses of Funds						
Expenditures						
Allocation to General BURA	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	NA	NA
Property Tax Coop Agreement	5,078,207	2,550,192	9,031,769	9,448,876	270.52%	4.62%
Professional Services	14,375	2,000	2,000	2,000	0.00%	0.00%
Infrastructure Improvements	798,094	7,726,059	800,000	1,505,863	-80.51%	88.23%
Transfer to Wadsworth Interchange	-	-	-	-	NA	NA
Total Expenditures	\$ 5,990,676	\$ 10,378,251	\$ 9,933,769	\$ 11,056,739	6.54%	11.30%
Interfund Activities						
Transfer to Debt Service Fund	-	-	-	-	NA	100.00%
Repay General BURA	-	-	-	-	NA	100.00%
Total Interfund Activities	\$ -	\$ -	\$ -	\$ -	NA	100.00%
Total Uses of Funds	\$ 5,990,676	\$ 10,378,251	\$ 9,933,769	\$ 11,056,739	6.54%	11.30%
Ending Balance	\$ 617,498	\$ 1,002,377	\$ 4,190,084	\$ 7,079,210	606.24%	68.95%

Table 5 is continued on the next page.

**TABLE 5 - PAGE 2
BROOMFIELD URBAN RENEWAL AUTHORITY
BASELINE URBAN RENEWAL AREA
ADVANCE TO WADSWORTH INTERCHANGE**

Advance and Repayment of Funds	Actual 2021	Original Budget 2022	Revised Budget 2022	Original Budget 2023	Budget % Chg	
					2022 Original 2023	2022 Revised 2023
Advance From Other Funds						
Beginning Balance	\$ 160,000	\$ 160,000	\$ 160,000	\$ -	-100.00%	-100.00%
Additions						
Advance to Wadsworth Interchange	\$ -	\$ -	\$ -	\$ -	NA	NA
Total Advances	\$ -	\$ -	\$ -	\$ -	NA	NA
Total Advance from Other Funds	\$ 160,000	\$ 160,000	\$ 160,000	\$ -	-100.00%	-100.00%
Repayment						
Advance to Other Funds						
Repayment from Wadsworth Interchange	\$ -	\$ 160,000	\$ 160,000	\$ -	-100.00%	-100.00%
Total Repayments	\$ -	\$ 160,000	\$ 160,000	\$ -	-100.00%	-100.00%
Ending Balance	\$ 160,000	\$ -	\$ -	\$ -	NA	NA

**TABLE 5A
BROOMFIELD URBAN RENEWAL AUTHORITY
BASELINE URBAN RENEWAL AREA
JPMORGAN
SOURCES AND USES OF FUNDS**

Sources and Uses of Funds	Actual 2021	Original Budget 2022	Revised Budget 2022	Actual 2022	Original Budget 2023	Budget % Chg	
						2022 Original 2023	2022 Revised 2023
<i>Sources of Funds</i>							
Beginning Balance	\$ -	\$ -	\$ -	\$ -	\$ -	NA	NA
Revenues							
Taxes							
Property Tax	\$ -	\$ -	\$ 745,781	\$ 745,781	\$ 760,697	NA	2.00%
						NA	NA
Total Taxes	\$ -	\$ -	\$ 745,781	\$ 745,781	\$ 760,697	NA	2.00%
Interest Earnings & Miscellaneous Revenue							
Allocated Interest	\$ -	\$ -	\$ -	\$ -	\$ -	NA	NA
Total Interest Earnings & Miscellaneous Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	NA	NA
Total Revenue	\$ -	\$ -	\$ 745,781	\$ 745,781	\$ 760,697	NA	2.00%
Total Sources of Funds	\$ -	\$ -	\$ 745,781	\$ 745,781	\$ 760,697	NA	2.00%
<i>Uses of Funds</i>							
Expenditures							
Payment to Developer for Infrastructure Improvements	\$ -	\$ -	\$ 745,781	\$ 745,781	\$ 760,697	NA	2.00%
Total Repayments	\$ -	\$ -	\$ 745,781	\$ 745,781	\$ 760,697	NA	2.00%
Total Uses of Funds	\$ -	\$ -	\$ 745,781	\$ 745,781	\$ 760,697	NA	2.00%
Ending Balance	\$ -	\$ -	\$ -	\$ -	\$ -	NA	NA

**TABLE 6A
BROOMFIELD URBAN RENEWAL AUTHORITY
BROOMFIELD PLAZA/CIVIC CENTER URBAN RENEWAL AREA
SUMMARY
SOURCES AND USES OF FUNDS**

Sources and Uses of Funds	Actual 2021	Original Budget 2022	Revised Budget 2022	Original Budget 2023	Budget % Chg	
					2022 Original 2023	2022 Revised 2023
<i>Sources of Funds</i>						
Beginning Balance	\$ 55,029	\$ 349,250	\$ 372,055	\$ 1,044,418	199.05%	180.72%
Revenues						
Taxes						
Property Tax	\$ 324,401	\$ 331,485	\$ 323,022	\$ 336,276	1.45%	4.10%
Sales Tax Allocation from City	288,128	278,859	288,000	293,760	5.34%	2.00%
Repayment of Advance to Wadsworth	-	354,342	354,342	-	-100.00%	-100.00%
Total Taxes	\$ 612,529	\$ 964,686	\$ 965,364	\$ 630,036	-34.69%	-34.74%
Interest Earnings						
Allocated Interest	\$ 23	\$ 19	\$ 30	\$ 30	57.89%	0.00%
Total Interest Earnings	\$ 23	\$ 19	\$ 30	\$ 30	57.89%	0.00%
Total Revenues	\$ 612,552	\$ 964,705	\$ 965,394	\$ 630,066	-34.69%	-34.73%
Total Sources of Funds	\$ 667,581	\$ 1,313,955	\$ 1,337,449	\$ 1,674,484	27.44%	25.20%
<i>Uses of Funds</i>						
Expenditures						
Payment to Developer for Infrastructure Improvements	\$ 288,148	\$ 278,878	\$ 288,031	\$ 293,790	5.35%	2.00%
Capital Project: Civic Center Vision Development	-	-	-	-	NA	NA
Professional Services	7,375	30,000	5,000	5,000	-83.33%	0.00%
Allocation to General BURA	-	-	-	-	NA	NA
Advance to Wadsworth	-	-	-	-	NA	NA
Total Expenditures	\$ 295,523	\$ 308,878	\$ 293,031	\$ 298,790	-3.27%	1.97%
Interfund Activities						
Transfer to Debt Service Fund	\$ -	\$ -	\$ -	\$ -	NA	NA
Total Interfund Activities	\$ -	\$ -	\$ -	\$ -		
Total Uses of Funds	\$ 295,523	\$ 308,878	\$ 293,031	\$ 298,790	-3.27%	1.97%
Ending Balance	\$ 372,058	\$ 1,005,077	\$ 1,044,418	\$ 1,375,694	36.87%	31.72%

TABLE 6B - PAGE 1
 BROOMFIELD URBAN RENEWAL AUTHORITY
 BROOMFIELD PLAZA/CIVIC CENTER URBAN RENEWAL AREA
 CIVIC CENTER
 SOURCES AND USES OF FUNDS

Sources and Uses of Funds	Actual 2021	Original Budget 2022	Revised Budget 2022	Original Budget 2023	Budget % Chg	
					2022 Original 2023	2022 Revised 2023
<i>Sources of Funds</i>						
Beginning Balance	\$ 55,029	\$ 349,250	\$ 372,055	\$ 1,044,419	199.05%	180.72%
Revenues						
Taxes						
Property Tax	\$ 324,401	\$ 331,485	\$ 323,022	\$ 336,276	1.45%	4.10%
Repayment of Advance to Wadsworth	-	354,342	354,342	-	-100.00%	-100.00%
Total Taxes	\$ 324,401	\$ 685,827	\$ 677,364	\$ 336,276	-50.97%	-50.36%
Total Fund Revenues	\$ 324,401	\$ 685,827	\$ 677,364	\$ 336,276	-50.97%	-50.36%
Total Revenues	\$ 324,401	\$ 685,827	\$ 677,364	\$ 336,276	-50.97%	-50.36%
Total Sources of Funds	\$ 379,430	\$ 1,035,077	\$ 1,049,419	\$ 1,380,695	33.39%	31.57%
<i>Uses of Funds</i>						
Expenditures						
Capital Project: Civic Center Vision Development	\$ -	\$ -	\$ -	\$ -	NA	NA
Professional Services	7,375	30,000	5,000	5,000	-83.33%	0.00%
Allocation to General BURA	-	-	-	-	NA	NA
Advance to Wadsworth	-	-	-	-	NA	NA
Total Expenditures	\$ 7,375	\$ 30,000	\$ 5,000	\$ 5,000	-83.33%	0.00%
Total Uses of Funds	\$ 7,375	\$ 30,000	\$ 5,000	\$ 5,000	-83.33%	0.00%
Ending Balance	\$ 372,055	\$ 1,005,077	\$ 1,044,419	\$ 1,375,695	36.87%	31.72%

Table 6B is continued on the next page.

**TABLE 6B - PAGE 2
BROOMFIELD URBAN RENEWAL AUTHORITY
BROOMFIELD PLAZA/CIVIC CENTER URBAN RENEWAL AREA
ADVANCE TO WADSWORTH INTERCHANGE**

Advance and Repayment of Funds	Actual 2021	Original Budget 2022	Revised Budget 2022	Original Budget 2023	Budget % Chg	
					2022 Original 2023	2022 Revised 2023
Advance From Other Funds						
Beginning Balance	\$ 354,342	\$ 354,342	\$ 354,342	\$ 354,342	0.00%	0.00%
Additions						
Advance to Wadsworth Interchange	\$ -	\$ -	\$ -	\$ -	NA	NA
Total Advances	\$ -	\$ -	\$ -	\$ -	NA	NA
Total Advance from Other Funds	\$ 354,342	\$ 354,342	\$ 354,342	\$ 354,342	0.00%	0.00%
Repayment						
Advance to Other Funds						
Repayment from Wadsworth Interchange	\$ -	\$ 354,342	\$ -	\$ -	-100.00%	NA
Total Repayments	\$ -	\$ 354,342	\$ -	\$ -	-100.00%	NA
Ending Balance	\$ 354,342	\$ -	\$ 354,342	\$ 354,342	NA	0.00%

**TABLE 6C
BROOMFIELD URBAN RENEWAL AUTHORITY
BROOMFIELD PLAZA/CIVIC CENTER URBAN RENEWAL AREA
BROOMFIELD CORNERS III
SOURCES AND USES OF FUNDS**

Sources and Uses of Funds	Actual 2021	Original Budget 2022	Revised Budget 2022	Original Budget 2023	Budget % Chg	
					2022 Original 2023	2022 Revised 2023
<i>Sources of Funds</i>						
Beginning Balance	\$ -	\$ -	\$ -	\$ (1)	NA	NA
Revenues						
Taxes						
Property Tax						
Sales Tax Allocation from City	\$ 89,346	\$ 67,700	\$ 89,000	\$ 90,780	34.09%	2.00%
Total Taxes	\$ 89,346	\$ 67,700	\$ 89,000	\$ 90,780	34.09%	2.00%
Interest Earnings						
Allocated Interest	\$ 8	\$ 6	\$ 10	\$ 10	66.67%	0.00%
Total Interest Earnings	\$ 8	\$ 6	\$ 10	\$ 10	66.67%	0.00%
Total Revenues	\$ 89,354	\$ 67,706	\$ 89,010	\$ 90,790	34.09%	2.00%
Total Sources of Funds	\$ 89,354	\$ 67,706	\$ 89,010	\$ 90,789	34.09%	2.00%
<i>Uses of Funds</i>						
Expenditures						
Payment to Developer for Infrastructure Improvements	\$ 89,351	\$ 67,706	\$ 89,011	\$ 90,790	34.09%	2.00%
Total Expenditures	\$ 89,351	\$ 67,706	\$ 89,011	\$ 90,790	34.09%	2.00%
Total Uses of Funds	\$ 89,351	\$ 67,706	\$ 89,011	\$ 90,790	34.09%	2.00%
Ending Balance	\$ 3	\$ -	\$ (1)	\$ (1)	NA	0.00%

**TABLE 6D
BROOMFIELD URBAN RENEWAL AUTHORITY
BROOMFIELD PLAZA/CIVIC CENTER URBAN RENEWAL AREA
JAX
SOURCES AND USES OF FUNDS**

Sources and Uses of Funds	Actual 2021	Original Budget 2022	Revised Budget 2022	Original Budget 2023	Budget % Chg	
					2022 Original 2023	2022 Revised 2023
<i>Sources of Funds</i>						
Beginning Balance	\$ -	\$ -	\$ -	\$ -	NA	NA
Revenues						
Taxes						
Property Tax						
Sales Tax Allocation from City	\$ 198,782	\$ 211,159	\$ 199,000	\$ 202,980	-3.87%	2.00%
Total Taxes	\$ 198,782	\$ 211,159	\$ 199,000	\$ 202,980	-3.87%	2.00%
Interest Earnings						
Allocated Interest	\$ 15	\$ 13	\$ 20	\$ 20	53.85%	0.00%
Total Interest Earnings	\$ 15	\$ 13	\$ 20	\$ 20	53.85%	0.00%
Total Revenues	\$ 198,797	\$ 211,172	\$ 199,020	\$ 203,000	-3.87%	2.00%
Total Sources of Funds	\$ 198,797	\$ 211,172	\$ 199,020	\$ 203,000	-3.87%	2.00%
<i>Uses of Funds</i>						
Expenditures						
Payment to Developer for Infrastructure Improvements	\$ 198,797	\$ 211,172	\$ 199,020	\$ 203,000	-3.87%	2.00%
Total Expenditures	\$ 198,797	\$ 211,172	\$ 199,020	\$ 203,000	-3.87%	2.00%
Total Uses of Funds	\$ 198,797	\$ 211,172	\$ 199,020	\$ 203,000	-3.87%	2.00%
Ending Balance	\$ -	\$ -	\$ -	\$ -	NA	NA

**TABLE 7
BROOMFIELD URBAN RENEWAL AUTHORITY
HOYT STREET URBAN RENEWAL AREA
SOURCES AND USES OF FUNDS**

Sources and Uses of Funds	Actual 2021	Original Budget 2022	Revised Budget 2022	Original Budget 2023	Budget % Chg	
					2022 Original 2023	2022 Revised 2023
<i>Sources of Funds</i>						
Beginning Balance	\$ 78,336	\$ -	\$ 252,265	\$ -	NA	-100.00%
Revenues						
Taxes						
Property Tax	\$ 173,929	\$ 42,309	\$ 46,227	\$ 47,842	13.08%	3.49%
Total Taxes	\$ 173,929	\$ 42,309	\$ 46,227	\$ 47,842	13.08%	3.49%
Total Fund Revenues	\$ 173,929	\$ 42,309	\$ 46,227	\$ 47,842	13.08%	3.49%
Total Revenues	\$ 173,929	\$ 42,309	\$ 46,227	\$ 47,842	13.08%	3.49%
Total Sources of Funds	\$ 252,265	\$ 42,309	\$ 298,492	\$ 47,842	13.08%	-83.97%
<i>Uses of Funds</i>						
Expenditures						
Payment to Developer for Infrastructure Improvements	\$ -	\$ 42,309	\$ 298,492	\$ 47,842	13.08%	-83.97%
Total Expenditures	\$ -	\$ 42,309	\$ 298,492	\$ 47,842	13.08%	-83.97%
Total Uses of Funds	\$ -	\$ 42,309	\$ 298,492	\$ 47,842	13.08%	-83.97%
Ending Balance	\$ 252,265	\$ -	\$ -	\$ -	NA	NA

**TABLE 8A
BROOMFIELD URBAN RENEWAL AUTHORITY
LOWELL GATEWAY URBAN RENEWAL AREA
SUMMARY
SOURCES AND USES OF FUNDS**

Sources and Uses of Funds	Actual 2021	Original Budget 2022	Revised Budget 2022	Original Budget 2023	Budget % Chg	
					2022 Original 2023	2022 Revised 2023
<i>Sources of Funds</i>						
Beginning Balance	\$ 35,924	\$ 61,122	\$ 141,552	\$ 483,087	690.36%	241.28%
Revenues						
Taxes						
Property Tax	\$ 72,858	\$ 26,824	\$ 58,535	\$ 210,924	686.33%	260.34%
Sales Tax	13,376	-	-	-		
Use Tax	32,770	-	256,000	-	NA	-100.00%
Repayment of Advance to Wadsworth	-	60,000	60,000	-		
Total Taxes	\$ 119,004	\$ 86,824	\$ 374,535	\$ 210,924	142.93%	-43.68%
Total Revenues	\$ 119,004	\$ 86,824	\$ 374,535	\$ 210,924	142.93%	-43.68%
Total Sources of Funds	\$ 154,928	\$ 147,946	\$ 516,087	\$ 694,011	369.10%	34.48%
<i>Uses of Funds</i>						
Expenditures						
Infrastructure Improvements	\$ 13,376	\$ -	\$ 33,000	\$ 33,660	NA	2.00%
Professional Services	-	-	-	-		
Property Tax Rebate	-	-	318,000	63,240	NA	-80.11%
Total Expenditures	\$ 13,376	\$ -	\$ 351,000	\$ 96,900	NA	-72.39%
Interfund Activities						
Advance to Wadsworth	\$ -	\$ -	\$ -	\$ -	NA	NA
Total Interfund Activities	\$ -	\$ -	\$ -	\$ -		
Total Uses of Funds	\$ 13,376	\$ -	\$ 351,000	\$ 96,900	NA	-72.39%
Ending Balance	\$ 141,552	\$ 147,946	\$ 165,087	\$ 597,111	303.60%	261.70%

**TABLE 8B - PAGE 1
BROOMFIELD URBAN RENEWAL AUTHORITY
LOWELL GATEWAY URBAN RENEWAL AREA
GENERAL
SOURCES AND USES OF FUNDS**

Sources and Uses of Funds	Actual 2021	Original Budget 2022	Revised Budget 2022	Original Budget 2023	Budget % Chg	
					2022 Original 2023	2022 Revised 2023
<i>Sources of Funds</i>						
Beginning Balance	\$ 35,924	\$ 61,122	\$ 108,782	\$ 194,317	217.92%	78.63%
Revenues						
Taxes						
Property Tax	\$ 72,858	\$ 26,824	\$ 25,535	\$ 177,264	560.84%	594.20%
Use Tax						
Repayment of Advance to Wadsworth	-	60,000	60,000	-		
Total Taxes	\$ 72,858	\$ 86,824	\$ 85,535	\$ 177,264	104.16%	107.24%
Total Fund Revenues	\$ 72,858	\$ 86,824	\$ 85,535	\$ 177,264		
Total Revenues	\$ 72,858	\$ 86,824	\$ 85,535	\$ 177,264	104.16%	107.24%
Total Sources of Funds	\$ 108,782	\$ 147,946	\$ 194,317	\$ 371,581	151.16%	91.22%
<i>Uses of Funds</i>						
Expenditures						
Developer Reimbursement		\$ -	\$ -		NA	NA
Professional Services	\$ -	\$ -	\$ -	\$ -	NA	NA
Total Expenditures	\$ -	\$ -	\$ -	\$ -	NA	NA
Interfund Activities						
Advance to Wadsworth	\$ -	\$ -	\$ -	\$ -	NA	NA
Total Interfund Activities	\$ -	\$ -	\$ -	\$ -		
Total Uses of Funds	\$ -	\$ -	\$ -	\$ -	NA	NA
Ending Balance	\$ 108,782	\$ 147,946	\$ 194,317	\$ 371,581	151.16%	91.22%

Table 8B is continued on the next page.

**TABLE 8B - PAGE 2
BROOMFIELD URBAN RENEWAL AUTHORITY
LOWELL GATEWAY URBAN RENEWAL AREA
ADVANCE TO WADSWORTH INTERCHANGE**

Advance and Repayment of Funds	Actual 2021	Original Budget 2022	Revised Budget 2022	Original Budget 2023	Budget % Chg	
					2022 Original 2023	2022 Revised 2023
Advance From Other Funds						
Beginning Balance	\$ 60,000	\$ 60,000	\$ 60,000	\$ 60,000	0.00%	0.00%
Additions						
Advance to Wadsworth Interchange	\$ -	\$ -	\$ -	\$ -	NA	NA
Total Advances	\$ -	\$ -	\$ -	\$ -	NA	NA
Total Advance from Other Funds	\$ 60,000	\$ 60,000	\$ 60,000	\$ 60,000	0.00%	0.00%
Repayment						
Advance to Other Funds						
Repayment from Wadsworth Interchange	\$ -	\$ -	\$ -	\$ -	NA	NA
Total Repayments	\$ -	\$ -	\$ -	\$ -	NA	NA
Ending Balance	\$ 60,000	\$ 60,000	\$ 60,000	\$ 60,000	0.00%	0.00%

**TABLE 8C
BROOMFIELD URBAN RENEWAL AUTHORITY
LOWELL GATEWAY URBAN RENEWAL AREA
TRISONN CENTER
SOURCES AND USES OF FUNDS**

Sources and Uses of Funds	Actual 2021	Original Budget 2022	Revised Budget 2022	Original Budget 2023	Budget % Chg	
					2022 Original 2023	2022 Revised 2023
<i>Sources of Funds</i>						
Beginning Balance	\$ -	\$ -	\$ 32,770	\$ 288,770	NA	781.21%
Revenues						
Taxes						
Property Tax	\$ -	\$ -	\$ 33,000	\$ 33,660	NA	2.00%
Sales Tax	13,376	-	-	-	NA	-100.00%
Use Tax	32,770	-	256,000	-	NA	-100.00%
Total Taxes	\$ 46,146	\$ -	\$ 289,000	\$ 33,660	NA	-88.35%
Total Fund Revenues	\$ 46,146	\$ -	\$ 289,000	\$ 33,660	NA	-88.35%
Total Revenues	\$ 46,146	\$ -	\$ 289,000	\$ 33,660	NA	-88.35%
Total Sources of Funds	\$ 46,146	\$ -	\$ 321,770	\$ 322,430	NA	0.21%
<i>Uses of Funds</i>						
Expenditures						
Infrastructure Improvements	\$ 13,376	\$ -	\$ 33,000	\$ 33,660	NA	2.00%
Property Tax Rebate	-	-	318,000	63,240	NA	-80.11%
Total Expenditures	\$ 13,376	\$ -	\$ 33,000	\$ 33,660	NA	2.00%
Total Uses of Funds	\$ 13,376	\$ -	\$ 33,000	\$ 33,660	NA	2.00%
Ending Balance	\$ 32,770	\$ -	\$ 288,770	\$ 288,770	NA	0.00%

**TABLE 9A
BROOMFIELD URBAN RENEWAL AUTHORITY
NORTH PARK WEST URBAN RENEWAL AREA
SUMMARY
SOURCES AND USES OF FUNDS**

Sources and Uses of Funds	Actual 2021	Original Budget 2022	Revised Budget 2022	Original Budget 2023	Budget % Chg	
					2022 Original 2023	2022 Revised 2023
<i>Sources of Funds</i>						
Beginning Balance	\$ 2,532,223	\$ 5,155,504	\$ 5,285,399	\$ 8,376,642	62.48%	58.49%
Revenues						
Taxes						
Property Tax Increment	\$ 6,198,202	\$ 7,686,481	\$ 9,913,866	10,621,405	38.18%	7.14%
Sales Tax Allocation from City	204,837	153,838	167,915	171,273	11.33%	2.00%
SEF Allocation from City	174,416	194,643	182,218	139,000	-28.59%	-23.72%
Use Tax Allocation from City	445,301	676,308	636,332	352,614	-47.86%	-44.59%
					NA	NA
					NA	NA
Total Taxes	\$ 7,022,756	\$ 8,711,270	\$ 10,900,331	\$ 11,284,292	29.54%	3.52%
Interest Earnings and Miscellaneous Revenues						
Interest Earnings	\$ -	\$ -	\$ -	\$ -	NA	NA
Intergovernmental Revenues	\$ -	\$ -	\$ -	\$ -	NA	NA
Advance to Wadsworth Interchange	-	-	-	-	NA	NA
Total Interest Earnings and Other Revenues	-	-	-	-	NA	NA
Total Revenues	\$ 7,022,756	\$ 8,711,270	\$ 10,900,331	\$ 11,284,292	29.54%	3.52%
Total Sources of Funds	\$ 9,554,979	\$ 13,866,774	\$ 16,185,730	\$ 19,660,934	41.78%	21.47%
<i>Uses of Funds</i>						
Expenditures						
Advance to Wadsworth Interchange	\$ -	\$ -	\$ -	\$ -	NA	NA
Allocation to General BURA	200,000	1,677,684	1,677,684	1,753,539	4.52%	4.52%
Property Tax Cooperation Agreement -Highlands	671,189	403,768	773,730	861,166	113.28%	11.30%
Property Tax Cooperation Agreement -NMF	777,859	747,577	959,966	1,045,630	39.87%	8.92%
Property Tax Cooperation Agreement- Palisade	1,736,337	1,564,602	1,726,788	1,921,925	22.84%	11.30%
Reimburse Developer for Infrastructure Improvements	794,716	1,024,789	760,399	619,137	-39.58%	-18.58%
Professional Services	-	-	-	-	NA	NA
Capital Project: North Park West Infrastructure Improvements	89,479	-	1,910,521	1,910,521	NA	0.00%
Total Expenditures	\$ 4,269,580	\$ 5,418,420	\$ 7,809,088	\$ 8,111,918	49.71%	3.88%
Total Uses of Funds	\$ 4,269,580	\$ 5,418,420	\$ 7,809,088	\$ 8,111,918	49.71%	3.88%
Ending Balance	\$ 5,285,399	\$ 8,448,354	\$ 8,376,642	\$ 11,549,016	36.70%	37.87%

**TABLE 9B - PAGE 1
BROOMFIELD URBAN RENEWAL AUTHORITY
NORTH PARK WEST URBAN RENEWAL AREA
GENERAL
SOURCES AND USES OF FUNDS**

Sources and Uses of Funds	Actual 2021	Original Budget 2022	Revised Budget 2022	Original Budget 2023	Budget % Chg	
					2022 Original 2023	2022 Revised 2023
<i>Sources of Funds</i>						
Beginning Balance	\$ 2,517,531	\$ 5,155,504	\$ 5,012,960	\$ 7,878,137	52.81%	57.16%
Revenues						
Taxes						
Property Tax	\$ 3,600,351	\$ 5,718,111	\$ 7,413,348	\$ 7,838,314	37.08%	5.73%
Sales Tax Allocation from City	-	-	-	-	NA	NA
SEF Tax Allocation from City	-	-	-	-	NA	NA
Use Tax Allocation from City	(37,584)	-	-	-	NA	NA
Payment on Advance to Wadsworth	-	-	-	-	NA	NA
Total Taxes	\$ 3,562,767	\$ 5,718,111	\$ 7,413,348	\$ 7,838,314	37.08%	5.73%
Intergovernmental Revenues						
CDOT - North Park West Infrastructure Improvements	\$ -	\$ -	\$ -	\$ -	NA	NA
Total Intergovernmental Revenues	\$ -	\$ -	\$ -	\$ -	NA	NA
Total Revenues	\$ 3,562,767	\$ 5,718,111	\$ 7,413,348	\$ 7,838,314	37.08%	5.73%
Total Sources of Funds	\$ 6,080,298	\$ 10,873,615	\$ 12,426,308	\$ 15,716,451	44.54%	26.48%
<i>Uses of Funds</i>						
Expenditures						
Property Tax Coop Agreement	\$ 777,859	747,577	\$ 959,966	\$ 1,045,630	39.87%	8.92%
Professional Services - Legal	-	-	-	-	NA	NA
Infrastructure Improvements	-	-	-	-	NA	NA
Allocation to General Bura	200,000	1,677,684	1,677,684	1,753,539	4.52%	4.52%
Capital Project: North Park West Infrastructure Improvements	89,479	-	1,910,521	1,910,521	NA	0.00%
Total Expenditures	\$ 1,067,338	\$ 2,425,261	\$ 4,548,171	\$ 4,709,690	94.19%	3.55%
Total Uses of Funds	\$ 1,067,338	\$ 2,425,261	\$ 4,548,171	\$ 4,709,690	94.19%	3.55%
Transfer to North Park West URA - Palisade Ending Balance						
Ending Balance	\$ 5,012,960	\$ 8,448,354	\$ 7,878,137	\$ 11,006,761	30.28%	39.71%

Table 9B is continued on the next page.

**TABLE 9B - PAGE 2
BROOMFIELD URBAN RENEWAL AUTHORITY
NORTH PARK WEST URBAN RENEWAL AREA
ADVANCE TO WADSWORTH INTERCHANGE**

Advance and Repayment of Funds	Actual 2021	Original Budget 2022	Revised Budget 2022	Original Budget 2023	Budget % Chg	
					2022 Original 2023	2022 Revised 2023
Advance From Other Funds						
Beginning Balance	\$ 3,173,338	\$ 3,173,338	\$ 3,173,338	\$ 3,173,338	0.00%	0.00%
Additions						
Advance to Wadsworth Interchange	\$ -	\$ -	\$ -	\$ -	NA	NA
Total Advances	\$ -	\$ -	\$ -	\$ -	NA	NA
Total Advance from Other Funds	\$ 3,173,338	\$ 3,173,338	\$ 3,173,338	\$ 3,173,338	0.00%	0.00%
Repayment						
Advance to Other Funds						
Repayment from Wadsworth Interchange	\$ -	\$ -	\$ -	\$ -	NA	NA
Total Repayments	\$ -	\$ -	\$ -	\$ -	NA	NA
Ending Balance	\$ 3,173,338	\$ 3,173,338	\$ 3,173,338	\$ 3,173,338	0.00%	0.00%

**TABLE 9C
BROOMFIELD URBAN RENEWAL AUTHORITY
NORTH PARK WEST URBAN RENEWAL AREA
HIGHLANDS
SOURCES AND USES OF FUNDS**

Sources and Uses of Funds	Actual 2021	Original Budget 2022	Revised Budget 2022	Original Budget 2023	Budget % Chg	
					2022 Original 2023	2022 Revised 2023
<i>Sources of Funds</i>						
Beginning Balance	\$ 6,203	\$ -	\$ 1,118	\$ 1,118	NA	0.00%
Revenues						
Taxes						
Property Tax	\$ 671,189	\$ 403,768	\$ 773,730	\$ 861,166	113.28%	11.30%
Sales Tax Allocation from City	144,602	106,475	106,475	108,605	2.00%	2.00%
SEF Tax Allocation from City	-	-	-	9	NA	NA
Use Tax Allocation from City	-	200,772	-	43,750	-78.21%	NA
Total Taxes	\$ 815,791	\$ 711,015	\$ 880,205	\$ 1,013,530	42.55%	15.15%
Total Fund Revenues	\$ 815,791	\$ 711,015	\$ 880,205	\$ 1,013,530	42.55%	15.15%
Total Revenues	\$ 815,791	\$ 711,015	\$ 880,205	\$ 1,013,530	42.55%	15.15%
Total Sources of Funds	\$ 821,994	\$ 711,015	\$ 881,323	\$ 1,014,648	42.70%	15.13%
<i>Uses of Funds</i>						
Expenditures						
Property Tax Coop Agreement	\$ 671,189	\$ 403,768	\$ 773,730	\$ 861,166		
Infrastructure Improvements	149,687	307,247	106,475	108,605		
Total Expenditures	\$ 820,876	\$ 711,015	\$ 880,205	\$ 969,771	36.39%	10.18%
Total Uses of Funds	\$ 820,876	\$ 711,015	\$ 880,205	\$ 969,771	36.39%	10.18%
Ending Balance	\$ 1,118	\$ -	\$ 1,118	\$ 44,877	NA	3914.04%

**TABLE 9D
BROOMFIELD URBAN RENEWAL AUTHORITY
NORTH PARK WEST URBAN RENEWAL AREA
PALISADE
SOURCES AND USES OF FUNDS**

Sources and Uses of Funds	Actual 2021	Original Budget 2022	Revised Budget 2022	Original Budget 2023	Budget % Chg	
					2022 Original 2023	2022 Revised 2023
<i>Sources of Funds</i>						
Beginning Balance	\$ 8,489	\$ -	\$ 271,320	\$ 497,386	NA	83.32%
Revenues						
Taxes						
Property Tax	\$ 1,926,662	\$ 1,564,602	\$ 1,726,788	1,921,925	22.84%	11.30%
Sales Tax Allocation from City	60,235	47,363	61,440	62,668	32.31%	2.00%
SEF Tax Allocation from City	174,416	194,643	182,218	139,000	-28.59%	-23.72%
Use Tax Allocation from City	482,885	475,536	636,332	308,864	-35.05%	-51.46%
Total Taxes	\$ 2,644,197	\$ 2,282,144	\$ 2,606,778	\$ 2,432,457	6.59%	-6.69%
Interest Earnings and Miscellaneous Revenues						
Interest Earnings	\$ -	\$ -	\$ -	-	NA	NA
Total Interest Earnings and Other Revenues	-	-	-	-	NA	NA
Total Revenues	\$ 2,644,197	\$ 2,282,144	\$ 2,606,778	\$ 2,432,457	6.59%	-6.69%
Total Sources of Funds	\$ 2,652,686	\$ 2,282,144	\$ 2,878,098	\$ 2,929,843	28.38%	1.80%
<i>Uses of Funds</i>						
Expenditures						
Property Tax Coop Agreement	\$ 1,736,337	\$ 1,564,602	\$ 1,726,788	\$ 1,921,925	22.84%	11.30%
Infrastructure Improvements	645,029	717,542	653,924	510,532	-28.85%	-21.93%
Total Expenditures	\$ 2,381,366	\$ 2,282,144	\$ 2,380,712	\$ 2,432,457	6.59%	2.17%
Total Uses of Funds	\$ 2,381,366	\$ 2,282,144	\$ 2,380,712	\$ 2,432,457	6.59%	2.17%
Ending Balance	\$ 271,320	\$ -	\$ 497,386	\$ 497,386	NA	0.00%

**TABLE 10A
BROOMFIELD URBAN RENEWAL AUTHORITY
ORIGINAL BROOMFIELD URBAN RENEWAL AREA
SUMMARY
SOURCES AND USES OF FUNDS**

Sources and Uses of Funds	Actual 2021	Original Budget 2022	Revised Budget 2022	Original Budget 2023	Budget % Chg	
					2022 Original 2023	2022 Revised 2023
<i>Sources of Funds</i>						
Beginning Balance	\$ 340,475	\$ 850,299	\$ 422,274	\$ 2,440,667	187.04%	477.98%
Revenues						
Taxes						
Property Tax	\$ 1,980,150	\$ 2,909,171	\$ 3,345,258	\$ 3,556,563	22.25%	6.32%
Sales Tax Allocation from City	26,983	21,617	26,983	27,523	27.32%	2.00%
Use Tax Allocation from City	13,199	45,500	51,625	78,750	73.08%	52.54%
Total Taxes	\$ 2,020,332	\$ 2,976,288	\$ 3,423,866	\$ 3,662,836	23.07%	6.98%
Total Fund Revenues	\$ 2,020,332	\$ 2,976,288	\$ 3,423,866	\$ 3,662,836	23.07%	6.98%
Total Revenues	\$ 2,020,332	\$ 2,976,288	\$ 3,423,866	\$ 3,662,836	23.07%	6.98%
Total Sources of Funds	\$ 2,360,807	\$ 3,826,587	\$ 3,846,140	\$ 6,103,503	59.50%	58.69%
<i>Uses of Funds</i>						
Expenditures						
Allocation to General BURA	\$ 1,500,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	0.00%	0.00%
Payment to Developer for Infrastructure Imp.	438,533	397,320	405,473	453,785	14.21%	11.91%
Professional Services	-	-	-	-	NA	NA
Transfer to Wadworth Blvd.	-	-	-	-	NA	NA
Total Expenditures	\$ 1,938,533	\$ 1,397,320	\$ 1,405,473	\$ 1,453,785	4.04%	3.44%
Interfund Activities						
Transfer to Debt Service Fund	\$ -	\$ -	\$ -	\$ -	NA	NA
Total Interfund Activities	\$ -	\$ -	\$ -	\$ -		
Total Uses of Funds	\$ 1,938,533	\$ 1,397,320	\$ 1,405,473	\$ 1,453,785	4.04%	3.44%
Ending Balance	\$ 422,274	\$ 2,429,267	\$ 2,440,667	\$ 4,649,718	91.40%	90.51%

**TABLE 10B - PAGE 1
BROOMFIELD URBAN RENEWAL AUTHORITY
ORIGINAL BROOMFIELD URBAN RENEWAL AREA
GENERAL
SOURCES AND USES OF FUNDS**

Sources and Uses of Funds	Actual 2021	Original Budget 2022	Revised Budget 2022	Original Budget 2023	Budget % Chg	
					2022 Original 2023	2022 Revised 2023
<i>Sources of Funds</i>						
Beginning Balance	\$ 340,477	\$ 850,300	\$ 421,955	\$ 2,440,348	187.00%	478.34%
Revenues						
Taxes						
Property Tax	\$ 1,581,478	\$ 2,578,968	\$ 3,018,393	\$ 3,209,051	24.43%	6.32%
Total Taxes	\$ 1,581,478	\$ 2,578,968	\$ 3,018,393	\$ 3,209,051	24.43%	6.32%
Total Fund Revenues	\$ 1,581,478	\$ 2,578,968	\$ 3,018,393	\$ 3,209,051		
Total Revenues	\$ 1,581,478	\$ 2,578,968	\$ 3,018,393	\$ 3,209,051	24.43%	6.32%
Total Sources of Funds	\$ 1,921,955	\$ 3,429,268	\$ 3,440,348	\$ 5,649,399	64.74%	64.21%
<i>Uses of Funds</i>						
Expenditures						
Allocation to General BURA	\$ 1,500,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	0.00%	0.00%
Transfer to Wadworth Blvd.	-	-	-	-		
Professional Services	-	-	-	-	NA	NA
Total Expenditures	\$ 1,500,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	0.00%	0.00%
Interfund Activities						
Transfer to Debt Service Fund	\$ -	\$ -	\$ -	\$ -	NA	NA
Total Interfund Activities	\$ -	\$ -	\$ -	\$ -		
Total Uses of Funds	\$ 1,500,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	0.00%	0.00%
Ending Balance	\$ 421,955	\$ 2,429,268	\$ 2,440,348	\$ 4,649,399	91.39%	90.52%

Table 10B is continued on the next page.

TABLE 10B - PAGE 2
BROOMFIELD URBAN RENEWAL AUTHORITY
ORIGINAL BROOMFIELD URBAN RENEWAL AREA
ADVANCE TO WADSWORTH INTERCHANGE

Advance and Repayment of Funds	Actual 2021	Original Budget 2022	Revised Budget 2022	Original Budget 2023	Budget % Chg	
					2022 Original 2023	2022 Revised 2023
Advance From Other Funds						
Beginning Balance	\$ 780,800	\$ 780,800	\$ 780,800	\$ 780,800	0.00%	0.00%
Additions						
Advance to Wadsworth Interchange	\$ -	\$ -	\$ -	\$ -	NA	NA
Total Advances	\$ -	\$ -	\$ -	\$ -	NA	NA
Total Advance from Other Funds	\$ 780,800	\$ 780,800	\$ 780,800	\$ 780,800	0.00%	0.00%
Repayment						
Advance to Other Funds						
Repayment from Wadsworth Interchange	\$ -	\$ -	\$ -	\$ -	NA	NA
Total Repayments	\$ -	\$ -	\$ -	\$ -	NA	NA
Ending Balance	\$ 780,800	\$ 780,800	\$ 780,800	\$ 780,800	0.00%	0.00%

**TABLE 10C
BROOMFIELD URBAN RENEWAL AUTHORITY
ORIGINAL BROOMFIELD URBAN RENEWAL AREA
INTERPARK
SOURCES AND USES OF FUNDS**

Sources and Uses of Funds	Actual 2021	Original Budget 2022	Revised Budget 2022	Original Budget 2023	Budget % Chg	
					2022 Original 2023	2022 Revised 2023
<i>Sources of Funds</i>						
Beginning Balance	\$ (2)	\$ (1)	\$ 319	\$ 319	-32002.00%	0.00%
Revenues						
Taxes						
Property Tax	\$ 398,672	\$ 330,203	\$ 326,865	\$ 347,512	5.24%	6.32%
Sales Tax Allocation from City	26,983	21,617	26,983	27,523	27.32%	2.00%
Use Tax Allocation from City	13,199	45,500	51,625	78,750	73.08%	52.54%
Total Taxes	\$ 438,854	\$ 397,320	\$ 405,473	\$ 453,785	14.21%	11.91%
Total Fund Revenues	\$ 438,854	\$ 397,320	\$ 405,473	\$ 453,785	14.21%	11.91%
Total Revenues	\$ 438,854	\$ 397,320	\$ 405,473	\$ 453,785	14.21%	11.91%
Total Sources of Funds	\$ 438,852	\$ 397,319	\$ 405,792	\$ 454,104	14.29%	11.91%
<i>Uses of Funds</i>						
Expenditures						
Allocation to General BURA	\$ -	\$ -	\$ -	\$ -	NA	NA
Payment to Developer for Infrastructure Imp.	438,533	397,320	405,473	453,785	14.21%	11.91%
Professional Services	-	-	-	-	NA	NA
Total Expenditures	\$ 438,533	\$ 397,320	\$ 405,473	\$ 453,785	14.21%	11.91%
Interfund Activities						
Transfer to Debt Service Fund	\$ -	\$ -	\$ -	\$ -	NA	NA
Total Interfund Activities	\$ -	\$ -	\$ -	\$ -		
Total Uses of Funds	\$ 438,533	\$ 397,320	\$ 405,473	\$ 453,785	14.21%	11.91%
Ending Balance	\$ 319	\$ (1)	\$ 319	\$ 319	-32002.00%	0.00%

**TABLE 11A
BROOMFIELD URBAN RENEWAL AUTHORITY
US 36 WEST CORRIDOR URBAN RENEWAL AREA
SUMMARY
SOURCES AND USES OF FUNDS**

Sources and Uses of Funds	Actual 2021	Original Budget 2022	Revised Budget 2022	Original Budget 2023	Budget % Chg	
					2022 Original 2023	2022 Revised 2023
<i>Sources of Funds</i>						
Beginning Balance	\$ 747,375	\$ 52,733	\$ 22,522	\$ 384,445	629.04%	1606.95%
Revenues						
Taxes						
Advance from Amended West Walmart	\$ -	\$ -	\$ -	\$ -	NA	100.00%
Transfer from Dev Agmt Fund - SEF	-	-	-	-	NA	100.00%
Transfer from Dev Agmt Fund - Use Tax	23,310	-	5,661	5,774	100.00%	2.00%
Property Tax	\$ 841,291	\$ 1,225,575	\$ 1,246,301	\$ 1,571,709	28.24%	26.11%
Total Taxes	\$ 864,601	\$ 1,225,575	\$ 1,251,962	\$ 1,577,483	28.71%	26.00%
Total Fund Revenues	\$ 864,601	\$ 1,225,575	\$ 1,251,962	\$ 1,577,483		
Total Revenues	\$ 864,601	\$ 1,225,575	\$ 1,251,962	\$ 1,577,483	28.71%	26.00%
Total Sources of Funds	\$ 1,611,976	\$ 1,278,308	\$ 1,274,484	\$ 1,961,928	53.48%	53.94%
<i>Uses of Funds</i>						
Expenditures						
Target Retail Center Area Project	\$ -	\$ -	\$ -	\$ -	NA	NA
Professional Services	\$ -	\$ -	\$ -	\$ -	NA	NA
Infrastructure Improvements	\$ 728,808	\$ -	\$ -	\$ -	NA	NA
Allocation to General BURA	-	-	-	-		
Payment on Advance from West Walmart	860,646	884,378	884,378	-	-100.00%	-100.00%
Total Expenditures	\$ 1,589,454	\$ 884,378	\$ 884,378	\$ -	-100.00%	-100.00%
Interfund Activities						
Transfer to Debt Service Fund	\$ -	\$ -	\$ -	\$ -	NA	NA
Total Interfund Activities	\$ -	\$ -	\$ -	\$ -		
Total Uses of Funds	\$ 1,589,454	\$ 884,378	\$ 884,378	\$ -	-100.00%	-100.00%
Ending Balance	\$ 22,522	\$ 393,930	\$ 390,106	\$ 1,961,928	398.04%	402.92%

TABLE 11B - PAGE 1
BROOMFIELD URBAN RENEWAL AUTHORITY
US 36 WEST CORRIDOR URBAN RENEWAL AREA
GENERAL
SOURCES AND USES OF FUNDS

Sources and Uses of Funds	Actual 2021	Original Budget 2022	Revised Budget 2022	Original Budget 2023	Budget % Chg	
					2022 Original 2023	2022 Revised 2023
<i>Sources of Funds</i>						
Beginning Balance	\$ 39,355	\$ 52,733	\$ 20,000	\$ 381,923	624.26%	1809.62%
Revenues						
Taxes						
Property Tax	\$ 841,291	\$ 1,225,575	\$ 1,246,301	\$ 1,571,709	28.24%	26.11%
Transfer from Dev Agmt Fund - SEF	-	-	-	-	NA	NA
Transfer from Dev Agmt Fund - Use Tax	-	-	-	-	NA	NA
Advance from Amended West Walmart	-	-	-	-	NA	NA
Total Taxes	\$ 841,291	\$ 1,225,575	\$ 1,246,301	\$ 1,571,709	28.24%	26.11%
Total Fund Revenues	\$ 841,291	\$ 1,225,575	\$ 1,246,301	\$ 1,571,709		
Total Revenues	\$ 841,291	\$ 1,225,575	\$ 1,246,301	\$ 1,571,709	28.24%	26.11%
Total Sources of Funds	\$ 880,646	\$ 1,278,308	\$ 1,266,301	\$ 1,953,632	52.83%	54.28%
<i>Uses of Funds</i>						
Expenditures						
Allocation to General BURA	\$ -	\$ -	\$ -	\$ -	NA	NA
Infrastructure Improvements	\$ -	\$ -	\$ -	\$ -	NA	NA
Payment on Advance from West Walmart	\$ 860,646	\$ 884,378	\$ 884,378	\$ -	-100.00%	-100.00%
Total Expenditures	\$ 860,646	\$ 884,378	\$ 884,378	\$ -	-100.00%	-100.00%
Interfund Activities						
Transfer to Debt Service Fund	\$ -	\$ -	\$ -	\$ -	NA	NA
Total Interfund Activities	\$ -	\$ -	\$ -	\$ -		
Total Uses of Funds	\$ 860,646	\$ 884,378	\$ 884,378	\$ -	-100.00%	-100.00%
Ending Balance	\$ 20,000	\$ 393,930	\$ 381,923	\$ 1,953,632	395.93%	411.53%

Table 11B is continued on the next page.

TABLE 11B - PAGE 2
BROOMFIELD URBAN RENEWAL AUTHORITY
US 36 WEST CORRIDOR URBAN RENEWAL AREA
ADVANCES FROM AMENDED WEST WALMART

Advance and Repayment of Funds	Actual 2021	Original Budget 2022	Revised Budget 2022	Original Budget 2023	Budget % Chg	
					2022 Original 2023	2022 Revised 2023
<i>Sources of Funds</i>						
Beginning Balance	\$ 1,884,378	\$ 884,378	\$ 1,023,732	\$ 139,354	-84.24%	-86.39%
Additions						
Advances From Broomfield Plaza	\$ -	\$ -	\$ -	\$ -	NA	NA
Total Additions	\$ -	\$ -	\$ -	\$ -	NA	NA
Total Advance from Other Funds	\$ 1,884,378	\$ 884,378	\$ 1,023,732	\$ 139,354	-84.24%	-86.39%
Repayment						
Repayment						
Repayment to Broomfield Plaza	\$ 860,646	\$ 884,378	\$ 884,378	\$ -	-100.00%	-100.00%
Total Repayment to Other Funds	\$ 860,646	\$ 884,378	\$ 884,378	\$ -	-100.00%	-100.00%
Ending Balance	\$ 1,023,732	\$ -	\$ 139,354	\$ 139,354	NA	0.00%

**TABLE 11C
BROOMFIELD URBAN RENEWAL AUTHORITY
US 36 WEST CORRIDOR URBAN RENEWAL AREA
FLATIRON
SOURCES AND USES OF FUNDS**

Sources and Uses of Funds	Actual 2021	Original Budget 2022	Revised Budget 2022	Original Budget 2023	Budget % Chg	
					2022 Original 2023	2022 Revised 2023
<i>Sources of Funds</i>						
Beginning Balance	\$ 708,020	\$ -	\$ 2,522	\$ 2,522	NA	0.00%
Revenues						
Taxes						
Property Tax	\$ -	\$ -	\$ -	\$ -		
Transfer from Dev Agmt Fund - SEF	\$ -	\$ -	\$ -	\$ -	NA	NA
Transfer from Dev Agmt Fund - Use Tax	\$ 23,310	\$ -	\$ 5,661	\$ 5,774	NA	2.00%
Total Taxes	\$ 23,310	\$ -	\$ 5,661	\$ 5,774	NA	2.00%
Total Fund Revenues	\$ 23,310	\$ -	\$ 5,661	\$ 5,774		
Total Revenues	\$ 23,310	\$ -	\$ 5,661	\$ 5,774	NA	2.00%
Total Sources of Funds	\$ 731,330	\$ -	\$ 8,183	\$ 8,296	NA	1.38%
<i>Uses of Funds</i>						
Expenditures						
Infrastructure Improvement	\$ 728,808	\$ -	\$ -	\$ -	NA	NA
Allocation to General BURA	\$ -	\$ -	\$ -	\$ -	NA	NA
Transfer to Wadworth Interchange	\$ -	\$ -	\$ -	\$ -		
Professional Services	\$ -	\$ -	\$ 5,661	\$ 5,774	NA	2.00%
Total Expenditures	\$ 728,808	\$ -	\$ 5,661	\$ 5,774	NA	2.00%
Interfund Activities						
Transfer to Debt Service Fund	\$ -	\$ -	\$ -	\$ -	NA	NA
Total Interfund Activities	\$ -	\$ -	\$ -	\$ -		
Total Uses of Funds	\$ 728,808	\$ -	\$ 5,661	\$ 5,774	NA	2.00%
Ending Balance	\$ 2,522	\$ -	\$ 2,522	\$ 2,522	NA	0.00%

**TABLE 12A
BROOMFIELD URBAN RENEWAL AUTHORITY
WADSWORTH INTERCHANGE URBAN RENEWAL AREA - EVENT CENTER PROJECT
SOURCES AND USES OF FUNDS**

Sources and Uses of Funds	Actual 2021	Original Budget 2022	Revised Budget 2022	Original Budget 2023	Budget % Chg	
					2022 Original 2023	2022 Revised 2023
Sources of Funds						
Beginning Balance	\$ 863,411	\$ 566,271	\$ 1,848,977	\$ 2,860,836	405.21%	54.73%
Revenues						
Taxes						
Property Tax Increment	\$ 8,554,200	\$ 10,257,120	\$ 9,914,024	\$ 10,105,001	-1.48%	1.93%
Sales Tax Allocation from City	67,862	35,621	69,219	71,296	100.15%	3.00%
SEF Tax Allocation from City	-	-	124,830	-	NA	-100.00%
Total Taxes	\$ 8,622,062	\$ 10,292,741	\$ 10,108,073	\$ 10,176,297	-1.13%	0.67%
Interest Earnings & Miscellaneous Revenue						
Advance from N. Park West	\$ -	\$ -	\$ -	\$ -	NA	NA
Advance from Amended West 120th Avenue Gateway Corridor	\$ -	\$ -	\$ -	\$ -	NA	NA
Advance from Original Broomfield	-	-	-	-	NA	NA
Advance from North Park	-	-	-	-	NA	NA
Advance from Lowell	-	-	-	-	NA	NA
Advance from Broomfield Plaza	-	-	-	-	NA	NA
Interest Earnings	-	-	-	-	NA	NA
Profit Sharing/Repayment of Loss	-	-	-	-	NA	NA
Repayment of Parking Advance	429,122	421,976	453,995	463,075	9.74%	2.00%
Transfer from 2005 Bond Capitalized Interest Reserve	-	-	-	-	NA	NA
Transfer from 2005 Bond Interest Fund	-	-	-	-	NA	NA
Transfer from 2005 Bond Reserve	-	-	-	-	NA	NA
Tri-Party Obligation - Payment from Developer	-	-	-	-	NA	NA
Tri-Party Obligation - Return of Broomfield Advance	-	-	-	-	NA	NA
Total Interest Earnings & Miscellaneous Revenue	\$ 429,122	\$ 421,976	\$ 453,995	\$ 463,075	9.74%	2.00%
Total Revenues	\$ 9,051,184	\$ 10,714,717	\$ 10,562,068	\$ 10,639,372	-0.70%	0.73%
Total Sources of Funds	\$ 9,914,595	\$ 11,280,988	\$ 12,411,045	\$ 13,500,208	19.67%	8.78%
Uses of Funds						
Expenditures						
Advance for Parking	\$ 429,114	\$ 421,976	\$ 453,995	\$ 463,075	9.74%	2.00%
Capital Improvement Projects - Event Center	-	-	-	-	NA	NA
Capital Improvement Projects - Parking Lot	-	-	-	-	NA	NA
Capital Improvement Projects - S. Sewer Outfall Fee	-	-	-	-	NA	NA
Capital Improvement Projects - Building Improvements	-	-	-	-	NA	NA
Repayment to North Park West	-	-	574,342	-	NA	-100.00%
Parking Structure Bond Payment Coverage	-	280,000	280,000	288,400	3.00%	3.00%
Parking Structure Maintenance	-	-	-	-	NA	NA
Parking Structure Payment	-	195,000	-	-	-100.00%	NA
Parking Structure Share of Profit	-	-	-	-	NA	NA
Professional Services - Legal	-	10,000	5,000	5,000	-50.00%	0.00%
Professional Services - Misc	22,218	41,500	40,500	52,500	26.51%	29.63%
Professional Services - Parking Structure	287,799	-	-	-	NA	NA
Other Developer Payments	-	574,342	-	-	-100.00%	NA
Property Tax Cooperation Agreement	4,616,625	6,066,277	4,212,135	4,293,275	-29.23%	1.93%
Tri-Party Obligation	405,000	250,000	250,000	250,000	0.00%	0.00%
Total Expenditures	\$ 5,760,756	\$ 7,839,095	\$ 5,815,972	\$ 5,352,250	-31.72%	-7.97%
Interfund Activities						
Transfer to Debt Service Fund - Bond Payment	\$ 2,300,012	\$ 2,867,620	\$ 3,723,237	\$ 5,129,293	78.87%	37.76%
Transfer to Debt Service Fund - Bond Fees	4,850	4,850	\$ 11,000	3,500	-27.84%	-68.18%
Transfer to Debt Service Fund - 2005 Bond Reserve	-	-	-	-	NA	NA
Transfer to Debt Service Fund - 2005 Bond Interest	-	-	-	-	NA	NA
Transfer to Debt Service Fund	-	-	-	-	NA	NA
Total Interfund Activities	\$ 2,304,862	\$ 2,872,470	\$ 3,734,237	\$ 5,132,793	78.69%	37.45%
Total Uses of Funds	\$ 8,065,618	\$ 10,711,565	\$ 9,550,209	\$ 10,485,043	-2.11%	9.79%
Ending Balance	\$ 1,848,977	\$ 569,423	\$ 2,860,836	\$ 3,015,165	429.51%	5.39%

TABLE 12B BROOMFIELD URBAN RENEWAL AUTHORITY WADSWORTH INTERCHANGE URBAN RENEWAL AREA - EVENT CENTER PROJECT ADVANCES FROM WEST MIDWAY BURA						
Background Data (Advance from West Midway BURA)						
2009 Advance	\$ 2,123,905					
2010 Advance	4,080,052					
2011 Advance	2,835,926					
2012 Advance	4,347,495					
2013 Advance	2,243,356					
Balance at 12/31/19	\$ 15,630,734					
Advance and Repayment of Funds	Actual 2021	Original Budget 2022	Revised Budget 2022	Original Budget 2023	Budget % Chg	
					2022 Original 2023	2022 Revised 2023
<i>Sources of Funds</i>						
Beginning Balance	\$ 15,630,734	\$ 15,630,734	\$ 15,630,734	\$ 15,630,734	0.00%	0.00%
Additions						
Advance from West Midway BURA	\$ -	\$ -	\$ -	\$ -	NA	NA
Total Additions	\$ -	\$ -	\$ -	\$ -	NA	NA
Total Advance from Other Funds	\$ 15,630,734	\$ 15,630,734	\$ 15,630,734	\$ 15,630,734	0.00%	0.00%
<i>Repayment</i>						
Repayment						
Repayment to West Midway BURA	\$ -	\$ -	\$ -	\$ -	NA	NA
Total Repayment to Other Funds	\$ -	\$ -	\$ -	\$ -	NA	NA
Ending Balance	\$ 15,630,734	\$ 15,630,734	\$ 15,630,734	\$ 15,630,734	0.00%	0.00%

TABLE 12C BROOMFIELD URBAN RENEWAL AUTHORITY WADSWORTH INTERCHANGE URBAN RENEWAL AREA - EVENT CENTER PROJECT ADVANCES FROM WEST 120TH AVENUE GATEWAY CORRIDOR - GENERAL						
Background Data (Advance from 120th Avenue Corridor BURA)						
2013 Advance	\$ 2,163,275					
2014 Advance	2,425,293					
2015 Advance	3,434,662					
2016 Advance	2,588,686					
2017 Advance	2,537,000					
2018 Advance	974,526					
Balance at 12/31/19	\$ 14,123,442					
Advance and Repayment of Funds	Actual 2021	Original Budget 2022	Revised Budget 2022	Original Budget 2023	Budget % Chg	
					2022 Original 2023	2022 Revised 2023
<i>Sources of Funds</i>						
Beginning Balance	\$ 14,123,442	\$ 14,123,442	\$ 14,123,442	\$ 14,123,442	0.00%	0.00%
Additions						
Advances From West 120th Avenue Gateway Corridor	\$ -	\$ -	\$ -	\$ -	NA	NA
Total Additions	\$ -	\$ -	\$ -	\$ -	NA	NA
Total Advance from Other Funds	\$ 14,123,442	\$ 14,123,442	\$ 14,123,442	\$ 14,123,442	0.00%	0.00%
<i>Repayment</i>						
Repayment						
Repayment to West 120th Avenue Gateway Corridor	\$ -	\$ -	\$ -	\$ -	NA	NA
Total Repayment to Other Funds	\$ -	\$ -	\$ -	\$ -	NA	NA
Ending Balance	\$ 14,123,442	\$ 14,123,442	\$ 14,123,442	\$ 14,123,442	0.00%	0.00%

**TABLE 12D
BROOMFIELD URBAN RENEWAL AUTHORITY
WADSWORTH INTERCHANGE URBAN RENEWAL AREA - EVENT CENTER PROJECT
ADVANCES FROM NORTH PARK WEST**

Background Data (Advance from N. Park West)	
2014 Advance	\$ 2,027,204
2015 Advance	-
2016 Advance	-
2017 Advance	-
2018 Advance	15,199
2019 Advance	1,380,935
Balance at 12/31/19	\$ 3,423,338

Advance and Repayment of Funds	Actual 2021	Original Budget 2022	Revised Budget 2022	Original Budget 2023	Budget % Chg	
					2022 Original 2023	2022 Revised 2023
<i>Sources of Funds</i>						
Beginning Balance	\$ 3,173,338	\$ 3,173,338	\$ 3,173,338	\$ 2,598,996	-18.10%	-18.10%
Additions						
Advances From N. Park West	\$ -	\$ -	\$ -	\$ -	NA	NA
Total Additions	\$ -	\$ -	\$ -	\$ -	NA	NA
Total Advance from Other Funds	\$ 3,173,338	\$ 3,173,338	\$ 3,173,338	\$ 2,598,996	-18.10%	-18.10%
Repayment						
Repayment						
Repayment to N. Park West	\$ -	\$ -	\$ 574,342	\$ -	NA	-100.00%
Total Repayment to Other Funds	\$ -	\$ -	\$ 574,342	\$ -	NA	-100.00%
Ending Balance	\$ 3,173,338	\$ 3,173,338	\$ 2,598,996	\$ 2,598,996	-18.10%	0.00%

**TABLE 12E
BROOMFIELD URBAN RENEWAL AUTHORITY
WADSWORTH INTERCHANGE URBAN RENEWAL AREA - EVENT CENTER PROJECT
ADVANCES FROM ORIGINAL BROOMFIELD**

Advance and Repayment of Funds	Actual 2021	Original Budget 2022	Revised Budget 2022	Original Budget 2023	Budget % Chg	
					2022 Original 2023	2022 Revised 2023
<i>Sources of Funds</i>						
Beginning Balance	\$ 780,000	\$ 780,000	\$ 780,000	\$ 780,000	0.00%	0.00%
Additions						
Advances From Original Broomfield	\$ -	\$ -	\$ -	\$ -	NA	NA
Total Additions	\$ -	\$ -	\$ -	\$ -	NA	NA
Total Advance from Other Funds	\$ 780,000	\$ 780,000	\$ 780,000	\$ 780,000	0.00%	0.00%
Repayment						
Repayment						
Repayment to North Park	\$ -	\$ -	\$ -	\$ -	NA	NA
Total Repayment to Other Funds	\$ -	\$ -	\$ -	\$ -	NA	NA
Ending Balance	\$ 780,000	\$ 780,000	\$ 780,000	\$ 780,000	0.00%	0.00%

**TABLE 12F
BROOMFIELD URBAN RENEWAL AUTHORITY
WADSWORTH INTERCHANGE URBAN RENEWAL AREA - EVENT CENTER PROJECT
ADVANCES FROM NORTH PARK**

Advance and Repayment of Funds	Actual 2021	Original Budget 2022	Revised Budget 2022	Original Budget 2023	Budget % Chg	
					2022 Original 2023	2022 Revised 2023
<i>Sources of Funds</i>						
Beginning Balance	\$ 160,000	\$ 160,000	\$ 160,000	\$ 160,000	0.00%	0.00%
Additions						
Advances From North Park	\$ -	\$ -	\$ -	\$ -	NA	NA
Total Additions	\$ -	\$ -	\$ -	\$ -	NA	NA
Total Advance from Other Funds	\$ 160,000	\$ 160,000	\$ 160,000	\$ 160,000	0.00%	0.00%
Repayment						
Repayment						
Repayment to North Park	\$ -	\$ 160,000	\$ -	\$ 160,000	0.00%	NA
Total Repayment to Other Funds	\$ -	\$ 160,000	\$ -	\$ 160,000	0.00%	NA
Ending Balance	\$ 160,000	\$ -	\$ 160,000	\$ -	NA	-100.00%

**TABLE 12G
BROOMFIELD URBAN RENEWAL AUTHORITY
WADSWORTH INTERCHANGE URBAN RENEWAL AREA - EVENT CENTER PROJECT
ADVANCES FROM LOWELL GATEWAY**

Advance and Repayment of Funds	Actual 2021	Original Budget 2022	Revised Budget 2022	Original Budget 2023	Budget % Chg	
					2022 Original 2023	2022 Revised 2023
<i>Sources of Funds</i>						
Beginning Balance	\$ 60,000	\$ 60,000	\$ 60,000	\$ 60,000	0.00%	0.00%
Additions						
Advances From Lowell Gateway	\$ -	\$ -	\$ -	\$ -	NA	NA
Total Additions	\$ -	\$ -	\$ -	\$ -	NA	NA
Total Advance from Other Funds	\$ 60,000	\$ 60,000	\$ 60,000	\$ 60,000	0.00%	0.00%
Repayment						
Repayment						
Repayment to Lowell Gateway	\$ -	\$ 60,000	\$ -	\$ 60,000	0.00%	NA
Total Repayment to Other Funds	\$ -	\$ 60,000	\$ -	\$ 60,000	0.00%	NA
Ending Balance	\$ 60,000	\$ -	\$ 60,000	\$ -	NA	-100.00%

**TABLE 12H
BROOMFIELD URBAN RENEWAL AUTHORITY
WADSWORTH INTERCHANGE URBAN RENEWAL AREA - EVENT CENTER PROJECT
ADVANCES FROM BROOMFIELD PLAZA**

Advance and Repayment of Funds	Actual 2021	Original Budget 2022	Revised Budget 2022	Original Budget 2023	Budget % Chg	
					2022 Original 2023	2022 Revised 2023
<i>Sources of Funds</i>						
Beginning Balance	\$ 354,342	\$ 354,342	\$ 354,342	\$ 354,342	0.00%	0.00%
Additions						
Advances From Broomfield Plaza	\$ -	\$ -	\$ -	\$ -	NA	NA
Total Additions	\$ -	\$ -	\$ -	\$ -	NA	NA
Total Advance from Other Funds	\$ 354,342	\$ 354,342	\$ 354,342	\$ 354,342	0.00%	0.00%
Repayment						
Repayment						
Repayment to Broomfield Plaza	\$ -	\$ 354,342	\$ -	\$ 354,342	0.00%	NA
Total Repayment to Other Funds	\$ -	\$ 354,342	\$ -	\$ 354,342	0.00%	NA
Ending Balance	\$ 354,342	\$ -	\$ 354,342	\$ -	NA	-100.00%

**TABLE 12I
BROOMFIELD URBAN RENEWAL AUTHORITY
WADSWORTH INTERCHANGE URBAN RENEWAL AREA - EVENT CENTER PROJECT
ADVANCES FROM WEST 120TH AVENUE GATEWAY CORRIDOR - GENERAL**

Advance and Repayment of Funds	Actual 2021	Original Budget 2022	Revised Budget 2022	Original Budget 2023	Budget % Chg	
					2022 Original 2023	2022 Revised 2023
<i>Sources of Funds</i>						
Beginning Balance	\$ 1,050,000	\$ 1,050,000	\$ 1,050,000	\$ 1,050,000	0.00%	0.00%
Additions						
Advances From West 120th Gateway Corridor - General	\$ -	\$ -	\$ -	\$ -	NA	NA
Total Additions	\$ -	\$ -	\$ -	\$ -	NA	NA
Total Advance from Other Funds	\$ 1,050,000	\$ 1,050,000	\$ 1,050,000	\$ 1,050,000	0.00%	0.00%
Repayment						
Repayment						
Repayment to West 120th Gateway Corridor - General	\$ -	\$ -	\$ -	\$ -	NA	NA
Total Repayment to Other Funds	\$ -	\$ -	\$ -	\$ -	NA	NA
Ending Balance	\$ 1,050,000	\$ 1,050,000	\$ 1,050,000	\$ 1,050,000	0.00%	0.00%

**TABLE 12J
BROOMFIELD URBAN RENEWAL AUTHORITY
WADSWORTH INTERCHANGE URBAN RENEWAL AREA - EVENT CENTER PROJECT
ADVANCES FROM WEST 120TH AVENUE GATEWAY CORRIDOR - WALMART**

Advance and Repayment of Funds	Actual 2021	Original Budget 2022	Revised Budget 2022	Original Budget 2023	Budget % Chg	
					2022 Original 2023	2022 Revised 2023
<i>Sources of Funds</i>						
Beginning Balance	\$ 357,520	\$ 357,520	\$ 357,520	\$ 357,520	0.00%	0.00%
Additions						
Advances From West 120th Gateway Corridor - WalMart	\$ -	\$ -	\$ -	\$ -	NA	NA
Total Additions	\$ -	\$ -	\$ -	\$ -	NA	NA
Total Advance from Other Funds	\$ 357,520	\$ 357,520	\$ 357,520	\$ 357,520	0.00%	0.00%
Repayment						
Repayment						
Repayment to West 120th Gateway Corridor - WalMart	\$ -	\$ -	\$ -	\$ -	NA	NA
Total Repayment to Other Funds	\$ -	\$ -	\$ -	\$ -	NA	NA
Ending Balance	\$ 357,520	\$ 357,520	\$ 357,520	\$ 357,520	0.00%	0.00%

**TABLE 13A - PAGE 1
BROOMFIELD URBAN RENEWAL AUTHORITY
WEST MIDWAY EXTENDED URBAN RENEWAL AREA
SOURCES AND USES OF FUNDS**

Sources and Uses of Funds	Actual 2021	Original Budget 2022	Revised Budget 2022	Original Budget 2023	Budget % Chg	
					2022 Original 2023	2022 Revised 2023
<i>Sources of Funds</i>						
Beginning Balance	\$ 2,743	\$ 2,743	\$ 2,743	\$ 2,743	0.00%	0.00%
Revenues						
Taxes						
Property Tax Increment	\$ -	\$ -	\$ -	\$ -	NA	NA
Total Taxes	\$ -	\$ -	\$ -	\$ -	NA	NA
Total Revenue	\$ -	\$ -	\$ -	\$ -	NA	NA
Total Sources of Funds	\$ 2,743	\$ 2,743	\$ 2,743	\$ 2,743	0.00%	0.00%
<i>Uses of Funds</i>						
Expenditures						
Advance To Other BURA Districts	\$ -	\$ -	\$ -	\$ -	NA	NA
Total Uses of Funds	\$ -	\$ -	\$ -	\$ -	NA	NA
Ending Balance	\$ 2,743	\$ 2,743	\$ 2,743	\$ 2,743	0.00%	0.00%

Table 13A is continued on the next page.

**TABLE 13A - PAGE 2
BROOMFIELD URBAN RENEWAL AUTHORITY
WEST MIDWAY EXTENDED URBAN RENEWAL AREA
ADVANCES TO WADSWORTH INTERCHANGE BURA - EVENT CENTER PROJECT**

Background Data (Advance to Event Center)	
2009 Advance	\$ 2,123,904
2010 Advance	4,080,053
2011 Advance	2,835,926
2012 Advance	4,347,495
2013 Advance	2,243,356
Balance at 12/31/18	\$ 15,630,734

Advance and Repayment of Funds	Actual 2021	Original Budget 2022	Revised Budget 2022	Original Budget 2023	Budget % Chg	
					2022 Original 2023	2022 Revised 2023
Advances to Other Funds						
Beginning Balance	\$ 15,630,734	\$ 15,630,734	\$ 15,630,734	\$ 15,630,734	0.00%	0.00%
Advances - Additions	\$ -	\$ -	\$ -	\$ -	NA	NA
Total Advances	\$ 15,630,734	\$ 15,630,734	\$ 15,630,734	\$ 15,630,734	0.00%	0.00%
Repayments						
Repayment from Event Center Project	\$ -	\$ -	\$ -	\$ -	NA	NA
Total Repayments	\$ -	\$ -	\$ -	\$ -	NA	NA
Ending Balance	\$ 15,630,734	\$ 15,630,734	\$ 15,630,734	\$ 15,630,734	0.00%	0.00%

**TABLE 14
BROOMFIELD URBAN RENEWAL AUTHORITY
DEBT SERVICE FUND
SOURCES AND USES OF FUNDS**

Sources and Uses of Funds	Actual 2021	Original Budget 2022	Revised Budget 2022	Original Budget 2023	Budget % Chg	
					2022 Original 2023	2022 Revised 2023
Sources of Funds						
Beginning Balance	\$ 7,447,931	\$ 5,953,905	\$ 6,154,788	\$ 6,158,788	3.44%	0.06%
Revenues						
Additions						
Interest Revenue	\$ 2,651	\$ 4,000	\$ 4,000	\$ 24,452	511.30%	511.30%
Receipts from BURA					NA	NA
Transfer from 2005 Bond Reserves					NA	NA
Total Additions	\$ 2,651	\$ 4,000	\$ 4,000	\$ 24,452	511.30%	511.30%
Interfund Activities						
Transfer from BURA	\$ 2,304,862	\$ 3,189,000	\$ 3,734,237	\$ 5,132,793	60.95%	37.45%
Total Interfund Activities	\$ 2,304,862	\$ 3,189,000	\$ 3,734,237	\$ 5,132,793	60.95%	37.45%
Bond Proceeds & Other Financing Sources						
Transfer from 2005 Bond Capitalized Interest Reserve	\$ -	\$ -	\$ -	\$ -	NA	NA
Interest	-	-	-	-	NA	NA
Bond Proceeds & Other Financing Sources	\$ -	\$ -	\$ -	\$ -	NA	NA
Total Revenues	\$ 2,307,513	\$ 3,193,000	\$ 3,738,237	\$ 5,157,245	61.52%	37.96%
Total Sources of Funds	\$ 9,755,444	\$ 9,146,905	\$ 9,893,025	\$ 11,316,033	23.71%	14.38%
Uses of Funds						
Expenditures						
Paying Agent Fees	\$ 10,300	\$ 11,000	\$ 11,000	\$ 3,500	-68.18%	-68.18%
Arbitrage Compliance	2,000	-	-	-	NA	NA
Bond Issuance Costs	\$ -				NA	100.00%
Tax Increment Revenue Bonds 1988A						
Principal (12-1)	\$ -	\$ -	\$ -	\$ -	NA	NA
Interest(6-1 & 12-1)	-	-	-	-	NA	NA
Total	\$ -	\$ -	\$ -	\$ -	NA	NA
Tax Increment Revenue Bonds 1994A						
Principal (12-1)	\$ -	\$ -	\$ -	\$ -	NA	NA
Interest (6-1 & 12-1)	-	-	-	-	NA	NA
Total	\$ -	\$ -	\$ -	\$ -	NA	NA
Tax Increment Revenue Bonds 2005						
Principal	\$ -	\$ -	\$ -	\$ -	NA	\$ 1
Interest	-	-	-	-	NA	\$ 1
Total	\$ -	\$ -	\$ -	\$ -	NA	100.00%
Tax Increment Revenue Bonds 2004 - Refi						
Principal (12-1)	\$ -	\$ -	\$ -	\$ -	NA	100.00%
Interest (6-1 & 12-1)	-	-	-	-	NA	100.00%
Total	\$ -	\$ -	\$ -	\$ -	NA	100.00%
Re-Finance 1994 Tax Increment Bonds	\$ -	\$ -	\$ -	\$ -	NA	100.00%
Tax Increment Revenue Bonds 2005						
Principal	\$ 2,675,000	\$ 2,810,000	\$ 2,810,000	\$ 2,950,000	4.98%	4.98%
Interest	913,356	372,000	913,237	2,179,293	485.83%	138.63%
Total Tax Increment Revenue Bonds 2005	\$ 3,588,356	\$ 3,182,000	\$ 3,723,237	\$ 5,129,293	61.20%	37.76%
Tax Increment Revenue Bonds 2007						
Principal	\$ -	\$ -	\$ -	\$ -	NA	100.00%
Interest	-	-	-	-	NA	100.00%
Total	\$ -	\$ -	\$ -	\$ -	NA	100.00%
Total Expenditures	\$ 3,600,656	\$ 3,193,000	\$ 3,734,237	\$ 5,132,793	60.75%	37.45%
Total Uses of Funds	\$ 3,600,656	\$ 3,193,000	\$ 3,734,237	\$ 5,132,793	60.75%	37.45%
Ending Balance	\$ 6,154,788	\$ 5,953,905	\$ 6,158,788	\$ 6,183,240	3.85%	0.40%

CITY AND COUNTY OF
BROOMFIELD, COLORADO

2 0 2 3
ANNUAL BUDGET

Colorado
Building
Corporation



COLORADO BUILDING CORPORATION

As of 10/25/2022

Board Members

President: Vacant

Vice President: Guyleen Castriotta

Secretary: Jennifer Hoffman

Treasurer: Brenda Richey

Board Member: Abby Yellman

Board Member: Bruce Leslie

Board Member (Alternate): William Lindstedt



BUDGET MESSAGE

TO: Board of Directors of the Colorado Building Corporation

FROM: Jennifer Hoffman, City and County Manager

SUBJECT: 2023 Budget for the Colorado Building Corporation

DATE: October 25, 2022

The City and County of Broomfield, Colorado Building Corporation (Building Corporation) was created in 1999 to allow the City and County to use asset-backed Certificate of Participation (COP) financing for public projects.

From 1999 through 2004, the initial projects financed through COP's issued by the Building Corporation included the renovation of the building located at #6 Garden Center, construction of several buildings (including a library and auditorium, a police and court facility, a detention center, and a recreation center), open space acquisitions (317 acres) and acquisition and development of athletic fields (123 acres).

In 2008, the Building Corporation also provided approximately \$12 million to facilitate the construction of the detention center expansion project. The Building Corporation receives annual lease payments for these assets from the City and County of Broomfield, which are then utilized to fund the annual debt service payments on the COP's.

In 2017, the Building Corporation Board of Directors approved the refinancing of all outstanding COP's. Due to lower interest rates, savings realized by the refinancing will amount to \$7.0 million from 2017 through the remaining term of the COP's (final maturity in 2027). These savings will be recognized annually as the lease payments to the Building Corporation are reduced from original levels in the City and County General Fund, Sales and Use Tax Capital Improvements Fund, and the Open Space and Parks fund.

The 2023 Budget for the Building Corporation includes \$4,019,647 in revenues from annual lease payments collected from the City and County of Broomfield by the Building Corporation. These revenues, combined with interest earnings, provide the funding source for the 2023 COP debt service payments of \$4,011,500 as well as paying agent fees and funding the arbitrage compliance reserve of \$8,147.

Respectfully submitted,

A handwritten signature in cursive script that reads "Jennifer Hoffman".

Jennifer Hoffman, City and County Manager
Colorado Building Corporation

TABLE 1 - PAGE 1
CITY AND COUNTY OF BROOMFIELD
COLORADO BUILDING CORPORATION

Revenues and Expenditures	Actual 2021	Original Budget 2022	Revised Budget 2022	Original Budget 2023	Budget % Chg	
					2022 Original 2023	2022 Revised 2023
Beginning Balance	\$ -	\$ -	\$ -	\$ -	NA	NA
Revenues						
Lease Payment & Other Revenues						
Lease Payment from City of Broomfield	\$ 384,886	\$ 381,571	\$ 381,761	\$ 386,743	1.36%	1.31%
Lease Payment from City of Broomfield - CIP	-	-	-	-	NA	NA
Lease Payment from County of Broomfield	3,620,364	3,635,179	3,636,990	3,628,256	-0.19%	-0.24%
Interest Earnings on Reserve - 2010 COPs	41	-	507	4,148	100%	718%
Interest Earnings	625	507	507	500	-1.38%	-1.38%
Total Lease Payment & Other Revenues	\$ 4,005,916	\$ 4,017,257	\$ 4,019,765	\$ 4,019,647	0%	0%
Total Revenues	\$ 4,005,916	\$ 4,017,257	\$ 4,019,765	\$ 4,019,647	0.06%	0.00%
Total Sources of Funds	\$ 4,005,916	\$ 4,017,257	\$ 4,019,765	\$ 4,019,647	0.06%	0.00%
Expenditures						
COP Series 2017						
Retirement of COPs - Principal	\$ 2,845,000	\$ 2,995,000	\$ 2,995,000	\$ 3,145,000	5.01%	5.01%
Retirement of COPs - Interest (6/1 & 12/1)	1,158,500	1,016,250	1,016,250	866,500	-14.74%	-14.74%
Other Expenditures						
Arbitrage Compliance Cost	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	NA	NA
Paying Agent Fees	3,661	3,500	3,500	3,500	NA	NA
Reserve for Arbitrage	(3,245)	507	3,015	2,647	422.09%	-12.21%
Total Uses of Funds	\$ 4,005,916	\$ 4,017,257	\$ 4,019,765	\$ 4,019,647	0.06%	0.00%
Ending Balance	\$ -	\$ -	\$ -	\$ -	NA	NA

Certificates of Participation - City General Fund	2017	Completion of City Center Facilities: Parking lots at library & police/court buildings; remodeling of One DesCombes (org. 2000 series). This debt was refinanced in 2010 and 2017.
Certificates of Participation - County General Fund	2017	Construct city and county facilities (Library, Detention Center, Police/Courts, HHS); fund county start-up costs (org. 1999 series). This debt was refinanced in 2010 and 2017.
Certificates of Participation - CIP	2017	Construction of Paul Derda Recreation Center and Athletic Fields (BIP, Broomfield County Commons)(org. 2000 series). This debt was refinanced in 2010 and 2017.
Certificates of Participation (COPs)	2010	Open Space acquisitions (Willow Park North, Miller, Moormeier, Arnold, Wottge, Mitchem) (org. 2000 series)
Certificates of Participation (COPs)	2010	Park Improvements (Legacy Park) (org. 2000 series)

TABLE 1 - PAGE 1A
CITY AND COUNTY OF BROOMFIELD
COLORADO BUILDING CORPORATION

Reserve for Arbitrage						
Certificate of Participation Reserve Fund	Actual 2021	Original Budget 2022	Revised Budget 2022	Original Budget 2023	Budget % Chg	
					2022 Original 2023	2022 Revised 2023
Beginning Balance	\$ 281,725	\$ 281,725	\$ 281,725	\$ 284,740	1.07%	1.07%
Additions						
Transfer from Building Corp	\$ -	\$ -	\$ -	\$ -	NA	NA
Total Additions	\$ -	\$ -	\$ -	\$ -	NA	NA
Uses						
Transfer to Building Corp for Debt Services	\$ -	\$ -	\$ 3,015	\$ 2,647	100.00%	-12.21%
Total Uses of Reserve	\$ -	\$ -	\$ 3,015	\$ 2,647	100.00%	-12.21%
Ending Balance	\$ 281,725	\$ 281,725	\$ 284,740	\$ 287,387	2.01%	0.93%

**BROOMFIELD
COMMUNITY
CENTER**

**CITY AND COUNTY OF
BROOMFIELD, COLORADO**

2 0 2 3

ANNUAL BUDGET

APPENDIX



Appendix A: Budget Acronyms

A/V	Audio/Visual	HOPE	Helping our Families by Promoting Empowerment
AA	Alterations and Additions	HS	Human Services
ACFR	Annual Comprehensive Financial Report	HUD	U.S. Department of Housing and Urban Development
ACS	Arts Culture and Science	IGA	Intergovernmental Agreement
ADA	Americans with Disabilities Act	IPP	Industrial Pretreatment Program
ADP	Average Daily Population	IT	Information Technology
AF	Acre Feet	LEAP	Low Income Energy Assistance Program
ALID	Arista Local Improvement District	LEED	Leadership in Energy and Environmental Design
ARRA	American Recovery and Reinvestment Act	LRFP	Long-Range Financial Plan
ASTM	American Society for Testing and Materials	MFH	Multi-Family Homes
AVL	Auto Vehicle Location	MG	Million Gallons
BCC	Broomfield Community Center	MGD	Millions Gallons Daily
BEDC	Broomfield Economic Development Corporation	MOW	Meals on Wheels
BHA	Broomfield Housing Authority	NATA	North Area Transportation Alliance
BOE	Board of Equalization	NCWCD	Northern Colorado Water Conservation District
BSAFE	Broomfield Substance and Alcohol Free Environment	NMTF	North Metro Task Force
BURA	Broomfield Urban Renewal Authority	NPDES	National Pollutant Discharge Elimination System
CAC	Community Assistance Center	NSP	Neighborhood Stabilization Program
CASA	Court Appointed Special Advocates	OSPB	Office of State Planning and Budgeting
CDBG	Community Development Block Grant	OSPRT	Open Space, Parks, and Trails Master Plan
CDOT	Colorado Department of Transportation	OSTAC	Open Space and Trails Advisory Committee
CHRP	Children's Habilitation Residential Program	PBX	Private Branch Exchange
CIP	Capital Improvement Program	PDRC	Paul Derda Recreation Center
CMO	City and County Manager's Office	PH	Public Health
CO	Certificate of Occupancy	PRVs	Pressure Regulating Valves
COBRA	Consolidated Omnibus Budget Reconciliation Act	PSSF	Promoting Safe and Stable Families
COHID	Colorado Health Information Dataset	PUD	Planned Unit Development
COPs	Certificates of Participation	RFP	Request for Proposals
CPSC	Consumer Product Safety Commission	RTC	Residential Treatment Center
CRO	Central Records Office	RTD	Regional Transportation District
CSBG	Community Services Block Grant	SCFD	Scientific and Cultural Facilities District
CSU	Colorado State University	SDP	Site Development Plan
DA	District Attorney	SDWA	Safe Drinking Water Act
DOH	Colorado Department of Housing	SEF	Service Expansion Fee
DRCOG	Denver Regional Council of Governments	SFH	Single-Family Homes
DUI	Driving Under the Influence	SH	State Highway
EFT	Electronic Funds Transfer	SHRP	Strategic Highway Research Program
EIS	Environmental Impact Statement	SIU	Significant Industrial Users
EPA	Environmental Protection Agency	SRO	School Resource Officer
EPSDT	Early Periodic Screening Diagnosis and Treatment	SSI	Social Security Income
ET	Evap-Transpiration	STD	Sexually Transmitted Disease
FCS	Family and Children's Services	SWAT	Special Weapons and Tactics
FMLA	Family and Medical Leave Act	SWR	Service Work Request
FTE	Full-Time Equivalent Positions	TABOR	Taxpayers' Bill of Rights
FTP	File Transfer Protocol	TANF	Temporary Assistance to Needy Families
GAAP	Generally Accepted Accounting Principles and Standards	TBRA	Tenant-Based Rental Assistance
GASB	Government Accounting Standards Board	TE	Tap Equivalent
GFOA	Government Finance Officers Association	USR	Use by Special Review Plans
GIS	Geographic Information System	WIC	Women, Infants, and Children
GWTP	Great Western Treatment Plant	WW	Wastewater
HCP	Healthcare Program for Children with Special Needs	WWTP	Wastewater Treatment Plan
HS	Human Services		

Appendix B: Budget Terminology

Accounting Period - A period at the end of which, and for which, financial statements are prepared.

Accounting System - The total structure of records and procedures which discover, record, classify, summarize, and report information on the financial position and results of a government's operations or any of its funds, fund types, balanced account groups, or organization components.

Accrual Basis - The method of accounting in which transactions are recognized when they occur, regardless of the timing of related cash flows. Under this method, revenue is recognized when it is earned, regardless of when cash is received and expenses are recognized when liabilities are incurred, regardless of when cash is paid. This method of accounting is used for Enterprise Funds.

Allocation - A method of dividing expenditures and revenues among various organizational units of a government, which are set aside for specific purposes.

Annual Comprehensive Financial Report (ACFR) - An annual financial report issued by state and local governments. The ACFR has three parts: an introductory section, a financial section, and a statistical section. ACFR requirements are largely shaped by the Governmental Accounting Standards Board (GASB), which is the authoritative source for governmental Generally Accepted Accounting Principles (GAAP).

Appropriation - A legal authorization granted by City Council permitting expenditures and obligations for specific purposes. An appropriation is usually limited in amount and by time when it may be expended.

Assessed Valuation - The value of real and personal property established by the County Assessor, which is used as a basis for levying property taxes.

Asset - A resource owned or controlled by a government, which has monetary value. An asset is either current or fixed. A current asset is typically consumed within one year, such as cash, accounts receivable, and office supply inventories. A fixed asset provides benefits for more than one year, such as equipment, buildings, and open space properties.

Audit - A methodical examination conducted by a private accounting firm, of the utilization of a government's resources. An audit tests the accounting system to determine the extent to which internal accounting controls are both available and being used. The audit concludes with a written report of findings called the Auditor's Opinion.

Balanced Budget - A budget in which current operating revenues cover current operating expenditures.

Base Budget - An estimate of funding to continue existing programs at current levels of service prepared by each department during the budget development process.

Bond - An instrument used to obtain long-term financing for capital projects. A bond is a promise to repay borrowed money (principal amount) at a future specified date (maturity date) plus interest.

Bonded Debt - That portion of indebtedness represented by outstanding bonds.

Broomfield Economic Development Corporation (BEDC) - A non-profit corporation which provides economic development services for the City and County.

Broomfield Urban Renewal Authority (BURA) - An Urban Renewal Authority that was established by resolution in 1996 by the Broomfield City Council to stimulate development within certain areas of the City and County.

Budget - An annual policy document, financial plan, operations guide, and communications device, containing estimated revenues and expenditures. The budget appropriation ordinance, as approved by the City Council, is the legal basis for expenditures in the budget year.

Budget Calendar - A timetable showing when particular tasks must be completed in order for the City Council to approve the annual budget before the beginning of the next fiscal year.

Budget Development Process - The annual cycle in which Broomfield prepares, adopts and implements the budget.

Budget Message - The City and County Manager's written overview of the budget addressed to the Mayor and City Council. The budget message contains an explanation of principal budget items, significant changes from the previous fiscal year, summaries of major issues impacting the budget, and challenges facing the City and County.

Budgetary Comparisons - Annual financial statements prepared to meet set standards and requirements, which must include comparisons of approved budgeted amounts with actual operating results. Such reports should be subjected to an independent audit, so that all parties involved in the annual budget and appropriation process are provided with assurances that government monies are spent in accordance with the mutually agreed-upon budgetary plan.

Budgetary Control - The control or management of a government or enterprise in accordance with an approved budget for the purpose of keeping expenditures within the limitations of available appropriations and revenues.

Capital Budget - A plan of proposed capital expenditures for buildings, drainage, parks, streets, trails, utilities, etc., and their funding sources. The Capital Budget is enacted as part of the City and County's annual budget and is based on the first year of the Capital Improvement Program (CIP). Project appropriations are normally for the amount necessary to complete an entire project, with the remaining balance rolled into future years until project completion.

Capital Improvement Program (CIP) - An annually updated schedule of capital project expenditures for public facilities and infrastructure, containing estimated project costs, funding sources, and anticipated timelines, for a five-year period. The first year of the five-year CIP serves as the basis for the annual capital budget.

Capital Outlays - Expenditures which result in the acquisition of fixed assets, such as equipment and vehicles. Capital outlay items cost more than \$5,000 and are expected to last longer than one year.

Capital Projects - Major capital construction and improvement projects, such as those related to buildings, drainage, parks, streets, trails, utilities, etc., included in the Capital Improvement Program (CIP). Capital projects tend to have significant costs and useful lives of many years.

Capital Projects Fund - A fund created to account for the revenues and expenditures related to capital projects.

Cash Basis - A method of accounting in which transactions are recognized only when cash changes hands. This method can present an inaccurate picture of a fund's financial condition, since payments can be delayed into the next fiscal year. Broomfield does not use this method of accounting in order to conform to Generally Accepted Accounting Principles (GAAP).

Certificate of Participation (COP) - A financing instrument representing a share in a pledged revenue stream, usually lease payments made by the issuer (government) that are subject to annual appropriation. The certificate entitles the holder to receive a share, or participation, in the lease payments relating to the acquisition or construction of specific equipment, land, or facilities.

Community Development Block Grant (CDBG) - A U.S. Department of Housing and Urban Development grant program. The program was first enacted in 1974 to provide funds to state and local agencies to support housing, economic development, health and human services, and planning and administration.

Community Services Block Grant (CSBG) - A U.S. Department of Health and Human Services grant program. The program was first enacted in 1981 to provide funds to state and local agencies to support efforts that reduce poverty, revitalize low-income communities, and lead to self-sufficiency among low-income families and individuals.

Comprehensive Plan - Adopted in 2016, Broomfield's Comprehensive Plan is a 20-year (2016 – 2036) policy document designed to meet state regulatory requirements and to articulate a vision of the City and County. The Plan contains many policies and action steps addressing topics such as transportation, community form and identity, economic development, and community services and facilities, intended to guide control of Broomfield's future.

Consumer Price Index (CPI) - An index of prices used to measure the change in the cost of basic goods or services compared to a fixed base period. Broomfield monitors the Denver-Boulder Consumer Price Index.

Contingency - An appropriation of funds to cover unforeseen events that may occur during the budget year.

Cost Accounting - A method of accounting which provides for assembling and recording of all the elements of cost incurred to accomplish a purpose, to carry on an activity or operation, or to complete a unit of work or a specific job.

Council Focus Session - An annual planning session held by City Council in January where priorities are identified and set for the coming year.

Current Assets - Those assets which are available or can be made readily available to finance current operations or to pay current liabilities. Those assets which will be used up or converted into cash within one year.

Debt - An obligation resulting from the borrowing of money or from the purchase of goods and services. A government's debts can include bonds, leases, and notes. Debt instruments are used to finance projects with high capital costs and long useful lives.

Debt Limit - The maximum amount of gross or net debt which is legally permitted.

Debt Service - The annual payment of principal and interest on the City and County's indebtedness.

Debt Service Fund - A fund established to account for the accumulation of resources for, and the payment of, general long-term debt principal and interest.

Decision Package - A budget proposal for items, programs, or services beyond what is included in the base budget. Decision packages may include large cost increases of routine items, increased hours for existing part-time staff, new programs, new staff, and new equipment. Decision package proposals are prioritized by department heads and may or may not be ultimately approved during the budget development process.

Deficit - The amount by which expenditure outlays exceed revenue receipts in a given accounting period.

Delinquent Taxes - Taxes remaining unpaid on and after the date on which a penalty for nonpayment is attached. Although the penalty may be subsequently waived and a portion of the taxes may be abated or canceled, the unpaid balances continue to be delinquent taxes until abated, canceled, paid, or converted into tax liens.

Depreciation - A financial mechanism to allocate the cost of a capital item over its service life. A decrease in an asset's value due to wear and tear, decay, or decline in price. Through this process, the entire cost on an asset is ultimately charged off as an expense over its service life.

Development Agreement - An agreement entered into between the City and another person or entity associated with the development of land. There are two main purposes of such an agreement: 1) to share the cost of infrastructure improvements with the developer, so that Broomfield is not solely paying for these improvements, or 2) to provide an incentive for the developer to do business in Broomfield, in the form of reimbursed sales, use, or property tax generated by the new development. Such agreements help ensure Broomfield's sales tax base.

Earmarked Funds - Funds dedicated for a specific program or purpose, such as state or federal grants earmarked for particular types of projects or programs.

Electronic Benefit Transfers (EBT) - An electronic system that allows a recipient to authorize transfer of their government benefits from a Federal account to a retailer account to pay for products received. In Colorado, this system is used to issue food stamps and other benefits to qualifying county residents.

Encumbrance - An amount of money committed and reserved but not yet expended for the purchase of a specific good or service, when a purchase order or contract is approved.

Enterprise Fund - A fund to account for operations financed and operated in a manner similar to private business enterprises where the intent is to recover all or part of the costs of providing goods or services from those that use the goods or services through user charges. Examples: Water Fund, Wastewater Fund, and Water Reclamation Fund. As in private business, the emphasis is on net income determination.

Expenditure - A decrease in net financial resources due to payments made by the City and County for goods or services such as personnel, supplies, and equipment.

Fee - A general term used for any charge levied by the government associated with providing a service, permitting an activity, or imposing a fine or penalty. Major types of fees include water and sewer taps, restaurant inspection fees, user charges, and building permits.

Fiduciary Fund - A fund consisting of resources received and held by a governmental unit as trustee or as an agent for other governmental units, private organizations, or individuals to be expended or invested in accordance with the conditions of the trust.

Fiscal Policy - Broomfield's policies with respect to taxes, spending, and debt management as these relate to government services, programs, and capital investment. Fiscal policy provides an agreed-upon set of principles for budgetary planning and programming.

Fiscal Year - A 12-month period to which the annual operating budget applies and at the end of which a government determines its financial position. Broomfield's fiscal year is the calendar year.

Fixed Assets - Assets that cost a considerable amount of money and that are expected to last a long time, such as buildings, land, roads, infrastructure, and equipment.

Full-Time Equivalent (FTE) - A unit of measure of Broomfield employees. An FTE refers to the equivalent of one person working full-time for one year (2,080 hours).

Fund Accounting - An accounting method using self-balancing sets of accounts, set up to record all financial transactions related to specific activities or functions. Fund accounting enables the division and grouping of financial records into

useful sets. The aim is to control the handling of money to ensure that it will be spent only for the purpose intended. Fund accounting is required by the government to demonstrate agency compliance with requirements of existing legislation for which funds have been appropriated or otherwise authorized.

Fund Balance - The difference between a fund's sources of funds and its uses of funds for governmental-type funds and fiduciary funds; also known as fund equity. Portions of fund balances can be designated for specific purposes.

Fund Type - In governmental accounting, funds are classified into three major fund types: governmental, enterprise, and fiduciary.

General Fund - The major fund of a governmental unit, it accounts for all activities not accounted for in other funds. Broomfield has two general funds, the City General Fund and the County General Fund, both of which are financed mainly by taxes, charges for services, and transfers from other funds.

Generally Accepted Accounting Principles (GAAP) - Uniform minimum standards and guidelines for financial accounting and reporting. They govern the form and content of the basic financial statements of an entity. GAAP encompasses the conventions, rules, and procedures necessary to define accepted accounting practices at a particular time. They include not only broad guidelines of general application but also detailed practices and procedures. GAAP provides a standard by which to measure financial presentations.

General Obligation Bond - A bond secured by the full faith and credit and taxing authority of the City and County.

Geographic Information System (GIS) - A computer-based graphical mapping and analytical system used for capturing, managing, analyzing, and displaying various forms of geographically referenced information, such as roads, streams, utility lines, land-use, soil types, etc. GIS technology integrates common database operations such as query and statistical analysis with the unique visualization and geographic analysis benefits offered by maps.

Governmental Accounting Standards Board (GASB) - The body that sets accounting standards specifically for state and local governments.

Governmental-Type Fund - Those funds through which most governmental functions are typically financed. The governmental fund measurement focus is on a "financial flow" basis, accounting for sources and uses of available expendable financial resources, not on net income determinations. Governmental-type funds include the two General Funds, Special Revenue Funds, Capital Projects Funds, and the Debt Service Fund.

Grant - A contribution from one governmental unit or funding source to another to be used or expended for a specified purpose, activity, or facility, e.g., human service program, police equipment, capital project, or other purpose designated by the grantee.

Housing Authority - The Broomfield Housing Authority was organized in 2002 to facilitate improved housing conditions for low-income residents within the City and County of Broomfield.

Intergovernmental Agreement (IGA) - A signed agreement between two or more governmental units and approved by their governing bodies, that provides for the exchange of goods or services between the governments.

Intergovernmental Revenues - Revenues collected by one government and disbursed to another government including grants, entitlements, shared revenues, or payments in lieu of taxes.

Internal Control - Internal control comprises organizational and operational methods adopted within a government to safeguard its assets, check the accuracy and reliability of its accounting data, promote operational efficiency, and

encourage adherence to prescribed managerial policies. A primary method of internal control is segregation of employee duties to ensure that no single employee performs a complete cycle of operations.

Internal Service Allocations - A cost-reimbursement method used to account for services provided by one department/fund to other departments/funds; e.g., allocations are charged to each major fund for services rendered by the Facilities Fund based on the square footage of buildings maintained for each fund.

Investments - Cash and securities held for the production of revenues in the form of interest or dividends.

Leasehold - The right to the use of real estate by virtue of a lease, usually for a specified term of years, for which consideration is paid.

Level of Service - Generally defines the current or existing services, programs, and facilities provided by a government. Level of service may be increased, decreased, or remain the same depending upon needs, alternatives, available resources, and mandates. To continue a given level of service into future years assumes that objectives, type, and quality will remain unchanged.

Levy (Noun) - The total amount of taxes, special assessments, or user fees imposed by a government.

Levy (Verb) - To impose taxes, special assessments, or user fees for the support of governmental activities.

Liability - Something for which the City and County is liable; an obligation, responsibility, or debt.

Limited Appointment FTE - A Full-Time Equivalent employee employed for a limited time due to being tied to a specific outside funding source, such as a program grant, or a temporary increase in workload, such as building inspections related to development. Limited appointment positions have specific ending dates to coincide with the end of the grant or workload increase.

Long-Range Financial Plan (LRFP) - Adopted in 2005 and last updated in 2021, the primary purpose of the Financial Plan is to provide a method to assist in achieving the goal of economic sustainability for Broomfield now and at Broomfield's build-out.

Mill Levy - The rate of property taxation. A mill is one-tenth of a cent (\$.001). A mill levy is expressed as one dollar per one thousand dollars of assessed valuation.

Modified Accrual Basis - A method of accounting in which revenues are recognized when they become both measurable and available and expenditures are recognized when liabilities are incurred. This method of accounting is used for governmental-type funds.

Net Income - An Enterprise Fund's excess of sources of funds over uses of funds.

Obligation - An amount Broomfield may be legally required to meet out of its resources; any debt, written promise, or duty. Obligations include not only actual liabilities, but also unliquidated encumbrances.

Operating Budget - A financial plan of current operations that encompasses both estimated revenues and estimated expenditures for a fiscal year. The operating budget includes estimates of the non-capital programs and services comprising the City's operation, the resulting expenditure requirements, and the resources available for their support.

Ordinance - A formal legislative enactment by the City Council. If it is not in conflict with any higher form of law, such as a state statute, it has the full force and effect of law within Broomfield. The difference between an ordinance and a

resolution is that the latter requires less legal formality and has lower legal status. Revenue raising measures, such as the imposition of taxes, special assessments and user fees, usually require ordinances.

Pay-As-You-Go Financing - A financing method that relies on current tax and grant revenues rather than on debt to pay for capital projects.

Projection - An estimation of future revenues and expenditures based on past trends, current economic conditions, and financial forecasts.

Property Tax - An annual tax levied by Broomfield on owners of real property, based on assessed valuation and the mill levy. A Broomfield resident's total property taxes includes taxes paid to Broomfield, school districts, fire districts, metropolitan districts, and any other applicable special districts.

Purchase Order - A document which authorizes the delivery of specified merchandise or the rendering of certain services and the making of a charge for them.

Reimbursements - (1) Repayments of amounts remitted on behalf of another party or in accordance with a contractual agreement, e.g., Broomfield gets reimbursed from the Northwest Parkway Authority for expenses related to providing police services along the Parkway. (2) Interfund transactions relating to repayment to a department or fund for services provided or payments made, such as internal service allocations.

Reserve - An account for funds set aside in past and current years for some future purpose such as paying for capital projects, providing for obligations and liabilities in periods of economic downturn, and meeting unforeseen or emergency needs. City Council approval is required before expending any reserves.

Reserve for Debt Service - An account used to segregate a portion of fund balance for debt service fund resources legally restricted to the payment of long-term debt principal and interest amounts maturing in future years.

Resident Survey - An assessment tool conducted by the City and County of Broomfield every three to five years. The survey serves as a consumer report card by providing residents the opportunity to rate their satisfaction with the quality of life in Broomfield, the community's amenities, and satisfaction with local government.

Resolution - An order of a legislative body requiring less legal formality than an ordinance or statute.

Retained Earnings - The difference between a fund's assets (sources of funds) and its liabilities (uses of funds) for enterprise funds. Also known as fund equity.

Revenue - An item or source of income, such as taxes, licenses, permits, user fees, grants, and interest earnings.

Revenue Bond - A bond secured by a specific source of revenue from a fund, rather than the full faith and credit of the issuer. In addition to a pledge of revenues, such bonds sometimes contain a mortgage on the fund's property.

Sales Tax - A tax based on the sales price of retail goods and services. The buyer pays the tax at the time of the sale, and the outlet remits it to the state or other taxing authority. Total sales tax paid by a buyer represents shares that are remitted to the State of Colorado, the City and County of Broomfield, school district, fire district, and other special districts such as the Regional Transportation District (RTD). Broomfield's share of the total sales tax paid represents 4.15%.

Services Expansion Fee Fund - A fund used to account for revenues derived from a \$1 fee per square foot of new residential construction. The purpose of the fee is to provide funds for future capital costs associated with residential growth.

Sinking Fund - A fund or account in which money is deposited at regular intervals to provide for a future financial obligation such as the retirement of bonded debt.

Special Assessment - A compulsory levy made against certain properties to defray part or all of the cost of a specific improvement or service deemed to primarily benefit those properties.

Special District - An independent unit of local government organized to perform a single governmental function or a restricted number of related functions. Special districts usually have the power to incur debt and levy taxes. Certain types of special districts, however, are entirely dependent upon enterprise earnings and cannot impose taxes. Examples of special districts are water and sewer districts, flood control districts, fire protection districts, and metropolitan districts.

Supplemental Appropriation - An appropriation by the City Council when there is a need to transfer budgeted and appropriated moneys from one fund to another fund or add unanticipated or unconfirmed revenues to the current budget that were not received prior to the adoption of the budget.

Taxes - Compulsory charges levied by a government for the purpose of financing services performed for the common benefit such as property tax and sales tax. This term does not include special assessments or user fees.

Transfers - The transfer of money from one fund to another, for a specific purpose. Transfers are treated as sources of funds in the receiving fund and as uses of funds in the originating fund.

User Fee - A charge to the benefiting party for the direct receipt of a public service, such as fees for water and sewer services or recreation services.

Appendix C

Schedule of Capital Equipment Purchases

DEPARTMENT	Division	DESCRIPTION OF ITEM	COST
Replacement Vehicles and Equipment			
Community Development	Building Inspections	Hybrid Ford Escape to replace 2000 GMC 1/2 ton truck, replacement of unit 1360	\$ 27,000
Community Development	Engineering	Replacement of 2011 Chevrolet Colorado for Engineering Vehicle, unit 144	40,000
Parks, Recreation & Senior Services	Parks/Cemetery Maintenance	Cemetery Operations/Parks Supervisor Vehicle	35,300
Parks, Recreation & Senior Services	Seniors Community Services	New bus purchase for Senior Services	125,000
Parks, Recreation & Senior Services	Parks Maintenance Horticulture	Material hauling pickup with dump bed used to support daily horticulture operations: asset replacement for unit 3300.	57,200
Parks, Recreation & Senior Services	Parks Maintenance Athletics Facilities	1/2 Ton extended cab 2WD pickup with light bar, floor mats, bed liner, seat covers, and cross bed tool box, replacement of unit 3480.	36,100
Parks, Recreation & Senior Services	Parks Maintenance Athletics Facilities	3/4 ton 2WD extended cab pickup with lift gate, light bar, bed liner, floor mats, seat covers and cross bed tool box, replacement of unit 3540.	38,100
Parks, Recreation & Senior Services	Parks Maintenance Open Space	Kubota RTV-X1100CWL-HS, replacement of unit 3621	29,910
Parks, Recreation & Senior Services	Parks/Cemetery Maintenance	Toro Outcross 9060 with factory cab and loader arms, 1/2 yard bucket, road light and horn kit, third function loader selector valve, second auxiliary hydraulic valve, cargo bed, inch mode, pintle hitch and service fee, replacement of unit 377	110,503
Parks, Recreation & Senior Services	Parks Maintenance Athletics Facilities	Toro Groundsmaster 4500-D Turf Mower, replacement of 3813	108,114
Parks, Recreation & Senior Services	Parks Maintenance Struct/Playgrounds	1 ton transit van cutaway DRW with knapheide KUV body, light bar, seat covers, floor mats, bed liner, replacement of unit 3910	74,700
Parks, Recreation & Senior Services	Parks Maintenance Forestry	1 Ton 4x4 Pickup with flat bed, light bar, side step bars, floor mats and seat covers. Replacement of unit 3930	46,050
Parks, Recreation & Senior Services	Flexible Programs	Terex XT60 Pro Rearmount Bucket Truck with light bar, floor mats, and seat covers, replacement of unit 3960	167,100
Parks, Recreation & Senior Services	Seniors Community Services	Passenger size, ADA accesible, replacement of unit 1670	125,000
Police	Patrol	2023 Ford Interceptor Utility AWD Hybrid PPV with equipment	94,680
Police	Patrol	2023 Ford Interceptor Utility AWD Hybrid PPV with equipment	94,680
Police	Patrol	2023 Ford Interceptor Utility AWD Hybrid PPV with equipment	94,895
Police	Patrol	2023 Ford Interceptor Utility AWD Hybrid PPV with equipment	94,895
Police	Detention Administration	2023 Mid-size SUV Hybrid with equipment	51,675
Police	Investigations	2023 Mid-size SUV Hybrid with equipment, replacement of unit 2201	44,935
Police	Investigations	2023 Mid-size SUV Hybrid with equipment, replacement of unit 2204	44,935
Police	Patrol	2023 Ford Interceptor Utility Hybrid AWD PPV with equipment, replacement of unit 2307	70,505
Police	Patrol	2023 Chevrolet Tahoe 4x4 PPV with equipment, replacement of unit 2302	70,505
Police	Patrol	2023 Ford Interceptor Utility Hybrid AWD PPV with equipment, replacement of unit 2304	71,075
Police	Patrol	2023 Ford Interceptor Utility Hybrid AWD PPV with equipment, replacement of unit 2305	70,000
Police	Patrol	2023 Ford Interceptor Utility Hybrid AWD PPV with equipment, replacement of unit 2306	70,000
Police	Patrol	2023 Ford Interceptor Utility Hybrid AWD PPV with equipment, replacement of unit 2307	71,075
Police	Patrol	2023 Ford Interceptor Utility Hybrid AWD PPV with equipment, replacement of unit 2310	71,075
Police	Patrol	2023 Ford Interceptor Utility Hybrid AWD PPV with equipment, replacement of unit 2315	70,000
Police	Patrol	2023 Ford Interceptor Utility Hybrid AWD PPV with equipment, replacement of unit 2318	71,075
Police	Patrol	2023 Ford Interceptor Utility Hybrid AWD PPV with equipment, replacement of unit 2325	70,000
Police	Traffic	2023 BMW Motorcyce (includes emergency lighting), replacement of unit 2753	35,630
Police	Traffic	2023 BMW Motorcyce (includes emergency lighting), replacement of unit 2756	35,630

Appendix C

Schedule of Capital Equipment Purchases

Police	Traffic	2023 BMW Motorcyce (includes emergency lighting), replacement of unit 2759	35,630
Police	Detention Operations	2023 Chevrolet Express Cargo Van TWD 3500 135", replacement of unit 2804	54,715
Public Works	Facilities Maintenance	Mini Van (cargo), floor mats, shelving)	28,100
Public Works	Facilities Maintenance	Ford Transit, Master Plumber/Pipe Fitter	65,000
Public Works	Facilities Maintenance	F-550 4WD Pick Up	67,000
Public Works	Facilities Maintenance	Scissor Lift Trailer with Air-tow offers a reinforced deck, customized for scissor lifts.	18,000
Public Works	Streets	F-550 Pothole Truck	220,000
Public Works	Streets	F-550 Pothole Truck, replacement of unit 426	322,000
Public Works	Streets	Tandem Axle dumptruck/snowplow, replacement of unit 409	502,000
Public Works	Streets	Regenerative/Vacuum Street Sweeper, replacement of unit 432	402,000
Public Works	Streets	Compact 4 door 4X4 pickup truck, replacement of unit 402	37,000
Public Works	Streets	3/4 Ton 4WD Pickup, Extended Cab, Service Body with equipment, replacement of unit 7030	54,650
Public Works	Streets	3/4 Ton 4WD Pickup, Extended Cab, Service Body with equipment, replacement of unit 7190	54,650
Public Works	Water	3/4 Ton 4WD Pickup, Extended Cab, Service Body with equipment, replacement of unit 7250	54,650
Public Works	Waste Water	A gasoline powered, 1/2 ton truck, crew cab, 4 wheel drive with equipment, replacement of unit 602	40,000
Public Works	Waste Water	A gasoline powered, 1/2 ton truck, crew cab, 4 wheel drive with equipment, replacement of unit 610	40,000
Public Works	Waste Water	John Deere - Utility Vehicle with Cap, heater, windshield, etc with equipment, replacement of unit 614	35,000
Public Works	Waste Water	3/4 Ton 4WD Pickup, Extended Cab, Service Body with equipment, replacement of unit 7260	54,650
Public Works	Water	3/4 Ton 4WD Pickup, Extended Cab, Service Body with equipment, replacement of unit 7030	54,650
		Replacement Vehicles and Equipment Total	\$ 4,457,036

Replacement Other Equipment			
Clerk & Recorder	Elections	Ranked Choice Voting Software	75,000
Public Works	Streets	Mastic Crack Seal Melter	50,000
Public Works	Water	Actuators - replacements of Auma actuators	56,461
Public Works	Water	Replacement Turbidimeters on Filters 1-10 and Combined Filter Effluent	50,000
Public Works	Water	Variable Frequency Drives (VFD)	108,573
Public Works	Waste Water	Generator for Van, replacement of unit 7330	10,000
		Replacement Other Equipment Total	\$ 350,034

GRAND TOTAL			\$ 4,807,070
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APPENDIX D

SUMMARY - CITIZEN SURVEY 2021

Survey Background And Methods

The City and County of Broomfield contracted with National Research Center, Inc. (NRC) to conduct a survey that provided residents with the opportunity to rate the quality of life in Broomfield, as well as the quality and importance of community amenities, local government performance and service and community priorities. The 2021 Broomfield Citizen Survey is the seventh community-wide survey that Broomfield has conducted since 2002. The survey allows City and County officials to have a finger on the pulse of their constituents, to examine trends and changes in citizen opinion over time, to compare Broomfield's performance to benchmarks from communities across the nation and in Colorado's Front Range and to take citizen perspectives into account in strategic planning decisions.

Surveys were mailed to 8,500 randomly selected resident households in June 2021 and completed surveys were collected over a seven-week period. A total of 1104 surveys were completed, yielding a response rate of 13%. An open participation survey was also made available to all residents of the City and County of Broomfield. A total of 309 responses were obtained through this survey for a total of 1413 responses. The margin of error is plus or minus three percentage points around any given percentage point reported for the entire sample (1413 completed surveys).

Survey results were weighted so that respondent gender, age, race and ethnicity, housing unit type (attached or detached) and housing tenure (rent or own), and council ward were represented in proportions reflective of the entire city.

Because Broomfield has administered resident surveys before, some comparisons could be made between 2021 responses and those from 2018, 2015, 2012, 2007, 2004, and 2002. Broomfield also elected to have its results compared to those of other jurisdictions around the nation and those of other communities in the Front Range, comparisons made possible through a national benchmark database created and maintained by NRC. This database contains resident perspectives gathered in citizen surveys from over 500 communities across the United States.

Key Findings

Broomfield outranked communities across the nation and along the Front Range.

- There were 48 items on the Broomfield 2021 Community Survey evaluated by respondents that could be compared to national benchmarks. Of these, 39 items were higher than the benchmark comparison, 4 were similar and five were lower. The five items that were lower were garbage collection, the overall performance of City Council, ease of bus travel, curbside recycling services, and access to affordable, quality housing.
- There were 45 items that could be compared to Front Range benchmarks; of these, 39 received ratings higher than the benchmark, four were similar and only two were lower than the benchmark – these were garbage collection and ease of bus travel.

2021 CITIZEN SURVEY

Some ratings were likely impacted by the COVID-19 pandemic.

- In 2021, lower ratings were given to local cultural and arts events, ease of travel by bus, and access to affordable, quality housing. These were likely due to pandemic restrictions and the impact on the inventory of housing available for sale.
- However, evaluations of the ease of travel in Broomfield by car improved in 2021 compared to 2018, perhaps due to less traffic during the pandemic restrictions.
- Participation in outdoor activities remained stable in 2021 compared to 2018, but visitation of the Library, Recreation Center, Community Center and Auditorium was down.

While in most cases a majority of residents felt that the community was doing an excellent or good job in many arenas related to diversity and inclusion, there were 20% or more of respondents who gave ratings of only fair or poor.

- Eight in 10 thought all residents would feel welcome in business establishments, and three-quarters felt the community made all residents feel welcome and provided a safe and secure environment for residents of all backgrounds. About 6 in 10 felt the community demonstrated respect for residents of different cultures or valued residents from diverse backgrounds (while conversely 4 in 10 felt the community did only a fair or poor job).
- Of particular concern was that only about half of respondents believed equal access to housing was provided for residents of all backgrounds.
- When asked how they felt local law enforcement did in treating all residents with respect and equity and helping to create a community welcoming to residents of all backgrounds, about three-quarters of respondents gave excellent or good ratings, while about one-quarter gave ratings of only fair or poor.

Just under 1 in 10 households faced a mental health or emotional problem in the last 12 months for which they could not get service.

- The biggest barrier to access was the cost of the treatment or service, but lack of providers accepting new patients or not accepting the type of health insurance used by the household were also frequently encountered obstacles.
- While many respondents (84%) reported that they would feel safe sharing with friends, family or faith leaders if they had a mental health condition or emotional problem, 16% reported they would not.

Affordable housing continues to be a concern for residents.

- Respondents' outlook for access to affordable, quality housing has been declining since 2012, when 53% of respondents gave excellent or good ratings. In 2018, the lowest rating was given with only 18% giving a positive rating.
- However, despite the increases in housing prices experienced in the entire Front Range, ratings increase slightly in 2021, with 25% giving excellent or good ratings.
- Nevertheless, this rating was much lower than the national and Front Range benchmark comparisons.
- When asked what they felt were the priority issues on which the City and County of Broomfield should focus, affordable housing was top of mind for residents; this topic was mentioned by 20% of respondents; the next most frequently named topic (economic development) was mentioned by only 14% of respondents.

2021 CITIZEN SURVEY

Support was strong for raising Mayor and Council salaries.

- Residents were also asked if they would support or oppose a salary increase of Mayor and Council salaries. This proposal had fairly strong support, with about three-quarters strongly or somewhat supporting the proposed increases and about one-quarter opposing it.

Residents supported the City and County of Broomfield using rebates and voluntary water audits to encourage energy and resource conservation.

- When asked whether they supported or opposed the City and County of Broomfield using rebates and voluntary water audits to encourage the conservation of energy and water resources, 9 in 10 somewhat or strongly supported the City and County doing so for Broomfield businesses and about 8 in 10 supported rebates and audits within residential units.

Interest in programs or incentives to encourage sustainable practices was high.

- About 8 in 10 respondents were interested in one or more programs or incentives to encourage sustainable practices. Most popular was using solar or other renewable energy to power a home (65% expressed interest), but about half of respondents were interested in driving an electric vehicle, and half were interested in composting at home.

Residents were open to exploration of a single-hauler neighborhood trash collection option.

- A majority of respondents (61%) indicated they were interested in having the City explore a single-hauler neighborhood trash collection option. Garbage collection services received ratings by residents that were lower than both the national and Front Range benchmarks.

A strong majority of residents supported generating new revenue for local and regional transportation priorities.

- Residents were asked if they would support or oppose generating new revenue for local or for regional transportation priorities. About 8 in 10 respondents strongly or somewhat supported new revenue for local priorities, and 7 in 10 somewhat or strongly supported new revenue for regional priorities.

This appendix is a summary of the 2021 Citizen Survey prepared by National Research Center, Inc. The full version can be found on Broomfields website by clicking [HERE](#).

APPENDIX E

COMPREHENSIVE PLAN

Introduction

Broomfield’s current Comprehensive Plan was adopted in 2016, following an extensive community information gathering and feedback process. An advisory Task Force, composed of residents from each of Broomfield’s five wards, was heavily involved in making recommendations and updating the Plan. The Plan is a dynamic 20-year policy document intended to be periodically reviewed and updated to remain valid and effective. It serves as the principal planning document addressing Broomfield’s goals and policies related to land use and other key community issues. These key issues and goals are summarized in the ten functional elements below. These broad Comprehensive Plan goals have been tied to the more specific goals of each Department.

Vision Statement

Broomfield: a City and County of diverse neighborhoods that inspire identity and unity; where its culture of excellence, leadership, self-determination, and innovation is nurtured and practiced; and where its businesses thrive and its citizens of all ages are proud to live.

1. Community Form & Identity

Vision Statement

Broomfield is both a destination and place to call home. Inclusive, creative and safe, we skillfully connect people with each other, services, the environment, and historical roots. Beautiful landscapes, gainful employment, and attainable housing are complemented by evolving transportation options, trail systems, recreational opportunities, and the arts. A spirit of generosity and collaboration makes us a sought after place to live, work, and play.

Goals

CF-A: Community Form and Identity	<i>Build on the established physical framework to strengthen Broomfield’s sense of community identity by identifiably connecting neighborhoods, open lands, and residential and commercial areas, and by enhancing natural and human-made features.</i>
CF-B: Community Character	<i>As Broomfield grows, encourage community unity and interaction to maintain and enhance a sense of identity as a friendly and vibrant small city that includes a diversity of people and responds to a diversity of needs.</i>
CF-C: Community Form and Identity Implementation	<i>Implement the vision and the policies relating to Broomfield’s physical form and identity.</i>

2. Growth, Population & Change

Vision Statement

Broomfield supports a trajectory for sustainable and desirable residential and commercial growth that is relevant to and inclusive of its citizens, enhances and promotes Broomfield’s transportation network advantages, and elevates and celebrates our unique physical characteristics and amenities.

COMPREHENSIVE PLAN

Goals

<i>GPC-A: Balanced Rate of Growth</i>	<i>Support population growth that ensures continuity of Broomfield’s desired community identity and characteristics, while recognizing that trends and changes in net migration, transportation networks, household compositions, and economic growth may require flexibility in adapting and approving future residential and commercial development.</i>
<i>GPC-B: Jobs</i>	<i>Create a quality working atmosphere to include amenities such as urban villages, telecommunications and transportation infrastructure, mobility options, urban agriculture gardens, open space, and recreational opportunities.</i>
<i>GPC-C: Municipal Services</i>	<i>Provide public services and support private services throughout Broomfield in a timely manner.</i>
<i>GPC-D: Pace of Growth</i>	<i>Encourage a pace of growth that parallels the appropriate rate of investment in desirable attributes such as parks, open spaces, and other identifiable characteristics of Broomfield as a community.</i>
<i>GPC-E: Regionalism</i>	<i>Actively direct and influence regional plans for growth and development.</i>

3. Land Use

Vision Statement

Broomfield continues an appropriate and sustainable land use pattern anchored by great neighborhoods and vibrant community activity centers that are linked to create an economic and environmentally sustainable community.

COMPREHENSIVE PLAN

Goals

<i>LU-A: Mix of Land Uses</i>	<i>Plan for an appropriate mix of land uses that ensures connectivity, livability, flexibility, environmental sustainability, and economic vitality.</i>
<i>LU-B: Mixed Use Developments</i>	<i>Encourage and support mixed use developments that provide the benefits of more compact, denser development with a mix of living, shopping, and working environments.</i>
<i>LU-C: Residential Neighborhoods</i>	<i>Continue to encourage and support a community of neighborhoods containing a variety of housing types, while maintaining existing single-family residential areas of Broomfield.</i>
<i>LU-D: Transit-Oriented Development (TOD)</i>	<i>Encourage and support development focused around major transportation areas that form vibrant pedestrian-oriented urban centers.</i>
<i>LU-E: Commercial Areas</i>	<i>Encourage and support commercial development that contributes to a diverse community image and to a vibrant character that provides increased choices and services.</i>
<i>LU-F: Industrial Areas</i>	<i>Encourage and support a variety of industrial land use types and intensities in designated areas that are both supported by and compatible with surrounding land uses.</i>
<i>LU-G: Civic Center District</i>	<i>Create a Civic Center District that serves as a key focal point for community and civic activities.</i>
<i>LU-H: Town Center District</i>	<i>Create a Town Center District in the northeast area of Broomfield to serve as an entertainment, cultural, business, and auxiliary civic services hub.</i>
<i>LU-I: Development Standards</i>	<i>Use development standards and guidelines to help realize the community's overall vision and goals.</i>
<i>LU-J: Impact of Development</i>	<i>Evaluate and mitigate the impact of each development project on the system at the time of build.</i>

4. Transportation

Vision Statement

Broomfield provides a well-connected and well maintained multimodal transportation system that safely and effectively accommodates all modes (pedestrian, bicycle, automobile, bus, rail and freight) providing mobility for goods and people of all ages and abilities while supporting economic development, reducing dependence on the single occupant vehicle, and minimizing environmental impacts.

COMPREHENSIVE PLAN

Goals

<i>TS-A: People and Goods Moving Capacity</i>	<i>Optimize the capacity of the multimodal transportation system to handle existing and projected travel demands associated with moving people and goods.</i>
<i>TS-B: Alternative Modes</i>	<i>Promote and develop transportation alternatives to provide travel choices and mobility for people of all ages and abilities.</i>
<i>TS-C: A Connected Transportation System</i>	<i>Create and collaborate on an interconnected transportation system that facilitates safe travel for all modes, allows for seamless connections between modes, and provides linkages between neighborhoods and to neighboring communities.</i>
<i>TS-D: Livable Streets</i>	<i>Encourage livable streets that are accessible, safe, efficient, and enjoyable for all people.</i>
<i>TS-E: Regional Transportation Planning</i>	<i>Participate in and influence regional transportation planning efforts and Broomfield's accessibility to the regional multimodal network, while coordinating with neighboring communities to promote an efficient and integrated transportation system.</i>
<i>TS-F: Land Use and Transportation</i>	<i>Integrate the multimodal transportation system to support and complement Broomfield's economic development plans and policies.</i>
<i>TS-G: Sustainability</i>	<i>Maintain and improve existing transportation infrastructure in a socially, environmentally, and fiscally sustainable manner.</i>

5. Open Space, Parks, Recreation & Trails

Vision Statement

Broomfield Preserves and enhances those natural and recreational places that reflect the heart and soul of the community.

Goals

<i>OP-A: 40% Open Lands</i>	<i>Provide approximately 40 percent of Broomfield's planning area as open lands.</i>
<i>OP-B: Interconnected Public Open Lands System</i>	<i>Connect public spaces with paths and greenways within and between existing and new areas of the community in order to provide continuous green space throughout the community benefiting wildlife, enhancing recreational experiences, and increasing Broomfield's walkability.</i>
<i>OP-C: Community Image and Identity</i>	<i>Use open space, parks, trails, and recreational facilities to reinforce a strong community image and identity and to improve quality of life.</i>
<i>OP-D: Stewardship</i>	<i>Careful and responsible management of open space and stewardship of natural resources.</i>
<i>OP-E: Future Needs</i>	<i>Develop a proactive approach to meeting future open space, parks, and recreation needs.</i>
<i>OP-F: Distribution of Facilities</i>	<i>Promote the equitable distribution of open space, parks, recreational and trail facilities.</i>

COMPREHENSIVE PLAN

6. Economic Development

Vision Statement

Broomfield continues to evolve into a vibrant and economically diversified community with competitive advantages that support new and established businesses and entrepreneurs with a strategic mix of uses and industry sectors that support jobs and a sustainable long-term tax base. Broomfield enthusiastically partners with local businesses and community organizations to attract, retain, and support business expansions. Residents, as well as those living outside the city, have opportunities to work at jobs in the public and private sectors and to participate in the emerging nontraditional sectors of the global economy.

Goals

<i>ED-A: Economic Growth</i>	<i>Maintain, monitor, and revise as necessary economic and tax policies to strengthen and enlarge Broomfield's economic growth engines that have significant positive economic multiplying impacts throughout the community.</i>
<i>ED-B: Commercial Vitality</i>	<i>Maintain and enhance the vitality of commercial, industrial, and retail sectors in order to provide employment and tax base.</i>
<i>ED-C: Residential Vitality</i>	<i>Maintain and enhance the vitality of residential neighborhoods in order to provide housing for local employees as well as future housing to draw quality retail opportunities.</i>
<i>ED-D: Local and Regional Shopping</i>	<i>Enhance and expand local and regional shopping, dining, and entertainment opportunities in Broomfield. The terms "local" and "regional" apply both to ownership (e.g., local versus nonlocal ownership) as well as "draw" (e.g., Flatirons mall is a regional draw to Broomfield).</i>
<i>ED-E: Amenities, Events, and Activities</i>	<i>Enhance and expand local and regional amenities, events, and activities.</i>
<i>ED-F: Streamline and Simplify Development Processes</i>	<i>Review land development regulations to eliminate the piecemeal nature of layered review standards in order to reduce bureaucratic barriers to quality development.</i>
<i>ED-G: Adequate Tax Base</i>	<i>Ensure an adequate property and sales tax base to support quality community services, facilities, and amenities as identified within the Long-Range Financial Plan, and without placing an undue tax burden on citizens.</i>
<i>ED-H: Benefits and Future Land Use Amendments</i>	<i>Evaluate the economic benefit of designating developable land into open space.</i>
<i>ED-I: Continue to Enhance Workforce Development in Broomfield</i>	<i>Work with public- and private-sector partners to support the connection between people and jobs.</i>

7. Community Services & Facilities

Vision Statement

Broomfield provides quality services and facilities that reflect our commitment to making worthy investments in our community and our neighborhoods, that are examples of proactive, innovative and responsible government, and that empower citizens to maximize their quality of life while ensuring that we care for those in need.

COMPREHENSIVE PLAN

Goals

<i>CS-A: Facility and Service Inventory and Renewal</i>	<i>Strengthen neighborhood and community assets to include facilities, organizations, and programs to sustain neighborhood and overall community health and to encourage maintenance and investment.</i>
<i>CS-B: Communication</i>	<i>Facilitate a culture of open and effective communication of ideas and information within Broomfield.</i>
<i>CS-C: Public Safety</i>	<i>Create an environment in which the people of Broomfield feel safe by providing effective fire, police, and emergency services.</i>
<i>CS-D: Justice System</i>	<i>Promote an integrated justice system that focuses on prevention, early intervention, diversion, personal accountability, and reduced recidivism in order to promote community involvement and to reduce the costs of providing a safer community.</i>
<i>CS-E: Health Care, Public Health and Human Services</i>	<i>In partnership with community agencies, promote innovative and exceptional health care, public health, and human services.</i>
<i>CS-F: Library System</i>	<i>Support a library system that fulfills community interest in books and other media, addresses needs to acquire information and skills, and functions as a community gathering place.</i>
<i>CS-G: Recreational Facilities and Services</i>	<i>Support a recreation system that provides safe, year-round access to facilities, programs, and services that support and fulfill community interests in recreation and health across multiple disciplines, experiences, and skill sets.</i>
<i>CS-H: Cultural Facilities and Services</i>	<i>Ensure citizens have access to a variety of venues for participating in the arts, both as an audience and as artists.</i>
<i>CS-I: Education</i>	<i>Support a diverse range of educational opportunities to ensure that Broomfield continues a legacy of lifelong learning and a highly skilled workforce.</i>
<i>CS-J: Resource Conservation in Public Facilities</i>	<i>Lead by example and exhibit sustainable practices, construction techniques, and innovative technology within all City and County of Broomfield facilities.</i>

8. Environmental Stewardship

Vision Statement

Broomfield is a leader in implementing environmental stewardship policies that help create a desirable and sustainable community now and for future generations.

COMPREHENSIVE PLAN

Goals

<i>ES-A: Resource Conservation</i>	<i>Protect the environment through preservation of plant and wildlife habitats; reduction of waste; conservation of water; and enhancement of land, water, and air quality.</i>
<i>ES-B: Energy Conservation and Efficiency</i>	<i>Utilize technological solutions, building practices, education, and incentives to encourage conservation and efficient use of energy.</i>
<i>ES-C: Use of Renewable Energy</i>	<i>Serve as a role model to the community by evaluating and utilizing renewable energy and emerging technologies.</i>
<i>ES-D: Community Practices of Environmental Stewardship</i>	<i>Inform and encourage community participation in environmental stewardship practices by individuals and businesses.</i>

9. Housing

Vision Statement

Broomfield promotes a range of housing options that will meet both current and future residents' changing needs and conditions, and that support the community.

Goals

<i>HO-A: Existing Housing</i>	<i>Encourage public and private investment aimed at maintaining, rehabilitating, and enhancing Broomfield's older existing housing.</i>
<i>HO-B: Maintaining Housing Affordability/Attainability</i>	<i>Encourage an adequate supply of affordable/attainable housing for lower-income households.</i>
<i>HO-C: Diversity of Housing Types and Ownership Options</i>	<i>Encourage a diversity of populations within developed areas by providing a variety of housing types that serve a broad spectrum of households.</i>
<i>HO-D: Special Needs and Services Housing</i>	<i>Increase the supply of housing that is accessible and functional for seniors, single-parent households, and other residents with special needs.</i>
<i>HO-E: Residential Housing Design</i>	<i>Promote quality in terms of design, livability, aesthetics, sustainability, and construction in all housing types.</i>

10. Utilities

Vision Statement

Broomfield provides a utility infrastructure system representing state-of-the-art equipment, construction, management, and conservation techniques to serve the needs of Broomfield through and after buildout.

COMPREHENSIVE PLAN

Goals

<i>U-A: Utility Planning</i>	<i>Adequately plan and coordinate so that all utilities within the City and County are reliable and support existing developed areas and future growth.</i>
<i>U-B: Financing Utilities for Buildout</i>	<i>Ensure that the long-term cost of developing utility infrastructure to serve Broomfield can be met.</i>
<i>U-C: Sustainable Utilities Contributing to Overall Quality of Life</i>	<i>Provide environmentally sustainable and efficient utility systems that protect Broomfield's and the region's natural resources and that contribute to overall quality of life.</i>
<i>U-D: Community Aesthetics</i>	<i>Utility infrastructure should contribute to overall positive community aesthetics.</i>
<i>U-E: Communications Infrastructure</i>	<i>Facilitate the construction of state-of-the-art communications infrastructure.</i>
<i>U-F: Public Health and Provisions of Utilities</i>	<i>Enhance the public health of the community through the provision of adequate, clean, safe, and reliable utilities.</i>
<i>U-G: Regional Coordination</i>	<i>Influence and implement regional utility planning efforts to be environmentally, economically, and functionally advantageous to Broomfield.</i>

11. Oil and Gas

Vision Statement

Recognizing the many challenges facing our community as technological advances in oil and gas exploration and production evolve, Broomfield desires to focus on the health, safety, welfare and environment of our community as our top priority.

COMPREHENSIVE PLAN

Goals

<i>OGD: Safeguard Broomfield Residents</i>	<i>Protect the public health, safety, welfare, and environment of the citizens of Broomfield. Regulate oil and gas development to the extent necessary to provide these protections by minimizing the impact of oil and gas operations on the community and by maintaining the qualities that make Broomfield such a desirable place to live, work, enjoy the outdoors, and raise a family.</i>
<i>OGD: Oil and Gas Facility Siting</i>	<i>Develop a methodology for well siting, based on community priorities and values.</i>
<i>OGD: Application Process</i>	<i>Develop an oil and gas facility application process that is complete and provides all information required of an operator, in a single section of the municipal code.</i>
<i>OGD: Project Design Standards</i>	<i>Gather complete information to assist Broomfield in its analysis of proposed oil and gas development.</i>
<i>OGD: Community Impacts Migration</i>	<i>Regulate oil and gas development to the extent necessary to minimize the impact and to protect public health, safety, and welfare while taking advantage of on-going improvements in technology.</i>
<i>OGD: Risk Management</i>	<i>Minimize risks associated with oil and gas development and require operators to have Comprehensive Risk Management and Emergency Response Plans in place prior to the start of site construction.</i>
<i>OGD: Monitoring and Inspection Program</i>	<i>Establish and continuously improve a Broomfield centric oil and gas facility monitoring and inspection program.</i>

Appendix F - Full-Time Equivalent (FTE) Summaries

Function/Department	REVISED BUDGET - 2021			ORIGINAL BUDGET - 2022			REVISED BUDGET - 2022			ORIGINAL BUDGET - 2023		
	Full Time	Part Time	Total FTE	Full Time	Part Time	Total FTE	Full Time	Part Time	Total FTE	Full Time	Part Time	Total FTE
Combined City & County												
General Government												
Executive Management	6.00	-	6.00	6.00	-	6.00	6.00	-	6.00	7.00	-	7.00
Project Administration	2.00	-	2.00	-	-	-	-	-	-	-	-	-
Citizen's Assistance Center	4.00	-	4.00	5.00	-	5.00	5.00	-	5.00	5.00	-	5.00
Strategic Initiatives	9.00	-	9.00	9.00	-	9.00	9.00	-	9.00	9.00	-	9.00
Economic Vitality	7.30	-	7.30	7.30	-	7.30	7.30	-	7.30	5.00	-	5.00
Housing Division							1.00	-	1.00	3.30	-	3.30
Emergency Management	1.00	-	-	1.00	-	1.00	2.00	-	2.00	2.00	-	2.00
Internal Audit	1.00	-	1.00	1.00	-	1.00	1.00	-	1.00	1.00	-	1.00
Development, Diversity, Equity, & Inclusion	5.00	-	-	5.00	-	5.00	5.00	-	5.00	5.00	-	5.00
City Clerk	3.00	0.75	3.75	3.00	1.10	4.10	3.00	0.50	3.50	3.00	0.75	3.75
County Clerk	3.00	-	3.00	3.00	-	3.00	3.00	-	3.00	3.00	-	3.00
Elections	3.00	0.80	3.80	3.00	1.25	4.25	4.00	0.25	4.25	4.00	-	4.00
Motor Vehicle	8.00	-	8.00	8.00	-	8.00	8.00	-	8.00	8.00	-	8.00
City Attorney	8.10	0.50	8.60	8.10	0.50	8.60	8.10	0.50	8.60	7.35	-	7.35
County Attorney	1.90	-	1.90	1.90	-	1.90	1.90	-	1.90	1.65	-	1.65
Communications	9.00	-	9.00	8.00	-	8.00	8.00	-	8.00	8.00	-	8.00
Human Resources	14.00	-	14.00	14.00	-	14.00	14.00	-	14.00	14.00	-	14.00
Municipal Court	3.00	0.65	3.65	3.00	0.65	3.65	3.00	1.10	4.10	3.00	0.60	3.60
Assessor	9.00	-	9.00	9.00	-	9.00	9.00	-	9.00	9.00	-	9.00
Total General Government	97.30	2.70	94.00	95.30	3.50	98.80	98.30	2.35	100.65	98.30	1.35	99.65
Finance												
Operations	6.00	0.80	6.80	6.00	0.80	6.80	6.00	0.80	6.80	8.00	0.80	8.80
Fiscal Services	9.00	-	9.00	9.00	-	9.00	9.00	-	9.00	9.00	-	9.00
Budget	4.00	0.63	4.63	4.00	0.63	4.63	5.00	-	5.00	5.00	-	5.00
Risk Management	1.00	-	1.00	1.00	-	1.00	1.00	-	1.00	1.00	-	1.00
Purchasing	5.00	-	5.00	5.00	-	5.00	5.00	-	5.00	5.00	-	5.00
Revenue Management - City	2.00	-	2.00	2.00	-	2.00	2.00	-	2.00	2.00	-	2.00
Revenue Management - County	3.00	-	3.00	3.00	-	3.00	3.00	-	3.00	3.00	-	3.00
Utility Billing - Water	3.00	0.98	3.98	3.00	0.94	3.94	3.00	0.89	3.89	3.00	0.41	3.41
Utility Billing - Sewer	1.00	0.33	1.33	1.00	0.31	1.31	1.00	0.31	1.31	1.00	0.14	1.14
Total Finance	34.00	2.74	36.74	34.00	2.68	36.68	35.00	2.00	37.00	37.00	1.35	38.35
Information Technology												
Administration	7.00	1.00	8.00	9.00	0.50	9.50	9.00	0.80	9.80	9.00	0.80	9.80
Operations	20.00	1.05	21.05	22.00	-	22.00	23.00	-	23.00	23.00	0.75	23.75
Total Information Technology	27.00	2.05	29.05	31.00	0.50	31.50	32.00	0.80	32.80	32.00	1.55	33.55
Community Development												
Administration	2.10	0.63	2.73	2.10	0.63	2.73	3.10	0.63	3.73	3.10	0.75	3.85
Planning	9.00	-	9.00	9.00	-	9.00	9.00	-	9.00	9.00	-	9.00
Engineering	11.00	-	11.00	11.00	-	11.00	13.00	-	13.00	12.00	-	12.00
Building Inspections	13.00	-	13.00	13.00	-	13.00	14.00	-	14.00	16.00	-	16.00
Transportation	5.50	0.75	6.25	5.50	0.75	6.25	6.50	0.75	7.25	5.50	0.75	6.25
Capital Improvements	7.10	0.80	7.90	7.10	0.80	7.90	8.10	0.80	8.90	7.10	1.60	8.70
Total Community Development	47.70	2.18	49.88	47.70	2.18	49.88	53.70	2.18	55.88	52.70	3.10	55.80

Appendix F - Full-Time Equivalent (FTE) Summaries

Function/Department	REVISED BUDGET - 2021			ORIGINAL BUDGET - 2022			REVISED BUDGET - 2022			ORIGINAL BUDGET - 2023		
	Full Time	Part Time	Total FTE	Full Time	Part Time	Total FTE	Full Time	Part Time	Total FTE	Full Time	Part Time	Total FTE
Combined City & County												
Police												
Administration	8.00	-	8.00	9.00	-	9.00	10.00	-	10.00	10.00	-	10.00
North Metro Task Force	3.00	0.50	3.50	3.00	0.50	3.50	3.00	0.50	3.50	3.00	0.50	3.50
Investigations	23.00	-	23.00	23.00	-	23.00	23.00	-	23.00	24.00	-	24.00
Patrol	72.00	-	72.00	71.00	-	71.00	71.00	-	71.00	76.00	-	76.00
Animal Services	4.00	-	4.00	4.00	-	4.00	4.00	-	4.00	4.00	-	4.00
Special Operations	8.00	-	8.00	8.00	-	8.00	8.00	-	8.00	6.00	-	6.00
Northwest Parkway	2.00	-	2.00	2.00	-	2.00	2.00	-	2.00	2.00	-	2.00
Traffic Unit	9.00	-	9.00	9.00	-	9.00	9.00	-	9.00	10.00	-	10.00
Flatiron Services Unit	5.00	-	5.00	5.00	-	5.00	5.00	-	5.00	5.00	-	5.00
Communications - Police	19.00	-	19.00	22.00	-	22.00	22.00	-	22.00	22.00	-	22.00
Communications - Fire	6.00	-	6.00	6.00	-	6.00	6.00	-	6.00	6.00	-	6.00
Event Center	1.00	-	1.00	1.00	-	1.00	1.00	-	1.00	1.00	-	1.00
Code Compliance	4.00	-	4.00	4.00	-	4.00	4.00	-	4.00	4.00	-	4.00
Civil	3.00	-	3.00	3.00	-	3.00	3.00	-	3.00	3.00	-	3.00
Court Security	7.00	-	7.00	7.00	-	7.00	7.00	-	7.00	7.00	-	7.00
Detention Administration	7.00	-	7.00	7.00	-	7.00	7.00	-	7.00	8.00	-	8.00
Transport	6.00	-	6.00	6.00	-	6.00	7.00	-	7.00	7.00	-	7.00
Detention Operations	39.00	-	39.00	40.00	-	40.00	40.00	-	40.00	39.00	-	39.00
Alternative Sentencing Unit	5.00	-	5.00	4.00	-	4.00	4.00	-	4.00	5.00	-	5.00
Training	6.00	-	6.00	8.00	-	8.00	8.00	-	8.00	8.00	-	8.00
Property/Evidence	3.00	-	3.00	4.00	-	4.00	5.00	-	5.00	5.00	-	5.00
Total Public Safety - Police	241.00	0.50	241.50	246.00	0.50	246.50	249.00	0.50	249.50	255.00	0.50	255.50
Library & Cultural Affairs												
Arts & History	5.30	2.25	7.55	6.30	-	6.30	6.30	-	6.30	6.30	-	6.30
Public Library	15.70	14.65	30.35	16.70	15.50	32.20	17.70	14.80	32.50	16.70	11.45	28.15
CSU Extension	-	0.50	0.50	-	0.50	0.50	-	0.50	0.50	-	0.50	0.50
Total Library & Cultural Affairs	21.00	17.40	38.40	23.00	16.00	39.00	24.00	15.30	39.30	23.00	11.95	34.95
Open Space & Trails												
Open Space & Trails	3.00	0.65	3.65	4.00	0.65	4.65	4.00	0.80	4.80	4.00	0.80	4.80
Total Open Space & Trails	3.00	0.65	3.65	4.00	0.65	4.65	4.00	0.80	4.80	4.00	0.80	4.80
Park, Recreation & Senior Services												
Park Maintenance - Athletic Facilities	5.05	-	5.05	5.10	-	5.10	5.10	-	5.10	4.60	-	4.60
Park Maintenance - Forestry	3.42	-	3.42	3.51	-	3.51	3.51	0.75	4.26	3.37	0.75	4.12
Park Maintenance - Horticulture	8.77	-	8.77	8.70	-	8.70	8.70	-	8.70	8.70	-	8.70
Park Maintenance - Irrigation	10.66	-	10.66	11.71	-	11.71	12.71	0.75	13.46	14.21	0.75	14.96
Park Maintenance - Open Space	3.30	-	3.30	3.43	0.75	4.18	3.43	1.50	4.93	3.43	1.50	4.93
Park Maintenance - Structures/Playground	4.00	-	4.00	4.05	-	4.05	4.05	0.75	4.80	4.05	0.75	4.80
Park Maintenance - Turf Mowing	5.80	-	5.80	6.64	-	6.64	6.64	-	6.64	6.64	-	6.64
Seniors - Administration	2.61	-	2.61	2.61	-	2.61	2.61	-	2.61	2.61	-	2.61
Seniors - Community Services	1.17	-	1.17	1.17	-	1.17	1.17	-	1.17	1.17	-	1.17
Seniors - Transportation	3.22	0.80	4.02	3.22	0.80	4.02	3.22	0.80	4.02	3.22	0.80	4.02
Seniors - Nutrition	3.00	1.31	4.31	3.63	0.68	4.30	3.63	0.68	4.30	3.00	1.30	4.30
County Commons Cemetery	0.20	-	0.20	0.20	-	0.20	1.20	-	1.20	1.20	-	1.20
Cemetery Maintenance	1.00	-	1.00	2.00	-	2.00	2.00	-	2.00	2.00	-	2.00
Recreation Administration	1.10	-	1.10	1.10	-	1.10	1.10	-	1.10	1.10	-	1.10
Recreation Facilities and Programs	32.70	18.72	51.42	32.93	19.36	52.29	33.93	19.36	53.29	33.70	8.92	42.62
Total Recreation & Senior Services	86.00	20.83	106.83	90.00	21.58	111.58	93.00	24.58	117.58	93.00	14.77	107.77

Appendix F - Full-Time Equivalent (FTE) Summaries

Function/Department	REVISED BUDGET - 2021			ORIGINAL BUDGET - 2022			REVISED BUDGET - 2022			ORIGINAL BUDGET - 2023		
	Full Time	Part Time	Total FTE	Full Time	Part Time	Total FTE	Full Time	Part Time	Total FTE	Full Time	Part Time	Total FTE
Combined City & County												
Public Works												
Administration - Public Works	2.50	-	2.50	3.40	-	3.40	3.90	-	3.90	3.40	-	3.40
Fleet Maintenance	12.00	-	12.00	11.00	-	11.00	12.00	-	12.00	12.00	-	12.00
Facility Maintenance	43.00	2.25	45.25	43.80	2.25	46.05	43.80	2.25	46.05	46.80	2.25	49.05
Streets - Maintenance of Condition	8.56	-	8.56	10.56	-	10.56	10.56	-	10.56	10.50	-	10.50
Streets - Snow and Ice Control	1.32	-	1.32	1.32	-	1.32	1.32	-	1.32	1.44	-	1.44
Streets - Traffic Control	7.82	-	7.82	7.82	-	7.82	7.82	-	7.82	9.76	-	9.76
Streets - Cleaning	2.42	-	2.42	2.42	-	2.42	2.42	-	2.42	2.42	-	2.42
Streets - Stormwater	1.88	-	1.88	1.88	-	1.88	1.88	-	1.88	1.88	-	1.88
Water Resources & Planning	1.75	-	1.75	1.75	-	1.75	1.75	-	1.75	1.75	-	1.75
Water - Treatment Plant	10.20	-	10.20	10.85	-	10.85	12.10	-	12.10	12.35	-	12.35
Water - Systems Operations & Maintenance	12.50	-	12.50	14.50	-	14.50	14.50	-	14.50	14.50	-	14.50
Water - Environmental Monitoring	7.75	-	7.75	7.75	-	7.75	7.75	-	7.75	7.75	-	7.75
Sewer - Treatment Plant	11.25	-	11.25	13.90	-	13.90	15.15	-	15.15	15.40	-	15.40
Sewer- Industrial Pretreatment	2.00	-	2.00	2.00	-	2.00	2.00	-	2.00	3.00	-	3.00
Sewer - System Operations & Maintenance	8.50	-	8.50	8.50	-	8.50	8.50	-	8.50	8.50	-	8.50
Sewer - Laboratory Operations	4.25	0.80	5.05	4.25	0.80	5.05	4.25	0.80	5.05	4.25	0.80	5.05
Storm Water - Sewer	3.00	-	3.00	3.00	-	3.00	3.00	-	3.00	3.00	-	3.00
Storm Water - Operations and Maintenance	2.00	-	2.00	2.00	-	2.00	2.00	-	2.00	2.00	-	2.00
Storm Water - Environmental Services	1.00	-	1.00	1.00	-	1.00	1.00	-	1.00	1.00	-	1.00
Water Reclamation Resources & Planning	2.25	-	2.25	2.25	-	2.25	2.25	-	2.25	2.25	-	2.25
Water Reclamation Supply	0.05	-	0.05	0.05	-	0.05	0.05	-	0.05	0.05	-	0.05
Total Public Works	146.00	3.05	149.05	154.00	3.05	157.05	158.00	3.05	161.05	164.00	3.05	167.05
Health and Human Services												
HS - Operations & Administration	7.20	-	7.20	7.20	-	7.20	7.10	-	7.10	6.25	-	6.25
HS - Adult Services	1.15	-	1.15	1.15	-	1.15	1.30	-	1.30	2.20	-	2.20
HS - Child Welfare	21.92	-	21.92	21.92	-	21.92	21.82	-	21.82	21.82	-	21.82
HS - Child Care Assistance	1.17	-	1.17	1.17	-	1.17	1.17	-	1.17	1.17	-	1.17
HS - Public Assistance	18.83	0.50	19.33	18.83	0.50	19.33	18.83	0.80	19.63	19.19	0.80	19.99
HS - Child Support Enforcement	4.15	0.50	4.65	4.15	0.50	4.65	4.15	0.50	4.65	4.15	0.50	4.65
HS - TANF Administration	2.18	-	2.18	2.18	-	2.18	2.18	-	2.18	2.18	-	2.18
HS - Workforce Center	12.48	0.80	13.28	12.48	0.80	13.28	12.68	0.80	13.48	12.68	0.80	13.48
Public Health Administration	4.77	0.60	5.37	4.77	0.60	5.37	4.77	0.60	5.37	4.25	1.02	5.27
Public Health & Planning	2.00	-	2.00	3.00	-	3.00	3.00	-	3.00	3.00	-	3.00
Reproductive Health	0.75	1.00	1.75	0.75	1.00	1.75	0.40	1.00	1.40	0.40	1.18	1.58
Disease Prevention	4.95	0.64	5.59	4.95	0.64	5.59	4.95	0.54	5.49	5.25	0.45	5.70
Community Based Nursing	1.10	0.65	1.75	1.10	0.65	1.75	1.10	0.65	1.75	1.10	0.65	1.75
Women, Infants & Children	1.20	0.75	1.95	1.20	0.75	1.95	1.20	0.75	1.95	1.20	0.75	1.95
Environmental Health	4.88	-	4.88	4.88	-	4.88	4.88	-	4.88	4.88	-	4.88
Emergency Preparedness	3.12	0.56	3.68	3.12	0.56	3.68	3.12	0.56	3.68	2.37	-	2.37
Health Promotions	2.80	1.00	3.80	2.80	1.00	3.80	2.80	1.00	3.80	1.80	1.00	2.80
Vital Statistics	0.35	0.10	0.45	0.35	0.10	0.45	1.35	0.10	1.45	1.11	-	1.11
Total Health and Human Services	95.00	7.11	102.11	96.00	7.11	103.12	96.80	7.30	104.11	95.00	7.15	102.15
Total City & County	798.00	59.20	857.20	821.00	57.74	878.74	843.80	58.85	902.65	854.00	45.57	899.57

**Appendix G - Interfund Activity
2023**

Receiving Fund	Expending Fund	Amount	Transaction Description
City General	Water	2,432,221	General government services provided by the General Fund based on an estimate of the amount of time invested in Water-related functions.
City General	Wastewater	1,716,856	General government services provided by the General Fund based on an estimate of the amount of time invested in Wastewater-related functions.
City General	Water Reclamation	171,691	General government services provided by the General Fund based on an estimate of the amount of time invested in Water Reclamation-related functions.
City General	Lodging Tax	514,299	100% of tax collected is designated for the maintenance of street landscapes for specific retail developments. Parks Maintenance activities are recorded in the General Fund.
City General	County General	3,201,349	General government services provided by the General Fund based on an estimate of the amount of time invested in County-related functions.
City General	County General	3,318,108	Covers expenditures in excess of revenues.
Total City General Fund		11,354,524	
Facility Maintenance	City General	2,771,772	Facility specific costs and sq. ft. allocation of general costs.
Facility Maintenance	Water	239,868	Facility specific costs and sq. ft. allocation of general costs.
Facility Maintenance	Wastewater	219,876	Facility specific costs and sq. ft. allocation of general costs.
Facility Maintenance	Recreation	1,639,080	Facility specific costs and sq. ft. allocation of general costs.
Facility Maintenance	Human Services	-	Facility specific costs and sq. ft. allocation of general costs.
Facility Maintenance	County General	1,792,320	Facility specific costs and sq. ft. allocation of general costs.
Total Facility Maintenance Fund		6,662,916	
Recreation	City General	4,360,007	Subsidy for operations to cover costs above participation fees.
Total Recreation Fund		4,360,007	
Library	City General	279,652	Covers expenditures in excess of revenues.
Total Library Fund		279,652	
Street	City / County General	3,536,215	Replacement of the Road and Bridge Tax collected from predecessor counties.
Total Street Fund		3,536,215	
Capital Improvement	City General	1,000,000	Covers new capital improvements projects.
Capital Improvement	County General	1,000,000	Covers new capital improvements projects.
Capital Improvement	Open Space & Parks	-	Repayment for Markel Acquisition
Capital Improvement	Human Services	-	Covers new capital improvements projects.
Capital Improvement	Development Agreements	-	Covers new capital improvements projects
Total CIP Fund		2,000,000	
Open Space & Parks	Capital Improvement	-	Contributions for projects and right of way purchases.
Total Open Space & Parks Fund		-	
Development Agreements	Service Expansion Fee	542,003	Share of Service Expansion Fee based on Development Agreements.
Total Development Agreements Fund		542,003	
Debt Service	Capital Improvements	8,674,584	Portion of principal and interest payments due related to sales tax capital improvements.
Debt Service	Development Agreements	4,939,241	Debt service on Westcor obligation refinancing.
Total Debt Service Fund		13,613,825	
Cemetery	City General	234,981	Covers expenditures in excess of revenues.
Total Cemetery Fund		234,981	
Human Services	County General	684,467	Workforce Center - covers expenditures in excess of revenues.
Total Human Services Fund		684,467	
Grand Total Interfund Activity		43,268,590	

Appendix H

Intergovernmental & Community Funding

Organization	Actual 2021	Original Budget 2022	Revised Budget 2022	Original Budget 2023
HEALTH & HUMAN SVCS STATE FUNDED/MANDATED:				
Imagine!				
Mental Health Center of Boulder County, Inc.	\$ 1,535,144	\$ 1,541,545	\$ 1,541,545	\$ 1,562,946
Misc. HHS Direct Service Providers				
TOTAL HHS AGENCY OUTLAYS	\$ 1,535,144	\$ 1,541,545	\$ 1,541,545	\$ 1,562,946

COMMUNITY OUTLAY:				
Misc. Cultural Organization Outlays	\$ 71,232	\$ 15,293	\$ 15,293	\$ 15,293
TOTAL COMMUNITY AGENCY OUTLAYS	\$ 71,232	\$ 15,293	\$ 15,293	\$ 15,293

ORGANIZATION DUES:				
Broomfield Area Chamber of Commerce	\$ -	\$ 3,400	\$ 3,400	\$ 3,400
Colorado Communities for Climate Action (CC4CA)	10,000	10,000	10,000	10,000
Colorado Municipal League	38,916	40,200	40,200	40,200
Counties & Commissioners Acting Together	15,000	0	17,250	15,553
Denver Regional Council of Governments	22,200	22,200	22,200	22,200
Metro Mayors Caucus/ Civic Results	5,556	5,560	5,560	5,560
National Association of Counties	860	860	860	860
National League of Cities	4,688	4,700	4,700	4,700
North Area Transportation Alliance	2,400	2,880	2,880	2,783
Regional Air Quality Council	8,600	8,600	8,600	8,600
Supplemental Funding - Broomfield FISH	100,000	0	0	0
U.S. 36 Commuting Solutions	12,771	12,800	12,800	12,771
TOTAL ORGANIZATION DUES	\$ 88,014	\$ 111,200	\$ 128,450	\$ 126,627

TOTAL OUTSIDE AGENCY FUNDING	\$ 1,694,390	\$ 1,668,038	\$ 1,685,288	\$ 1,704,866
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*Note White=City Contribution

*Note Shaded=County Contribution

Appendix H

Intergovernmental & Community Funding

CITY COUNCIL SPECIAL EVENT FUNDING:	2023 Budget
A Precious Child Gala	\$ 1,500
Adams 12 Five Star	1,500
Bal Swan	1,500
Broomfield Days - Table Rental	200
Chamber Annual Summer BBQ Sponsorship	1,000
Council Annual Allowance for Community Relations	5,000
Dancing with the Broomfield Stars	1,000
DRCOG Awards Reception Sponsorship	800
Healthy Learning Paths Event	2,000
HOB Awards	800
Humane Society of Boulder Event	1,000
Mayor Annual Allowance for Community Relations	1,000
Metro North Event	1,000
Misc Expenses	5,000
North Metro Chamber Dinner Sponsorship	1,000
Sister City - Travel Expenses	12,000
Smart Community Annual Forum	500
Treats for 4th of July	3,200
TOTAL	\$ 40,000

Appendix I

Administrative Charges and Internal Service Allocations

<u>Facility Maintenance</u>	<u>2023 Budget</u>
<p>Allocations are charged to each major fund for Facility Maintenance services based on the square footage of the buildings maintained for each fund.</p>	
GENERAL FUND	\$ 2,771,772
<i>Municipal Center, Police Building, Depot Hill Museum, #12 Garden Center, Shops/Maintenance Building, Recycling Center, Library, Auditorium</i>	
WATER FUND	239,868
<i>Water Treatment Plant on 144th, Water Treatment Plant on 112th</i>	
SEWER FUND	219,876
<i>Wastewater Treatment Plant</i>	
RECREATION FUND	1,639,080
<i>Community Center, The Bay (Aquatics Park), Paul Derda Recreation Center</i>	
COUNTY FUND	1,792,320
<i>Detention Center, Courts Building, Health & Human Services, and Senior Services</i>	
Total Charges	\$ 6,662,916

<u>General Services for County Fund</u>	<u>2023 Budget</u>
<p>Allocations are charged to the County General Fund (County Fund) for centralized services provided by the City such as finance, human resources, legal, information technology and fleet maintenance. The amounts are based on the indirect cost allocation report prepared each year.</p>	
COUNTY FUND	\$ 3,201,349
Total Charges	\$ 3,201,349

<u>General Services for Utility Funds</u>	<u>2023 Budget</u>
<p>Allocations are charged to each utility fund (Water, Sewer and Water Reclamation) for centralized services provided by the City such as finance, human resources, legal, information technology, and fleet maintenance. The amounts are based on the indirect cost allocation report prepared each year.</p>	
WATER FUND	\$ 2,432,221
SEWER FUND	1,716,856
WATER RECLAMATION FUND	171,691
Total Charges	\$ 4,320,768

<u>General Services for Broomfield Urban Renewal Authority</u>	<u>2023 Budget</u>
<p>Allocations are charged to the Broomfield Urban Renewal Authority (BURA) for centralized services provided by the City such as project administration, finance, human resources, legal, and planning. The amounts are based on the indirect cost allocation report prepared each year.</p>	
BURA	\$ 3,740,284
Total Charges	\$ 3,740,284

APPENDIX J

LONG RANGE FINANCIAL PLAN 2021 - SUMMARY

2021 Financial Plan Update

The Financial Plan is an analytic tool to provide staff and decision makers with clear economic and financial data and metrics to inform policy decisions and provide clarity to the overall direction of the City and County and the various factors that influence, inhibit, and enhance that direction.

The plan is intended to link land use planning, demographic information, and financial planning. This linkage is achieved by coordinating financial planning with Broomfield's 2016 Comprehensive Plan. The purpose for this integration is to understand the potential financial implications of future land uses and plan accordingly to ensure that Broomfield remains a financially sustainable community that can afford to maintain existing levels of service in the future.

Although Broomfield maintains financial health, continued positive economic and revenue results are not guaranteed. Several factors can affect the continuation of positive results, including:

- Deviations from projected land uses detailed in the Comprehensive Plan
- Unforeseen effects of aging infrastructure
- Short-term and long-term economic conditions
- Broomfield's population demographics
- Changes in tax and revenue policy
- Increases in service levels and demands
- Changes in retail competition from Broomfield's neighboring communities

In order to continue to monitor Broomfield's financial health and sustainability, the Financial Plan incorporates a model that provides a summary of current and future financial states, and can be used to evaluate the financial impacts of land use decisions on an ongoing basis. The LRF data and metrics are intended to be part, not the only, evaluating factor of development decisions. Part of the update of the LRF is a goal of integrating the inputs and outputs to other information from colleague departments, such as Community Development and Economic Vitality and Development.

Approach

This financial model is intended to enable the City Council and staff to step back from the transactional, incremental process of the annual budget and specific development proposals to understand the current and long-term financial impacts of land use development and related strategies as one (1) consideration factor regarding development proposals. The updated Financial Plan intends to assist in developing and communicating strategic revenue and expenditure goals beyond a specific proposed development project, the one-year budget cycle, and even the five-year forecast planning cycle. It allows staff to have information on both the short-term and long-term in their consideration deliberations. Further, it allows for consideration of the varied choices with a development such as housing tenure, sustainability, business development character and uses, and market conditions based on the type of development.

The Financial Plan model links planned land use activity to the generalized financial benefits and costs, of those uses and activities in existing and future development. For example, residential land use has a mixed net impact on Broomfield's financial outlook. This net impact stems from residential areas costing more to provide services than it receives in taxes and revenues.

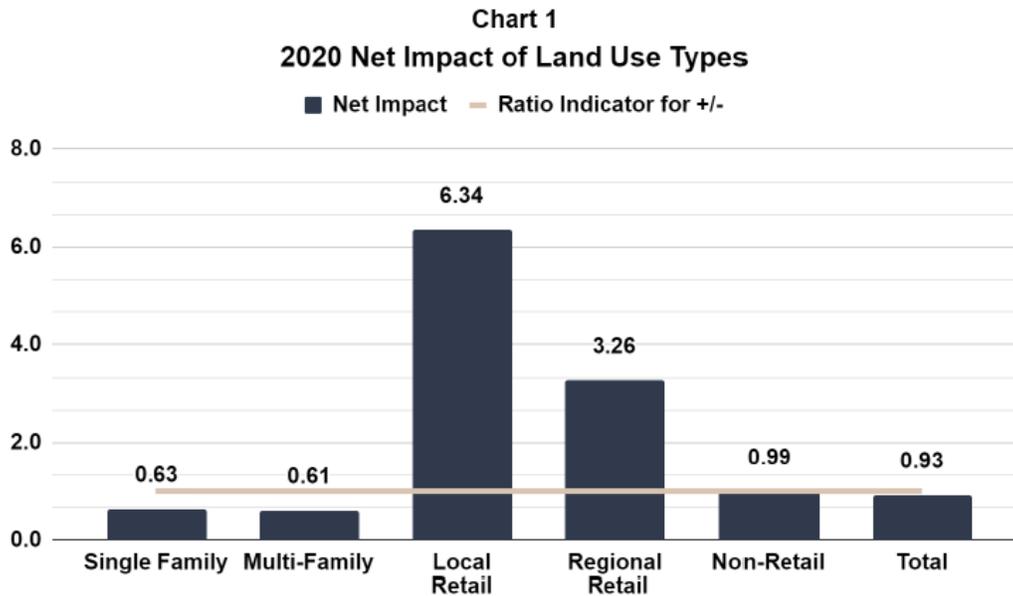
Illustrated in Chart 1, the single-family and multi-family residential provide 63 cents and 61 cents, respectively, of revenue for every dollar (\$) Broomfield spends on the cost of services for these land use categories. However, residential

LONG RANGE FINANCIAL PLAN 2021 - SUMMARY

units and the resulting activity and spending is part of the market demand for retail and commercial land uses that have positive net impacts on Broomfield's financial outlook.

Conversely, retail and commercial areas generate more in taxes and revenues than it costs Broomfield to provide services to those areas. It is the combination of these net impacts that determines Broomfield's overall financial outlook. It should be noted some commercial and retail uses, the market demand of these developments is support from patrons and visitors from outside of Broomfield.

A ratio of 1.00, shown by the tan line in Chart 1 indicates that revenues generated by the land use are equal to the cost of services allocated to the same land use. Ratios greater than 1.00 indicate a net positive ratio of revenues to expenditures whereas ratios less than 1.00 indicate services cost more than revenues generated.

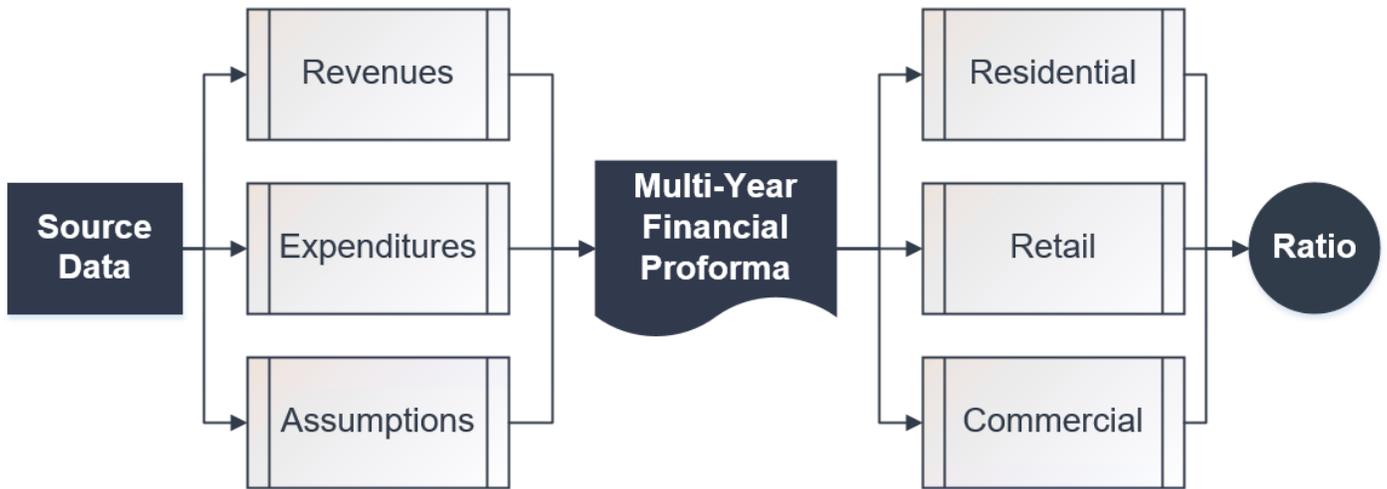


The total land use ratio was 1.02 in 2004, 1.11 in 2008, 1.04 in 2012, and 0.93 in 2020. This means that Broomfield received \$0.93 in revenues for every \$1.00 of expenditures in 2020. The decrease is in large part due to capital project expenses.

Financial Model

In order to continuously monitor Broomfield's financial health as land use decisions are made by the City Council, the Financial Plan contains an interactive model that can be used to evaluate the financial impacts of the land use decisions. The model includes general governmental-type fund operating and capital revenues and expenditures, staffing projections, and long-range financial projections. Revenue and expenditure data included in the models include: 2020 (actual numbers), 2021 (budget numbers), and projections until build-out. The key output of the model is the annual Revenue to Expenditure Ratio explained earlier. An illustration of how the financial model is built is shown below in Chart 2.

**Chart 2
Financial Model**



Broomfield’s Financial Health

The Financial Model indicates that Broomfield is financially healthy and, barring any significant deviations from planned uses of land or other major assumptions in the Financial Plan, is expected to maintain and sustain this health. This is largely due to sound fiscal practices, including:

- Projecting revenues conservatively
- Providing affordable service levels
- Funding ongoing, operating expenditures with ongoing, operating revenues
- Funding maintenance and replacement of capital equipment and infrastructure adequately
- Promoting a diversified mix of revenues
- Promoting a desired mix of land uses
- Ensuring growth pays for its own way
- Maintaining healthy levels of operating and debt service reserves
- Maintaining reserves for specific purposes, such as transportation improvements and facility expansion

Land Use Projections

Land use has been projected based on the Comprehensive Plan and Community Development’s projections. Each development area was analyzed for potential revenue and the cost of providing the same service level as Broomfield currently provides. Table 10 projects the land use by the five categories used in the ratio charts. The growth in the projected land use categories are associated with current plans and is, generally, located in developments in Arista, Interlocken, and the northeast quadrant of Broomfield (North Park, Palisade, Northlands, and the areas east of I-25).

LONG RANGE FINANCIAL PLAN 2021 - SUMMARY

Table 10

Square Feet by Land Use Type				
		2012	2020	Projected Build-Out
Residential	Single-Family	34,350,750	55,955,000	80,752,500
	Multi-Family	8,765,000	8,610,300	17,136,000
	Total	43,115,750	64,565,300	97,888,500
Commercial	Local Retail	1,927,500	3,142,720	5,286,200
	Regional Retail	2,556,130	1,757,802	1,806,802
	Commercial/Industrial	11,629,200	14,973,749	22,153,126
	Total	16,112,830	19,874,271	29,246,128

Table 11 shows that, by build-out, the allocation of land use is expected to grow mainly in the Retail/Commercial and Open Lands designations, consistent with the Comprehensive Plan. Residential land uses are only expected to grow from 34% to 37% of total land uses, while Retail/Commercial is expected to increase from 7% to 23% of total land use and Open Lands is projected to reach the goal of 40% of total land use.

Table 11

Broomfield's Land Use Types and Acreage Amounts						
Major Land Uses	2012		2019		Projected Build-Out	
	Acres	% of Total	Acres	% of Total	Acres	% of Total
Residential	8,138	34.0%	8,138	34.0%	8,727	36.5%
Office/Industrial/Non-Retail	1,098	4.6%	1,098	4.6%	4,521	18.9%
Local Retail	152	0.6%	152	0.6%	447	1.9%
Regional Retail/Malls	267	1.1%	267	1.1%	340	1.4%
Open Lands*	7,680	32.1%	7,680	32.1%	9,866	41.3%
Undeveloped Private Lands	6,566	27.5%	6,566	27.5%	-	0.0%
Total	23,901	100.0%	23,901	100.0%	23,901	100.0%

*Includes Boulder County IGA Open Lands

Revenue And Expenditure Projections

In Broomfield, a diverse revenue base, consistent economic growth, and conservative budget practices have all contributed to revenue growth that exceeds the rate of expenditure growth. As noted in Table 20, Broomfield's actual ratio of revenues to expenditures meets or exceeds 1.0 every year – an indicator of consistently solid overall financial health. The ratio fluctuations over time are mostly due to the timing of capital investments.

LONG RANGE FINANCIAL PLAN 2021 - SUMMARY

Table 20

Summary of Revenues & Expenditures			
2020 to Projected Build-Out			
	Total Revenues	Total Expenditures	Ratio
2020 Actual	\$ 184,952,739	\$ 199,248,478	0.93
2021 Projected	\$ 177,226,560	\$ 219,350,247	0.81
2025 Projected	\$ 207,976,856	\$ 203,066,505	1.02
2030 Projected	\$ 241,480,261	\$ 260,167,113	0.93
2035 Projected	\$ 277,283,587	\$ 260,734,814	1.06
Projected Build-Out	\$ 310,644,469	\$ 300,655,832	1.03

Revenue To Expenditure Ratio

In Table 26, 27 and 28, the Financial Model projects the ratio for revenues to expenditures at build-out. It shows that, at build-out, based on the amended Comprehensive Plan, Broomfield can maintain a ratio of revenues to expenditures of 1.04. Table 29 provides a historical snapshot of the projected build-out ratios at the 2005, 2009, and 2013 as compared to the current 2021 update.

Table 26

Financial Model for General Governmental Fund Types			
Residential Projected Build-Out	Major Land Use Categories		
	Single Family Residential	Multi-Family Residential	Total
Population	72,882	41,621	114,504
Total Revenues	\$ 126,321,380	\$ 32,731,085	\$ 159,052,465
% of Total	79%	21%	100%
Total Expenditures	\$ 180,072,912	\$ 53,913,383	\$ 233,986,295
% of Total	77%	23%	100%

Table 27

Financial Model for General Governmental Fund Types				
Commercial Projected Build-Out	Major Land Use Categories			
	Commercial Local Retail	Commercial Retail - Malls	Commercial Non-Retail	Total
Sq Foot of Buildings	5,286,200	1,806,802	22,153,126	29,246,128
Total Revenues	\$ 63,911,892	\$ 40,671,585	\$ 47,852,630	\$ 152,436,108
% of Total	42%	27%	31%	100%
Total Expenditures	\$ 8,811,160	\$ 11,449,920	\$ 46,408,457	\$ 66,669,537
% of Total	13%	17%	70%	100%

LONG RANGE FINANCIAL PLAN 2021 - SUMMARY

Table 28

Financial Model for General Governmental Fund Types			
Residential & Commercial Projected Build-Out	Major Land Use Categories		
	Residential	Commercial	Combined
Total Revenues	\$ 159,052,465	\$ 152,436,108	\$ 311,488,573
% of Total	51%	49%	100%
Total Expenditures	\$ 233,986,295	\$ 66,669,537	\$ 300,655,832
% of Total	78%	22%	100%
Total Revenues Less Expenditures	\$ (74,933,830)	\$ 85,766,571	\$ 10,832,741
Ratio of Revenues to Expenditures	0.68	2.29	1.04

Table 29

Projected Build-Out Ratios	
Report Years	Projected Build-Out Ratio
2005	1.11
2009	1.08
2013	1.08
2021	1.04

This appendix is a summary of the Long Range Financial Plan. The full version can be found at <http://www.broomfield.org>.

Appendix K - Strategy Map

Guiding Statements & Plans

Mission Statement

Working in partnership with the community, the City & County of Broomfield provides excellent services in an efficient, respectful, and courteous manner to enhance and protect the environment and quality of life of Broomfield residents.

Guiding Values

- We are here to serve our residents as advocates and problem solvers.
- We always treat our residents and employees with dignity, respect, and equity.
- We are fiscally responsible.
- We are here to help Broomfield be a safe and enjoyable community filled with opportunity for residents and employees.
- We care and we show it through our positive manner.
- We respond quickly and we follow-up.
- We value vision, diversity, and progressive thinking.
- We encourage new ideas and suggestions.
- We maximize opportunities to advance the interest of the community as a whole.

2023 Council Priorities

- Affordable Housing
- Criminal Justice Reform
- Economic Vitality and Urban Renewal
- Oil & Gas
- Sustainability and Environment
- Transportation
- Human Services and Public Health
- Equity
- Elections

Comprehensive Plan

- Community Form & Identity
- Growth, Population, & Change
- Land Use
- Transportation
- Open Space, Parks, Recreation, & Trails
- Economic Development
- Community Services & Facilities
- Environmental Stewardship
- Housing
- Utilities
- Oil & Gas

Outcomes

Safe Community

Safety for residents, businesses, visitors, and the City & County workforce

Economic Vitality

A diverse and sustainable economy through housing, employment, and shopping opportunities

Health, Leisure, & Educational Opportunities

Healthy community with a broad spectrum of opportunities for recreation culture, education, and entertainment

Facilities & Transportation Infrastructure

Safe, well-maintained, effective, and attractive facilities, streets, parks, and utilities

Self- Sufficiency

Support for individuals and households requiring basic and temporary health and financial assistance leading to self-sufficiency

Environmental Stewardship

A regional leader in environmental stewardship, open space preservation, water and other natural resource management

Engaged & Fiscally Responsible Government

Innovative, responsive, efficient, and fiscally responsible government with an engaged community and workforce