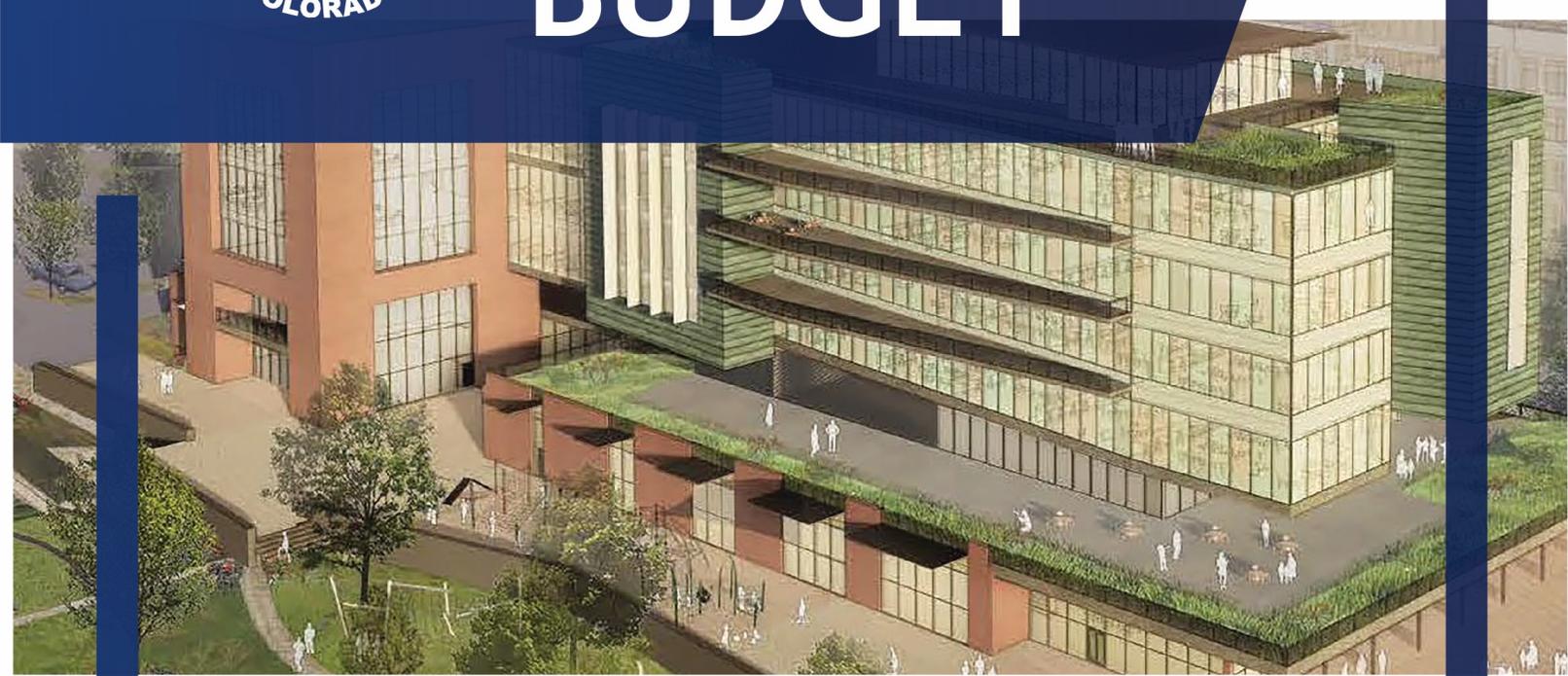


CITY AND COUNTY OF BROOMFIELD, COLORADO



2022 ANNUAL BUDGET



The 2022 Annual Budget cover was designed by the City and County of Broomfield's Brand Manager, Elaine Jones. It features the Baseline project designed by McWhinney ® , a real estate investment and development company.



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**City and County of Broomfield
Colorado**

For the Fiscal Year Beginning

January 01, 2021

Christopher P. Morill

Executive Director



Municipal Election Map of The City and County of Broomfield



Guyleen Castriotta
MAYOR



Laurie Anderson



Kimberly Groom



Jean Lim



Sharon Tessier



Deven Shaff



Todd Cohen



William Lindstedt



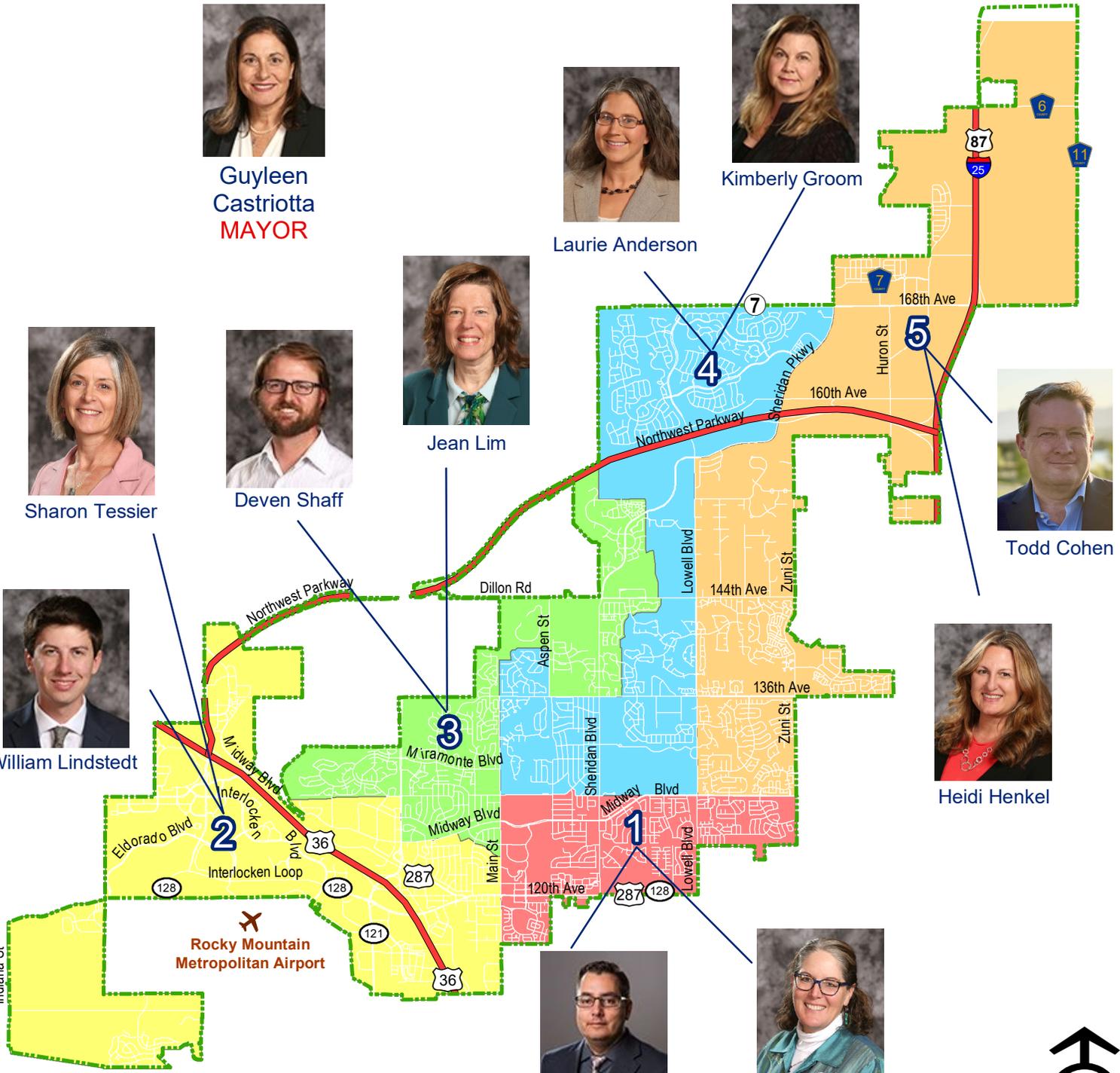
Heidi Henkel



Stan Jezierski
Mayor-Pro Tem



Elizabeth Law-Evans



Note: City and Council members at the time the 2022 Budget was adopted.





BROOMFIELD COMMUNITY

CITY COUNCIL

CITY AND COUNTY ATTORNEY
NANCY RODGERS

CITY AND COUNTY MANAGER
JENNIFER HOFFMAN

MUNICIPAL JUDGE
AMY BOCKMAN

ASSISTANT CITY AND COUNTY MANAGER
DAVID ALLEN

- Human Services
Dan Casey
- Emergency Management
Kyle Mason
- Community Development
(Engineering, CIP, Transportation, Traffic)
Katie Allen
- Library, Arts and History
Kathryn Lynip
- Strategic Initiatives
Tami Yellico
- Open Space and Trails
Kristan Pritz
- Human Resources
Niki Macklin

DIRECT REPORT TO CITY AND COUNTY MANAGER

- Executive Operations Manager
(Council Liaison)
Danee Brouillard
- Police Department
Chief Gary Creager
- Finance Department
Brenda Richey
- Economic Vitality and Development
Jeff Romine
- Engagement and Innovation
Carolyn Romero
- Diversity, Equity and Organizational
Development
Vanessa Oldham
- Performance and Internal Audit
Bernie Block

ASSISTANT CITY AND COUNTY MANAGER
ABBY YELLMAN

- Public Works
Kimberly Dall
- Information Technology
Kateri Abeyta
- Parks, Recreation, and Senior Services
Clay Shuck
- Community Development
(Planning, Building, Administration)
Anna Bertanzetti
- Public Health and Environment
Jason Vahling
- Clerk and Recorder
Erika Delaney Lew
- Assessor
Jay Yamashita
- Courts
Julie McCarthy

READER'S GUIDE

The budget serves as a policy document, financial plan, operational guide, and a communication tool. The document is intended to reflect the emphasis that the City and County of Broomfield places on excellent services delivered in an efficient, respectful, and courteous manner to all its residents. These services are intended to maintain and enhance the quality of life that Broomfield residents enjoy and have come to expect.

Changes from the Previous Year

As the organization responds to an ever-changing environment, staff make the necessary revisions to reflect the new climate. While it can be challenging to demonstrate the ongoing fiscal changes, staff attempts to capture and provide a meaningful format for the services delivered to the community.

The budget document has undergone several major changes this year.

- The document's color scheme and formatting have been updated to reflect Broomfield's graphic standards and to create a more modern look.
- The Table of Contents has been updated to provide information and bookmarks for subsections.
- A citywide list of significant changes has been incorporated after the budget message.
- Several sections of the document have been consolidated with subsections incorporated as necessary.
- The department overviews have been updated to provide a streamlined dashboard with information displayed visually and in bullet form.
- Links and bookmarks have been incorporated throughout the document to allow the reader to easily navigate the various components of the document and to access external sources.

Budget Document Organization

- **Budget Message:** A Budget overview written by the City and County Manager.
 - The message includes information about the upcoming year and short-term factors that influenced the decisions affecting the development of the budget.
 - Includes a table of significant changes from the 2021 Original Budget:
- **Financial Strategy:** Highlights the strategies and processes that guide budget development.
- **Broomfield at a Glance:** Background, historical, and economic information about Broomfield.
- **Sources and Uses:** Provides detailed information on major revenue sources and major expenditure categories.
 - **Fund Summaries:** Provides description and financial summaries of each fund.
 - **Financial Details:** Summary financial data with sources and uses of funds from prior year (2020), current year budget (2021), and projected budget year (2022).
- **Department Overviews:** While the financial details section is arranged by fund, this section is organized by function to provide users with accessible operating information for each department and its divisions.
- **Capital Improvement Programs:** Provides information on capital projects included in the budget. The project sheets include a project description, a five-year expenditure plan, and the impact projects have on the operating budget.

READER'S GUIDE

- **Other Entities:** Other entities are a variety of special districts, authorities, and corporations dedicated to financing additional projects and programs for Broomfield. The boards of directors for these organizations consist of City Council members. City and County employees serve as staff for these organizations and the same policies apply to their budgets:
 - Arista Local Improvement District.
 - Broomfield Housing Authority.
 - Broomfield Urban Renewal Authority (BURA).
 - Colorado Building Corporation.
- **Appendix:** A collection of schedules and topic-specific information:
 - Budget acronyms and terminology.
 - Capital equipment purchase schedule.
 - Personnel summaries.
 - Intergovernmental and community funding.
 - Interfund activity and internal service allocations.
 - Planning documents.

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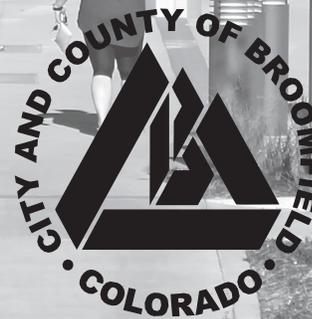
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**BROOMFIELD
COMMUNITY
CENTER**

**CITY AND COUNTY OF
BROOMFIELD, COLORADO**

**2 0 2 2
ANNUAL BUDGET**

**BUDGET
MESSAGE**





TO: Mayor and City Council

FROM: Jennifer Hoffman, City and County Manager

SUBJECT: 2022 Budget for the City and County of Broomfield

DATE: October 26, 2021

Introduction

Fiscal year 2022 is expected to mark the second year of economic recovery following retrenchment in 2020 caused by the COVID-19 pandemic. While Broomfield's economic fundamentals have been improving since 2020 and are expected to continue to improve into 2022, there are potential headwinds pressuring the delivery of the high-quality services that Broomfield residents have come to expect.

The City and County of Broomfield's budget development process relies heavily on accurate forecasting and effective financial trend analysis. Broomfield continues to utilize a conservative approach when implementing these key tools in the development of the budget, while facing declining revenues, increased expenditures, and changes to operations, such as those directly affected by the pandemic.

As we move forward into 2022, we will continue to address the challenges placed on our local economy without sacrificing key services such as public safety and ensuring adequate maintenance and support of Broomfield's water and sewer systems. Which is why in 2021, Broomfield began the process of conducting a utility rate study to ensure appropriate funding to maintain those critical systems.

All of the conservative efforts allow us to submit a balanced 2022 Annual Budget for the City and County of Broomfield. The 2022 Operating Budget focuses on Broomfield's essential needs and services, while maintaining conservative budgeting practices, and continuing to fund operating reserves at the target level of 16.67% of budgeted operating expenditures. Likewise, the 2022 Capital Budget sustains critical infrastructure projects and moves forward with other essential capital improvements. Broomfield remains committed to upholding its strong financial position.

As shown in Table 1, the 2022 budget includes expenditures of \$457.5 million, excluding interfund transfers. The 2022 revenue budget, excluding interfund transfers, is \$430.1 million and includes spending of fund balance and reserves for capital improvement projects and additional operating expenditures.

Table 1: Proposed 2022 Budget Comparison to Prior Fiscal Years

Total Budget Summary					
All Funds (Net of Interfund Transfers)					
Sources and Uses of Funds	Actual 2020	Original Budget 2021	Revised Budget 2021	Original Budget 2022	% Change 2021 Revised to 2022
Sources of Funds					
Beginning Balance	\$ 318,433,117	\$ 195,488,023	\$ 297,306,805	\$ 212,082,401	-28.67%
Revenues					
Annual Revenues	\$ 248,743,309	\$ 238,001,902	\$ 264,477,699	\$ 265,511,136	0.39%
Fiduciary Fund Contributions	164,162,456	161,111,261	159,958,666	164,627,561	2.92%
Bond Proceeds	-	-	164,595,381	-	NA
Transfer From Fund Reserves	10,504,476	1,070,000	3,579,146	-	-100.00%
Total Revenues	\$ 423,410,241	\$ 400,183,163	\$ 592,610,892	\$ 430,138,697	-27.42%
Net Total Sources of Funds	\$ 741,843,358	\$ 595,671,186	\$ 889,917,697	\$ 642,221,098	-27.83%
Uses of Funds					
Expenditures					
Operating Budget	\$ 138,634,308	\$ 160,932,809	\$ 180,874,199	\$ 180,335,520	-0.30%
Capital Improvements	99,154,787	92,864,285	289,210,956	77,656,929	-73.15%
Lease Purchase Payments	7,684,249	4,007,000	4,009,000	4,016,750	0.19%
Debt Service - Bonds	23,148,576	23,191,838	30,585,465	24,998,588	-18.27%
Fiduciary Funds Expenditures	168,861,707	163,663,389	160,514,362	166,147,858	3.51%
Subtotal	\$ 437,483,627	\$ 444,659,321	\$ 665,193,982	\$ 453,155,645	-31.88%
Total Uses of Funds	\$ 437,483,627	\$ 444,659,321	\$ 665,193,982	\$ 453,155,645	-31.88%
Additions to Reserves	\$ 7,052,926	\$ 3,661,964	\$ 12,641,314	\$ 4,337,955	-65.68%
Net Total Uses of Funds	\$ 444,536,553	\$ 448,321,285	\$ 677,835,296	\$ 457,493,600	-32.51%
Ending Balance	\$ 297,306,805	\$ 147,349,901	\$ 212,082,401	\$ 184,727,498	-12.90%

Key Initiatives for 2022

In light of the challenges, this 2022 budget takes special care to rely on conservative fiscal policies and projections that support balanced annual spending that, first and foremost, focuses on providing core services to the community and the organization, such as public safety, infrastructure, elections, health and human services, open space and trails, library, arts and history, and parks, recreation and senior services, etc. The annual budget also places special emphasis on Council priorities within the core service portfolio by continuing to fund efforts related to:

- Sustainability
- Affordable Housing
- Mental Health
- The Creative Economy
- Economic Vitality
- Transportation
- Water

Some of the highlights of the 2022 Operating Budget can be found in Table 2 below.

Table 2: 2022 Operating Budget Highlights

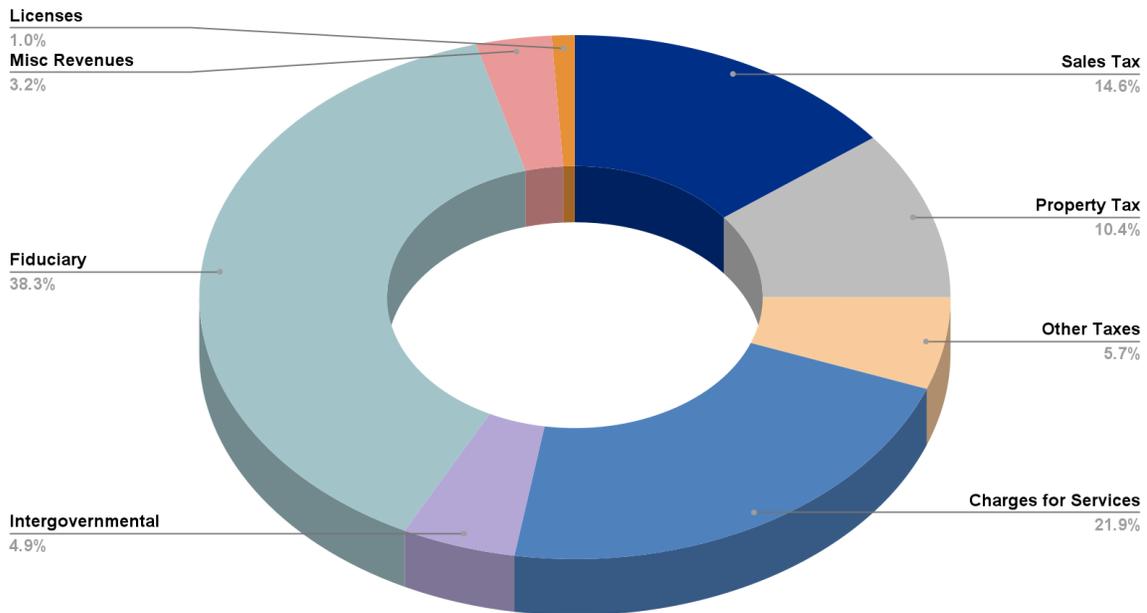
2022 Operating Budget Highlights		
Department	Description	Amount
Affordable Housing	Continued Funding of Housing Authority Programs	\$ 613,077
City Attorney	Oil & Gas Legal Services	\$ 31,912
Information Technology	Remote Work Infrastructure - Enhance Functionality and Security	\$ 18,000
Parks, Recreation & Senior Services	Urban Forest Strategic Plan	\$ 100,000
Police	Body Worn Camera Additions & Signal Devices	\$ 114,490
Public Works	Additional Cardboard Compactor at Recycling Center	\$ 18,000
Public Works	Composite Snow Plow Blades	\$ 50,400
Total		\$ 945,879

MAJOR REVENUES

As shown in Figure 1, there are four sources of revenue that account for nearly 85% of the total revenues in the 2021 Budget: Fiduciary Contributions (38%), Charges for Services (22%), Sales Taxes (15%) and Property Taxes (10%). The purpose for these revenues and their corresponding allocation by fund are either guided by City Council policy (property tax and sales tax), by ordinance or state law (utility charges for service), or by the Governmental Accounting Standards Board (fiduciary contributions).

FIGURE 1

2022 Revenue by Type (without Interfund Transfers)
Total = \$430,138,697



Charges for Services: Charges for Services revenue consists mostly of water and wastewater fees. It accounts for approximately 22% of the total revenues expected to be collected in 2022. These revenues are projected to increase by 16% over the 2021 Revised Estimates. This is partially due to the increase in Recreation revenues from the re-opening of the Broomfield Community Center and also the recovery from the COVID-19 pandemic. The increase also takes into account the connection license fees associated with utilities, which change annually based on the number of housing starts. Water and Sewer service fees are being reviewed and possible changes to the rates and rates structures will be presented to the city council in 2022.

Sales Tax Revenue: Sales tax revenues are projected to be \$62.8 million in 2022, representing approximately 15% of the total revenue expected to be collected. This conservative increase is 2.17% higher than the 2021 Revised Budget. Broomfield's projection anticipates slightly increased revenues as the economy begins to recover from the impacts of COVID-19.

Property Tax Revenue: Property tax revenue accounts for approximately 10% of the total revenues expected to be collected in 2022. Colorado statutes require property reappraisals every two years. The last reappraisal occurred in 2019 for taxes paid in 2020. In Colorado, the assessed value for commercial property is set at 29% of actual value while the residential assessed values are currently set at 7.15% of the market value. Broomfield's commercial tax base continues to be critical to the City and County's revenue base.

Fiduciary Contribution Revenue: Fiduciary contribution revenue accounts for approximately 38% of the total revenues projected in 2022. This large amount is mostly due to the Tax Passthrough funds that the City and County collects on behalf of other governments. This revenue is distributed to those local governments and therefore has offsetting associated expenses. The Tax Passthrough for 2022 is approximately \$164.6 million. The Tax Passthrough Fund was created in 2019 to comply with the Governmental Accounting Standards Board (GASB) and therefore was not included in the budget in prior years.

MAJOR EXPENDITURES

Personnel costs are the largest single component of Broomfield’s budgeted operating expenditures. Active management of these costs is an important element of managing the 2022 Budget. Broomfield’s budget approach manages total full-time equivalent positions (FTEs) based on workloads and service levels. Table 3 highlights the additions that occurred to the personnel budget in 2022.

Table 3: 2022 Personnel Additions

Expenditures: 2022 Personnel Additions			
Department	New FTE	Personnel Costs	Notes
Information Technology	0.45	\$ 354,493	Customer Success Specialist (0.25), GIS Specialist (0.2)
Library & Cultural Services	0.30	\$ 33,096	Admin Technician (0.1), Lead Creative Technologist (0.2)
Open Space & Trails	1.00	\$ 79,274	Open Space & Trails Technician (1.0)
Parks, Recreation, & Senior Services	3.75	\$ 341,612	Full-time Parks Technicians (3.0), Part-time Parks Technicians (0.75)
Police	5.00	\$ 470,997	Background Investigator (1.0), Communications Specialists (3.0), Property/Evidence Supervisor (1.0)
Public Works	8.00	\$ 545,283	Streets Technician (1.0), Telecom/Low Voltage Technician (1.0), Traffic Signal Technician (1.0), Utilities Technicians (3.0), Wastewater Plant Operators (2.0)
Total	18.50	\$ 1,824,755	

Health insurance costs are forecasted to increase in 2022 for the self-funded health plan funded by the City and County. The premiums for the self funded plan will not increase for employees in 2022. Broomfield was able to identify reserve healthcare funds to absorb the impact of any increases. Broomfield’s share of the costs will increase by 5.93% for the self-funded plan. On average, the City and County pays 81.14% of the health care premium cost for the self-funded plan and employees pay 18.86%, which is comparable to other local municipalities. On average, other municipalities pay 79.80% of premiums and employees pay 20.02% for family coverage. Overall, personnel costs are expected to increase by approximately 12% per FTE in 2022.

The 2022 Budget includes a merit-based salary adjustment pool of approximately three percent (3%). Future adjustments will be considered based on the City Council direction to budget staff salary in the 60th percentile of the market.

Five-Year Forecast for General Governmental Operating Funds

As shown in Table 4, a five-year forecast for the general governmental operating funds was developed to illustrate multi-year policy impacts. The forecast is not intended to be a five-year budget, but rather a model to evaluate the financial sustainability of the operating funds based on application of the projections in the 2022 Budget and assumptions regarding future revenues (projected growth in the retail base, building starts, inflation, etc.). The forecast illustrates that the general governmental operating funds will have sufficient revenues to support expenditures and meet projected future service needs.

Table 4: Five Year Forecast

General Governmental Operating Funds						
Five-Year Forecast						
	2021 Revised Budget	2022 Budget	2023 Forecast	2024 Forecast	2025 Forecast	2026 Forecast
Beginning Balance, in excess of Reserves	\$28,851,040	\$17,376,662	\$15,082,619	\$10,846,081	\$4,580,669	(3,803,011)
Total Revenues	149,160,158	124,911,558	126,785,231	128,687,010	130,617,315	132,576,575
Operating Expenditures						
Total Operating Expenditures	(155,204,213)	(121,812,270)	(125,466,638)	(129,230,637)	(133,107,556)	(137,100,783)
Debt Service/Lease Payments	(4,009,000)	(4,016,750)	(4,137,253)	(4,261,370)	(4,389,211)	(4,520,888)
Operating Balance	(10,053,055)	(917,462)	(2,818,659)	(4,804,997)	(6,879,453)	(9,045,096)
Total Other Uses of Funds	(1,421,323)	(1,376,581)	(1,417,878)	(1,460,415)	(1,504,227)	(1,549,354)
Net Results of All Activity	(11,474,378)	(2,294,043)	(4,236,538)	(6,265,412)	(8,383,680)	(10,594,450)
Ending Balance, in excess of Reserves	17,376,662	15,082,619	10,846,081	4,580,669	(3,803,011)	(14,397,461)

*5-Year forecast includes 2021 Budget

Key forecast assumptions include:

- Revenue assumptions from the long-range financial plan
- Sales taxes based on incremental increase in retail square footage
- Building use taxes based on projected housing and commercial building starts
- Property tax mills projected to be reallocated from the Capital Improvement Fund to the City General Fund to help offset operational expenses. This need will be re-evaluated on an annual basis.
- Other revenues projected with average annual increase of 1.5%
- Current service levels with projected additional staff or resources
- Operating costs projected with an average annual increase of approximately 3%
- Personnel costs, including benefits, projected with an increase of 3.0% for all years
- All current debt service obligations are met and no additional general fund debt is projected. (For operating funds the debt burden is limited to the payments on Certificates of Participation for new facilities built during county transition. All other general governmental debt is paid through the capital debt service funds.)

2022 Capital Improvements Program

The 2022 capital budgets for the General Governmental and Utility Funds are shown below. The [five-year Capital Improvement Program \(CIP\)](#) supports City Council’s priorities. Highlights of significant projects in the 2022 Capital Improvements Budgets are as follows in Table 5.

Table 5: Capital Budget Highlights

2022 Capital Budget Highlights		
Department	Description	Amount
Economic Vitality	Enhance Broomfield Business Support	\$ 100,000
Facilities	Broomfield Depot Museum - Outbuilding Rehabilitation	\$ 310,873
Open Space	Master Plan Update	\$ 325,000
Recreation & Parks Facility	Bay - Renovation Phase IV - Repair Pool/ADA Compliant	\$ 2,000,000
Sewer	City Park Channel - Midway Park Modifications	\$ 771,530
Sustainability	Replace Five (5) Vehicles with Electric Vehicles	\$ 331,624
Transportation	Anthem Ranch Road - Lowell Blvd to Hope Circle Reconstruction	\$ 861,000
Transportation	Bicycle & Pedestrian Wayfinding Signs	\$ 200,000
Transportation	Huron St. 150th to 160th Ave - Widening & Realignment	\$ 500,000
Water	Mesa Zone Booster Station	\$ 7,200,000
Water	Siena Reservoir / Pump Station / Pipeline	\$ 6,514,122
	Total	\$ 19,114,149

Reserves

The 2022 Budget reflects a continuation of funding reserves at levels exceeding the minimum required in the policy. Broomfield’s reserve policy sets the minimum reserve at 10% of operating costs. The goal for both General Government and Utility Funds is 16.67% of current year expenditures for operations, debt service, and Certificates of Participation payments.

- The 2022 Budget has a combined City and County General Governmental Operating reserve balance of \$21.6 million or 16.67%
- The Utility Funds each meet the 16.67% goal with a combined operating reserve amount equal to \$4.5 million
- The Utility Funds also have a debt service reserve goal equal to three years’ bond principal and interest payments
 - Each of these goals will be met, or exceeded, in the 2022 Budget

Conclusion

Broomfield is pleased to present to you a budget that continues to provide quality programs and services our residents have come to expect and enjoy. The 2022 budget is balanced, meets all statutory requirements, adjusts to the current economy, and advances implementation of Broomfield’s Comprehensive and Long-Range Financial Plans, as well as, City Council’s priorities. The 2022 budget helps to ensure that the City and County of Broomfield continues to be a great place to live and work and that Broomfield is, indeed, a quality community.

I want to acknowledge all of the staff members who assisted in the preparation of this comprehensive budget document. Their efforts and professionalism are most appreciated. And, I want to thank the Mayor and City Council for its policy leadership and proud commitment to Broomfield.

Respectfully submitted,



Jennifer Hoffman
City and County Manager

**2022 Significant Budget Changes
by Department**

Department	Division	Description of Change	One-Time \$ Change	Ongoing \$ Change	FTE Change
City & County Attorney		Contractual services for Oil and Gas related matters requiring outside legal counsel	11,280		
City & County Attorney		Decrease in-person continuing legal education opportunities due to pandemic	(2,288)		
City & County Attorney		Increased professional services (incl. outside legal counsel) for dependency & neglect trials, appeals, title work		18,456	
Department Total			\$ 8,992	\$ 18,456	0.00
City & County Clerk	Elections	Additional temporary hours for election judges. Two (2) elections in 2022	35,000		
City & County Clerk	Elections	Election adjudication software		44,825	
City & County Clerk	Clerk and Recorder	Increase advertising costs for Boards and Commissions recruitment	10,000		
City & County Clerk	Elections	Increased printing needs due to two (2) elections	40,000		
Department Total			\$ 85,000	\$ 44,825	0.00
City & County Manager	Executive Management	Transfer of one (1) Director of Diversity, Equity and Organizational Development position to DDEI		(178,818)	(1.00)
City & County Manager	Executive Management	Moved one (1) Housing Ombudsman position from CMO to Human Services (No new fiscal Impact)		(110,000)	(1.00)
Department Total			\$ -	\$ (288,818)	(2.00)
Communications		Redeploying employee to support Development, Diversity, Equity, and Inclusion Dept.		(45,000)	
Communications		Advertising to cover pandemic related videos, education, and advertising	8,250		
Communications		Volunteer background checks		28,000	
Department Total			\$ 8,250	\$ (17,000)	0.00
Community Development	Planning	One (1) Planning Technician Position		82,000	1.00
Community Development	Planning	One (1) Urban Planner Position		108,000	1.00
Community Development	Building Inspections	Two (2) Building Inspectors		190,000	2.00
Community Development	Planning	One (1) existing part-time Principal Planner upgraded to full-time Planning Manager		11,300	
Community Development	Engineering	One (1) Transportation Engineer		73,000	1.00
Community Development	Planning	One (1) Senior Transportation Planner		73,000	1.00
Community Development	Planning	One (1) Reclassification for Principal Planner		13,000	
Community Development	Planning	One (1) Reclassification for Senior Planner		16,500	
Department Total			\$ -	\$ 566,800	6.00
Development, Diversity, Equity, and Inclusion		Transferred one (1) Director of Diversity, Equity and Organizational Development position from CMO		178,818	1.00
Department Total			\$ -	\$ 178,818	1.00
Human Services		One (1) Housing Case Manager (Former Housing Ombudsman position moved and reclassified from CMO - no new fiscal impact)		110,000	1.00
Department Total			\$ -	\$ 110,000	1.00
Information Technology	Operations	Maintenance and support for the Election's Agilis ballot processing system and voting machines		35,000	
Information Technology	Operations	Shifted system maintenance and support from CIP to Operating budgets for the Supervisory Control and Data Acquisition (SCADA)		6,000	
Information Technology	Operations	Wastewater Plant wireless system upgrades	5,000		
Information Technology	Operations	Enhancements to Motor Vehicle system	30,000		
Information Technology	Operations	Supplemental Microsoft Office licensing		65,400	
Information Technology	Operations	Safety Monitoring app for Child, Adult and Family Services staff		14,500	
Information Technology	Operations	One (1) Project Manager full time position		103,979	1.00
Information Technology	Operations	One (1) Business Analyst full time position		127,459	1.00
Information Technology	Operations	One (1) existing GIS Specialist position (0.8) to Full Time		19,436	0.20
Information Technology	Operations	One (1) existing Customer Success Tech I position (0.75) to Full Time		14,987	0.25

**2022 Significant Budget Changes
by Department**

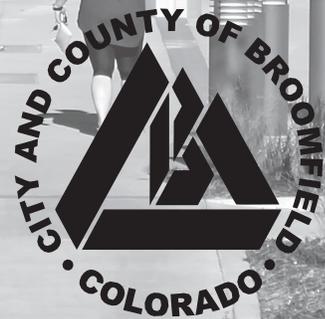
Department	Division	Description of Change	One-Time \$ Change	Ongoing \$ Change	FTE Change
Department Total			\$ 35,000	\$ 386,761	2.45
Library & Cultural Affairs	All Divisions	Reclassification of existing Administrative Technician and increase hours		9,515	0.10
Library & Cultural Affairs	Library	One (1) New Lead Creative Technologist position		90,300	1.00
Department Total			\$ -	\$ 99,815	1.10
Open Space & Trails		One (1) New Open Space and Trails Technician position		89,909	1.00
Open Space & Trails		Supplies & Equipment: Oil and Gas safety equipment for staff, additional wildlife monitoring equipment, and supplies necessary to return to pre-COVID level of service delivery		4,269	
Department Total			\$ -	\$ 94,178	1.00
Parks, Recreation, & Seniors	Recreation	Increase of temporary hours as well as a conversion to fund one (1) full-time Pool Manager position		21,426	1.00
Parks, Recreation, & Seniors	Parks Maintenance	Additional Seasonal Hours (Irrigation and Forestry)		31,695	
Parks, Recreation, & Seniors	Parks Maintenance	Increase in temporary hours as well as conversion to fund one (1) Part-Time Irrigation and Mowing position		57,236	0.75
Department Total			\$ -	\$ 110,357	1.75
Police	Training	One (1) New Full time Background Investigator position		109,101	1.00
Police	Property/Evidence	One (1) New Full time Property/Evidence Supervisor position		117,673	1.00
Police	Communications	Three (3) New Full time communications specialist positions		293,953	3.00
Department Total			\$ -	\$ 520,727	5.00
Public Works	Sewer Treatment Plant	Two (2) New Full time Wastewater Plant Operators		194,937	2.00
Public Works	Water Operations & Maintenance	Water chemical treatment costs increase and projected growth		136,000	
Public Works	Water Operations & Maintenance	Fee increases for Windy Gap and Colorado Big Thompson water supply		130,800	
Public Works	Facilities	One (1) New Full time Telecom Low Voltage Technician position (net of eliminated contracting costs)		5,507	1.00
Public Works	Streets	One (1) New Full time Traffic Signal Technician position		81,243	1.00
Public Works	Streets	Increases contractual agreement for street condition maintenance		393,000	
Public Works	Streets	Increased snow and ice response		178,000	
Public Works	Solid Waste and Recycling	One (1) New Additional cardboard recycling compactor		11,000	
Department Total			\$ -	\$ 1,130,487	4.00
Strategic Initiatives	Sustainability	Increased air quality monitoring expenses		121,900	
Strategic Initiatives	Sustainability	Sustainability consulting	129,000		
Strategic Initiatives	Oil and Gas	Increased noise monitoring and consulting costs		35,000	
Strategic Initiatives	Oil and Gas	Increased location services and soil testing		46,000	
Department Total			\$ 129,000	\$ 202,900	0.00
Total of Significant Changes			\$266,242	\$3,158,306	21.30

**BROOMFIELD
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**2 0 2 2
ANNUAL BUDGET**

**FINANCIAL
STRATEGY**



FINANCIAL STRATEGY

This section contains information about Broomfield’s planning processes. It includes financial and non-financial policies, the basis of budgeting, and the budget process.

SHORT-TERM & LONG-TERM PLANNING PROCESSES

Broomfield’s Mission Statement and Guiding Values

Broomfield’s Mission Statement and Guiding Values, found in [Appendix K: Strategic Map](#), play an important role in the budget process. These values are one of the driving forces behind the service level the City and County provides for its citizens. The City and County budget supports this expected service level.

Council Focus Session

The City Council holds a Council Focus Session at the beginning of each year to identify both short- and long-term priorities for the current year and the upcoming budget development process. City Council reviews a progress report detailing the work completed on the short-term priorities for the current budget year. In addition to the City Council focus session in February, City Council holds Budget Study Sessions in the fall to ensure both short and long-term goals are being addressed in the budget process.

City & County Comprehensive Plan

Longer-term priorities are driven by the City and County Comprehensive Plan, which was updated in 2016. This dynamic 20-year policy serves as the principal planning document addressing Broomfield’s goals and policies related to land use and other key community issues. These key issues and goals are summarized in 10 functional elements. This document is formally revised approximately every 10 years and is amended as needed to incorporate changes or updates. Every quarter, City Council reviews the progress of the action steps in the plan and evaluates progress in implementation. [Appendix E: Comprehensive Plan](#) summarizes the 10 functional elements of the plan and includes a vision statement, goals, and action plans for each area.

Strategic Map

The diagram in [Appendix K: Strategic Map](#) shows how Broomfield links the Mission Statement, Guiding Values, City Council Priorities, and the Comprehensive Plan to the Strategic Outcomes.

Five-Year Capital Improvements Plan

Capital infrastructure needs are projected in a Five-Year Capital Improvements Plan that is updated each spring. The plan includes capital rehabilitation and asset replacement needs as well as plans for new amenities, new facilities, and facilities expansions. The plan assists with forecasting needs for enhanced capital revenues such as bond funding to meet large infrastructure needs. Projects are added to the plan through Citizen Committees and department staff. Funded capital projects that advance City Council priorities are noted in the [Capital Improvements Section](#) of the budget document.

Long-Range Financial Plan

The City and County of Broomfield has also adopted a Long-Range Financial Plan (LRFP). The original plan was adopted in 2004 and is updated approximately every five years. It was last updated in 2013 and staff will complete an additional update in 2021. The LRFP is a comprehensive land-use plan that projects financial sustainability at build-out. When Broomfield became a county in 2001, it became very difficult to annex additional land under state law. To create an appropriate and sustainable land use pattern that will provide the framework for our strategic planning and economic goals, Broomfield created an LRFP to review future estimates by five-year increments to estimated build-out. It incorporates the Comprehensive Plan and uses detailed 20-year rolling models to project both operating and capital revenue and expenditures. It is designed to be a dynamic tool to provide the City and County of Broomfield and its employees with clear direction. The prior updates are available on the [Broomfield website](#) and a summary of the 2021 Plan is located in [Appendix J: Long Range Financial Plan](#).

Citizen Feedback

Finally, Broomfield also receives information from its citizens to help with short- and long-term planning by conducting a citizen survey every three to five years that focuses on quality of service and policy direction. Where applicable, survey responses are compared with ratings from other municipalities to provide benchmarking data. Specific policy questions help City Council and management guide the budget to meet citizens' concerns and needs. Although citizen comments are invited at every City Council meeting throughout the year, there are two City Council meetings where citizens can suggest changes and additions to the proposed budget both before and after its submission. Broomfield also has several Citizen Committees and Boards that meet throughout the year and provide a valuable source of planning direction for both short and long-term goals. The most current Citizen Survey was completed in 2018 and a summary of the results is located in [Appendix D: Citizen Survey 2018](#). The full survey and results can be found on the [Broomfield website](#).

GENERAL BUDGET PROCESS

The fiscal year for Broomfield begins on the first day of January and ends on the last day of December each year. In the fall, the City and County Manager submits to the City Council (Council) a proposed operating and capital budget for the next fiscal year. The budget includes proposed expenditures and the means of financing them. Broomfield submits a balanced budget, meaning that the total of the proposed expenditures and provisions for contingencies shall not exceed the total of estimated sources of funds. Public hearings are conducted to obtain citizen comments. After the public hearing, Council may adopt the budget with or without amendment. In amending the budget, Council may make adjustments to programs or amounts, except expenditures required by law or for debt service.

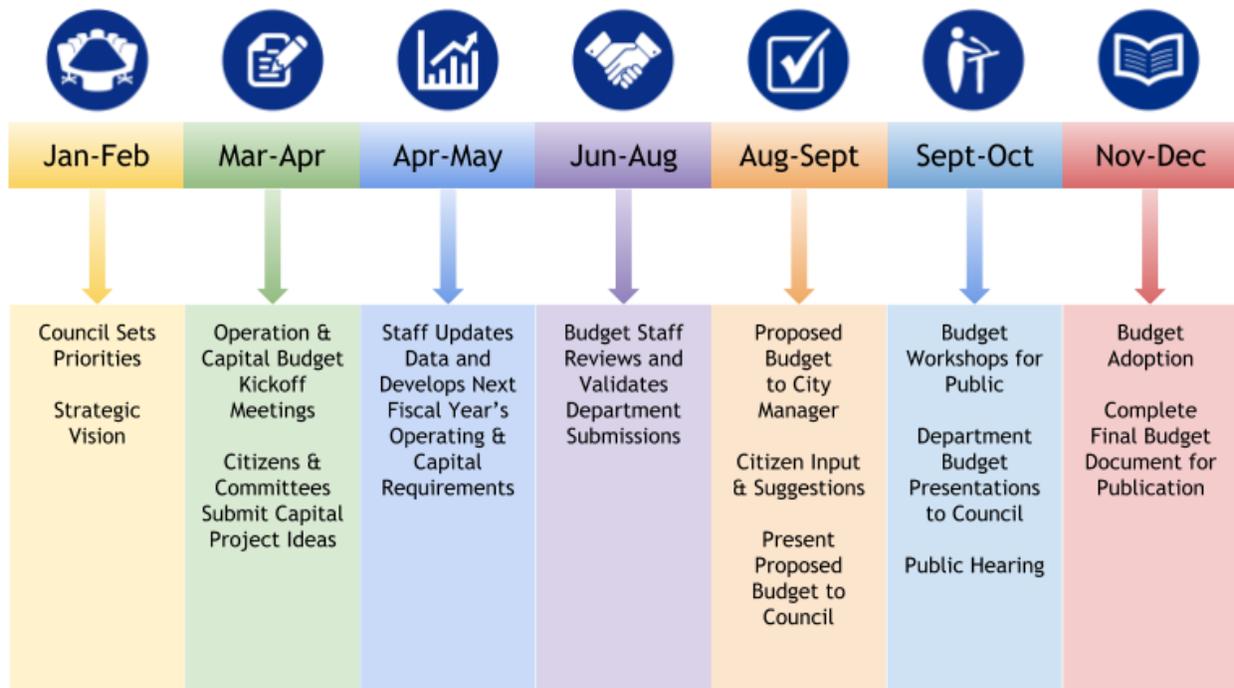
Prior to December 14 each year, the budget is legally enacted through the passage of a resolution. The last date to certify tax levies is December 15. A certified copy of the budget must be filed with the State of Colorado Division of Local Government by January 30.

Once the budget has been enacted, the City and County Manager is authorized to transfer budgeted amounts among programs and departments within a fund. Any revisions that alter the total expenditures of any fund, however, must be approved by Council in the form of a Budget Amendment Resolution. Broomfield maintains an encumbrance accounting system as one technique of accomplishing budgetary control. If, during the fiscal year, the Manager certifies that there are new revenues available for appropriation, Council may pass a resolution to make supplemental appropriations up to the amount of such new revenue, using the same methodology as was used to adopt the original budget.

To meet a public emergency affecting life, health, property, or the public peace, Council may make emergency appropriations. Such appropriations may be made by emergency ordinance in accordance with provision of the Broomfield Charter. If revenues are unavailable to meet an emergency appropriation, Council may authorize the issuance of emergency notes which must be paid no later than the last day of the following fiscal year. All appropriations, except for Capital Expenditures Fund or Special Fund appropriations, shall lapse at year-end, per state statutes.

Budget Calendar

Although budget activity continues throughout the year, Figure 1 maps the formal process for adoption of the 2022 budget.



FISCAL POLICIES

The City and County of Broomfield uses the following policies in managing its financial and budget processes. The policies represent long-standing principles that have continually enabled the City and County to remain financially stable, even during economic downturns. These policies are reviewed annually and are updated as needed. The policies incorporate Governmental Financial Officers Association (GFOA) best practices. Below is a summary of each policy.

General Financial Policies

- Maintain and enhance the sound fiscal condition of the City and County
- Maintain a financially viable organization that can provide a desired level of both city and county governmental services
- Maintain financial flexibility in order to continually adapt to local and regional economic changes and community needs

Operating Budget Policies

- A preliminary budget calendar will be prepared no later than March 31 of each year
- An annual operating budget will be developed by verifying or conservatively projecting revenues and expenditures for the current and forthcoming fiscal year
- The City and County will adopt a balanced budget by December 14 of each year
- The budget is considered balanced when current operating expenditures (excluding one-time items) are paid for from current operating revenues

Revenue Policies

- The City and County will develop and maintain a diversified and stable revenue system to shelter it from short-term fluctuations in any one revenue source
- The City and County will estimate its annual revenues by an objective, analytical process utilizing trends, sound judgment, and statistical analyses as appropriate

Expenditure Policies

- The City and County will maintain a level of expenditures that will provide for the public well-being and safety of community residents

Utility Rates and Fees

- The City and County will set fees and user charges for each enterprise fund at a level that supports both direct and indirect costs of the activity. Indirect costs include the cost of annual depreciation of capital assets and overhead charges
- Utility license fees will be set to cover the cost of growth-related expenditures

Capital Improvement Budget Policies

- The City and County will project its equipment replacement and maintenance schedule needs for the next five years and will update this projection each year. From this projection, a maintenance and replacement schedule will be developed and followed
- The City and County will develop a multi-year plan for capital improvements, including Capital Improvement Program (CIP) design, development, implementation, and operating and maintenance costs
- The City and County will identify the estimated costs, potential funding sources, and projected annual operating costs for each capital project proposal before it is submitted to Council for approval
- The City and County will coordinate development of the capital improvement budget with the development of the operating budget. All costs for internal professional services required to implement the CIP will be included in the operating budget for the year in which the CIP is to be implemented

Short-Term Debt Policies

- The City and County may use short-term debt to satisfy temporary or emergency cash flow needs. All short-term borrowing will be subject to Council approval by ordinance or resolution

Long-Term Debt Policies

- Long-term borrowing will be used to finance capital improvements that cannot be funded from current revenues
- Proceeds from long-term debt will not be used for current, ongoing operations
- Debt limits are set in the City Charter
- Debt limits shall not exceed 10% of the City's assessed valuation

Reserve Policies

- The City and County's policy is to maintain operating fund reserves for general government funds at a minimum of 10% of operating expenditures and debt service. The goal is to maintain 16.67% (or two months) of operating expenditures and debt service expenditures
- Enterprise funds (utility funds) will maintain operating reserves at a minimum of 10% of operating expenditures. The goal is to achieve 16.67% (or two months) of operating expenditures. In addition, utility funds (water, sewer, water reclamation) will maintain fund balances equal to three years debt service expenditures. Finally, enterprise funds will maintain a reserve to cover "zero" coupon debt required by the sinking funds
- The primary purpose of these reserves is to protect the City's essential service programs and funding requirements during periods of economic downturn or other unforeseen catastrophic costs
- City Council approval is required before expending any reserves

Investment Policies

- The City and County's available cash will be invested in accordance with applicable laws, adopted investment policies, and with projected cash flow requirements

Fund Balance

- A fund balance is the difference between a fund's sources and uses of funds
- Portions of fund balance can be designated for specific purposes

Accounting, Auditing, & Financial Reporting

- The City and County's accounting and financial reporting systems will be maintained in conformance with Generally Accepted Accounting Principles (GAAP) and Government Accounting Standards Board (GASB)
- A fixed asset system will be maintained to identify all City and County assets, their condition, historical cost, replacement value, and useful life
- Monthly financial reports will be submitted to the City Council and made available to the public
- Full and continuing disclosure will be provided in the general financial statements and bond representations
- A financial community credit rating of investment grade or higher will be maintained
- An annual audit will be performed by an independent public accounting firm with the subsequent issue of an official Comprehensive Annual Financial Report, including an audit opinion
- Internal audit will be performed regularly throughout the year

Basis of Budgeting

The Comprehensive Annual Financial Report (CAFR) shows the status of the City's finances on the basis of generally accepted accounting principles (GAAP). Budgets for all governmental funds (e.g., general fund) are adopted on a basis consistent with GAAP. The modified accrual basis is used for these funds and recognizes revenue when susceptible to accrual, i.e., when they become both measurable and available. "Measurable" means the amount of the transaction can be determined and "available" means collectible within the current period or soon enough thereafter to be used to pay liabilities of the current period. Expenditures are recorded when the related fund liability is incurred.

Budgets for enterprise funds (water, sewer, and water reclamation) and fiduciary funds (medical and pension funds) are adopted on a non-GAAP budgetary basis to fulfill statutory requirements. Principally, budgeting for the enterprise funds provides for a full accrual basis of accounting, capital expenditures and bond principal payments, but does not provide for depreciation or amortization. Under this method, revenues are recorded when earned and expenses are recorded at the time liabilities are incurred. Water and Wastewater services furnished to customers are recognized as revenue when provided.

Compliance with Amendment 1 of the Colorado State Constitution

The 2022 Budget complies with Amendment 1 of the state constitution, referred to as the Taxpayers' Bill of Rights (TABOR). Broomfield voters, through a general election, voted to exempt sales and use tax revenues, property tax revenues, services expansion fee revenues, and growth related revenues from Amendment 1. Amendment 1 also requires a reserve of 3% of general government spending. For 2022, these statutes require a reserve of \$4.82 million. This requirement is satisfied by the budgeted operating reserves of \$21.8 million. The emphasis on reserves helps the City and County maintain its financial position in a volatile economy.

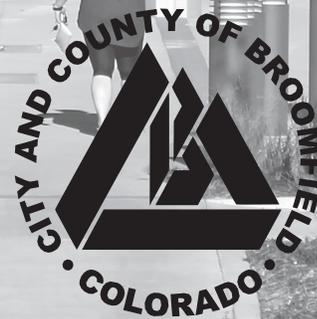
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ANNUAL BUDGET

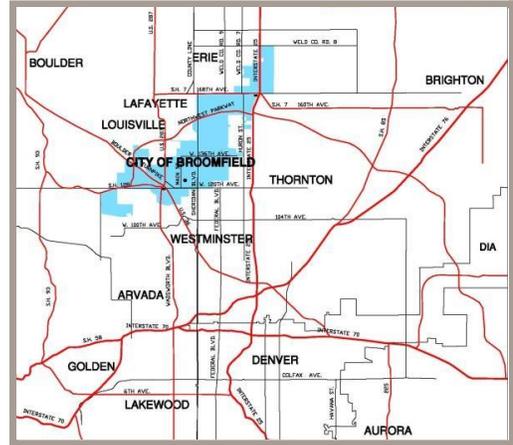
**BROOMFIELD AT
A GLANCE**



BROOMFIELD AT A GLANCE

Broomfield is a community located in the foothills of the Rocky Mountains along U.S. Highway 36, seventeen miles northwest of Denver and nine miles south of Boulder. Several major highways allow easy access from any direction to Broomfield.

With its prime location between Denver and Boulder, Broomfield is a desirable location for both families and businesses with easy access to the cultural amenities and educational opportunities in both cities. Broomfield has a highly educated and growing population and boasts many employment opportunities for both new and current residents.



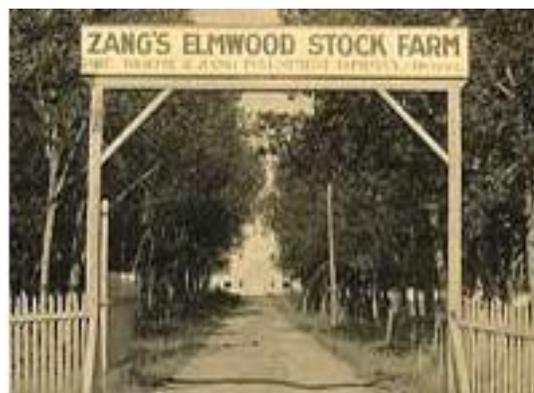
HISTORY

The area around Broomfield became part of the United States in 1803 as part of the Louisiana Purchase. In 1876, the Broomfield area officially joined the union when Colorado became a state.

In 1885, Adolph Zang bought 4,000 acres of land in the vicinity of 120th Avenue and Old Wadsworth Boulevard. The existing railroad stop soon became known as “Zang’s Spur” as trains shipped locally grown grain to Zang Brewing Company in Denver. In the early twentieth century, the Denver and Interurban railway began passing through Broomfield, prompting the building of a depot.

In 1935, construction began on the Boulder Turnpike, one of the first paved roads in the area. Tolls paid for construction of the road from Wadsworth to Boulder.

Broomfield was then incorporated as a city in 1961 and established as a home-rule, Council-Manager form of government by charter in 1974. At that time, the City boundaries fell within four counties. Problems and confusion in accessing services prompted residents to seek relief in a constitutional amendment creating the City and County of Broomfield. In November 1998, residents approved a statewide constitutional amendment to allow Broomfield to become a combined city and county. County operations officially began on Nov. 15, 2001.



GOVERNMENT STRUCTURE

Broomfield features a council-manager form of government. The City Council, which also functions as the County Board of Commissioners, consists of a ten member board with a mayor. Residents elect two council members for each of Broomfield’s five wards to serve staggered four year terms. The Mayor is the leader of the board and is elected at-large for a two-year term.

The City and County Manager, City and County Attorney, Municipal Judge, and several resident boards report directly to the City Council. The City and County Manager, as the chief executive officer of Broomfield’s municipal government, implements the City Council’s policy direction and administers City and County operations.

COMMUNITY PROFILE

Physical Profile

Land Area (Square Miles)	33.58
Elevation	5,344
Population	73,234
Miles of Streets	200
2020 Taxable Assessed Valuation (Millions)	\$1,545
2020 Number of Residential Units	31,287
2021 Open Space Acres	6,371
2021 Parks & Recreation Acres	1,214
2021 Athletic Fields & Facility Acres	664
2021 Other Private Open Space Acres	190

Sources: Broomfield.org, Assessor (2020), Open Space & Trails (2021)

Housing

Median Household Income	\$96,416
Median Monthly Rent	\$1,786
Rent as a Percent of Household Income	26.2%
Median Home Value	\$481,000

Source: U.S. Census Bureau (2019)

Public School Districts

- Adams 12 Five Star Schools
- Boulder Valley RE 2 School District
- Brighton School District 27J
- Jefferson County R-1 Public School District
- St. Vrain Valley RE-1J School District
- Weld County School District RE8 (Ft. Lupton)

Source: Broomfield.org (2021)

Educational Attainment

No Diploma	3.7%
High School Graduate	13.4%
High School Graduate or Higher	96.3%
Some College/Associate’s Degree	26.0%
Bachelor’s Degree	33.0%
Graduate or Professional Degree	23.9%

Source: U.S. Census Bureau (2019)

Primary Employers*

Lumen (CenturyLink)	1,850
Oracle	1,620
SCL Health	1,530
Hunter Douglas Window Fashions	980
Ball Corporation	960
Vail Resorts, Inc.	740
Danone North America	670
TSYS	580
VMware	500
Broadcom Inc.	500

Source: Economic Vitality (2021)

*Excludes Government, Retail, and Education.

Community Information

Median Age	38.9
Labor Force	41,747
Employed	40,213
Unemployment Rate	3.7%
General Election Turnout	82.49%

Source: U.S. Census Bureau (2019)

Source: Colorado Department Of Labor And Employment (2021)

Source: Colorado Secretary of State (2020)

Race & Hispanic Origins

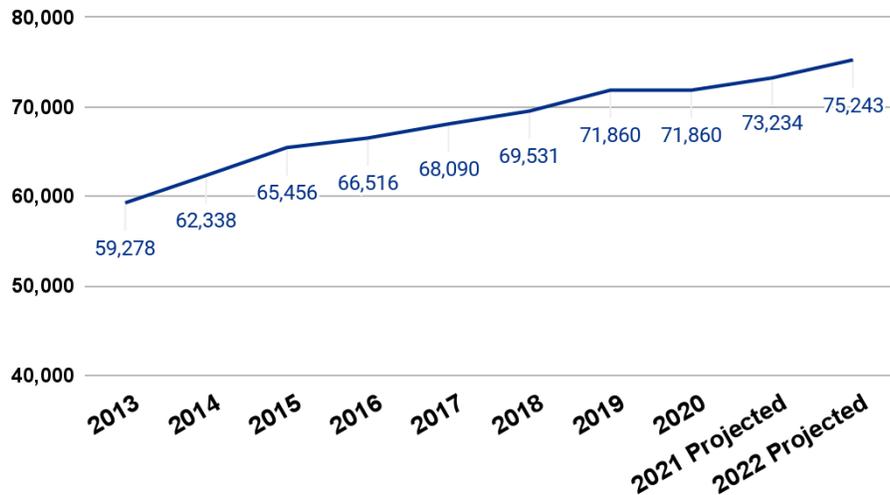
African American or Black	1.5%
Asian	6.9%
Hispanic or Latino	12.7%
American Indian/Alaska Native	0.8%
Native Hawaiian/Other Pacific Islander	0.1%
Two or More Races	2.9%
White, Not Hispanic	76.4%

Source: U.S. Census Bureau (2019)

Population Growth

According to the U.S. Census Bureau, Broomfield is the 12th largest county in Colorado. Over the past twenty years, Broomfield’s population has nearly doubled, requiring a significant expansion of government services. This growth will slow in the next thirty years as the city and county fully builds out its land area. Figure 1 provides a summary of this population growth.

Figure 1: Broomfield's Population Growth



Source: City & County of Broomfield Community Development Department

ECONOMIC PROFILE

Broomfield’s economy has been driven by significant growth in population and construction over the last five years. Although growth in the Denver Metro Area has been hit hard by the economic ramifications of the COVID-19 pandemic, it remains a significant factor in the economic climate.

Property Tax and Sales Tax

Figures 2 and 3 provide information on where Broomfield receives its tax revenue. Figure 2 lists the top ten property taxpayers, the assessed value of the property taxed, and the percent of total assessed valuation of that property. Figure 3 provides the category of each of the top ten sales tax generators in Broomfield.

Figure 2: Broomfield Top 10 Property Tax Payers			
Taxpayer	Type of Business	Assessed Valuation	% of Total
Flatiron Property Holding, LLC	Regional Retail Center	\$51,732,960	3.07%
Oracle America, Inc.	Technology-Software	36,298,490	2.16%
Lumen	Telecommunications	26,077,400	1.55%
Xcel Energy	Energy	25,993,200	1.54%
Mountain View Acquisition Group, LLC	Commercial Real Estate	21,962,590	1.31%
Extraction Oil & Gas LLC	Oil and Gas Exploration	20,838,280	1.24%
GV 385 Interlocken Owner, LLC	Foreign Limited Liability	20,445,000	1.22%
JPMorgan Chase Bank National Assoc.	Data Center	16,675,790	0.99%
Hunter Douglas Inc.	Manufacturing	15,725,160	0.93%
Partners Group Colorado Prop Co LLC	Commercial Real Estate	15,339,480	0.91%

Source: City and County of Broomfield - 2020 Comprehensive Annual Financial Report

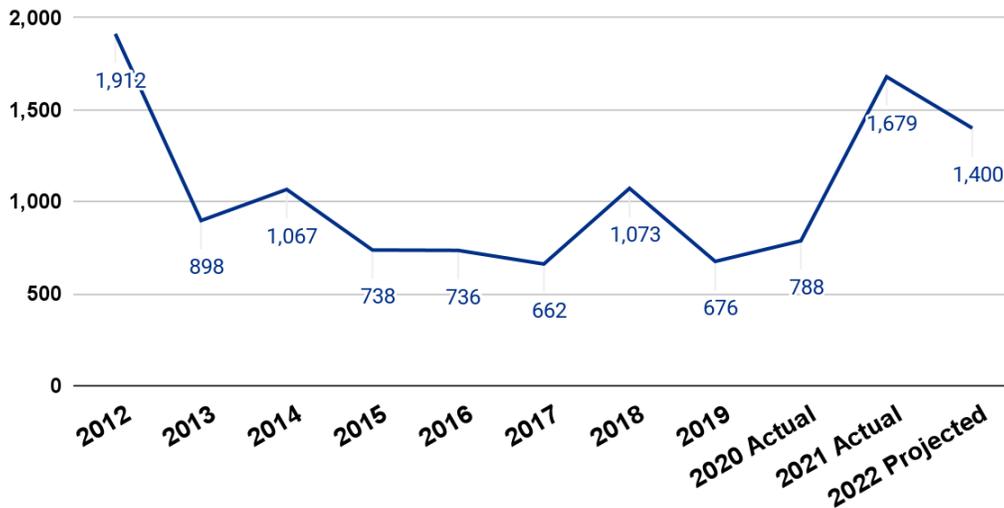
Figure 3: Broomfield Estimated Top 10 Sales Tax Generators (2020) by Type of Business	
1.	Retail Store
2.	Public Utility
3.	Grocery Store
4.	Grocery Store
5.	Retail Store
6.	Technology Industry
7.	Retail Store
8.	Technology Industry
9.	Online Retail
10.	Grocery Store

Source: City and County of Broomfield Sales Tax System

Construction

New construction is an indicator of trends in both the construction industry and the local economy. Both residential and commercial construction indicate a growing population and economy. New construction not only provides Broomfield with immediate revenue through permits and use tax collections but also increases the property tax base. Figure 4 provides information on the trend of residential construction permits.

Figure 4: Residential Construction Permits Issued



Source: City & County of Broomfield Community Development Department

Economic Indicators

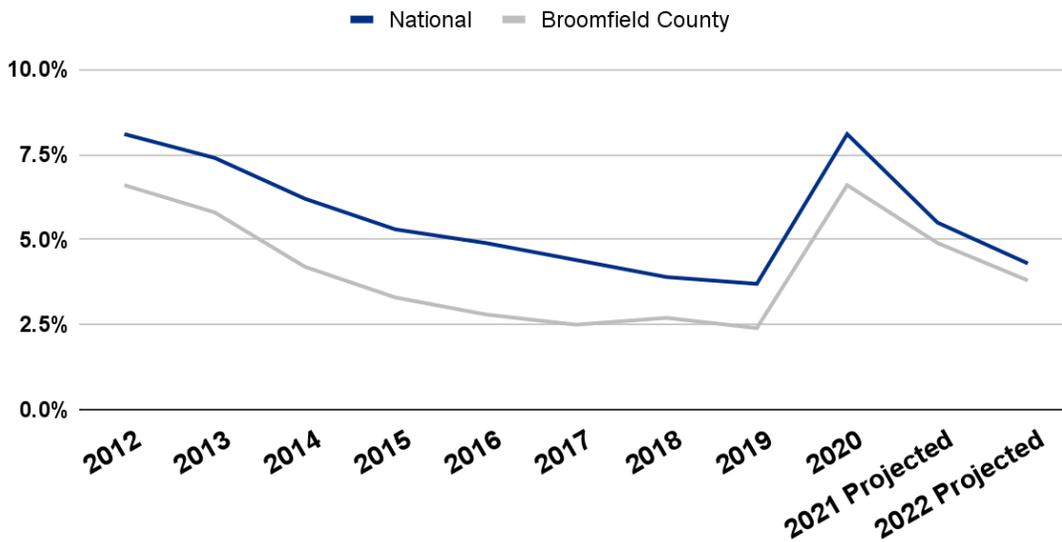
Inflation

Inflation is a general increase in the price of goods and services and a decrease in the purchasing power of money. The standard tool for tracking inflation over time is the Consumer Price Index (CPI), measured by the US Bureau of Labor Statistics. The cost of goods and services is now growing in excess of historical norms with inflation reaching decade-level highs. In recent years the CPI of the Denver metro area has been generally higher than the national average. In 2021, prices in the Denver metro area grew by 6.5% while prices in the United States grew by an average of 7.0%.

Unemployment

The unemployment rate measures the percent of the population that is willing and available to work, has actively searched for work in the past four weeks, but does not currently have work. The rate is calculated from surveys done by the US Bureau of Labor Statistics. Broomfield has generally had lower unemployment rates than the national averages for the past several years. In 2022, the unemployment rate in Broomfield was estimated to be 3.8%. Figure 5 illustrates the trend of the unemployment rate.

Figure 5: Unemployment: Broomfield v. National Average

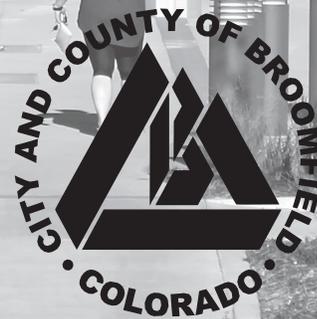


Sources: Colorado Office of State Planning & Budgeting; Broomfield 2019 Comprehensive Annual Financial Report

**BROOMFIELD
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**CITY AND COUNTY OF
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ANNUAL BUDGET**

**SOURCES &
USES**





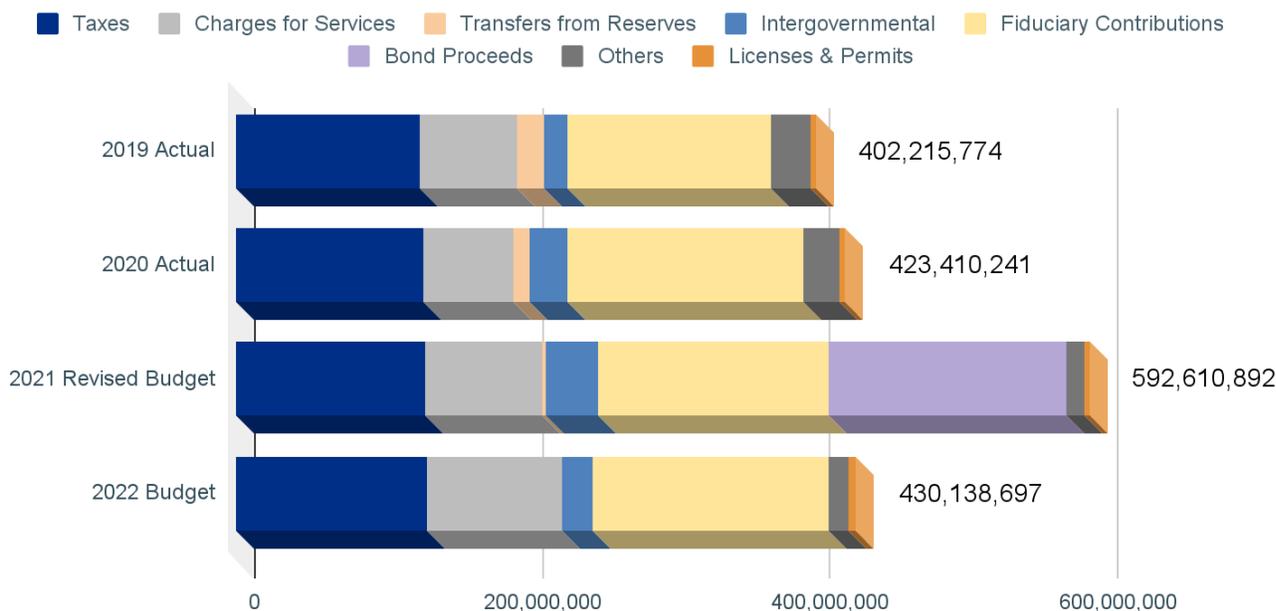
SOURCES AND USES OF FUNDS

REVENUES (SOURCES)

The 2022 budget projects \$430 million in revenue from various sources, excluding interfund transfers. This represents a 0.49% increase over the total revenues (excluding bond proceeds) projected for 2022. The City and County’s major on-going revenue sources are sales and use tax, property tax, charges for services, and intergovernmental revenues. These revenue sources, summarized in Figure 1 and explained in more detail following sections, support operations, capital improvements, and debt services for the City and County.

Figure 1

Revenue Sources by Year (without Interfund Transfers)



Sales Tax

The City and County total sales tax rate is 4.15%. Of this rate, 2.00% is allocated to the City General Fund, 1.50% to the Sales and Use Tax Capital Improvements Fund, 0.40% for the County General Fund, and 0.25% for the Open Space and Park Development Fund. Figure 2 breaks down the sales tax rate.

Figure 2

Sales and Use Tax Rates			
	2021	2022	% Chg
City	3.75%	3.75%	0.00%
County	0.40%	0.40%	0.00%
Total	4.15%	4.15%	0.00%

Sales tax represents 15% of total revenue projected in 2022. This revenue source is highly sensitive to current economic conditions. Sales tax collections are estimated to increase 2.2% from the revised budget projections for 2021. This projection accounts for new and existing retail areas as well as competition from surrounding communities, and a conservative recovery projection from the COVID-19 pandemic. Sales tax projections



SOURCES AND USES OF FUNDS

consider prior year revenue trends, average sales tax per square foot for each type of establishment, and expected new businesses. Figure 3 includes historical sales tax collection data.

Figure 3

Sales Tax Collection			
Fiscal Year	Sales Tax Rate	Revenue	% Change
2018	4.15%	\$ 58,831,957	3.9%
2019	4.15%	\$ 63,385,316	7.7%
2020	4.15%	\$ 60,349,215	-8.2%
2021*	4.15%	\$ 61,471,529	2.4%
2022*	4.15%	\$ 62,808,075	2.2%

* Projected

Property Tax

Property tax represents 10% of total revenue projected in 2022 and is expected to increase 0.12%, over 2020 revised budget projections. Property tax revenue projections are based on the estimated property valuation received from the County Assessor at the estimated mill levy. Property tax is estimated to bring in \$44.7 million in 2022.

Other units of government, including counties, school districts, and special districts, also levy property tax. Broomfield's government sets only the City and County mill levy and has no control over mill levies set by other governmental units. The City and County of Broomfield has not increased the mill levy since the formation of the County in 2001. Figures 4 and 5 illustrate the changes related to property tax.

Figure 4

Property Tax Mill Levies			
	2021	2022	% Chg
City Mill Levy	11.457	11.457	0.00%
County Mill Levy	15.261	15.261	0.00%
Human Service Mill Levy	2.250	2.250	0.00%
Total	28.968	28.968	0.00%

Figure 5

City and County Property Tax				
Fiscal Year	Total Mill Levy	Assessed Value	Revenue	Revenue % Change
2018	28.968	\$ 1,325,058,813	\$ 38,158,298	7.10%
2019	28.968	\$ 1,334,342,081	\$ 38,533,483	1.00%
2020*	28.968	\$ 1,518,219,291	\$ 43,979,777	14.10%
2021*	28.968	\$ 1,545,581,582	\$ 44,325,554	0.80%
2022*	28.968	\$ 1,666,858,487	\$ 47,837,949	7.92%



SOURCES AND USES OF FUNDS

*Projected

Use Tax – Building Materials

The City use tax on building and construction materials is the same as sales tax rate (4.15%) and is distributed in the same way as sales tax revenues. Use tax on building and construction materials is a one-time tax and applies to building and construction materials that are purchased outside the City of Broomfield but are used and stored in the City. For example, approximately 50% of the cost of a new home is attributed to building and construction materials, and the use tax applies to that 50%. If building and construction materials total \$50,000, the use tax would be \$2,075.

This revenue source can vary significantly from year to year depending upon the amount of new construction that occurs in the City in any given year. Revenue is projected from new commercial square feet and residential units (obtained from the Community Development Department) and includes commercial, office, industrial, and retail activity for each year. Figure 6 provides information on the trend of this revenue source.

Figure 6

Building Use Tax Collection		
Fiscal Year	Revenue	% Change
2018	\$ 9,764,075	62.2%
2019	\$ 5,847,464	-40.1%
2020	\$8,094,1077	38.4%
2021*	\$7,220,176	-10.8%
2022*	\$7,005,327	-3%

* Projected

Charges for Services

Charges for services represent 22% of total revenue in 2022. In 2022, total revenue in this category is estimated to be \$94 million. Figure 7 provides detailed information on the previous fee changes.

Figure 7

Water & Sewer Charges			
	2020	2021	2022
Water Rates Per 1,000 Gallons	\$3.28	\$3.36	TBD
Sewer Rates - Monthly Avg Water Consumption	\$3.42	\$3.49	TBD
Sewer Rates - Unfunded Mandate Fee Per 1,000 Gallons	\$0.52	\$0.52	TBD
Environmental Compliance Fee	\$4.00	\$4.00	TBD
Water License Fee	\$ 24,756	\$ 24,756	TBD
Sewer License Fee	\$ 12,559	\$ 12,559	TBD



SOURCES AND USES OF FUNDS

Charges for services consist mainly of charges for water and sewer services, as well as new service connection fees within Broomfield. Water and Sewer service fees are being reviewed and possible changes to the rates and rates structures will be presented to the city council in 2022 based on recommendations of the utility rate study.

Charges for recreation services are also included in this category and project cost recovery of approximately 70.2% to provide those services, including center operations, programs, administration, and utility costs.

Intergovernmental Revenues

The largest components of this category are State and Federal revenues for Human Services programs and benefits, such as Child Welfare, Temporary Assistance to Needy Families (TANF), Colorado Works, Child Care, and Food Assistance. Allocations vary from year to year, but state and federal support normally accounts for approximately 80% of benefits paid to county residents. The County supports the rest of the operation costs through a dedicated property tax mill levy and transfers from the County General Fund.

Fiduciary Revenue

The largest portion of Broomfield’s budgeted revenue is fiduciary revenue. This revenue is held for the benefit of parties outside of the City and County and is not available to support Broomfield’s own programs. The largest portion of this fiduciary revenue comes from the Tax Passthrough Fund, created in 2019 as required under GASB Statement No. 84. This fund accounts for taxes collected on behalf of other governmental entities (such as school districts) which are then passed along to the entities. Contributions to retirement and employee health plans are also included in fiduciary revenue. Figure 8 details the amount of revenue contributed to these funds.

Figure 8

Fiduciary Revenue	
Fund	Contributions (2022)
Employee Medical Care	\$11,358,763
Employee Defined Benefit	1,170,806
Employee Money Purchase	5,056,373
Police Defined Benefit	0
Police Money Purchase	48,638
Retiree Health Insurance	351,292
Tax Passthrough	146,341,689
Inmate Welfare	300,000
Total	164,627,561

EXPENDITURES (USES)

The City and County’s major expenditures are categorized as operations, capital improvements, debt service and lease payments, and fiduciary fund expenditures related to health insurance, retirements, and funds held for others (passthrough funds). Operations and debt service tend to be consistent from year to year, while capital improvements and fiduciary fund expenditures will vary depending upon projects being constructed and the number of staff retirements from year to year. Estimates for 2022 expenditures are illustrated in Figure 9.

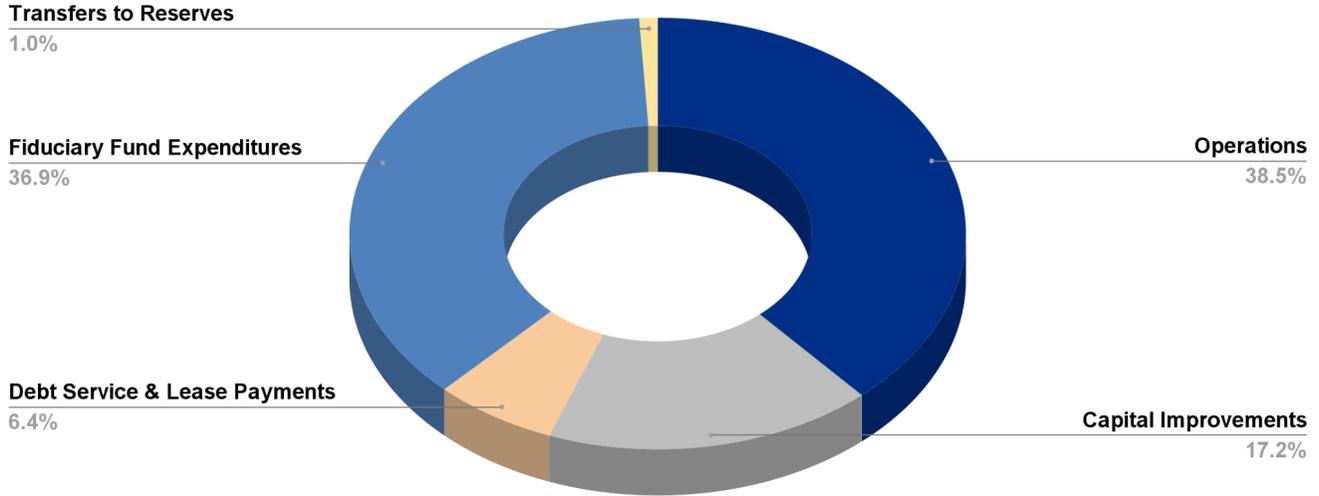


SOURCES AND USES OF FUNDS

Figure 9

2022 Expenditures by Type (without Interfund Transfers)

Total = \$450,522,910



Operating

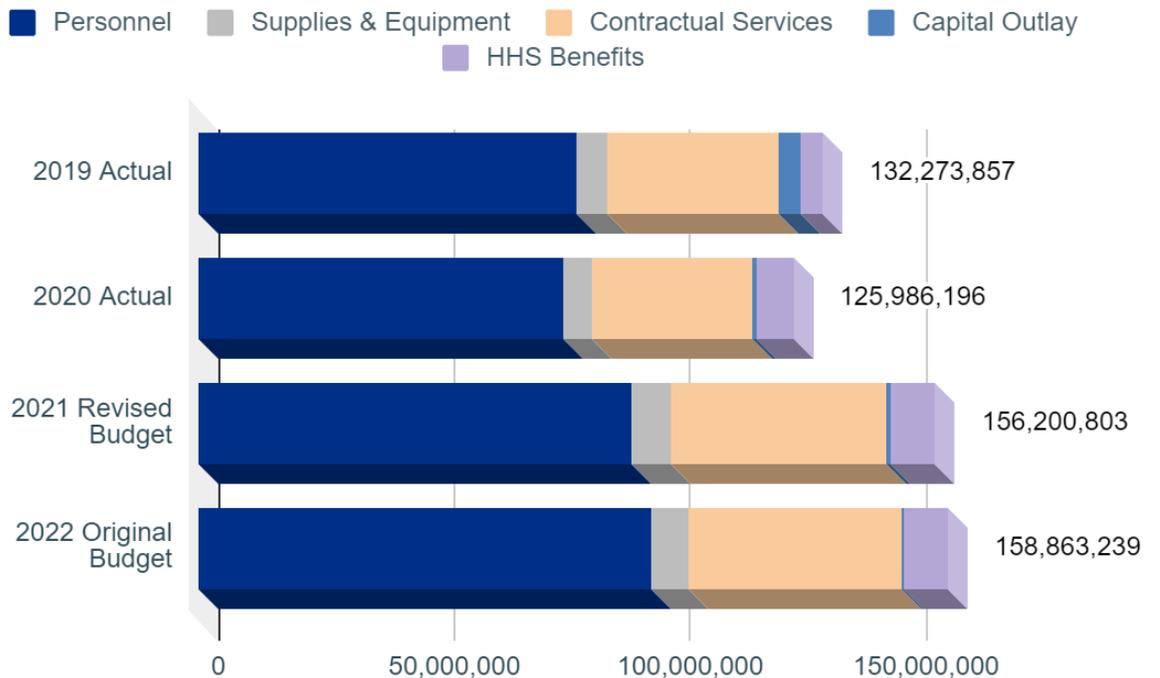
Operating expenditures represent the largest part of the total budget in 2022 and consist of personnel, supplies, equipment, services, capital outlay, and Health and Human Services (HHS) benefits. Figure 10 shows operating expenses, without interfund activities, by expense category.



SOURCES AND USES OF FUNDS

Figure 10

Operating Budget Categories by Year (without Interfund Transfers)



Personnel

The City and County of Broomfield is a service organization, and as a result, personnel costs have the most significant impact on the operations budget. The total personnel budget for 2022 is \$95.6 million, which is 60.2% of total operating expenses.

Supplies & Equipment

Supplies and equipment are physical items owned by the city that cost less than \$5,000. Supplies and equipment make up 5.2% of the 2022 operations budget.

Contractual Services

Contractual services are any services rendered to a government by private firms, individuals, or other governmental agencies. Services include travel and training, utilities, repair and maintenance costs, professional organization dues, printing, and postage. Contractual services account for 28.3% of the total 2022 operations budget.

Capital Outlay

Capital assets are individual items that will last more than one year and cost more than \$5,000. Most capital outlays are funded from the Sales and Use Tax Capital Improvements Fund, except Enterprise Funds (the water, sewer, and water reclamation utilities) purchases. These are expenses that are budgeted within the appropriate operating fund. Purchases of new equipment are funded from departmental operating budgets. A complete list of equipment purchases can be found in Appendix C: Capital Equipment Purchase Schedule.



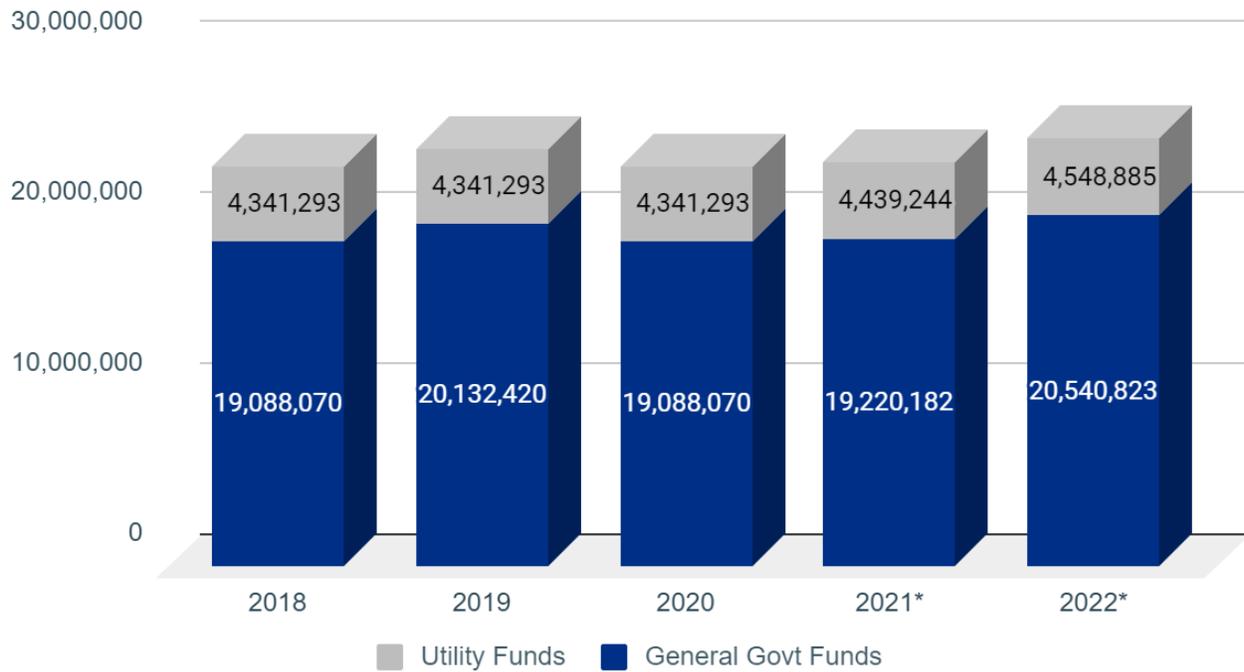
SOURCES AND USES OF FUNDS

OPERATING & DEBT SERVICE RESERVES

The City and County of Broomfield maintains an operations reserve in both General Funds with a goal of ensuring Broomfield has 16.67% of operational and debt service expenditures in reserves for emergencies and unforeseen circumstances. Reserves are split between the City and County General Funds and cover all general government funds. The enterprise funds also have a goal of maintaining reserves of 16.67% of operational expenditures and three years' worth of debt service expenditures. The 2022 budget meets these goals. City Council approval is required to use reserve funds. Figure 11 illustrates how reserves have grown over the last few years.

Figure 11

Operating Reserve Balance



*Projected

CITY AND COUNTY OF
BROOMFIELD, COLORADO

2 0 2 2
ANNUAL BUDGET

Fund Summaries





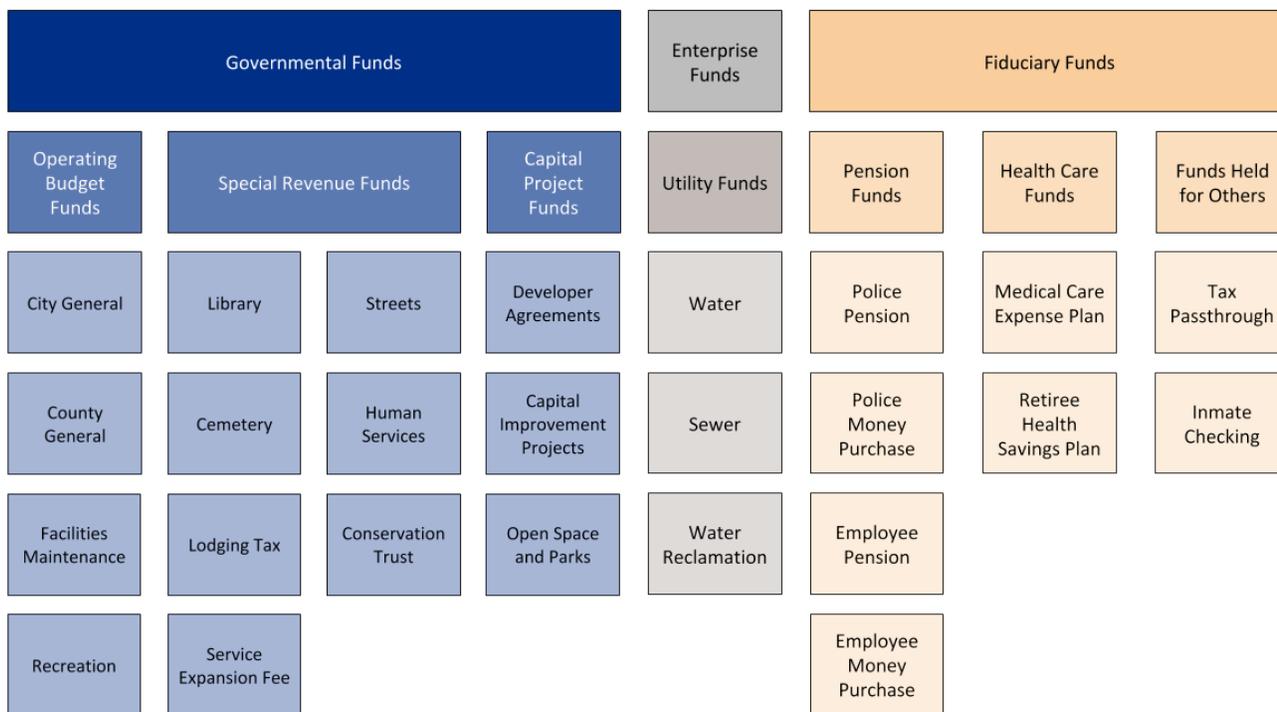
FUND SUMMARIES

This section provides an overview of the budgetary fund structure. The budget document includes all funds that are appropriated. These are the same funds that are included in Broomfield’s audited financial statements. The Annual Comprehensive Financial Report (ACFR) identifies the following funds as Non-major Governmental Funds: Library, Streets, Conservation Trust, Cemetery, Lodging Tax, Debt Service, Open Space and Parks, and Service Expansion Fee.

Governmental Accounting uses “funds” to be completely transparent about how revenues are allocated and spent versus how much profit is earned. These funds are designed to separate dedicated revenue streams, provide cost recovery information, and meet legal requirements. There are three types of funds: Governmental, Enterprise, and Fiduciary. Governmental Funds account for most governmental functions. Enterprise Funds account for operations run in a manner similar to private business enterprises and are funded entirely through user charges such as water, sewer, and water reclamation funds. Fiduciary Funds hold resources that Broomfield holds for other governments, private organizations, or individuals, and can be expended or invested only in accordance with the conditions of the trust. Fiduciary Funds include employee retirement plans, employee health care plans, taxes collected for other governments, and a checking account for detention center inmates. Figure 12 shows which funds are in each category.

Figure 12

Fund Illustration



Operational funding in the City and County is allocated to multiple funds that separate dedicated revenue streams, provide cost recovery information, and meet legal requirements. As a result, some operating functions like Public Works and Police are funded through different funds. The breakdown of operating costs by function and fund is illustrated in Figure 13.



FUND SUMMARIES

Figure 13

Accounting Fund Structure Operations Accounting Funds												
Department	City	County	Facility	Recreation	Library	Streets	Cemetery	Human Services	Water	Sewer	Reuse	Total
Cemetery							292,753					292,753
Community	5,944,971											5,944,971
Finance	4,250,229	845,004							586,859	195,432		5,877,524
General	11,121,379	6,136,321										17,257,700
Health & Human Services		4,104,753						18,368,926				22,473,679
Information	8,343,032											8,343,032
Library & Cultural Affairs	766,548	108,663			3,268,205							4,143,416
Open Space &	603,868											603,868
Parks, Recreation & Senior Services	9,501,774	1,402,403		8,216,029								19,120,206
Public Safety	22,346,760	11,874,701										34,221,461
Public Works	3,050,285		5,916,867			6,679,775			17,252,805	15,306,863	2,059,874	50,266,469
Strategic Initiatives		2,793,703										2,793,703
Total	\$65,928,846	\$27,265,548	\$5,916,867	\$8,216,029	\$3,268,205	\$6,679,775	\$292,753	\$18,368,926	\$17,839,664	\$15,502,295	\$2,059,874	\$171,338,782

City General Fund (Governmental Fund)

Broomfield became a combined City and County form of government on November 15, 2001. General Fund costs to provide county services are presented separately from those which provide City General Fund operations. Both are called General Funds (see County General Fund summary later in this section). The purpose of two separate General Funds is to illustrate that County services are delivered within the standard county revenue structure. Since the formation of the combined City and County form of government, the standard county revenue structure has been based on a mill levy that is less than the original estimate and less than that of the legacy counties which originally provided these services to the residents of Broomfield.

The City portion of the General Fund supports a significant share of Broomfield operations and services including: City Council, City Manager, Attorney, Clerk, Courts, Economic Vitality, Finance, Information Technology, Human Resources, Arts & History, Open Space & Trails, and Community Development. The General Fund also provides funding for Public Safety operations and maintenance functions for Parks and Fleet. Transfers to other funds to support operations in Library, Recreation, and Facilities Maintenance are also included as part of the total City General Fund expenditures.

There are a couple of cornerstones for managing City and County of Broomfield resources as the future economy is always changing. These cornerstones are building reserves and managing resources carefully, using a multiple-year approach. The 2022 Budget was built to ensure that operating reserve goals are met, Council priorities are advanced, service needs are fulfilled, and all required debt service is met. It is a City and County priority to run a very fiscally conservative government from a business perspective. Figures 14A and 14B provide a summary of the City General Fund budget and reserves.



FUND SUMMARIES

Figure 14A

City General Fund Budget Summary						
Sources and Uses of Funds						
City Operations						
	Actual 2020	Original Budget 2021	Revised Budget 2021	Original Budget 2022	Budget % Change	
					2021 Original to 2022	2021 Revised to 2022
Beginning Balance	\$ 12,403,916	\$ 4,135,781	\$ 15,220,172	\$ 7,588,266	83.48%	-50.14%
Revenues	56,728,042	57,042,380	57,141,479	56,187,002	-1.50%	-1.67%
Interfund Activity	7,776,152	9,990,432	10,083,149	12,159,787	21.71%	20.60%
Total Sources of Funds	\$ 76,908,110	\$ 71,168,593	\$ 82,444,800	\$ 75,935,055	6.70%	-7.90%
Expenditures	\$ 56,387,330	\$ 64,827,515	\$ 68,599,826	\$ 69,537,394	7.27%	1.37%
Interfund Activity	5,300,608	5,415,341	6,256,708	6,260,204	15.60%	0.06%
Total Uses of Funds	\$ 61,687,938	\$ 70,242,856	\$ 74,856,534	\$ 75,797,598	7.91%	1.26%
Ending Balance	\$ 15,220,172	\$ 925,737	\$ 7,588,266	\$ 137,457	-85.15%	-98.19%

Figure 14B

City General Fund Reserve						
	Actual 2020	Original Budget 2021	Revised Budget 2021	Original Budget 2022	Budget % Change	
					2021 Original to 2022	2021 Revised to 2022
Beginning Balance	\$ 13,417,361	\$ 13,417,361	\$ 13,506,356	\$ 14,353,609	6.98%	6.27%
Additions	88,995	847,253	847,253	866,036	2.22%	2.22%
Uses	-	-	-	-	NA	NA
Ending Balance	\$ 13,506,356	\$ 14,264,614	\$ 14,353,609	\$ 15,219,645	6.70%	6.03%

The combined operating reserves for the City and County General Funds equal 16.67% of operating and debt service expenditures, exceeding reserve policy targets of ten percent (10%). The additional reserves are approximately two (2) months of operation.



FUND SUMMARIES

County General Fund (Governmental Fund)

County General Fund budgets are subject to the same cost management initiatives as in other funds. Figures 15A and 15B provide a summary of the County General Fund budget and reserves.

Figure 15A

County General Fund Budget Summary						
Sources and Uses of Funds						
	Actual 2020	Original Budget 2021	Revised Budget 2021	Original Budget 2022	Budget % Change	
					2021 Original to 2022	2021 Revised to 2022
Beginning Balance	\$ 5,262,169	\$ 4,074,149	\$ 10,914,976	\$ 8,163,306	100.37%	-25.21%
Revenues	42,839,223	36,492,462	39,162,692	38,467,096	5.41%	-1.78%
Interfund Activity	70,000	70,000	98,530	-	-100.00%	-100.00%
Total Sources of Funds	\$ 48,171,392	\$ 40,636,611	\$ 50,176,198	\$ 46,630,402	14.75%	-7.07%
Expenditures	\$ 28,670,875	\$ 30,274,989	\$ 32,326,000	\$ 32,199,735	6.36%	-0.39%
Interfund Activity	8,585,541	9,686,892	9,686,892	14,063,903	45.18%	45.18%
Total Uses of Funds	\$ 37,256,416	\$ 39,961,881	\$ 42,012,892	\$ 46,263,638	15.77%	10.12%
Ending Balance	\$ 10,914,976	\$ 674,730	\$ 8,163,306	\$ 366,764	-45.64%	-95.51%

Figure 15B

County General Fund Reserve						
	Actual 2020	Original Budget 2021	Revised Budget 2021	Original Budget 2022	Budget % Change	
					2021 Original to 2022	2021 Revised to 2022
Beginning Balance	\$ 6,715,059	\$ 6,715,059	\$ 6,758,176	\$ 7,231,564	7.69%	7.00%
Additions	43,117	473,388	473,388	487,145	2.91%	2.91%
Uses	-	-	-	-	NA	NA
Ending Balance	\$ 6,758,176	\$ 7,188,447	\$ 7,231,564	\$ 7,718,709	7.38%	6.74%

The County General Fund includes funding for typical county functions such as property assessment, motor vehicle, district attorney, the detention center, and public health. The County General Fund has an expenditure budget of \$46,263,638, an increase of 15.77% over 2021. The County Fund also transfers funds to the City General fund to pay for services such as accounting, human resources, and information technology. These shared services are one of the ways the City and County of Broomfield has reduced the cost of government to its residents over the traditional separate City/County governments.



FUND SUMMARIES

The combined operating reserves for the City and County General Funds equal 16.67% of operating and debt service expenditures, exceeding reserve policy targets of ten percent (10%). The additional reserves are approximately two (2) months of operation.

Facility Maintenance Fund (Governmental Fund)

Facility maintenance costs are shown in a separate fund and charged to “user” funds. Salaries and benefits of staff are allocated on a square footage basis, while supplies and services (fire extinguisher inspection contract, elevator inspection contract, etc.) are budgeted by facility. Figure 16 provides a summary of the Facilities Maintenance Fund budget.

Figure 16

Facility Maintenance Fund Budget Summary						
Sources and Uses of Funds						
	Actual 2020	Original Budget 2021	Revised Budget 2021	Original Budget 2022	Budget % Change	
					2021 Original to 2022	2021 Revised to 2022
Beginning Balance	\$ -	\$ -	\$ -	\$ -	NA	NA
Revenues	32,222	\$ -	41,500	45,000	NA	8.43%
Interfund Activity	4,313,835	5,490,882	5,421,305	5,871,867	6.94%	8.31%
Total Sources of Funds	\$ 4,346,057	\$ 5,490,882	\$ 5,462,805	\$ 5,916,867	7.76%	8.31%
Expenditures	\$ 4,346,057	\$ 5,490,882	\$ 5,462,805	\$ 5,916,867	7.76%	8.31%
Interfund Activity	-	-	-	-	NA	NA
Total Uses of Funds	\$ 4,346,057	\$ 5,490,882	\$ 5,462,805	\$ 5,916,867	7.76%	8.31%
Ending Balance	\$ -	\$ -	\$ -	\$ -	NA	NA

Facilities Maintenance Fund expenditures for 2022 are budgeted at \$5,916,867, a 7.76% increase over 2021.



FUND SUMMARIES

Recreation Fund (Governmental Fund)

A separate Recreation Service Fund was established in 1995 to more clearly present all operating revenues and costs for Broomfield’s Recreation programs. Figure 17 provides a summary of the Recreation Fund budget.

Figure 17

Recreation Fund Budget Summary Sources and Uses of Funds						
	Actual 2020	Original Budget 2021	Revised Budget 2021	Original Budget 2022	Budget % Change	
					2021 Original to 2022	2021 Revised to 2022
Beginning Balance	\$ -	\$ -	\$ -	\$ -	NA	NA
Revenues (less intrafund)	1,517,709	6,513,408	5,185,458	6,669,785	2.40%	28.62%
Interfund Activity	3,220,490	2,756,587	3,354,407	2,889,091	4.81%	-13.87%
Total Sources of Funds	\$ 4,738,199	\$ 9,269,995	\$ 8,539,865	\$ 9,568,876	3.22%	12.05%
Expenditures (less intrafund)	\$ 4,041,634	\$ 7,974,475	\$ 7,244,345	\$ 8,216,029	3.03%	13.41%
Interfund Activity	696,565	1,295,520	1,295,520	1,352,847	4.43%	4.43%
Total Uses of Funds	\$ 4,738,199	\$ 9,269,995	\$ 8,539,865	\$ 9,568,876	3.22%	12.05%
Ending Balance	\$ -	\$ -	\$ -	\$ -	NA	NA

The Recreation Fund’s sources of revenues are generated by user fees for recreation centers, the outdoor aquatic center, recreation programs, and a transfer from the General Fund. For the 2022 Budget, the General Fund transfer is \$2,899,091 which means program and center revenues are projected to cover 69.7% of Recreation Fund expenditures. The Recreation Fund’s 2022 expenditures budget is \$9,568,876, an increase of 3.22% from the 2021 Budget. As in previous years, a thorough evaluation was conducted of all recreation program revenues and costs.



FUND SUMMARIES

Library Fund (Special Revenue Fund)

The Library Fund budget covers the operating costs for Broomfield's public library, the Mamie Doud Eisenhower Public Library. The current building was opened in 2001 when the city became a county. Figure 18 provides a summary of the Library Fund budget.

Figure 18

Library Fund Budget Summary						
Sources and Uses of Funds						
	Actual 2020	Original Budget 2021	Revised Budget 2021	Original Budget 2022	Budget % Change	
					2021 Original to 2022	2021 Revised to 2022
Beginning Balance	\$ -	\$ -	\$ 287,250	\$ -	NA	-100.00%
Revenues	2,968,642	2,968,402	3,040,172	3,066,976	3.32%	0.88%
Interfund Activity	-	28,999	-	201,229	593.92%	NA
Total Sources of Funds	\$ 2,968,642	\$ 2,997,401	\$ 3,327,422	\$ 3,268,205	9.03%	-1.78%
Expenditures	\$ 2,571,252	\$ 2,997,401	\$ 3,084,705	\$ 3,268,205	9.03%	5.95%
Interfund Activity	110,140	-	242,717	-	NA	-100.00%
Total Uses of Funds	\$ 2,681,392	\$ 2,997,401	\$ 3,327,422	\$ 3,268,205	9.03%	-1.78%
Ending Balance	\$ 287,250	\$ -	\$ -	\$ -	NA	NA

Usage of the facility and circulation is growing year over year. The Library continues to build its eBooks collection and add state of the art on-line learning resources. The Library Fund's major source of revenue is property tax, estimated at \$2,992,140, or 1.941 mills, in 2022. The 2022 General Fund transfer will be \$201,229 to help fund Library operations. This transfer represents 6.16% of total fund revenue.

The circulation budget (books and periodicals) is designed to add to and replace circulation items. The total value of the library's physical collection is approximately \$2.6 million. In 2022, the budget for books and periodicals is \$262,950, a 1% decrease over the 2021 Budget.



FUND SUMMARIES

Street Maintenance Fund (Special Revenue Fund)

The Street Maintenance Fund was established to clearly present how state-shared street maintenance revenues are being used by Broomfield. The largest state-shared revenue source is the Highway Users' Tax Fund, which is composed of gasoline taxes. Distributions are made to cities based on the number of registered vehicles and the number of miles of maintained streets. Broomfield's share of the State's Highway Users' Tax Fund is estimated at \$2,255,423 for 2022, or 33.7% of total fund revenue. Other state-shared revenues collected in this Fund are the annual vehicle registration fees. Figure 19 provides a summary of the Street Maintenance Fund budget.

Figure 19

Street Maintenance Fund Budget Summary						
Sources and Uses of Funds						
	Actual 2020	Original Budget 2021	Revised Budget 2021	Original Budget 2022	Budget % Change	
					2021 Original to 2022	2021 Revised to 2022
Beginning Balance	\$ -	\$ -	\$ -	\$ -	NA	NA
Revenues	3,272,704	3,259,775	3,287,843	3,573,797	9.63%	8.70%
Interfund Activity	1,870,706	2,451,110	2,834,984	3,105,978	26.72%	9.56%
Total Sources of Funds	\$ 5,143,410	\$ 5,710,885	\$ 6,122,827	\$ 6,679,775	16.97%	9.10%
Expenditures	\$ 5,143,410	\$ 5,710,885	\$ 6,122,827	\$ 6,679,775	16.97%	9.10%
Interfund Activity	-	-	-	-	NA	NA
Total Uses of Funds	\$ 5,143,410	\$ 5,710,885	\$ 6,122,827	\$ 6,679,775	16.97%	9.10%
Ending Balance	\$ -	\$ -	\$ -	\$ -	NA	NA

Legislation enacted in 1989 required cities to establish a minimum annual contribution for street maintenance to remain eligible for revenues from the Highway Users' Tax Fund. The 2022 Budget includes an amount which exceeds the minimum requirement. The City mill levy distribution records property tax revenues directly in the Street Fund. The property tax allocation for 2022 is \$1,071,374 or 0.695 mills of the total City mill levy (11.457 mills). Property tax represents 16% of total revenue in the Street Fund.

Revenues generated for county road and bridge funds are based on specific property tax mill levies set by county governments. Pursuant to Colorado law, county governments must share 50% of their county road and bridge fund revenues with municipalities. Since Broomfield is a combined City and County, the County General Fund will contribute \$2,666,454 to the Street Fund from County revenues for the purpose of road and bridge maintenance in 2022. This transfer represents 39.9% of total fund revenues.

The Street Fund budgets expenditures of \$6,679,775, a 16.97% increase over 2021.

Services funded by the Street Fund include: Maintenance of Condition, Snow and Ice Control, Traffic Control, Street Cleaning, Street Lighting, and Stormwater Management. It should be noted that these are operating functions, not capital improvements. Street construction, reconstruction projects, and the annual asphalt overlay program are defined as capital improvements and are budgeted in the Capital Improvements Fund.



FUND SUMMARIES

Cemetery Fund (Special Revenue Fund)

The Cemetery Fund provides for the Lakeview Cemetery and the Broomfield County Commons Cemetery. The Lakeview Cemetery dates back to the late 1800s and was maintained as a historical site until a few years ago when Broomfield’s Citizens’ Cemetery Committee recommended its re-opening. Focus shifted to development of the Broomfield County Commons Cemetery, which has capacity for 1,600 full burial plots and 920 cremations. A total of 9.9 acres will be developed, with development occurring in phases. The first phase provided for the development of 3.27 acres and was completed in 2003. Phase two construction was completed in 2018 and added approximately 3.0 acres to the cemetery. Figure 20 provides a summary of the budget of the Cemetery Fund.

Figure 20

Cemetery Fund Budget Summary						
Sources and Uses of Funds						
	Actual 2020	Original Budget 2021	Revised Budget 2021	Original Budget 2022	Budget % Change	
					2021 Original to 2022	2021 Revised to 2022
Beginning Balance	\$ -	\$ -	\$ -	\$ -	NA	NA
Revenues (less innerfund)	250,570	145,282	186,082	169,000	16.33%	-9.18%
Interfund Activity	-	107,493	78,212	123,753	15.13%	58.23%
Total Sources of Funds	\$ 250,570	\$ 252,775	\$ 264,294	\$ 292,753	15.82%	10.77%
Expenditures (less innerfund)	\$ 226,396	\$ 235,693	\$ 248,012	\$ 277,353	17.68%	11.83%
Interfund Activity	24,174	17,082	16,282	15,400	-9.85%	-5.42%
Total Uses of Funds	\$ 250,570	\$ 252,775	\$ 264,294	\$ 292,753	15.82%	10.77%
Ending Balance	\$ -	\$ -	\$ -	\$ -	NA	NA

The Broomfield County Commons Cemetery is a full service cemetery. A perpetual care reserve with a projected balance of \$459,269 at the end of 2022 will assist with future maintenance of plots.

Lodging Tax Fund (Special Revenue Fund)

The Lodging Tax Fund was established in 1997. The purpose of this Fund is to provide funds for the maintenance and improvement of the City’s gateways and major roadway landscaping. The lodging tax is a 1.60% tax on the price paid for the leasing or rental of any lodging located in the City and County of Broomfield. These funds are transferred to the City General Fund, where Parks Maintenance expenditures are recorded. Lodging Tax revenue for 2022 is estimated to be \$450,000, which is the same amount as 2021.

Human Services Fund (Special Revenue Fund)

The Human Services Fund includes all revenues and expenditures related to County human services programs. Services can be broken into Human Services and Workforce Center. State and federal sources provide a large portion of funding for these programs. The state determines both the eligibility criteria and client assistance levels for traditional human service programs and reimburses counties for the approximately 80% state portion of benefits paid to their residents. Figure 21 provides a summary of the Human Services Fund.



FUND SUMMARIES

Figure 21

Human Services Fund Budget Summary						
Sources and Uses of Funds						
	Actual 2020	Original Budget 2021	Revised Budget 2021	Original Budget 2022	Budget % Change	
					2021 Original to 2022	2021 Revised to 2022
Beginning Balance	\$ 1,790,653	\$ 1,543,199	\$ 2,428,642	\$ 1,625,090	5.31%	-33.09%
Revenues	15,827,018	13,518,799	18,435,645	16,257,681	20.26%	-11.81%
Interfund Activity	347,094	473,300	473,300	498,300	5.28%	5.28%
Total Sources of Funds	\$ 17,964,765	\$ 15,535,298	\$ 21,337,587	\$ 18,381,071	18.32%	-13.86%
Expenditures	\$ 15,536,123	\$ 15,066,320	\$ 19,712,497	\$ 18,368,926	21.92%	-6.82%
Interfund Activity	-	-	-	-	NA	NA
Total Uses of Funds	\$ 15,536,123	\$ 15,066,320	\$ 19,712,497	\$ 18,368,926	21.92%	-6.82%
Ending Balance	\$ 2,428,642	\$ 468,978	\$ 1,625,090	\$ 12,145	-97.41%	-99.25%

In 2022, the allocations of State and Federal funding are projected to increase 26.33% from 2021.

The 2022 Workforce Center expenditures will increase by 5.28% compared to the 2021 Budget. The Workforce Center receives the majority of its funding from State and Federal sources except for a County General Fund transfer to maintain existing service levels. The projected County General Fund transfer in 2022 is \$498,300, which represents 40.55% of total Workforce Center revenues.

Water Fund (Enterprise Fund)

The Water Enterprise Fund includes all revenues and expenditures for Broomfield’s Water Utility. The major sources of revenues are monthly water service charges and connection fees for new taps to the water system. No tax dollars support this Fund. Water user charge fees are being analyzed with a proposal expected in early 2022. Figure 22 provides a summary of the Water Fund.

Figure 22

Water Enterprise Fund Budget Summary						
Sources and Uses of Funds						
	Actual 2020	Original Budget 2021	Revised Budget 2021	Original Budget 2022	Budget % Change	
					2021 Original to 2022	2021 Revised to 2022
Beginning Balance	\$ 52,000,820	\$ 13,865,575	\$ 45,235,166	\$ 22,433,042	61.79%	-50.41%
Revenues	32,203,302	36,244,218	203,912,304	44,722,613	23.39%	-78.07%
Interfund Activity	-	-	-	-	NA	NA
Total Sources of Funds	\$ 84,204,122	\$ 50,109,793	\$ 249,147,470	\$ 67,155,655	34.02%	-73.05%
Expenditures	\$ 36,524,071	\$ 45,869,137	\$ 215,088,527	\$ 45,993,786	0.27%	-78.62%
Interfund Activity	2,444,885	2,644,251	11,625,901	1,421,606	-46.24%	-87.77%
Total Uses of Funds	\$ 38,968,956	\$ 48,513,388	\$ 226,714,428	\$ 47,415,392	-2.26%	-79.09%
Ending Balance	\$ 45,235,166	\$ 1,596,405	\$ 22,433,042	\$ 19,740,263	1136.54%	-12.00%



FUND SUMMARIES

Operations reserves are segregated from the working capital balance (governmental fund balance equivalent in an enterprise fund). In 2022, no transfer is necessary to maintain a balance of 16.67% of operating expenditures, according to reserve policy and goals. In addition, three years of debt service, or \$27.1 million, is set aside in a separate debt service reserve.

Water Enterprise Fund Operations Reserve						
	Actual 2020	Original Budget 2021	Revised Budget 2021	Original Budget 2022	Budget % Change	
					2021 Original to 2022	2021 Revised to 2022
Beginning Balance	\$ 2,786,488	\$ 2,808,064	\$ 2,808,064	\$ 2,917,705	3.90%	3.90%
Additions	21,576	109,641	109,641		-100.00%	-100.00%
Uses	-	-	-	-	NA	NA
Ending Balance	\$ 2,808,064	\$ 2,917,705	\$ 2,917,705	\$ 2,917,705	0.00%	0.00%

Sewer Fund (Enterprise Fund)

The Sewer Enterprise Fund includes all revenues and expenditures for Broomfield’s Sewer Utility. The Fund is supported entirely by usage fees and connection fees. No tax dollars support this Fund. Sewer service fees are being analyzed with a proposal expected in early 2022. Figure 23 provides a summary of the Sewer Fund.

Figure 23

Sewer Enterprise Fund Budget Summary Sources and Uses of Funds						
	Actual 2020	Original Budget 2021	Revised Budget 2021	Original Budget 2022	Budget % Change	
					2021 Original to 2022	2021 Revised to 2022
Beginning Balance	\$ 67,114,557	\$ 41,862,466	\$ 57,954,372	\$ 31,375,963	-25.05%	-45.86%
Revenues	22,901,400	24,098,887	30,162,666	33,286,640	38.13%	10.36%
Interfund Activity	1,404,591	1,409,008	1,409,008	-	-100.00%	-100.00%
Total Sources of Funds	\$ 91,420,548	\$ 67,370,361	\$ 89,526,046	\$ 64,662,603	-4.02%	-27.77%
Expenditures	\$ 31,867,432	\$ 37,291,810	\$ 56,309,833	\$ 24,955,663	-33.08%	-55.68%
Interfund Activity	1,598,744	1,819,750	1,840,250	6,633,109	264.51%	260.45%
Total Uses of Funds	\$ 33,466,176	\$ 39,111,560	\$ 58,150,083	\$ 31,588,772	-19.23%	-45.68%
Ending Balance	\$ 57,954,372	\$ 28,258,801	\$ 31,375,963	\$ 33,073,831	17.04%	5.41%

Operations reserves are segregated from the working capital balance. In 2022, no transfer is necessary to maintain a balance of 16.67% of operating expenditures, according to reserve policy and goals. In addition, three years of debt service, or \$7.5 million, is set aside in a separate debt service reserve.



FUND SUMMARIES

Sewer Enterprise Fund Operations Reserve						
	Actual 2020	Original Budget 2021	Revised Budget 2021	Original Budget 2022	Budget % Change	
					2021 Original to 2022	2021 Revised to 2022
Beginning Balance	\$ 1,366,360	\$ 1,442,735	\$ 1,442,735	\$ 1,442,735	0.00%	0.00%
Additions	76,375	76,375		-	-100.00%	NA
Uses	-	-	-	-	NA	NA
Ending Balance	\$ 1,442,735	\$ 1,519,110	\$ 1,442,735	\$ 1,442,735	-5.03%	0.00%

Water Reclamation Fund (Enterprise Fund)

The Water Reclamation Fund was established in 1995 to begin implementation of the water re-use project. With this project, water from Broomfield’s sewer treatment plant is treated and re-used to irrigate parks, golf courses, and landscaped areas. The project also utilizes the Great Western Reservoir. The major sources of revenues are monthly water service charges and connection fees for new taps to the system. No tax dollars support this fund. The current rate for both service charges and tap fees is set at 50% of the potable water rate. Figure 24 provides a summary of the Water Reclamation Fund.

Figure 24

Water Reclamation Fund Budget Summary Sources and Uses of Funds						
	Actual 2020	Original Budget 2021	Revised Budget 2021	Original Budget 2022	Budget % Change	
					2021 Original to 2022	2021 Revised to 2022
Beginning Balance	\$ 6,472,236	\$ 3,742,604	\$ 6,403,286	\$ 310,998	-91.69%	-95.14%
Revenues	2,803,177	2,441,766	2,231,766	2,538,166	3.95%	13.73%
Interfund Activity	-	-	-	5,407,810	NA	NA
Total Sources of Funds	\$ 9,275,413	\$ 6,184,370	\$ 8,635,052	\$ 8,256,974	33.51%	-4.38%
Expenditures	\$ 1,313,666	\$ 3,407,706	\$ 6,748,356	\$ 7,796,782	128.80%	15.54%
Interfund Activity	1,558,461	1,575,698	1,575,698	86,146	-94.53%	-94.53%
Total Uses of Funds	\$ 2,872,127	\$ 4,983,404	\$ 8,324,054	\$ 7,882,928	58.18%	-5.30%
Ending Balance	\$ 6,403,286	\$ 1,200,966	\$ 310,998	\$ 374,046	-68.85%	20.27%



FUND SUMMARIES

Water Reclamation Fund expenditures are budgeted at \$7,796,782 in 2022, a 128.8% increase compared to 2021 due primarily to increased spending on infrastructure capital improvements.

Water Reclamation Fund Operations Reserve						
	Actual 2020	Original Budget 2021	Revised Budget 2021	Original Budget 2022	Budget % Change	
					2021 Original to 2022	2021 Revised to 2022
Beginning Balance	\$ 188,445	\$ 188,445	\$ 188,445	\$ 188,445	0.00%	0.00%
Additions	-	-	-	-	NA	NA
Uses	-	-	-	-	NA	NA
Ending Balance	\$ 188,445	\$ 188,445	\$ 188,445	\$ 188,445	0.00%	0.00%

Operation reserves have been established in this fund and are segregated from the working capital balance. No additional transfers are necessary to maintain a balance of 16.67% of operating expenditures, according to reserve policy and goals. Currently, \$4.2 million, or three years of debt service, is set aside in a separate debt service reserve.

Employee Medical Care Fund (Benefit Fund)

The Employee Medical Care Fund includes all revenues and expenditures for Broomfield’s partially self-funded health insurance plan. This Fund was established in 1982 to address the increasing health insurance costs Broomfield was experiencing. To date, the self-funded health insurance plan has provided substantial savings for both the City and its employees. Figure 25 provides a summary of the Employee Medical Care Fund.

Figure 25

Employee Medical Care Fund Budget Summary						
Sources and Uses of Funds						
	Actual 2020	Original Budget 2021	Revised Budget 2021	Original Budget 2022	Budget % Change	
					2021 Original to 2022	2021 Revised to 2022
Beginning Balance	\$ 5,253,921	\$ 3,153,948	\$ 4,324,863	\$ 6,157,487	95.23%	42.37%
Revenues	10,614,301	12,298,538	13,032,690	12,716,382	3.40%	-2.43%
Interfund Activity	-	-	-	-	NA	NA
Total Sources of Funds	\$ 15,868,222	\$ 15,452,486	\$ 17,357,553	\$ 18,873,869	22.14%	8.74%
Expenditures	\$ 11,543,359	\$ 12,605,543	\$ 11,200,066	\$ 12,619,594	0.11%	12.67%
Interfund Activity	-	-	-	-	NA	NA
Total Uses of Funds	\$ 11,543,359	\$ 12,605,543	\$ 11,200,066	\$ 12,619,594	0.11%	12.67%
Ending Balance	\$ 4,324,863	\$ 2,846,943	\$ 6,157,487	\$ 6,254,275	119.68%	1.57%



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In 2022, the City and County of Broomfield's contribution to the plan will increase to \$1,205 per month per employee. The employee contribution will also increase for all 3 tiers. An employee who chooses family coverage will contribute \$405 per month, employees who choose the employee plus one dependent coverage will contribute \$293 per month, and employees who choose single coverage will contribute \$86 per month. Employees in this health plan have the opportunity to participate in a wellness program to reduce their monthly premium. In 2018, the City and County began offering health coverage to all benefited part-time employees.

Employee Retirement Funds (Fiduciary Funds)

There are currently four retirement plans for City and County employees. Each is accounted for in a separate fund. Revenues and expenditures are projected based on the number of participants in each plan, and the expected number of retirements for the coming year. The Employee Money Purchase Retirement Plan is the main retirement program for general employees. Full time general employees who are not participants in the Employee Defined Benefit Plan are required to contribute to the Employee Money Purchase Retirement Plan. The Plan has two levels of contributions based upon the employee's hire date and election of contribution. Employees hired before January 8, 2003, were given the option of remaining at a higher level of contribution, contributing 10.50% of their base salary and receiving a City contribution of 6.46%, or reducing their contribution to 6.00% and receiving a City contribution of 6.00%. New employees hired on or after January 8, 2003, contribute 6.00% of their base salary and receive a City contribution of 6.00%. Figure 26 provides a summary of the General Employees Money Purchase Plan.

Figure 26

Retirement Funds Budget Summary General Employees Money Purchase Plan						
	Actual 2020	Original Budget 2021	Revised Budget 2021	Original Budget 2022	Budget % Change	
					2021 Original to 2022	2021 Revised to 2022
Beginning Balance	\$ 72,332,277	\$ 73,180,309	\$ 81,842,467	\$ 83,495,443	14.10%	2.02%
Revenues	14,996,462	6,622,426	6,742,571	6,856,373	3.53%	1.69%
Interfund Activity	-	-	-	-	NA	NA
Total Sources of Funds	\$ 87,328,739	\$ 79,802,735	\$ 88,585,038	\$ 90,351,816	13.22%	1.99%
Expenditures	\$ 5,486,272	\$ 5,089,595	\$ 5,089,595	\$ 5,089,595	0.00%	0.00%
Interfund Activity	-	-	-	-	NA	NA
Total Uses of Funds	\$ 5,486,272	\$ 5,089,595	\$ 5,089,595	\$ 5,089,595	0.00%	0.00%
Ending Balance	\$ 81,842,467	\$ 74,713,140	\$ 83,495,443	\$ 85,262,221	14.12%	2.12%

The Employee Defined Benefit Plan was closed to new enrollments May 31, 2000. Since then, new employees must participate solely in the Employee Money Purchase Plan. Existing participants in the Defined Benefit Plan, as of May 31, 2000, were given the option to remain in the Defined Benefit Plan or to transfer the actuarial cash equivalent value of their benefit in the Employee Defined Benefit Plan to the Employee Money Purchase Plan with the decision being irrevocable. Employees remaining in the Employee Defined Benefit Plan participate at the same contribution levels (City and employee) that were in effect as of the conversion date. They also participate in the Employee Money Purchase Plan, with the employee contributing 4.00% and the City contributing 2.00%. Figure 27 provides a summary of the General Employees Defined Benefit Plan.



FUND SUMMARIES

Figure 27

Retirement Funds Budget Summary General Employees Defined Benefit Plan						
	Actual 2020	Original Budget 2021	Revised Budget 2021	Original Budget 2022	Budget % Change	
					2021 Original to 2022	2021 Revised to 2022
Beginning Balance	\$ 10,078,079	\$ 10,024,578	\$ 10,269,158	\$ 10,013,946	\$10,013,946	-2.49%
Revenues	2,446,698	1,454,133	1,415,374	1,475,806	1.49%	4.27%
Interfund Activity	-	-	-	-	NA	NA
Total Sources of Funds	\$ 12,524,777	\$ 11,478,711	\$ 11,684,532	\$ 11,489,752	0.10%	-1.67%
Expenditures	\$ 2,255,619	\$ 1,655,206	\$ 1,670,586	\$ 1,627,155	-1.69%	-2.60%
Interfund Activity	-	-	-	-	NA	NA
Total Uses of Funds	\$ 2,255,619	\$ 1,655,206	\$ 1,670,586	\$ 1,627,155	-1.69%	-2.60%
Ending Balance	\$ 10,269,158	\$ 9,823,505	\$ 10,013,946	\$ 9,862,597	0.40%	-1.51%

The Police Defined Benefit Plan covers police officers hired prior to April 8, 1978. Uses of funds for 2022 are based on estimated benefit payments and plan costs. All active members were transferred to the Police Money Purchase Plan with only annuitants remaining in the Plan. Figure 28 provides a summary of the Police Officers Defined Benefit Plan.

Figure 28

Retirement Funds Budget Summary Police Officers Defined Benefit Plan						
	Actual 2020	Original Budget 2021	Revised Budget 2021	Original Budget 2022	Budget % Change	
					2021 Original to 2022	2021 Revised to 2022
Beginning Balance	\$ 61,119	\$ 57,184	\$ 58,469	\$ 53,873	-5.79%	-7.86%
Revenues	1,769	1,400	1,140	1,140	-18.57%	0.00%
Interfund Activity	-	-	-	-	NA	NA
Total Sources of Funds	\$ 62,888	\$ 58,584	\$ 59,609	\$ 55,013	-6.10%	-7.71%
Expenditures	\$ 4,320	\$ 5,435	\$ 5,435	\$ 5,705	4.97%	4.97%
Interfund Activity	-	-	-	-	NA	NA
Total Uses of Funds	\$ 4,419	\$ 5,705	\$ 5,736	\$ 5,775	1.23%	0.68%
Ending Balance	\$ 58,469	\$ 52,879	\$ 53,873	\$ 49,238	-6.89%	-8.60%

The Police Money Purchase Retirement Plan covers all police officers hired on or after April 8, 1978. Each police officer contributes 10.00% of their base salary with the City matching their contribution. In 2018, the City and County management of the retirement plan was transferred to a third party with a few officers electing to continue having the City and County manage their plans. Figure 29 provides a summary of the Police Officers Money Purchase Plan.



FUND SUMMARIES

Figure 29

Retirement Funds Budget Summary Police Officers Money Purchase Plan						
	Actual 2020	Original Budget 2021	Revised Budget 2021	Original Budget 2022	Budget % Change	
					2021 Original to 2022	2021 Revised to 2022
Beginning Balance	\$ 1,044,092	\$ 1,117,750	\$ 1,218,435	\$ 1,297,757	16.10%	6.51%
Revenues	174,393	85,834	86,322	88,638	3.27%	2.68%
Interfund Activity	-	-	-	-	NA	NA
Total Sources of Funds	\$ 1,218,485	\$ 1,203,584	\$ 1,304,757	\$ 1,386,395	15.19%	6.26%
Expenditures	\$ 50	\$ 7,000	\$ 7,000	\$ 7,000	0.00%	0.00%
Interfund Activity	-	-	-	-	NA	NA
Total Uses of Funds	\$ 50	\$ 7,000	\$ 7,000	\$ 7,000	0.00%	0.00%
Ending Balance	\$ 1,218,435	\$ 1,196,584	\$ 1,297,757	\$ 1,379,395	15.28%	6.29%

Employee Retiree Health Insurance Funds (Benefit Funds)

In 2013, the Retiree Medical Insurance Reimbursement (RMIR) program was closed to retirees after 2013. A new Retiree Health Savings (RHS) plan was created. The RHS Plan is an employer-funded program that provides eligible full-time employees with the ability to accumulate funds to pay for qualified medical expenses on a tax-free basis once employees leave full-time Broomfield service. Vesting for the plan is 20 years of Broomfield service. Employees who leave prior to 20 years of Broomfield service will forfeit all contributions. Forfeitures will be used to fund future employer contributions. Broomfield service includes verified full-time and part-time service. Service in a temporary position is not included in the calculation of Broomfield service. Figure 30 provides a summary of the Retiree Health Insurance Plan.

Figure 30

Retirement Funds Budget Summary Retiree Health Insurance Plan						
	Actual 2020	Original Budget 2021	Revised Budget 2021	Original Budget 2022	Budget % Change	
					2021 Original to 2022	2021 Revised to 2022
Beginning Balance	\$ 3,245,318	\$ 3,398,696	\$ 3,794,282	\$ 4,145,305	21.97%	9.25%
Revenues	884,807	400,838	504,098	591,292	47.51%	17.30%
Interfund Activity	-	-	-	-	NA	NA
Total Sources of Funds	\$ 4,130,125	\$ 3,799,534	\$ 4,298,380	\$ 4,736,597	24.66%	10.19%
Expenditures	\$ 335,843	\$ 104,050	\$ 153,075	\$ 157,050	50.94%	2.60%
Interfund Activity	-	-	-	-	NA	NA
Total Uses of Funds	\$ 335,843	\$ 104,050	\$ 153,075	\$ 157,050	50.94%	2.60%
Ending Balance	\$ 3,794,282	\$ 3,695,484	\$ 4,145,305	\$ 4,579,547	23.92%	10.48%



FUND SUMMARIES

Funds Held for Others (Fiduciary Funds)

The City and County of Broomfield created two new fiduciary funds in 2019 to comply with GASB Statement No. 84: the Tax Passthrough Fund and the Inmate Checking Fund. Figure 31 provides the Tax Passthrough Fund. The Tax Passthrough Fund records the activity related to property and specific ownership tax collected by Broomfield on behalf of other entities. The City and County then passes these tax payments along to those entities.

Figure 31

Funds Held for Others Budget Summary						
Tax Passthrough						
	Actual 2020	Original Budget 2021	Revised Budget 2021	Original Budget 2022	Budget % Change	
					2021 Original to 2022	2021 Revised to 2022
Beginning Balance	\$ 1,049,492	\$ 350,815	\$ -	\$ -	-100.00%	NA
Revenues	147,736,052	143,125,613	142,087,299	146,341,689	2.25%	2.99%
Interfund Activity	-	-	-	-	NA	NA
Total Sources of Funds	\$ 148,785,544	\$ 143,476,428	\$ 142,087,299	\$ 146,341,689	2.00%	2.99%
Expenditures	\$ 148,785,544	\$ 143,474,290	\$ 142,087,299	\$ 146,341,689	2.00%	2.99%
Interfund Activity	-	-	-	-	NA	NA
Total Uses of Funds	\$ 148,785,544	\$ 143,474,290	\$ 142,087,299	\$ 146,341,689	2.00%	2.99%
Ending Balance	\$ -	\$ 2,138	\$ -	\$ -	-100.00%	NA

The Inmate Checking Fund records activity related to funds held in a custodial capacity for inmates in Broomfield's detention facility. Inmates and their family and friends can deposit funds into the inmate's account. The inmate can later use these funds in the commissary, and any remaining funds are returned to the inmate upon release. Figure 32 provides a summary of the Inmate Checking Fund.

Figure 32

Funds Held for Others Budget Summary						
Inmate Checking Fund						
	Actual 2020	Original Budget 2021	Revised Budget 2021	Original Budget 2022	Budget % Change	
					2021 Original to 2022	2021 Revised to 2022
Beginning Balance	\$ 58,461	\$ 40,461	\$ 24,310	\$ 12,928	-68.05%	-46.82%
Revenues	416,450	704,000	289,623	300,000	-57.39%	3.58%
Interfund Activity	-	-	-	-	NA	NA
Total Sources of Funds	\$ 474,911	\$ 744,461	\$ 313,933	\$ 312,928	-57.97%	-0.32%
Expenditures	\$ 450,601	\$ 722,000	\$ 301,005	\$ 300,000	-58.45%	-0.33%
Interfund Activity	-	-	-	-	NA	NA
Total Uses of Funds	\$ 450,601	\$ 722,000	\$ 301,005	\$ 300,000	-58.45%	-0.33%
Ending Balance	\$ 24,310	\$ 22,461	\$ 12,928	\$ 12,928	-42.44%	0.00%



Capital Improvement Program (Capital Funds)

The Capital Improvements Program is summarized in Figure 33. Details regarding individual capital projects are presented in the Tables Section and in the Capital Improvements Section of the 2022 Budget. There is a substantial decrease in capital spending from 2021 to 2022 due primarily to the completion of large multi-year projects.

Figure 33

CAPITAL IMPROVEMENTS PROGRAM SUMMARY						
Capital Improvement Projects by Category	Actual 2018	Actual 2019	Actual 2020	Estimate 2021	Budget 2022	Total 2018-2021
Building & Facility Projects	\$ 5,351,528	\$ 13,758,176	\$ 5,502,106	\$ 3,169,902	\$ 5,199,275	\$ 32,980,987
Drainage & Storm Water Projects	50,485	23,261	4,422	204,738	127,000	409,906
Information Technology Projects	1,538,853	1,283,224	1,381,893	2,574,555	2,393,786	9,172,311
Landscaping Projects	707,382	914,348	484,982	1,843,521	924,300	4,874,533
Open Space and Trails Projects	1,295,014	2,346,119	437,831	941,302	913,197	5,933,463
Parks & Rec Facility Projects	13,335,403	27,862,892	21,169,542	11,085,938	8,279,157	81,732,932
Transportation System Projects	14,060,988	18,485,132	27,062,634	36,980,028	14,060,422	110,649,204
Vehicles, Other Equipment and Furniture	1,724,519	1,965,202	1,037,834	2,595,425	3,056,960	10,379,940
Community Development Projects*	8,748,854	9,451,046	9,109,185	9,893,943	9,106,200	46,309,228
Water Utility Projects	5,478,925	20,008,143	15,217,542	182,189,140	19,192,122	242,085,872
Sewer Utility Projects	2,761,710	6,609,214	16,571,957	29,884,857	7,021,055	62,848,793
Water Reclamation Utility Projects	686,290	107,062	200,551	4,301,020	5,736,908	11,031,831
Planning, Admin & Other Exp	605,992	891,850	785,942	2,929,371	1,447,000	6,660,155
Public Art & Cultural Projects	82,011	63,955	188,366	503,664	199,547	1,037,543
Total Capital Improvement Projects	\$ 56,427,954	\$ 103,769,624	\$ 99,154,787	\$ 289,097,404	\$ 77,656,929	\$ 626,106,698

* Includes projects such as Broomfield's financial participation in the public improvement costs for the Flatiron Crossing

Debt Service (Debt Funds)

Broomfield borrows money to finance capital improvements that cannot be funded from current revenues, such as construction of buildings, infrastructure projects, etc. Annual payments for principal and interest on the City and County's indebtedness are budgeted within the Debt Service Fund and Enterprise Funds.

Per the City Charter, the City Council may issue general obligation debt which shall not exceed 10.00% of the assessed valuation of taxable property within Broomfield. The City and County does not currently have any general obligation debt outstanding at the end of 2021. Tables 4A to 4D in the Tables Section contain additional information regarding the City's debt position. Table 4A also describes the use of each debt obligation.

The City's bond rating by Moody's Investment Service is Aa1 while the Water and Sewer bond rating is Aa3. These high ratings are evidence that Broomfield's debt is viewed as a good investment. These ratings not only help the City sell its bond issues, but also helps the City and County obtain the lowest possible interest rates.

Existing revenues support all current debt and obligations. Most debt instruments issued to date are revenue bonds. The 2022 Budget includes \$33.8 million in debt service and lease purchase payments, including \$5.1 million in Urban



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Renewal Authority debt. Each of these obligations has a specific source or sources of revenue from which annual principal and interest payments are made. The amount of debt and certificates of participation supported by each fund are summarized in Figure 34.

Figure 34

PRINCIPAL AND INTEREST TO TERM - BONDS, NOTES & CERTIFICATES OF PARTICIPATION					
SUMMARY BY BUDGET FUND - ESTIMATED AS OF DECEMBER 31, 2022					
City & County	Bonds & Notes	Certificates of Participation	Estimated at the end of 2021 Total	% Total	2022 Debt Service
	Principal & Interest	Principal & Interest	Principal & Interest		
General Government Type Funds					
City General Fund	\$ -	\$ 1,915,210	\$ 1,915,210	0%	\$ 386,406
County General Fund	-	18,096,290	18,096,290	4%	3,625,094
Capital Improvements Fund	157,263,101	-	157,263,101	35%	13,606,051
Total General Government Type Funds	\$ 157,263,101	\$ 20,011,500	\$ 177,274,601	39%	\$ 17,617,551
Utility/Enterprise Funds					
Water Fund	\$ 208,691,900	\$ -	\$ 208,691,900	46%	\$ 8,693,450
Sewer Fund	22,232,450	-	22,232,450	5%	2,437,263
Water Reclamation Fund	-	-	-	0%	-
Total Utility/Enterprise Funds	\$ 230,924,350	\$ -	\$ 230,924,350	51%	\$ 11,130,713
Total City & County	\$ 388,187,451	\$ 20,011,500	\$ 408,198,951	90%	\$ 28,748,264
Urban Renewal Authority	\$ 45,787,818	\$ -	\$ 45,787,818	10%	\$ 5,129,293
Total - All	\$ 433,975,269	\$ 20,011,500	\$ 453,986,769	100%	\$ 33,877,557
Total City and County Annual Debt Service					\$ 28,748,264
Total City and County Annual Revenues					\$ 468,769,212
Ratio Debt Service to Revenues					6.13%



FUND SUMMARIES

CLOSING

Substantial growth that has been nurtured within the community generates more revenue, but also increases service delivery costs. Revenue from the growth in the tax base has allowed the City and County to build substantial infrastructure, maintain fund reserves to meet financial policy goals, and provide excellent services to enhance the quality of life in Broomfield. Conservative spending and careful planning have allowed Broomfield to weather economic downturn while maintaining a consistent level of service.

The budget development process is a comprehensive and collaborative project. It requires the input of staff members at every level of the organization and within every department. It is the culmination of several valuable planning processes that generate strategic vision through a partnership of citizen boards and City and County staff. The Budget is an annual tool that shapes the City and County of Broomfield's vision into reality.

The City and County of Broomfield would like to extend sincere appreciation to all those who contributed. There are several people in both the Manager and Finance Departments that deserve special recognition for their hard work: Jennifer Hoffman, City and County Manager; Abby Yellman, Assistant City and County Manager; David Allen, Assistant City and County Manager; Brenda Richey, Chief Financial Officer; James VanBruggen, Senior Budget and Financial Analyst; Paula Zoanni, Senior Budget and Financial Analyst; Jordan Fillingame, Finance Operations Manager; and Valerie Price, Accounting Manager. There are many individuals who have devoted their time and talent to the budget process. The effort put forth serves as an example of the partnership and coordination that makes the City and County of Broomfield a fantastic place to live and work.

CITY AND COUNTY OF
BROOMFIELD, COLORADO

2 0 2 2
ANNUAL BUDGET

Financial Details



**TABLE 1A
OVERALL SUMMARY - TOTAL BUDGET**

Sources and Uses of Funds	Actual 2020	Original Budget 2021	Revised Budget 2021	Original Budget 2022	Budget % Chg	
					2021 Original 2022	2021 Revised 2022
City Budget						
Sources of Funds						
Beginning Balance	\$ 311,380,294	\$ 189,870,675	\$ 283,963,187	\$ 202,294,005	6.54%	-28.76%
Revenues	400,166,847	386,909,922	572,302,862	413,546,135	6.88%	-27.74%
Total Sources of Funds	\$ 711,547,141	\$ 576,780,597	\$ 856,266,049	\$ 615,840,140	6.77%	-28.08%
Uses of Funds						
Expenditures	\$ 420,598,458	\$ 427,385,828	\$ 641,816,118	\$ 427,640,741	0.06%	-33.37%
Additions to Reserves	6,985,496	3,188,576	12,155,926	3,850,810	20.77%	-68.32%
Total Uses of Funds	\$ 427,583,954	\$ 430,574,404	\$ 653,972,044	\$ 431,491,551	0.21%	-34.02%
Ending Balance	\$ 283,963,187	\$ 146,206,193	\$ 202,294,005	\$ 184,348,589	26.09%	-8.87%
County Budget						
Sources of Funds						
Beginning Balance	\$ 7,052,822	\$ 5,617,348	\$ 13,343,618	\$ 9,788,396	74.25%	-26.64%
Revenues	59,083,335	50,554,561	58,205,567	55,223,077	9.23%	-5.12%
Total Sources of Funds	\$ 66,136,157	\$ 56,171,909	\$ 71,549,185	\$ 65,011,473	15.74%	-9.14%
Uses of Funds						
Expenditures	\$ 52,725,109	\$ 54,554,813	\$ 61,275,401	\$ 64,145,419	17.58%	4.68%
Additions to Reserves	67,430	473,388	485,388	487,145	2.91%	0.36%
Total Uses of Funds	\$ 52,792,539	\$ 55,028,201	\$ 61,760,789	\$ 64,632,564	17.45%	4.65%
Ending Balance	\$ 13,343,618	\$ 1,143,708	\$ 9,788,396	\$ 378,909	-66.87%	-96.13%
Combined City & County Budget						
Sources of Funds						
Beginning Balance	\$ 318,433,116	\$ 195,488,023	\$ 297,306,805	\$ 212,082,401	8.49%	-28.67%
Revenues	459,250,182	437,464,483	630,508,429	468,769,212	7.16%	-25.65%
Total Sources of Funds	\$ 777,683,298	\$ 632,952,506	\$ 927,815,234	\$ 680,851,613	7.57%	-26.62%
Less Interfund Activities	\$ 35,839,941	\$ 37,281,320	\$ 37,897,537	\$ 38,630,515	3.62%	1.93%
Net Total Sources of Funds	\$ 741,843,357	\$ 595,671,186	\$ 889,917,697	\$ 642,221,098	7.81%	-27.83%
Uses of Funds						
Expenditures	\$ 473,323,567	\$ 481,940,641	\$ 703,091,519	\$ 491,786,160	2.04%	-30.05%
Less Interfund Activities	35,839,940	37,281,320	37,897,537	38,630,515	3.62%	1.93%
Total Uses of Funds	\$ 437,483,627	\$ 444,659,321	\$ 665,193,982	\$ 453,155,645	1.91%	-31.88%
Additions to Reserves	\$ 7,052,926	\$ 3,661,964	\$ 12,641,314	\$ 4,337,955	18.46%	-65.68%
Net Total Uses of Funds	\$ 444,536,553	\$ 448,321,285	\$ 677,835,296	\$ 457,493,600	2.05%	-32.51%
Ending Balance	\$ 297,306,804	\$ 147,349,901	\$ 212,082,401	\$ 184,727,498	25.37%	-12.90%

**TABLE 1B
CITY AND COUNTY OF BROOMFIELD
TOTAL RESERVES AND ALLOCATIONS**

Sources and Uses of Funds	Actual 2020	Original Budget 2021	Revised Budget 2021	Original Budget 2022	Budget % Chg	
					2021 Original 2022	2021 Revised 2022
Sources of Reserves						
Beginning Reserve and Allocations Balance						
General Fund Operation	\$ 19,088,070	\$ 20,132,420	\$ 19,220,182	\$ 20,540,823	2.03%	6.87%
General Fund Housing Reserve	1,000,000	-	-	-	NA	NA
General Fund Reserved Fund Balance	500,233	493,110	1,147,971	1,107,949	124.69%	-3.49%
Cemetery Perpetual Care Reserve	366,827	397,474	409,187	435,869	9.66%	6.52%
Capital Improvement Projects	20,122,562	11,143,550	14,906,900	14,316,291	28.47%	-3.96%
General Governmental Funds Debt Services	14,269,709	14,399,019	14,365,580	14,379,435	-0.14%	0.10%
Water Operations	2,786,488	2,808,064	2,808,064	2,917,705	3.90%	3.90%
Water Debt Services	27,169,028	27,169,028	26,952,792	35,913,942	32.19%	33.25%
Sewer Operations	1,366,360	1,442,735	1,442,735	1,442,735	0.00%	0.00%
Sewer - Environmental Recovery Charges	2,644,808	1,827,664	4,057,967	3,318,797	81.59%	-18.22%
Sewer Debt Services	7,143,711	7,453,711	7,478,583	7,478,583	0.33%	0.00%
Water Reclamation Operations	188,445	188,445	188,445	188,445	0.00%	0.00%
Water Reclamation Debt Services	4,212,868	4,212,868	4,212,868	4,212,868	0.00%	0.00%
County General Fund					NA	NA
County General Fund Reserved Fund Balance					NA	NA
Total Beginning Balance	100,859,109	91,668,088	97,191,274	106,253,442	15.91%	9.32%
Additions to Reserves and Allocations						
General Fund Operation	\$ 132,112	\$ 1,320,641	\$ 1,320,641	\$ 1,353,181	2.46%	2.46%
General Fund Housing Reserve	-	-	-	-	NA	NA
General Fund Reserved Fund Balance	748,035	62,000	74,000	-	-100.00%	-100.00%
Cemetery Perpetual Care Reserve	42,360	20,482	26,682	23,400	14.25%	-12.30%
Capital Improvement Projects	4,047,723	512,235	512,235	2,961,374	478.13%	478.13%
General Governmental Funds Debt Services	95,871	13,855	13,855	-	-100.00%	-100.00%
Water Operations	21,576	109,641	109,641	-	-100.00%	-100.00%
Water Debt Services	32,414	-	8,961,150	-	NA	-100.00%
Sewer Operations	76,375	76,375	-	-	-100.00%	NA
Sewer - Environmental Recovery Charges	1,533,908	1,546,735	1,623,110	-	-100.00%	-100.00%
Sewer Debt Services	334,872	-	-	-	NA	NA
Water Reclamation Operations	-	-	-	-	NA	NA
Water Reclamation Debt Services	-	-	-	-	NA	NA
County General Fund					NA	NA
County General Fund Reserved Fund Balance					NA	NA
Total Additions to Reserves and Allocations	\$ 7,065,246	\$ 3,661,964	\$ 12,641,314	\$ 4,337,955	18.46%	-65.68%
Total Sources of Reserves	\$ 107,924,355	\$ 95,330,052	\$ 109,832,588	\$ 110,591,397	16.01%	0.69%
Uses of Reserves and Allocations						
General Fund Operation	\$ -	\$ -	\$ -	\$ -	NA	NA
General Fund Housing Reserve	1,000,000	-	-	-	NA	NA
General Fund Reserved Fund Balance	100,297	70,000	114,022	-	-100.00%	-100.00%
Cemetery Perpetual Care Reserve	-	-	-	-	NA	NA
Capital Improvement Projects	9,263,385	1,000,000	1,102,844	-	-100.00%	-100.00%
General Governmental Funds Debt Services	-	-	-	-	NA	NA
Water Operations	-	-	-	-	NA	NA
Water Debt Services	248,650	-	-	-	NA	NA
Sewer Operations	-	-	-	-	NA	NA
Sewer - Environmental Recovery Charges	120,749	-	2,362,280	-	NA	-100.00%
Sewer Debt Services	-	-	-	-	NA	NA
Water Reclamation Operations	-	-	-	-	NA	NA
Water Reclamation Debt Services	-	-	-	-	NA	NA
County General Fund					NA	NA
County General Fund Reserved Fund Balance					NA	NA
Total Uses of Reserves and Allocations	\$ 10,733,081	\$ 1,070,000	\$ 3,579,146	\$ -	-100.00%	-100.00%
Ending Balance						
General Fund Operation	\$ 19,220,182	\$ 21,453,061	\$ 20,540,823	\$ 21,894,004	2.06%	6.59%
General Fund Housing Reserve	-	-	-	-	NA	NA
General Fund Reserved Fund Balance	1,147,971	485,110	1,107,949	1,107,949	128.39%	0.00%
Cemetery Perpetual Care Reserve	409,187	417,956	435,869	459,269	9.88%	5.37%
Capital Improvement Projects	14,906,900	10,655,785	14,316,291	17,277,665	62.14%	20.69%
General Governmental Funds Debt Services	14,365,580	14,412,874	14,379,435	14,379,435	-0.23%	0.00%
Water Operations	2,808,064	2,917,705	2,917,705	2,917,705	0.00%	0.00%
Water Debt Services	26,952,792	27,169,028	35,913,942	35,913,942	32.19%	0.00%
Sewer Operations	1,442,735	1,519,110	1,442,735	1,442,735	-5.03%	0.00%
Sewer - Environmental Recovery Charges	4,057,967	3,374,399	3,318,797	3,318,797	-1.65%	0.00%
Sewer Debt Services	7,478,583	7,453,711	7,478,583	7,478,583	0.33%	0.00%
Water Reclamation Operations	188,445	188,445	188,445	188,445	0.00%	0.00%
Water Reclamation Debt Services	4,212,868	4,212,868	4,212,868	4,212,868	0.00%	0.00%
County General Fund					NA	NA
County General Fund Reserved Fund Balance					NA	NA
Total Ending Balance	\$ 97,191,274	\$ 94,260,052	\$ 106,253,442	\$ 110,591,397	17.33%	4.08%
Additional Information on Reserve Ending Fund Balance						
Restricted Balance for Debt Services	\$ 53,009,823	\$ 53,248,481	\$ 61,984,828	\$ 61,984,828	16.41%	0.00%
Unrestricted Reserves and Allocation Balance	44,181,451	41,011,571	44,268,614	48,606,569	18.52%	9.80%
Total Ending Balance	\$ 97,191,274	\$ 94,260,052	\$ 106,253,442	\$ 110,591,397	17.33%	4.08%

**TABLE 1C
COMBINED CITY & COUNTY OF BROOMFIELD
TOTAL BUDGET SUMMARY**

Sources and Uses of Funds	Actual 2020	Original Budget 2021	Revised Budget 2021	Original Budget 2022	Budget % Chg	
					2021 Original 2022	2021 Revised 2022
Sources of Funds						
Beginning Balance	\$ 318,433,116	\$ 195,488,023	\$ 297,306,805	\$ 212,082,401	8.49%	-28.67%
Revenues						
Taxes						
Property Tax	\$ 43,466,226	\$ 43,156,611	\$ 44,411,705	\$ 44,790,749	3.79%	0.85%
Sales Tax	60,349,215	59,585,279	61,471,529	62,808,075	5.41%	2.17%
Use Tax - Building Materials	8,094,107	5,807,253	7,248,176	6,846,113	17.89%	-5.55%
Audit Revenues - Sales & Use Tax	3,101,594	300,000	2,300,000	1,045,800	248.60%	-54.53%
Use Tax - Vehicles	6,893,629	6,391,236	7,416,026	7,582,994	18.65%	2.25%
Specific Ownership Tax	2,714,271	2,636,789	2,686,345	2,897,134	9.87%	7.85%
Other Taxes	5,333,143	5,298,663	5,640,977	6,080,104	14.75%	7.78%
Total Taxes	\$ 129,952,185	\$ 123,175,831	\$ 131,174,758	\$ 132,050,969	7%	0.67%
Licenses & Permits	\$ 3,721,918	\$ 3,235,809	\$ 3,840,508	\$ 4,264,047	31.78%	11.03%
Intergovernmental Revenue	26,682,000	24,756,946	36,226,539	21,139,822	-14.61%	-41.65%
Charges for Services	62,732,938	75,556,858	80,734,942	94,078,489	24.51%	16.53%
Contributions & Project Participations	2,314,873	3,125,465	3,128,238	72,500	-97.68%	-97.68%
Fines & Forfeits	521,815	515,000	605,000	665,260	29.18%	9.96%
Interest Earnings & Misc Revenues	22,817,580	7,635,993	8,767,714	13,240,049	73.39%	51.01%
Lease/Purchase Financing Proceeds	-	-	-	-	NA	NA
Bond Proceeds	-	-	164,595,381	-	NA	-100.00%
Fiduciary Plan Contributions	164,162,456	161,111,261	159,958,666	164,627,561	2.18%	2.92%
Transfers from Fund Reserves	10,504,476	1,070,000	3,579,146	-	-100.00%	-100.00%
Total Revenues	\$ 423,410,241	\$ 400,183,163	\$ 592,610,892	\$ 430,138,697	7.49%	-27.42%
Interfund Activities	\$ 35,839,941	\$ 37,281,320	\$ 37,897,537	\$ 38,630,515	3.62%	1.93%
Total Revenue with Interfund Activities	\$ 459,250,182	\$ 437,464,483	\$ 630,508,429	\$ 468,769,212	7.16%	-25.65%
Total Sources of Funds	\$ 777,683,298	\$ 632,952,506	\$ 927,815,234	\$ 680,851,613	7.57%	-26.62%
Uses of Funds						
Expenditures						
Operating Budget	\$ 138,634,308	\$ 160,932,809	\$ 180,874,199	\$ 180,335,520	12.06%	-0.30%
Capital Improvements	99,154,787	92,864,285	289,210,956	77,656,929	-16.38%	-73.15%
Lease/Purchase Payments	7,684,249	4,007,000	4,009,000	4,016,750	0.24%	0.19%
Debt Service - Bonds	23,148,576	23,191,838	30,585,465	24,998,588	7.79%	-18.27%
Fiduciary Funds - Expenditures	168,861,707	163,663,389	160,514,362	166,147,858	1.52%	3.51%
Sub Total	\$ 437,483,627	\$ 444,659,321	\$ 665,193,982	\$ 453,155,645	1.91%	-31.88%
Interfund Activities	\$ 35,839,940	\$ 37,281,320	\$ 37,897,537	\$ 38,630,515	3.62%	1.93%
Additions to Reserves	7,052,926	3,661,964	12,641,314	4,337,955	18.46%	-65.68%
Net Total Uses of Funds	\$ 480,376,493	\$ 485,602,605	\$ 715,732,833	\$ 496,124,115	2.17%	-30.68%
Ending Balance	\$ 297,306,805	\$ 147,349,901	\$ 212,082,401	\$ 184,727,498	25.37%	-12.90%

**TABLE 1D - PAGE 1
TOTAL BUDGET SUMMARY BY FUND**

Fund	Revised Estimate 2021				
	Beginning Fund Balance	Revenues	Total Sources	Expenditures	Ending Fund Balance
City and County Funds					
City & County General Funds	\$ 26,135,148	\$ 106,521,250	\$ 132,656,398	\$ 116,904,826	\$ 15,751,572
Recreation Fund	-	8,539,865	8,539,865	8,539,865	-
Street Maintenance Fund	-	6,122,827	6,122,827	6,122,827	-
Library Fund	287,250	3,040,172	3,327,422	3,327,422	-
Facility Maintenance Fund	-	5,462,805	5,462,805	5,462,805	-
Cemetery Fund	-	264,294	264,294	264,294	-
Lodging Tax Fund	-	300,000	300,000	300,000	-
Human Service Fund	2,428,642	18,908,945	21,337,587	19,712,497	1,625,090
Total Governmental Operating Funds	\$ 28,851,040	\$ 149,160,158	\$ 178,011,198	\$ 160,634,536	\$ 17,376,662
Governmental Capital Funds					
Sales & Use Tax Capital Improvements Fund	\$ 26,869,293	\$ 34,160,012	\$ 61,029,305	\$ 50,177,609	\$ 10,851,696
Asset Replacement Fund	10,732,848	8,550,160	19,283,008	15,030,952	4,252,056
Conservation Trust Fund	1,869,853	770,211	2,640,064	1,332,094	1,307,970
Open Space & Parks Capital Fund	7,037,284	4,674,956	11,712,240	4,009,273	7,702,967
Services Expansion Fee Capital Fund	8,520,106	3,215,228	11,735,334	2,386,259	9,349,075
Development Agreement Fund	2,171,774	14,484,163	16,655,937	14,840,503	1,815,434
Total Governmental Capital Funds	\$ 57,201,158	\$ 65,854,730	\$ 123,055,888	\$ 87,776,690	\$ 35,279,198
Governmental Debt Service Fund	\$ 129,799	\$ 13,618,680	\$ 13,748,479	\$ 13,618,680	\$ 129,799
Total Governmental Funds	\$ 86,181,997	\$ 228,633,568	\$ 314,815,565	\$ 262,029,906	\$ 52,785,659
Utility Funds					
Water Fund	\$ 45,235,166	\$ 203,912,304	\$ 249,147,470	\$ 226,714,428	\$ 22,433,042
Sewer Fund	57,954,372	31,571,674	89,526,046	58,150,083	31,375,963
Water Reclamation Fund	6,403,286	2,231,766	8,635,052	8,324,054	310,998
Total Utility Funds	\$ 109,592,824	\$ 237,715,744	\$ 347,308,568	\$ 293,188,565	\$ 54,120,003
Fiduciary Funds					
Employee Medical Care Fund	\$ 4,324,863	\$ 13,032,690	\$ 17,357,553	\$ 11,200,066	\$ 6,157,487
Employee Defined Benefit Pension Fund	10,269,158	1,415,374	11,684,532	1,670,586	10,013,946
Employee Money Purchase Pension Fund	81,842,467	6,742,571	88,585,038	5,089,595	83,495,443
Police Defined Benefit Pension Fund	58,469	1,140	59,609	5,736	53,873
Police Money Purchase Pension Fund	1,218,435	86,322	1,304,757	7,000	1,297,757
Retiree Health Insurance Plan	3,794,282	504,098	4,298,380	153,075	4,145,305
Tax Passthrough Fund	-	142,087,299	142,087,299	142,087,299	-
Inmate Welfare Checking Fund	24,310	289,623	313,933	301,005	12,928
Total Fiduciary Funds	\$ 101,531,984	\$ 164,159,117	\$ 265,691,101	\$ 160,514,362	\$ 105,176,739
Total Funds	\$ 297,306,805	\$ 630,508,429	\$ 927,815,234	\$ 715,732,833	\$ 212,082,401

Table 1D is continued on the next page.

**TABLE 1D - PAGE 2
TOTAL BUDGET SUMMARY BY FUND**

Fund	Original Budget 2022				
	Beginning Fund Balance	Revenues	Total Sources	Expenditures	Ending Fund Balance
City and County Funds					
City & County General Funds	\$ 15,751,572	\$ 106,813,885	\$ 122,565,457	\$ 122,061,236	\$ 504,221
Recreation Fund	-	9,568,876	9,568,876	9,568,876	-
Street Maintenance Fund	-	6,679,775	6,679,775	6,679,775	-
Library Fund	-	3,268,205	3,268,205	3,268,205	-
Facility Maintenance Fund	-	5,916,867	5,916,867	5,916,867	-
Cemetery Fund	-	292,753	292,753	292,753	-
Lodging Tax Fund	-	450,000	450,000	450,000	-
Human Service Fund	1,625,090	16,755,981	18,381,071	18,368,926	12,145
Total Governmental Operating Funds	\$ 17,376,662	\$ 149,746,342	\$ 167,123,004	\$ 166,606,638	\$ 516,366
Sales & Use Tax Capital Improvements Fund	\$ 10,851,696	\$ 20,812,740	\$ 31,664,436	\$ 26,737,911	\$ 4,926,525
Asset Replacement Fund	4,252,056	8,482,258	12,734,314	14,520,271	(1,785,957)
Conservation Trust Fund	1,307,970	785,411	2,093,381	1,288,320	805,061
Open Space & Parks Capital Fund	7,702,967	4,746,567	12,449,534	5,656,964	6,792,570
Services Expansion Fee Capital Fund	9,349,075	2,065,213	11,414,288	627,759	10,786,529
Development Agreement Fund	1,815,434	14,199,857	16,015,291	14,047,027	1,968,264
Total Governmental Capital Funds	\$ 35,279,198	\$ 51,092,046	\$ 86,371,244	\$ 62,878,252	\$ 23,492,992
Governmental Debt Service Fund	\$ 129,799	\$ 13,604,275	\$ 13,734,074	\$ 13,604,275	\$ 129,799
Total Governmental Funds	\$ 52,785,659	\$ 214,442,663	\$ 267,228,322	\$ 243,089,165	\$ 24,139,157
Water Fund	\$ 22,433,042	\$ 44,722,613	\$ 67,155,655	\$ 47,415,392	\$ 19,740,263
Sewer Fund	31,375,963	33,286,640	64,662,603	31,588,772	33,073,831
Water Reclamation Fund	310,998	7,945,976	8,256,974	7,882,928	374,046
Total Utility Funds	\$ 54,120,003	\$ 85,955,229	\$ 140,075,232	\$ 86,887,092	\$ 53,188,140
Employee Medical Care Fund	\$ 6,157,487	\$ 12,716,382	\$ 18,873,869	\$ 12,619,594	\$ 6,254,275
Employee Defined Benefit Pension Fund	10,013,946	1,475,806	11,489,752	1,627,155	9,862,597
Employee Money Purchase Pension Fund	83,495,443	6,856,373	90,351,816	5,089,595	85,262,221
Police Defined Benefit Pension Fund	53,873	1,140	55,013	5,775	49,238
Police Money Purchase Pension Fund	1,297,757	88,638	1,386,395	7,000	1,379,395
Retiree Health Insurance Plan	4,145,305	591,292	4,736,597	157,050	4,579,547
Tax Passthrough Fund	-	146,341,689	146,341,689	146,341,689	-
Inmate Welfare Checking Fund	12,928	300,000	312,928	300,000	12,928
Total Fiduciary Funds	\$ 105,176,739	\$ 168,371,320	\$ 273,548,059	\$ 166,147,858	\$ 107,400,201
Total Funds	\$ 212,082,401	\$ 468,769,212	\$ 680,851,613	\$ 496,124,115	\$ 184,727,498

**TABLE 2A
REVENUE - MILL LEVIES AND PROPERTY TAX**

BROOMFIELD'S ASSESSED VALUATION						
Assessed Valuation By County Area of City	Amended 2020	Original Budget 2021	Revised Budget 2021	Estimate 2022	Budget % Chg	
					2021 Original 2022	2021 Revised 2022
City & County of Broomfield	\$ 1,334,342,081	\$ 1,511,597,765	\$ 1,518,219,291	\$ 1,520,144,283	0.57%	0.13%
Total	\$ 1,334,342,081	\$ 1,511,597,765	\$ 1,518,219,291	\$ 1,520,144,283	0.57%	0.13%

CITY OF BROOMFIELD - MILL LEVIES & PROPERTY TAX REVENUE						
Budget Fund	Amended 2020	Original Budget 2021	Revised Budget 2021	Estimate 2022	Budget % Chg	
					2021 Original 2022	2021 Revised 2022
General Fund						
Mill Levy	5.321	5.321	5.321	8.821	65.78%	65.78%
Property Tax Revenue	\$ 7,100,034	\$ 8,043,212	\$ 8,078,445	\$ 13,409,193	66.71%	65.99%
Allocated to Development Agreement Fund	98,348	62,058	99,176	70,429	13.49%	-28.99%
General Fund Net Property Tax Revenue	\$ 7,001,686	\$ 7,981,154	\$ 7,979,269	\$ 13,338,764	67.13%	67.17%
Library Fund						
Mill Levy	1.941	1.941	1.941	1.941	0.00%	0.00%
Property Tax Revenue	\$ 2,589,958	\$ 2,934,011	\$ 2,946,864	\$ 2,950,600	0.57%	0.13%
Street Fund						
Mill Levy	0.695	0.695	0.695	0.695	0.00%	0.00%
Property Tax Revenue	\$ 927,368	\$ 1,050,560	\$ 1,055,162	\$ 1,056,500	0.57%	0.13%
Capital Improvements Fund - General						
Mill Levy	3.000	3.000	3.000	0.000	-100.00%	-100.00%
Property Tax Revenue	\$ 4,003,026	\$ 4,534,793	\$ 4,554,658	\$ -	-100.00%	-100.00%
Capital Improvements Fund - Facilities Reserve						
Mill Levy	0.500	0.500	0.500	0.000	-100.00%	-100.00%
Property Tax Revenue	\$ 667,171	\$ 755,799	\$ 759,110	\$ -	-100.00%	-100.00%
City of Broomfield Total - All Funds					NA	NA
Mill Levy	11.457	11.457	11.457	11.457	0.00%	0.00%
Property Tax Revenue	\$ 15,287,557	\$ 17,318,375	\$ 17,394,239	\$ 17,416,293	0.57%	0.13%

COUNTY OF BROOMFIELD - MILL LEVIES & PROPERTY TAX REVENUE						
Budget Fund	Amended 2020	Original Budget 2021	Revised Budget 2021	Estimate 2022	Budget % Chg	
					2021 Original 2022	2021 Revised 2022
General Fund						
Mill Levy	13.031	13.031	13.031	13.031	0.00%	0.00%
Property Tax Revenue	\$ 17,387,812	\$ 19,697,630	\$ 19,783,916	\$ 19,809,000	0.57%	0.13%
Public Health						
Mill Levy	1.230	1.230	1.230	1.230	0.00%	0.00%
Property Tax Revenue	\$ 1,641,241	\$ 1,859,265	\$ 1,867,410	\$ 1,869,777	0.57%	0.13%
Facilities Reserve						
Mill Levy	1.000	1.000	1.000	1.000	0.00%	0.00%
Property Tax Revenue	\$ 1,334,342	\$ 1,511,598	\$ 1,518,219	\$ 1,520,144	0.57%	0.13%
Human Services Fund						
Mill Levy	1.245	1.283	1.283	1.250	-2.57%	-2.57%
Property Tax Revenue	\$ 1,661,256	\$ 1,939,280	\$ 1,947,875	\$ 1,900,297	-2.01%	-2.44%
Developmentally Disabled & Mental Health						
Mill Levy	1.005	0.967	0.967	1.000	3.41%	3.41%
Property Tax Revenue	\$ 1,341,014	\$ 1,461,815	\$ 1,468,118	\$ 1,520,027	3.98%	3.54%
Total - All Funds						
Mill Levy	17.511	17.511	17.511	17.511	0.00%	0.00%
Property Tax Revenue	\$ 23,365,665	\$ 26,469,588	\$ 26,585,538	\$ 26,619,245	0.57%	0.13%

COMBINED CITY AND COUNTY OF BROOMFIELD - MILL LEVIES & PROPERTY TAX REVENUE						
City/County	Amended 2020	Original Budget 2021	Revised Budget 2021	Estimate 2022	Budget % Chg	
					2021 Original 2022	2021 Revised 2022
City of Broomfield						
Mill Levy	11.457	11.457	11.457	11.457	0.00%	0.00%
Property Tax Revenue	\$ 15,287,557	\$ 17,318,375	\$ 17,394,239	\$ 17,416,293	0.57%	0.13%
County of Broomfield						
Mill Levy	17.511	17.511	17.511	17.511	0.00%	0.00%
Property Tax Revenue	\$ 23,365,665	\$ 26,469,588	\$ 26,585,538	\$ 26,619,245	0.57%	0.13%
Total - City & County of Broomfield						
Mill Levy	28.968	28.968	28.968	28.968	0.00%	0.00%
Property Tax Revenue	\$ 38,653,222	\$ 43,787,963	\$ 43,979,777	\$ 44,035,538	0.57%	0.13%

**TABLE 2B
REVENUE - SUMMARY SOURCES OF FUNDS WITH BEGINNING BALANCES**

Sources of Funds	Actual 2020	Original Budget 2021	Revised Budget 2021	Original Budget 2022	Budget % Chg	
					2021 Original 2022	2021 Revised 2022
Beginning Balance	\$ 318,433,116	\$ 195,488,023	\$ 297,306,805	\$ 212,082,401	8.49%	-28.67%
Revenues						
Taxes	\$ 129,952,185	\$ 123,175,831	\$ 131,174,758	\$ 132,050,969	7.21%	0.67%
Licenses & Permits	3,721,918	3,235,809	3,840,508	4,264,047	31.78%	11.03%
Intergovernmental Revenue	26,682,000	24,756,946	36,226,539	21,139,822	-14.61%	-41.65%
Charges for Services	62,732,938	75,556,858	80,734,942	94,078,489	24.51%	16.53%
Contributions & Project Participations	2,314,873	3,125,465	3,128,238	72,500	-97.68%	-97.68%
Fines & Forfeits	521,815	515,000	605,000	665,260	29.18%	9.96%
Interest Earnings & Misc Revenue	22,568,930	7,635,993	8,373,840	7,392,715	-3.19%	-11.72%
Lease/Purchase Financing Proceeds	-	-	-	-	NA	NA
Bond Proceeds	-	-	164,595,381	-	NA	-100.00%
Fiduciary Funds - Contributions	164,162,456	161,111,261	159,958,666	164,627,561	2.18%	2.92%
Transfers from Fund Reserves	10,504,476	1,070,000	3,579,146	-	-100.00%	-100.00%
Interfund Activities	35,839,941	37,281,320	37,897,537	38,630,515	3.62%	1.93%
Total Revenues	\$ 459,001,532	\$ 437,464,483	\$ 630,114,555	\$ 462,921,878	5.82%	-26.53%
Total Sources of Funds	\$ 777,434,648	\$ 632,952,506	\$ 927,421,360	\$ 675,004,279	6.64%	-27.22%
Less Interfund Activities	\$ 35,839,941	\$ 37,281,320	\$ 37,897,537	\$ 38,630,515	3.62%	1.93%
Net Total Sources of Funds	\$ 741,594,707	\$ 595,671,186	\$ 889,523,823	\$ 636,373,764	6.83%	-28.46%

**TABLE 2C
REVENUE - DETAIL SOURCES OF FUNDS WITH BEGINNING BALANCES**

Sources of Funds	Actual 2020	Original Budget 2021	Revised Budget 2021	Original Budget 2022	Budget % Chg	
					2021 Original 2022	2021 Revised 2022
Beginning Balance	\$ 318,433,116	\$ 195,488,023	\$ 297,306,805	\$ 212,082,401	8.49%	-28.67%
Revenues						
Taxes						
Property Tax	\$ 43,466,226	\$ 43,156,611	\$ 44,411,705	\$ 44,790,749	3.79%	0.85%
Sales Tax	60,349,215	59,585,279	61,471,529	62,808,075	5.41%	2.17%
Use Tax - Building Materials	8,094,107	5,807,253	7,248,176	6,846,113	17.89%	-5.55%
Audit Revenues - Sales and Building Use Tax	3,101,594	300,000	2,300,000	1,045,800	248.60%	-54.53%
Use Tax - Vehicles	6,893,629	6,391,236	7,416,026	7,582,994	18.65%	2.25%
Specific Ownership Tax	2,714,271	2,636,789	2,686,345	2,897,134	9.87%	7.85%
Gas & Electricity Business Tax	2,490,988	2,420,163	2,420,163	2,500,000	3.30%	3.30%
Services Expansion Fee (Excise Tax)	1,311,050	1,313,500	1,770,814	1,975,104	50.37%	11.54%
Cable Television Business Tax	834,627	825,000	825,000	825,000	0.00%	0.00%
Telephone Business Tax	91,667	80,000	80,000	90,000	12.50%	12.50%
Tobacco Products Tax	176,966	140,000	140,000	140,000	0.00%	0.00%
Severance Tax	69,223	30,000	30,000	30,000	0.00%	0.00%
Lodging Tax	273,510	450,000	300,000	450,000	0.00%	50.00%
Penalties & Int. on Delinquent Taxes	85,112	40,000	75,000	70,000	75.00%	-6.67%
Total Taxes	\$ 129,952,185	\$ 123,175,831	\$ 131,174,758	\$ 132,050,969	7.21%	0.67%
Licenses & Permits						
Building Permits	\$ 3,224,511	\$ 2,691,339	\$ 3,284,088	\$ 3,703,497	37.61%	12.77%
Other Licenses & Permits	497,407	544,470	556,420	560,550	2.95%	0.74%
Total Licenses & Permits	\$ 3,721,918	\$ 3,235,809	\$ 3,840,508	\$ 4,264,047	31.78%	11.03%
Intergovernmental Revenues						
Highway Users' Tax Fund	\$ 1,986,270	\$ 1,977,405	\$ 1,977,405	\$ 2,255,423	14.06%	14.06%
Human Services Funding	11,971,243	9,895,777	14,678,234	12,501,792	26.33%	-14.83%
Conservation Trust Fund	717,249	735,420	750,000	765,000	4.02%	2.00%
Other Intergovernmental Revenues	12,007,238	12,148,344	18,820,900	5,617,607	-53.76%	-70.15%
Total Intergovernmental Revenues	\$ 26,682,000	\$ 24,756,946	\$ 36,226,539	\$ 21,139,822	-14.61%	-41.65%
Charges for Services						
Recreation Facility & Program Revenues	\$ 1,487,765	\$ 6,494,350	\$ 5,172,400	\$ 6,651,400	2.42%	28.59%
Water Sales	18,174,825	18,832,768	17,238,757	18,291,958	-2.87%	6.11%
Water Tap & License Fees	11,547,083	16,155,222	20,833,614	25,244,314	56.26%	21.17%
Water Meter Fees	179,146	253,200	326,524	395,653	56.26%	21.17%
Sewer Service Charges	7,087,378	7,435,848	7,229,126	7,584,565	2.00%	4.92%
Sewer Tap & License Fees	10,464,331	12,707,833	16,604,984	21,849,207	71.93%	31.58%
Reuse Water Sales	1,675,839	1,435,000	1,225,000	1,557,791	8.56%	27.17%
Reuse Water Tap & License Fees	785,820	785,820	785,820	785,820	0.00%	0.00%
Other Charges for Services	7,914,138	8,554,987	8,483,373	8,741,463	2.18%	3.04%
Recording Fees	\$ 925,782	\$ 500,100	\$ 500,100	\$ 510,000	1.98%	1.98%
Senior Programs	127,689	170,000	150,049	193,000	13.53%	28.62%
Other Charges for Services	2,363,142	2,231,730	2,185,195	2,273,318	1.86%	4.03%
Total Charges for Services	\$ 62,732,938	\$ 75,556,858	\$ 80,734,942	\$ 94,078,489	24.51%	16.53%
Total Contributions & Project Participations	\$ 2,314,873	\$ 3,125,465	\$ 3,128,238	\$ 72,500	-97.68%	-97.68%
Total Fines & Forfeits	\$ 521,815	\$ 515,000	\$ 605,000	\$ 665,260	29.18%	9.96%
Total Interest Earnings & Misc Revenues	\$ 22,568,930	\$ 7,635,993	\$ 8,373,840	\$ 7,392,715	-3.19%	-11.72%
Total Fiduciary Plan Contributions	\$ 164,162,456	\$ 161,111,261	\$ 159,958,666	\$ 164,627,561	2.18%	2.92%
Total Transfers from Fund Reserves	\$ 10,504,476	\$ 1,070,000	\$ 3,579,146	\$ -	-100.00%	-100.00%
Total Interfund Activities	\$ 35,839,941	\$ 37,281,320	\$ 37,897,537	\$ 38,630,515	3.62%	1.93%
Total Revenues	\$ 459,001,532	\$ 437,464,483	\$ 465,519,174	\$ 462,921,878	5.82%	-0.56%
Total Sources of Funds	\$ 777,434,648	\$ 632,952,506	\$ 762,825,979	\$ 675,004,279	6.64%	-11.51%
Less Interfund Activities	\$ 35,839,941	\$ 37,281,320	\$ 37,897,537	\$ 38,630,515	3.62%	1.93%
Net Total City & County Sources of Funds	\$ 741,594,707	\$ 595,671,186	\$ 724,928,442	\$ 636,373,764	6.83%	-12.22%

**TABLE 3A
CITY AND COUNTY OF BROOMFIELD TOTAL BUDGET
EXPENDITURE - SUMMARY BY FUND**

City of Broomfield Budget	Actual 2020	Original Budget 2021	Revised Budget 2021	Original Budget 2022	Budget % Chg	
					2021 Original 2022	2021 Revised 2022
Budget Fund						
City & County General Funds	\$ 98,944,354	\$ 110,204,737	\$ 116,904,826	\$ 122,061,236	10.76%	4.41%
Recreation Fund	4,738,199	9,269,995	8,539,865	9,568,876	3.22%	12.05%
Street Fund	5,143,410	5,710,885	6,122,827	6,679,775	16.97%	9.10%
Library Fund	2,681,392	2,997,401	3,327,422	3,268,205	9.03%	-1.78%
Facilities Maintenance Fund	4,346,057	5,490,882	5,462,805	5,916,867	7.76%	8.31%
Cemetery Fund	250,570	252,775	264,294	292,753	15.82%	10.77%
Lodging Tax Fund	273,510	450,000	300,000	450,000	0.00%	50.00%
Capital Improvements Fund	65,739,348	34,834,546	50,177,609	26,737,911	-23.24%	-46.71%
Asset Replacement & Refurbishment Fund	4,022,314	13,462,938	15,030,952	14,520,271	7.85%	-3.40%
Conservation Trust Fund	419,357	1,048,156	1,332,094	1,288,320	22.91%	-3.29%
Open Space and Parks Fund	4,980,621	2,606,834	4,009,273	5,656,964	117.01%	41.10%
Services Expansion Fee Fund	1,344,249	607,000	2,386,259	627,759	3.42%	-73.69%
Development Agreements Fund	14,086,227	13,709,715	14,840,503	14,047,027	2.46%	-5.35%
Governmental Debt Service Fund	13,701,796	13,618,680	13,618,680	13,604,275	-0.11%	-0.11%
Water Fund	38,968,956	48,513,388	226,714,428	47,415,392	-2.26%	-79.09%
Sewer Fund	33,466,176	39,111,560	58,150,083	31,588,772	-19.23%	-45.68%
Water Reclamation Fund	2,872,127	4,983,404	8,324,054	7,882,928	58.18%	-5.30%
Employee Medical Care Fund	11,543,359	12,605,543	11,200,066	12,619,594	0.11%	12.67%
Employee Defined Benefit Retirement Fund	2,255,619	1,655,206	1,670,586	1,627,155	-1.69%	-2.60%
Employee Money Purchase Retirement Fund	5,486,272	5,089,595	5,089,595	5,089,595	0.00%	0.00%
Police Defined Benefit Pension Fund	4,419	5,705	5,736	5,775	1.23%	0.68%
Police Money Purchase Pension Fund	50	7,000	7,000	7,000	0.00%	0.00%
Retiree Health Insurance Plan	335,843	104,050	153,075	157,050	50.94%	2.60%
Tax Passthrough Fund	148,785,544	143,474,290	142,087,299	146,341,689	2.00%	2.99%
Inmate Welfare Checking Fund	450,601	722,000	301,005	300,000	-58.45%	-0.33%
Human Services Fund	15,536,123	15,066,320	19,712,497	18,368,926	21.92%	-6.82%
Total City and County Budget	\$ 480,376,493	\$ 485,602,605	\$ 715,732,833	\$ 496,124,115	2.17%	-30.68%
Less Interfund Activities and Additions to Reserves						
Total Interfund Activities and Additions to Reserves	\$ 42,892,866	\$ 40,943,284	\$ 50,538,851	\$ 42,968,470	4.95%	-14.98%
Total Budget Expenditures Less Interfund Activities and Additions to Reserves	\$ 437,483,627	\$ 444,659,321	\$ 665,193,982	\$ 453,155,645	1.91%	-31.88%

**TABLE 3B
EXPENDITURE - SUMMARY BY FUNCTION**

Function	Actual 2020	Original Budget 2021	Revised Budget 2021	Original Budget 2022	Budget % Chg	
					2021 Original 2022	2021 Revised 2022
Broomfield Improvement Team	\$ -	\$ -	\$ -	\$ -	NA	NA
Assessor	902,774	1,031,899	1,031,899	1,031,506	-0.04%	-0.04%
City and County Attorney	1,442,443	1,765,955	1,966,569	2,103,332	19.10%	6.95%
City & County Clerk	2,418,404	1,988,394	2,378,735	2,381,878	19.79%	0.13%
City and County Manager	1,721,512	1,720,235	1,724,714	2,091,120	21.56%	21.24%
Community Development	5,097,826	5,687,528	5,763,303	5,944,971	4.53%	3.15%
Courts	3,130,763	3,278,756	3,303,713	3,403,030	3.79%	3.01%
Economic Vitality	491,722	748,166	2,145,404	946,338	26.49%	-55.89%
Finance	4,937,764	5,308,130	5,549,982	5,877,524	10.73%	5.90%
Human Services	15,536,123	15,066,320	19,712,497	18,368,926	21.92%	-6.82%
Information Technology	6,206,074	7,829,671	7,922,849	8,343,032	6.56%	5.30%
Legislative	198,854	332,606	332,606	358,761	7.86%	7.86%
Library & Cultural Affairs	3,234,027	3,800,654	4,137,086	4,143,416	9.02%	0.15%
Open Space & Trails	369,374	509,690	509,690	603,868	18.48%	18.48%
Parks, Recreation, and Senior Services	12,782,638	18,585,198	18,006,628	19,389,559	4.33%	7.68%
People & Innovation	2,795,159	3,645,755	3,442,072	3,206,814	-12.04%	-6.83%
Performance & Internal Audit	197,756	228,837	228,837	240,482	5.09%	5.09%
Police	30,537,408	34,088,944	34,956,732	34,221,461	0.39%	-2.10%
Public Health & Environment	3,455,423	3,727,974	4,435,061	4,104,753	10.11%	-7.45%
Public Works	37,259,675	47,093,885	56,852,231	50,266,469	6.74%	-11.58%
Strategic Initiatives	2,667,904	2,483,141	2,892,141	2,793,703	12.51%	-3.40%
Non Departmental 1	3,360,825	2,011,071	2,642,832	3,543,887	76.22%	34.09%
Sub-Total Operating Budget	\$ 138,744,448	\$ 160,932,809	\$ 179,935,581	\$ 173,364,830	7.72%	-3.65%
Capital Improvements	\$ 99,154,787	\$ 92,864,285	\$ 289,210,956	\$ 77,656,929	-16.38%	-73.15%
Lease/Purchase Payments	7,684,249	4,007,000	4,009,000	4,016,750	0.24%	0.19%
Debt Service - Bonds	23,148,576	23,191,838	30,585,465	24,998,588	7.79%	-18.27%
Fiduciary Fund	168,861,707	163,663,389	160,514,362	166,147,858	1.52%	3.51%
Addition to Reserves	7,052,926	3,661,964	12,641,314	4,337,955	18.46%	-65.68%
Total Expenditures by Function	\$ 444,646,693	\$ 448,321,285	\$ 676,896,678	\$ 450,522,910	0.49%	-33.44%
Interfund Activities	35,839,940	37,281,320	37,897,537	38,630,515	3.62%	1.93%
Total Budget Expenditures with Interfund Activities	\$ 480,486,633	\$ 485,602,605	\$ 714,794,215	\$ 489,153,425	0.73%	-31.57%

1 Includes transfers, contributions and participations, and contingencies.

2 Parks Maintenance and Cemetery Maintenance were moved from Public Works to Recreation beginning in 2020 Revised

**TABLE 3C
TOTAL CAPITAL IMPROVEMENTS PROGRAM
EXPENDITURE - SUMMARY BY TYPE OF PROJECTS**

Capital Improvement Projects	Actual 2020	Original Budget 2021	Revised Budget 2021	Original Budget 2022
Building & Facility Projects	\$ 5,502,106	\$ 2,777,383	\$ 3,169,902	\$ 5,199,275
Drainage & Storm Water Projects	4,422	125,078	204,738	127,000
Information Technology Projects	1,381,893	2,035,798	2,574,555	2,393,786
Landscaping Projects	484,982	983,197	1,843,521	924,300
Open Space Projects	437,831	750,508	941,302	913,197
Trail System Projects	2,909,837	190,210	1,280,893	3,636,739
Parks & Recreation Facility Projects	18,259,705	8,699,426	9,805,045	4,642,418
Transportation System Projects	27,062,634	22,532,983	36,980,028	14,060,422
Vehicles, Other Equipment and Furniture	1,037,834	2,389,819	2,595,425	3,056,960
Community Development Projects	9,109,185	8,763,155	9,893,943	9,106,200
Water Utility Projects	15,217,542	22,110,395	182,189,140	19,192,122
Sewer Utility Projects	16,571,957	17,766,232	29,884,857	7,021,055
Water Reclamation Utility Projects	200,551	1,734,213	4,301,020	5,736,908
Planning, Administration & Other Expenditures	785,942	1,816,000	2,929,371	1,447,000
Public Art & Cultural Projects	188,366	189,888	503,664	199,547
Total Capital Improvement Projects	\$ 99,154,787	\$ 92,864,285	\$ 289,097,404	\$ 77,656,929
Interfund Activities	\$ 16,730,067	\$ 15,978,367	\$ 15,937,524	\$ 14,210,034
Sub Total	\$ 115,884,854	\$ 108,842,652	\$ 305,034,928	\$ 91,866,963
Transfer to Reserve	\$ 4,011,597	\$ 500,000	\$ 500,000	\$ 2,923,646
Total Capital Improvements Program	\$ 119,896,451	\$ 109,342,652	\$ 305,534,928	\$ 94,790,609

TABLE 3D - PAGE 1
EXPENDITURE - DETAIL CAPITAL IMPROVEMENTS PROGRAM
PROJECTS LISTED BY FUND AND BY PROJECT TYPE

Capital Improvement Projects	Actual 2020	Original Budget 2021	Revised Budget 2021	Original Budget 2022
Building & Facility Projects				
Capital Improvements Fund				
6 Garden Center - Building Automation System Upgrade	\$ 11,682	\$ -	\$ -	\$ -
Card Readers and Keypad Access - Citywide	-	-	-	225,000
City and County Building - 2nd Fl Space Utilization/Reconfigure	-	-	147,170	762,000
City and County Building - Reconfiguration	-	147,170	-	150,000
HHS - Electric Vehicle Charging Station	27,853	30,000	30,000	120,000
Library/Auditorium - Master Plan	63,165	-	102,335	-
Library/Auditorium - Roof Top Unit Replacement and VAV Upgrades	330	460,900	463,038	-
Library/Auditorium - Staff Workroom and Auditorium, Office Reconfigurations	65,010	-	-	-
Lowell House Demolition	7,400	-	-	-
Police/Courts - Police Vehicle Lot Security Fencing	249,618	-	-	-
Police/Courts - Investigations Space Reconfiguration	-	-	158,330	-
Police/Detention Center - Roof G Replacement	205,207	-	-	-
Police/Detention Center - RTU 1 & 2 Replacement/Upgrade	9,720	357,459	359,459	-
Police/Detention Center - Security Gates	749	-	48,386	-
Police/Range - Firearms Range Safety Improvements	-	161,000	161,000	-
Safeway - RTU Upgrade/Building Automation Integrations	700	-	-	-
Service Center - IT Room Expansion	100,000	-	-	-
Service Center - Norman Smith Service Center Remodel	-	100,000	100,000	600,000
Service Center - Phase I New Building / Remodel of Existing Building - 60% of Total Co	3,923,818	-	102,844	-
Service Center - Property and Evidence Storage Room	309,200	-	-	-
Service Center - Technology for New Building - 60% of Cost	64,453	-	-	-
Surge Protection - Citywide	1,388	10,000	10,000	40,000
Asset Replacement & Refurbishment Fund				
6 Garden Center - Roof Replacement	\$ -	\$ -	\$ -	\$ 278,000
Broomfield Depot Museum - Outbuilding Rehabilitation	7,033	-	-	310,873
Broomfield Facilities - Parking Lot Lighting Upgrade	-	22,500	109,807	37,500
Broomfield Recycling Center - Interior Remodel and Restroom Addition	1,962	-	-	-
Broomfield Town Square - Retaining Wall Repairs	-	-	69,923	-
Building Repairs - Citywide	72,330	113,000	103,577	100,000
City and County Building - Lighting Upgrade	-	-	-	114,792
Emergency Generator Upgrades - Citywide	2,100	-	-	66,803
Floor Covering Replacement - Citywide	35	103,000	103,000	115,000
HVAC Systems Rehabilitation - Citywide	30,699	100,000	121,146	100,000
Library/Auditorium - Lighting Technology Upgrade	-	250,000	-	-
Library/Auditorium - Restroom Remodel	-	60,000	60,000	-
Parking Lot Repair/Replacement - Citywide	-	304,704	304,704	414,000
Police/Courts - Boiler Plant Upgrade	-	223,650	223,650	-
Police/Courts - Courtroom Bench Replacement	36,800	-	-	-
Police/Courts - IT Room Cooling Upgrade	-	-	34,444	-
Police/Courts - Lighting Upgrade	-	-	-	137,657
Police/Courts - Rooftop Unit 3 Replacement	7,400	-	-	-
Police/Courts - Rooftop Units 1 and 2 Replacement	-	-	-	428,250
Police/Detention Center - AV Room Cooling Upgrade	7,695	-	8,025	-
Police/Detention Center - Boiler/Water Heater Upgrade	-	-	-	247,500
Police/Range - Maintenance and Lead Mitigation	-	-	-	55,000
Service Center - HVAC Replace	-	-	-	198,000
Service Center - Lighting Upgrades - 60% of Cost	-	21,000	-	21,000
Service Center - Norman Smith Roof Replace	-	-	-	652,000
Veterans Museum - Roof Replacement	-	-	-	25,900
Services Expansion Fee Fund				
Jefferson Academy Expansion - Joint Use - School	\$ 150,000	\$ -	\$ -	\$ -
Total Building & Facility Projects	\$ 5,502,106	\$ 2,777,383	\$ 3,169,902	\$ 5,199,275

Table 3D is continued on the next page.

**TABLE 3D - PAGE 2
EXPENDITURE - DETAIL CAPITAL IMPROVEMENTS PROGRAM
PROJECTS LISTED BY FUND AND BY PROJECT TYPE**

Capital Improvement Projects	Actual 2020	Original Budget 2021	Revised Budget 2021	Original Budget 2022
Drainage & Storm Water Projects				
Capital Improvements Fund				
Culvert and Small Bridge Inspections - Citywide	\$ -	\$ -	\$ 62,660	\$ 23,500
Erosion Control Maintenance - Citywide	-	10,500	10,500	10,500
FEMA - Letters of Map Revision	-	17,000	34,000	17,000
Park Drainage Improvements - Citywide	4,422	47,578	47,578	26,000
Residential Street Drainage Improvements - Citywide	-	50,000	50,000	50,000
Total Drainage & Storm Water Projects	\$ 4,422	\$ 125,078	\$ 204,738	\$ 127,000
Information Technology Projects				
Capital Improvements Fund				
Cemetery Management System Software Replacement	\$ -	\$ 4,058	\$ 4,058	\$ -
IT - CAD to GIS Data Integration	-	40,400	40,400	-
IT - Communications Conduit Installation	394,306	150,000	260,032	150,000
IT - Computer Endpoint Encryption	-	48,000	48,000	-
IT - Data Center Migration	-	-	42,474	-
Capital Improvement Project Management Software	-	-	-	75,000
IT - New World Server Environment Migration	-	115,104	115,104	-
IT - Smart City Project	595,439	800,000	1,127,702	800,000
IT - Municipal Court Separation	50,000	-	70,993	-
Police - Data Records Management Systems Replacement	-	-	-	-
Public Works - Computerized Asset Maintenance Management System (60% of cost)	-	135,000	-	-
Asset Replacement & Refurbishment Fund				
ComDev - Innoprise Replacement	\$ -	\$ 160,000	\$ 160,000	\$ -
Conference Room Refresh - Citywide	-	13,250	13,250	58,569
Council Chambers and Conference Room A/V Equipment Upgrade	21,389	13,986	13,986	-
IT - Fiber Infrastructure Transition/Replacement (iNet)	14,917	-	-	-
IT - Network Hardware/Telecom Replacement - Citywide	58,932	30,000	95,520	125,000
Police - Mobile Laptop Computer Replacement	-	-	-	240,000
IT - PC Equipment Tech Refresh	246,910	526,000	583,036	710,217
-	-	-	-	-
Total Information Technology Projects	\$ 1,381,893	\$ 2,035,798	\$ 2,574,555	\$ 2,393,786
Landscaping Projects				
Capital Improvements Fund				
Zuni Street - E. Midway to W. 136th Ave. Power Burial/Landscaping	\$ 35,435	\$ -	\$ 741,565	\$ -
Asset Replacement & Refurbishment Fund				
Irrigation Control Replacements - Citywide	\$ 294,275	\$ -	\$ -	\$ -
Conservation Trust Fund				
McKay Lake Park & Open Lands - Landscaping	\$ -	\$ -	\$ -	\$ 85,000
Open Space & Parks Fund				
Ash Tree Replacement - Citywide	\$ -	\$ 116,000	\$ 209,500	\$ 120,600
Irrigation Replacements - Citywide	148,780	340,268	340,268	225,000
Lamar Street Island Improvements	-	-	-	125,000
Library - Solar Panel Landscape Upgrade	-	-	-	80,000
Park Landscape Improvements - Citywide	6,492	188,429	188,429	100,000
Shrub Replacement - Citywide	-	80,000	105,259	40,000
Tree Replacement - Citywide	-	258,500	258,500	148,700
Total Landscaping Projects	\$ 484,982	\$ 983,197	\$ 1,843,521	\$ 924,300

Table 3D is continued on the next page.

**TABLE 3D - PAGE 3
EXPENDITURE - DETAIL CAPITAL IMPROVEMENTS PROGRAM
PROJECTS LISTED BY FUND AND BY PROJECT TYPE**

Capital Improvement Projects	Actual 2020	Original Budget 2021	Revised Budget 2021	Original Budget 2022
Open Space Projects				
Capital Improvements Fund				
Kabert Property - Open Space Acquisition and Site Clearance	\$ 18,000	\$ -	\$ 10,000	\$ -
Open Space & Parks Fund				
Harmer-Galasso Open Space Management Plan	\$ -	\$ -	\$ -	\$ -
Huron Open Space Master Plan	-	150,000	-	-
Metzger Open Space - Administration and Maintenance	30,000	35,000	35,000	35,000
Metzger Open Space - Acquisition Payments to Foundation	275,633	271,508	273,389	277,221
Open Space - Due Diligence Services	32,229	60,000	87,771	65,000
Open Space - Master Plan Update	-	-	-	325,000
Open Space and Trails Signage & Kiosks - Citywide	10,556	30,000	194,353	50,000
Open Space Raw Water Purchases - Marshall Shares	-	-	74,350	-
Raptor Policy Study	-	85,000	85,000	-
Vive Project Eagle Monitoring - Meritage Homes	17,561	-	62,439	-
Wildlife Research and Monitoring	36,444	45,000	45,000	60,000
Wildlife Viewing Deck at Skyestone Open Space	-	-	-	55,976
Total Open Space Projects	\$ 435,347	\$ 736,508	\$ 927,302	\$ 898,197
Planning and Administration				
Prairie Dog Management	\$ 2,484	\$ 14,000	\$ 14,000	\$ 15,000
Total Planning and Administration	\$ 2,484	\$ 14,000	\$ 14,000	\$ 15,000
Trail System Projects				
Capital Improvements Fund				
Industrial Lane Bike Lane and Sidewalk - Phase I	-	-	-	-
Broomfield Trail - RR bridge to Industrial Lane to Midway (BT2)	-	-	-	-
Interpark - Broomfield Industrial Park Pedestrian Bridge	6,424	-	-	-
Conservation Trust Fund				
Tom Frost Reservoir - Amenities and Landscaping	-	-	-	-
Open Space & Parks Fund				
Anthem Community Park Underpass	\$ -	\$ -	\$ -	\$ 528,000
Broomfield Trail - Aspen through Market Property (BT4)	-	-	-	350,000
Broomfield Trail - Aspen to Sheridan (BT5)	-	50,000	82,613	1,826,139
Broomfield Trail - Federal Cul-de-Sac	-	-	-	160,000
Broomfield Trail - RR bridge to Industrial Lane to Midway (BT2)	2,247,515	-	8,330	-
Broomfield-Trail - RR Underpass at Airport Creek	-	-	95,000	-
Commerce Street Trail Connection	-	68,000	68,000	193,500
Frank Varra Park - US 36 Bikeway Trail Realignment	641,348	-	757,790	-
Neighborhood Connection - Hwy 287 to Midway Boulevard (NC5) - Blue Star Park	12,300	-	-	-
Neighborhood Connection - Iris Street to the Lake Link Trail	-	-	-	100,000
Neighborhood Connection - Lowell Blvd. to Mead Street Trail (NC-17)	2,250	-	101,950	-
Neighborhood Connection - Yates Trail Connection	-	-	-	74,100
Nissen Reservoir Channel Trail	-	-	-	-
Regional Trail - Flatiron Crossing to Storage Tek Drive Trail (RT-1)	-	-	-	-
Regional Trail - Rock Creek to Brainard Drive Underpass and Trail	-	-	95,000	350,000
Regional Trail - Storage Tek Dr. - Underpass Improvements	-	-	-	-
Rocky Mountain Greenway Trail (Broomfield's Share)	-	-	-	-
Trail Connection - Brandywine Park to Mountain View Elementary School (NC-15)	-	-	-	-
Trail Improvements - Citywide	-	72,210	72,210	55,000
Total Trail System Projects	\$ 2,909,837	\$ 190,210	\$ 1,280,893	\$ 3,636,739

Table 3D is continued on the next page.

TABLE 3D - PAGE 4
EXPENDITURE - DETAIL CAPITAL IMPROVEMENTS PROGRAM
PROJECTS LISTED BY FUND AND BY PROJECT TYPE

Capital Improvement Projects	Actual 2020	Original Budget 2021	Revised Budget 2021	Original Budget 2022
Parks & Recreation Facility Projects				
Capital Improvements Fund				
124th Avenue - Tree Branch Recycling Center Relocation	\$ -	\$ -	\$ -	\$ -
Anthem Community Park Improvements	-	4,212,465	4,212,465	-
Athletic Facility Concrete Improvements	-	273,850	273,850	-
Bay - Renovation Phase IV - Repair Pool/ADA Compliant	-	500,000	500,000	2,000,000
Bollard Path Lighting - S Princess Cir/W 128th Ave	-	-	-	40,000
Broomfield County Commons - Expansion - Yellow Pod	-	57,278	-	57,278
Broomfield County Commons - Maintenance Facility	-	-	-	-
North Broomfield Park - Land Acquisition	1,055,497	1,055,497	1,055,497	-
Parks - Water Reclamation Tap Payments	785,820	785,820	785,820	785,820
Paul Derda Recreation Center - Building Automation System Upgrade	22,900	-	-	-
Paul Derda Recreation Center - Hardscape Replacement & Repair	-	-	-	15,000
Paul Derda Recreation Center - Parking Lot Camera Additions	12,274	-	-	-
Wildgrass Underpass Water Sealing Design	-	40,000	40,000	-
Asset Replacement & Refurbishment Fund				
Midway Park Electrical Upgrades	\$ -	\$ -	\$ -	\$ -
Parks - Concrete Replacement and Maintenance	119,938	163,000	163,000	120,000
Paul Derda Recreation Center - Leisue Pool Neptune Sand Filters	-	-	-	47,000
Paul Derda Recreation Center - Pool Pump Upgrade	-	-	-	144,000
Paul Derda Recreation Center - Outdoor Concrete Replacement	-	122,000	122,000	-
Siena Reservoir - Dock Replacement	-	84,360	84,360	-
Conservation Trust Fund				
Bay - Tower Body Slide Refurbish	\$ -	\$ -	\$ 2,450	\$ -
Blue Star Park - Upgrade	-	-	-	-
Brandywine Park - Parking Lot	-	-	-	-
Brandywine Soccer Fields - Upgrade & Renovation	-	-	-	-
Bronco Park - Restroom Building Replacement	-	344,400	344,400	-
Broomfield Community Center - Brunner Reservoir Boardwalk Trail Connection	266,064	-	245,936	-
Community Park Ball Field - Playground Shade Structure	28,547	-	-	-
Community Park Ball Field Complex - Improvements	-	100,000	100,000	-
Community Park Ball Field Complex - Signage	-	48,000	-	48,000
McKay Lake - Dumpster Enclosure	-	-	-	33,840
Midway Park North and South - Master Plan	-	150,000	150,000	423,060
Parks - Portalet Enclosures	22,628	-	-	-
Paul Derda Center - Sign Replacement	-	-	-	71,000
Paul Derda Recreation Center - Climbing Wall Space Renovation	-	225,000	225,000	-
Paul Derda Recreation Center - Gymnastics Spring Floor & Carpet	24,123	-	-	-
Paul Derda Recreation Center - Leisure Pool Plumbing Repairs	-	58,000	58,000	-
Paul Derda Recreation Center - Paint Refresh	-	-	-	38,870
Paul Derda Recreation Center - Track Flooring Replacement	-	-	-	129,000
Paul Derda Recreation Center - Pool Grate and Gutter Repair	-	-	30,000	-
Paul Derda Recreation Center - Pool Slide Area Concrete Replacement	-	-	40,000	-
Playground Improvements - Citywide	70,273	-	-	-
Pool Accessory Equipment Replacement - All City Pools	7,722	14,000	14,000	14,000
Quail Creek Park Restroom Rebuild	-	-	-	-
Siena/Anthem Community Park Playground	-	-	-	256,550
Skate Park Refresh	-	-	-	189,000
Willow Grove Park - Trail Replacement	-	108,756	108,756	-
Open Space & Parks Fund				
McKay Lake Regional Park - Park Design/Construction	\$ 2,966	\$ -	\$ -	\$ -
Parks - Recycle Receptacles	-	127,000	127,000	-
Playground Improvements - Citywide	362,927	230,000	242,203	230,000

Table 3D is continued on the next page.

TABLE 3D - PAGE 5
CITY OF BROOMFIELD BUDGET
EXPENDITURE - DETAIL CAPITAL IMPROVEMENTS PROGRAM
PROJECTS LISTED BY FUND AND BY PROJECT TYPE

Capital Improvement Projects	Actual 2020	Original Budget 2021	Revised Budget 2021	Original Budget 2022
Services Expansion Fee Fund				
Anthem P-8 Playground and North Parking Lot - School	\$ -	\$ -	\$ -	\$ -
Emerald Park - Ballfield and Park Improvements - City	561,616	-	-	-
Total Parks & Recreation Facility Projects	\$ 18,259,705	\$ 8,699,426	\$ 9,805,045	\$ 4,642,418
Transportation System Projects				
Capital Improvements Fund				
112th Avenue & Uptown Avenue - Roadway Improvements	\$ -	\$ 5,625,000	\$ 4,428,000	\$ -
136th Avenue & Aspen Street - Traffic Signal	-	485,070	485,070	-
149th Avenue (Silverleaf) - Street Improvements	-	242,600	242,600	-
Active Transportation Wayfinding Pilot (TIP)	-	-	350,000	-
ADA Ramps Inventory/Study	-	-	-	40,000
Aspen Street Improvements - Developer Reimbursement	-	191,000	191,000	-
Bicycle and Pedestrian Wayfinding Signs - Citywide	-	10,000	29,583	200,000
Bike and Pedestrian Striping Modifications - Citywide	5,000	50,000	50,000	150,000
Bike and Ride Shelters - Citywide	-	-	56,000	-
County Commons - Roundabout	-	225,000	216,700	-
Dillon Road/W 144th Ave - Improvements (Bond Funding)	20,539,168	-	7,684,932	-
East 1st Ave and Sheridan Boulevard - Intersection Improvements -Turn Lane	21,950	475,208	773,393	-
East Flatiron Crossing Drive - Flatiron Marketplace Dr. Intersection Reconstruction	1,168	-	-	-
Eldorado Blvd - Eastbound Double Left to Northbound Interlocken	570,068	-	-	-
Eldorado Boulevard and Interlocken Boulevard - Traffic Signal	-	506,485	130,485	-
Elmwood St - East 14th Ave to East 18th Ave Reconstruction	-	-	-	76,250
Huron and 160th Ave Turn Lanes	808,500	-	-	-
Huron St. 150th/160th Ave - Widening/re-alignment	-	-	-	500,000
Industrial Lane Bike Lane and Sidewalk - Phase 2	-	767,500	767,500	1,915,000
Industrial Lane Bike Lane and Sidewalk - Phase I	66,706	-	83,294	2,032,304
Interlocken/Flatiron Crossing - Directional Monuments	-	44,730	44,730	-
Lowell Blvd - Left Turn Lane/Middle Peak Drive	-	-	-	75,000
Lowell Blvd. - E. Midway to W. 136th Ave. - Widening and Landscape Improvements	590,818	-	-	-
Lowell Blvd. - Indian Peaks Blvd. - Guard Rail/Fence Repair	-	202,000	202,000	-
Midway Boulevard - Multimodal Corridor Action Plan	-	-	500,000	-
Midway Boulevard - Street Lights	268,712	-	-	-
Nickel Street - Improvements	29,915	-	-	-
Nickel Street and Industrial Ln - Intersection Improvements	-	400,000	400,000	1,218,210
Pedestrian Bridge and Underpass Repairs	-	100,000	100,000	50,000
Pedestrian Signal - Spader Way (Broomfield Community Center)	20,349	-	134,452	-
Railroad Crossings - Quiet Zone Improvements	492,716	-	765,457	-
SH 128 and US 36 - Bikeway Connection	35,282	370,000	371,426	-
SH 7 Preliminary & Environmental Engineering (TIP)	95,535	-	904,465	-
Sheridan Blvd/Midway Intersection Improvements	1,145,506	-	1,762	-
Sidewalk - 120th Avenue - Main to Teller (South side of street)	40,594	-	250,000	-
Sidewalk - 120th Avenue (Local) - Pedestrian and Roadway Improvements	35,032	1,213,591	1,311,405	-
Sidewalk - Wadsworth to 116th Circle (RT12) Repair and Construction (Phase 2) - Design Amount Only	-	-	15,000	-
Sidewalk Connections - Citywide	9,783	100,000	185,570	100,000
Street Light Installation - Citywide	111	22,000	22,000	22,500
Traffic Mitigation - Citywide	95,838	160,000	192,146	160,000
Traffic Signal Upgrades - Citywide	26,254	148,630	148,630	85,320
Transit Needs Assessment & Pilot	-	-	800,000	-
Transportation Studies - Citywide	21,150	100,000	101,023	100,000
Upham Street - Local Roadway and Sidewalk Improvements	25,368	-	56,068	376,918
US 287/120th Avenue - Multimodal and Safety Study	-	60,000	60,000	-
US 287/120th Avenue - Sidepath Infill & Transit Access Improvements	-	2,500,000	2,500,000	-
US 36 - Bikeway Interlocken East Park Safety Improvements	-	93,500	93,500	-
US 36 - Bikeway Signage	-	-	5,742	-
US 36 Bike N Ride Shelters, Amenities, Operations & Marketing (TIP)	-	-	650,000	-
W. Midway Blvd. and Kohl Street - Intersection Improvements	-	-	-	-
Wadsworth Blvd. Interchange /120th Ave Connection Participation (Broomfield's share =20%)	900	-	-	-
Zuni Street and Quail Creek Drive Roundabout	41,628	-	23,744	543,920

Table 3D is continued on the next page.

**TABLE 3D - PAGE 6
EXPENDITURE - DETAIL CAPITAL IMPROVEMENTS PROGRAM
PROJECTS LISTED BY FUND AND BY PROJECT TYPE**

Capital Improvement Projects	Actual 2020	Original Budget 2021	Revised Budget 2021	Original Budget 2022
Asset Replacement & Refurbishment Fund				
Anthem Ranch Road - Lowell Blvd to Hope Circle Reconstruction	\$ -	\$ -	\$ -	\$ 861,000
Arista Street Lighting Upgrade	1,080	500,000	500,000	-
Bridge Approach Repairs - Northwest Parkway Bridges	-	-	-	55,000
Bridge Inspections and Repairs - Citywide	30,212	68,000	68,000	104,000
Broadlands Lane - Troon Circle West to Muirfield Circle West Reconstruction	-	675,036	675,036	-
City-Owned Concrete Replacement (Streets)	55,109	217,000	717,000	-
Concrete Curb Ramp Replacement - Citywide	-	85,000	165,000	85,000
East Flatiron Crossing Drive - US 36 to Brainard Drive - Reconstruction	629,981	-	53,190	-
Hwy 287 W 6th Ave to W 10th Ave - Sound Wall Replacement	-	-	810,000	-
Pavement Management/Street Sealing Program - Citywide	922,410	6,000,000	5,811,110	4,800,000
Residential Concrete Rebate Program	49,501	80,000	93,130	230,000
Traffic Signal & Light Pole Replacement - Citywide	11,762	258,000	258,000	258,000
W. 11th Ave Court - Street Reconstruction	-	535,633	535,633	-
W. 12th Ave Reconstruction	362,010	-	-	-
Services Expansion Fee Fund				
W. 136th Ave. - Westbound Right Turn at Legacy HS - City	\$ 12,518	\$ -	\$ 1,732,252	\$ -
School Safety Program - School	-	22,000	44,000	22,000
Total Transportation System Projects	\$ 27,062,634	\$ 22,532,983	\$ 36,980,028	\$ 14,060,422
Vehicles, Other Equipment and Furniture				
Asset Replacement & Refurbishment Fund				
Facilities - Office Furniture and Equipment Replacement	\$ 50,098	\$ 85,200	\$ 85,200	\$ 106,000
Non-Mobile Equipment Replacement- Citywide	290,799	-	96,500	175,715
Police - Time Division Multiple Access Radio System Upgrade (Broomfield's Share)	-	250,211	250,211	250,211
Recreation - Indoor Playground Equipment Replacement	-	166,065	191,065	-
Recreation - Athletics Equipment Replacement	-	-	-	105,552
Recreation & Auditorium - Electronic Audio/Video Equipment Replacement	4,748	32,303	68,797	9,676
Recreation & Police - Fitness Equipment Replacement	2,140	306,200	331,887	250,483
Vehicle and Mobile Equipment Replacement -Citywide	690,049	1,549,840	1,571,765	2,159,323
Total Vehicles, Other Equipment and Furniture	\$ 1,037,834	\$ 2,389,819	\$ 2,595,425	\$ 3,056,960
Community Development Projects				
Development Agreements Fund				
<i>Anthem</i>				
Infrastructure Public Improvements	\$ 927,544	\$ 812,478	\$ 600,009	\$ 91,649
<i>Arista</i>				
Infrastructure Public Improvements	265,888	581,565	573,954	637,136
<i>Broadlands</i>				
Street Improvements	6,600	7,000	7,000	-
<i>FlatIrons Market Place</i>				
Repayment to Metro District	147,341	167,859	181,286	145,532
<i>Lambertson Farm</i>				
Reimbursement for Public Infrastructure	1,242,882	1,231,856	1,170,297	1,193,702
<i>Macerich</i>				
Infrastructure Public Improvements	149,584	117,541	170,449	178,971
<i>MidCities (Main Street)</i>				
Payment to Metro District	2,113,649	2,111,492	2,958,030	2,158,765
<i>Parkway Circle</i>				
Reimbursement Developer for Improvements	244,008	231,456	324,672	325,807
<i>Village Square (ARC Store)</i>				
General Development Reimbursements	431,462	239,363	239,363	566,530
<i>Revenue Allocation to BURA</i>				
Allocation to BURA	3,580,227	3,262,545	3,668,883	3,808,108
Total Community Development Projects	\$ 9,109,185	\$ 8,763,155	\$ 9,893,943	\$ 9,106,200
Water Utility Projects				
Raw Water - Purchases, Transmission, & Reservoirs				
Carter Lake Pipeline - In-Line Pump Station Share	\$ 472,932	\$ -	\$ -	\$ -
Sienna Reservoir/Pump Station/Pipeline	14,122	7,000,000	1,000,000	6,514,122
Windy Gap- Storage Reservoir Design And Construction	3,537,283	11,762,050	176,844,554	2,440,000
Total Raw Water Projects	\$ 4,024,337	\$ 18,762,050	\$ 177,844,554	\$ 8,954,122

Table 3D is continued on the next page.

**TABLE 3D - PAGE 7
EXPENDITURE - DETAIL CAPITAL IMPROVEMENTS PROGRAM
PROJECTS LISTED BY FUND AND BY PROJECT TYPE**

Capital Improvement Projects	Actual 2020	Original Budget 2021	Revised Budget 2021	Original Budget 2022
Potable Water - Acquisition, Treatment & Storage				
Baseline Water System Reimbursement	\$ -	\$ 2,100,000	\$ 1,350,000	\$ 300,000
North Area Water System Master Plan Improvements - Pipe Capacity and Connections	\$ 1,220,014	\$ -	\$ 600,000	\$ 2,713,000
North Area Water System Improvements - Tank	\$ -	\$ 1,000,000	\$ 1,500,000	\$ -
Total Potable Water - Treatment & Storage	\$ 1,220,014	\$ 3,100,000	\$ 3,450,000	\$ 3,013,000
Potable Water Transmission Lines & Facilities				
Interlocken Tank Land Acquisition	\$ 288,101	\$ -	\$ -	\$ -
Mesa Zone - Booster Station	-	223,345	223,345	7,200,000
Service Center - Phase I New Building / Remodel of Existing Building - 20% of Total Cost (Project Total \$30M)	1,224,005	-	-	-
Service Center - Technology for New Building - 20% of Cost	20,544	-	-	-
Water Treatment Facility - Expansion	8,405,254	-	606,553	-
Total Potable Water Transmission Lines & Facilities	\$ 9,937,904	\$ 223,345	\$ 829,898	\$ 7,200,000
Planning and Administration				
Anthem Infrastructure Reimbursement	\$ -	\$ -	\$ -	\$ -
North Metro Water Line Reimbursement	-	-	-	-
Water Fund - Master Plan Updates/ Hydraulic Model	35,287	25,000	64,688	25,000
Total Planning and Administration	\$ 35,287	\$ 25,000	\$ 64,688	\$ 25,000
Total Water Utility Capital Improvements	\$ 15,217,542	\$ 22,110,395	\$ 182,189,140	\$ 19,192,122
Sewer Utility Projects				
Sewer Collection System - Lines & Facilities				
257 Property Lift Station and Forced Main – East of I-25	\$ -	\$ 6,000,000	\$ 6,000,000	\$ -
Baseline (North Park) - Gravity Sewer Lines	-	-	3,519,667	32,000
Baseline (North Park) - Sac Creek Basin Lift Station	-	3,000,000	3,000,000	-
Baseline (North Park) - South Preble Creek Lift Station	-	3,000,000	3,000,000	-
Byers Lift Station and Force Main	-	-	-	-
Interlocken Interceptor Capacity Study	95,368	-	54,632	-
Midcities Sanitary Sewer	-	1,000,000	1,000,000	-
North Area Force Main (Subbasin 2 to WWTP)	10,614,281	-	1,126,902	-
Northlands Lift Station - Access Road Design	-	-	-	-
Service Center - Phase I New Building / Remodel of Existing Building - 20% of Total Cost (Project Total \$30M)	1,232,568	-	-	-
Service Center - Technology for New Building - 20% of Cost	20,640	-	-	-
Super Oxygenation System for Rock Creek Lift Station and Force Main Odor Control	2,297,268	-	243,599	-
Total Collection System Projects	\$ 14,260,125	\$ 13,000,000	\$ 17,944,800	\$ 32,000
Sewage Treatment Facilities				
Wastewater Treatment Facility - Capacity Re-Rating	-	-	180,000	-
Wastewater Treatment Facility - Centrate Storage and Equalization	-	3,630,000	3,630,000	-
Wastewater Treatment Facility - Improvements - New Clean Water STDS - Nutrients (Growth)	85,655	-	4,334,345	-
Wastewater Treatment Facility - Flow Equalization Basin Improvements	-	-	-	1,667,400
Wastewater Treatment Facility - Odor Control Phase II	-	-	-	4,250,000
Wastewater Treatment Facility - Process Covers and Equipment Replacements	766,818	-	356,111	-
Total Planning and Administration	\$ 852,473	\$ 3,630,000	\$ 8,500,456	\$ 5,917,400
Stormwater and Drainage				
City Park Channel - Overflow Connection to Nissen Channel	\$ -	\$ -	\$ 1,335,997	\$ -
Lowell Blvd. - E. Midway to W. 136th Ave. - Widening and Landscape Improvements	-	-	-	-
Nissen Channel - Drainage Improvements Country Vista to Big Dry Creek (Broomfield)	270,000	830,000	790,000	580,000
Quail Creek Channel Improvements at Broadlands	367,110	-	93,749	-
Wilcox Subdivision - McKay Lake Lateral Drainage Improvements	669,432	-	913,623	-
Total Stormwater and Drainage	\$ 1,306,542	\$ 830,000	\$ 3,133,369	\$ 580,000

Table 3D is continued on the next page.

**TABLE 3D - PAGE 8
EXPENDITURE - DETAIL CAPITAL IMPROVEMENTS PROGRAM
PROJECTS LISTED BY FUND AND BY PROJECT TYPE**

Capital Improvement Projects	Actual 2020	Original Budget 2021	Revised Budget 2021	Original Budget 2022
Planning and Administration				
Developer Reimbursement - Anthem Infrastructure License Fee Credits	\$ 141,255	\$ 274,845	\$ 274,845	\$ 491,655
Developer Reimbursement - South Sewer Outfall (Arista area) Old Wadsworth Blvd. to State HWY 121	11,562	31,387	31,387	-
Total Planning and Administration	\$ 152,817	\$ 306,232	\$ 306,232	\$ 491,655
Total Sewer Utility Capital Improvements	\$ 16,571,957	\$ 17,766,232	\$ 29,884,857	\$ 7,021,055
Water Reclamation Utility Projects				
Reuse Water Distribution System - Lines & Facilities				
Anthem - Connect Reuse Mainlines at Preble Creek and Indian Peaks	\$ 129,876	\$ -	\$ 1,566,807	\$ -
Meadow Island - Diversion Structure	-	422,700	422,700	-
Public Works - Engineering and Legal Services	70,675	80,000	-	-
Total Distribution System Projects	\$ 200,551	\$ 502,700	\$ 1,989,507	\$ -
Reuse Water Acquisition and Storage				
3.2MG Reuse Water Tank (Lowell & Sheridan)	\$ -	\$ 500,000	\$ 1,500,000	\$ 2,500,000
Heit Pit - Pump Station/Inlet Improvements	-	225,000	305,000	2,086,908
Heit Pit - Well Field	-	506,513	506,513	1,150,000
Total Reuse Water Storage	\$ -	\$ 1,231,513	\$ 2,311,513	\$ 5,736,908
Total Water Reclamation Utility Capital Improvements	\$ 200,551	\$ 1,734,213	\$ 4,301,020	\$ 5,736,908
Planning, Administration & Other Expenditures				
Capital Improvements Fund				
Adams 12 STEM School - (Joint Use/Library)	\$ -	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000
Asset Protection Fund Projects - Citywide	-	50,000	50,000	50,000
Butterfly Pavilion	-	-	-	-
Citizen/Council Priority Projects - Citywide	-	25,000	25,000	25,000
Civic Center - Vision Development	131,585	500,000	500,000	250,000
Comprehensive Plan Update and Transportation - Master Plan Update	-	-	-	-
Enhance Broomfield Program	653,350	100,000	412,364	100,000
GPS Network Upgrade (GIS)	-	-	-	-
Finance - Jefferson Parkway Settlement	-	100,000	900,000	-
Neighborhood Grant Program - Citywide	1,007	10,000	11,007	10,000
Oil and Gas - Environmental Testing	-	-	-	-
Ralston House - Broomfield's Share	-	-	-	-
Asset Replacement & Refurbishment Fund				
Public Art - Collection Maintenance	-	31,000	31,000	12,000
Total Planning, Administration & Other Expenditures	\$ 785,942	\$ 1,816,000	\$ 2,929,371	\$ 1,447,000
Public Art & Cultural Projects				
Capital Improvements Fund				
Public Art - 1% Funding	\$ 188,366	\$ 189,888	\$ 503,664	\$ 199,547
Total Public Art & Cultural Projects	\$ 188,366	\$ 189,888	\$ 503,664	\$ 199,547
Total Capital Improvement Projects	\$ 99,154,787	\$ 92,864,285	\$ 289,097,404	\$ 77,656,929
Transfer to Reserve				
Capital Improvements Fund				
Asset Protection Allocation	\$ 2,500,000	\$ 500,000	\$ 500,000	\$ 500,000
Facilities Improvements Allocation	1,511,597	-	-	2,423,646
Transfer to Reserve	\$ 4,011,597	\$ 500,000	\$ 500,000	\$ 2,923,646

Table 3D is continued on the next page.

TABLE 3D - PAGE 9
EXPENDITURE - DETAIL CAPITAL IMPROVEMENTS PROGRAM
PROJECTS LISTED BY FUND AND BY PROJECT TYPE

Capital Improvement Projects	Actual 2020	Original Budget 2021	Revised Budget 2021	Original Budget 2022
Interfund Activities				
Capital Improvements Fund				
Transfer to Debt Service Fund	\$ 8,628,233	\$ 8,658,265	\$ 8,658,265	\$ 8,663,448
Open Space & Park Land Fund				
Debt Service Fund - Open Space Acquisitions	\$ -	\$ -	\$ -	\$ -
Open Space - Repayment of Market Acquisition	1,100,086	313,684	313,684	-
Services Expansion Fee Fund				
Transfer to Development Agreement Fund	\$ 620,115	\$ 650,850	\$ 610,007	\$ 605,759
Development Agreements Fund				
Transfer to Debt Service Fund	\$ 4,977,042	\$ 4,946,560	\$ 4,946,560	\$ 4,940,827
Transfer to CIP Fund	-	-	-	-
Transfer to City General	-	-	-	-
Water Reclamation Fund				
Transfer to Sewer Fund for Debt Services	\$ 1,404,591	\$ 1,409,008	\$ 1,409,008	\$ -
Total Interfund Activities	\$ 16,730,067	\$ 15,978,367	\$ 15,937,524	\$ 14,210,034
Total Capital Improvements Program	\$ 119,896,451	\$ 109,342,652	\$ 305,534,928	\$ 94,790,609

**TABLE 4A
APPLICABLE BONDED INDEBTEDNESS TO CHARTER'S G.O. BOND LIMITS**

**Applicable Bonded Indebtedness Regarding Total General Obligation
Debt Limitations As Set Forth In Chapter 14, Section 14.7 of the City Charter**
Chapter 14, Section 14.7 of the City Charter provides that general obligation debt shall not exceed 10% of the City's assessed valuation. Applicable bonded indebtedness is summarized below.

Assessed Valuation and Bonds	Actual 2020	Original Budget 2021	Revised Budget 2021	Original Budget 2022	Budget % Chg	
					2021 Original 2022	2021 Revised 2022
Assessed Valuation of City and County	\$ 1,334,342,081	\$ 1,511,597,765	\$ 1,518,219,291	\$ 1,520,144,283	0.57%	0.13%
Maximum Allowable Bonded Indebtedness (10%)	\$ 133,434,208	\$ 151,159,777	\$ 151,821,929	\$ 152,014,428	0.57%	0.13%
Total Debt Outstanding Subject to 10% Charter Limitation	\$ -	\$ -	\$ -	\$ -	NA	NA
Total	\$ -	\$ -	\$ -	\$ -	NA	NA
Maximum General Obligation Debt Expansion per City Charter	\$ 133,434,208	\$ 151,159,777	\$ 151,821,929	\$ 152,014,428	0.57%	0.13%

**TABLE 4B
SUMMARY - TOTAL BONDED INDEBTEDNESS**

In accordance with the provisions of Section 12.3 of the City Charter, the following is a summary of the City's debt position.

Fund	Date of Issue	Original Principal Amount	Projected Principal Remaining 12/31/2020	Projected Principal Remaining 12/31/2021	Projected Principal Remaining 12/31/2022	% Chg 2020 Original 2021
Water Fund						
Water Revenue Bonds - 2012	4-24-12	49,750,000	10,650,000	-	-	-100.00%
Water Revenue Bonds - 2021 (Est.)	TBD			131,500,000	128,675,000	
Total Water Fund		\$ 49,750,000	\$ 10,650,000	\$ 131,500,000	\$ 128,675,000	1108.22%
Sewer Fund						
Sewer Revenue Bonds, Series 2012	8-28-12	32,360,973	22,175,185	20,555,000	20,555,000	-7.31%
Total Sewer Fund		\$ 32,360,973	\$ 22,175,185	\$ 20,555,000	\$ 20,555,000	-7.31%
Water Reclamation Fund						
Revenue Bonds, Series 2012	8-28-12	11,379,027	1,354,815	-	-	-100.00%
Total Water Reclamation Fund		\$ 11,379,027	\$ 1,354,815	\$ -	\$ -	-100.00%
Capital Improvements Fund						
Sales & Use Tax Revenue Bonds - 2012A	10-25-12	42,509,787	25,136,113	23,236,113	-	-100.00%
Sales & Use Tax Revenue Bonds - 2017	9-12-17	74,040,000	66,865,000	64,180,000	-	-100.00%
Total Capital Improvements Fund		\$ 116,549,787	\$ 92,001,113	\$ 87,416,113	\$ -	-100.00%
Open Space & Parks Fund						
Sales & Use Tax Revenue Bonds, 2012A	10-25-12	4,981,326	-	-	-	NA
Total Open Space Fund		\$ 4,981,326	\$ -	\$ -	\$ -	NA
Development Agreement Fund						
Sales & Use Tax Revenue Bonds - 2012A & B	10-25-12	61,073,887	45,373,887	42,133,887	42,133,887	-7.14%
Total Development Agreement Fund		\$ 61,073,887	\$ 45,373,887	\$ 42,133,887	\$ 42,133,887	-7.14%
Grand Total		\$ 276,095,000	\$ 171,555,000	\$ 281,605,000	\$ 191,363,887	11.55%

Bonds	Purposes
Water Fund	
Water Revenue Bonds - 2000	Funded acquisition of water rights, expanded water treatment plant and system improvements (pump stations)
Water Revenue Bonds - 2002	Funded acquisition of water rights and provided funds to purchase land for local reservoir
Water Revenue Bonds - 2012	Refunded 2000 and 2002 Bonds to reduce interest and save \$6.2 million
Water Revenue Bonds - 2021	Funded construction of local reservoir
Sewer Fund	
Sewer Revenue Bonds, Series 2001	Funded EPA mandated upgrades to plant, expansion of plant to 8 MGD and extension of lines and interceptors
Sewer Revenue Bonds, Series 2012	Refunded 2001 Bonds to reduce interest and save \$9 million
Water Reclamation Fund	
Revenue Bonds, Series 2001	Funded construction of reclamation system (including treatment plant, pipeline, distribution system, storage)
Revenue Bonds, Series 2012	Refunded 2001 Bonds to reduce interest and save \$.5 million
Capital Improvements Fund	
Sales & Use Tax Revenue Bonds - 2002 A	(1) Refunded 1992 bonds (which refunded the 1989 bonds providing additional funds for municipal center projects - City Hall, The Bay, Service Center, Senior Center) and streets improvements - including Miramonte, Midway and Lamar; (2) cemetery construction, (3) additional street improvements (Sheridan Blvd, First Street, Main Street, South 124th/Aspen Street)
Sales & Use Tax Revenue Bonds - 2002 B	Public infrastructure at Flatirons Crossing
Sales & Use Tax Revenue Bonds - 2009	Wadsworth Interchange/ 120th Avenue Connection with CDOT
Sales & Use Tax Revenue Bonds - 2012A	Refunded 2002 & 2009 bonds
Sales & Use Tax Revenue Bonds, 2017	Broomfield Community Center renovation project and streets improvements for Dillon Road/144th Ave
Open Space & Parks Fund	
Sales & Use Tax Revenue Bonds, 2002A	Refund 1995 bonds (which funded "The Field" open space acquisition)
Sales & Use Tax Revenue Bonds, 2012A	Refunded 2002 bonds
Development Agreement Fund	
Sales & Use Tax Revenue Bonds - 2002A	Public infrastructure at Flatirons Crossing
Sales & Use Tax Revenue Bonds - 2002C	Public infrastructure at Flatirons Crossing
Sales & Use Tax Revenue Bonds - 2012A	Refunded 2002 bonds
Sales & Use Tax Revenue Bonds - 2012B	Refunded 2002 bonds

**TABLE 4C
SUMMARY - SCHEDULE OF PRINCIPAL & INTEREST PAYMENTS
BONDS, COPS, AND LEASE/PURCHASE PAYMENTS**

Year	Municipal Bonds					COPs* Lease/ Purchase Payments	Total Annual Payments
	Water Fund	Sewer Fund	Capital Improvements Fund	Development Agreement Fund	Open Space & Parks Fund		
2021	26,085,350	3,869,013	8,658,083	4,946,560	-	4,003,500	47,562,506
2022	8,694,700	2,430,013	8,662,533	4,939,241	-	4,011,250	28,737,737
2023	8,693,450	2,437,263	8,674,584	4,931,467	-	4,011,500	28,748,264
2024	8,695,200	2,445,013	8,567,083	5,039,467	-	4,004,250	28,751,013
2025	8,694,450	2,453,013	8,477,584	5,123,217	-	4,004,500	28,752,764
2026	8,695,950	2,456,013	8,609,833	4,993,217	-	4,006,500	28,761,513
2027	8,694,200	2,469,813	8,459,334	5,142,966	-	3,984,750	28,751,063
2028	8,693,950	2,476,363	8,492,983	5,109,467	-	-	24,772,763
2029	8,694,700	2,485,813	8,519,983	5,072,966	-	-	24,773,462
2030	8,695,950	2,500,188	8,619,983	4,983,467	-	-	24,799,588
2031	8,697,200	2,508,975	8,701,247	4,891,354	-	-	24,798,776
2032	8,697,950	-	5,810,450	-	-	-	14,508,400
2033	8,692,700	-	5,809,450	-	-	-	14,502,150
2034	8,696,200	-	5,807,450	-	-	-	14,503,650
2035	8,697,450	-	5,808,950	-	-	-	14,506,400
2036	8,695,950	-	5,808,200	-	-	-	14,504,150
2037	8,696,200	-	5,808,400	-	-	-	14,504,600
2038	8,696,200	-	-	-	-	-	8,696,200
2039	8,696,800	-	-	-	-	-	8,696,800
2040	8,697,600	-	-	-	-	-	8,697,600
2041	8,693,200	-	-	-	-	-	8,693,200
2042	8,693,400	-	-	-	-	-	8,693,400
2043	8,697,600	-	-	-	-	-	8,697,600
2044	8,695,200	-	-	-	-	-	8,695,200
2045	8,696,000	-	-	-	-	-	8,696,000
2046	8,694,400	-	-	-	-	-	8,694,400
Total	\$ 243,471,950	\$ 28,531,475	\$ 129,296,130	\$ 55,173,389	\$ -	\$ 28,026,250	\$ 484,499,194

* Certificates of Participation and Lease/Purchase payments do not constitute an indebtedness of the City & County and are subject to annual appropriations

TABLE 4D - PAGE 1			
DETAIL - SCHEDULE OF PRINCIPAL & INTEREST PAYMENTS			
BONDS, COPS, AND LEASE/PURCHASE PAYMENTS			
Year/Bonds	Principal	Interest	Total P & I
2021			
Water Fund	\$ 9,435,000	\$ 7,955,650	\$ 17,390,650
Sewer Fund	2,975,000	894,013	3,869,013
Sales & Use Tax Capital Improvements Fund	4,585,000	4,073,083	8,658,083
Development Agreements Fund	3,240,000	1,706,560	4,946,560
Certificates Of Participation	2,845,000	1,158,500	4,003,500
2021 Total	\$ 23,080,000	\$ 15,787,806	\$ 38,867,806
2022			
Water Fund	\$ 2,825,000	\$ 5,869,700	\$ 8,694,700
Sewer Fund	1,655,000	775,013	2,430,013
Sales & Use Tax Capital Improvements Fund	4,765,000	3,897,533	8,662,533
Development Agreements Fund	3,395,000	1,544,241	4,939,241
Certificates Of Participation	2,995,000	1,016,250	4,011,250
2022 Total	\$ 15,635,000	\$ 13,102,737	\$ 28,737,737
2023			
Water Fund	\$ 2,965,000	\$ 5,728,450	\$ 8,693,450
Sewer Fund	1,745,000	692,263	2,437,263
Sales & Use Tax Capital Improvements Fund	4,950,000	3,724,584	8,674,584
Development Agreements Fund	3,540,000	1,391,467	4,931,467
Certificates Of Participation	3,145,000	866,500	4,011,500
2023 Total	\$ 16,345,000	\$ 12,403,264	\$ 28,748,264
2024			
Water Fund	\$ 3,115,000	\$ 5,580,200	\$ 8,695,200
Sewer Fund	1,840,000	605,013	2,445,013
Sales & Use Tax Capital Improvements Fund	5,090,000	3,477,083	8,567,083
Development Agreements Fund	3,825,000	1,214,467	5,039,467
Certificates Of Participation	3,295,000	709,250	4,004,250
2024 Total	\$ 17,165,000	\$ 11,586,013	\$ 28,751,013
2025			
Water Fund	\$ 3,270,000	\$ 5,424,450	\$ 8,694,450
Sewer Fund	1,940,000	513,013	2,453,013
Sales & Use Tax Capital Improvements Fund	5,255,000	3,222,584	8,477,584
Development Agreements Fund	4,100,000	1,023,217	5,123,217
Certificates Of Participation	3,460,000	544,500	4,004,500
2025 Total	\$ 18,025,000	\$ 10,727,764	\$ 28,752,764
2026			
Water Fund	\$ 3,435,000	\$ 5,260,950	\$ 8,695,950
Sewer Fund	2,040,000	416,013	2,456,013
Sales & Use Tax Capital Improvements Fund	5,650,000	2,959,833	8,609,833
Development Agreements Fund	4,175,000	818,217	4,993,217
Certificates Of Participation	3,635,000	371,500	4,006,500
2026 Total	\$ 18,935,000	\$ 9,826,513	\$ 28,761,513
2027			
Water Fund	\$ 3,605,000	\$ 5,089,200	\$ 8,694,200
Sewer Fund	2,115,000	354,813	2,469,813
Sales & Use Tax Capital Improvements Fund	5,735,000	2,724,334	8,459,334
Development Agreements Fund	4,450,000	692,966	5,142,966
Certificates Of Participation	3,795,000	189,750	3,984,750
2027 Total	\$ 19,700,000	\$ 9,051,063	\$ 28,751,063
2028			
Water Fund	\$ 3,785,000	\$ 4,908,950	\$ 8,693,950
Sewer Fund	2,185,000	291,363	2,476,363
Sales & Use Tax Capital Improvements Fund	6,010,000	2,482,983	8,492,983
Development Agreements Fund	4,550,000	559,467	5,109,467
2028 Total	\$ 16,530,000	\$ 8,242,763	\$ 24,772,763
2029			
Water Fund	\$ 3,975,000	\$ 4,719,700	\$ 8,694,700
Sewer Fund	2,260,000	225,813	2,485,813
Sales & Use Tax Capital Improvements Fund	6,290,000	2,229,983	8,519,983
Development Agreements Fund	4,650,000	422,966	5,072,966
2029 Total	\$ 17,175,000	\$ 7,598,462	\$ 24,773,462
2030			
Water Fund	\$ 4,175,000	\$ 4,520,950	\$ 8,695,950
Sewer Fund	2,345,000	155,188	2,500,188
Sales & Use Tax Capital Improvements Fund	6,655,000	1,964,983	8,619,983
Development Agreements Fund	4,700,000	283,467	4,983,467
2030 Total	\$ 17,875,000	\$ 6,924,588	\$ 24,799,588
2031			
Water Fund	\$ 4,385,000	\$ 4,312,200	\$ 8,697,200
Sewer Fund	2,430,000	78,975	2,508,975
Sales & Use Tax Capital Improvements Fund	7,016,113	1,685,134	8,701,247
Development Agreements Fund	4,748,887	142,467	4,891,354
2031 Total	\$ 18,580,000	\$ 6,218,776	\$ 24,798,776

Table 4D is continued on the next page.

TABLE 4D - PAGE 2			
CITY AND COUNTY OF BROOMFIELD BUDGET			
DETAIL - SCHEDULE OF PRINCIPAL & INTEREST PAYMENTS			
BONDS, COPS, AND LEASE/PURCHASE PAYMENTS			
Year/Bonds	Principal	Interest	Total P & I
2032			
Water Fund	\$ 4,605,000	\$ 4,092,950	\$ 8,697,950
Sales & Use Tax Capital Improvements Fund	4,420,000	1,390,450	5,810,450
2032 Total	\$ 9,025,000	\$ 5,483,400	\$ 14,508,400
2033			
Water Fund	\$ 4,830,000	\$ 3,862,700	\$ 8,692,700
Sales & Use Tax Capital Improvements Fund	4,640,000	1,169,450	5,809,450
2033 Total	\$ 9,470,000	\$ 5,032,150	\$ 14,502,150
2034			
Water Fund	\$ 5,075,000	\$ 3,621,200	\$ 8,696,200
Sales & Use Tax Capital Improvements Fund	4,870,000	937,450	5,807,450
2034 Total	\$ 9,945,000	\$ 4,558,650	\$ 14,503,650
2035			
Water Fund	\$ 5,330,000	\$ 3,367,450	\$ 8,697,450
Sales & Use Tax Capital Improvements Fund	5,115,000	693,950	5,808,950
2035 Total	\$ 10,445,000	\$ 4,061,400	\$ 14,506,400
2036			
Water Fund	\$ 5,595,000	\$ 3,100,950	\$ 8,695,950
Sales & Use Tax Capital Improvements Fund	5,370,000	438,200	5,808,200
2036 Total	\$ 10,965,000	\$ 3,539,150	\$ 14,504,150
2037			
Water Fund	\$ 5,875,000	\$ 2,821,200	\$ 8,696,200
Sales & Use Tax Capital Improvements Fund	5,585,000	223,400	5,808,400
2037 Total	\$ 11,460,000	\$ 3,044,600	\$ 14,504,600
2038			
Water Fund	\$ 6,110,000	\$ 2,586,200	\$ 8,696,200
2038 Total	\$ 6,110,000	\$ 2,586,200	\$ 8,696,200
2039			
Water Fund	\$ 6,355,000	\$ 2,341,800	\$ 8,696,800
2039 Total	\$ 6,355,000	\$ 2,341,800	\$ 8,696,800
2040			
Water Fund	\$ 6,610,000	\$ 2,087,600	\$ 8,697,600
2040 Total	\$ 6,610,000	\$ 2,087,600	\$ 8,697,600
2041			
Water Fund	\$ 6,870,000	\$ 1,823,200	\$ 8,693,200
2041 Total	\$ 6,870,000	\$ 1,823,200	\$ 8,693,200
2042			
Water Fund	\$ 7,145,000	\$ 1,548,400	\$ 8,693,400
2042 Total	\$ 7,145,000	\$ 1,548,400	\$ 8,693,400
2043			
Water Fund	\$ 7,435,000	\$ 1,262,600	\$ 8,697,600
2043 Total	\$ 7,435,000	\$ 1,262,600	\$ 8,697,600
2044			
Water Fund	\$ 7,730,000	\$ 965,200	\$ 8,695,200
2044 Total	\$ 7,730,000	\$ 965,200	\$ 8,695,200
2045			
Water Fund	\$ 8,040,000	\$ 656,000	\$ 8,696,000
2045 Total	\$ 8,040,000	\$ 656,000	\$ 8,696,000
2046			
Water Fund	\$ 8,360,000	\$ 334,400	\$ 8,694,400
2046 Total	\$ 8,360,000	\$ 334,400	\$ 8,694,400
Total - All			
Water Fund	\$ 140,935,000	\$ 93,842,250	\$ 234,777,250
Sewer Fund	\$ 23,530,000	\$ 5,001,475	\$ 28,531,475
Sales & Use Tax Capital Improvements Fund	\$ 92,001,113	\$ 37,295,017	\$ 129,296,130
Development Agreements Fund	\$ 45,373,887	\$ 9,799,502	\$ 55,173,389
Open Space & Parks Fund	\$ -	\$ -	\$ -
Certificates Of Participation	\$ 23,170,000	\$ 4,856,250	\$ 28,026,250
Total - All	\$ 325,010,000	\$ 150,794,494	\$ 475,804,494

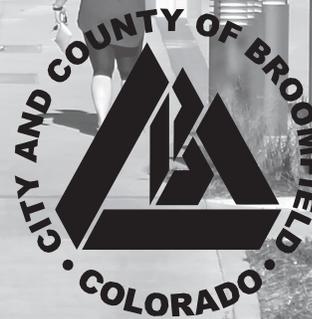
**BROOMFIELD
COMMUNITY
CENTER**

**CITY AND COUNTY OF
BROOMFIELD, COLORADO**

2 0 2 2

ANNUAL BUDGET

**DEPARTMENT
OVERVIEWS**





ASSESSOR

Jay Yamashita, Assessor
jiyamashita@broomfield.org

2022 Annual Budget

\$1,031,506

2022 FTEs

9.00 Full-time

0.00 Part-time

9.00 TOTAL



Divisions

- This department does not have multiple divisions.

2022 Key Goals

- Team building due to staffing changes.
- Professional development for team and new employees.

ASSESSOR

Department Mission

The purpose of the Assessor department is to establish fair and equitable property values for all types of property in the City and County of Broomfield in an efficient, respectful, and courteous manner, while providing excellent customer service.

Interesting Fact

Total market value of property in Broomfield is over \$16 billion dollars.

Services

- Completes required reports using Assessor data for outside departments and the public.
- Completes reports required by Colorado State Statute.
- Annually publishes a summary of assessed values in the Abstract for Certification.
- Annually completes certification of values for all tax authorities in August and December.
- Maintains all data on properties in the county and updates as required.
- Values all property in the county for the purpose of property taxation.
- Annually confirms sales of all property in the county for use in the valuation process.
- Annually works with owners to process appeals of property values. Appeals may be filed based on dispute of value or classification.

2021 Accomplishments

- Initiated Assessor succession plan.
- Completed appeals for all three levels by July 1st and maintained 97% of the original assessed value established in May 2020.
- Met all of Colorado State Statutory deadlines for the assessment process.
- Passed the annual audit of the Assessor valuation process.

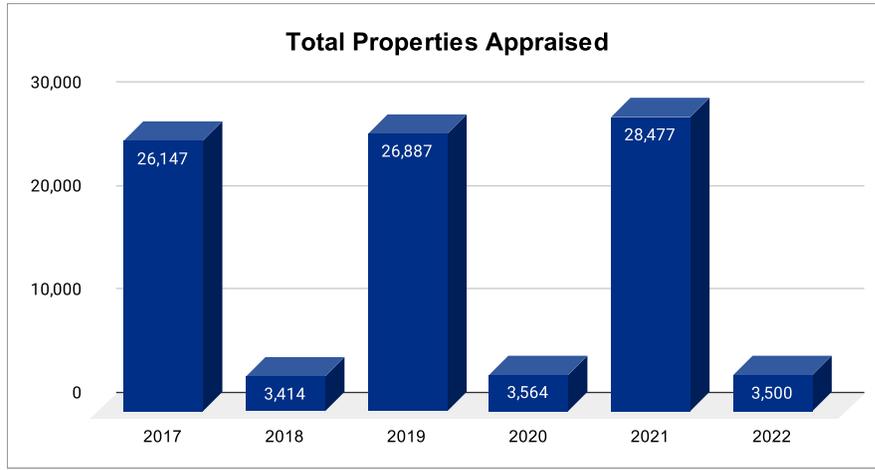
Financial Summary

Expenditures by Division	2020 Actual	2021 Original Budget	2021 Revised Budget	2022 Original Budget	% Change: 2021 Original to 2022	% Change: 2021 Revised to 2022
Assessor	\$ 902,774	\$ 1,031,899	\$ 1,031,899	\$ 1,031,506	0.0%	0.0%
Total	\$ 902,774	\$ 1,031,899	\$ 1,031,899	\$ 1,031,506	0.0%	0.0%

Expenditures by Account Type	2020 Actual	2021 Original Budget	2021 Revised Budget	2022 Original Budget	% Change: 2021 Original to 2022	% Change: 2021 Revised to 2022
Personnel	\$ 848,465	\$ 943,981	\$ 943,981	\$ 955,875	1.3%	1.3%
Supplies & Equipment	\$ 489	\$ 1,800	\$ 1,800	\$ 900	-50.0%	-50.0%
Contractual Services	\$ 53,820	\$ 86,118	\$ 86,118	\$ 74,731	-13.2%	-13.2%
Total	\$ 902,774	\$ 1,031,899	\$ 1,031,899	\$ 1,031,506	0.0%	0.0%

ASSESSOR

Performance Measures





CITY & COUNTY ATTORNEY

Nancy Rodgers, City & County Attorney

nrodgers@broomfield.org

2022 Annual Budget
\$2,103,332



2022 FTEs

10.00 Full-time
0.50 Part-time

10.50 TOTAL



Divisions

- This department does not have multiple divisions.

2022 Key Goals

- Provide legal counsel and present legal strategies related to oil and gas matters to best protect public health, safety and welfare.
- Monitor and provide legal counsel on the Windy Gap Firing Project and construction of Chimney Hollow Reservoir.
- In partnership with the Municipal Court, explore and implement programs that provide alternatives to traditional prosecution, fines and jail sentencing.
- Provide consistent and comprehensive legal services to the City Manager’s cross-departmental development matrix team created to specifically address the needs and challenges presented by Broomfield’s three major development projects: Baseline, Broomfield Town Center, and FlatIron Crossing.
- Work with City Council, City management, and department partners to address equity and inclusion issues by providing legal advice on existing and proposed (or possible) local, state and federal laws.
- Support formation of Housing Authority and efforts to achieve affordable housing goals as determined by Council.
- Advise and support licensing efforts, including enforcement, related to marijuana, tobacco, alcohol, and all other licenses.
- Provide legal advice and support for sustainability goals.
- Provide continued legal support for COVID-19 pandemic efforts and formation of a separate Board of Public Health, as directed by Council.

CITY & COUNTY ATTORNEY

Department Mission

The mission of the City and County Attorney's Office is to provide professional, quality legal services that ultimately protect, preserve and advance the interests of the City and County of Broomfield for the benefit of the residents of the community. Our goal is to analyze and provide legal advice on legislation, contracts, and programs, as well as ethically and competently represent the City in legal actions involving the City and County and its employees.

Interesting Fact

Our 2021 legal staff of 9 has a combined total of more than 165 years of legal experience.

Services

The legal team in the City and County Attorney's Office provides day-to-day legal advice on a wide variety of topics to the City Council, the City and County Manager, other city and county departments, boards, commissions and committees. It does not provide legal advice to private citizens.

The City and County Attorney's Office partners with departments to draft public and private contracts, local ordinances and resolutions, City policies and procedures, and City correspondence. We provide day to day legal advice and written legal opinions on a variety of subjects impacting the City's vast and diverse operations in an ever-changing legal environment.

The City and County Attorney's Office monitors state and federal legislation to assess impacts on City and County policies, procedures, and legislation.

The City and County Attorney's Office, either through in-house staff or outside counsel, represents the City in all civil legal court cases and regulatory proceedings, municipal court prosecutions, and Health and Human Services proceedings.

The City and County Attorney's Office provides supervision on legal matters involving contractual relationships with other public and private agencies, drafts and reviews local legislation and policies, and provides written and oral opinions on a variety of subjects.

2021 Accomplishments

- Continued to provide legal advice to respond to the ongoing COVID-19 public health emergency: supported emergency response, drafted public health orders, advised on interpretation, enforcement, operational and employment issues.
- Drafted and assisted in the implementation of the marijuana license ordinance.
- Finalized new oil and gas regulations.
- Working with City leadership, Finance, and bond counsel, structured and managed the issuance of bond financings for the Windy Gap firming project.
- Actively monitored and, when appropriate, took enforcement action against oil and gas operators, ensuring compliance with all state and local regulations and applicable contracts.
- Worked with Council to modify and implement a consistent process for the introduction of amendments to proposed ordinances, and a long term process for Council electronic attendance at meetings.
- Evaluated, assessed, and refined the purchase order and contract approval process in partnership with the Finance Department.
- Continued to provide advice, training and support related to law enforcement legislation, including amendments to SB 217.
- Assisted in the City/community team to effectively and legally address issues related to unhoused individuals, including how to effectively combat camping in public spaces.

CITY & COUNTY ATTORNEY

2022 Significant Financial Changes

Department	Division	Description of Change	One-Time \$ Change	Ongoing \$ Change	FTE Change
City & County Attorney		Contractual services for Oil and Gas related matters requiring outside legal counsel	11,280		
City & County Attorney		Decrease in-person continuing legal education opportunities due to pandemic	(2,288)		
City & County Attorney		Increased professional services (incl. outside legal counsel) for dependency & neglect trials, appeals, title work		18,456	
Department Total			\$ 8,992	\$ 18,456	0.00

Financial Summary

Expenditures by Division	2020 Actual	2021 Original Budget	2021 Revised Budget	2022 Original Budget	% Change: 2021 Original to 2022	% Change: 2021 Revised to 2022
Attorney	\$ 1,442,443	\$ 1,765,955	\$ 1,966,569	\$ 2,103,332	19.1%	7.0%
Total	\$ 1,442,443	\$ 1,765,955	\$ 1,966,569	\$ 2,103,332	19.1%	7.0%

Expenditures by Account Type	2020 Actual	2021 Original Budget	2021 Revised Budget	2022 Original Budget	% Change: 2021 Original to 2022	% Change: 2021 Revised to 2022
Personnel	\$ 1,157,778	\$ 1,154,773	\$ 1,340,537	\$ 1,460,238	26.5%	8.9%
Supplies & Equipment	\$ 3,343	\$ 1,800	\$ 30,050	\$ 3,909	117.2%	-87.0%
Contractual Services	\$ 281,322	\$ 609,382	\$ 595,982	\$ 639,185	4.9%	7.2%
Total	\$ 1,442,443	\$ 1,765,955	\$ 1,966,569	\$ 2,103,332	19.1%	7.0%



CITY & COUNTY CLERK

Erika Delaney Lew, City & County Clerk
edelaneylew@broomfield.org

2022 Annual Budget
\$2,381,878

2022 FTEs

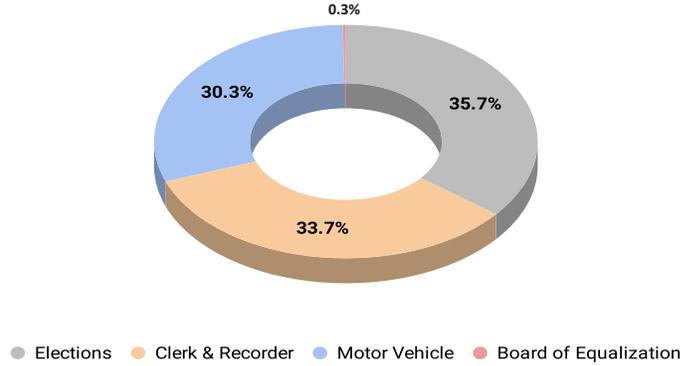
17.00 Full-time
2.35 Part-time

19.35 TOTAL



- Divisions**
- Clerk & Recorder
 - Elections
 - Motor Vehicle
 - Board of Equalization

- 2022 Key Goals**
- Implement Agenda Management System in coordination with IT and Council.
 - Issue the three Marijuana licenses to the applicants selected in the lottery and develop renewal and regulatory documents.
 - Implement online pay option for Recording and City Clerk functions.
 - Upgrade QMATIC system in DMV to offer hybrid walk-in/appointment services.
 - Administer the June 28, 2022 primary election and November 8, 2022 general election.



CITY & COUNTY CLERK

Department Mission

The City and County Clerk’s Department mission is to deliver to the citizens of Broomfield a wide range of services in a prompt, courteous manner.

Interesting Fact
47% of Broomfield voters are unaffiliated.

Services

The City Clerk division prepares and distributes Council meeting agendas, packets, minutes, and action taken documents. The division also provides access to Council archives, issues liquor and other various licenses, coordinates the annual Boards and Commissions recruitment process, and facilitates fulfilling open records requests.

The Recording division manages the central mailroom, records documents, issues birth certificates and marriage licenses, receives parcels for City/County business, and supports the Elections and Motor Vehicle division. The Recording division also serves as the Clerk to the Board of Equalization, which includes coordination and scheduling of all hearings, notification of hearing results, and creation of agendas, packets, and minutes for Board meetings .

The Elections division maintains voter registration rolls, administers Broomfield elections, and maintains candidate and political committee filings. This division is also responsible for voter education and outreach programs.

The Motor Vehicle division issues vehicle titles, registrations, temporary permits, and persons with disabilities placards. For vehicle sales, this division collects sales tax. For vehicle purchases where a lien is involved, this division is responsible for recording lien documents.

2021 Accomplishments

- Created project management team for marijuana licensing development and implementation with anticipation of rollout of new licensing scheme in less than two months. Project included website development, community outreach and community forums to assist businesses with the application.
- Implemented electronic application, spark hire interviews, and Boards and Commissions application dashboard for Council’s review. Collaborated with Communications and various departments and external organizations to recruit the most diverse candidates and a large applicant pool.
- Upgraded recording software (Tyler Eagle) to enhance user experience and ease access to public recorded documents. Our office recorded 22,539 documents in 2020, for a total of 126,286 pages, the most we have recorded in the past 3 years; and has processed 2267 more documents in the first quarter of 2021.
- The Elections division implemented a major software upgrade from Dominion Voting on all voting and tabulation equipment.
- The Elections division re-drew precincts to accommodate for recent population growth. Updated every address range in our voter registration database.

2022 Significant Financial Changes

Department	Division	Description of Change	One-Time \$ Change	Ongoing \$ Change	FTE Change
City & County Clerk	Elections	Additional temporary hours for election judges. Two (2) elections in 2022	35,000		
City & County Clerk	Elections	Election adjudication software		44,825	
City & County Clerk	Clerk and Recorder	Increase advertising costs for Boards and Commissions recruitment	10,000		
City & County Clerk	Elections	Increased printing needs due to two (2) elections	40,000		
Department Total			\$ 85,000	\$ 44,825	0.00

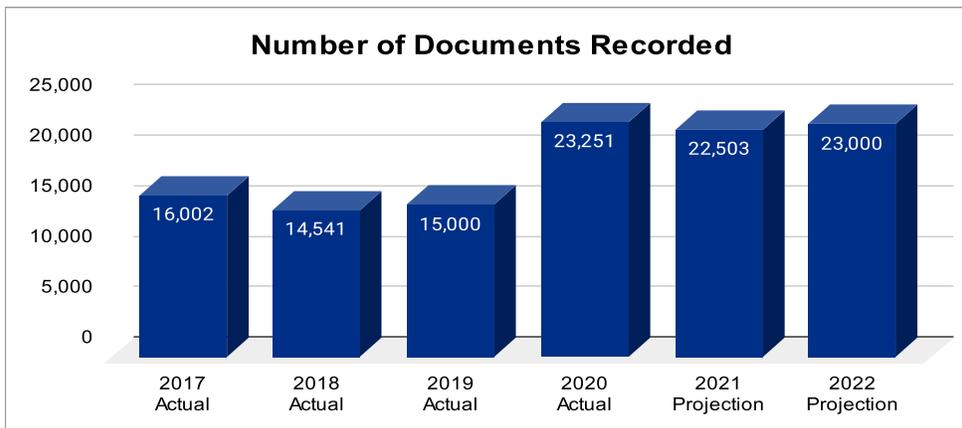
CITY & COUNTY CLERK

Financial Summary

Expenditures by Division	2020 Actual	2021 Original Budget	2021 Revised Budget	2022 Original Budget	% Change: 2021 Original to 2022	% Change: 2021 Revised to 2022
Board of Equalization	\$ 1,315	\$ 10,850	\$ 10,850	\$ 6,021	-44.5%	-44.5%
Clerk & Recorder	\$ 667,994	\$ 688,435	\$ 940,574	\$ 803,701	16.7%	-14.6%
Elections	\$ 1,116,005	\$ 594,165	\$ 677,165	\$ 850,415	43.1%	25.6%
Motor Vehicle	\$ 633,090	\$ 694,944	\$ 750,146	\$ 721,741	3.9%	-3.8%
Total	\$ 2,418,404	\$ 1,988,394	\$ 2,378,735	\$ 2,381,878	19.8%	0.1%

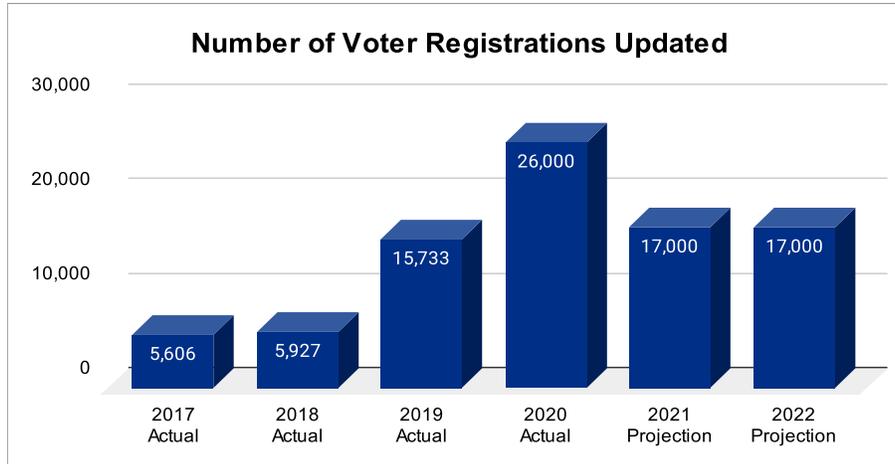
Expenditures by Account Type	2020 Actual	2021 Original Budget	2021 Revised Budget	2022 Original Budget	% Change: 2021 Original to 2022	% Change: 2021 Revised to 2022
Personnel	\$ 1,703,684	\$ 1,659,362	\$ 1,809,703	\$ 1,922,564	15.9%	6.2%
Supplies & Equipment	\$ 45,441	\$ 20,627	\$ 177,407	\$ 38,861	88.4%	-78.1%
Contractual Services	\$ 388,243	\$ 308,405	\$ 309,225	\$ 375,628	21.8%	21.5%
Capital Outlay	\$ 265,747	\$ -	\$ 82,400	\$ 44,825	100.0%	-45.6%
Misc. Expenditures	\$ 15,289	\$ -	\$ -	\$ -	NA	NA
Total	\$ 2,418,404	\$ 1,988,394	\$ 2,378,735	\$ 2,381,878	19.8%	0.1%

Performance Measures



CITY & COUNTY CLERK

Performance Measures



In 2020:

- City Clerk processed 167 Colorado Open Records Act (CORA) requests.
- The Board of Equalization received 329 number of protests.
- The Recording division issued 859 birth certificates.
- The Elections division received 27,030 ballots for the Presidential Primary and 24,685 for the State Primary elections.



CITY & COUNTY MANAGER

Jennifer Hoffman, City & County Manager

jhoffman@broomfield.org

2022 Annual Budget

\$2,866,908

2022 FTEs

13.00 Full-time

0.00 Part-time

13.00 TOTAL

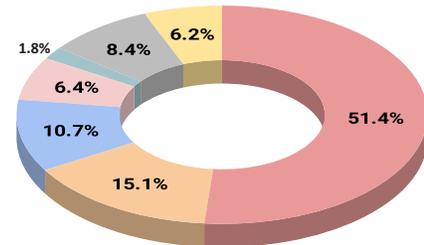


Divisions

- Citizen Assistance Center
- City Council
- Committee Support
- Emergency Management
- Executive Management
- Performance & Internal Audit
- Project Administration

2022 Key Goals

- Continued execution of Council's priorities and directives to move Broomfield forward.
- Emergency Management will work with CCOB departments to ensure the Emergency Operations Plan is updated, accurate, and actionable for use while responding to emergencies and disasters in the future.
- Performance and Internal Audit will develop and execute an Annual Project Plan that includes audit projects that address areas of higher organizational risk and performance efforts with a focus on continuous process improvement.
- Continued leadership and support to the organization as we continue to navigate the COVID-19 pandemic.



● Executive Management
 ● Citizen Assistance Center
 ● City Council
● Project Administration
 ● Committee Support
● Performance & Internal Audit
 ● Emergency Management

CITY & COUNTY MANAGER

Department Mission

Working in partnership with the community, the City and County of Broomfield provides excellent services in an efficient, respectful, and courteous manner to enhance and protect the quality of life of Broomfield's residents.

The City and County Manager's Office works in partnership with the City Council, the community, and City and County departments to further the goal of providing excellent services in an efficient, effective, respectful, and courteous manner to enhance and protect the quality of life of Broomfield's residents.

Services

City Council consists of a ten (10) member board and a Mayor who set policies for the City and County of Broomfield. The City Council also serves as the County Board of Commissioners. The residents of Broomfield elect two council members for each of the five wards that serve staggered four-year terms. The Council functions as the policy-setting board for all City and County of Broomfield issues. The City and County Manager, City and County Attorney, Municipal Judge, and several community boards report directly to the City Council.

The Mayor serves as the leader of this board with no voting privileges unless there is a tie. The Mayor is elected at-large for a two-year term. Elections are held every two years.

The City and County Manager, appointed by the City Council, is the chief administrator of the City and County of Broomfield, coordinating all phases of municipal operations. The City and County Manager assists the Council in accomplishing its annual and ongoing priorities, performs policy research, assists in identifying areas requiring legislative policy decisions, pursues community and economic development, and prepares recommendations and alternative courses of action for the Council's consideration. The Manager's office also develops and implements strategic plans for developing necessary resources and attaining City and County goals.

The City and County Manager is responsible for providing the necessary resources to administer all Broomfield governmental operations and selects the heads of City and County departments. The Community Assistance Center, Performance and Internal Audit, and Emergency Management are divisions within the City and County Manager's office, and the Assistant City and County Managers provide direct support to the Department Heads to ensure support and forward progress in operations and Council priorities; and developing strategic plans for serving Broomfield residents and businesses now and in the future. The Manager's Office also provides guidance in development of leadership and staff development programs, and provides legislative tracking and reporting during sessions of the Colorado General Assembly.

Committee Support coordinates the resources required to provide supplies, training, and meals for boards and commissions. There are approximately 17 boards and commissions made up of residents who volunteer their time to set priorities, develop policy recommendations for council consideration, help evaluate land use submittals against standards, and contribute a resident's perspective to City and County management.

The Community Assistance Center is an extension of the City and County Manager's Office and provides a variety of services and information including passport applications, notary services, pet licensing, mobile tax authentications, and so on.

The Emergency Management division provides essential emergency management services as required by county law and non-essential public safety services through public education, planning, training, and exercises.

The Performance and Internal Audit department supports the mission of the City and County of Broomfield by promoting transparency, accountability, and continuous improvement through excellence in assurance and advisory services. This division also conducts performance audits that provide assurance or conclusions based on an evaluation of sufficient, appropriate evidence against stated criteria, such as specific requirements, measures, or defined business practices. This division also conducts non-audit services including special reviews, business process improvement projects, and consultation.

CITY & COUNTY MANAGER

2021 Accomplishments

- The City and County Manager’s Office led the organization and community through the COVID-19 pandemic implementing virtual Council meetings to ensure business continued, supported various departments to ensure consistent and comprehensive communication to the community regarding public health orders, resources, and navigation through the pandemic including vaccination and testing sites to ensure access for all.
- The Citizen Assistant Center was one of the only in the state that remained available throughout the entire pandemic to ensure residents had access to important information and services including property tax payment assistance, passport services, and marriage applications.
- Emergency Management coordinated an inclusive Hazard Mitigation Plan update as required on a 5-year planning cycle to remain eligible for certain FEMA grants.
- Performance and Internal Audit continued to contribute to COVID-19 recovery efforts in early 2021 and it continues to assist the Finance Department with grant-related matters. Transitioned back to traditional audit and process improvement efforts in the later half of 2021.
- The City and County Manager’s Office led the 2021 legislative efforts reinstating weekly legislative updates, developing legislative principles and priorities for the session, and actively engaging with external committees, stakeholders and elected officials to move important legislation forward in a landmark session.

2022 Significant Financial Changes

Department	Division	Description of Change	One-Time \$ Change	Ongoing \$ Change	FTE Change
City & County Manager	Executive Management	Transfer of one (1) Director of Diversity, Equity and Organizational Development position to DDEI		(178,818)	(1.00)
City & County Manager	Executive Management	Moved one (1) Housing Ombudsman position from CMO to Human Services (No new fiscal Impact)		(110,000)	(1.00)
Department Total			\$ -	\$ (288,818)	(2.00)

Financial Summary

Expenditures by Division	2020 Actual	2021 Original Budget	2021 Revised Budget	2022 Original Budget	% Change: 2021 Original to 2022	% Change: 2021 Revised to 2022
Citizen Assistance Center	\$ 395,101	\$ 424,466	\$ 424,466	\$ 434,071	2.3%	2.3%
City Council	\$ 178,833	\$ 284,131	\$ 284,131	\$ 306,818	8.0%	8.0%
Committee Support	\$ 20,021	\$ 48,475	\$ 48,475	\$ 51,943	7.2%	7.2%
Emergency Management	\$ 184,202	\$ 204,330	\$ 205,030	\$ 176,545	-13.6%	-13.9%
Executive Management	\$ 1,568,727	\$ 1,297,417	\$ 1,388,637	\$ 1,472,857	13.5%	6.1%
Performance & Internal Audit	\$ 197,756	\$ 228,837	\$ 228,837	\$ 240,482	5.1%	5.1%
Project Administration	\$ 152,686	\$ 422,818	\$ 336,077	\$ 184,192	-56.4%	-45.2%
Total	\$ 2,697,326	\$ 2,910,474	\$ 2,915,653	\$ 2,866,908	-1.5%	-1.7%

Expenditures by Account Type	2020 Actual	2021 Original Budget	2021 Revised Budget	2022 Original Budget	% Change: 2021 Original to 2022	% Change: 2021 Revised to 2022
Personnel	\$ 2,340,385	\$ 2,200,416	\$ 2,201,195	\$ 2,155,046	-2.1%	-2.1%
Supplies & Equipment	\$ 27,151	\$ 21,295	\$ 24,295	\$ 25,683	20.6%	5.7%
Contractual Services	\$ 329,790	\$ 688,763	\$ 690,163	\$ 686,179	-0.4%	-0.6%
Total	\$ 2,697,326	\$ 2,910,474	\$ 2,915,653	\$ 2,866,908	-1.5%	-1.7%

NOTE: City-wide reorganization in 2021: The City Council and Committee Support was moved from Legislative; Emergency Management was moved from Police; Citizen Assistance Center was moved from People and Innovation, and Performance & Internal Audit was incorporated to the City and County Manager Department.



COMMUNICATIONS AND ENGAGEMENT

Carolyn Romero, Chief Communications Officer

cromero@broomfield.org

2022 Annual Budget
\$1,379,266



2022 FTEs
8.00 Full-time
0.00 Part-time
8.00 TOTAL



Divisions

- This department does not have multiple divisions.

2022 Key Goals

- Brand Development and Management: Brand training and support for all employees that perform a communications function; Brand standards applied to new development areas and city signage.
- Multi-Platform Marketing and Communications: Enhanced marketing and outreach with a focus on reaching hard to reach audiences.
- Digital Platform and Search Engine Optimization: Website update for Broomfield.org and B-REx.com.
- Community Engagement and Outreach: Cross-departmental engagement opportunities for residents.
- Broadcast Media Operations to include Channel 8 Programming, Video Marketing, Live-Streaming : Successful transition and implementation of high-definition signal for Channel 8; Increased opportunities for new, local content to include more live-streaming of programming
- Organizational Support for Media Relations, Crisis Communications, Internal Engagement, Change Management and Cross-Departmental Project Management: Enhanced internal communications strategy to include organizational development and training to enhance employee engagement and connectedness; Continued efforts to identify opportunities for innovation to better support the organization and community through process improvement for the resident experience, and collaboration on cross-departmental projects to maximize collective impact.

COMMUNICATIONS & ENGAGEMENT

Department Mission

Communications and Engagement is a collaborative, curious, and creative team leveraging experience, skills and partnerships to connect the community.

Interesting Fact

The City and County of Broomfield digital engagement channels reach 2,804,093 people each month on average - that is about the population of Houston, TX!

Services

- Brand Development and Management
- Multi-platform Marketing and Communications
- Digital Platform and Search Engine Optimization
- Community Engagement and Outreach
- Broadcast Media Operations to include Channel 8 Programming, Video Marketing, Live-Streaming
- Organizational support for media relations, crisis communications, internal engagement, change management and cross-departmental project management

2021 Accomplishments

Accomplishments include the continued enhancements to services as listed below in addition to managing the tri-annual Community Survey with record-breaking response numbers, and the first time inclusion of multilingual responses.

- Brand Development and Management: Update to brand book, internal brand training, added quality assurance checks; Began to apply brand standards to permanent signage and structures to create a stronger sense of place.
- Multi-Platform Marketing and Communications: Refined email communications strategy resulting in higher subscriber and reader rates through a consistent, reliable, eNewsletter model; Reinvigorated social media strategy resulting in growth in audience, channels, and two-way community engagement; Simplified Program Guide to enhance program registration and participation, and event attendance; Increased outreach to non-digital audiences to include text alerts, more print media placement, flyer distribution through community partners, bus stop ads, digital signage, direct mailers, virtual focus groups.
- Digital Platform and Search Engine Optimization: Responsive design and improvements based on analytics and user-interface best practices to Broomfield.org, B-REx.com, and BroomfieldVoice.com resulting in improved search engine placement, user-experience, and growth.
- Community Engagement and Outreach: Co-Creation and facilitation of city-wide outreach teams to include teens, teachers, LatinX, and Spanish-speaking communities; Continued building city-wide volunteer program to recruit, retain, and recognize volunteers.
- Broadcast Media Operations to Include Channel 8 Programming, Video Marketing, Live-Streaming: Strengthened programming with new, relevant content, live-streamed events, bolstered bulletin board, and continued negotiations and effort around transitioning to High-Definition signal.
- Organizational Support for Media Relations, Crisis Communications, Internal Engagement, Change Management and Cross-Departmental Project Management: Creation and implementation of proactive communication process in response to COVID-19 pandemic to include daily, then weekly communications to City Council, employees, and community through a multi-channel approach to include expanded print, digital, virtual events, and multilingual efforts.

COMMUNICATIONS & ENGAGEMENT

2022 Significant Financial Changes

Department	Division	Description of Change	One-Time \$ Change	Ongoing \$ Change	FTE Change
Communications		Redeploying employee to support Development, Diversity, Equity, and Inclusion Dept.		(45,000)	
Communications		Advertising to cover pandemic related videos, education, and advertising	8,250		
Communications		Volunteer background checks		28,000	
Department Total			\$ 8,250	\$ (17,000)	0.00

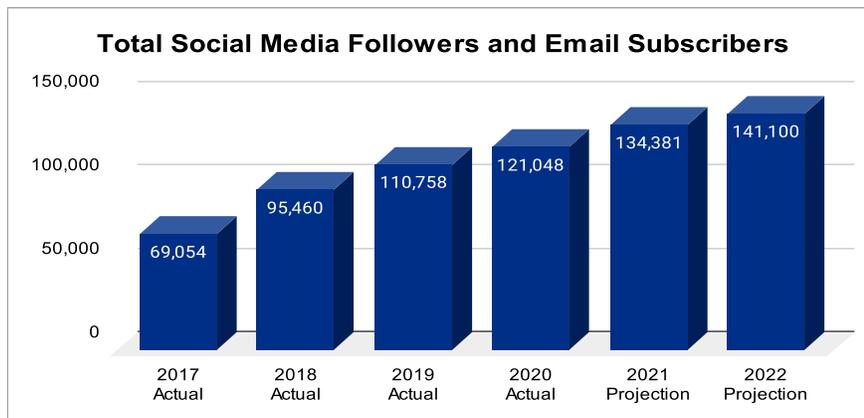
Financial Summary

Expenditures by Division	2020 Actual	2021 Original Budget	2021 Revised Budget	2022 Original Budget	% Change: 2021 Original to 2022	% Change: 2021 Revised to 2022
Communications & Engagement	\$ 1,074,924	\$ 1,395,515	\$ 1,387,455	\$ 1,379,266	-1.2%	-0.6%
Total	\$ 1,074,924	\$ 1,395,515	\$ 1,387,455	\$ 1,379,266	-1.2%	-0.6%

Expenditures by Account Type	2020 Actual	2021 Original Budget	2021 Revised Budget	2022 Original Budget	% Change: 2021 Original to 2022	% Change: 2021 Revised to 2022
Personnel	\$ 926,436	\$ 1,149,984	\$ 1,107,348	\$ 1,092,616	-5.0%	-1.3%
Supplies & Equipment	\$ 15,644	\$ 5,785	\$ 7,361	\$ 4,435	-23.3%	-39.8%
Contractual Services	\$ 132,844	\$ 239,746	\$ 272,746	\$ 282,215	17.7%	3.5%
Total	\$ 1,074,924	\$ 1,395,515	\$ 1,387,455	\$ 1,379,266	-1.2%	-0.6%

NOTE: City-wide reorganization in 2021: Communications & Engagement was moved from People & Innovation Department (currently known as Human Resources).

Performance Measures



In 2020:

- Broomfield.org website page views totaled 4,417,532.
- B-REx.com website page views totaled 1,985,605.
- Number of active BintheLoop (Constant Contact) subscribers totaled 30,636.
- Facebook page likes totaled 41,687.
- Number of Twitter followers totaled 12,263.
- Number of followers on other social media, including Next Door, Instagram, LinkedIn, Pinterest, and TikTok, totaled 36,490.



COMMUNITY DEVELOPMENT

Katie Allen, City & County Engineer

kallen@broomfield.org

Anna Bertanzetti, Director of Planning

abertanzetti@broomfield.org

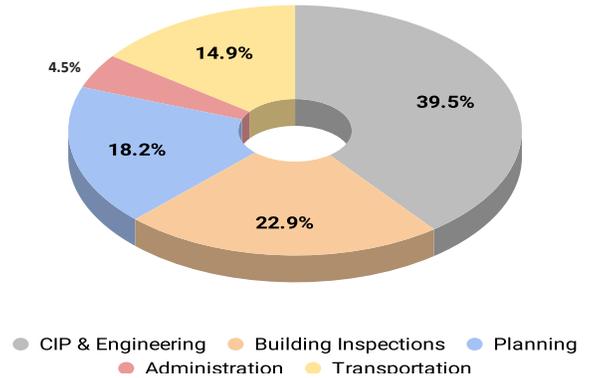
2022 Annual Budget
\$5,944,971

2022 FTEs
47.70 Full-time
2.18 Part-time
49.88 TOTAL



- Divisions**
- Administration
 - Building Inspections
 - CIP Administration
 - Engineering
 - Planning
 - Transportation

- 2022 Key Goals**
- Advance major utility capital projects including construction of the Potable Water and Reuse Water Tanks and Pump Stations, the Mesa Zone Water Booster Station, and the reconstruction of the Interlocken Lift Station.
 - Advance grant-supported transportation projects to offset Broomfield costs for improvements and accelerate the construction of improvements.
 - Continue to serve and seek appointments and leadership roles on key regional transportation committees and actively participate to ensure that Broomfield projects are prioritized, coordinated, and funded.
 - In collaboration with Economic Vitality, begin the process to update area plans in key mixed use areas to implement the Economic Vitality Matrix vision.
 - Continue to seek outside funds to advance priority transportation projects.



COMMUNITY DEVELOPMENT

Department Mission

Community Development will improve the quality of life and make Broomfield a better place to live, work, play, and stay by fulfilling the community's vision.

Interesting Fact

The Capital Improvements Projects Division will manage seventy projects worth a project magnitude of \$150.6 million in 2021.

Services

The Community Development Administration Division provides leadership and coordination for the five divisions of the Community Development Department.

The Planning Division administers the City and County of Broomfield's Comprehensive Plan and land use regulations.

The Engineering Division provides infrastructure and traffic/transportation planning, technical support to the public, development review, and construction inspection in accordance with Broomfield standards and specifications.

The Building Division is responsible for ensuring that building construction complies with city codes through plan review services, field inspection, and administrative support.

The Capital Improvement Program (CIP) Division is responsible for the management of capital construction projects in the CIP, Open Space and Parks, Service Expansion, Conservation Trust, and Urban Renewal funds.

The Transportation Division administers the City and County of Broomfield's Transportation Master Plan, supporting a well-connected and well-maintained transportation system that safely accommodates all modes of transportation, as well as, accommodating people of all ages and abilities.

2021 Accomplishments

- Completed the Water Treatment Plant expansion, North Area Force Main, Dillon Road/W. 144th Ave Widening, US36 Bike Path along Varra Park, and Midway Pedestrian Bridge.
- Issued 1,444 building permits and performed 5,083 field inspections as of April 21, 2021.
- Completed 93 memorandums for the City Council: 51 for the Planning and Zoning Commission; 12 for the Land Use Review Commission and 12 for the Board of Adjustment.
- Updated and published the 2020 Broomfield Standards and Specifications.
- Implementation of a successful online payment system for Community Development related to permits/licenses.
- Successfully trained and onboarded sixteen (16) new board members for the Land Use Review Commission and Neighborhood Board of Adjustment.

2022 Significant Financial Changes

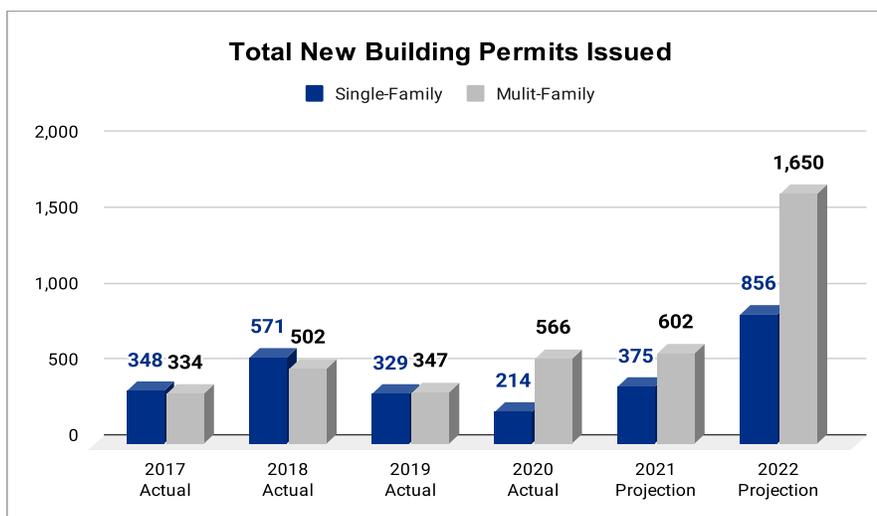
COMMUNITY DEVELOPMENT

Financial Summary

Expenditures by Division	2020 Actual	2021 Original Budget	2021 Revised Budget	2022 Original Budget	% Change: 2021 Original to 2022	% Change: 2021 Revised to 2022
Administration	\$ 429,753	\$ 457,163	\$ 267,578	\$ 265,834	-41.9%	-0.7%
Building Inspections	\$ 1,115,355	\$ 1,164,141	\$ 1,276,811	\$ 1,362,953	17.1%	6.7%
CIP Administration	\$ 1,161,153	\$ 1,169,832	\$ 1,171,418	\$ 1,124,342	-3.9%	-4.0%
Engineering	\$ 1,284,157	\$ 1,466,512	\$ 1,438,841	\$ 1,224,505	-16.5%	-14.9%
Planning	\$ 833,363	\$ 1,040,927	\$ 1,079,239	\$ 1,080,962	3.8%	0.2%
Transportation	\$ 274,043	\$ 388,953	\$ 529,416	\$ 886,375	127.9%	67.4%
Total	\$ 5,097,824	\$ 5,687,528	\$ 5,763,303	\$ 5,944,971	4.5%	3.2%

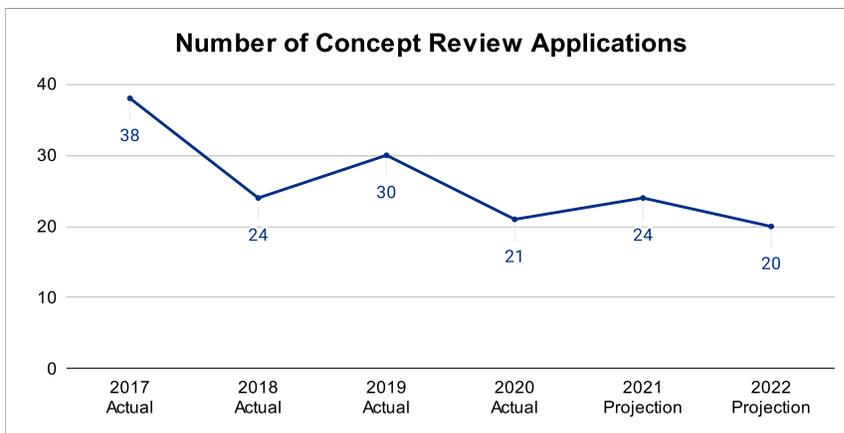
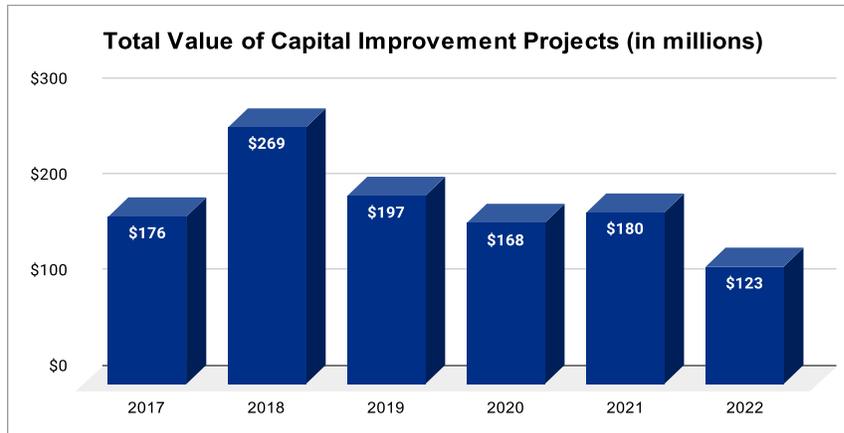
Expenditures by Account Type	2020 Actual	2021 Original Budget	2021 Revised Budget	2022 Original Budget	% Change: 2021 Original to 2022	% Change: 2021 Revised to 2022
Personnel	\$ 4,951,379	\$ 5,364,948	\$ 5,446,062	\$ 5,613,946	4.6%	3.1%
Supplies & Equipment	\$ 15,798	\$ 54,847	\$ 68,847	\$ 70,299	28.2%	2.1%
Contractual Services	\$ 130,685	\$ 267,733	\$ 248,394	\$ 260,726	-2.6%	5.0%
Misc. Expenditures	\$ (38)	\$ -	\$ -	\$ -	NA	NA
Total	\$ 5,097,824	\$ 5,687,528	\$ 5,763,303	\$ 5,944,971	4.5%	3.2%

Performance Measures



COMMUNITY DEVELOPMENT

Performance Measures



In 2020:

- Number of Phone Calls to Administrative Staff: 23,837.
- Number of Engineering Permits: 901.
- Total Capital Improvement Program Project Magnitude (In Millions): 168.
- Number of Development Reviews with Public Hearings: 123.



COURTS

Julie McCarthy, Director (Retired 2021)

jmcarthy@broomfield.org

2022 Annual Budget
\$3,403,030

2022 FTEs

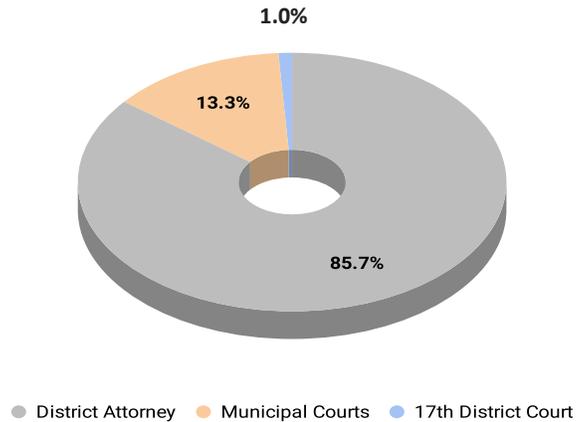
3.00 Full-time
0.65 Part-time

3.65 TOTAL



- Divisions**
- Municipal Courts
 - 17th District Court
 - District Attorney

- 2022 Key Goals**
- Develop and implement new, innovative court programming to target those within the Broomfield Municipal Court system who are dealing with issues surrounding mental health, substance abuse and/or basic needs insecurities.
 - Continue to develop and implement updated software technology to automate and improve the efficiency of the court administrative processes, and explore the possibility of enhancing the automated customer service module to make it more user friendly.
 - Provide equitable and impartial judicial services to all court users of the Broomfield Municipal Court by demonstrating superior customer service.



COURTS

Department Mission

The mission of Broomfield Courts is to provide all individuals with timely and convenient judicial administration services in a courteous, dignified, and respectful manner.

Interesting Fact

Wedding ceremonies can be performed by our Judge at the courthouse.

Services

The Broomfield Courts provide municipal and county level judicial services for the community. The Broomfield Courts offer a one-stop shopping scenario for public services with co-location of county/district courts, the municipal court, the police department, and district attorney offices in one building.

2021 Accomplishments

- Successfully completed development of our new court software system and worked diligently to fine tune the process.
- Developed a virtual courtroom and procedure to allow users to appear for their court proceeding without entering the building.
- Worked and trained with the police department to allow entry into CCIC/NCIC database for criminal history and warrant reporting.
- Worked with vendors to complete and implement the online payment system.

Financial Summary

Expenditures by Division	2020 Actual	2021 Original Budget	2021 Revised Budget	2022 Original Budget	% Change: 2021 Original to 2022	% Change: 2021 Revised to 2022
17th District Court	\$ 35,000	\$ 35,000	\$ 35,000	\$ 35,000	NA	NA
District Attorney	\$ 2,691,011	\$ 2,805,412	\$ 2,830,369	\$ 2,915,280	3.9%	3.0%
Municipal Courts	\$ 404,752	\$ 438,344	\$ 438,344	\$ 452,750	3.3%	3.3%
Total	\$ 3,130,763	\$ 3,278,756	\$ 3,303,713	\$ 3,403,030	NA	NA

Expenditures by Account Type	2020 Actual	2021 Original Budget	2021 Revised Budget	2022 Original Budget	% Change: 2021 Original to 2022	% Change: 2021 Revised to 2022
Personnel	\$ 392,961	\$ 411,656	\$ 411,656	\$ 422,706	2.7%	2.7%
Supplies & Equipment	\$ 793	\$ 1,262	\$ 1,262	\$ 1,287	2.0%	2.0%
Contractual Services	\$ 2,737,009	\$ 2,865,838	\$ 2,890,795	\$ 2,979,037	3.9%	3.1%
Total	\$ 3,130,763	\$ 3,278,756	\$ 3,303,713	\$ 3,403,030	3.8%	3.0%

Performance Measures

In 2020:

- 3,352 traffic summonses and 3,939 ordinance summonses were issued.



DEVELOPMENT, DIVERSITY, EQUITY & INCLUSION

Vanessa Oldham-Barton, Director

voldham@broomfield.org

2022 Annual Budget

\$946,811

2022 FTEs

5.00 Full-time

0.00 Part-time

5.00 TOTAL



Divisions

- This department does not have multiple divisions.

2022 Key Goals

- Develop ongoing DDEI related training that will be required for all staff, which builds on previous training and allows for contentious growth and participation by staff.
- Develop an inclusive and comprehensive onboarding process that promotes engagement and a productive integration in our diverse workforce.
- Increase partnerships with outside organizations to enhance the collaborative approach to supporting the community and staff.

DEVELOPMENT, DIVERSITY, EQUITY & INCLUSION

Department Mission

That the Department of Development, Diversity, Equity and Inclusion (DDEI) becomes not just a separate initiative, but a driving force and lens through which organizational development, community outreach, and programming are designed and implemented. Working in partnership with other Broomfield Departments, Community Businesses, Organizations and the public, we will develop a sense of community, acceptance and engagement that supports all members of our community and the workforce. We will do this with thoughtful and accessible programming, training, engagement and support.

Interesting Fact

In December 2020-January 2021, the DDEI team partnered with our consulting experts to conduct an organization wide equity assessment, which included a survey, listening sessions, and a policy/document review, capturing the feedback of 400+ employees who shared their experiences regarding Diversity, Equity and Inclusion at the City and County of Broomfield.

Services

The Department of Development, Diversity, Equity and Inclusion offers coordination and training related to Diversity, Equity, Access and Inclusion.

The Department of Development, Diversity, Equity and Inclusion partners with Broomfield organizations to support the initiatives surrounding DDEI and other topics related to the populations we serve.

The Department of Development, Diversity, Equity and Inclusion looks to create and grow a holistic support and advancement model for internal and external partners in equity-based work.

2021 Accomplishments

- Coordinated an Organization wide equity assessment, which included a survey, listening sessions, and a document and policy review. Equity assessment results were shared with staff and informed DDEI priority focus areas.
- Launched collaborations with partnering departments, initiatives, and community-based organizations to align Broomfield equity focus areas.
- Creation of an internal Diversity, Equity, Access and Inclusion Advisory Board.
- Implementation of on demand translation and interpretation services allowing staff to engage with the community and each other regardless of the language they use.

2022 Significant Financial Changes

Department	Division	Description of Change	One-Time \$ Change	Ongoing \$ Change	FTE Change
Development, Diversity, Equity, and Inclusion		Transferred one (1) Director of Diversity, Equity and Organizational Development position from CMO		178,818	1.00
Department Total				\$ 178,818	1.00

DEVELOPMENT, DIVERSITY, EQUITY & INCLUSION

Financial Summary

Expenditures by Division	2020 Actual	2021 Original Budget	2021 Revised Budget	2022 Original Budget	% Change: 2021 Original to 2022	% Change: 2021 Revised to 2022
Development, Diversity, Equity, & Inclusion	\$ -	\$ -	\$ 714,529	\$ 946,811	100.0%	32.5%
Total	\$ -	\$ -	\$ 714,529	\$ 946,811	100.0%	32.5%

Expenditures by Account Type	2020 Actual	2021 Original Budget	2021 Revised Budget	2022 Original Budget	% Change: 2021 Original to 2022	% Change: 2021 Revised to 2022
Personnel	\$ -	\$ -	\$ 321,199	\$ 561,811	100.0%	74.9%
Supplies & Equipment	\$ -	\$ -	\$ 3,250	\$ -	NA	-100.0%
Contractual Services	\$ -	\$ -	\$ 390,080	\$ 385,000	100.0%	-1.3%
Total	\$ -	\$ -	\$ 714,529	\$ 946,811	100.0%	32.5%



ECONOMIC VITALITY & DEVELOPMENT

Jeff Romine, Director
jromine@broomfield.org

2022 Annual Budget
\$1,552,567

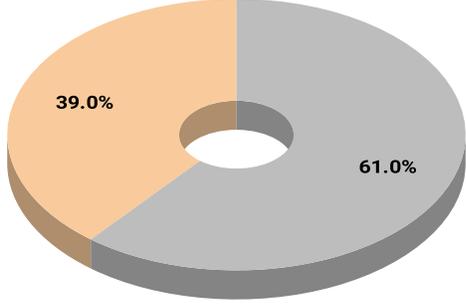


2022 FTEs	
7.30	Full-time
0.00	Part-time
7.30	TOTAL



- Divisions**
- Economic Vitality
 - Housing

- 2022 Key Goals**
- Engage in a proactive business attraction and expansion program and activities, including potential locating business outreach, participate in the Site Selector Conference and other business attraction events, and corporate engagement.
 - Strengthen the economic and financial sustainability of the community, by supporting the three key catalytic development projects, encouraging appropriate reinvestment in existing market areas, and advancing the Vitality Matrix development approach.
 - Actively support existing businesses with timely, valued information, technical support and referrals, and direct outreach to assist in their growth and success.
 - Leading programs and activities leading to increased housing choices and opportunities, which balance the current and future housing needs with increased supply of attainable and market rate housing - serving all generations and life choices.
 - Create a vibrant, fun place for families, friends, and visitors to shop, entertain, and discover by attracting, building, and growing unique and creative businesses and organizations.



● Economic Vitality ● Housing

ECONOMIC VITALITY

Department Mission

Promote Broomfield's vitality to ensure a thriving, sustaining and inclusive community by leading business growth and success, creating job and workforce opportunity, ensuring housing choices for all (generations), strengthening the City and County's revenue base, and serving as a liaison to the development community.

Interesting Fact

Over the past decade, Broomfield has grown an average of about 1,600 persons and 750 housing units annually - while employment has risen annually by 900 jobs.

Services

Economic Vitality & Development leads the efforts to attract and retain businesses, create job and career opportunities, increase housing choices, seeks to expand business opportunities, and activities for residents.

The Economic Vitality & Development team delivers effective and innovative services supporting development and redevelopment resulting in increased commercial, office, and flex business space, a range of housing choices for current and future residents, and locations for unique and locally-focused retailers, dining and discovery, and creative spaces.

The department also works with many public and private partners, including the non-profits organizations such as Broomfield Chamber of Commerce, Habitat for Humanity, and FISH. Our partnerships increase our ability to understand current conditions, provide meaningful services and programs, and increase our engagement and communication in the community. The programs and services include growing and sustaining existing businesses, support business curious individuals and entrepreneurs, and leverage public investment to encourage private investment in business, housing and the community. These efforts combine to provide for the sound growth of Broomfield's tax base and for the economic stability of the community.

2021 Accomplishments

- Advanced three key catalytic (or strategy) development projects, Baseline, Broomfield Town Square, and the redevelopment of the Flatirons Crossing area.
- Provided direct business support to hundreds of Broomfield businesses through direct and partner technical assistance and support, including Broomfield's Delivery Service Fee cap, 1:1 followup and referrals, and our partnerships with Metro North Denver Small Business Development Center and the Broomfield Chamber of Commerce.
- Over 130 businesses received direct financial support through Enhanced Broomfield and Small Business Relief Fund totalling over \$500,000. Another 49 businesses participated in the Back to Business program supporting business efforts to advance public health and increase business capacity and operations.
- Strengthen the business engagement and outreach to local businesses, increased collaboration for business attraction and expansion with our metro and state partners, and upgraded our marketing strategy.
- Restructured and grew the Department to integrate the CCOB housing program and team, while also filling two vacant business

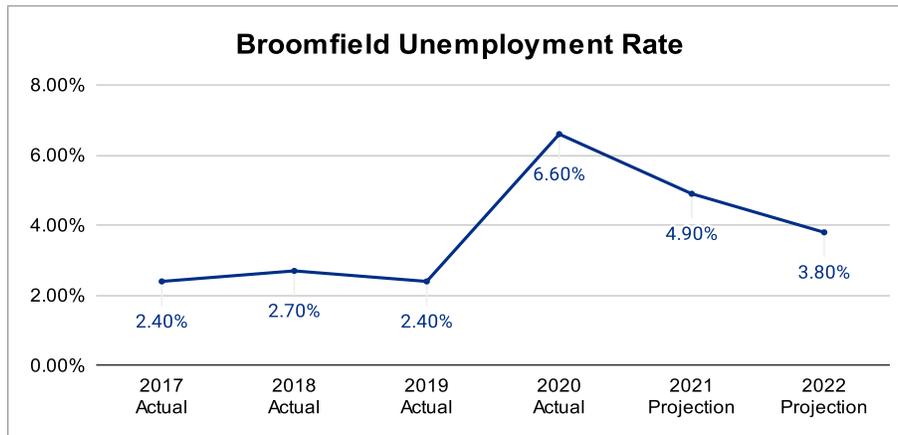
ECONOMIC VITALITY

Financial Summary

Expenditures by Division	2020 Actual	2021 Original Budget	2021 Revised Budget	2022 Original Budget	% Change: 2021 Original to 2022	% Change: 2021 Revised to 2022
Economic Vitality	\$ 491,722	\$ 748,166	\$ 2,145,404	\$ 946,338	26.5%	-55.9%
Housing Authority	\$ 434,512	\$ 573,541	\$ 1,763,629	\$ 606,229	5.7%	-65.6%
Total	\$ 926,234	\$ 1,321,707	\$ 3,909,033	\$ 1,552,567	26.5%	-55.9%

Expenditures by Account Type	2020 Actual	2021 Original Budget	2021 Revised Budget	2022 Original Budget	% Change: 2021 Original to 2022	% Change: 2021 Revised to 2022
Personnel	\$ 480,444	\$ 766,072	\$ 854,476	\$ 936,638	22.3%	9.6%
Supplies & Equipment	\$ 7,913	\$ 1,100	\$ 1,100	\$ 10,350	840.9%	840.9%
Contractual Services	\$ 437,877	\$ 554,535	\$ 3,053,457	\$ 605,579	9.2%	-80.2%
Total	\$ 926,234	\$ 1,321,707	\$ 3,909,033	\$ 1,552,567	17.5%	-60.3%

Performance Measures





FINANCE

Brenda Richey, Chief Financial Officer
brichey@broomfield.org

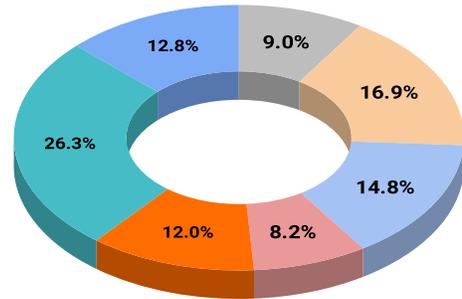
2022 Annual Budget
\$6,097,010

2022 FTEs
34.00 Full-time
2.68 Part-time
36.68 TOTAL



- Divisions**
- Budget
 - Fiscal Services
 - Operations
 - Purchasing
 - Revenue Management
 - Risk Management
 - Utility Billing

- 2022 Key Goals**
- Explore joining the State Sales and Use Tax reporting system (SUTS).
 - Source a transparency tool to view and analyze the City and County of Broomfield’s financial health.
 - Begin sourcing a new financial enterprise resource planning (ERP) tool.



● Budget ● Fiscal Services ● Operations ● Purchasing
● Revenue Management ● Risk Management ● Utility Billing

FINANCE

Department Mission

The Finance Department's mission is to safeguard the City and County assets through support of all departments in achieving their programmatic objectives by ensuring legal and fiscal integrity through the use of effective and efficient financial planning, reporting, and support systems.

Interesting Fact

Accounting has received the Government Finance Officers Association (GFOA) Certificate of Achievement for Excellence in Financial Reporting for 32 consecutive years as of 2021. Budget has received the GFOA Distinguished Budget Presentation Award for 28 consecutive years as of 2021.

Services

The Finance Department provides a wide range of comprehensive finance support services to the Mayor, the City Council, citizens and all departments. The responsibilities of the Finance department are distributed among the following divisions:

Budget ensures a balanced annual budget and strategic capital plan, while informing and developing solutions to achieve effective operations for the City and County.

Accounting provides the processing and reporting of all financial transactions for Broomfield along with the financial controls for departments to ensure proper stewardship of public funds.

Operations works to evaluate, develop, enhance, and monitor systems, processes, and policies for ongoing advancements in the Finance department.

Procurement is a key sourcing solution that strives to ensure taxpayers receive the maximum value of each dollar spent by purchasing quality goods and services at the lowest possible cost.

Risk Management plays a critical role in minimizing risk exposure for Broomfield, its employees, residents, and visitors by administering the City and County's property and liability insurance program and sets the insurance requirements for all contracts or vendors.

Grant Management provides and administers the management of grant policy development, systems, compliance and coordination of grant funded activities through oversight and training.

Revenue Management collects and administers the distribution of a variety of locally imposed taxes to fund services provided. Revenue Management is also responsible for the Public Trustee's functions of administering foreclosures and executing the release of deeds of trust.

A subset of Revenue is the Utility Billing section, which is responsible for the accurate billing and collection of Broomfield's water and sewer accounts.

2021 Accomplishments

- February 23, 2021, Ordinance No. 2148 passed authorizing an increased purchasing thresholds with regards to obtaining competitive quotes and solicitations and to allow for purchases up to \$200,000 be approved by the City and County Manager, increasing efficiency and streamlining purchases.
- Online Sales Tax filings achieved a record high of 59% of sales tax returns through the online portal.
- Partnered with Information Technology to migrate the current financial system from on premise to the cloud prior to the next phase of scoping a new financial enterprise resource system.
- Increased personnel to assist with the department in the areas of grant administration, planning and executing the strategic vision, and continued support to build meaningful relationships with the organization and the community from a fiscal perspective.
- Successfully financed the Windy Gap Firing Project to secure not only future water resources, but in a fiscally responsible manner.

Financial Summary

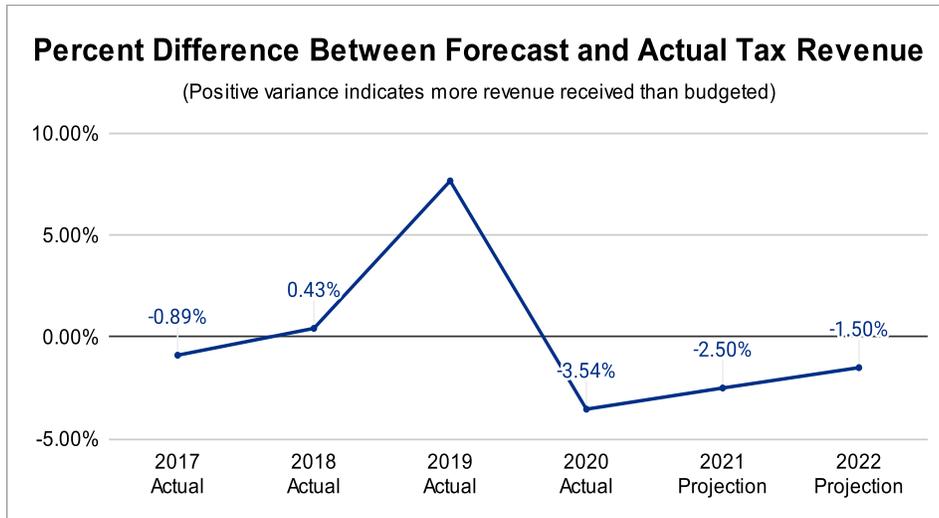
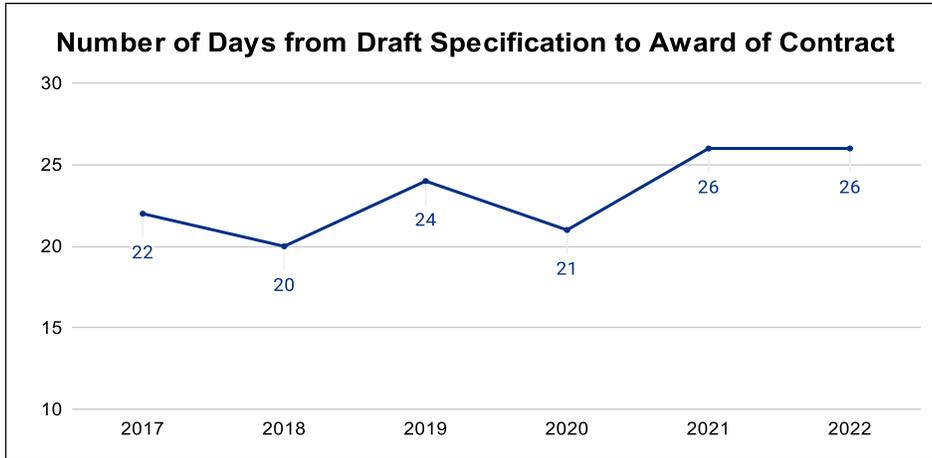
Expenditures by Division	2020 Actual	2021 Original Budget	2021 Revised Budget	2022 Original Budget	% Change: 2021 Original to 2022	% Change: 2021 Revised to 2022
Budget	\$ 478,830	\$ 442,780	\$ 497,959	\$ 551,216	24.5%	10.7%
Fiscal Services	\$ 1,003,907	\$ 977,416	\$ 976,780	\$ 1,027,749	5.1%	5.2%
Operations	\$ 437,774	\$ 703,347	\$ 837,127	\$ 902,119	28.3%	7.8%
Purchasing	\$ 373,042	\$ 401,816	\$ 456,663	\$ 501,834	24.9%	9.9%
Revenue Management	\$ 864,612	\$ 810,639	\$ 809,321	\$ 729,928	-10.0%	-9.8%
Risk Management	\$ 1,131,393	\$ 1,395,329	\$ 1,395,329	\$ 1,601,873	14.8%	14.8%
Utility Billing	\$ 746,201	\$ 750,803	\$ 750,803	\$ 782,291	4.2%	4.2%
Total	\$ 5,035,759	\$ 5,482,130	\$ 5,723,982	\$ 6,097,010	11.2%	6.5%

Expenditures by Account Type	2020 Actual	2021 Original Budget	2021 Revised Budget	2022 Original Budget	% Change: 2021 Original to 2022	% Change: 2021 Revised to 2022
Personnel	\$ 3,166,983	\$ 3,431,663	\$ 3,658,108	\$ 3,867,382	12.7%	5.7%
Supplies & Equipment	\$ 5,462	\$ 13,963	\$ 28,246	\$ 16,334	17.0%	-42.2%
Contractual Services	\$ 1,857,396	\$ 1,969,204	\$ 1,970,328	\$ 2,213,294	12.4%	12.3%
Misc. Expenditures	\$ 5,918	\$ 67,300	\$ 67,300	\$ -	-100.0%	-100.0%
Total	\$ 5,035,759	\$ 5,482,130	\$ 5,723,982	\$ 6,097,010	11.2%	6.5%

*Department is funded from General Governmental and Enterprise Funds.

FINANCE

Performance Measures



In 2020:

- Purchasing solicited \$11,058,480 in budgeted expenses. The award of these solicitations was a cost savings to the city of 25%.
- Risk Management received 203 total claims. 25 of those being Colorado Intergovernmental Risk Sharing Agency (CIRSA) claims, which correlate to larger property and casualty claims handled by CIRSA in contrast to the smaller claims managed internally by staff.
- A total of 11,621 vendors filed their sales tax online with the Revenue division. This is an increase of 1,687 more than in 2019.
- Accounting disbursed 8,980 payments.



HUMAN RESOURCES

Niki Macklin, Director of Human Resources

nmacklin@broomfield.org

2022 Annual Budget

\$2,971,571

2022 FTEs

14.00 Full-time

0.00 Part-time

14.00 TOTAL

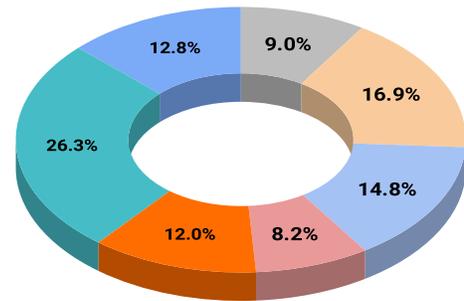


Divisions

- Human Resources
- Employer Insurance

2022 Key Goals

- Evaluate, improve and standardize current CCOB Compensation Philosophy and Practices
- Conduct Job Site Evaluations to accurately reflect the physical requirements of each position
- Evaluate, improve and standardize the Employee Performance Evaluation Process
- Partner with the Training and Organizational Development Program Manager to reimagine, create and implement CCOB Professional Development programs and trainings across the organization
- Partner with the DEAI team to create a new employee orientation and onboarding process
- Implement a new employee evaluation tool to measure and improve: employee engagement, performance management, employee evaluations, leadership development, exit interviews and onboarding assessments.
- Evaluate and improve HR processes and operations to continue to enhance the candidate and employee experience in a hybrid virtual workplace



● Budget
 ● Fiscal Services
 ● Operations
 ● Purchasing
● Revenue Management
 ● Risk Management
 ● Utility Billing

HUMAN RESOURCES

Department Mission

Human Resources is an innovative, curious, creative team leveraging expertise and strategic partnerships to spark the exceptional customer service we provide to all customers.

Services

Human Resources administers personnel policies and procedures in accordance with the established personnel merit system, assuring competitive and equal employment opportunities for recruitment and retention of a dynamic, diverse and engaged workforce.

Human Resources administers Medical, Dental, Vision, Life, Disability and Retirement plans for eligible employees.

Human Resources develops and administers a robust professional development program in efforts to recruit, develop and retain a dynamic, engaged workforce.

2021 Accomplishments

- Successfully executed a compensation audit and implemented salary adjustments in compliance with the new Equal Pay for Equal Work Act regulations.
- Implemented changes to CCOB policies, practices and procedures in compliance with various employment law updates including: Remote Work, Colorado Equal Pay for Equal Work Act, Fair Labor Standards Act, Colorado Sick Leave, Unemployment and Families First Coronavirus Response Act.
- In partnership with CCOB leadership, Legal and the Department of Public Health, HR continues to monitor and update CCOB COVID guidelines for the health and wellbeing of CCOB employees and the people we serve.
- Partnered with our EAP provider and CHIP team to provide CCOB employees and their families with a variety of mental health resources and support systems during the pandemic in alignment with the Council's priorities surrounding mental health support.
- Successfully executed a number of different HR initiatives while maintaining the daily HR Operations and providing a high level of customer service to our internal and external customers in a hybrid working environment.
- Automated and streamlined a number of different recruitment processes to include automating memorandums, involving hiring managers to reduce overall time to fill, aiding our internal customers in securing qualified candidates in a timely manner and improving the overall candidate experience for our applicants.
- Evaluated vendor services and the customer experience and ultimately transitioned to new vendors for: pre-placement screenings, employment verifications and unemployment compensation services to improve the customer experience for our employees and candidates as well as increasing efficiencies and accuracy.
- "Masked" the Personally Identifiable Information (address, name, etc.) on employment applications to further support our Development, Diversity, Equity, and Inclusion efforts in selecting and hiring the most qualified candidates based on work experience and education.
- Implemented an online employment testing software program to accommodate and provide a safe alternative in completing a wide range of assessment testing options for screening candidates.
- Successfully recruited, screened, selected, hired and onboarded the following key positions: City and County Attorney, Presiding Municipal Judge, Deputy City and County Manager, Assistant City and County Manager, Director of Economic Vitality and Development, Director of Development Finance and Economist, Director of Diversity Equity and Organizational Development, Director of Human Resources, City and County Clerk, Emergency Manager, and Deputy Director of Health and Human Services.
- Successfully recruited, screened, selected, hired and onboarded a total of 476 positions (137 full time) across the organization.
- Executed the first annual combined Employee Wellness and Appreciation day that was attended by over 627 employees.
- Conducted over 193 onsite blood draws for employees and their immediate family members to promote and encourage a healthy workforce: Evaluated and updated security and roles utilized in BORIS to further protect sensitive employee information.

HUMAN RESOURCES

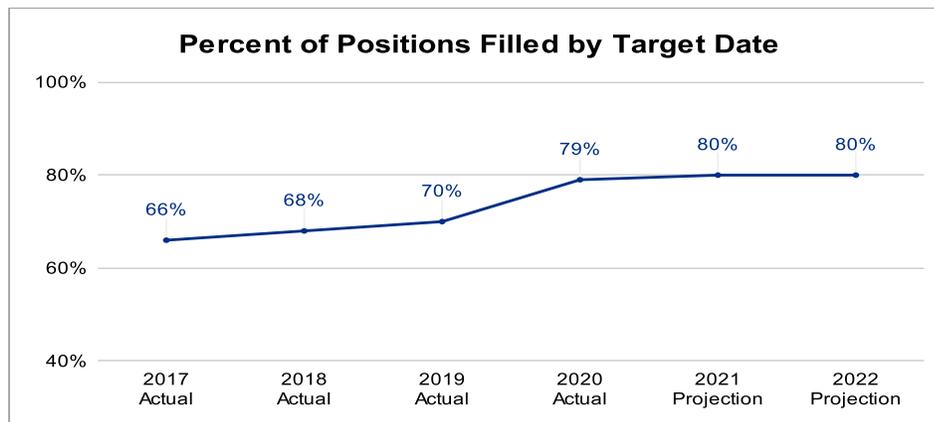
Financial Summary

Expenditures by Division	2020 Actual	2021 Original Budget	2021 Revised Budget	2022 Original Budget	% Change: 2021 Original to 2022	% Change: 2021 Revised to 2022
Employer Insurance	\$ 1,411,714	\$ 1,122,415	\$ 1,085,049	\$ 1,144,023	1.9%	5.4%
Human Resources	\$ 1,325,233	\$ 1,825,774	\$ 1,630,151	\$ 1,827,548	0.1%	12.1%
Total	\$ 2,736,947	\$ 2,948,189	\$ 2,715,200	\$ 2,971,571	1.9%	5.4%

Expenditures by Account Type	2020 Actual	2021 Original Budget	2021 Revised Budget	2022 Original Budget	% Change: 2021 Original to 2022	% Change: 2021 Revised to 2022
Personnel	\$ 1,120,379	\$ 1,372,896	\$ 1,410,384	\$ 1,534,236	11.8%	8.8%
Supplies & Equipment	\$ 4,494	\$ 8,144	\$ 13,644	\$ 10,454	28.4%	-23.4%
Contractual Services	\$ 1,612,074	\$ 1,567,149	\$ 1,291,172	\$ 1,426,881	-9.0%	10.5%
Total	\$ 2,736,947	\$ 2,948,189	\$ 2,715,200	\$ 2,971,571	0.8%	9.4%

NOTE: City-wide reorganization in 2021: Communications & Engagement and Community Assistance Center were moved from People & Innovation Department (currently known as Human Resources).

Performance Measures



In 2020:

- Successfully recruited, screened, selected, hired and onboarded a total of 476 positions (137 full time) across the organization.



HUMAN SERVICES

Dan Casey, Director
dcasey@broomfield.org

2022 Annual Budget
\$16,623,508

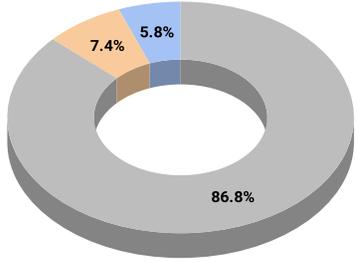


2022 FTEs
69.43 Full-time
1.90 Part-time
71.33 TOTAL



- Divisions**
- Adult Services
 - Child Welfare
 - Child Care Assistance
 - Child Support Enforcement
 - Operations & Administration
 - Public Assistance
 - TANF Administration
 - Workforce Center

- 2022 Key Goals**
- The Workforce Center will maintain a 25% or better staff-assisted service rate with an alteration of service delivery to virtual services.
 - With an increase in Child Care Assistance funding, the Self Sufficiency Division will seek additional program offerings to assist clients striving to reach higher levels of self-sufficiency.
 - Self Sufficiency will develop and implement an Employment Support Program to assist participants leaving the Colorado Works program due to employment. Supports will assist families facing challenges during the first year of continued employment.
 - The Child, Adult, and Family Services Division will focus on successful implementation of the Families First Prevention Services Act (FFPSA) to maximize the positive impact in the lives of the families and children we serve.
 - The Operations Division will continue to seek process improvements across the Department to provide more efficient service delivery and improved and timely information to internal customers.



● Human Services Client Programs ● Workforce Center ● Operations and Administration

HUMAN SERVICES

Department Mission

We will deliver services for our community with respect, integrity, ingenuity, and in collaboration with our City and County of Broomfield partners to support whole family success and healthy individuals.

Interesting Fact

For the third year in a row, Broomfield Human Services was recognized for exceptional performance and received the C-Stat Distinguished Performance Award for 2020 from the Colorado Department of Human Services.

Services

The Self Sufficiency Division provides the following programs and services:

- Adult financial and medical assistance programs
- Food Assistance benefits
- Veterans' benefits
- Long Term Care options for adults
- Child Care Assistance
- The CO Works Program also known as Temporary Assistance for Needy Families (TANF)
- Child Support Services
- Tenant-Based Rental Assistance (TBRA)
- Low-Income Energy Assistance (LEAP)

The Child, Adult, and Family Services (CAFS) Division provides prevention and intervention services to youth in conflict, children, and youth in need of protection and children in need of specialized services as well as at-risk adults in need of protective services. Services by unit include:

- The Screening Unit screens all incoming calls of concern through the statewide Child Abuse and Neglect Hotline;
- The Intake Unit is responsible for completing a comprehensive assessment on all screened in referrals assigned to the team;
- The Permanency Unit is responsible for monitoring, referring, linking, and ongoing assessment in all open cases transferred from the Intake Unit.
- The Services Unit oversees foster care resource support, kinship provider support, adoption services, and contractual oversight of both internal and external community providers of services to families.
- The Adult Protection Unit provides investigation and assessment services to all screened-in calls of concern for at-risk adults in the community who are subjected to maltreatment as defined in Code of Colorado Regulations (CCR) rules.

The Workforce Division houses the Workforce Center which assists clients in their employment efforts by providing access to the job market and referral information, resume and cover letter writing tools, internet and computer access, and obtaining marketable skills/credentials necessary for entry or re-entry to employment. Services to employers include job posting, recruitment assistance, and labor market information. All Workforce Center services are free to employers and job seekers.

The Operations Division provides internal services to the Department including budget preparation, budget monitoring, program accounting, payment processing, grants management, contracting, state system security, data collection and analysis, quality assurance, analysis of legislative impacts to the Department, and council memo preparation and processing.

HUMAN SERVICES

2021 Accomplishments

- Broomfield Department of Human Services achieved the Colorado Department of Human Services (CDHS) Distinguished Performer Award. Distinguished Performers are counties that meet or exceed 70% of the monthly C-Stat (state performance measures) goals. Only 10 of 64 Colorado counties achieved this level of performance.
- The Broomfield Child, Adult, and Family Services (CAFS) team was recognized by CDHS as a Distinguished County Performer on the following performance measures: Timeliness of Initial Response to New Reports, Timeliness of Initial Response to Abuse Neglect Assessments, Completion of Roadmap to Success, Monthly Contacts with Parents in Youth in Conflict cases, and Family Engagement Meetings at Reunification.
 - The Broomfield Self-Sufficiency and Employment (SSE) team was recognized by CDHS as a Distinguished County Performer on the following measures: Timeliness of New and Redetermination Adult Financial Applications, Timeliness of New and Redetermination Colorado Works Applications, Timeliness of Expedited and Redetermination Food Assistance Applications, Food Assistance Payment Error Rate, Percent of Child Support Collected, Disbursements on Hold.
- The Broomfield Workforce Center provided virtual workshops covering five content areas that were viewed by 2,273 job seekers.
 - Although the SSE team experienced an average increase of 39.10% from April 2020 to March 2021 across public assistance programs, the team was able to perform above state requirements for timeliness in all program areas.
 - Throughout the COVID19 pandemic, the Department of Human Services provided additional support to Broomfield residents for housing, rental, and mortgage assistance.

2022 Significant Financial Changes

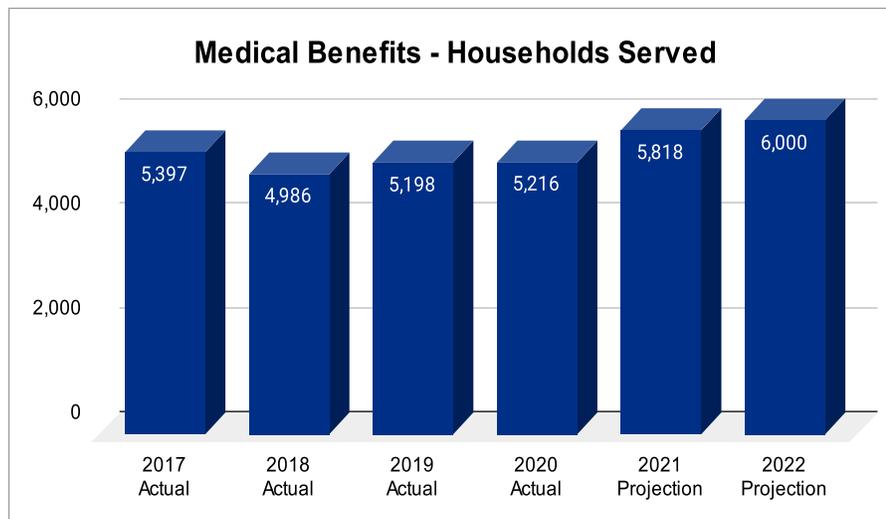
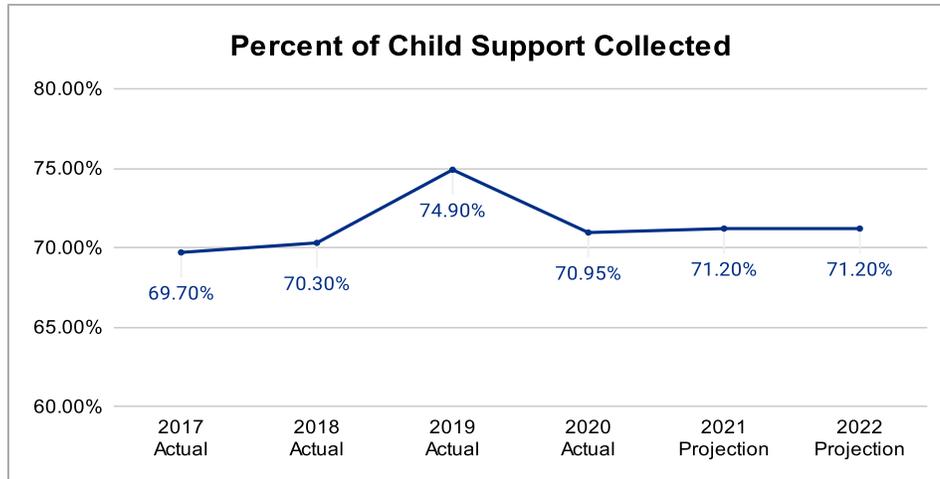
Department	Division	Description of Change	One-Time \$ Change	Ongoing \$ Change	FTE Change
Human Services		One (1) Housing Case Manager (Former Housing Ombudsman position moved and reclassified from CMO - no new fiscal impact)		110,000	1.00
Department Total			\$ -	\$ 110,000	1.00

Financial Summary

Expenditures by Division	2020 Actual	2021 Original Budget	2021 Revised Budget	2022 Original Budget	% Change: 2021 Original to 2022	% Change: 2021 Revised to 2022
Adult Services	\$ 92,599	\$ 103,893	\$ 103,893	\$ 111,207	7.0%	7.0%
Child Care Assistance	\$ 678,800	\$ 973,811	\$ 789,085	\$ 818,716	-15.9%	3.8%
Child Support Enforcement	\$ 383,055	\$ 434,284	\$ 434,284	\$ 442,830	2.0%	2.0%
Child Welfare	\$ 2,960,504	\$ 3,391,351	\$ 3,532,534	\$ 3,567,271	5.2%	1.0%
Operations and Administration	\$ 776,690	\$ 806,883	\$ 806,883	\$ 964,950	19.6%	19.6%
Public Assistance	\$ 7,501,319	\$ 5,814,556	\$ 8,737,880	\$ 8,852,151	52.2%	1.3%
TANF Administration	\$ 486,797	\$ 898,859	\$ 587,321	\$ 637,620	-29.1%	8.6%
Workforce Center	\$ 1,015,968	\$ 1,102,074	\$ 1,125,353	\$ 1,228,763	11.5%	9.2%
Total	\$ 13,895,732	\$ 13,525,711	\$ 16,117,233	\$ 16,623,508	22.9%	3.1%

Expenditures by Account Type	2020 Actual	2021 Original Budget	2021 Revised Budget	2022 Original Budget	% Change: 2021 Original to 2022	% Change: 2021 Revised to 2022
Personnel	\$ 5,942,530	\$ 6,221,977	\$ 6,225,824	\$ 6,493,285	4.4%	4.3%
Supplies & Equipment	\$ 55,359	\$ 98,294	\$ 100,130	\$ 109,278	11.2%	9.1%
Contractual Services	\$ 182,316	\$ 383,475	\$ 463,151	\$ 513,683	34.0%	10.9%
Client Benefits	\$ 7,715,507	\$ 6,821,965	\$ 9,328,128	\$ 9,507,262	39.4%	1.9%
Misc. Expenditures	\$ 20	\$ -	\$ -	\$ -	NA	NA
Total	\$ 13,895,732	\$ 13,525,711	\$ 16,117,233	\$ 16,623,508	22.9%	3.1%

Performance Measures



- Human Services anticipates serving over 7,500 unduplicated households in 2021 with services in Public Assistance, Child Support, Child Welfare, Low Income Energy Assistance, and Adult Protective Services.
- The Workforce Center provided 10,272 job search assistance services in 2020 and expects to deliver 15,000 job search assistance services in 2021.



INFORMATION TECHNOLOGY

Kateri Abeyta, Director
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2022 Annual Budget
\$8,343,032

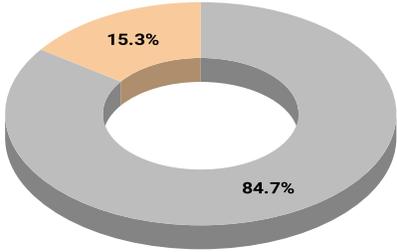


2022 FTEs
31.00 Full-time
0.50 Part-time
31.50 TOTAL



- Divisions**
- Administration
 - Operations

- 2022 Key Goals**
- Improve efficiencies and nurture key relationships across all support functions in the City and County of Broomfield.
 - Promote, develop, and extend technologies to enhance and support online business functions provided to the community.
 - Complete the implementation of an Agenda Management system for managing public meeting agendas and minutes to include integrated voting and an enhanced resident engagement platform.
 - Begin the implementation of an enterprise Financial ERP system that will streamline CCOB's financial processes, provide enhanced auditable revenue management and expense management, as well as facilitate greater transparency to staff, residents, and other external partners.
 - Begin the implementation of an enterprise computerized maintenance management system to plan and schedule preventative maintenance, manage work orders efficiently, enhance productivity, and reduce downtime and repair costs.
 - Continue build out of CCOB's Fiber Master Plan.
 - Continue remediation of on-premise technical debt by leveraging cloud or hosted solutions.



● Operations ● Administration

INFORMATION TECHNOLOGY

Department Mission

Our purpose is to inspire the use of technology to improve the quality of life for the staff and residents of the City and County of Broomfield. We accomplish this mission through courage in our actions, determination in problem solving, and responsibility for ourselves and to each other.

Interesting Fact

At completion, CCOB's fiber backbone will be roughly 200 miles of buried conduit infrastructure with fiber optic cable. By the end of 2021, an estimated 50 miles of the conduit infrastructure will be constructed and 18 miles of the conduit will be populated with fiber cable.

Services

Operations within the Information Technology (IT) Department consists primarily of delivering responsive support and continuous system access to a wide range of customers. These services are delivered 24/7 to support CCOB business including public safety and other emergency services. IT is a vital resource for nearly all business functions in the City and County of Broomfield and the IT Department is a critical partner to support growth and enhance access to information.

IT's customer engagement strategy focuses on providing a high-quality customer experience which includes multiple touch points for service delivery:

- Triage and troubleshooting of hardware and software service requests remotely, in person, and from online support tickets.
- Administration of virtual meetings throughout the organization to accommodate community engagement.
- Remote management of hardware and software to minimize employees need to come on-site for support.
- Online appointment scheduling for staff to schedule on-premise assistance with IT that fits their schedule.

The IT Department designs, implements, manages, and maintains state of the art and legacy software and hardware solutions including:

- Data storage, server, and email/voicemail systems.
- Geographic Information Systems.
- Cloud-based software as a service applications.
- Single instance and networked applications.
- Wide area network connections and wireless networks.
- Outdoor cabling and underground fiber optics facilities.

Protecting City and County data, systems, and technologies is a major focus area for the IT Department. Although cybersecurity practices have always been and will remain part of every IT staff's responsibility, having a mature program and methodical approach to identify, protect, detect, respond, and recover from cybersecurity events is essential for CCOB IT.

IT's Geographic Information System (GIS) staff implement spatial data policies, procedures, and standards to ensure that Broomfield staff and citizens have access to current and accurate spatial information. GIS staff provide services for GIS data development, analysis, map production, GPS field work, and database management. Additionally, GIS staff provide Unmanned Aerial Vehicle (UAV) mapping services to deliver high resolution aerial photography, 3D models and other mapping products.

2021 Accomplishments

Implemented new technology services across the City and County of Broomfield including:

- Rolled out new laptop computers and peripherals to support a hybrid and mobile work environment including remote group policy administration.
- In collaboration with Public Works, modernized the Supervisory Control and Data Acquisition (SCADA) system.
- Partnered with the DDEI team to Implement a translation software to broaden access to community information.
- Increased Enterprise Service Management adoption among internal service departments to standardize and improve service delivery and improve user experience.
- Partnered with CCOB Public Health to stand up a model COVID-19 Testing and Notification system.
- Established a Cybersecurity Strategic Plan based on standards, procedures, and guidelines to protect data while maintaining uninterrupted operations.

INFORMATION TECHNOLOGY

- Partnered with CCOB CIP to install 2.7 miles of fiber as part of the DRCOG Grant Traffic Signal System Improvement Program along Sheridan Boulevard between W. 1st Avenue and W. 144th Avenue and 7.5 miles of conduit along the new force main line from the Northlands Lift Station to the Wastewater Treatment Facilities.
- Partnered with CCOB Elections to analyze existing and projected population to establish new Council Ward District boundaries.

2022 Significant Financial Changes

Department	Division	Description of Change	One-Time \$ Change	Ongoing \$ Change	FTE Change
Information Technology	Operations	Maintenance and support for the Election's Agilis ballot processing system and voting machines		35,000	
Information Technology	Operations	Shifted system maintenance and support from CIP to Operating budgets for the Supervisory Control and Data Acquisition (SCADA)		6,000	
Information Technology	Operations	Wastewater Plant wireless system upgrades	5,000		
Information Technology	Operations	Enhancements to Motor Vehicle system	30,000		
Information Technology	Operations	Supplemental Microsoft Office licensing		65,400	
Information Technology	Operations	Safety Monitoring app for Child, Adult and Family Services staff		14,500	
Information Technology	Operations	One (1) Project Manager full time position		103,979	1.00
Information Technology	Operations	One (1) Business Analyst full time position		127,459	1.00
Information Technology	Operations	One (1) existing GIS Specialist position (0.8) to Full Time		19,436	0.20
Information Technology	Operations	One (1) existing Customer Success Tech I position (0.75) to Full Time		14,987	0.25
Department Total			\$ 35,000	\$ 386,761	2.45

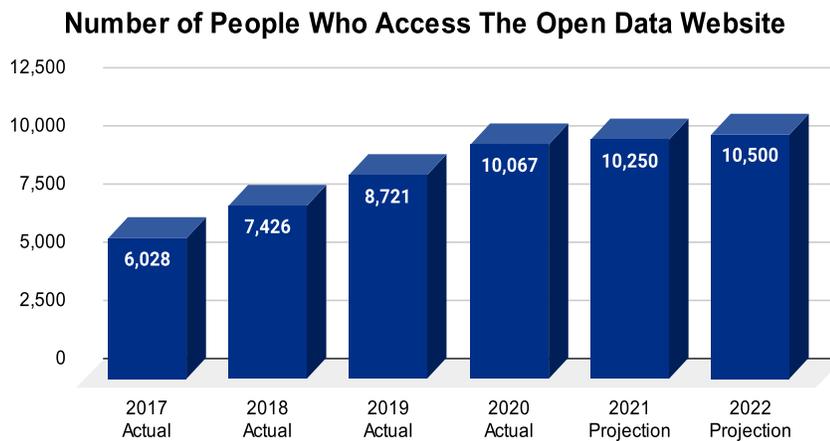
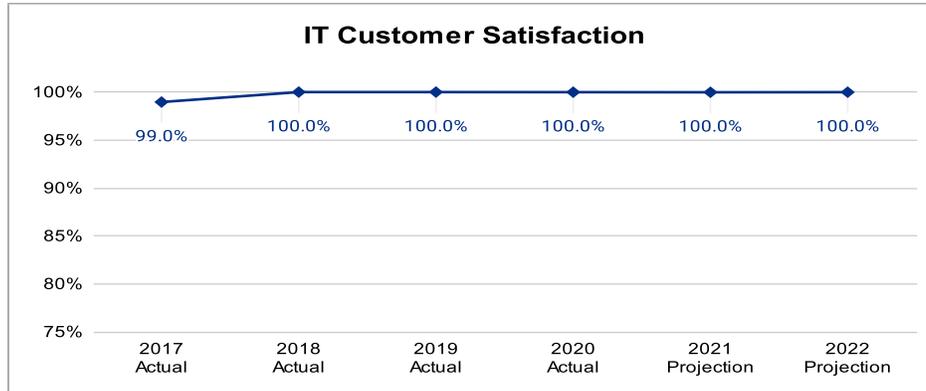
Financial Summary

Expenditures by Division	2020 Actual	2021 Original Budget	2021 Revised Budget	2022 Original Budget	% Change: 2021 Original to 2022	% Change: 2021 Revised to 2022
Operations	\$ 737,782	\$ 977,227	\$ 972,632	\$ 1,272,616	30.2%	30.8%
Administration	\$ 5,468,377	\$ 6,852,444	\$ 6,950,217	\$ 7,070,416	3.2%	1.7%
Total	\$ 6,206,159	\$ 7,829,671	\$ 7,922,849	\$ 8,343,032	30.2%	30.8%

Expenditures by Account Type	2020 Actual	2021 Original Budget	2021 Revised Budget	2022 Original Budget	% Change: 2021 Original to 2022	% Change: 2021 Revised to 2022
Personnel	\$ 2,923,700	\$ 3,332,067	\$ 3,383,719	\$ 3,600,873	8.1%	6.4%
Supplies & Equipment	\$ 72,324	\$ 208,560	\$ 211,560	\$ 179,130	-14.1%	-15.3%
Contractual Services	\$ 3,210,135	\$ 4,289,044	\$ 4,327,570	\$ 4,563,029	6.4%	5.4%
Total	\$ 6,206,159	\$ 7,829,671	\$ 7,922,849	\$ 8,343,032	6.6%	5.3%

INFORMATION TECHNOLOGY

Performance Measures



*The IT Department provides access to Broomfield open data sites to communicate with citizens, businesses, developers, journalists, and non-profit organizations.

- Incident Management (Tickets Received) - 7,155 by the close of 2021
- Geospatial Services Access Geospatial Service Requests - 1,000
- Projects Scheduled/Completed - 65/47



LIBRARY & CULTURAL AFFAIRS

Kathryn Lynip, Director

klynip@broomfield.org

2022 Annual Budget
\$4,072,912

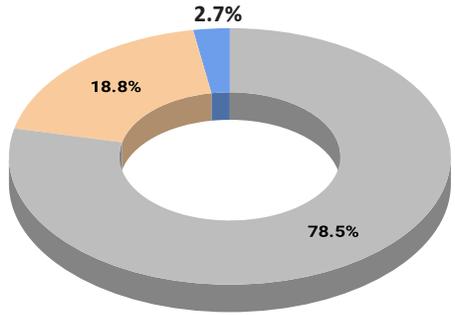


2022 FTEs
23.00 Full-time
16.00 Part-time
39.00 TOTAL



- Divisions**
- Arts & History
 - CSU Extension
 - Library

- 2022 Key Goals**
- Continue to support and grow the creative economy in Broomfield.
 - Enhance community connection and diversity through programming, gathering spaces, history & arts.
 - Support and strengthen early literacy and parenting outcomes.
 - Establish strong support for small business and continuous learning opportunities.
 - Provide added programs and services in Spanish.



● Library ● Arts and History ● CSU Extension

LIBRARY & CULTURAL AFFAIRS

Department Mission

The Library and Cultural Affairs Department's mission is to cultivate innovation and community engagement by actively creating opportunities to discover, explore, and share knowledge and culture.

Interesting Facts

Volunteers and staff had to touch all 122,000 items at least once to insert an RFID tag and program that tag in the online catalog. It took roughly 2.5 months to complete and will create time savings in the material handling and checkout process.

Services

The Library division manages the operations and programs of the Broomfield Library. Collections include books (print and electronic formats), audio-visual materials, periodicals, online research databases and educational opportunities, and materials from the Flatirons Library Consortium and a statewide courier system.

The Library offers educational and cultural opportunities created to inspire, empower, and connect all ages including a community makerspace that provides digital fabrication tools, classes, and open hours to the community.

The Arts & History division oversees cultural assets including public art, the Broomfield Auditorium and gallery, supports the development of a creative economy, and the allocation of arts and culture public funding. In addition the team curates the Broomfield Depot Museum's collections, interprets Broomfield history for the public, presents history programming and promotes public awareness of the Broomfield Depot Museum and the Veterans Museum.

Colorado State University Extension empowers Coloradans to address local issues using science-based educational resources. The Extension team provides programs and services around horticulture and environmental issues, financial literacy, and STEM education for underserved youth audiences.

2021 Accomplishments

- Completed agreement with Boulder Valley School District so that all Broomfield students would have access to library resources with their Student IDs.
- Modernized and increased efficiency of library material handling by converting to RFID and new self-check machines.
- Increased diversity and inclusion practices in hiring, programming and outreach.
- Expanded programming to incorporate the development of a creative economy, including a new Creative Economy hub on the Voice and the Little Houses project on the first segment of the ARTery

2022 Significant Financial Changes

Department	Division	Description of Change	One-Time \$ Change	Ongoing \$ Change	FTE Change
Library & Cultural Affairs	All Divisions	Reclassification of existing Administrative Technician and increase hours		9,515	0.10
Library & Cultural Affairs	Library	One (1) New Lead Creative Technologist position		90,300	1.00
Department Total			\$ -	\$ 99,815	1.10

LIBRARY & CULTURAL AFFAIRS

Financial Summary

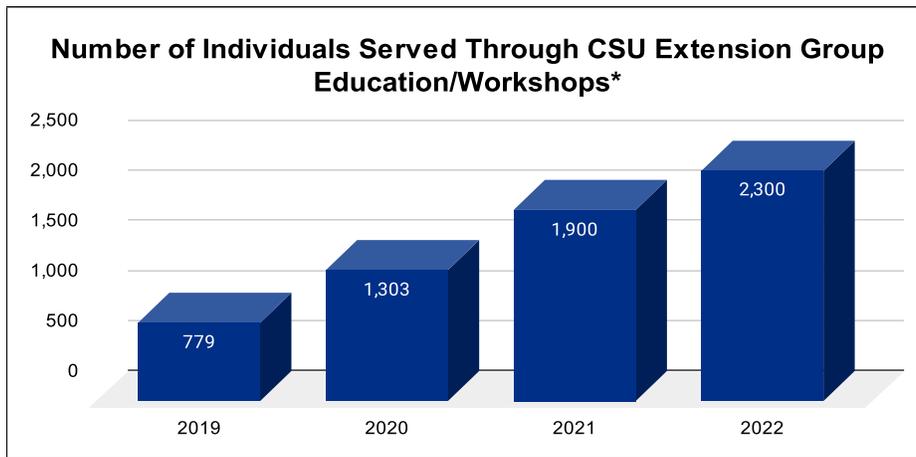
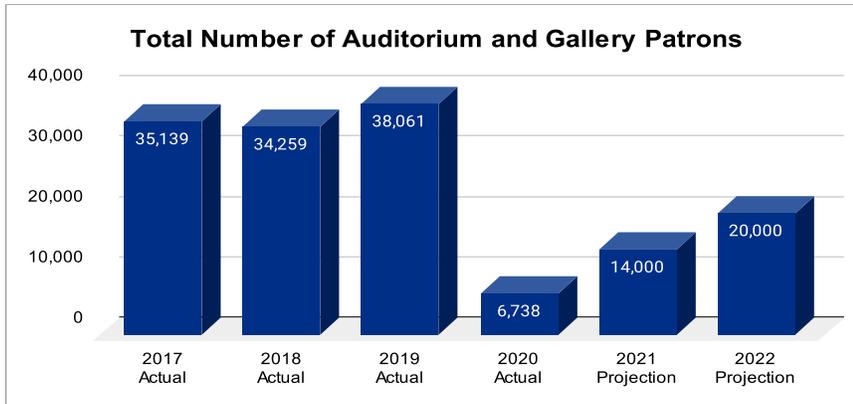
Expenditures by Division	2020 Actual	2021 Original Budget	2021 Revised Budget	2022 Original Budget	% Change: 2021 Original to 2022	% Change: 2021 Revised to 2022
Arts and History	\$ 475,252	\$ 715,646	\$ 722,057	\$ 766,548	7.1%	6.2%
CSU Extension	\$ 77,383	\$ 87,607	\$ 87,607	\$ 108,663	24.0%	24.0%
Library	\$ 2,517,178	\$ 2,990,992	\$ 3,057,192	\$ 3,197,701	6.9%	4.6%
Total	\$ 3,069,813	\$ 3,794,245	\$ 3,866,856	\$ 4,072,912	7.1%	6.2%

Expenditures by Account Type	2020 Actual	2021 Original Budget	2021 Revised Budget	2022 Original Budget	% Change: 2021 Original to 2022	% Change: 2021 Revised to 2022
Personnel	\$ 2,508,561	\$ 3,018,075	\$ 3,080,817	\$ 3,261,519	8.1%	5.9%
Supplies & Equipment	\$ 296,731	\$ 378,985	\$ 396,948	\$ 367,926	-2.9%	-7.3%
Contractual Services	\$ 264,372	\$ 397,185	\$ 389,091	\$ 443,467	11.7%	14.0%
Misc. Expenditures	\$ 149	\$ -	\$ -	\$ -	NA	NA
Total	\$ 3,069,813	\$ 3,794,245	\$ 3,866,856	\$ 4,072,912	7.3%	5.3%

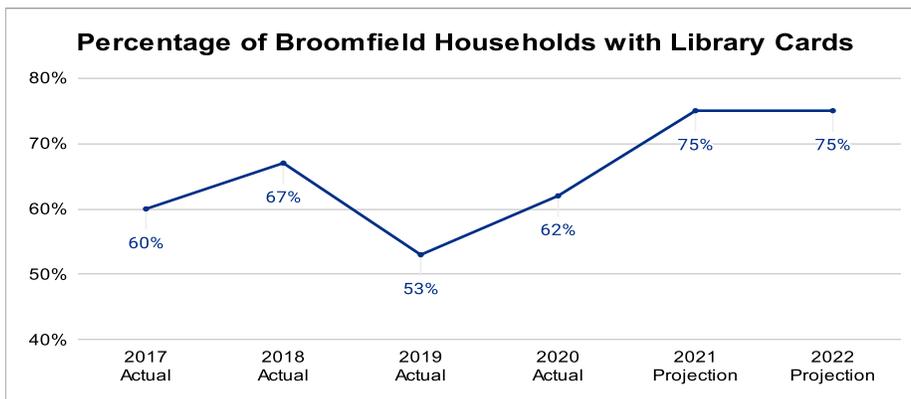
*The Arts & History and Museum divisions were consolidated at the beginning of 2020 as part of a city-wide reorganization.
 **Total includes Workers Compensation and Unemployment Insurance and Retiree Insurance Reimbursement benefits of \$6,409.

LIBRARY & CULTURAL AFFAIRS

Performance Measures



*CSU Extension became part of the Library & Cultural Affairs department in 2018.



In 2020:

- Total Number of Auditorium and Gallery Patrons: 84
- Number of Individuals Served Through CSU Extension Group Education/Workshops: 145
- Percentage of Broomfield Households with Library Cards: 64%



OPEN SPACE & TRAILS

Kristan Pritz, Director

kpritz@broomfield.org

2022 Annual Budget
\$603,868



2022 FTEs

4.00 Full-time
0.65 Part-time

4.65 TOTAL



Divisions

- This department does not have multiple divisions.

2022 Key Goals

- Initiate the Open Space, Parks, Recreation, and Trails Master Plan Update.
- Initiate an Open Space Acquisition.
- Complete master planning and design of trails and open space improvements on the Wottge and Markel Open Space.
- Continue work on the Raptor Policy.
- Complete Design and Construction of the Anthem Community Park Underpass at the Northwest Parkway.
- Complete Design of the Rock Creek Underpass and Airport Creek Underpass.

OPEN SPACE & TRAILS

Department Mission

The mission of the Open Space and Trails Department is to acquire open space and create a comprehensive trail system that allows for the enjoyment of the outdoors and promotes a healthy environment for people, nature, and the community.

Interesting Fact

In the most recent 2021 Broomfield Community Survey, 95% of residents surveyed rated the quality of open space as excellent or good and 93% of those surveyed had used a trail in Broomfield.

Services

The work of the Open Space and Trails Department includes:

- Land acquisition
- Open space management
- Wildlife preservation/coexistence
- Trail design/construction
- Development review
- Creation of policies and plans
- Implementation of the Open Space, Parks, Recreation and Trails Master Plan
- Diversity, Equity, Access and Inclusion outreach and projects
- Organization of educational and special events
- Coordination/oversight of volunteer programs
- Coordination/oversight of Advisory Committee and Foundation Board
- Oil and Gas environmental review

2021 Accomplishments

- Updated the Open Lands and Trail Map.
- Initiated work on the Raptor Policy.
- Initiated a master planning process for the design for the Broomfield Trail from Aspen Street to 144th through the Wottge Open Space and Markel Open Space.
- Initiated a Feasibility Analysis of the Airport Creek and Rock Creek Underpasses.
- Completed design/construction of the Commerce St. Trail and design for the State Highway 128 to the U.S. 36 Bikeway.
- Initiated an Indigenous Peoples project including educational events and outreach to Native American leaders with other departments and The Refuge.

2022 Significant Financial Changes

Department	Division	Description of Change	One-Time \$ Change	Ongoing \$ Change	FTE Change
Open Space & Trails		One (1) New Open Space and Trails Technician position		89,909	1.00
Open Space & Trails		Supplies & Equipment: Oil and Gas safety equipment for staff, additional wildlife monitoring equipment, and supplies necessary to return to pre-COVID level of service delivery		4,269	
Department Total			\$ -	\$ 94,178	1.00

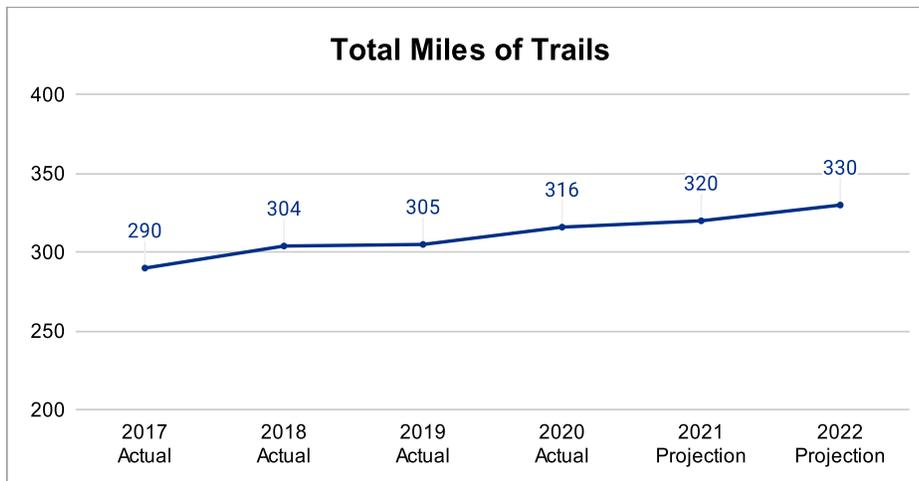
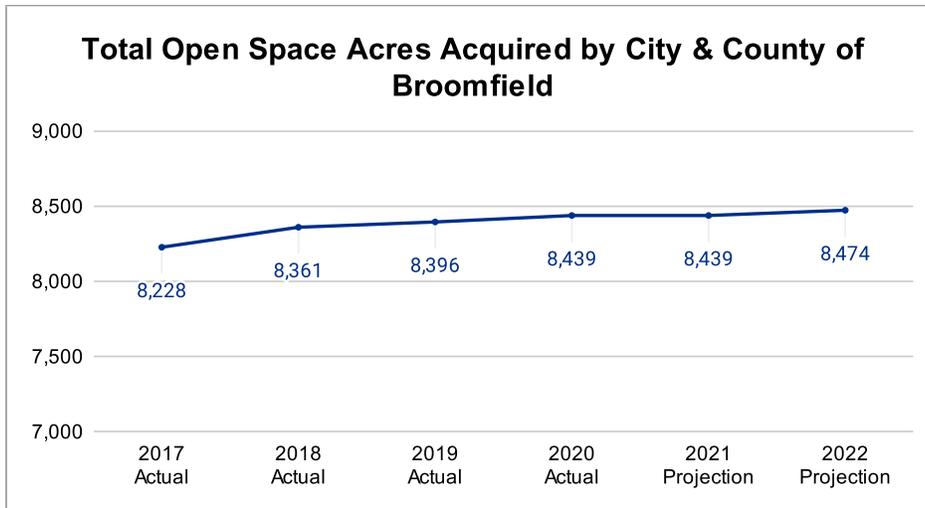
OPEN SPACE & TRAILS

Financial Summary

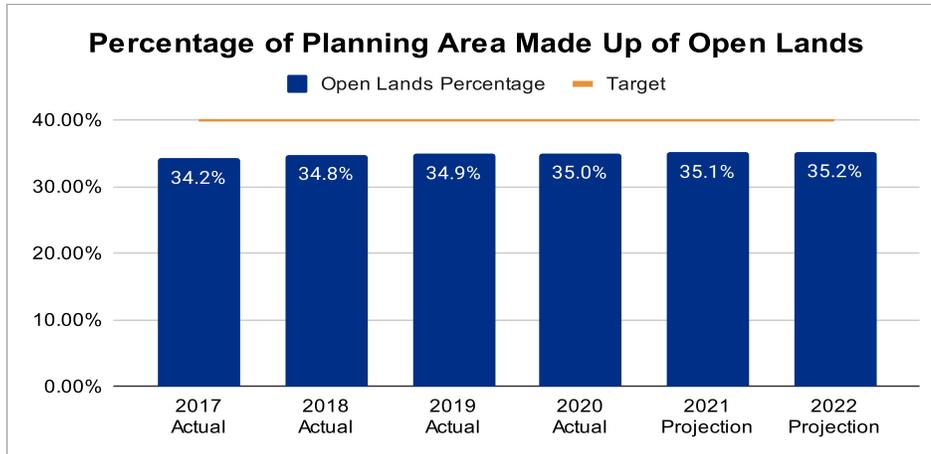
Expenditures by Division	2020 Actual	2021 Original Budget	2021 Revised Budget	2022 Original Budget	% Change: 2021 Original to 2022	% Change: 2021 Revised to 2022
Administration	\$ 369,374	\$ 509,690	\$ 509,690	\$ 603,868	18.5%	18.5%
Total	\$ 369,374	\$ 509,690	\$ 509,690	\$ 603,868	18.5%	18.5%

Expenditures by Account Type	2020 Actual	2021 Original Budget	2021 Revised Budget	2022 Original Budget	% Change: 2021 Original to 2022	% Change: 2021 Revised to 2022
Personnel	\$ 362,488	\$ 468,193	\$ 468,368	\$ 546,778	16.8%	16.7%
Supplies & Equipment	\$ 1,106	\$ 6,145	\$ 10,600	\$ 14,869	142.0%	40.3%
Contractual Services	\$ 5,780	\$ 35,352	\$ 30,722	\$ 42,221	19.4%	37.4%
Total	\$ 369,374	\$ 509,690	\$ 509,690	\$ 603,868	18.5%	18.5%

Performance Measures



OPEN SPACE & TRAILS



- Total Acres of Public Open Space (Intergovernmental Agreement Open Space, Dedicated or Purchased Open Space and Conservation Easements): 5,437
- Total acres of Public and Private Open Lands: 8,439
- Open Lands compared to the 40% Open Lands Goal: 35.1%
- Miles of Trails (Bike Lanes, Trails, and 8-foot Sidewalks): 316



PARKS, RECREATION & SENIOR SERVICES

Clay Shuck, Director
cshuck@broomfield.org

2022 Annual Budget
\$19,287,727

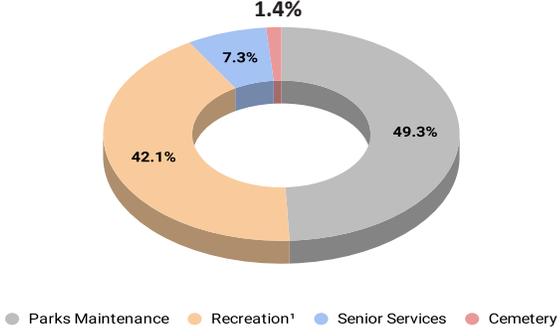


2022 FTEs
90.00 Full-time
21.58 Part-time
111.58 TOTAL



- Divisions**
- Parks Maintenance
 - Recreation
 - Senior Services
 - Cemetery

- 2022 Key Goals**
- Assessment of Cemetery services to determine full build out and future planning.
 - Practice responsible water management
 - Establish Park Services Maintenance Standards
 - Open Space, Parks, Recreation, and Trails Master Plan.
 - Review fees and charges for Recreation Services and development of cost allocation.
 - Address critical deficiencies (safety and liability) in a timely manner - Funding Includes: Concrete Trail and Sidewalk Assessment and Replacement Programs.
 - Serve our most vulnerable populations and seniors within the Broomfield Community.



PARKS, RECREATION & SENIOR SERVICES

Department Mission

The Parks, Recreation, and Senior Services Department’s mission is to enhance the quality of life and sense of community in Broomfield by providing diverse opportunities and services in the areas of Parks, Recreation, Cemetery, and Senior Services.

Interesting Facts

Broomfield has over 160 miles of trails, more than 900 acres of developed parks and sixty five playgrounds. There are sixteen acres of available outdoor active living for every 1,000 citizens.

Services

The Parks Maintenance Division maintains and operates the City and County’s irrigated parks, rights-of-way, facilities landscaping, open space, trees, structures and appurtenances, and athletic facilities in a responsible manner, providing a safe and aesthetically pleasing environment for our citizens and visitors.

The Recreation Services Division - Administration and Facilities Section operates the Paul Derda Recreation Center, Broomfield Community Center, and “The Bay” Aquatic Center in order to provide clean, safe, high-quality, and well-maintained recreation facilities for public use. The division also provides quality recreation and leisure opportunities to the community.

The Recreation Services Division - Programs Section provides a variety of programs to meet the recreation and health needs of Broomfield citizens including athletics; aquatics; youth and special needs programs; general and seniors programs; special events; and a skatepark and batting cages.

The Cemetery Division includes the Broomfield County Commons and Lakeview Cemeteries, which provide the citizens of Broomfield affordable burial options including full burial and cremation.

The Cemetery Maintenance Division is responsible for maintaining the grounds and landscaping at the Broomfield County Commons and Lakeview cemeteries.

The Broomfield Senior Services Division provides supportive services to adults aged 60 and over residing in Broomfield including transportation, information and assistance, caregiver services, support groups, educational presentations, congregate lunch program, Meals-on-Wheels, nutrition education, and special events.

2021 Accomplishments

- Integrate and develop a cohesive working structure as Parks, Recreation and Senior Services moves forward as one department.
- Full operations of the Broomfield Community Center.
- Practice responsible water resource management.
- Address critical deficiencies (safety and liability) in a timely manner.
- Serve our most vulnerable populations of seniors.

2022 Significant Financial Changes

Department	Division	Description of Change	One-Time \$ Change	Ongoing \$ Change	FTE Change	
Parks, Recreation, & Seniors	Recreation	Increase of temporary hours as well as a conversion to fund one (1) full-time Pool Manager position		21,426	1.00	
Parks, Recreation, & Seniors	Parks Maintenance	Additional Seasonal Hours (Irrigation and Forestry)		31,695		
Parks, Recreation, & Seniors	Parks Maintenance	Increase in temporary hours as well as conversion to fund one (1) Part-Time Irrigation and Mowing position		57,236	0.75	
Department Total			\$	-	\$ 110,357	1.75

PARKS, RECREATION & SENIOR SERVICES

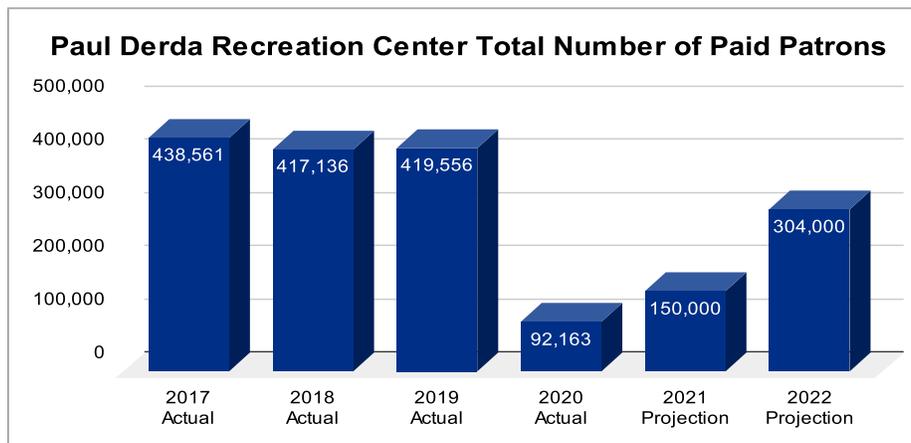
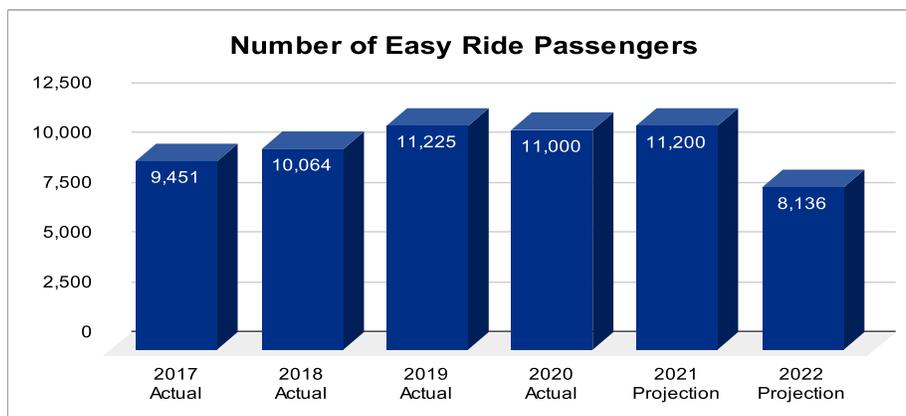
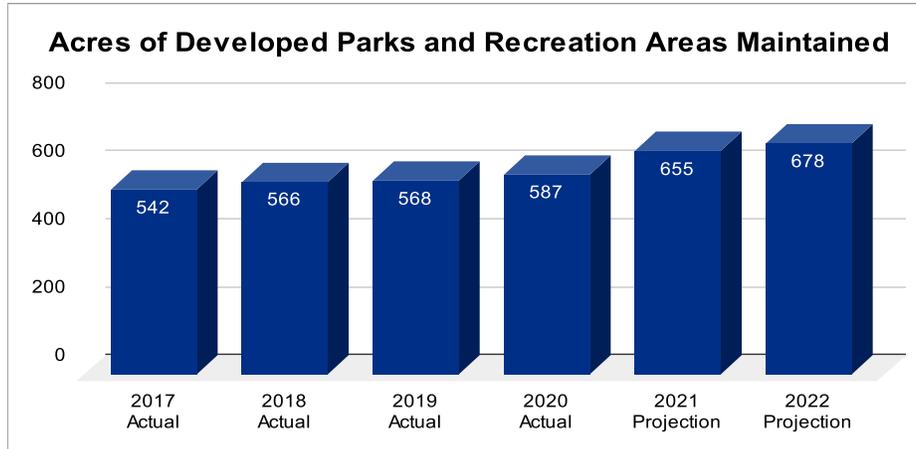
Financial Summary

Expenditures by Division	2020 Actual	2021 Original Budget	2021 Revised Budget	2022 Original Budget	% Change: 2021 Original to 2022	% Change: 2021 Revised to 2022
Aquatic Programs	\$ 139,455	\$ 481,359	\$ 336,567	\$ 449,216	-6.7%	33.5%
Athletic Programs	\$ 683,463	\$ 1,096,138	\$ 1,028,374	\$ 1,107,971	1.1%	7.7%
Broomfield Community Center	\$ 666,004	\$ 1,845,685	\$ 1,643,851	\$ 1,941,757	5.2%	18.1%
County Commons Cemetery	\$ 38,905	\$ 43,232	\$ 42,432	\$ 27,617	-36.1%	-34.9%
Flexible Programs	\$ 920	\$ 9,200	\$ 3,910	\$ 5,650	-38.6%	44.5%
General Programs	\$ 352,688	\$ 554,311	\$ 450,687	\$ 566,169	2.1%	25.6%
Lakeview Cemetery	\$ 2,389	\$ 3,000	\$ 6,000	\$ -	-100.0%	-100.0%
Parks Maintenance	\$ 7,552,517	\$ 9,308,279	\$ 9,308,279	\$ 9,738,032	4.6%	4.6%
Paul Derda Recreation Center	\$ 1,231,838	\$ 2,032,270	\$ 1,796,423	\$ 2,104,586	3.6%	17.2%
Recreation Administration	\$ 193,177	\$ 202,792	\$ 201,792	\$ 225,849	11.4%	11.9%
Senior Programs	\$ 107,223	\$ 258,907	\$ 238,816	\$ 180,908	-30.1%	-24.2%
Seniors Administration	\$ 182,349	\$ 213,662	\$ 213,197	\$ 238,195	11.5%	11.7%
Seniors Community Services	\$ 152,724	\$ 162,308	\$ 211,841	\$ 172,681	6.4%	-18.5%
Seniors Easy Ride Transportation	\$ 362,658	\$ 351,965	\$ 477,138	\$ 399,074	13.4%	-16.4%
Seniors Nutrition	\$ 435,205	\$ 528,277	\$ 500,277	\$ 592,453	12.1%	18.4%
Skate Park/Batting Cages	\$ 28,997	\$ 42,590	\$ 42,590	\$ 41,900	-1.6%	-1.6%
Special Events	\$ 179,498	\$ 344,317	\$ 340,067	\$ 358,067	4.0%	5.3%
Special Needs Programs	\$ 81,754	\$ 106,177	\$ 101,647	\$ 106,771	0.6%	5.0%
Teen Center	\$ 246,325	\$ 571,605	\$ 555,435	\$ 574,202	0.5%	3.4%
The Bay	\$ 130,298	\$ 429,124	\$ 429,124	\$ 456,629	6.4%	6.4%
Total	\$ 12,768,387	\$ 18,585,198	\$ 17,928,447	\$ 19,287,727	3.8%	7.6%

Expenditures by Account Type	2020 Actual	2021 Original Budget	2021 Revised Budget	2022 Original Budget	% Change: 2021 Original to 2022	% Change: 2021 Revised to 2022
Personnel	\$ 8,275,664	\$ 12,410,094	\$ 11,815,691	\$ 12,882,194	3.8%	9.0%
Supplies & Equipment	\$ 763,179	\$ 1,418,037	\$ 1,320,537	\$ 1,454,300	2.6%	10.1%
Contractual Services	\$ 3,688,599	\$ 4,757,067	\$ 4,725,433	\$ 4,898,156	3.0%	3.7%
Capital Outlay	\$ 41,670	\$ -	\$ 66,786	\$ 53,077	100.0%	-20.5%
Misc. Expenditures	\$ (725)	\$ -	\$ -	\$ -	NA	NA
Total	\$ 12,768,387	\$ 18,585,198	\$ 17,928,447	\$ 19,287,727	3.8%	7.6%

PARKS, RECREATION & SENIOR SERVICES

Performance Measures



- 631 Acres of Developed Parks and Recreation Areas Maintained
- Number of Easy Ride Passengers
- Bay Aquatic Park Total Number of Paid Patrons

In 2020:

- 32,550 Meals on Wheels were delivered.
- Between the Broomfield Community Center and Paul Derda Recreation Center, the number of paid patrons totaled 97,665.
- 134 miles of priority snow routes were maintained.



POLICE

Gary Creager, Police Chief

gcreager@broomfield.org

2022 Annual Budget
\$34,221,461

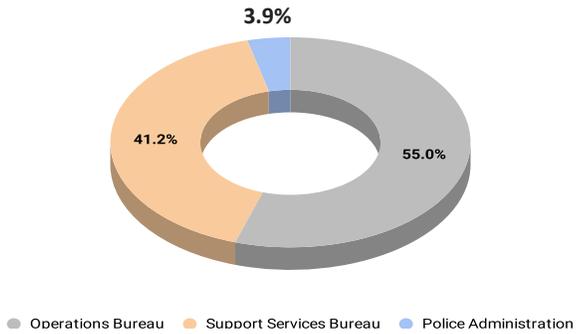


2022 FTEs
246.00 Full-time
0.50 Part-time
246.50 TOTAL



- Divisions**
- Operations Bureau
 - Support Services Bureau
 - Police Administration
 -

- 2022 Key Goals**
- Continue to build stronger citizen and community engagement.
 - Reduce several post-pandemic problems within the community: 36% increase in crime; 218% increase in motor vehicle thefts; 41% increase in mental health calls; 33% increase in calls involving the unhoused.
 - Conduct a space/deployment analysis in response to significant growth and increased service demands of CCOB since 2010.
 - Implement CAD-CAD system upgrades to reduce response time (Fire Department).
 - Implement policy, equipment, and training requirements in response to new legislation.
 - Update all emergency response plans related to Oil/Gas development.
 - Evaluate hybrid and electric vehicle options.
 - Continue to review and evaluate recruitment efforts to ensure department is hiring applicants from diverse backgrounds.



POLICE

Department Mission

The Broomfield Police Department’s mission is to enhance the quality of life in the community by protecting life and property and providing services to prevent crime and resolve problems. The Broomfield Police Department enriches a safe and secure City and County through our commitment to partnerships with our community, a respectful and professional workforce, and innovative solutions to address emerging community concerns. We strive to provide exceptional and responsive public safety services.

Interesting Fact

Purchased a body scanner to enhance facility security and preserve inmate dignity.

Services

The Police Administration Division provides overall leadership for the members of the department and management of daily operations associated with essential city and county law enforcement services. Administration also oversees department policy, budget, and public information and education.

The Operations Bureau, which includes Patrol, Investigations, Special Operations, and Code Compliance provides essential public safety services that are delivered at a level consistent with the community policing philosophy.

The Support Services Bureau, which includes the Detention, Communications, Support Services and Strategic Services Divisions provides essential public safety services including emergency communication, detention services, court security, civil services, and training and recruitment as required for county law enforcement agencies and non-essential services as expected by the community.

2021 Accomplishments

- Increased the Victim Services Unit by one FTE in response to increased crime rates (grant funded)
- BPD enacting required changes from Senate Bill 217 and House Bill 1250 through policy and training
- New Technical Services Manager for Dispatch/Records (E-911 funded)
- Expanded audio/video court in compliance with public health orders
- Utilized SCRIP2T approach to enhance employee engagement
- Implemented a new electronic inmate health monitoring system
- Purchased a de-escalation/decisional force training simulator
- Expanded our officer de-escalation, and bias-free police training platform
- Focused efforts on community engagement and building trust through: Transparency through town hall meetings, social media, and department FAQs; Ensuring BPD personnel are well-trained; Ongoing updates of department policies; Reinitiated citizen and teen academies, National Night Out, Brew Ha Ha, Broomfield Days; Reinitiated PD tours, community and neighborhood watch meetings, meet-and-greet events with officers such as inaugural Faith & Blue events, and educational classes such as “Run, Hide, Fight.”; Coordinated with Adams 12 Five Star Schools to prevent teen suicide
- Recruited, hired and trained 29 police employees from July 2020 to present (post stay-at-home)
- Improved response to homelessness, mental health, addiction, suicide
- Ongoing vaccination of inmates at the Detention Center to prevent future outbreaks - high participation numbers to date
- Launched a new wellness app for police department employees focused on mental and physical health

2021 Significant Financial Changes

Department	Division	Description of Change	One-Time \$ Change	Ongoing \$ Change	FTE Change
Police	Training	One (1) New Full time Background Investigator position		109,101	1.00
Police	Property/Evidence	One (1) New Full time Property/Evidence Supervisor position		117,673	1.00
Police	Communications	Three (3) New Full time communications specialist positions		293,953	3.00
Department Total			\$ -	\$ 520,727	5.00

POLICE

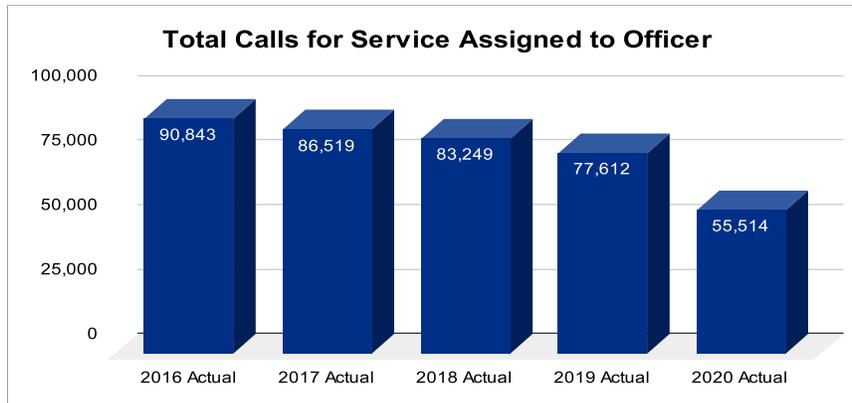
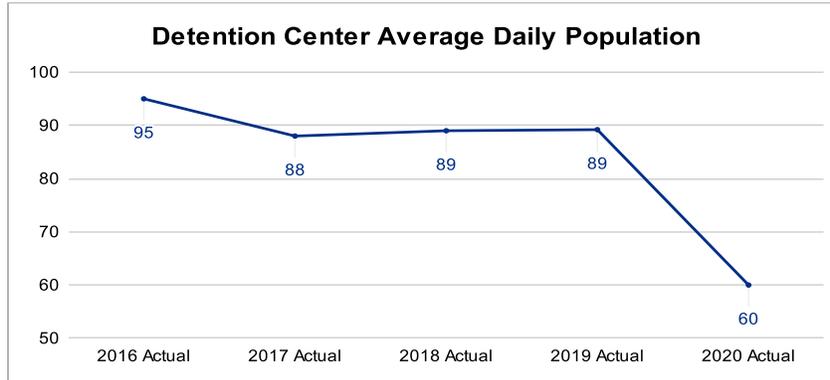
Financial Summary

Expenditures by Division	2020 Actual	2021 Original Budget	2021 Revised Budget	2022 Original Budget	% Change: 2021 Original to 2022	% Change: 2021 Revised to 2022
Alternative Sentencing Unit	\$ 617,246	\$ 704,189	\$ 704,189	\$ 562,042	-20.2%	-20.2%
Animal Services	\$ 422,852	\$ 464,441	\$ 464,441	\$ 440,742	-5.1%	-5.1%
Civil	\$ 386,367	\$ 405,060	\$ 403,315	\$ 412,285	1.8%	2.2%
Code Compliance	\$ 341,470	\$ 384,352	\$ 384,352	\$ 391,483	1.9%	1.9%
Communications Fire	\$ 524,795	\$ 598,726	\$ 598,726	\$ 587,167	-1.9%	-1.9%
Communications Police	\$ 2,246,078	\$ 2,663,466	\$ 2,930,066	\$ 2,890,143	8.5%	-1.4%
Court Security	\$ 749,379	\$ 805,483	\$ 804,228	\$ 785,946	-2.4%	-2.3%
Detention Administration	\$ 909,884	\$ 904,835	\$ 904,835	\$ 877,870	-3.0%	-3.0%
Detention Operations	\$ 5,854,556	\$ 6,151,160	\$ 6,396,763	\$ 6,279,655	2.1%	-1.8%
Event Center	\$ 118,385	\$ 133,741	\$ 133,741	\$ 131,065	-2.0%	-2.0%
Flatiron Services Unit	\$ 492,933	\$ 761,407	\$ 759,807	\$ 773,614	1.6%	1.8%
Inmate Programs	\$ 193,163	\$ 64,760	\$ 64,760	\$ 64,900	0.2%	0.2%
Investigations	\$ 2,693,082	\$ 3,057,756	\$ 3,151,740	\$ 3,041,044	-0.5%	-3.5%
North Metro Task Force	\$ 601,707	\$ 643,705	\$ 643,705	\$ 681,717	5.9%	5.9%
Patrol	\$ 8,631,824	\$ 9,694,558	\$ 9,871,472	\$ 9,377,823	-3.3%	-5.0%
Police Administration	\$ 1,130,655	\$ 1,231,610	\$ 1,231,610	\$ 1,318,197	7.0%	7.0%
Police Building Maintenance	\$ 55,205	\$ -	\$ -	\$ -	NA	NA
Property/Evidence	\$ 343,525	\$ 367,609	\$ 367,609	\$ 469,657	27.8%	27.8%
Special Operations	\$ 806,860	\$ 972,631	\$ 972,631	\$ 961,383	-1.2%	-1.2%
SWAT	\$ 103,213	\$ 146,293	\$ 146,293	\$ 211,870	44.8%	44.8%
Traffic	\$ 1,064,273	\$ 1,230,147	\$ 1,230,147	\$ 1,233,808	0.3%	0.3%
Traffic/Northwest Parkway	\$ 298,114	\$ 305,460	\$ 305,460	\$ 306,704	0.4%	0.4%
Training	\$ 990,948	\$ 1,326,157	\$ 1,497,676	\$ 1,580,028	19.1%	5.5%
Transport	\$ 776,692	\$ 867,068	\$ 867,068	\$ 842,318	-2.9%	-2.9%
Total	\$ 30,353,206	\$ 33,884,614	\$ 34,834,634	\$ 34,221,461	1.0%	-1.8%

Expenditures by Account Type	2020 Actual	2021 Original Budget	2021 Revised Budget	2022 Original Budget	% Change: 2021 Original to 2022	% Change: 2021 Revised to 2022
Personnel	\$ 26,205,717	\$ 29,718,130	\$ 29,803,809	\$ 30,035,040	1.1%	0.8%
Supplies & Equipment	\$ 741,854	\$ 930,489	\$ 937,082	\$ 944,955	1.6%	0.8%
Contractual Services	\$ 2,817,150	\$ 3,230,495	\$ 3,829,713	\$ 3,230,566	0.0%	-15.6%
Capital Outlay	\$ 588,490	\$ 5,500	\$ 264,030	\$ 10,900	98.2%	-95.9%
Misc. Expenditures	\$ (5)	\$ -	\$ -	\$ -	NA	NA
Total	\$ 30,353,206	\$ 33,884,614	\$ 34,834,634	\$ 34,221,461	1.0%	-1.8%

POLICE

Performance Measures



In 2020:

- New incidents totaled 55,514 which resulted in 1,690 arrests.
- 911 calls totaled 24,800.
- 3,213 items of evidence were examined.



PUBLIC HEALTH & ENVIRONMENT

Jason Vahling, Director
jvahling@broomfield.org

2022 Annual Budget
\$4,104,753

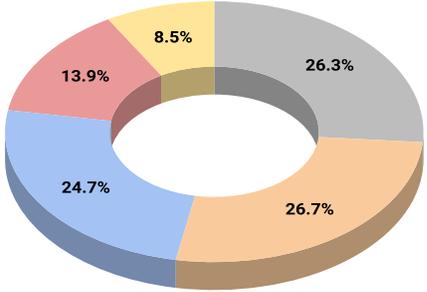


2022 FTEs
26.57 Full-time
5.20 Part-time
31.77 TOTAL



- Divisions**
- Nursing/Disease Control
 - Administration/Coroner
 - Environmental Health/Emergency Preparedness & Response
 - Health Promotions
 - Planning & Communications

- 2022 Key Goals**
- Behavioral Health Improvement Plan:
 - Build understanding of mental health as a positive state of well-being that the community builds and maintains together;
 - Reduce barriers to services for mental health and substance misuse; and
 - Increase community connectedness and decrease social isolation and exclusion.
 - Design and execute a health study aimed at informing analysis of health concerns related to oil and gas development, and utilize that data to inform compliance, enforcement activities, and local/state policies.
 - Protect the health of the community through continued execution of the Public Health Emergency Operations Plan in response to the COVID pandemic, including the ongoing recovery.
 - Address health inequities in Broomfield through a variety of strategies including but not limited to professional development and training, community engagement through authentic relationships, assessing policies and procedures to ensure that they promote equity.



● Nursing ● Administration ● Environmental Health ● Health Promotions ● Planning & Communications

PUBLIC HEALTH & ENVIRONMENT

Department Mission

To protect and promote the health of Broomfield residents.

Interesting Fact

Over 62,000 pieces of personal protective equipment were distributed to healthcare providers in the community: 29,300 Gloves; 16,600 Surgical masks; 7,835 N95 Masks; 5,205 Gowns; 2,200 KN95 Masks; 1,667 Face Shields; 50 Shoe Covers

Services

The Public Health and Environment Department delivers core public health services to protect and promote the health of the community. The department is comprised of the following five divisions:

- Nursing/Disease Control - Includes the provision of Immunization, Reproductive Health and Home Visitation services delivered by public health nurses, as well as prevention, investigation, monitoring and reporting of diseases.
- Administration/Coroner - Includes departmental oversight and administration, financial and personnel management, public health policy, administration of the Vital Records program, and the Coroner program (not administered by Public Health but the contract is included in the budget).
- Environmental Health/Emergency Preparedness & Response - Ensures food safety, protects land and water quality, mitigate effects of environmental hazards, and prepares for and responds to emergencies.
- Health Promotions - Promotes the health of the community through the operation of the WIC nutrition program as well as advances tobacco/vaping education and prevention, substance use prevention, and mental health promotion efforts.
- Planning & Communication - Includes development and implementation of community health assessments and public health improvement plans, public health messaging and communications, and analysis of local, regional, and state data.

2021 Accomplishments

- Led the ongoing public health response to the COVID-19 pandemic.
- Began the implementation of a multi-year plan to improve behavioral health within Broomfield through reducing stigma associated with mental health challenges, increasing access to services and increasing social connectedness within the community.

PUBLIC HEALTH & ENVIRONMENT

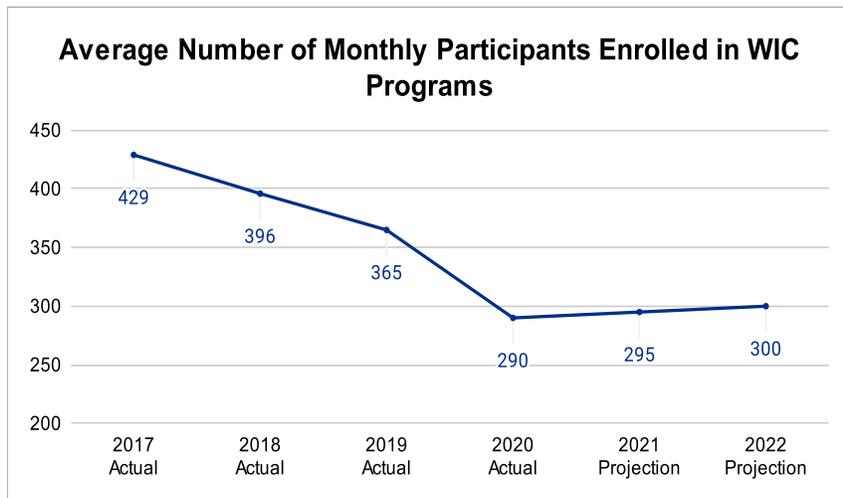
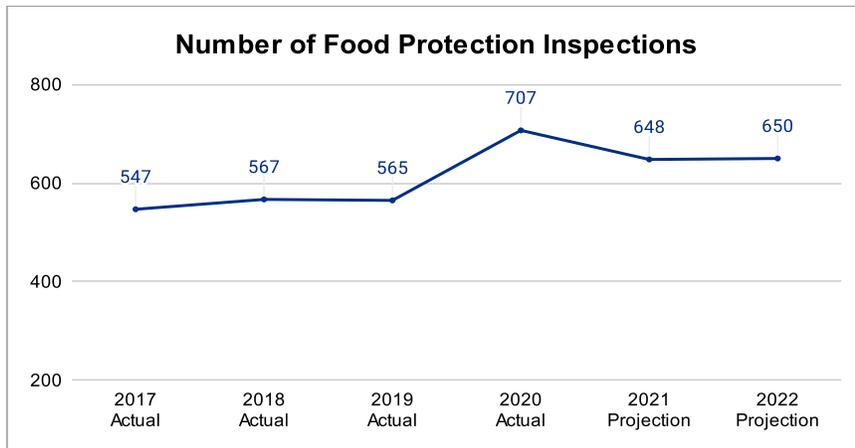
Financial Summary

Expenditures by Division	2020 Actual	2021 Original Budget	2021 Revised Budget	2022 Original Budget	% Change: 2021 Original to 2022	% Change: 2021 Revised to 2022
Administration	\$ 584,634	\$ 602,932	\$ 664,401	\$ 691,978	14.8%	4.2%
Children with Special Needs	\$ 10,629	\$ 13,592	\$ 13,592	\$ -	-100.0%	-100.0%
Community Based Nursing	\$ 217,327	\$ 159,061	\$ 176,614	\$ 200,228	25.9%	13.4%
Coroner	\$ 337,750	\$ 358,850	\$ 434,900	\$ 364,500	1.6%	-16.2%
Disease Prevention	\$ 455,224	\$ 919,983	\$ 1,023,684	\$ 606,132	-34.1%	-40.8%
Emergency Preparedness	\$ 632,574	\$ 144,742	\$ 502,342	\$ 433,975	199.8%	-13.6%
Environmental Health	\$ 476,104	\$ 516,427	\$ 555,529	\$ 580,202	12.3%	4.4%
Health Promotions	\$ 249,600	\$ 352,405	\$ 390,729	\$ 399,148	13.3%	2.2%
Public Health and Planning	\$ 146,562	\$ 219,777	\$ 231,035	\$ 347,477	58.1%	50.4%
Reproductive Health	\$ 156,093	\$ 249,805	\$ 250,249	\$ 272,511	9.1%	8.9%
Vital Statistics	\$ 48,623	\$ 49,370	\$ 49,370	\$ 37,667	-23.7%	-23.7%
Women, Infants, and Children	\$ 140,303	\$ 141,030	\$ 142,616	\$ 170,935	21.2%	19.9%
Total	\$ 3,455,423	\$ 3,727,974	\$ 4,435,061	\$ 4,104,753	10.1%	-7.4%

Expenditures by Account Type	2020 Actual	2021 Original Budget	2021 Revised Budget	2022 Original Budget	% Change: 2021 Original to 2022	% Change: 2021 Revised to 2022
Personnel	\$ 2,464,030	\$ 2,941,107	\$ 3,202,231	\$ 3,251,908	10.6%	1.6%
Supplies & Equipment	\$ 324,027	\$ 214,325	\$ 402,138	\$ 170,973	-20.2%	-57.5%
Contractual Services	\$ 667,366	\$ 572,542	\$ 830,692	\$ 681,872	19.1%	-17.9%
Total	\$ 3,455,423	\$ 3,727,974	\$ 4,435,061	\$ 4,104,753	10.1%	-7.4%

PUBLIC HEALTH & ENVIRONMENT

Performance Measures



COVID-19 PERFORMANCE MEASURES: 2021 Results

	2020	2021
Tests administered at CCOB site operated by PHE	2809	544
COVID-19 Vaccination events coordinated by PHE	n/a	78 (as of 12/8/21)
COVID-19 Vaccine doses administered	n/a	57286 (as of 12/8/21)
COVID-19 cases investigated and acted upon	3007	4817 (as of 12/8/21)

- 3,353 COVID-19 tests were administered at the temporary testing site operated by Public Health and Environment at the HHS Building at 100 Spader Way.
- As of September 1, 2021, there have been 62 vaccination events coordinated by Public Health and Environment, delivering a total of 54,653 doses of COVID-19 vaccine to the public.
- As of September 1, 2021 Public Health and Environment has investigated and acted upon 5,664 cases of COVID-19 in Broomfield county.
- The Environmental Health staff conducted 584 food facility COVID-19 assessments in 2020 and 2021.



PUBLIC WORKS

Kimberly Dall, Director

kdall@broomfield.org

2022 Annual Budget
\$38,133,425

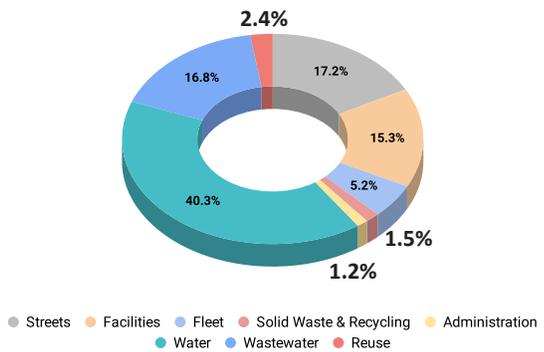


2022 FTEs
154.00 Full-time
3.05 Part-time
157.05 TOTAL



- Divisions**
- Administration
 - Facilities
 - Fleet
 - Streets
 - Solid Waste & Recycling
 - Wastewater
 - Water & Reuse

- 2022 Key Goals**
- Maintain all City and County vehicles and equipment with 98% vehicle and equipment availability.
 - Continue transitioning the fleet to EV vehicles and construct charging stations for City and County vehicles.
 - Maintain exceptional services at all City and County of Broomfield facilities.
 - Initiate capital improvements to comply with water quality limits of the new discharge permit.
 - Monitor the Windy Gap Firming Project and construction of Chimney Hollow Reservoir.
 - Manage Denver Water delivery of 4,700 acre-feet to optimize water supplies.
 - Manage the Heit Pit Project in support of the Reuse system.



PUBLIC WORKS

Department Mission

The Public Works Department strives to enhance Broomfield residents' quality of life by improving and maintaining the community's water, wastewater, surface water, streets, facilities, and fleet resources in order to provide reliable, efficient, and excellent services.

Interesting Fact

More than 90% of Public Works activities cannot be completed remotely; activities require staff on-site or in the field for successful completion.

Services

- The Public Works Administration Division plans, organizes, directs, and coordinates the activities of the Public Works Department.
- The Fleet Maintenance Division maintains vehicles and equipment for safety, reliability, and compliance with mandatory State and Federal requirements.
- The Facilities Division provides clean, safe, healthy, and comfortable environments in all of the City and County owned buildings.
- The Solid Waste and Recycling Divisions manage the solid waste and resource conservation programs, provide laboratory services for the Water Treatment and Wastewater facilities, and perform sampling, analyses, and reporting associated with water and reclaimed water quality.
- The Street Operations Division provides services which maintain and improve the long-term condition of street infrastructure and provide for safe, clean, and passable streets.
- The Utilities Divisions provide a safe and reliable system for water distribution as well as operate and maintain a safe and reliable wastewater collection system.
- The Water Resources Divisions provide a dependable and safe supply of water which meets the demands of Broomfield residents and businesses.
- The Wastewater Divisions treat wastewater to meet discharge requirements, manage programs to comply with federal and state regulations, and protect the wastewater collection and treatment systems from discharges that could interfere with the treatment process and/or pass through untreated.
- The Reuse Divisions provide a non-potable water system for irrigation purposes for selected golf courses, parks, and landscaped areas within the City and County of Broomfield.

2021 Accomplishments

- Identified five additional Electric Vehicle (EV) CIP replacements and two charging station locations for city fleet vehicles.
- Hosted EV demonstrations and test drive opportunities for City and County staff.
- Police Department vehicle maintenance has successfully been transitioned to in-house maintenance by Fleet Services.
- Installed an EV charging station at Paul Derda Recreation Center.
- Provided essential COVID19-related services and support throughout the city and county.
- Expanded facility support to include Broomfield Municipal Shops and Broomfield Community Center.
- Introduced the water-conserving Garden in a Box rebate program.
- Presentation of graywater regulations for adoption.
- Completed 100% of the 6 million gallon per day plant expansion.
- Began design of Siena Pump Station.
- Maintained SDWA lab certification for Chemistry and Microbiology.
- Collected and reported Lead and Copper samples from 200+ residents, and provided a \$25 water bill credit to participants.
- Worked with Parks to maintain and improve water quality in area ponds.
- Implemented an on-line appointment system for the spring household hazardous waste event.
- Implemented sampling and analysis changes for the new national pollutant discharge elimination system (NPDES) permit.
- Completed State of Colorado Cross Connection/Backflow compliance requirements.
- Improved residential snow and ice responses for major storms.
- Implemented new Residential Concrete Rebate Program for residents.
- Maintained critical street infrastructure with reduced program funding.

PUBLIC WORKS

2022 Significant Financial Changes

Department	Division	Description of Change	One-Time \$ Change	Ongoing \$ Change	FTE Change		
Public Works	Sewer Treatment Plant	Two (2) New Full time Wastewater Plant Operators		194,937	2.00		
Public Works	Water Operations & Maintenance	Water chemical treatment costs increase and projected growth		136,000			
Public Works	Water Operations & Maintenance	Fee increases for Windy Gap and Colorado Big Thompson water supply		130,800			
Public Works	Facilities	One (1) New Full time Telecom Low Voltage Technician position (net of eliminated contracting costs)		5,507	1.00		
Public Works	Streets	One (1) New Full time Traffic Signal Technician position		81,243	1.00		
Public Works	Streets	Increases contractual agreement for street condition maintenance		393,000			
Public Works	Streets	Increased snow and ice response		178,000			
Public Works	Solid Waste and Recycling	One (1) New Additional cardboard recycling compactor		11,000			
Department Total			\$	-	\$	1,130,487	4.00

PUBLIC WORKS

Financial Summary

Expenditures by Division	2020 Actual	2021 Original Budget	2021 Revised Budget	2022 Original Budget	% Change: 2021 Original to 2022	% Change: 2021 Revised to 2022
Administration	\$ 359,601	\$ 392,467	\$ 392,867	\$ 462,906	17.9%	17.8%
Facilities Maintenance	\$ 4,346,013	\$ 5,490,882	\$ 5,424,709	\$ 5,831,898	6.2%	7.5%
Fleet Maintenance	\$ 1,479,629	\$ 1,963,307	\$ 2,013,307	\$ 2,001,421	1.9%	-0.6%
Great Western Reservoir Water Protection	\$ 43,165	\$ 48,358	\$ 48,358	\$ 48,266	-0.2%	-0.2%
Sewer Industrial Pretreatment	\$ 187,710	\$ 193,772	\$ 193,772	\$ 235,763	21.7%	21.7%
Sewer Laboratory Operations	\$ 583,697	\$ 586,738	\$ 586,738	\$ 597,306	1.8%	1.8%
Sewer Stormwater	\$ 252,631	\$ 308,220	\$ 308,220	\$ 335,176	8.7%	8.7%
Sewer Stormwater - Environmental Services	\$ 115,182	\$ 186,982	\$ 191,754	\$ 186,735	-0.1%	-2.6%
Sewer Stormwater Operations & Maintenance	\$ 104,586	\$ 157,739	\$ 992,739	\$ 349,206	121.4%	-64.8%
Sewer System Operations & Maintenance	\$ 1,016,479	\$ 1,218,044	\$ 1,218,044	\$ 1,272,642	4.5%	4.5%
Sewer Treatment Plant	\$ 2,857,184	\$ 3,104,111	\$ 3,101,311	\$ 3,444,222	11.0%	11.1%
Solid Waste and Recycling	\$ 449,865	\$ 539,457	\$ 543,279	\$ 585,958	8.6%	7.9%
Street Cleaning	\$ 232,640	\$ 250,971	\$ 257,446	\$ 266,308	6.1%	3.4%
Street Lighting	\$ 1,517,663	\$ 1,386,397	\$ 1,386,397	\$ 1,385,305	-0.1%	-0.1%
Street Maintenance of Condition	\$ 1,181,594	\$ 1,373,057	\$ 1,373,357	\$ 1,933,037	40.8%	40.8%
Street Snow and Ice Control	\$ 1,214,337	\$ 1,433,621	\$ 1,807,371	\$ 1,739,000	21.3%	-3.8%
Street Stormwater	\$ 127,297	\$ 164,594	\$ 164,594	\$ 172,210	4.6%	4.6%
Street Traffic Control	\$ 801,830	\$ 1,032,039	\$ 1,032,039	\$ 1,052,216	2.0%	2.0%
Water Environmental Monitoring	\$ 971,656	\$ 1,035,205	\$ 1,035,205	\$ 1,068,251	3.2%	3.2%
Water Reclamation Lab Operations	\$ 27,622	\$ 33,867	\$ 33,867	\$ 36,605	8.1%	8.1%
Water Reclamation Operations & Maintenance	\$ 9,704	\$ 36,789	\$ 36,789	\$ 54,083	47.0%	47.0%
Water Reclamation Resources and Planning	\$ 321,025	\$ 412,406	\$ 412,406	\$ 472,966	14.7%	14.7%
Water Reclamation Supply	\$ 132,799	\$ 153,644	\$ 198,221	\$ 155,935	1.5%	-21.3%
Water Reclamation Treatment	\$ 183,624	\$ 179,537	\$ 193,737	\$ 192,662	7.3%	-0.6%
Water Supply	\$ 1,625,673	\$ 1,877,279	\$ 1,877,279	\$ 2,662,065	41.8%	41.8%
Water System Operations & Maintenance	\$ 1,466,760	\$ 1,887,767	\$ 1,887,767	\$ 2,054,377	8.8%	8.8%
Water Treatment Plant	\$ 8,691,431	\$ 9,236,967	\$ 9,239,548	\$ 9,536,906	3.2%	3.2%
Total	\$ 30,301,397	\$ 34,684,217	\$ 35,951,121	\$ 38,133,425	9.9%	6.1%

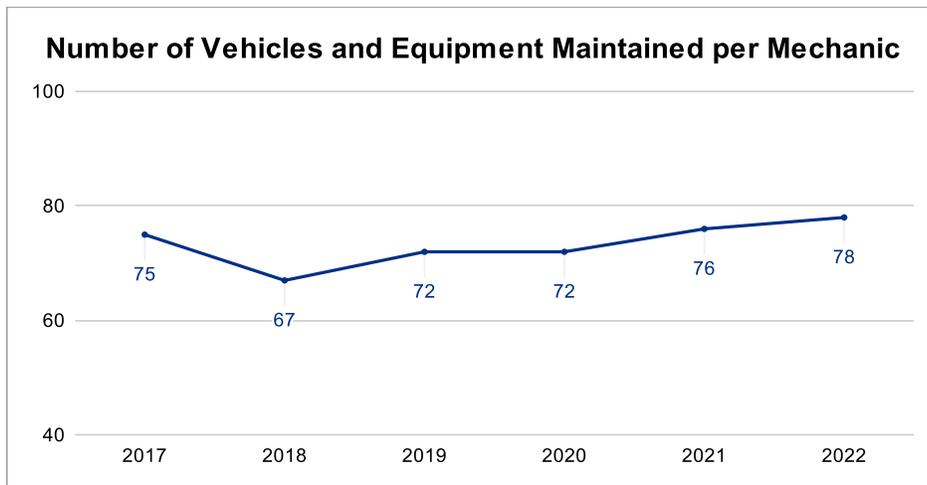
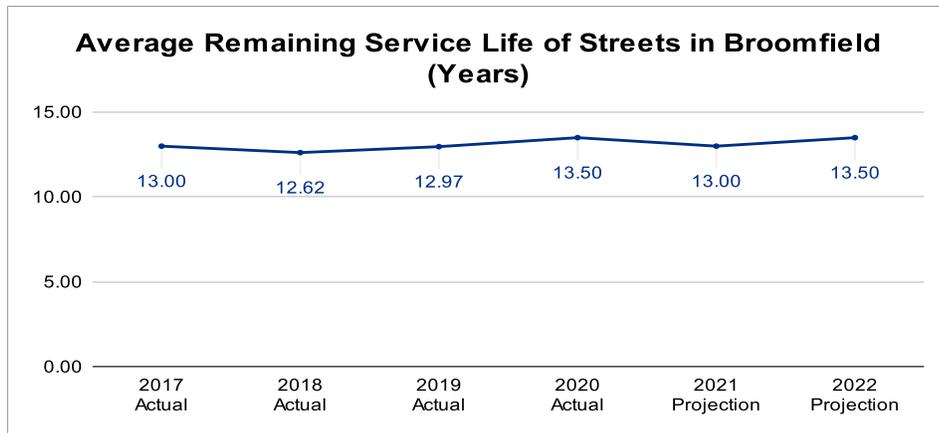
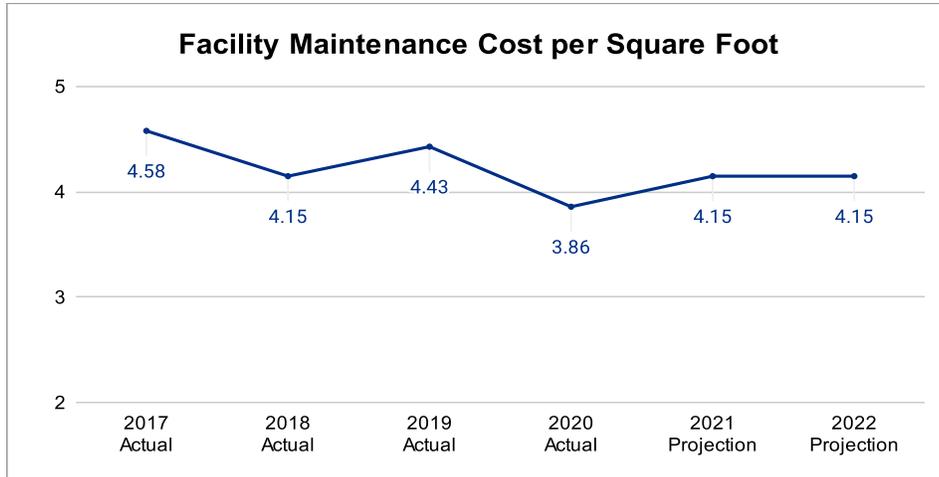
Expenditures by Account Type	2020 Actual	2021 Original Budget	2021 Revised Budget	2022 Original Budget	% Change: 2021 Original to 2022	% Change: 2021 Revised to 2022
Personnel	\$ 11,570,360	\$ 13,197,167	\$ 13,199,119	\$ 13,961,975	5.8%	5.8%
Supplies & Equipment	\$ 3,499,280	\$ 4,447,781	\$ 4,507,874	\$ 4,906,227	10.3%	8.8%
Contractual Services	\$ 15,122,393	\$ 17,039,269	\$ 17,399,547	\$ 19,139,173	12.3%	10.0%
Capital Outlay	\$ 109,364	\$ -	\$ 844,581	\$ 126,050	100.0%	-85.1%
Total	\$ 30,301,397	\$ 34,684,217	\$ 35,951,121	\$ 38,133,425	9.9%	6.1%

*The Parks Maintenance and Cemetery Maintenance divisions were moved to the Parks, Recreation, and Senior Services Department as part of a city-wide reorganization.

*Department is funded from General Governmental and Enterprise funds.

PUBLIC WORKS

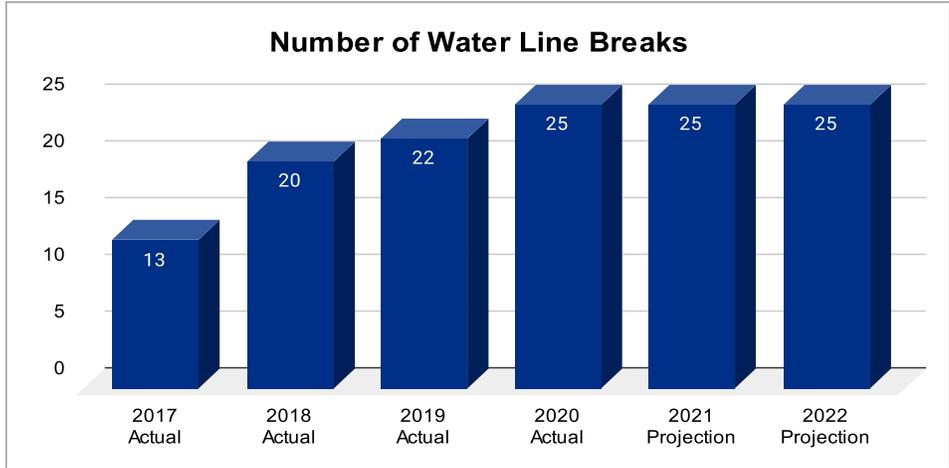
Performance Measures



PUBLIC WORKS

Performance Measures

Number of Wastewater Treatment Violations					
2017 Actual	2018 Actual	2019 Actual	2020 Actual	2021 Projection	2022 Projection
0	0	0	0	0	0



Number of Water Treatment Violations					
2017 Actual	2018 Actual	2019 Actual	2020 Actual	2021 Projection	2022 Projection
0	0	0	1	0	0

In 2021:

- The number of vehicles and equipment maintained totaled 432 with 1,402 total repairs.
- 29 facilities were maintained totaling 1,180,672 square feet.
- More than 800 tons of recyclables were collected and recycled from the Recycling Center.
- Nearly 1,400 tons of waste was collected from the Spring Cleanup.
- 98.82% of Broomfield’s streets are rated fair or better.



STRATEGIC INITIATIVES

Andrew Valdez, Deputy Director

2022 Annual Budget
\$2,793,703

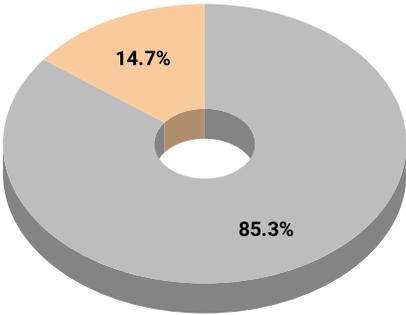


2022 FTEs
9.00 Full-time
0.00 Part-time
9.00 TOTAL



- Divisions**
- Oil & Gas
 - Sustainability

- 2022 Key Goals**
- Have the capacity and resources needed to monitor and oversee an anticipated increase in oil and gas activity in late 2021/2022.
 - Deliver strategic plans for Zero Waste and Greenhouse Gas reduction by the second quarter of 2022.
 - Deliver an investment grade audit of Broomfield’s buildings and facilities by the second quarter of 2022.
 - Protect public health, safety and the environment and minimize adverse impacts of oil and gas development in Broomfield.
 - Staff the ACES, including the development and implementation of new sustainability projects or initiatives.



● Oil & Gas ● Sustainability

STRATEGIC INITIATIVES

Department Mission

The Department of Strategic Initiatives advances key interests of the Broomfield community including oversight of oil and gas development and planning and implementation of sustainability projects.

The Department of Strategic Initiatives works toward the long-term social, environmental and economic sustainability of Broomfield. This is accomplished by promoting sustainability projects and initiatives, overseeing and monitoring energy interests and tracking progress of the goals outlined in the Broomfield Comprehensive Plan, and other projects as assigned.

Interesting Fact

The Advisory Committee on Environmental Sustainability (ACES) is Broomfield's newest citizen committee.

Services

- Mitigate risks associated with oil and gas development through inspections and monitoring programs in the areas of air quality, soils, water and noise.
- Maintain and enforce standards that are generally more restrictive than many federal and state regulations. Organize and staff a group of regional local governments for joint participation in State rulemaking efforts.
- Continue fruitful collaboration with Broomfield Public Health and Emergency Managers to understand short and long term impacts of oil and gas.
- Work towards continuous improvement of the real-time monitoring programs of noise, air quality and soil gas oversight and provide data to the public.
- Work with the City and County Attorney's Office to issue citations for violations of any laws, ordinances or other enforceable regulations.
- Promote social, environmental and economic sustainability projects through the Advisory Committee on Environmental Sustainability (ACES) and its sub-committees.

2021 Accomplishments

- Secured \$90k from the Colorado Department of Public Health and Environment to fund Broomfield's strategic Zero Waste planning project.
- Secured funding for an investment grade audit of Broomfield's buildings and facilities.
- Supported two major atmospheric science research projects through the Health Effects Institute.
- Participated in the Regional Air Quality Monitoring and Messaging (RAMM) collaborative, a forum intended to help Front Range governments analyze and communicate air quality data to the public.
- Onboarded a new ACES advisory committee on environmental sustainability.
- Worked to develop new local oil and gas regulations and organized other Front Range communities to pursue State regulation.

2022 Significant Financial Changes

Department	Division	Description of Change	One-Time \$ Change	Ongoing \$ Change	FTE Change
Strategic Initiatives	Sustainability	Increased air quality monitoring expenses		121,900	
Strategic Initiatives	Sustainability	Sustainability consulting	129,000		
Strategic Initiatives	Oil and Gas	Increased noise monitoring and consulting costs		35,000	
Strategic Initiatives	Oil and Gas	Increased location services and soil testing		46,000	
Department Total			\$ 129,000	\$ 202,900	0.00

STRATEGIC INITIATIVES

Financial Summary

Expenditures by Division	2020 Actual	2021 Original Budget	2021 Revised Budget	2022 Original Budget	% Change: 2021 Original to 2022	% Change: 2021 Revised to 2022
Oil & Gas	\$ -	\$ 2,278,809	\$ 2,537,937	\$ 2,381,914	4.5%	-6.1%
Sustainability	\$ 123,917	\$ 204,332	\$ 354,204	\$ 411,789	101.5%	16.3%
Total	\$ 123,917	\$ 2,483,141	\$ 2,892,141	\$ 2,793,703	4.5%	-6.1%

Expenditures by Account Type	2020 Actual	2021 Original Budget	2021 Revised Budget	2022 Original Budget	% Change: 2021 Original to 2022	% Change: 2021 Revised to 2022
Personnel	\$ 20,877	\$ 893,931	\$ 1,052,931	\$ 1,130,612	26.5%	7.4%
Supplies & Equipment	\$ -	\$ 3,980	\$ 106,980	\$ 7,471	87.7%	-93.0%
Contractual Services	\$ 96,876	\$ 1,585,230	\$ 1,732,230	\$ 1,655,620	4.4%	-4.4%
Capital Outlay	\$ 6,164	\$ -	\$ -	\$ -	NA	NA
Total	\$ 123,917	\$ 2,483,141	\$ 2,892,141	\$ 2,793,703	12.5%	-3.4%

Performance Measures

In 2020:

- Completion of quarterly inspections of legacy well pads totaled 76.
- Completion of daily inspections to active well sites totaled 260.
- 95% response rate to concerns received within three (3) business days.

**BROOMFIELD
COMMUNITY
CENTER**

**CITY AND COUNTY OF
BROOMFIELD, COLORADO**

2 0 2 2

ANNUAL BUDGET

**CAPITAL
IMPROVEMENT
PROGRAM**



Capital Improvement Program

The Capital Improvement Program (CIP) budget is the result of careful planning and use of the 2016 City and County Comprehensive Plan, the Long Range Financial Plan (LRFP), and collaboration between citizen committees and department staff. The CIP primarily focuses on the next five years, but also includes details for the next 20 years and projects that have been identified beyond the 20-year scope.

The plan includes capital rehabilitation and asset replacement needs, in addition to desires for new amenities and expanded and new facilities. The plan assists with forecasting needs for enhanced capital revenues, such as bond funding, to meet large infrastructure needs.

Capital Improvement Budget Policies

- The City and County will project its equipment replacement and maintenance schedule needs for the next five years and will update this projection annually. From this projection, a maintenance and replacement schedule will be developed and followed.
- The City and County will develop a multi-year plan for capital improvements, including CIP design, development, implementation, and operating and maintenance costs.
- A capital project is defined as a project with a useful life greater than two years and a cost equal to or greater than \$10,000. Projects not meeting these criteria are generally funded in operating budgets.
- Equipment will be included in the Capital Budget if it is a replacement of a current asset with a cost equal to or greater than \$5,000. New equipment (regardless of cost) and replacement of equipment costing less than \$5,000 are generally funded in operating budgets.

Budget Development Process

The budget Development Process begins at the start of the fiscal year which coincides with the calendar year for the next year's budget. Current revenues and capital project expenditures are closely analyzed to determine if projections are accurate. This process allows for excess project funding to be reduced and programmed into the next year's budget. The current year budget is generally amended to appropriate prior-year projects that are in progress and release any funding no longer required.

The CIP staff begins its qualitative review of a project with the use of a project evaluation form. This form is a decision-making tool that assists in the recommendation of projects. The evaluation primarily focuses on the needs of the community and progress towards Broomfield goals. Staff considers how the project will impact the community, how it fits within the Comprehensive Plan and Long Range Financial Plan, and how the construction costs compare to the end benefit. Projects are also weighted higher if they meet at least one of the following criteria:

- Health and welfare of Broomfield's citizens
- Safety conditions for Broomfield's staff
- Asset protection to prevent increased future cost
- Opportunity costs such as grant or joint projects with other entities

Once a project is accepted, the CIP staff proceeds with a more in-depth analysis by considering the following factors:

- If this is a replacement of a current asset, are the expenditures necessary to continue providing the same level of service?
- Will the replacement reduce operating costs? For example, will the cost of labor, materials or other items, such as electricity, be lowered by replacing obsolete equipment?
- What will future service demands be, and will this project help meet those demands?
- Is this project required to comply with safety or environmental mandates?

CIP staff also reviews the estimated cost to ensure projections are reasonable. Once a project reaches this point, it is then categorized within one of twelve categories and added to the Capital Plan. Projects are then compared within each category and prioritized to like-kind projects. The twelve categories include: Facilities, Information Technology, Landscaping, Open Space and Trails, Parks and Recreation, Transportation, Vehicles and Equipment Replacement, Planning and Administration, Drainage and Stormwater, Water, Sewer, and Water Reclamation.

In some cases, such as Open Space and Trails, citizen committees help prioritize the projects within the category. In other cases, staff prioritizes projects based on need, value to the community, and availability of funding. CIP staff also complete alternatives analyses to ensure that construction costs do not outweigh the benefits of the project.

Capital Budget Calendar

Important dates for the development of the 2022 capital budget are listed in Figure 1.

Figure 1

Capital Improvement Project Calendar	
March	Citizens and Committees Submit Capital Project Ideas to Staff
April	CIP Staff Evaluates Current Year Projects and Develops Future Projects
April-May	Budget and CIP Staff Review Requests
July-August	Collaboration occurs to Prioritize Projects
September	Review Draft Budget with Council Council Provides Direction on Priorities Staff Present Public Workshop to Obtain Comments
October	Proposed Budget is Available for Review Public Hearing held on Proposed Budget
December	Council Adopts Budget

CIP Fund Summaries

Sales and Use Tax Capital Improvement Fund

One-third of Broomfield's 3.5% sales and use tax is earmarked to capital improvements and other capital costs such as studies, planning, consulting, engineering, legal, and financing in the Sales and Use Tax Capital Improvement Fund. The asset replacement fund is a sub fund created to provide for the replacement of existing capital equipment items within the General Government type funds. Enterprise fund items are budgeted within the appropriate Enterprise fund. Figure 2 details the budget for this fund.

Figure 2

Sales and Use Tax Capital Improvements Fund						
	Actual 2020	Original Budget 2021	Revised Budget 2021	Original Budget 2022	Budget % Change	
					2021 Original to 2022	2021 Revised to 2022
Beginning Balance	\$ 62,574,276	\$ 19,534,306	\$ 37,602,141	\$ 15,103,752	-22.68%	-59.83%
Revenues	42,177,844	32,549,003	42,396,488	29,294,998	-10.00%	-30.90%
Interfund Activity	2,611,683	313,684	313,684	\$ -	NA	NA
Total Sources of Funds	\$ 107,363,803	\$ 52,396,993	\$ 80,312,313	\$ 44,398,750	-15.26%	-44.72%
Expenditures	\$ 57,121,832	\$ 39,139,219	\$ 56,050,296	\$ 29,671,088	-24.19%	-47.06%
Interfund Activity	8,628,233	8,658,265	8,658,265	8,663,448	0.06%	0.06%
Transfer to Reserves	4,011,597	500,000	500,000	2,923,646	484.73%	484.73%
Total Uses of Funds	\$ 69,761,662	\$ 48,297,484	\$ 65,208,561	\$ 41,258,182	-14.57%	-36.73%
Ending Balance	\$ 37,602,141	\$ 4,099,509	\$ 15,103,752	\$ 3,140,568	-23.39%	-79.21%

The Sales and Use Tax Fund also accumulates funds each year for the financing of large projects. These funds are allocated for facilities improvements and asset protection projects, such as the Service Center building in 2020. Figure 3 details the budget for the capital reserves.

Figure 3

Sales and Use Tax Capital Improvements Reserves						
(Allocation for Asset Protection and Facilities Improvements)						
	Actual 2020	Original Budget 2021	Revised Budget 2021	Original Budget 2022	Budget % Change	
					2021 Original to 2022	2021 Revised to 2022
Beginning Balance	\$ 14,432,559	\$ 10,820,685	\$ 14,520,338	\$ 13,917,494	28.62%	-4.15%
Additions	4,011,597	500,000	500,000	2,923,646	484.73%	484.73%
Uses	3,923,818	1,000,000	1,102,844	-	-100.00%	-100.00%
Ending Balance	\$ 14,520,338	\$ 10,320,685	\$ 13,917,494	\$ 16,841,140	63.18%	21.01%

Services Expansion Fee (SEF) Fund

The SEF Fund was established for the deposit of SEF revenues collected by the City. In 1995, the City imposed an excise tax of \$1.00 per square foot of new residential construction. The purpose of this fee is to provide funds for future capital costs associated with residential growth. In practice, Broomfield has designated 50% of SEF revenues to be used to fund joint-use educational/municipal facilities in cooperation with the school districts that serve Broomfield. The remaining 50% of SEF revenues are used to fund capital improvements benefiting the residential area paying the fee, such as arterial roadways, parks, community facilities, and traffic signals. Figure 4 details the budget for this fund.

Figure 4

Service Expansion Fee (SEF) Fund						
	Actual 2020	Original Budget 2021	Revised Budget 2021	Original Budget 2022	Budget % Change	
					2021 Original to 2022	2021 Revised to 2022
Beginning Balance	\$ 8,338,541	\$ 7,657,128	\$ 8,520,106	\$ 9,349,075	22.10%	9.73%
Revenues	1,525,814	1,407,368	3,215,228	2,065,213	46.74%	-35.77%
Total Sources of Funds	\$ 9,864,355	\$ 9,064,496	\$ 11,735,334	\$ 11,414,288	25.92%	-2.74%
Expenditures	\$ 724,134	\$ 22,000	\$ 1,776,252	\$ 22,000	NA	-98.76%
Interfund Activity	620,115	585,000	610,007	605,759	3.55%	-0.70%
Total Uses of Funds	\$ 1,344,249	\$ 607,000	\$ 2,386,259	\$ 627,759	3.42%	-73.69%
Ending Balance	\$ 8,520,106	\$ 8,457,496	\$ 9,349,075	\$ 10,786,529	27.54%	15.38%

Development Agreement Capital Improvements Fund

The Development Agreement Fund was established to provide a mechanism for the City to meet contractual requirements of its developer agreements by structuring future revenue to meet development obligations as the revenues are earned. If revenues are not earned from the sources outlined in the agreements, the City is not obliged to fund the expenditures from other sources. A development agreement is an agreement entered into between the City and a developer designed to either:

1. Share the cost of infrastructure improvements with the developer, so that Broomfield is not solely paying for these improvements
2. Provide incentives for the developer to do business in Broomfield, in the form of reimbursed sales, use, or property tax generated by the new development.

Development Agreements enable Broomfield to promote and protect its sales tax base. The total expected obligations to be repaid through these future revenues are summarized in Figure 5 below.

Figure 5

Outstanding Development Obligations	
	Actual 2020
Total Estimated Obligation	\$ 390,705,116
Cumulative Payments as of 2020	200,452,123
Preliminary Actual Payment in 2021	14,868,083
Estimated Payment in 2022	14,389,311
Total Estimated Obligation as of 12/31/2022	\$ 160,995,599

Conservation Trust Fund

The Conservation Trust Fund receives revenue from proceeds of the Colorado Lottery that the State shares with city and county governments. Proceeds can be used for the acquisition, development, and maintenance of new conservation sites and capital improvements or maintenance for recreational purposes of public sites. Figure 6 details the budget for this fund.

Figure 6

Conservation Trust Fund						
	Actual 2020	Original Budget 2021	Revised Budget 2021	Original Budget 2022	Budget % Change	
					2021 Original to 2022	2021 Revised to 2022
Beginning Balance	\$ 1,533,898	\$ 1,478,785	\$ 1,869,853	\$ 1,307,970	-11.55%	-30.05%
Revenues	755,312	755,631	770,211	785,411	3.94%	1.97%
Total Sources of Funds	\$ 2,289,210	\$ 2,234,416	\$ 2,640,064	\$ 2,093,381	-6.31%	-20.71%
Expenditures	\$ 419,357	\$ 1,048,156	\$ 1,332,094	\$ 1,288,320	22.91%	-3.29%
Total Uses of Funds	\$ 419,357	\$ 1,048,156	\$ 1,332,094	\$ 1,288,320	22.91%	-3.29%
Ending Balance	\$ 1,869,853	\$ 1,186,260	\$ 1,307,970	\$ 805,061	-32.13%	-38.45%

Open Space and Park Land Fund

A portion of Broomfield's sales and use tax is earmarked for capital improvements related to open space and park land. In 2021, Open Space and Park Land Fund sales and use tax revenues are estimated at \$4,341,444 with a sales and use tax rate of 0.25%. 80% of revenue is dedicated to open space. The other 20% remains designated for park land and recreation facility projects. Figure 7 details the budget for this fund.

Figure 7

Open Space and Park Land Fund						
	Actual 2020	Original Budget 2021	Revised Budget 2021	Original Budget 2022	Budget % Change	
					2021 Original to 2022	2021 Revised to 2022
Beginning Balance	\$ 6,452,494	\$ 4,975,375	\$ 7,037,284	\$ 7,702,967	54.82%	9.46%
Revenues	5,545,366	4,429,030	4,674,956	4,746,567	7.17%	1.53%
Interfund Activity	20,045	-	-	-	NA	NA
Total Sources of Funds	\$ 12,017,905	\$ 9,404,405	\$ 11,712,240	\$ 12,449,534	32.38%	6.30%
Expenditures	\$ 3,844,409	\$ 2,280,915	\$ 3,683,354	\$ 5,619,236	146.36%	52.56%
Interfund Activity	1,100,086	313,684	313,684	-	-100.00%	-100.00%
Transfer to Reserves	36,126	12,235	12,235	37,728	208.36%	208.36%
Total Uses of Funds	\$ 4,980,621	\$ 2,606,834	\$ 4,009,273	\$ 5,656,964	117.01%	41.10%
Ending Balance	\$ 7,037,284	\$ 6,797,571	\$ 7,702,967	\$ 6,792,570	-0.07%	-11.82%

Expenditures by Category

The CIP expenditures by category are summarized in Figure 8. As illustrated, several substantial projects have been completed in the last five years. Projects scheduled in 2021 and 2022 are detailed in the subsequent capital program pages.

CITY AND COUNTY OF BROOMFIELD 5-YEAR CAPITAL PROJECT EXPENDITURES

Capital Improvement Projects	2018 Actual	2019 Actual	2020 Actual	2021 Revised Budget	2022 Budget
Building & Facilities	5,351,528	13,758,176	5,502,106	3,169,902	5,199,275
Drainage & Storm Water	50,485	23,261	4,422	204,738	127,000
Information Technology	1,538,853	1,283,224	1,381,893	2,574,555	2,393,786
Landscaping	707,382	914,348	484,982	1,843,521	924,300
Open Space and Trails	1,295,014	2,346,119	3,347,668	2,222,195	4,549,936
Parks and Recreation	13,335,403	27,862,892	18,259,705	9,805,045	4,642,418
Transportation System	14,060,988	18,485,132	27,062,634	36,980,028	14,060,422
Vehicle & Other Equipment	1,724,519	1,965,202	1,037,834	2,595,425	3,056,960
Development Agreements	8,748,854	9,451,046	9,109,185	9,893,943	9,106,200
Planning, Admin, & Other	605,992	891,850	785,942	2,929,371	1,447,000
Public Art - 1% Allocation	82,011	63,955	188,366	503,664	199,547
Water Fund	5,478,925	20,008,143	15,217,542	182,189,140	19,192,122
Sewer Fund	2,761,710	6,609,214	16,571,957	29,884,857	7,021,055
Water Reclamation Fund	686,290	107,062	200,551	4,301,020	5,736,908
TOTAL	56,427,954	103,769,624	99,154,787	289,097,404	77,656,929

Recurring Capital Expenditures for 2022			
Capital Improvement Projects	Actual 2020	Revised Budget 2021	Estimate 2022
Building & Facility Projects			
Asset Replacement & Refurbishment Fund			
Building Repairs - Citywide	\$ 72,330	\$ 103,577	\$ 100,000
Floor Covering Replacement - Citywide	35	103,000	115,000
HVAC Systems Rehabilitation - Citywide	30,699	121,146	100,000
Parking Lot Repair/Replacement - Citywide	-	304,704	414,000
Total Building & Facility Projects	\$ 103,064	\$ 632,427	\$ 729,000
Drainage & Storm Water Projects			
Capital Improvements Fund			
Culvert and Small Bridge Inspections - Citywide	\$ -	\$ 62,660	\$ 23,500
Erosion Control Maintenance - Citywide	-	10,500	10,500
Federal Emergency Management Agency (FEMA) - Letters of Map Revision	-	17,000	17,000
Park Drainage Improvements - Citywide	4,422	47,578	26,000
Residential Street Drainage Improvements - Citywide	-	50,000	50,000
Total Drainage & Storm Water Projects	\$ 4,422	\$ 187,738	\$ 127,000
Information Technology Projects			
Asset Replacement & Refurbishment Fund			
Conference Room Refresh - Citywide	\$ -	\$ 13,250	\$ 58,569
Information Technology - PC Equipment Tech Refresh	\$ 246,910	\$ 583,036	\$ 710,217
Information Technology - Network Hardware/Telecom Replacement - Citywide	58,932	95,520	125,000
Total Information Technology Projects	\$ 305,842	\$ 678,556	\$ 835,217
Landscaping Projects			
Open Space & Parks Fund			
Irrigation Control Replacements - Citywide	\$ 294,275		
Irrigation Replacements - Citywide	148,780	340,268	225,000
Park Landscape Improvements - Citywide	6,492	188,429	100,000
Shrub Replacement - Citywide	-	80,000	40,000
Tree Replacement - Citywide	-	258,000	148,700
Total Landscaping Projects	\$ 155,272	\$ 866,697	\$ 513,700
Open Space & Trails Projects			
Open Space & Parks Fund			
Metzger Open Space - Administration and Maintenance	\$ 30,000	\$ 35,000	\$ 35,000
Open Space - Due Diligence Services	32,229	87,771	65,000
Open Space and Trails Signage & Kiosks - Citywide	10,556	194,353	50,000
Open Space and Trails Misc. Improvements - Citywide	14,924	60,000	30,000
Trail Improvements - Citywide	-	72,210	55,000
Wildlife Research and Monitoring	36,444	45,000	60,000
Total Open Space & Trails Projects	\$ 124,153	\$ 494,334	\$ 295,000
Planning and Administration			
Prairie Dog Management	\$ 2,484	\$ 14,000	\$ 15,000
Total Planning and Administration	\$ 2,484	\$ 14,000	\$ 15,000
Parks & Recreation Facility Projects			
Asset Replacement & Refurbishment Fund			
Parks - Concrete Replacement and Maintenance	119,938	163,000	120,000
Conservation Trust Fund			
Playground Improvements - Citywide	70,273	-	-
Pool Accessory Equipment Replacement - All City Pools	7,722	14,000	14,000
Open Space & Parks Fund			
Playground Improvements - Citywide	362,927	242,203	230,000
Total Parks & Recreation Facility Projects	\$ 560,860	\$ 419,203	\$ 364,000

Recurring Capital Expenditures for 2022			
Capital Improvement Projects	Actual 2020	Revised Budget 2021	Estimate 2022
Transportation System Projects			
Capital Improvements Fund			
Bicycle and Pedestrian Wayfinding Signs - Citywide	\$ -	\$ 29,583	\$ 200,000
Bike and Pedestrian Striping Modifications - Citywide	5,000	50,000	150,000
Pedestrian Bridge and Underpass Repairs	-	100,000	50,000
Sidewalk Connections - Citywide	9,783	185,570	100,000
Street Light Installation - Citywide	111	22,000	22,500
Traffic Mitigation - Citywide	95,838	192,146	160,000
Traffic Signal Upgrades - Citywide	26,254	148,630	85,320
Transportation Studies - Citywide	21,150	101,023	100,000
Asset Replacement & Refurbishment Fund			
Bridge Inspections and Repairs - Citywide	\$ 30,212	\$ 68,000	\$ 104,000
City-Owned Concrete Replacement (Streets)	55,109	717,000	-
Concrete Curb Ramp Replacement - Citywide	-	165,000	85,000
Pavement Management/Street Sealing Program - Citywide	922,410	5,811,110	4,800,000
Residential Concrete Rebate Program	49,501	93,130	230,000
Traffic Signal and Light Pole Replacement - Citywide	11,762	258,000	258,000
Services Expansion Fee Fund			
School Safety Improvements - Citywide	-	44,000	22,000
Total Transportation System Projects	\$ 1,227,130	\$ 7,985,192	\$ 6,366,820
Vehicles, Other Equipment and Furniture			
Asset Replacement & Refurbishment Fund			
Facilities - Office Furniture and Equipment Replacement	\$ 50,098	\$ 85,200	\$ 106,000
Non-Mobile Equipment Replacement - Citywide	290,799	96,500	175,715
Recreation - Indoor Playground Equipment Replacement	-	191,065	-
Recreation - Athletics Equipment Replacement	-	-	105,552
Recreation and Auditorium - Electronic Audio/Video Equipment Replacement	4,748	68,797	9,676
Recreation and Police - Fitness Equipment Replacement	2,140	331,887	250,483
Vehicle and Mobile Equipment Replacement - Citywide	690,049	1,571,765	2,159,323
Total Vehicles, Other Equipment and Furniture	\$ 1,037,834	\$ 2,345,214	\$ 2,806,749
Community Development Projects			
Development Agreements Fund			
<i>Anthem</i>			
Infrastructure Public Improvements	\$ 927,544	\$ 600,009	\$ 91,649
<i>Arista</i>			
Infrastructure Public Improvements	265,888	573,954	637,136
<i>Broadlands</i>			
Street Improvements	6,600	7,000	-
<i>Flatirons Market Place</i>			
Repayment to Metro District	147,341	181,286	145,532
<i>Lambertson Farm</i>			
Reimbursement for Public Infrastructure	1,242,882	1,170,297	1,193,702
<i>Macerich</i>			
Infrastructure Public Improvements	149,584	170,449	178,971
<i>MidCities (Main Street)</i>			
Payment to Metro District	2,113,649	2,958,030	2,158,765
<i>Parkway Circle</i>			
Reimbursement Developer for Improvements	244,008	324,672	325,807
<i>General Development Reimbursements</i>			
Revenue Allocation to BURA	431,462	239,363	566,530
<i>Allocation to BURA</i>			
Allocation to BURA	3,580,227	3,668,883	3,808,108
Total Community Development Projects	\$ 9,109,185	\$ 9,893,943	\$ 9,106,200

Recurring Capital Expenditures for 2022			
Capital Improvement Projects	Actual 2020	Revised Budget 2021	Estimate 2022
Water Utility Projects			
Raw Water - Purchases, Transmission, & Reservoirs			
Non-Mobile Equipment Replacement	\$ 56,602	\$ 213,726	\$ 138,866
Utilities - Street Reconstruction	42,819	27,513	20,000
Vehicle and Mobile Equipment Replacement	38,860	204,750	
Water Fund - Engineering And Legal Services	42,275	111,411	80,000
Water Line Replacements and Extensions - Citywide		957,812	
Water Valve Box Adjustments - Pavement Preservation	-	30,000	15,000
Total Water Utility Capital Improvements	\$ 180,556	\$ 1,545,212	\$ 253,866
Sewer Utility Projects			
Planning & Administration			
Stormwater Rehabilitation -Citywide	\$ 267,564	\$ 151,860	\$ 150,000
Biosolids Farm - Maintenance and Equipment Repair	8,893	310,545	76,160
Wastewater Treatment Facility - Building Repairs	90,754	54,864	56,000
Sewer Manhole Resets - Pavement Preservation Program	-	40,000	20,000
Sewer Line Replacement and Rehab - Citywide (Moves to Every Other Year)	330,237	320,500	-
Utilities - Street Reconstruction	1,107	13,893	10,000
Non-Mobile Equipment Replacement	106,213	723,619	407,830
Vehicle and Mobile Equipment Replacement	235,607	282,500	249,168
Total Sewer Utility Capital Improvements	\$ 1,040,375	\$ 1,897,781	\$ 969,158
Water Reclamation Utility Projects			
Utilities Planning & Administration			
Reservoir Monitoring and Maintenance	\$ 53,696	\$ 132,504	\$ 80,000
Raw Water Purchases - Marshall Shares	\$ -	\$ 146,000	\$ 60,000
Non-Mobile Equipment Replacement	128,922	16,204	31,336
Public Works - Engineering and Legal Services - General	\$ 50,560	\$ 290,891	\$ 220,000
Total Water Reclamation Utility Capital Improvements	\$ 233,178	\$ 585,599	\$ 391,336
Planning, Administration & Other Expenditures			
Capital Improvements Fund			
Adams 12 STEM School - (Joint Use/Library)	\$ -	\$ 1,000,000	\$ 1,000,000
Asset Protection Fund Projects - Citywide	-	50,000	50,000
Citizen/Council Priority Projects - Citywide	-	25,000	25,000
Enhance Broomfield Program	653,350	412,364	100,000
Neighborhood Grant Program - Citywide	1,007	11,007	10,000
Facilities Improvements Allocation	1,511,597	-	2,423,646
Total Planning, Administration & Other Expenditures	\$ 2,165,954	\$ 1,498,371	\$ 3,608,646
Public Art & Cultural Projects			
Capital Improvements Fund			
Public Art - 1% Funding	\$ 188,366	\$ 503,664	\$ 199,547
Public Art - Collection Maintenance	-	31,000	12,000
Total Public Art & Cultural Projects	\$ 188,366	\$ 534,664	\$ 211,547
Total Recurring Capital Improvement Projects	\$ 16,438,675	\$ 29,578,931	\$ 26,593,239

Major Non-Recurring Projects

The Government Finance Officers Association (GFOA) defines major non-recurring capital expenditures as projects that are infrequent and have a specific and significant impact upon current and future years. Some examples of significant impacts are when a project would:

1. Require an increase in the tax rate
2. Result in a large financial operating cost in future years
3. Require additional full time equivalents (FTEs)

Each major non-recurring project is described in detail on the following project pages. These pages have the following information:

- **Title Bar:** Lists the category, project title, and project code and the total project cost for all years.
- **Project Code:** Unique identifier. For example, Project Code 21N0035 represents the 149th Avenue (Silverleaf) Street Improvements funded in 2021.
 - The first two digits represent the year the project was first funded.
 - The next letter identifies the year the project was added to the CIP list.
 - The last four digits represent the numerical order the project was added to the list, starting over each year.
 - Figure 9 provides an explanation of the letter codes:

Year Project First Appeared on CIP Plan			
0A = Recurring Project			
Z = 2006 and older years			
A = 2007	E = 2011	J = 2015	N = 2019
B = 2008	F = 2012	K = 2016	P = 2020
C = 2009	G = 2013	L = 2017	Q = 2021
D = 2010	H = 2014	M = 2018	R = 2022

- **Project Description:** Brief description of each project.
- **Photo/Map:** A photo or map will be included if available.
- **Background and Justification:** Describes why the request is necessary and how it fits in Broomfield’s master planning and/or Council priorities.
- **Problem to be Solved and/or Benefit to Citizens:** Explains why this project is needed. What existing problems will it solve? Will it improve efficiency? How will the citizens benefit from this project?
- **Alternatives/Consequences if not Funded:** Describes alternatives that have been considered and the consequences if the request is not funded.
- **Project Association:** Provides general information about the project and its impact on other capital projects.
- **Operating Budget Impact:** Estimates the impact this project will have on the Operating Budget. Staff continues to develop standard operating costs for each type of project. For example, determining a standard trail maintenance cost per foot of trail that will be developed allows for that standard cost to be applied to new trails added by the project.
- **Funding Source/Project Budget by Year:** Indicates the fund the project will be paid from, the prior year actual cost, current budget, and total estimated cost to complete the project.

Non-Recurring Capital Expenditures for 2022	
Capital Improvement Projects	Budget 2022
Building & Facility Projects	
Capital Improvements Fund	
Card Readers and Keypad Access - Citywide	\$ 225,000
City and County Building - Reconfiguration	150,000
City and County Building - Second Floor Space Utilization and Reconfiguration	762,000
Electric Vehicle Charging Station - Citywide	120,000
Service Center - Normal Smith Service Center Remodel	600,000
Asset Replacement & Refurbishment Fund	
6 Garden Center - Roof Replacement	\$ 278,000
Broomfield Depot Museum - Outbuilding Rehabilitation	310,873
Broomfield Facilities - Parking Lot Lighting Upgrade	37,500
City and County Building - Lighting Upgrade	114,792
Emergency Generator Upgrades - Citywide	66,803
Police/Courts - Lighting Upgrade	137,657
Police/Courts - Rooftop Units 1 and 2 Replacement	428,250
Police/Detention Center Boiler and Water Heater Upgrade	247,500
Police/Range - Maintenance and Lead Mitigation	55,000
Service Center - HVAC Replacements - 60% of Total Cost	198,000
Norman Smith Service Center Lighting Upgrades - 60% of Cost	21,000
Service Center - Norman Smith Service Center Roof Replacement	652,000
Surge Protection - Citywide	40,000
Veterans Museum - Roof Replacement	25,900
Total Building & Facility Projects	\$ 3,752,375
Information Technology Projects	
Capital Improvements Fund	
Capital Improvement Project Management Software	\$ 75,000
IT - Communications Conduit Installation	150,000
IT - Smart City Project	800,000
Asset Replacement & Refurbishment Fund	
Finance - Innoprise Replacement	\$ 160,000
GPS Network Upgrade (GIS)	75,000
Police - Vehicle Laptop Computer Replacements (includes installation)	240,000
Total Information Technology Projects	\$ 1,185,000
Landscaping Projects	
Open Space & Parks Fund	
Ash Tree Replacement - Citywide	\$ 120,600
Lamar Street and US 287 Island Improvements	125,000
Library - Solar Panel Landscape Upgrade	\$ 80,000
McKay Lake Park and Open Lands - Landscaping	85,000
Total Landscaping Projects	\$ 325,600
Open Space Projects	
Open Space & Parks Fund	
Metzger Open Space - Acquisition Payments to Foundation	277,221
Open Space - Master Plan Update	\$ 325,000
Wildlife Viewing Deck at Skystone Open Space	55,976
Raptor Policy Study	\$ 85,000
Total Open Space Projects	\$ 743,197
Trail System Projects	
Open Space & Parks Fund	
Anthem Community Park Underpass	\$ 528,000
Broomfield Trail - Aspen to Sheridan (BT5)	1,826,139
Broomfield Trail - Aspen through Markel Property (BT4)	\$ 350,000
Broomfield Trail - Federal Cul-de-Sac To Broomfield Trail Connection	160,000
Commerce Street Trail Connection	\$ 193,500
Neighborhood Connection - Iris Street to the Lake Link Trail	100,000
Neighborhood Connection - Yates Trail Connection	\$ 74,100
Regional Trail - Rock Creek to Brainard Drive Underpass and Trail	350,000
Total Trail System Projects	\$ 3,057,639

Non-Recurring Capital Expenditures for 2022	
Capital Improvement Projects	Budget 2022
Parks & Recreation Facility Projects	
Capital Improvements Fund	
Bay - Renovation Phase IV - Repair Pool/ADA Compliant	\$ 2,000,000
Bollard Path Lighting - S Princess Cir to W 128th Ave	40,000
Broomfield County Commons - Expansion - Yellow Pod	\$ 57,278
Parks - Water Reclamation Tap Payments	785,820
Paul Derda Recreation Center - Hardscape Replacement and Repair	\$ 15,000
Siena/Anthem Community Park Playground	256,550
Asset Replacement & Refurbishment Fund	
Parks - Water Reclamation Tap Payments	\$ 785,820
Paul Derda Recreation Center - Hardscape Replacement and Repair	15,000
Paul Derda Recreation Center - Leisure Pool Neptune Sand Filters	\$ 47,000
Paul Derda Recreation Center - Paint Refresh	38,870
Paul Derda Center - Sign Replacement	\$ 71,000
Paul Derda Recreation Center - Track Flooring Replacement	129,000
Paul Derda Recreation Center - Pool Pump Upgrade	\$ 144,000
Pool Accessory Equipment Replacement - All City Pools	14,000
Skate Park Refresh	\$ 189,000
Conservation Trust Fund	
Community Park Ball Field Complex - Signage	\$ 48,000
McKay Lake - Dumpster Enclosure	33,840
Midway Park North and South - Master Plan	\$ 423,060
Paul Derda Recreation Center - Paint Refresh	38,870
Skate Park Refresh	\$ 189,000
Open Space & Parks Fund	
Total Parks & Recreation Facility Projects	\$ 5,321,108
Transportation System Projects	
Capital Improvements Fund	
ADA Ramps Inventory/Study	\$ 40,000
Elmwood St - East 14th Ave to East 18th Ave Reconstruction	76,250
Huron St. 150th to 160th Ave - Widening and Realignment	\$ 500,000
Industrial Lane Bike Lane and Sidewalk - Phase 2	1,915,000
Industrial Lane Bike Lane and Sidewalk - Phase I	\$ 2,032,304
Lowell Blvd. - Left Turn Lane at Middle Peak Drive	75,000
Nickel Street and Industrial Ln - Intersection Improvements	\$ 1,218,210
Upham Street - Local Roadway and Sidewalk Improvements	376,918
Zuni Street and Quail Creek Drive Roundabout	\$ 543,920
Asset Replacement & Refurbishment Fund	
Anthem Ranch Road - Lowell Blvd to Hope Circle Reconstruction	\$ 861,000
Bridge Approach Repairs - Northwest Parkway Bridges	\$ 55,000
Total Transportation System Projects	\$ 7,693,602
Vehicles, Other Equipment and Furniture	
Police - Time Division Multiple Access Radio System Upgrade (Broomfield's Share)	\$ 250,211
Total Vehicles, Other Equipment and Furniture	\$ 250,211

Non-Recurring Capital Expenditures for 2022	
Capital Improvement Projects	Budget 2022
Water Utility Projects	
Baseline Water System Reimbursement	\$ 300,000
Marshall Water Rights Change of Use (50% of cost)	200,000
Mesa Zone - Booster Station	\$ 7,200,000
Meter Conversion/Replacement - Citywide	100,000
Norman Smith Service Center Lighting Upgrades - 20% of Cost	\$ 7,000
North Area Water System Master Plan Improvements - Pipe Capacity and Connections	2,713,000
Potable Water Sampling Stations - Citywide	\$ 16,000
Public Works - Computerized Asset Maintenance Management System (20% of cost)	255,000
Service Center - HVAC Replacements - 20% of Total Cost	\$ 66,000
Siena Reservoir/Pump Station/Pipeline	6,514,122
Utilities Network Infrastructure	\$ 500,000
Water Fund - Master Plan Updates/ Hydraulic Model	25,000
Windy Gap - Storage Reservoir Design And Construction	\$ 11,400,000
Total Water Utility Capital Improvements	\$ 29,296,122
Sewer Utility Projects	
Sewer Collection System - Lines & Facilities	
Baseline (North Park) - Storm and Sanitary Sewer	\$ 32,000
City Park Channel - Midway Park Modifications	771,530
Developer Reimbursement - Anthem Infrastructure License Fee Credits	\$ 491,655
Highland Park Channel - Improvements	25,000
Nissen Channel - Drainage Improvements Country Vista to Big Dry Creek (Broomfield Match 50%)	\$ 580,000
Norman Smith Service Center Lighting Upgrades - 20% of Cost	7,000
Plaster Reservoir Dredging and Habitat Improvements	\$ 1,400,000
Public Works - Computerized Asset Maintenance Management System (20% of cost)	255,000
Rock Creek Basin B Outfall - Erosion Control	\$ 75,000
Service Center - HVAC Replacements - 20% of Total Cost	66,000
Sewer Lift Station Compliance	\$ 2,500,000
Sewer Manhole Lining	200,000
Utilities Network Infrastructure	\$ 500,000
Wastewater Treatment Facility - Aeration Blower and Air Distribution Enhancement	600,000
Wastewater Treatment Facility - Energy Sustainability Plan	\$ 175,000
Wastewater Treatment Facility - Flow Equalization Basin Improvements	1,667,400
Wastewater Treatment Facility - Improvements - Influent and Disinfection Valve Automation	\$ 509,000
Wastewater Treatment Facility - Master Plan Update	450,000
Wastewater Treatment Facility - Odor Control Monitoring and Improvements	\$ 4,250,000
Total Sewer Utility Capital Improvements	\$ 14,554,585
Water Reclamation Utility Projects	
Reuse Water Distribution System - Lines & Facilities	
3.2MG Reuse Water Tank (Lowell and Sheridan)	\$ 2,500,000
Brunner Reservoir South Pipeline Replacement	550,000
Heit Pit - Pump Station/Inlet Improvements	\$ 2,086,908
Heit Pit - Well Field	1,150,000
Marshall Water Rights Change of Use (50% of cost)	\$ 200,000
Total Water Reclamation Utility Capital Improvements	\$ 6,486,908
Total Non-Recurring Capital Improvement Projects 2021	\$ 72,666,347



City and County of Broomfield 2022 Capital Improvement Projects

Building and Facility - PD and Courts

Project Name: Police/Courts - RTU 1 and 2 Replacement

Project #: 22R0016

Project Description:

Total Project Cost: \$428,250

Facilities Services is requesting funding for the replacement of Rooftop Units (RTU) 1 and 2 at the Police and Courts facility.

Background and Justification:

The Police and Courts facility utilizes three rooftop units to condition the building. RTU-1 serves the Police Department, RTU-2 serves the Courts area, and RTU-3 serves the Dispatch and Emergency Operations Center. RTU-3 was replaced in 2019, the other two were installed when the building was constructed. The age and condition of RTU-1 and RTU-2 have increased repair costs due to failures.

Problem to be Solved and/or Benefit to Citizens:

In the past two years, Facility Services has allocated 1,066 regular and 157 overtime hours, and an estimated \$4,213 in parts and materials to maintain and repair RTU-1 and RTU-2. Replacement of the equipment would align with Broomfield's sustainability and maintaining service initiatives.

Alternatives/Consequences if not Funded:

Delay replacement

Project Association:

N/A

Operating Budget Impact:

With modern technology, RTU's increased SEER rating, use of fan VFDs, and greater combustion standards, the City could save \$900-\$3,600 per RTU annually in utility costs. New high efficiency units use approximately 35% less electricity than the current units.

Funding Source:

Sales and Use Tax

Prior Year Costs	2020 Actual	2021 Funding	2022 Funding	2023 Funding	
\$0	\$0	\$0	\$428,250	\$0	
2024 Funding	2025 Funding	2026 Funding	Future Needs	Total Project Cost	
\$0	\$0	\$0	\$0	\$428,250	



City and County of Broomfield 2022 Capital Improvement Projects

Building and Facility - PD and Courts

Project Name: Police/Detention Center - Mechanical Boiler and Domestic Water Heater Upgrade

Project #: 22R0022

Project Description:

Total Project Cost: \$247,500

Facilities Services would like to request funding for a Mechanical Boiler and Domestic Water Heater Upgrade in the primary boiler room at the Police Training and Detention Center facility.

Background and Justification:

The existing system utilizes two 1.8 million BTU Bryant boilers (original to the building in 2001) to provide heating water to the building. The domestic water loop is heated by two 990,000 BTU Lochinvar boilers (also original to the building) that supplies hot water to two 750 gallon storage tanks.

Problem to be Solved and/or Benefit to Citizens:

The existing Bryant boilers have an efficiency rating of 55-60% due to their age and condition. The boilers have met the expected life cycle of twenty years. In the past five years, facilities staff have responded to 45 failures totaling 123.5 man hours and \$14,698.95 in expenditures associated with heating water system repairs. The heat exchangers are no longer efficiently heating the water which is leading to higher cost of operation and more frequent burner and component replacements. This CIP would replace the two existing Bryant boilers with a 99% efficient tankless rack system to provide hot water to the original side of the building. The replacement boilers are estimated to decrease natural gas consumption by approximately 11-14% on each piece of equipment.

Alternatives/Consequences if not Funded:

Delay replacement of the boilers.

Project Association:

N/A

Operating Budget Impact:

This project will reduce operational costs including energy costs and maintenance costs. Repairs and maintenance are expected to be covered by warranty for several yers, depending on the equipment purchased.

Funding Source:

Sales and Use Tax

Prior Year Costs	2020 Actual	2021 Funding	2022 Funding	2023 Funding
\$0	\$0	\$0	\$247,500	\$0
2024 Funding	2025 Funding	2026 Funding	Future Needs	Total Project Cost
\$0	\$0	\$0	\$0	\$247,500



City and County of Broomfield 2022 Capital Improvement Projects

Building and Facility Projects

Project Name: **6 Garden Center - Roof Replacement**

Project #: **22R0020**

Project Description:

Total Project Cost: **\$278,000**

Facility Services is requesting that the existing 25 year old Ballasted EPDM roofing system be replaced at the 6 Garden Center Facility.

Background and Justification:

The new roofing will be needed to replace the existing 9,776 sq ft roofing system.

Problem to be Solved and/or Benefit to Citizens:

During a roofing audit in 2021, Bodis Group reported that the ballasted EPDM roofing system is at risk of tearing away from the parapet walls due to membrane shrinkage from age. The perimeter parapet wall flashing separation was noted in the field as well.

Alternatives/Consequences if not Funded:

The roof has been repaired but is at the end of its waterproofing life cycle, so replacement is the only alternative..

Project Association:

N/A

Operating Budget Impact:

The new roof will reduce operational costs in the near term by reducing repairs.

Funding Source:

Sales and Use Tax

Prior Year Costs	2020 Actual	2021 Funding	2022 Funding	2023 Funding
\$0	\$0	\$0	\$278,000	\$0
2024 Funding	2025 Funding	2026 Funding	Future Needs	Total Project Cost
\$0	\$0	\$0	\$0	\$278,000



City and County of Broomfield 2022 Capital Improvement Projects

Building and Facility Projects

Project Name: Broomfield Depot Museum - Outbuilding Rehabilitation **Project #:** 19M0057

Project Description: **Total Project Cost:** \$345,500

This request is to stabilize and rehabilitate three historic outbuildings—a Pumphouse, an Outhouse, and the Broomfield-landmarked Honey House—at the Broomfield Depot Museum that are in poor condition.

Background and Justification:

All three structures were on the Crawford Farm and were saved and then moved to their current location on the museum grounds—the Pumphouse and Outhouse in 1992, and the Honey House in 1996. Both the Pumphouse and Outhouse are in very poor condition and are showing signs of imminent failure. The Pumphouse is a safety hazard. If someone were to lean on one of the deteriorated horizontal boards, it is possible it would break.

Problem to be Solved and/or Benefit to Citizens:

Stabilizing and preserving the Outhouse and Pumphouse will allow museum staff and volunteers to interpret them for school groups and the general public. The rehabilitated Honey House could be used for programming space, exhibit space, or storage. This would be a significant benefit to Broomfield and its citizens, both young and old.

Alternatives/Consequences if not Funded:

If the structures are not rehabilitated, they will continue to deteriorate and will eventually need to be torn down for safety reasons.

Project Association:

None

Operating Budget Impact:

There will be no additional operating appropriations once the buildings are rehabilitated. The weekly cleaning schedule for the Depot could include a cleaning of the Honey House, which is modest in size.

Funding Source:

Sales and Use Tax

Prior Year Costs	2020 Actual	2021 Funding	2022 Funding	2023 Funding	
\$14,042	\$7,033	\$13,552	\$310,873	\$0	
2024 Funding	2025 Funding	2026 Funding	Future Needs	Total Project Cost	
\$0	\$0	\$0	\$0	\$345,500	



City and County of Broomfield 2022 Capital Improvement Projects

Building and Facility Projects

Project Name: Broomfield Facilities - Parking Lot Lighting Upgrade

Project #: 19N0029

Project Description:

Total Project Cost: \$498,150

This is a 5 year project request to improve 246 existing Metal Halide and High Pressure Sodium parking lot lights with LED's.

Background and Justification:

We currently have in place LED lighting at the Health and Human Services, Library and Dog Park parking areas. Light outages from burnt out lamps or ballast in the City and County of Broomfield facility parking lots have been problematic.

Problem to be Solved and/or Benefit to Citizens:

Replace current parking lot lighting with new and efficient LED lighting, improve lighting conditions and reduce energy consumption at George DeCiero Building, Police/Courts, Paul Derda Recreation Center, Commons Park, Broomfield Industrial Park, Detention Center, Service Center, Water Treatment Plant, Wastewater Treatment Plant & Depot Hill.

Alternatives/Consequences if not Funded:

Leave the parking light conditions as is.

Project Association:

None

Operating Budget Impact:

Decrease the energy consumption and may reduce hours required to maintain city owned street lighting and operating materials.

Funding Source:

Sales and Use Tax

Prior Year Costs	2020 Actual	2021 Funding	2022 Funding	2023 Funding
\$12,323	\$0	\$109,807	\$37,500	\$22,500
2024 Funding	2025 Funding	2026 Funding	Future Needs	Total Project Cost
\$22,500	\$37,500	\$30,000	\$226,020	\$498,150



City and County of Broomfield 2022 Capital Improvement Projects

Building and Facility Projects

Project Name: Broomfield Fleet Electric Vehicles & Charging Stations

Project #: 20P0058

Project Description:

Total Project Cost: \$177,853

This request is to facilitate a phased program of replacing current vehicles that are due to be replaced with electric alternatives. This includes installing the charging infrastructure and training for Fleet staff.

Background and Justification:

Public Works and Sustainability Staff worked together to recommend this phased replacement program.

Problem to be Solved and/or Benefit to Citizens:

The project works towards Broomfield's sustainability goals for greenhouse gas reduction.

Alternatives/Consequences if not Funded:

Do not switch to an EV Fleet.

Project Association:

None

Operating Budget Impact:

Operating budget would need to increase to cover broken, vandalized, or worn replacements/repairs.

Funding Source:

Sales and Use Tax

Prior Year Costs	2020 Actual	2021 Funding	2022 Funding	2023 Funding	
\$0	\$27,853	\$30,000	\$120,000	\$0	
2024 Funding	2025 Funding	2026 Funding	Future Needs	Total Project Cost	
\$0	\$0	\$0	\$0	\$177,853	



City and County of Broomfield 2022 Capital Improvement Projects

Building and Facility Projects

Project Name: Card Readers and Keypads

Project #: 22R0014

Project Description:

Total Project Cost: \$225,000

This request is to add card readers and keypad access to doors at the Paul Derda Recreation Center, Community Center, and Library/Cultural Affairs locations.

Background and Justification:

This request will reduce the number of hard keys assigned to staff.

Problem to be Solved and/or Benefit to Citizens:

If keys are lost, the risk is the cost to rekey facilities and also leaves a vulnerability to theft or vandalism. Keypads and keycards provide the ability to track access, cancel a card for a departing user, and reprogram keypads quickly and remotely.

Alternatives/Consequences if not Funded:

Continue with hard keys.

Project Association:

N/A

Operating Budget Impact:

None

Funding Source:

Sales and Use Tax

Prior Year Costs	2020 Actual	2021 Funding	2022 Funding	2023 Funding	
\$0	\$0	\$0	\$225,000	\$0	
2024 Funding	2025 Funding	2026 Funding	Future Needs	Total Project Cost	
\$0	\$0	\$0	\$0	\$225,000	



City and County of Broomfield 2022 Capital Improvement Projects

Building and Facility Projects

Project Name: City and County Building - Lighting Upgrade

Project #: 18M0059

Project Description:

Total Project Cost: \$120,000

Upgrade the existing recessed parabolic troffer fluorescent lighting fixtures throughout the entire facility (a total of 628 luminaries) with an energy efficient LED light fixture.

Background and Justification:

Existing lighting is energy inefficient and potentially harmful to the environment. Supposedly these lights can last about 10,000 hours, but their lives are reduced significantly if they are turned on and off too frequently. As a result, users should not use them in places where people could turn them on only briefly. Instead, they should be used in areas where they will be left on for a while. The most alarming drawback of fluorescent lamps, especially among environmentally conscious users, is that the lamps contain mercury. While this element is not toxic or dangerous when the bulbs are being used, it will surely be if the bulbs are broken and not disposed of correctly.

Problem to be Solved and/or Benefit to Citizens:

Replacing existing fixtures with an energy star-rated LED light fixture will cut energy usage by approximately 90%. Receiving a potentially significant rebate on the new fixture from Xcel Energy will also save tax dollars. With an average life expectancy of 100,000 hours, this LED lighting upgrade will equate to potentially 20 years of lighting with minimal maintenance.

Alternatives/Consequences if not Funded:

The consequences of not funding this project will continue to be costly not only by the cost of maintenance but by the cost of ballasts and lamps.

Project Association:

PD Lighting Upgrade

Operating Budget Impact:

The payback on this project is projected to be about 3 years.

Funding Source:

Sales and Use Tax

Prior Year Costs	2020 Actual	2021 Funding	2022 Funding	2023 Funding
\$5,208	\$0	\$0	\$114,792	\$0
2024 Funding	2025 Funding	2026 Funding	Future Needs	Total Project Cost
\$0	\$0	\$0	\$0	\$120,000



City and County of Broomfield 2022 Capital Improvement Projects

Building and Facility Projects

Project Name: City and County Building - Reconfiguration

Project #: 19N0020

Project Description:

Total Project Cost: \$152,830

Analyze space on the second floor, including Human Resources, Open Space, Finance, and Communications.

Background and Justification:

Facility Services is frequently requested to make changes to office space to make room for new staff, or for changes to the current use of an area. Storage space is insufficient for desk files or required hard copies, and there are small areas of space not being well utilized.

Problem to be Solved and/or Benefit to Citizens:

An in-depth analysis of how the space is being used and the potential for growth is necessary to give staff adequate space to perform their jobs. A review of office/cubicle/desk configurations is needed to allow work groups to be adjacent to each other and space to be used efficiently, while ensuring ADA compliance.

Alternatives/Consequences if not Funded:

Continue to make changes on an as-needed basis.

Project Association:

None

Operating Budget Impact:

None

Funding Source:

Sales and Use Tax

Prior Year Costs	2020 Actual	2021 Funding	2022 Funding	2023 Funding
\$2,830	\$0	\$0	\$150,000	\$0
2024 Funding	2025 Funding	2026 Funding	Future Needs	Total Project Cost
\$0	\$0	\$0	\$0	\$152,830



City and County of Broomfield 2022 Capital Improvement Projects

Building and Facility Projects

Project Name: City and County Building - Second Floor Space Utilization and Reconfiguration **Project #:** 21Q0008

Project Description: **Total Project Cost:** \$909,170
 Redesign and restructuring of the second floor employee workspace to accommodate efficient workforce growth, productivity and safety.

Background and Justification:
 The current office space and cubicle configuration on the second floor has exceeded functional capacity for staff with regards to safety, spacing, and productivity. This issue creates a problem for accommodating the additional staff growth anticipated to meet the needs of the rapidly growing citizen population of the City and County of Broomfield.

Problem to be Solved and/or Benefit to Citizens:
 The second floor is home to a number of departments that provide critical internal and external customer support. As the City and County of Broomfield grows, so do the demands for these services. The addition of employees to meet the needs of our growing community has created an increase in the demand for workspace in order to meet customer needs, a growing workload and both internal and external service requests.

Alternatives/Consequences if not Funded:
 CCOB will be unable to provide workstations to accommodate projected staff growth or provide customers with effective and efficient service.

Project Association:
 Facilities Staff have requested funding to make HVAC adjustments for ductwork and VAVs located in the City and County Building.

Operating Budget Impact:
 Decrease the demand and overtime that Facilities staff have been dedicating to cubicle adjustments.

Funding Source:
 Sales and Use Tax

Prior Year Costs	2020 Actual	2021 Funding	2022 Funding	2023 Funding	
\$0	\$0	\$147,170	\$762,000	\$0	
2024 Funding	2025 Funding	2026 Funding	Future Needs	Total Project Cost	
\$0	\$0	\$0	\$0	\$909,170	



City and County of Broomfield 2022 Capital Improvement Projects

Building and Facility Projects

Project Name: Emergency Generator Upgrades - Citywide

Project #: 16K0018

Project Description:

Total Project Cost: **\$150,000**

Upgrade emergency generators at George Di Ciero City and County Building, Police and Courts Building, Detention and Training Center, and the Broomfield Community and Senior Center.

Background and Justification:

Equipment will include an outdoor rated manual transfer switch. The switch will be equipped with cam-locks and a 120 volt outlet to provide shore power to the connected portable generator for battery charger and coolant heater operation. Automatic remote starting will be installed via isolated relay contacts. This upgrade would enhance safety and reduce required connection time significantly when an alternate power source is needed.

Problem to be Solved and/or Benefit to Citizens:

Developing a standby system will protect the existing emergency generators from a catastrophic event, response time will be more efficient, and downtime will be decreased. Most importantly, safety will not be compromised.

Alternatives/Consequences if not Funded:

Response time and downtime would both be higher if the main emergency generator fails.

Project Association:

None

Operating Budget Impact:

None

Funding Source:

Sales and Use Tax

Prior Year Costs	2020 Actual	2021 Funding	2022 Funding	2023 Funding	
\$81,097	\$2,100	\$0	\$66,803	\$0	
2024 Funding	2025 Funding	2026 Funding	Future Needs		Total Project Cost
\$0	\$0	\$0	\$0		\$150,000



City and County of Broomfield 2022 Capital Improvement Projects

Building and Facility Projects

Project Name: Norman Smith Service Center - Lighting Upgrades

Project #: 21M0060

Project Description:

Total Project Cost: \$35,000

Upgrade the existing recessed parabolic troffer fluorescent lighting fixtures throughout the entire facility (a total of 330 luminaries) with an energy efficient LED light fixture.

Background and Justification:

Existing lighting is energy inefficient and potentially harmful to the environment.

Problem to be Solved and/or Benefit to Citizens:

Replacing existing fixtures with an energy star-rated LED light fixture will cut energy usage by approximately 90%. Receiving a potentially significant rebate on the new fixture from Xcel Energy will also save tax dollars. With an average life expectancy of 100,000 hours, this LED lighting upgrade will potentially last for 20 years with minimal maintenance.

Alternatives/Consequences if not Funded:

Consequences include the cost of maintenance and the cost of ballasts and lamps.

Project Association:

GDC Lighting Upgrade

Operating Budget Impact:

The payback on this project is projected to be about 3 years.

Funding Source:

Sales and Use Tax / Utility Service Charge

Prior Year Costs	2020 Actual	2021 Funding	2022 Funding	2023 Funding	
\$0	\$0	\$0	\$35,000	\$0	
2024 Funding	2025 Funding	2026 Funding	Future Needs		Total Project Cost
\$0	\$0	\$0	\$0		\$35,000



City and County of Broomfield 2022 Capital Improvement Projects

Building and Facility Projects

Project Name: Police/Courts - Lighting Upgrade

Project #: 18M0050

Project Description:

Total Project Cost: **\$140,000**

Upgrade the existing recessed parabolic troffer fluorescent lighting fixtures throughout the entire facility (a total of 760 luminaries) with an energy efficient LED light fixture.

Background and Justification:

Existing lighting is energy inefficient and potentially harmful to the environment.

Problem to be Solved and/or Benefit to Citizens:

Replacing existing fixtures with an energy star-rated LED light fixture will cut energy usage by approximately 90%. Receiving a potentially significant rebate on the new fixture from Xcel Energy will also save tax dollars. With an average life expectancy of 100,000 hours, this LED lighting upgrade will potentially last for 20 years with minimal maintenance.

Alternatives/Consequences if not Funded:

Consequences include the cost of maintenance and the cost of ballasts and lamps.

Project Association:

None

Operating Budget Impact:

The energy cost savings from this project will cover the capital investment in just over two years.

Funding Source:

Sales and Use Tax

Prior Year Costs	2020 Actual	2021 Funding	2022 Funding	2023 Funding	
\$2,343	\$0	\$0	\$137,657	\$0	
2024 Funding	2025 Funding	2026 Funding	Future Needs	Total Project Cost	
\$0	\$0	\$0	\$0	\$140,000	



City and County of Broomfield 2022 Capital Improvement Projects

Building and Facility Projects

Project Name: Police/Range Maintenance and Lead Mitigation

Project #: 22R0011

Project Description:

Total Project Cost: **\$195,000**

The Environmental Services Division of Public Works is requesting a Lead Maintenance and Reclamation program for the police department's outdoor shooting range.

Background and Justification:

In 2004, a target system was installed and the range has been the primary location for the Police Department to do firearms training and qualifications. In addition, several other police departments use the range for training and qualifications. In 2016, lead reclamation was performed. At that time, it was recommended that the program continue every 5 years. Due to COVID, the program wasn't included in the 2021 budget. Environmental Services is proposing to contract with an approved vendor to perform a regularly scheduled lead mitigation and maintenance program in an effort to prevent potential environmental and/or safety issues and meet US EPA and Colorado Best Management Practices for lead at outdoor shooting ranges.

Problem to be Solved and/or Benefit to Citizens:

Lead is a hazardous contaminant and needs to be mitigated in accordance with EPA recommendations.

Alternatives/Consequences if not Funded:

None

Project Association:

None

Operating Budget Impact:

This will be a recurring CIP impact, but doesn't affect operating costs.

Funding Source:

Sales and Use Tax

Prior Year Costs	2020 Actual	2021 Funding	2022 Funding	2023 Funding	
\$0	\$0	\$0	\$55,000	\$0	
2024 Funding	2025 Funding	2026 Funding	Future Needs		Total Project Cost
\$0	\$0	\$0	\$140,000		\$195,000



City and County of Broomfield 2022 Capital Improvement Projects

Building and Facility Projects

Project Name: Service Center - HVAC Replacements

Project #: 22M0058

Project Description:

Total Project Cost: \$330,000

Replace two roof top units (RTU) and six make-up air (MUA) units with evaporative cooling.

Background and Justification:

The units were manufactured in 1996, which puts them at 20 years of age. Ashrae (International Technical Society of HVAC) standards suggest replacement for gas fired heaters at 15 years of service to reduce high maintenance costs and improve energy efficiency. The units are not energy efficient and appear to be undersized. Rooftop units represent a very large opportunity to increase energy efficiency in commercial buildings. This equipment is exposed to the elements, since it is on a rooftop and in outdoor space. Exposure shortens equipment life, so even well cared for RTUs have a life expectancy of about 15 years.

Problem to be Solved and/or Benefit to Citizens:

The replacement HVAC equipment would benefit the citizens/taxpayers by providing new energy efficient equipment and reducing maintenance and downtime. The 2011 building assessment indicated that these units were all in fair condition, past their life expectancy and in need of replacement.

Alternatives/Consequences if not Funded:

Energy loss will continue to exist, and system failure will eventually result in complete failure.

Project Association:

Service Center Remodel/Expansion.

Operating Budget Impact:

No additional expense

Funding Source:

Sales and Use Tax / Utility Service Charge

Prior Year Costs	2020 Actual	2021 Funding	2022 Funding	2023 Funding	
\$0	\$0	\$0	\$330,000	\$0	
2024 Funding	2025 Funding	2026 Funding	Future Needs	Total Project Cost	
\$0	\$0	\$0	\$0	\$330,000	



City and County of Broomfield 2022 Capital Improvement Projects

Building and Facility Projects

Project Name: Service Center - Norman Smith Roof Replacement

Project #: 22R0023

Project Description:

Total Project Cost: \$652,000

Facility Services is requesting that a new roofing system be installed for the remodel at the Norman Smith Service Center Facility.

Background and Justification:

The new roofing will be needed to replace the existing 35,000 sq ft roofing system. It is recommended that is completed concurrently with the building remodel.

Problem to be Solved and/or Benefit to Citizens:

The Bodis Group was hired to audit the roofing system and found that the current 25 year old ballasted EPDM system is in need of replacement. The EPDM flashings are at risk of tearing away from the parapet walls due to membrane shrinkage from age. Old repairs are also failing and perimeter parapet wall flashing separation was noted in the field.

Alternatives/Consequences if not Funded:

None. Repairs are no longer sufficient.

Project Association:

Norman Smith Service Center Remodel (20P0003) and

Operating Budget Impact:

Operational costs will be reduced in the short term.

Funding Source:

Sales and Use Tax

Prior Year Costs	2020 Actual	2021 Funding	2022 Funding	2023 Funding	
\$0	\$0	\$0	\$652,000	\$0	
2024 Funding	2025 Funding	2026 Funding	Future Needs		Total Project Cost
\$0	\$0	\$0	\$0		\$652,000



City and County of Broomfield 2022 Capital Improvement Projects

Building and Facility Projects

Project Name: **Surge Protection - Citywide**

Project #: **16K0019**

Project Description:

Total Project Cost: **\$124,418**

Integrate/modify surge protection devices (SPD) and/or transient voltage surge suppressors (TVSS) in critical and emergency main distribution centers (MDC) as well as electrical panels throughout Broomfield.

Background and Justification:

Install SPD or TVSS devices in power distribution panels, process control systems, communication systems and/or other heavy-duty industrial like systems for the purpose of protecting against electrical surges and spikes, including those caused by lightning, limiting the voltage supplied to an electric device by either blocking or by shorting to ground any unwanted voltages above the safe threshold.

Problem to be Solved and/or Benefit to Citizens:

Numerous facilities are without any surge protection. Surge protection for emergency power distribution is required by the National Electrical Code (NEC) to protect life safety equipment. Annually, the cost of equipment damage and operational downtime due to power/lightning problems comes at a significant price. Data center/IT infrastructures, including desktops and printers, are susceptible to sever damage.

Alternatives/Consequences if not Funded:

Surges could continue negatively affecting equipment; electrical damages can lead to operational upsets even before failure occurs. The semiconductor junctions of electric devices are particularly susceptible to progressive deterioration.

Project Association:

None

Operating Budget Impact:

None

Funding Source:

Sales and Use Tax

Prior Year Costs	2020 Actual	2021 Funding	2022 Funding	2023 Funding	
\$33,030	\$1,388	\$10,000	\$40,000	\$20,000	
2024 Funding	2025 Funding	2026 Funding	Future Needs	Total Project Cost	
\$20,000	\$0	\$0	\$0	\$124,418	



City and County of Broomfield 2022 Capital Improvement Projects

Building and Facility Projects

Project Name: Veterans Museum - Roof Replacement

Project #: 22R0021

Project Description:

Total Project Cost: \$25,900

Facility Services is requesting that the existing shingle roofing system be replaced at the 12 Garden Center Facility.

Background and Justification:

The new roofing will be needed to replace the existing 10,000 sq ft roofing system. The current asphalt shingle roof is 24 years old and is in dire need of replacement. The shingles are at risk of tearing away from the decking due to age.

Problem to be Solved and/or Benefit to Citizens:

The roof system has reached the end of its life cycle. The building is used for the Veterans Museum and has irreplaceable historical artifacts and items. The new roofing will help protect the valuable items from possible water damages from roof leaks. Over the past two years there have been 21 reported roofing repairs needed and was recommended for replacement by roofing vendors and inspectors.

Alternatives/Consequences if not Funded:

Due to the age of the roof, repairs are no longer sufficient. Replacement is the only recommended alternative.

Project Association:

N/A

Operating Budget Impact:

Operational costs will be reduced in the near term due to reduced repair costs.

Funding Source:

Sales and Use Tax

Prior Year Costs	2020 Actual	2021 Funding	2022 Funding	2023 Funding	
\$0	\$0	\$0	\$25,900	\$0	
2024 Funding	2025 Funding	2026 Funding	Future Needs	Total Project Cost	
\$0	\$0	\$0	\$0	\$25,900	



City and County of Broomfield 2022 Capital Improvement Projects

Information Technology Projects

Project Name: **Finance - Innoprise Replacement**

Project #: **22R0024**

Project Description:

Total Project Cost: **\$1,849,200**

This project is to replace the Harris Innoprise financial system.

Background and Justification:

The City and County of Broomfield has been utilizing Harris Innoprise since 2007. All enterprise technology solutions should be evaluated for best fit/function every 8-10 years (if not sooner as business needs evolve). In alignment with this practice, CCOB has reached this mark in the lifecycle with Innoprise. The Finance ERP system is foundational to how CCOB conducts business and is required to integrate with key functions such as accounts payable, accounts receivable, general ledger, budgeting, procurement, and more.

Problem to be Solved and/or Benefit to Citizens:

The goals of this initiative are to improve productivity, transparency, mobility; provide tools to inform decision making; and allow for ease of integration with other systems. This project will kick off in January 2022 with high-level requirements development, market research, the production of an RFP to identify a product/vendor, and then procurement of the solution. We will then move into the implementation phase in in January 2023 with a significant focus on change management for the users affected. Go-live is expected late 2023.

Alternatives/Consequences if not Funded:

No alternatives are available.

Project Association:

ComDev - Innoprise Replacement

Operating Budget Impact:

System maintenance

Funding Source:

Sales and Use Tax

Prior Year Costs	2020 Actual	2021 Funding	2022 Funding	2023 Funding	
\$0	\$0	\$0	\$160,000	\$1,689,200	
2024 Funding	2025 Funding	2026 Funding	Future Needs	Total Project Cost	
\$0	\$0	\$0	\$0	\$1,849,200	



City and County of Broomfield 2022 Capital Improvement Projects

Information Technology Projects

Project Name: **GPS Network Upgrade (GIS)**

Project #: **20P0009**

Project Description:

Total Project Cost: **\$75,000**

Evaluation, Review and Updating of the City and County of Broomfield GPS Network.

Background and Justification:

The current stations that make up the existing GPS network have been in the ground for a minimum of a decade or more, and may have shifted in their horizontal position and/or vertical elevation during that time. Also due to the elapsed time and construction within network limits, there has been a destruction of a number of stations.

Problem to be Solved and/or Benefit to Citizens:

Evaluation of existing 32 Broomfield station/monuments, 34 NGS or other Agency Monuments, and ten 66-Station network to determine if replacements are warranted, expansion is needed, or appropriate positioning is required. A set of new GPS control point data sheets will be created for each station in the network.

Alternatives/Consequences if not Funded:

If this project is not approved developers will have to use the outdated and damaged GPS network as the base for their plat submittals and for any surveying work being done within the City and County limits.

Project Association:

None

Operating Budget Impact:

None

Funding Source:

Sales and Use Tax

Prior Year Costs	2020 Actual	2021 Funding	2022 Funding	2023 Funding	
\$0	\$0	\$0	\$75,000	\$0	
2024 Funding	2025 Funding	2026 Funding	Future Needs	Total Project Cost	
\$0	\$0	\$0	\$0	\$75,000	



City and County of Broomfield 2022 Capital Improvement Projects

Information Technology Projects

Project Name: IT - Communications Conduit Installation

Project #: 17M0003

Project Description:

Total Project Cost: \$1,035,362

This request is to establish an annual reserve fund to support opportunities to install conduit as part of other development projects when it is in the best interest of the City and County of Broomfield.

Background and Justification:

The majority of the costs to install fiber or other communications media into the ground are the digging costs. It is in the best interest of the City and County of Broomfield to request that the developer add extra conduit for the City and County’s future use, which will save hundreds of thousands of dollars. The demand for connectivity has increased exponentially with multiple projects requiring access to a stable and reliable network. Often times, a project will be approved that requires new conduit and fiber in an area that has been dug up for the same purpose within the last two years.

Problem to be Solved and/or Benefit to Citizens:

Several permits to install fiber optics and similar network media are submitted each month. Some of these permits require digging along major roadways or through areas with limited connectivity. A process has been developed to allow the IT Department and other interested parties to participate in the permit review process and determine if there is an opportunity to request the developer to install additional conduits for future use by the City and County. Capturing the opportunity to add conduit significantly reduces the overall costs and expedites the process to utilize the conduit to meet the new requirements.

Alternatives/Consequences if not Funded:

The City and County may continue to miss opportunities to partner with developers and be required to pay full costs for fiber or similar communications media for all future projects.

Project Association:

This project could be associated with all projects that require installing fiber optics or other communications media in the ground throughout the City and County of Broomfield.

Operating Budget Impact:

No anticipated impacts to operating budgets.

Funding Source:

Sales and Use Tax

Prior Year Costs	2020 Actual	2021 Funding	2022 Funding	2023 Funding	
\$81,024	\$394,306	\$260,032	\$150,000	\$150,000	
2024 Funding	2025 Funding	2026 Funding	Future Needs	Total Project Cost	
\$0	\$0	\$0	\$0	\$1,035,362	



City and County of Broomfield 2022 Capital Improvement Projects

Information Technology Projects

Project Name: IT - Smart City Project

Project #: 19M0005

Project Description:

Total Project Cost: \$4,136,066

Improve the quality of life by enhancing and adding new City and County of Broomfield services to the community through the use and access of unified high-speed connected technologies.

Background and Justification:

The factors that are driving the City and County to evaluate the need to connect citizens, businesses and our community to new and emerging opportunities that require access and use of connected technologies. These opportunities include smart cars, smart homes, automated traffic control, sensor based real time monitoring of industrial affects on the environment, telemedicine, uses of artificial intelligence, and many more example of how the Internet of Things (IoT). The common denominator behind all of the smart technologies and future use of dynamic sensors and artificial intelligence is a universal fast, affordable, and reliable connection. Commonly referred to as broadband services, that are delivered to mobile and static devices. The foundation for broadband services is a network that is comprised of fiber-optics and high-speed wireless communications systems.

Problem to be Solved and/or Benefit to Citizens:

Should City Council decide to proceed with coordinating the development of a universal network, the goals will be to promote economic development, increase options and competition for internet service providers, reduce time to delivery and access barriers for communications between organizations, sensors, or other network aware devices, and paving the way for future education, lifestyle, and health and transportation services.

Alternatives/Consequences if not Funded:

The Information Technology department would recommend utilizing an add service on top of the public WiFi network that could be used to recover costs and possibly support future development of a Smart City network.

Project Association:

This project could be associated with any other CIP request involving the use of fiber optics or other communications media.

Operating Budget Impact:

Depending on the size and scope of what would need to be accomplished, the plan is to utilize a master developer approach to minimize impacts on existing resources.

Funding Source:

Sales and Use Tax

Prior Year Costs	2020 Actual	2021 Funding	2022 Funding	2023 Funding	
\$12,925	\$595,439	\$1,127,702	\$800,000	\$800,000	
2024 Funding	2025 Funding	2026 Funding	Future Needs	Total Project Cost	
\$800,000	\$0	\$0	\$0	\$4,136,066	



City and County of Broomfield 2022 Capital Improvement Projects

Information Technology Projects

Project Name: Police - Vehicle Laptop Computer Replacements (includes installation)

Project #: 11D0037

Project Description:

Total Project Cost: \$1,752,189

This project replaces the computers installed in the police vehicles. There are a total of 40 computers that will be replaced over a three-year period. This funding will replace 13 computers.

Background and Justification:

The computers needing to be replaced are more than five years old. They are a necessary tool for the Police Department to do its job and to provide services to the community.

Problem to be Solved and/or Benefit to Citizens:

The computers in the police vehicles have exceeded their warranty.

Alternatives/Consequences if not Funded:

No alternatives were reviewed for this project due to the functionality that police vehicle computers provide to the Police Department.

Project Association:

None

Operating Budget Impact:

This project does not affect operating costs.

Funding Source:

Sales and Use Tax

Prior Year Costs	2020 Actual	2021 Funding	2022 Funding	2023 Funding
\$552,189	\$0	\$0	\$240,000	\$0
2024 Funding	2025 Funding	2026 Funding	Future Needs	Total Project Cost
\$0	\$240,000	\$0	\$720,000	\$1,752,189



City and County of Broomfield 2022 Capital Improvement Projects

Information Technology Projects

Project Name: Public Works - Computerized Asset Maintenance Management System

Project #: 18F0044

Project Description:

Total Project Cost: \$2,273,750

The IT Department requests future funding to replace the current work order software used by Public Works. The software is used to schedule street and utilities repairs and maintenance work. 60% 20% 20%

Background and Justification:

The current software system was purchased in 2001. The company is no longer in business, so updates are not available.

Problem to be Solved and/or Benefit to Citizens:

The software will allow the Public Works Department to make replace/repair decisions based on useful life data that is captured by the Computerized Asset Maintenance Management System (CMMS).

In addition to managing work and activities in Public Works, the CMMS will also standardize the manner in which the City and County tracks its assets. Various operating departments, as well as the Finance Department, used different types of applications and systems to maintain asset ledgers and records. Standardizing the asset inventory on a single platform was recommended by the Performance and Internal Audit Department as part of an audit of the capital improvement program.

Alternatives/Consequences if not Funded:

The alternative would be to continue to use the current outdated software until it fails.

Project Association:

None

Operating Budget Impact:

The IT Department Operating Budget would acquire the cost of annual maintenance and licensure of the CMMS System for the Public Works Department.

Funding Source:

Sales and Use Tax / Utility Service Charge

Prior Year Costs	2020 Actual	2021 Funding	2022 Funding	2023 Funding
\$0	\$0	\$90,000	\$510,000	\$139,050
2024 Funding	2025 Funding	2026 Funding	Future Needs	Total Project Cost
\$139,050	\$937,300	\$458,350	\$0	\$2,273,750



City and County of Broomfield 2022 Capital Improvement Projects

Open Space Projects

Project Name: Metzger Open Space - Acquisition Payments to Foundation **Project #:** 14H0056

Project Description: **Total Project Cost:** \$6,412,229

This project will fund the acquisition of the Metzger Open Space area.

Background and Justification:

Open Space property purchases contribute to the Comprehensive Plan goal of maintaining 40% of all land as open land within the community.

Problem to be Solved and/or Benefit to Citizens:

None

Alternatives/Consequences if not Funded:

None

Project Association:

None

Operating Budget Impact:

Payment only

Funding Source:

Open Space and Parks Fund

Prior Year Costs	2020 Actual	2021 Funding	2022 Funding	2023 Funding
\$4,553,347	\$275,633	\$273,389	\$277,221	\$342,938

2024 Funding	2025 Funding	2026 Funding	Future Needs	Total Project Cost
\$344,438	\$345,263	\$0	\$0	\$6,412,229



City and County of Broomfield 2022 Capital Improvement Projects

Open Space Projects

Project Name: Open Space - Master Plan Update

Project #: 17K0051

Project Description:

Total Project Cost: \$325,000

The Open Space, Parks, Recreation, and Trails Master Plan (Plan) was approved in 2005. The Plan requires a tune-up to reflect changes in the community and innovations related to open space, parks, recreation, and trails.

Background and Justification:

The Plan needs to be updated given the 12 year span of time since its approval. Without the update, the Plan could become out of step with the Comprehensive Plan Update and City Council and citizen goals.

Problem to be Solved and/or Benefit to Citizens:

A survey of the community is also proposed as was done with the previous Plan. The statistical survey proved to be very helpful in guiding the development of the Plan. Once the Comprehensive Plan Update is completed, there will likely be follow-up policy and planning issues that will also need to be addressed.

Alternatives/Consequences if not Funded:

Broomfield's key planning document will become outdated and not relate to new thoughts, the growth of the community, and community goals related to open space, parks, recreation, and trails.

Project Association:

None

Operating Budget Impact:

None

Funding Source:

Open Space and Parks Fund

Prior Year Costs	2020 Actual	2021 Funding	2022 Funding	2023 Funding
\$0	\$0	\$0	\$325,000	\$0
2024 Funding	2025 Funding	2026 Funding	Future Needs	Total Project Cost
\$0	\$0	\$0	\$0	\$325,000



City and County of Broomfield 2022 Capital Improvement Projects

Open Space Projects

Project Name: Wildlife Viewing Deck at Skystone Open Space

Project #: 22R0005

Project Description:

Total Project Cost: \$55,976

The Skystone Open Space Wildlife Viewing Deck is located adjacent to the Skystone Trail that overlooks Great Western Open Space.

Background and Justification:

The deck will provide a safe location for wildlife viewers to see the many birds and mammals that frequent Great Western Reservoir. The idea for this project evolved from the CIP replacement fencing project around the reservoir that is being implemented in 2021 by the Public Works Water staff. Public outreach with the Skystone residents will also be part of the project to determine the final location for the deck. The appearance of the deck will be similar to the wildlife viewing decks at Plaster Reservoir, Le Gault Reservoir at Broomfield County Commons or at Metzger Farm Open Space. The deck will include seating, an interpretive sign, and a viewing device similar to what is often see in our National Parks.

Problem to be Solved and/or Benefit to Citizens:

This project provides an open space amenity.

Alternatives/Consequences if not Funded:

N/A

Project Association:

N/A

Operating Budget Impact:

A new amenity may increase operating costs.

Funding Source:

Open Space and Parks Fund

Prior Year Costs	2020 Actual	2021 Funding	2022 Funding	2023 Funding
\$0	\$0	\$0	\$55,976	\$0
2024 Funding	2025 Funding	2026 Funding	Future Needs	Total Project Cost
\$0	\$0	\$0	\$0	\$55,976



City and County of Broomfield 2022 Capital Improvement Projects

Trail System Projects

Project Name: Anthem Community Park Underpass

Project #: 22Q0002

Project Description:

Total Project Cost: \$528,000

This project will complete the trail connection from Anthem Community Park to Anthem Highlands.

Background and Justification:

This trail is part of the regional planning that has occurred with the Anthem and North Park projects. The Open Space, Parks, Recreation and Trails Master Plan calls for this segment to complete the Broomfield Trail so that residents from Anthem, North Park, and neighborhoods north of State Highway 7 will have safe trail access to Anthem Community Park and the southern half of Broomfield. The pedestrian underpass was constructed during the development of the Parkway with the intent of a future trail in addition to FRICO access.

Problem to be Solved and/or Benefit to Citizens:

If this project is not constructed, safety concerns could arise as even more pedestrians and cyclists will be using the unimproved ditch access road and Parkway underpass to reach Anthem Community Park given the existing bike pump park, and proposed improvements in the next phase of development for this park that are anticipated to be built in 2021. It will also be less disruptive and safer, if the trail and underpass improvements are constructed at the same time as the park improvements to avoid construction conflicts with visitors and a second phase of construction.

Alternatives/Consequences if not Funded:

Safety concerns could arise as even more pedestrians and cyclists will be using the unimproved ditch access road and Parkway underpass to reach Anthem Community Park and Anthem bike pump park.

Project Association:

Anthem Community Park Improvements

Operating Budget Impact:

Parks will need to maintain the structure, lighting, and trail. Electricity will need to be provided to the lighting within the pedestrian underpass.

Funding Source:

Open Space and Parks Fund

Prior Year Costs	2020 Actual	2021 Funding	2022 Funding	2023 Funding	
\$0	\$0	\$0	\$528,000	\$0	
2024 Funding	2025 Funding	2026 Funding	Future Needs	Total Project Cost	
\$0	\$0	\$0	\$0	\$528,000	



City and County of Broomfield 2022 Capital Improvement Projects

Trail System Projects

Project Name: Broomfield Trail - Aspen Street through Markel Property (BT4) **Project #:** 2020143

Project Description: **Total Project Cost:** \$350,000

This project will address an overall plan for the Wottge Open Space to allow for trail access from the Aspen Creek and Dillon Point neighborhoods.

Background and Justification:

Enhanced connectivity to the Lake Link Trail, Broomfield Trail, and Dillon Trail are also goals of this project. Public outreach will be a key part of this project. The Open Space, Parks, Recreation and Trails Master Plan calls for trail connections from Aspen Creek and Dillon Point and Trailhead Parking in the southeast corner of the Wottge Open Space. Typically, the parking area will also include an information kiosk. Design will be initiated in Fall of 2021 and construction is planned for 2022. A phasing plan may be required for construction, depending on the results of the public process. Attached is a conceptual trail map. *The fiscal impact/proposed budget below does not include operating or maintenance costs, and these would need to be obtained from Park Operations. NOTE: Aspen sidewalk reimbursement of \$61,248 is included in 21Q0001 - Aspen St - Developer Reimbursement. In addition, the Markel Open Space Master Plan and Trail (previously BT-4) is now included in this CIP project (BT-5). The project now includes the concrete trail along Community Ditch that runs through the Markel Open Space and some improvements.

Problem to be Solved and/or Benefit to Citizens:

Alternatives/Consequences if not Funded:

Defer the trail construction to another year or phase the trail construction.

Project Association:

None

Operating Budget Impact:

None

Funding Source:

Open Space and Parks Fund

Prior Year Costs	2020 Actual	2021 Funding	2022 Funding	2023 Funding	
\$0	\$0	\$0	\$350,000	\$0	
2024 Funding	2025 Funding	2026 Funding	Future Needs	Total Project Cost	
\$0	\$0	\$0	\$0	\$350,000	



City and County of Broomfield 2022 Capital Improvement Projects

Trail System Projects

Project Name: Broomfield Trail - Aspen to Sheridan (BT5)

Project #: 18Z0133

Project Description:

Total Project Cost: \$1,908,752

This project will address an overall plan for the Wottge Open Space to allow for trail access from the Aspen Creek and Dillon Point neighborhoods.

Background and Justification:

The purpose of this form is to update the original 2011 scope of work and budget and to provide justification for the project. Enhanced connectivity to the Lake Link Trail, Broomfield Trail, and Dillon Trail are also goals of this project. Public outreach will be a key part of this project. The Open Space, Parks, Recreation and Trails Master Plan calls for trail connections from Aspen Creek and Dillon Point and Trailhead Parking in the southeast corner of the Wottge Open Space. Typically, the parking area will also include an information kiosk. Design will be initiated in Fall of 2021 and construction is planned for 2022. A phasing plan may be required for construction, depending on the results of the public process. Attached is a conceptual trail map. *The fiscal impact/proposed budget below does not include operating or maintenance costs, and these would need to be obtained from Park Operations.* NOTE: Aspen sidewalk reimbursement of \$61,248 is included in 21Q0001 - Aspen St - Developer Reimbursement

Problem to be Solved and/or Benefit to Citizens:

This project will complete a major segment of the Broomfield Trail and will link the neighborhoods south of West 144th to the Broomfield Reservoir, Anthem Community Park, and neighborhoods to the north.

Alternatives/Consequences if not Funded:

Defer the trail construction to another year or phase the trail construction.

Project Association:

None

Operating Budget Impact:

Once constructed, this trail will require standard trail maintenance.

Funding Source:

Open Space and Parks Fund

Prior Year Costs	2020 Actual	2021 Funding	2022 Funding	2023 Funding	
\$0	\$0	\$82,613	\$1,826,139	\$0	
2024 Funding	2025 Funding	2026 Funding	Future Needs	Total Project Cost	
\$0	\$0	\$0	\$0	\$1,908,752	



City and County of Broomfield 2022 Capital Improvement Projects

Trail System Projects

Project Name: Commerce Street Trail Connection

Project #: 20P0052

Project Description:

Total Project Cost: \$261,500

The project will extend and fill a trail gap from Industrial Lane to Commerce via Park Ave and provide a low-stress alternative for bicyclists and a more direct option for pedestrians to Industrial Lane.

Background and Justification:

Currently, there is only a sidewalk on the east side of Commerce in this segment. The sidewalk on the west side will be challenging to complete due to business access, the path will provide a low-stress and direct option to Industrial lane on the west side of the road and more direct access to Industrial Lane Bikeway. Bike lanes are narrow, pavement quality not high and there is regular truck traffic on Commerce that is not welcoming to less confident cyclists. The Broomfield Pedestrian & Bicycle Assessment identified a theme gathered from residents to improve non-motorized connectivity to/from the Bus Rapid Transit Stations and US 36 Bikeway as well as to Broomfield Civic areas.

Problem to be Solved and/or Benefit to Citizens:

The Project will provide a more direct, low-stress option from Commerce Street to/from the Industrial Lane Bikeway which will be anticipated to be completed in 2021 and avoid the Industrial Lane/ Commerce/Nickel Street intersection. Commerce Street is identified to be a part of the low-stress that is welcoming to all ages and abilities. The project is supported by 2019 Council Priority to support first & final mile access to US 36 BRT stations and implement findings from the Pedestrian & Bicycle Assessment.

Alternatives/Consequences if not Funded:

The project is a strategic component of a long term vision of increased low-stress connectivity for people walking and bicycling to/from Broomfield Station, Industrial Lane and Nickel/Midway commercial area and eventually to Broomfield Civic Center.

Project Association:

Industrial Lane Bikeway Phase 1 Industrial Lane /Commerce/ Nickel Street intersection improvements (design is federally funded), Nickel Street Path Connection (across BNSF).

Operating Budget Impact:

Public Works maintenance staff will be a part of the project review.

Funding Source:

Open Space and Parks Fund

Prior Year Costs	2020 Actual	2021 Funding	2022 Funding	2023 Funding	
\$0	\$0	\$68,000	\$193,500	\$0	
2024 Funding	2025 Funding	2026 Funding	Future Needs	Total Project Cost	
\$0	\$0	\$0	\$0	\$261,500	



City and County of Broomfield 2022 Capital Improvement Projects

Trail System Projects

Project Name: Regional Trail - Rock Creek to Brainard Drive Underpass and Trail **Project #:** 13F0003

Project Description: **Total Project Cost: \$3,451,000**

Construct an underpass beneath Midway Blvd. and the BNSF railroad track in the vicinity of the Parkway Cir. neighborhood and Rock Creek.

Background and Justification:

In anticipation of this project, a public land dedication from the Varra family was also completed to allow for the trail and underpass construction on the east side of the BNSF railroad tracks. This dedication was part of the Varra Estates project. A 2015 feasibility study was completed to look at the potential crossing locations. This project will require BNSF coordination and approval to be built. Electrical will be needed to light the underpass. The project includes 2,900 L.F. of 10 to 12-foot concrete or crusher fines trail. The underpass is approximately 200 L.F. The project will need to cross Midway Blvd. and the BNSF railroad tracks. The Terracina cash-in-lieu payment (approximately \$744,000) is proposed to be used to pay for a portion of the project as the overpass over the BNSF railroad tracks at Terracina was not feasible. The agreement with the developer allows Broomfield to use the public land cash-in-lieu money for the underpass and trail.

Problem to be Solved and/or Benefit to Citizens:

A 10 to 12-foot concrete or crusher fines trail will be extended from Midway to the Carolyn Holmberg Open Space trailhead on the edge of Boulder County at Brainerd Drive to connect with the regional Rock Creek Trail. The project creates a continuous trail connection from the Lac Amora neighborhood to the 96th Street neighborhood, into the FlatIron Crossing Mall and Interlocken areas. This project facilitates bike and pedestrian access to these areas.

Alternatives/Consequences if not Funded:

Defer the trail construction to another year or phase the construction.

Project Association:

None

Operating Budget Impact:

Once completed, this project will require standard maintenance.

Funding Source:

Open Space and Parks Fund

Prior Year Costs	2020 Actual	2021 Funding	2022 Funding	2023 Funding	
\$6,000	\$0	\$95,000	\$350,000	\$3,000,000	
2024 Funding	2025 Funding	2026 Funding	Future Needs	Total Project Cost	
\$0	\$0	\$0	\$0	\$3,451,000	



City and County of Broomfield 2022 Capital Improvement Projects

Trails - Broomfield Trail System

Project Name: Bromfield Trail - Federal Cul-de-Sac To Broomfield Trail Connection

Project #: 22Q0023

Project Description:

Total Project Cost: \$160,000

Trail connection from the north end of Federal Boulevard (which ends in a cul-de-sac) to the Broomfield Trail which runs through Spruce Meadows and up to Anthem Community Park.

Background and Justification:

Currently there is a gap in the trail system where Broomfield residents in the Wilcox Estates area north of 144th Ave. cannot reach the Broomfield Trail to the north. This gap only spans about 600-feet, where Broomfield has right-of-way in the undeveloped alignment of Federal Blvd, and would cross an irrigation ditch with a foot bridge.

Problem to be Solved and/or Benefit to Citizens:

This connection has been requested by residents in the area and there have been instances of trespassing on private property to reach the trail. The connection would provide a direct link to the Broomfield Trail and access to the Broomfield Trail, Spruce Meadows, and Anthem Community Park to the north.

Alternatives/Consequences if not Funded:

Residents in the area will not have access to the Broomfield Trail, and some users seeking to cross this gap will continue to trespass on private property and potentially unsafe terrain.

Project Association:

This project could be combined with Broomfield Trail - the Lowell to Spruce Meadows connection - (BT6 phase 3), Project No. 12F0002.

Operating Budget Impact:

This trail would add approximately 655 additional linear feet of concrete trail to Broomfield’s trail system, and a small foot bridge over the irrigation ditch.

Funding Source:

Open Space and Parks Fund

Prior Year Costs	2020 Actual	2021 Funding	2022 Funding	2023 Funding
\$0	\$0	\$0	\$160,000	\$0
2024 Funding	2025 Funding	2026 Funding	Future Needs	Total Project Cost
\$0	\$0	\$0	\$0	\$160,000



City and County of Broomfield 2022 Capital Improvement Projects

Trails - Neighborhood Connections

Project Name: Neighborhood Connection - Yates Trail Connection

Project #: 22R0041

Project Description:

Total Project Cost: \$74,100

This trail allows for a connection from the Southeast Community Trail spur behind Walmart to Sheridan Boulevard.

Background and Justification:

The Open Space and Trails Advisory Committee requested this trail. There is an existing social trail at this proposed alignment. Trail users will be able to connect to Yates Court and then use the trail at Yates Place to reach Sheridan Boulevard.

Problem to be Solved and/or Benefit to Citizens:

In the future, the trail behind Wal-Mart is intended to extend west through the Kabert Property but the existing storage facility creates a challenging barrier for access in the near future. This trail provides an interim trail route from the Walmart/Country Vista area to Sheridan Blvd.

Alternatives/Consequences if not Funded:

N/A

Project Association:

None

Operating Budget Impact:

A new trail will require maintenance and will increase operating costs.

Funding Source:

Open Space and Parks Fund

Prior Year Costs	2020 Actual	2021 Funding	2022 Funding	2023 Funding	
\$0	\$0	\$0	\$74,100	\$0	
2024 Funding	2025 Funding	2026 Funding	Future Needs	Total Project Cost	
\$0	\$0	\$0	\$0	\$74,100	



City and County of Broomfield 2022 Capital Improvement Projects

Transportation System Projects

Project Name: **ADA Ramp Inventory**

Project #: **22R0010**

Project Description:

Total Project Cost: **\$40,000**

This request is for an inventory/study to identify missing ramp locations in Broomfield.

Background and Justification:

PW Streets keeps an inventory of existing ADA ramps and their condition but Broomfield does not have information about areas where ADA ramps are missing and may be in violation of the ADA law.

Problem to be Solved and/or Benefit to Citizens:

This project is to ensure compliance with ADA laws.

Alternatives/Consequences if not Funded:

N/A

Project Association:

This project is related to the ADA ramp replacement annual project.

Operating Budget Impact:

None

Funding Source:

Sales and Use Tax

Prior Year Costs	2020 Actual	2021 Funding	2022 Funding	2023 Funding	
\$0	\$0	\$0	\$40,000	\$0	
2024 Funding	2025 Funding	2026 Funding	Future Needs		Total Project Cost
\$0	\$0	\$0	\$0		\$40,000



City and County of Broomfield 2022 Capital Improvement Projects

Transportation System Projects

Project Name: **Anthem Ranch Road Reconstruction**

Project #: **22N0006**

Project Description:

Total Project Cost: **\$861,000**

Reconstruct of Anthem Ranch Road from Lowell Blvd to Hope Circle.

Background and Justification:

Due to subbase issues and possible utilities trench failures, the road heaves in this area to such a point, that the residents in Anthem subdivision express concern about the safety of driving on this segment of roadway, on a recurring bases. There is also a significant drainage issue with the curb and gutter from Lowell Blvd to Whetstone Dr. The water is designed to flow east from Whetstone Dr approximately 300 linear feet to the inlet near Lowell Blvd but it fails to do so, due to loss of grade.

Problem to be Solved and/or Benefit to Citizens:

Reconstruction will correct the trench failures and improve drainage issues.

Alternatives/Consequences if not Funded:

Street Services will attempt to mitigate the heaving as best as possible, by profile milling and paving the affected areas.

Project Association:

None

Operating Budget Impact:

Once reconstructed, street services would apply a slurry seal within five years.

Funding Source:

Sales and Use Tax

Prior Year Costs	2020 Actual	2021 Funding	2022 Funding	2023 Funding	
\$0	\$0	\$0	\$861,000	\$0	
2024 Funding	2025 Funding	2026 Funding	Future Needs	Total Project Cost	
\$0	\$0	\$0	\$0	\$861,000	



City and County of Broomfield 2022 Capital Improvement Projects

Transportation System Projects

Project Name: Elmwood St - East 14th Ave to East 18th Ave Reconstruct **Project #:** 20M0028

Project Description: **Total Project Cost:** \$576,250

Redesign and reconstruction of Elmwood St and possibly parts of E 18th Ave.

Background and Justification:

There is a significant issue with the drainage on both the east and west side of Elmwood St from E 14th Ave to E 18th Ave. After any significant precipitation event, water will stay in the flow line on either side of the street for several hundred feet, remaining there for several weeks or until it evaporates. Street Services has mitigated Elmwood Street from E 13th Ave to E 14th Ave and from E 18th Ave to W 136th Ave. Street Services is unable to come up with a solution for the drainage problem.

Problem to be Solved and/or Benefit to Citizens:

Professional redesign and landscape reset to improve drainage that Streets has been unable to successfully mitigate.

Alternatives/Consequences if not Funded:

Residents living along Elmwood Street will continue to live on a street that does not function properly.

Project Association:

None

Operating Budget Impact:

With proper design and reconstruction and an appropriate preservation strategy, we should get at least 40 years of service life from the pavement surface.

Funding Source:

Sales and Use Tax

Prior Year Costs	2020 Actual	2021 Funding	2022 Funding	2023 Funding	
\$0	\$0	\$0	\$76,250	\$500,000	
2024 Funding	2025 Funding	2026 Funding	Future Needs	Total Project Cost	
\$0	\$0	\$0	\$0	\$576,250	



City and County of Broomfield 2022 Capital Improvement Projects

Transportation System Projects

Project Name: Industrial Lane Trail - Phase 2

Project #: 21P0037

Project Description:

Total Project Cost: \$2,682,500

This CIP project request is for Phase 2 to complete the 12-foot concrete trail from the East Park Underpass to Flatiron Crossing.

Background and Justification:

The project design has been approved by the DRCOG Subregional (Broomfield) Forum for the 2020-2023 TIPP funding cycle. This request is associated with the Industrial Lane Bike Lane Sidewalk project #17K0002. That project was planned to construct a 10-foot concrete trail from Nickel Street to the East Park Underpass at US 36 and to add bike lanes from the East Park Underpass to Flatiron Crossing. The entire 12-foot trail could not be constructed under the original budget of the Industrial Lane Bike Lane and Sidewalk project. As originally contemplated, the project was divided into phases. Phase 1 is from Nickel Street to the East Park Underpass and Phase 2 is from the East Park Underpass to Flatiron Crossing Drive. Phase 1 has continued to move forward under the Industrial lane Bike Lane and Sidewalk project.

Problem to be Solved and/or Benefit to Citizens:

Create safe pedestrian and bicycle access along Industrial Lane, increase accessibility to the US 36 Bikeway and the new pedestrian bridge, and to provide safe access from the developing 96th Street neighborhood to existing neighborhoods and commercial areas in Broomfield.

Alternatives/Consequences if not Funded:

The original project scope of adding asphalt to accommodate a bike lane is feasible but was not the desired option based on the public feedback.

Project Association:

Phase 1 - 17K0002.

Operating Budget Impact:

Parks will need to maintain the approx. one mile trail including landscaping and snow removal.

Funding Source:

Sales and Use Tax

Prior Year Costs	2020 Actual	2021 Funding	2022 Funding	2023 Funding
\$0	\$0	\$767,500	\$1,915,000	\$0
2024 Funding	2025 Funding	2026 Funding	Future Needs	Total Project Cost
\$0	\$0	\$0	\$0	\$2,682,500



City and County of Broomfield 2022 Capital Improvement Projects

Transportation System Projects

Project Name: Industrial Lane Trail - Phase I

Project #: 17K0002

Project Description:

Total Project Cost: \$2,453,500

Create safe pedestrian and bicycle access along Industrial Lane.

Background and Justification:

The entire 12-foot trail could not be constructed under the original budget of the Industrial Lane Bike Lane and Sidewalk project. As originally contemplated, the project was divided into phases. Phase 1 is from Nickel Street to the East Park Underpass and Phase 2 is from the East Park Underpass to Flatiron Crossing Drive. The original project scope of adding asphalt to accommodate a bike lane is feasible but was not the desired option based on the public feedback. This project is included in the DRCOG 2020-2023 TIPP Funding Cycle. If it is not approved, the TIPP funding should be reallocated.

Problem to be Solved and/or Benefit to Citizens:

Increase accessibility to the US 36 Bikeway and the new pedestrian bridge, and to provide safe access from the developing 96th Street neighborhood to existing neighborhoods and commercial areas in Broomfield.

Alternatives/Consequences if not Funded:

Many alternatives are not feasible because of limited right of way and the numerous driveway cuts along Industrial Lane.

Project Association:

This project is associated with the Midway Pedestrian Bridge and Industrial Lane Trail Phase 2.

Operating Budget Impact:

Additional asphalt and concrete would increase maintenance costs.

Funding Source:

Sales and Use Tax

Prior Year Costs	2020 Actual	2021 Funding	2022 Funding	2023 Funding
\$271,196	\$66,706	\$83,294	\$2,032,304	\$0
2024 Funding	2025 Funding	2026 Funding	Future Needs	Total Project Cost
\$0	\$0	\$0	\$0	\$2,453,500



City and County of Broomfield 2022 Capital Improvement Projects

Transportation System Projects

Project Name: Lowell Blvd - Left Turn Lane at Middle Peak Dr

Project #: 22R0007

Project Description:

Total Project Cost: \$600,000

The Traffic Engineer is recommending a southbound left turn lane from Lowell Blvd. to Middle Peak Drive to help limit cut-through traffic through the Anthem Highlands Recreation Center parking lot.

Background and Justification:

Residents drive through the Anthem Highlands Recreation Center as a shortcut to get to Thunder Vista and the area north of Preble Creek Parkway. The high traffic volumes and speed of traffic through the parking lot is a concern.

Problem to be Solved and/or Benefit to Citizens:

Speeding traffic through the parking lot has been a safety concern for children and other patrons of the recreation center.

Alternatives/Consequences if not Funded:

Staff reviewed several parking lot modifications with Anthem Highlands neighborhood representatives, which may be implemented to slow down cut through traffic. This turn lane should reduce the traffic volume.

Project Association:

None

Operating Budget Impact:

None

Funding Source:

Sales and Use Tax

Prior Year Costs	2020 Actual	2021 Funding	2022 Funding	2023 Funding
\$0	\$0	\$0	\$75,000	\$525,000

2024 Funding	2025 Funding	2026 Funding	Future Needs	Total Project Cost
\$0	\$0	\$0	\$0	\$600,000



City and County of Broomfield 2022 Capital Improvement Projects

Transportation System Projects

Project Name: Nickel Street and Industrial Ln - Intersection Improvements **Project #:** 19M0030

Project Description: **Total Project Cost:** \$1,618,210

The project will improve the Industrial Lane and Commerce Street intersection by adding synchronized traffic signals, a left turn at NB Commerce St, right turn at EB Industrial Ln and connect bike and pedestrian safety improvements at Nickel St.

Background and Justification:

The project design has been approved by the DRCOG Subregional (Broomfield) Forum for the 2020-2023 TIP funding cycle. The federal budget is \$974,568, local match of \$243,642 for a total of \$1,218,210. This budget update reflects some additional cost for meeting federal project requirements. After CCOB completed a stop sign study at the intersection of Nickel St. and Industrial Ln., it was determined that this location warranted a traffic signal.

Problem to be Solved and/or Benefit to Citizens:

A traffic signal would increase safety for motor vehicles as well as bicycles that will use the future bike lane along Industrial Lane. The relocation of the tree branch recycle facility will create additional land that could accommodate a roundabout. Staff requested a consultant create a concept plan and determined a roundabout could work in this location. Unfortunately, there were queuing issues related to the railroad tracks. BNSF would not likely approve the roundabout near the railroad without signals. The use of both signals and a roundabout was not efficient. A new plan was developed by a local expert in traffic signal design and railroad crossings.

Alternatives/Consequences if not Funded:

The roundabout alternative is not viable because of the close proximity to the railroad. Roundabouts can cause queuing issues across the railroad tracks. Solving the queuing problem would likely require a traffic signal. It was determined a standard si

Project Association:

Industrial Lane and Nickel Street.

Operating Budget Impact:

Installation of a traffic signal will impact the operating budget of Public Works - Streets as it will require periodic inspection and maintenance.

Funding Source:

Sales and Use Tax

Prior Year Costs	2020 Actual	2021 Funding	2022 Funding	2023 Funding	
\$0	\$0	\$400,000	\$1,218,210	\$0	
2024 Funding	2025 Funding	2026 Funding	Future Needs	Total Project Cost	
\$0	\$0	\$0	\$0	\$1,618,210	



City and County of Broomfield 2022 Capital Improvement Projects

Transportation System Projects

Project Name: Zuni Street and Quail Creek Drive Roundabout

Project #: 18K0003

Project Description:

Total Project Cost: \$636,185

JF Sato and Associates, a traffic engineering firm, recommends a new roundabout at Zuni Street and Quail Creek Drive to provide access to a 50 space parking lot included in the McKay/Lambertson Open Lands Phase 1 Improvement Plan.

Background and Justification:

The project will design and construct a 90-foot diameter urban compact roundabout at the intersection of Zuni Street and Quail Creek Drive. Crosswalks will be built at the four legs of the intersection to enhance pedestrian and bicycle connectivity. There may be utility and right-of-way impacts. To minimize site distance concerns, no landscaping is proposed inside the roundabout.

Problem to be Solved and/or Benefit to Citizens:

A preliminary traffic study was completed based on the Phase 1 Plan improvements. An urban compact roundabout will provide traffic calming on Zuni Street and will work in conjunction with the existing 150-foot diameter roundabout at McKay Landing Parkway (to the north) to reducing running speeds. This type of roundabout is pedestrian and bicyclist-friendly and requires low vehicle speeds to make right turns into and out of the circulatory roadway.

Alternatives/Consequences if not Funded:

If not funded by the Capital Improvement Program, a roundabout would need to be included in the Phase 1 Plan and funded as part of that project.

Project Association:

The project is associated with the McKay/Lambertson Open Lands Phase 1 Improvement Plan.

Operating Budget Impact:

Increased operating costs associated with the additional roadway.

Funding Source:

Sales and Use Tax

Prior Year Costs	2020 Actual	2021 Funding	2022 Funding	2023 Funding	
\$26,893	\$41,628	\$23,744	\$543,920	\$0	
2024 Funding	2025 Funding	2026 Funding	Future Needs	Total Project Cost	
\$0	\$0	\$0	\$0	\$636,185	



City and County of Broomfield 2022 Capital Improvement Projects

Parks & Recreation Facility Projects

Project Name: Bay - Renovation Phase IV - Repair pool/ADA Compliant **Project #:** 21F0047

Project Description: **Total Project Cost:** \$2,500,000

Staff hired a consultant to work on phasing improvements for The Bay. These improvements are necessary for maintenance as well as to keep the park competitive with other community water parks.

Background and Justification:

Phase IV will add improvements to the leisure pool and will add new slides and new pool deck drainage.

Problem to be Solved and/or Benefit to Citizens:

Some equipment has to be shut down for emergency maintenance during the busy summer months. This causes frustration to the public and staff.

Alternatives/Consequences if not Funded:

Continue to repair older equipment as necessary to keep the park safe and open.

Project Association:

None

Operating Budget Impact:

This project could increase revenue with a remodeled concession stand and will improve service levels to the customers.

Funding Source:

Sales and Use Tax

Prior Year Costs	2020 Actual	2021 Funding	2022 Funding	2023 Funding	
\$0	\$0	\$500,000	\$2,000,000	\$0	
2024 Funding	2025 Funding	2026 Funding	Future Needs	Total Project Cost	
\$0	\$0	\$0	\$0	\$2,500,000	



City and County of Broomfield 2022 Capital Improvement Projects

Parks & Recreation Facility Projects

Project Name: Broomfield County Commons - Expansion - Yellow Pod

Project #: 15Z0175

Project Description:

Total Project Cost: \$5,415,994

Two of the four athletic pods (green and yellow) within the Broomfield County Commons Park remain undeveloped since the park was constructed in 2002. The yellow pod is located east of Sheridan and north of County Commons Drive.

Background and Justification:

This request is to develop design drawings and construction plans to install a synthetic turf field in the yellow pod. The pod needs to be excavated, a sub base and drainage system need to be constructed, and a synthetic turf needs to be installed over the 13 acres. There is no field lighting within the Commons Park.

Problem to be Solved and/or Benefit to Citizens:

Since the number of Broomfield residents has increased, the need and request for additional field space has also increased. The potential uses for this pod include football, field hockey, soccer, rugby, lacrosse, and ultimate frisbee. With the addition the 13 acres of playfield space, recreation services will be able to reallocate practices to more appropriate play field space and accommodate additional, although not all, requests for field use. The yellow pod would be used primarily as a practice field.

Alternatives/Consequences if not Funded:

Staff will continue to be unable to accommodate all field space requests and may need to develop an alternate method to allocate space amongst users.

Project Association:

None

Operating Budget Impact:

The additional area will require maintenance.

Funding Source:

Sales and Use Tax

Prior Year Costs	2020 Actual	2021 Funding	2022 Funding	2023 Funding	
\$5,358,716	\$0	\$0	\$57,278	\$0	
2024 Funding	2025 Funding	2026 Funding	Future Needs	Total Project Cost	
\$0	\$0	\$0	\$0	\$5,415,994	



City and County of Broomfield 2022 Capital Improvement Projects

Parks & Recreation Facility Projects

Project Name: Community Park - Ball Field Complex Signage

Project #: 18K0024

Project Description:

Total Project Cost: \$48,000

Staff is requesting funding to construct needed signage at the Community Park Ball Field Complex.

Background and Justification:

This project would include the installation of the following needed signage: a Monument Sign on Spader Way at the entrance to the complex, a "You Are Here" sign along roadway, and field name signs placed at appropriate locations for each of the four fields. The Community Park Ball Field Complex is an iconic athletic complex that represents Broomfield and its proud sports facilities. The complex is in serious need of additional signage.

Problem to be Solved and/or Benefit to Citizens:

Broomfield Staff have reported countless encounters with patrons and spectators asking where their scheduled field lies within the complex. This is also a great opportunity to improve the overall appearance and presentation of the complex with new signage.

Alternatives/Consequences if not Funded:

If this request is not funded, users of the Community Park Ball Field Complex will continue to be uninformed and somewhat lost regarding field location within the complex. The strengthened image of the site will also continue to fade without new addition

Project Association:

This project could be combined with the Community Park Shade Structure Request for this budget season.

Operating Budget Impact:

None

Funding Source:

Conservation Trust Fund (Lottery Proceeds)

Prior Year Costs	2020 Actual	2021 Funding	2022 Funding	2023 Funding
\$0	\$0	\$0	\$48,000	\$0
2024 Funding	2025 Funding	2026 Funding	Future Needs	Total Project Cost
\$0	\$0	\$0	\$0	\$48,000



City and County of Broomfield 2022 Capital Improvement Projects

Parks & Recreation Facility Projects

Project Name: McKay Lake Dumpster Enclosure

Project #: 22Q0037

Project Description:

Total Project Cost: \$33,840

A request to add a concrete pad, dumpster enclosure, a trash dumpster, and a recycling dumpster with weekly servicing to the McKay Lake Park parking lot.

Background and Justification:

McKay Lake Park opened in 2018 and is one of Broomfield’s most heavily used parks. With this park came the addition of 17 new trash and recycle receptacles. Due to the heavy use of the park, large volumes of trash are being generated which require all receptacles to be emptied 3 times per week or more during the busy season. The closest dumpster to dispose of this trash is currently located at the Norman Smith Service Center, 3.2 miles from the park.

Problem to be Solved and/or Benefit to Citizens:

Placing a dumpster on site will allow for staff to better and more efficiently manage the large volume of waste generated in this region. In addition, this dumpster can be utilized to help manage waste removal from nearby Quail Creek Park, which also generates waste from shelter rentals and athletic field use. The cans on-site fill up quickly and frequently and sometimes cause litter to blow out of the cans into the surrounding open space. Ultimately this dumpster will help to keep our parks cleaner by simplifying waste management and allow Parks staff to operate more efficiently with on site waste management.

Alternatives/Consequences if not Funded:

Continue to drive truck loads of waste and recycling from McKay Lake Park and Quail Creek Parks back to the Norman Smith Service Center 3 or more days per week.

Project Association:

Possibly combined with restroom replacement at Quail Creek Park, if it would be more advisable to build the dumpster enclosure at Quail Creek as opposed to McKay.

Operating Budget Impact:

Weekly dumpster service which is currently managed and budgeted for by Facilities.

Funding Source:

Conservation Trust Fund (Lottery Proceeds)

Prior Year Costs	2020 Actual	2021 Funding	2022 Funding	2023 Funding	
\$0	\$0	\$0	\$33,840	\$0	
2024 Funding	2025 Funding	2026 Funding	Future Needs	Total Project Cost	
\$0	\$0	\$0	\$0	\$33,840	



City and County of Broomfield 2022 Capital Improvement Projects

Parks & Recreation Facility Projects

Project Name: Midway Park North & South Master Plan

Project #: 21Q0044

Project Description:

Total Project Cost: \$573,060

This request is to conduct a site master plan to look at improvements to site access, electrical infrastructure, and space development for multi use activities, festivals, and events.

Background and Justification:

Midway park has two sections both North and South. Currently this is the primary site for Broomfield Days, several other events, practice fields for various youth sports, and supports a local private school. There are several internal and external projects going on in and around Midway park; Emerald Park, NMFD Station rebuild, and Mile High Flood Plain. We would be looking to bring existing funds into one fund to develop the master plan and begin site improvements.

Problem to be Solved and/or Benefit to Citizens:

The intent of the master plan is to look at the overall site, on-going projects, and develop a master plan to create the infrastructure that supports the multi use of this facility.

Alternatives/Consequences if not Funded:

Continue to move forward with the current projects without a long term plan.

Project Association:

19M0013 Blue Star Park Upgrade, 20P0045 Midway Park Electrical Upgrades

Operating Budget Impact:

None

Funding Source:

Conservation Trust Fund (Lottery Proceeds)

Prior Year Costs	2020 Actual	2021 Funding	2022 Funding	2023 Funding
\$0	\$0	\$150,000	\$423,060	\$0
2024 Funding	2025 Funding	2026 Funding	Future Needs	Total Project Cost
\$0	\$0	\$0	\$0	\$573,060



City and County of Broomfield 2022 Capital Improvement Projects

Parks & Recreation Facility Projects

Project Name: Parks - Water Reclamation Tap Payments

Project #: 06Z0055

Project Description:

Total Project Cost: \$17,147,631

This represents the payment for the purchase of new water reclamation taps to convert existing parks to re-use water. The cost of conversion is being paid back to the Water Reclamation Fund over time.

Background and Justification:

This is a repayment program established after the re-use water system was constructed to convert Broomfield Parks to re-use water.

Problem to be Solved and/or Benefit to Citizens:

N/A.

Alternatives/Consequences if not Funded:

No alternatives were reviewed.

Project Association:

N/A

Operating Budget Impact:

N/A - this is a repayment program.

Funding Source:

Sales and Use Tax

Prior Year Costs	2020 Actual	2021 Funding	2022 Funding	2023 Funding	
\$13,595,662	\$785,820	\$785,820	\$785,820	\$785,820	
2024 Funding	2025 Funding	2026 Funding	Future Needs	Total Project Cost	
\$408,689	\$0	\$0	\$0	\$17,147,631	



City and County of Broomfield 2022 Capital Improvement Projects

Parks & Recreation Facility Projects

Project Name: Paul Derda Center - Sign Replacement

Project #: 19N0030

Project Description:

Total Project Cost: \$71,000

Replace the entrance sign at the Paul Derda Recreation Center.

Background and Justification:

The Paul Derda Recreation Center (PDRC) was constructed in 2003. With construction, a monument sign at the entrance from Lowell Boulevard was built. Due to shifting subgrade, the sign has developed a crack across the face of the sign, the emblems have fallen off and the western plaster has cracked.

Problem to be Solved and/or Benefit to Citizens:

The monument sign to the PDRC provides information to residents and visitors and the monument sign style is consistent within Broomfield. All major Broomfield facilities have signage. The existing sign is in disrepair and is not meeting Broomfield's residents expectations.

Alternatives/Consequences if not Funded:

The facility could have no monument sign or a less expensive sign could be installed.

Project Association:

Monument sign at the dog park.

Operating Budget Impact:

None

Funding Source:

Conservation Trust Fund (Lottery Proceeds)

Prior Year Costs	2020 Actual	2021 Funding	2022 Funding	2023 Funding
\$0	\$0	\$0	\$71,000	\$0
2024 Funding	2025 Funding	2026 Funding	Future Needs	Total Project Cost
\$0	\$0	\$0	\$0	\$71,000



City and County of Broomfield 2022 Capital Improvement Projects

Parks & Recreation Facility Projects

Project Name: Paul Derda Rec Center - Leisure Pool Neptune Sand Filters **Project #:** 22R0015

Project Description: **Total Project Cost:** \$188,000

Upgrade and replacement of filtration media for four of the existing sandfilters.

Background and Justification:

The current filtration media is made up of 80% silica sand with a pea gravel base. Silica sand has a life expectancy of 2 years, the existing media is currently on its 19th year of service; staff has extended the life by utilizing chemicals, CO-2, UV and Ozone treatments. Zeolite is a new form of silica used in sand filtration systems. Zeolite's filtration capabilities are far more superior than 80% silica sand. Zeolite can filter at a rate of 1-3 microns compared to 8-10 microns of silica sand, which increases water quality and reduces dependency on other methods to filter the water. Additionally, Zeolite can have a life expectancy of up to 7 years compared to the 2 years from an 80% silica sand.

Problem to be Solved and/or Benefit to Citizens:

The current filtration system has exceeded its useful life and needs to be replaced.

Alternatives/Consequences if not Funded:

Staff has researched filtration media options and recommends the Zeolite filtration product.

Project Association:

N/A

Operating Budget Impact:

This will reduce operating costs due to the increased life of Zeolite.

Funding Source:

Sales and Use Tax

Prior Year Costs	2020 Actual	2021 Funding	2022 Funding	2023 Funding	
\$0	\$0	\$0	\$47,000	\$0	
2024 Funding	2025 Funding	2026 Funding	Future Needs	Total Project Cost	
\$0	\$0	\$0	\$141,000	\$188,000	



City and County of Broomfield 2022 Capital Improvement Projects

Parks & Recreation Facility Projects

Project Name: Paul Derda Rec Center - Pool Pump Upgrade

Project #: 22R0018

Project Description:

Total Project Cost: \$144,000

Replace the existing pool pump systems with higher efficiency pumps and variable speed control (VFD), including integration of the pool pump programming software into our existing building automation system (BAS).

Background and Justification:

This will give us the ability to schedule the pumps and maximize power efficiency and save approximately 70% to 75% on pool-related energy costs. We will also utilize a considerable amount of rebate incentives from the utility company to assist with this upgrade.

Problem to be Solved and/or Benefit to Citizens:

If not funded, the existing pool pump systems will continue using excessive amounts of energy and high cost on service and repairs. Increased dependency on repairs will continue to result in after hour calls and decreased staff hours available for other programs. Current preventative maintenance and service on pumps is done on a weekly basis. The documented time spent on pump repairs is typically around 15 hours a week.

Alternatives/Consequences if not Funded:

Do not replace the pumps

Project Association:

This project is related to the other PDRC pool repair projects.

Operating Budget Impact:

This project will reduce operating costs by reducing maintenance and energy costs.

Funding Source:

Sales and Use Tax

Prior Year Costs	2020 Actual	2021 Funding	2022 Funding	2023 Funding	
\$0	\$0	\$0	\$144,000	\$0	
2024 Funding	2025 Funding	2026 Funding	Future Needs	Total Project Cost	
\$0	\$0	\$0	\$0	\$144,000	



City and County of Broomfield 2022 Capital Improvement Projects

Parks & Recreation Facility Projects

Project Name: Paul Derda Recreation Center - Paint Refresh

Project #: 22Q0042

Project Description:

Total Project Cost: \$38,870

The interior of the facility needs to be repainted along with other minor repairs that exceed the expertise of the Recreation and Facilities staff.

Background and Justification:

The Paul Derda Recreation Center (PDRC) is in its 18th year of operation. Currently the building sees approximately 35,000 visitors a month. In order to visually maintain the high standards the Broomfield Community has become accustomed to, we need to invest in maintenance and repairs. Investing in the aesthetics at the PDRC is important to keep our current and potential members choosing the facility over other facilities in the private sector. Since 2006, the PDRC has been closed for a week for general maintenance and cleaning. Recreation staff work on these items however, staff lacks the expertise and equipment to complete all of the needed tasks.

Problem to be Solved and/or Benefit to Citizens:

Due to the size and architecture of the facility (tall ceilings, balconies, etc.), hiring outside painters would allow the work to be completed safely, efficiently and in a professional manner that cannot be completed by Recreation staff.

Alternatives/Consequences if not Funded:

The demand on the Facilities staff may result in their team working multiple overnight shifts while accruing overtime or working overnight shifts and trying to flex the time they worked resulting in pulling them from their assigned duties at other facilities.

Project Association:

This project may be combined with the replacement of the walking track.

Operating Budget Impact:

None

Funding Source:

Conservation Trust Fund (Lottery Proceeds)

Prior Year Costs	2020 Actual	2021 Funding	2022 Funding	2023 Funding
\$0	\$0	\$0	\$38,870	\$0
2024 Funding	2025 Funding	2026 Funding	Future Needs	Total Project Cost
\$0	\$0	\$0	\$0	\$38,870



City and County of Broomfield 2022 Capital Improvement Projects

Parks & Recreation Facility Projects

Project Name: Paul Derda Recreation Center - Track Flooring Replacement **Project #:** 22Q0043

Project Description: **Total Project Cost:** \$129,000

The Paul Derda Recreation Center (PDRC) track floor has met its life expectancy and needs to be replaced.

Background and Justification:

The facility was opened in 2003, and on average sees approximately 35,000 visitors a month. The track is the originally installed surface, which is outside the general life expectancy of the track surface of 10-15 years. The track at PDRC is utilized by many programs in Recreation, including The Healthy Hearts walking program (which logged 3,925 miles on the track in 2019), Youth Cardio Games, Stroller and Me, Spring Fitness Challenge, Holiday Meltdown and is one of the most heavily used amenities in the facility for drop in users. Over the last 17 years almost all of the flooring in the facility has been replaced, except for the track. The life expectancy of this flooring is approximately 10-15 years based on the resiliency of the material and manufacturers recommendations. At this point the flooring is showing signs of wear, and more importantly, has lost a lot of the resiliency it was designed to have. This provides comfort and cushioning for customers joints and is the most important aspect of a walking/running track.

Problem to be Solved and/or Benefit to Citizens:

With the addition of the indoor walking track at the Broomfield Community Center we want to ensure that we are continuing to offer high quality amenities at the PDRC and not allow that facility to fall into disrepair.

Alternatives/Consequences if not Funded:

Facilities will continue to do their best to keep the floor functioning in a safe and most visually acceptable condition possible.

Project Association:

May be combined with the CIP Refresh being proposed to paint the interior areas of Paul Derda Recreation Center.

Operating Budget Impact:

None

Funding Source:

Conservation Trust Fund (Lottery Proceeds)

Prior Year Costs	2020 Actual	2021 Funding	2022 Funding	2023 Funding	
\$0	\$0	\$0	\$129,000	\$0	
2024 Funding	2025 Funding	2026 Funding	Future Needs	Total Project Cost	
\$0	\$0	\$0	\$0	\$129,000	



City and County of Broomfield 2022 Capital Improvement Projects

Parks & Recreation Facility Projects

Project Name: Siena/Anthem Community Park - Playground

Project #: 18K0038

Project Description:

Total Project Cost: \$258,750

Staff is requesting funding to construct a 2 to 5 year old playground at the existing Anthem (Siena) Community Park.

Background and Justification:

The existing Siena/Anthem Community Park is part of the larger Community Park to be constructed as part of the Anthem development. At this time, only the western portion of the larger park has been constructed. This includes athletic play fields, a large pavilion, parking, and restrooms. The addition of a 2 to 5 year old playground would enhance the park and provide activities for younger children at the park for picnics, sports games and practices, or track meets.

Problem to be Solved and/or Benefit to Citizens:

This site is rented nearly every weekend during the summer for family gatherings and the fields are used nearly every evening and weekend from March through October for various field sports programs. Increasingly, this park is requested for large special events. Typically, there is a playground available at or near every rentable shelter in the city and county. The addition of this playground would complete the current developed area and provide the same amenities as are typically available at CCOB parks.

Alternatives/Consequences if not Funded:

If not funded, children will not have a structured play area at this park.

Project Association:

This could be coordinated with the annual playground replacement program.

Operating Budget Impact:

Operating costs would slightly increase for playground maintenance.

Funding Source:

Conservation Trust Fund (Lottery Proceeds)

Prior Year Costs	2020 Actual	2021 Funding	2022 Funding	2023 Funding	
\$2,200	\$0	\$0	\$256,550	\$0	
2024 Funding	2025 Funding	2026 Funding	Future Needs	Total Project Cost	
\$0	\$0	\$0	\$0	\$258,750	



City and County of Broomfield 2022 Capital Improvement Projects

Parks & Recreation Facility Projects

Project Name: Skate Park Refresh

Project #: 22Q0041

Project Description:

Total Project Cost: \$189,000

A scheduled renovation project to make larger repairs and update the skate park facility to maintain interest and relevance.

Background and Justification:

The Broomfield Skate Park was last renovated in 2010. The request for complete removal and replacement was approved in the 2009 CIP budget and the project was completed in 2010. In late 2019 staff became aware of some minor damage that had occurred to the concrete due to use and weather. CIP and Recreation began exploring options for those immediate needs and began discussing the need for an overall refresh to the amenity, which would also look at resolving any additional damage that needed repair.

Problem to be Solved and/or Benefit to Citizens:

Fully updating/renovating the Skate Park to coincide with the 20 year life mark of the park.

Alternatives/Consequences if not Funded:

Minor repairs to concrete as they occur and continual upkeep of the amenity.

Project Association:

None

Operating Budget Impact:

There should be minimal impact to operations of this amenity.

Funding Source:

Conservation Trust Fund (Lottery Proceeds)

Prior Year Costs	2020 Actual	2021 Funding	2022 Funding	2023 Funding	
\$0	\$0	\$0	\$189,000	\$0	
2024 Funding	2025 Funding	2026 Funding	Future Needs	Total Project Cost	
\$0	\$0	\$0	\$0	\$189,000	



City and County of Broomfield 2022 Capital Improvement Projects

Landscaping Projects

Project Name: Ash Tree Replacement - Citywide

Project #: 15J0017

Project Description:

Total Project Cost: \$671,898

The Emerald Ash Borer (EAB), an evasive insect that attacks and kills Ash trees (Fraxins species), has been detected in Boulder. A quarantine on the movement of the EAB has been put in place for Boulder County and portions of Jefferson and Weld Counties.

Background and Justification:

The Ash Tree Replacement Program would be an annual program that would last 5 to 10 years. The program would replant the estimated 2,500 to 3,000 Ash trees that would be lost to EAB. 250 trees would be removed each year, and 200 trees would be replanted annually. Prior to the detection of EAB in Broomfield, large populations of Ash trees located in parks, greenbelts, and street rights-of-way would be strategically selected. After EAB is detected in Broomfield, the removal and replanting of the Ash trees would be concentrated in the areas around where the borer is found. Removal of the small and unhealthy Ash trees, prior to being attacked by EAB, would spread out the replacement cost over a number of years. This request is for planting new trees that will replace the Ash trees that were removed - not for the removal of trees.

Problem to be Solved and/or Benefit to Citizens:

Broomfield's Master Plan requires the planting of trees in greenbelts, parks, and street rights-of-way. This program would provide the resources to replant the Ash trees that will be removed as a result of the Emerald Ash Borer infestation, making it possible for the Parks Department to comply with the Master Plan. Trees were planted for the benefits they bring to the Broomfield community. Replanting the Ash trees will provide benefits and create an urban forest that has both tree species and age diversify. This diversity will lessen the impact that future diseases and insect infestations will have on the urban forest.

Alternatives/Consequences if not Funded:

The Ash tree makes up 13% to 15% of Broomfield's tree population. If the trees that are removed as result of the Emerald Ash Borer infestation are not replanted, the benefits that these trees provide will be lost.

Project Association:

None

Operating Budget Impact:

An additional FTE may be required to coordinate and supervise the Ash replacement program, remove Ash trees, and water newly planted trees.

Funding Source:

Open Space and Parks Fund

Prior Year Costs	2020 Actual	2021 Funding	2022 Funding	2023 Funding	
\$341,798	\$0	\$209,500	\$120,600	\$0	
2024 Funding	2025 Funding	2026 Funding	Future Needs	Total Project Cost	
\$0	\$0	\$0	\$0	\$671,898	



City and County of Broomfield 2022 Capital Improvement Projects

Landscaping Projects

Project Name: Lamar Street & US 287 Island Improvements

Project #: 12D0045

Project Description:

Total Project Cost: \$247,462

This project would relandscape the islands along Lamar Street from 120th Avenue to East 1st Avenue and 120th Avenue from Lamar St. to Ash St.

Background and Justification:

The road segment in these two locations is unsightly. The trees and concrete are in decline and are becoming a hazard.

Problem to be Solved and/or Benefit to Citizens:

This project would improve major entryways in Broomfield.

Alternatives/Consequences if not Funded:

Defer the project or do not improve the islands.

Project Association:

This project will be coordinated with the Civic Center development plan.

Operating Budget Impact:

The project would not significantly affect operating or maintenance costs.

Funding Source:

Open Space and Parks Fund

Prior Year Costs	2020 Actual	2021 Funding	2022 Funding	2023 Funding	
\$0	\$0	\$0	\$125,000	\$0	
2024 Funding	2025 Funding	2026 Funding	Future Needs		Total Project Cost
\$122,462	\$0	\$0	\$0		\$247,462



City and County of Broomfield 2022 Capital Improvement Projects

Landscaping Projects

Project Name: Library - Solar Panel Landscape Upgrade

Project #: 22M0007

Project Description:

Total Project Cost: **\$80,000**

Upgrade the current irrigation system from drip to overhead sprays. Relocate/remove the irrigation controller for this system due to interference from the solar panel field.

Background and Justification:

This area is located in the front of the Library and Auditorium facility. Residents have to pass by this area to visit the Library and Auditorium facility, the amphitheater for concerts and events, and the 9/11 memorial. The Solar panel planting in front of the Library was meant to be an example of an efficient low water use planting. The irrigation system is based off of reuse water. The reuse water contains contaminants that clog the filter and drip emitters, even with cleaning the filter regularly. This has lead to the loss of plant material which has lead to a decline in the aesthetics of the area. The proximity of the current controller to the solar panels causes communication interference, and this increases the staff hours to reset this controller.

Problem to be Solved and/or Benefit to Citizens:

This project supports Broomfield's strategic outcomes of "Environmental Stewardship", "Facilities and Transportation Infrastructure", and "Engaged and Fiscally Responsible".

Alternatives/Consequences if not Funded:

The overall appeal of the site will continue to decline.

Project Association:

None

Operating Budget Impact:

None anticipated.

Funding Source:

Open Space and Parks Fund

Prior Year Costs	2020 Actual	2021 Funding	2022 Funding	2023 Funding	
\$0	\$0	\$0	\$80,000	\$0	
2024 Funding	2025 Funding	2026 Funding	Future Needs	Total Project Cost	
\$0	\$0	\$0	\$0	\$80,000	



City and County of Broomfield 2022 Capital Improvement Projects

Landscaping Projects

Project Name: McKay Lake Park & Open Lands - Landscaping

Project #: 19N0002

Project Description:

Total Project Cost: \$85,000

This request is for appropriate landscaping at the McKay Lake Park and Open Lands in accordance with design plans and the conceptual renderings presented at public meetings.

Background and Justification:

The 15-acre McKay Lake Park and Open Lands project, including the Broomfield Bike Park, was constructed in 2018. Due to the design-build and pioneering aspects of this project and the limited budget, the landscaping was not completed. The habitat enhancement buffer, parking lot and traffic circle areas were landscaped; however, the active play areas (bike park, nature play zones and fitness loop) and public art shade structure in the park were not.

Problem to be Solved and/or Benefit to Citizens:

The park areas and trails are very open and exposed. In the late spring, summer and fall months, it will be very hot. Trees are key to providing adequate shade for users on this large site. While the new nature education and picnic pavilion along the west side of McKay Lake provides significant shade, it is about 0.3 miles (1,800 LF) away from the nature play zones in the park and even further from the nature fitness loop, an inconvenient distance for many users. In addition to providing much-needed shade, landscaping will improve aesthetics and reduce erosion of the large earthen features in the bike park and nature play zones.

Alternatives/Consequences if not Funded:

Continue to not provide shade trees and possible erosion will occur on hillsides in active play areas that would otherwise be retained by the plant material.

Project Association:

It could be combined with construction of the Zuni Street and Quail Creek Drive Roundabout (Project 18K0003).

Operating Budget Impact:

Coordination of all aspects of maintenance and upkeep of the park and open lands with Parks.

Funding Source:

Conservation Trust Fund (Lottery Proceeds)

Prior Year Costs	2020 Actual	2021 Funding	2022 Funding	2023 Funding	
\$0	\$0	\$0	\$85,000	\$0	
2024 Funding	2025 Funding	2026 Funding	Future Needs	Total Project Cost	
\$0	\$0	\$0	\$0	\$85,000	



City and County of Broomfield 2022 Capital Improvement Projects

Vehicles & Other Equipment

Project Name: Police - Time Division Multiple Access Radio System Upgrade (Broomfield's Share) **Project #:** 20P0060

Project Description: **Total Project Cost:** \$500,422

Upgrade of the Police Department’s shared radio system as a result of capacity limitations experienced by BPD and partner agencies.

Background and Justification:

Broomfield PD currently enjoys a partnership with ADCOM, Federal Heights Police Department, and Thornton Police Department that provides emergency radio coverage to police and fire personnel. In order to maintain the simulcast radio system, all the involved agencies are dependant upon the backbone of the radio structure, which is owned by ADCOM. This partnership was entered into in 2009 when Broomfield Police and the other agencies pooled efforts and resources towards a shared radio system. In 2018, ADCOM notified the partner agencies that they were experiencing capacity limitations on the shared system. To add system capacity, only two options exist. Option number one would upgrade the system to utilize Time Division Multiple Access (TDMA). The second option would be to add equipment at each radio tower site (Broomfield has two), add equipment to the central radio site, add more radio repeaters and request additional radio frequencies from the FCC. After a critical review of the two options, ADCOM decided to utilize TDMA as the solution. The partner agencies supported this decision.

Problem to be Solved and/or Benefit to Citizens:

This upgrade would double radio channel capacity without adding equipment, infrastructure, and radio frequencies.

Alternatives/Consequences if not Funded:

Failing to participate will render our radios unusable once system upgrades are completed by ADCOM.

Project Association:

None

Operating Budget Impact:

This will be a one-time expense with no ongoing costs.

Funding Source:

Sales and Use Tax

Prior Year Costs	2020 Actual	2021 Funding	2022 Funding	2023 Funding	
\$0	\$0	\$250,211	\$250,211	\$0	
2024 Funding	2025 Funding	2026 Funding	Future Needs	Total Project Cost	
\$0	\$0	\$0	\$0	\$500,422	



City and County of Broomfield 2022 Capital Improvement Projects

BURA Projects

Project Name: General - Misc. BURA Improvements

Project #: 0AZ0008

Project Description:

Total Project Cost: \$658,481

This funding is a placeholder for miscellaneous BURA improvements as needed.

Background and Justification:

This funding was set aside for minor projects related to Broomfield-owned BURA property such as the Broomfield Town Square.

Problem to be Solved and/or Benefit to Citizens:

N/A

Alternatives/Consequences if not Funded:

No alternatives were reviewed

Project Association:

Broomfield Town Square - Vision Development

Operating Budget Impact:

None

Funding Source:

Broomfield Urban Renewal District

Prior Year Costs	2020 Actual	2021 Funding	2022 Funding	2023 Funding	
\$133,481	\$0	\$25,000	\$25,000	\$25,000	
2024 Funding	2025 Funding	2026 Funding	Future Needs	Total Project Cost	
\$25,000	\$25,000	\$25,000	\$375,000	\$658,481	



City and County of Broomfield 2022 Capital Improvement Projects

Planning, Administration & Other Projects

Project Name: Broomfield Town Square - Vision Development

Project #: 06Z0079

Project Description:

Total Project Cost: \$1,208,683

This funding is for communication for the Broomfield Town Square (Civic Center).

Background and Justification:

Communication for the Broomfield Town Square (Civic Center), primarily signage, marketing, and public-facing engagement media. The signage would be traditional (2 dimensional) at various locations, and would include QR codes for a link to plans and videos through mobile technology.

Problem to be Solved and/or Benefit to Citizens:

Alternatives/Consequences if not Funded:

Project Association:

N/A

Operating Budget Impact:

Currently, this project does not impact the budget.

Funding Source:

Sales and Use Tax

Prior Year Costs	2020 Actual	2021 Funding	2022 Funding	2023 Funding	
\$327,098	\$131,585	\$500,000	\$250,000	\$0	
2024 Funding	2025 Funding	2026 Funding	Future Needs		Total Project Cost
\$0	\$0	\$0	\$0		\$1,208,683



City and County of Broomfield 2022 Capital Improvement Projects

Drainage & Stormwater Projects

Project Name: Highland Park Channel - Improvements

Project #: 19N0008

Project Description:

Total Project Cost: \$275,000

Channel improvements to control water flow during food events, prevent erosion and reduce debris in the channel invert and improving aesthetics.

Background and Justification:

The rocks being placed in the channel slow the flow on the very flat concrete trickle channel and lead to flow back-ups, standing water, algae growth and the need for frequent maintenance. Street Services Drainage Maintenance personnel are spending approximately 12 hours a month removing rock dams that are diverting water out of the concrete channel creating erosion problems higher on the bank and resulting in a slippery channel bed.

Problem to be Solved and/or Benefit to Citizens:

Modifying the surface by applying large boulders or burying riprap with vegetative cover will provide the needed protection with flood flow that exceeds the width of the improved channel and stop the rocks from being placed in the channel by children playing in the park.

Alternatives/Consequences if not Funded:

Continue working in a very slick channel removing the dams and the debris caught by the dams.

Project Association:

None

Operating Budget Impact:

The project could result in additional turf area to be maintained.

Funding Source:

Utility Service Charge

Prior Year Costs	2020 Actual	2021 Funding	2022 Funding	2023 Funding	
\$0	\$0	\$0	\$25,000	\$250,000	
2024 Funding	2025 Funding	2026 Funding	Future Needs		Total Project Cost
\$0	\$0	\$0	\$0		\$275,000



City and County of Broomfield 2022 Capital Improvement Projects

Utilities Planning & Administration

Project Name: Marshall Water Rights Change of Use

Project #: 20P0056

Project Description:

Total Project Cost: \$1,155,000

This CIP request would cover the legal and engineering expenses associated with a change of use case.

Background and Justification:

The City and County of Broomfield owns 150.57 shares of the Farmer’s Reservoir and Irrigation Company Marshall Division water rights. These water rights have historically been used for pond level maintenance and irrigation. In order to be used for municipal purposes, these water rights need to go through a legal change of use case. Once the water rights are changed to incorporate municipal use, they can be used to fill ponds and reservoirs within the city (Tom Frost, Markel’s Pond, the future Civic Center Pond and Siena Reservoir). If the change application is filed in court by December 31, 2019, costs associated with the change case would likely occur over a three year period (2020 - 2022). Historically, the Marshall water rights have been used for irrigation and pond level maintenance within Broomfield. Recently, the State of Colorado Division of Water Resources has increased enforcement on pond level maintenance as an illegal use for water rights authorized for irrigation if the water does not flow through the pond within 72 hours (72 Hour Rule). In order to be able to fully utilize Broomfield’s 150.57 Marshall shares, approximately 465.82 acre-feet, these water rights need to go through a legal change of use case.

Problem to be Solved and/or Benefit to Citizens:

Once the water rights are changed to incorporate municipal use, they can be used to fill ponds and reservoirs within the city (Tom Frost, Markel’s Pond, the future Civic Center Pond and Siena Reservoir).

Alternatives/Consequences if not Funded:

Broomfield will no longer be able to use the Marshall water rights for pond level maintenance. The Utilities and Water Resources Divisions would need to coordinate on how to construct and fund the necessary infrastructure and/or operations to provide mun

Project Association:

0AZ0040, 0AZ0003 for Engineering and Legal Services

Operating Budget Impact:

None

Funding Source:

Utility Service Charge

Prior Year Costs	2020 Actual	2021 Funding	2022 Funding	2023 Funding
\$0	\$52,100	\$702,900	\$400,000	\$0
2024 Funding	2025 Funding	2026 Funding	Future Needs	Total Project Cost
\$0	\$0	\$0	\$0	\$1,155,000



City and County of Broomfield 2022 Capital Improvement Projects

Utilities Planning & Administration

Project Name: Utilities Network Infrastructure

Project #: 18N0031

Project Description:

Total Project Cost: \$5,496,353

This request supports adding secondary path connections to the primary facilities and bringing fiber to the lift/pump stations.

Background and Justification:

All primary facilities(i.e treatment plants) currently have a single fiber connection with lift/pump stations limited to a single radio connection. As the SCADA equipment is modernized, there will be an increased demand for data throughput as well as redundant connections to minimize the potential for loss of connectivity to these critical assets. Loss of communication can result in service outages which directly impact utility customers.The additional capability will also allow the City and County to continue to make improvements to the SCADA system without limitations to data communications.

Problem to be Solved and/or Benefit to Citizens:

This project will increase the overall reliability and redundancy of the utility systems.

Alternatives/Consequences if not Funded:

Continue to operate at risk of losing access and control of the SCADA system.

Project Association:

This project should be matched up with other improvement or expansion projects that involve digging or boring.

Operating Budget Impact:

Maintenance and emergency repair services will be required to support the conduit and fiber assets.

Funding Source:

Utility Service Charge

Prior Year Costs	2020 Actual	2021 Funding	2022 Funding	2023 Funding
\$0	\$1,997,940	\$2,498,413	\$1,000,000	\$0
2024 Funding	2025 Funding	2026 Funding	Future Needs	Total Project Cost
\$0	\$0	\$0	\$0	\$5,496,353



City and County of Broomfield 2022 Capital Improvement Projects

Utilities Planning & Administration

Project Name: Water Fund - Master Plan Updates/Hydraulic Model

Project #: 06Z0003

Project Description:

Total Project Cost: \$900,045

This project created a guide for planning water service for new areas of Broomfield.

Background and Justification:

Completing the master plan will allow Broomfield to plan for the most efficient and effective water system to serve future development.

Problem to be Solved and/or Benefit to Citizens:

N/A

Alternatives/Consequences if not Funded:

The master planning process will evaluate several alternatives.

Project Association:

N/A

Operating Budget Impact:

This project does not affect operating or maintenance costs.

Funding Source:

Utility License Fee

Prior Year Costs	2020 Actual	2021 Funding	2022 Funding	2023 Funding	
\$300,070	\$35,287	\$64,688	\$25,000	\$25,000	
2024 Funding	2025 Funding	2026 Funding	Future Needs	Total Project Cost	
\$25,000	\$25,000	\$25,000	\$375,000	\$900,045	



City and County of Broomfield 2022 Capital Improvement Projects

Water - Acquisition, Treatment, and Storage Projects

Project Name: Baseline Water System Reimbursement

Project #: 20Q0028

Project Description:

Total Project Cost: \$2,450,000

Broomfield is responsible for all water lines 16" in diameter or larger. The Baseline developer has proposed to construct these distribution lines and be reimbursed by Broomfield.

Background and Justification:

Broomfield is responsible for all water lines 16" in diameter or larger within the Baseline subdivision per the Managed Growth and Development Agreement.

Problem to be Solved and/or Benefit to Citizens:

The water distribution system is necessary for the Baseline development.

Alternatives/Consequences if not Funded:

None

Project Association:

None

Operating Budget Impact:

This is a reimbursement.

Funding Source:

Utility License Fee

Prior Year Costs	2020 Actual	2021 Funding	2022 Funding	2023 Funding	
\$0	\$0	\$1,350,000	\$300,000	\$800,000	
2024 Funding	2025 Funding	2026 Funding	Future Needs	Total Project Cost	
\$0	\$0	\$0	\$0	\$2,450,000	



City and County of Broomfield 2022 Capital Improvement Projects

Water - Acquisition, Treatment, and Storage Projects

Project Name: Meter Conversion/Replacement- Citywide

Project #: 02Z0112

Project Description:

Total Project Cost: \$5,206,139

This project funds the replacement of water meters at 300 locations in the system per year.

Background and Justification:

Research and historic use has shown that the expected service life for a typical ¾-Inch model 25 meter (which is used for a single family residence in Broomfield) is 10 to 15 years. In 2006, Broomfield began systematically upgrading older meters to the Orion Automated Meter Reading (AMR) system to resolve the issues related to meter reliability. The Orion AMR system provides additional benefits to Broomfield such as GPS mapping, tamper detection, and leak detection. At this time both the Utility Division and Utility billing Division must maintain two reading systems (Itron and Orion)

Problem to be Solved and/or Benefit to Citizens:

Adjust the amount of annual meter replacements, which may impact revenues.

Alternatives/Consequences if not Funded:

N/A

Project Association:

N/A

Operating Budget Impact:

The project will reduce operational costs by converting to a single meter reading system and preserves revenues by maintaining meter accuracy.

Funding Source:

Utility Service Charge

Prior Year Costs	2020 Actual	2021 Funding	2022 Funding	2023 Funding
\$3,006,412	\$99,727	\$100,000	\$100,000	\$100,000
2024 Funding	2025 Funding	2026 Funding	Future Needs	Total Project Cost
\$100,000	\$100,000	\$100,000	\$1,500,000	\$5,206,139



City and County of Broomfield 2022 Capital Improvement Projects

Water - Acquisition, Treatment, and Storage Projects

Project Name: North Area Water System Master Plan Improvements

Project #: 02Z0291

Project Description:

Total Project Cost: \$12,022,640

This project will extend water service to the northeast area of Broomfield to serve potential new development demands.

Background and Justification:

This project provides essential infrastructure to support development in northeastern Broomfield.

Problem to be Solved and/or Benefit to Citizens:

The project works towards Broomfield's economic development vision.

Alternatives/Consequences if not Funded:

Water line extension options and alternatives, including size and location, will be considered during the master planning and design phases.

Project Association:

None

Operating Budget Impact:

Expansion of infrastructure will increase operating and maintenance costs.

Funding Source:

Utility License Fee

Prior Year Costs	2020 Actual	2021 Funding	2022 Funding	2023 Funding	
\$4,739,626	\$1,220,014	\$600,000	\$2,713,000	\$2,750,000	
2024 Funding	2025 Funding	2026 Funding	Future Needs	Total Project Cost	
\$0	\$0	\$0	\$0	\$12,022,640	



City and County of Broomfield 2022 Capital Improvement Projects

Water - Purchases and Reservoirs Projects

Project Name: **Siena Reservoir/Pump Station/Pipeline**

Project #: **15G0036**

Project Description:

Total Project Cost: **\$17,867,547**

Construct a new pump station and pipeline to deliver water from Siena Reservoir to the Broomfield Water Treatment Plant. The proposed facilities would meet peak summer demands for the potable water system on an interim basis.

Background and Justification:

The scope of this project includes the design and construction of a new pump station with a capacity of 10 to 15 cfs, and 14,200 feet of pipeline. Broomfield Reservoir, with a 5,000 acre-feet capacity, was originally sized to (1) meet peak summer demands at build-out and (2) provide interim firming of Windy Gap supplies until Chimney Hollow Reservoir was constructed. The economic downturn in 2008 delayed the need to construct Broomfield Reservoir to meet the supply and peaking demands that were associated with new growth. On January 17, 2012, Broomfield staff presented a proposal at a Council Study Session to convert Siena Reservoir for use in the potable water system. The proposed pump station and pipeline improvements would effectively delay the need for adding additional peaking capacity until the 2025 to 2027 timeframe. The project would also include the sale of the Siena Reservoir property from the Water Reclamation Fund to the Water Fund in the amount of \$4 million.

Problem to be Solved and/or Benefit to Citizens:

Provide the necessary facilities to serve projected increases in peak summer water demand due to new development and growth.

Alternatives/Consequences if not Funded:

The existing water supply, treatment, and distribution facilities are adequately sized to meet current conditions. Additional water system capital improvements must be constructed in order to serve new growth. If these facilities are not constructed, th

Project Association:

None

Operating Budget Impact:

The impact on the operating budget will be approximately \$50,000 per year. This cost includes the additional electricity for pumping and the maintenance of the equipment.

Funding Source:

Utility License Fee

Prior Year Costs	2020 Actual	2021 Funding	2022 Funding	2023 Funding	
\$3,839,303	\$14,122	\$1,000,000	\$6,514,122	\$6,500,000	
2024 Funding	2025 Funding	2026 Funding	Future Needs	Total Project Cost	
\$0	\$0	\$0	\$0	\$17,867,547	



City and County of Broomfield 2022 Capital Improvement Projects

Water - Purchases and Reservoirs Projects

Project Name: Windy Gap - Storage Reservoir Design and Construction

Project #: 0020267

Project Description:

Total Project Cost: \$401,802,623

Environmental permitting and design of a 90,000 acre-feet reservoir. (Chimney Hollow Reservoir)

Background and Justification:

Broomfield is jointly participating in a project with shareholders to construct a reservoir that will provide firm yield for the Windy Gap supplies.

Problem to be Solved and/or Benefit to Citizens:

The supplies associated with this project are needed to support Broomfield at ultimate development.

Alternatives/Consequences if not Funded:

No alternatives were reviewed.

Project Association:

None

Operating Budget Impact:

This project does not affect operating or maintenance budgets.

Funding Source:

Utility License Fee

Prior Year Costs	2020 Actual	2021 Funding	2022 Funding	2023 Funding
\$17,620,786	\$3,537,283	\$176,844,554	\$11,400,000	\$11,400,000
2024 Funding	2025 Funding	2026 Funding	Future Needs	Total Project Cost
\$11,400,000	\$11,400,000	\$11,400,000	\$146,800,000	\$401,802,623



City and County of Broomfield 2022 Capital Improvement Projects

Water - Transmission Lines and Facilities Projects

Project Name: Mesa Zone - Booster Station

Project #: 18M0044

Project Description:

Total Project Cost: \$7,730,000

Build a secondary water booster station in the Mesa Zone. The Mesa Zone booster station will be sized to serve daily distribution pressure, flows, and fire flow protection to the Mesa and Walnut water distribution zones.

Background and Justification:

Broomfield owns and operates the existing Airport Pump Station, located east of Simms Street near Rocky Mountain Airport. This facility provides pressure to the Mesa and Walnut pressure zones of Broomfield’s potable water system service area. Presently, this area is a “closed” system and the only source of water pressure is the Airport Pump Station. In August 2016, the Airport Pump Station experienced a failure due to a complete loss of pressure to its service area. Fortunately, there was enough residual pressure within the distribution system to maintain minimal service during the outage. Extensive repairs were performed and normal operation resumed. This failure highlighted the vulnerability of the system that combined with growth in the service area emphasized the need for redundancy to maintain required levels of service to customers. Broomfield has identified a location for a redundant pump station, initially named the “Mesa Pump Station” which will serve as a back-up pressure source for the Mesa and Walnut pressure zones. Broomfield is currently consulting with Arcadis to perform a hydraulic analysis to determine performance criteria for the proposed future Mesa Pump Station.

Problem to be Solved and/or Benefit to Citizens:

Flows and fire flow protection to the Mesa and Walnut water distribution zones.

Alternatives/Consequences if not Funded:

Any future failure at the Airport Pump Station will directly affect all customers in the Mesa and Walnut Zones with unexpected water outages and reduced fire protection.

Project Association:

None

Operating Budget Impact:

Operating budget will be impacted for gas and electric.

Funding Source:

Utility License Fee

Prior Year Costs	2020 Actual	2021 Funding	2022 Funding	2023 Funding	
\$306,655	\$0	\$223,345	\$7,200,000	\$0	
2024 Funding	2025 Funding	2026 Funding	Future Needs	Total Project Cost	
\$0	\$0	\$0	\$0	\$7,730,000	



City and County of Broomfield 2022 Capital Improvement Projects

Water - Transmission Lines and Facilities Projects

Project Name: Potable Water Sampling Stations - Citywide

Project #: 18M0043

Project Description:

Total Project Cost: \$82,620

Water sampling stations to provide access for sampling in areas with high density multi-family housing (especially townhomes) that are not currently accessible.

Background and Justification:

The Safe Drinking Water Act requires that the potable water distribution system be sampled routinely for Total Coliform and E. Coli bacteria. It also requires that the monitoring plan include locations that provide good geographic coverage of the population served by the water treatment facility. Water suppliers generally have a choice of using existing water outlets or dedicated sampling stations. Broomfield has been using existing water outlets including outside wall faucets at private homes and kitchen faucets in businesses or public buildings. The biggest problems from using existing water outlets are: 1. Access (due to weather, time of day, day of week, nobody home) 2. Control (other uses of the outlets can cause unpredictability) 3. Reliability (when the supplier is actually inadvertently testing the plumbing of the sampling site and not just the supplier's system). 4. Sterilization techniques (usually "flaming" the outlet nozzle), which are not frequently welcomed by private owners 5. Increased susceptibility to advertent contamination from animals, insects, weather, etc. Dedicated sampling stations are preferable because they solve the problems of access, control, reliability, external contamination, acceptance and practicality.

Problem to be Solved and/or Benefit to Citizens:

The program will install 20 stations per year based on priority ranking. A total of 100 stations are anticipated under current Safe Drinking Water Act regulations. This number will continue to increase with population growth.

Alternatives/Consequences if not Funded:

Continue using existing water outlets including outside wall faucets at private homes and kitchen faucets in businesses or public buildings, which are at greater risk of contamination.

Project Association:

None

Operating Budget Impact:

Increase of 10-20 hours/year for Utilities staff to maintain sampling stations and/or repair stations in the event of damage from freezing or vandalism.

Funding Source:

Utility Service Charge

Prior Year Costs	2020 Actual	2021 Funding	2022 Funding	2023 Funding	
\$31,958	\$921	\$33,741	\$16,000	\$0	
2024 Funding	2025 Funding	2026 Funding	Future Needs	Total Project Cost	
\$0	\$0	\$0	\$0	\$82,620	



City and County of Broomfield 2022 Capital Improvement Projects

Sewer - Collection System- Lines and Facilities Projects

Project Name: Baseline (North Park) - Storm and Sanitary Sewer

Project #: 14H0014

Project Description:

Total Project Cost: \$3,551,667

Design and construct all gravity sewer lines that are 18 inches and greater in size within the North Park development area. In addition, construct two gravity lines that Broomfield is obligated to supply.

Background and Justification:

Within the development agreement for North Park, Broomfield is obliged to construct all gravity sewer lines greater than 18 inches in diameter as well as two lift stations and associated force mains within the North Park development. Preliminary design planning by an engineering firm retained by Broomfield indicates it may be feasible to construct gravity sewer lines in place of the lift stations and force mains. This project would include design and construction document development and construction of the gravity lines described above. Construction may be phased into two or three sections as development progresses.

Problem to be Solved and/or Benefit to Citizens:

If the sewer lines are not constructed, we will be in violation of the development agreement.

Alternatives/Consequences if not Funded:

Will not be able to provide sewer service to the North Park development area.

Project Association:

None

Operating Budget Impact:

This project will increase operating costs due to the maintenance on the additional sewer lines.

Funding Source:

Utility License Fee

Prior Year Costs	2020 Actual	2021 Funding	2022 Funding	2023 Funding	
\$0	\$0	\$3,519,667	\$32,000	\$0	
2024 Funding	2025 Funding	2026 Funding	Future Needs	Total Project Cost	
\$0	\$0	\$0	\$0	\$3,551,667	



City and County of Broomfield 2022 Capital Improvement Projects

Sewer - Collection System- Lines and Facilities Projects

Project Name: **Sewer Lift Station Compliance**

Project #: **21Q0038**

Project Description:

Total Project Cost: **\$11,800,000**

This request is for funds over a four year period to provide the modifications, improvements, and replacements to get four lift stations into compliance with CDPHE.

Background and Justification:

The City and County of Broomfield has four sewer lift stations (Interlocken, LacAmora, Outlook and Sunridge) currently under permit violations with the Colorado Department of Public Health and Environment (CDPHE). The permit violation is for no recorded site approval numbers with the State of Colorado. The City and County of Broomfield currently maintains 14 sewer lift stations. 10 of the sewer lift stations have site approval numbers, all approved lift stations were built after the year 2000. The four that are under violation were built before 1986 and neither CDPHE or Broomfield have any record of the design approval.

Problem to be Solved and/or Benefit to Citizens:

This project is proposed over a four year period in conjunction with Broomfield’s proposed compliance schedule with CDPHE. Benefits to the sewer system is a maintainable, safe, reliable and free flowing sewer system to the residents and businesses of Broomfield.

Alternatives/Consequences if not Funded:

CDPHE can fine the City and County of Broomfield \$10,000 a day for noncompliance.

Project Association:

Interlocken Lift Station or Rock Creek Lift Station.

Operating Budget Impact:

The maintenance budgets may change depending on the final requirements of the modifications.

Funding Source:

Utility Service Charge

Prior Year Costs	2020 Actual	2021 Funding	2022 Funding	2023 Funding	
\$0	\$0	\$4,300,000	\$2,500,000	\$2,500,000	
2024 Funding	2025 Funding	2026 Funding	Future Needs	Total Project Cost	
\$2,500,000	\$0	\$0	\$0	\$11,800,000	



City and County of Broomfield 2022 Capital Improvement Projects

Sewer - Collection System - Lines and Facilities Projects

Project Name: Sewer Manhole Lining - Anthem & Palisades

Project #: 22R0033

Project Description:

Total Project Cost: \$200,000

Utilities Division is requesting lining of manholes in new construction areas (Anthem and Palisades).

Background and Justification:

The Utilities Video Inspection Crew has detected calcium build up in the manholes.

Problem to be Solved and/or Benefit to Citizens:

As the calcium build up worsens it has the potential to block the pipe and cause a sewer back-up that can affect numerous residents. Lining the manholes prevents the builup if calcium within the manhole.

Alternatives/Consequences if not Funded:

Manhole replacement

Project Association:

N/A

Operating Budget Impact:

None

Funding Source:

Utility Service Charge

Prior Year Costs	2020 Actual	2021 Funding	2022 Funding	2023 Funding	
\$0	\$0	\$0	\$200,000	\$0	
2024 Funding	2025 Funding	2026 Funding	Future Needs	Total Project Cost	
\$0	\$0	\$0	\$0	\$200,000	



City and County of Broomfield 2022 Capital Improvement Projects

Sewer - Treatment Facilities Projects

Project Name: Wastewater Treatment Facility - Aeration Blower and Air Distribution Enhancement **Project #:** 22Q0010

Project Description: **Total Project Cost:** \$600,000
Aeration blower and air distribution enhancement for the south and middle aeration treatment trains.

Background and Justification:

The Broomfield Wastewater Treatment Facility uses a treatment technology known as integrated fixed film activated sludge (IFAS) to accomplish the removal of organic pollutants (BOD) as well as conversion of ammonia to nitrate. In order for the IFAS process to work, dissolved oxygen (DO) must be added to the aeration basin. The purpose of DO is to provide the aerobic microorganisms with the necessary oxygen to consume the pollutants. One of the key permit requirements is to remove nitrogen from the wastewater. This requires 4.3 lbs of DO per 1 lb of ammonia nitrogen removed compared to BOD removal of 1 lb of oxygen per 1 lb of BOD. Wastewater aeration is a vital part of every biological treatment system.

Problem to be Solved and/or Benefit to Citizens:

This project is designed to provide basin control by separating both the air intakes and air header supplying the air to the 2 different treatment trains. The modification is needed to use the blowers in tandem.

Alternatives/Consequences if not Funded:

Continue batching and repairing the existing roofing systems.

Project Association:

This project could be combined with the centrate equalization project.

Operating Budget Impact:

None

Funding Source:

Utility Service Charge

Prior Year Costs	2020 Actual	2021 Funding	2022 Funding	2023 Funding	
\$0	\$0	\$0	\$600,000	\$0	
2024 Funding	2025 Funding	2026 Funding	Future Needs	Total Project Cost	
\$0	\$0	\$0	\$0	\$600,000	



City and County of Broomfield 2022 Capital Improvement Projects

Sewer - Treatment Facilities Projects

Project Name: Wastewater Treatment Facility - Flow Equalization Basin Improvements

Project #: 22P0042

Project Description:

Total Project Cost: \$1,667,400

Demolition and disposal of the existing liner and mixing system; install a new mixing system designed to reduce air emissions/odors, and install concrete floor to improve durability, life span and to improve dewatering and solids removal.

Background and Justification:

The Flow Equalization (EQ) system is designed to regulate high flows throughout the day. This is accomplished by diverting the excessive flow to the equalization basin. Once the influent flows drop below a preset level, the excess wastewater stored in the flow equalization basin is returned back to the treatment processes. The equalization of the flow throughout the day makes it easier to meet the regulatory standards. During 2018, the WWRF took the EQ basin offline due to multiple odor complaints.

Problem to be Solved and/or Benefit to Citizens:

The equalization of the flow throughout the day makes it easier to meet the regulatory standards on a consistent basis, supports operations of the non-potable reuse water system during low flows when most irrigation systems are operating, and refilling of Great Western Reservoir as needed. The improvements will reduce odor emission rate and staff will no longer have to clean the basin by hand.

Alternatives/Consequences if not Funded:

Violation of State of Colorado Water Quality regulations.

Project Association:

Nutrient improvement project.

Operating Budget Impact:

None

Funding Source:

Utility License Fee

Prior Year Costs	2020 Actual	2021 Funding	2022 Funding	2023 Funding
\$0	\$0	\$0	\$1,667,400	\$0
2024 Funding	2025 Funding	2026 Funding	Future Needs	Total Project Cost
\$0	\$0	\$0	\$0	\$1,667,400



City and County of Broomfield 2022 Capital Improvement Projects

Sewer - Treatment Facilities Projects

Project Name: Wastewater Treatment Facility - Odor Control Monitoring and Improvements **Project #:** 11E0005

Project Description: **Total Project Cost: \$4,250,000**
 Modify inlet air ductwork within the Dewatering Building so the new air ionization units are easily accessible for cleaning and other routine maintenance.

Background and Justification:
 Because of the large amount of air used to mix and aerate the stored primary effluent, a new biofilter will be required to treat the foul air from this basin.

Problem to be Solved and/or Benefit to Citizens:
 The City has received occasional odor complaints from residents in the community near the facility. The City desires to minimize odor emissions from the Wastewater Treatment Facility.

Alternatives/Consequences if not Funded:
 Consider fiberglass and flexible covers and select best fit based on cost, durability, and in-basin equipment access. Pumped recirculation mixing for the North Sludge Storage Tank will free up biofilter capacity that can be used for treating exhaust air

Project Association:
 None

Operating Budget Impact:
 None

Funding Source:
 Utility License Fee

Prior Year Costs	2020 Actual	2021 Funding	2022 Funding	2023 Funding
\$0	\$0	\$0	\$4,250,000	\$0
2024 Funding	2025 Funding	2026 Funding	Future Needs	Total Project Cost
\$0	\$0	\$0	\$0	\$4,250,000



City and County of Broomfield 2022 Capital Improvement Projects

Sewer - Treatment Facilities Projects

Project Name: Wastewater Treatment Facility - Energy Sustainability Plan **Project #:** 22R0040

Project Description: **Total Project Cost:** \$175,000

This project consists of both a Wastewater Treatment Facility energy audit and a sustainability study.

Background and Justification:

This project will investigate the potential of utilizing and producing renewable natural gas (RNG) that could then be used to reduce the carbon footprint of the City and County of Broomfield. The study will assist the City and County of Broomfield in developing both capital and operational costs as well as revenue streams, including potential grants and other incentives.

Problem to be Solved and/or Benefit to Citizens:

The study will look at strategies to manage biosolids in a way that would enhance biogas production. The scope of services includes a description of existing conditions related to the infrastructure or processing biosolids, an evaluation of technologies available and strategies to maximize the production of biogas.

Alternatives/Consequences if not Funded:

Alternatives will be evaluated as part of the study.

Project Association:

Wastewater Treatment Facility - Master Plan Update

Operating Budget Impact:

N/A

Funding Source:

Utility License Fee

Prior Year Costs	2020 Actual	2021 Funding	2022 Funding	2023 Funding
\$0	\$0	\$0	\$175,000	\$0
2024 Funding	2025 Funding	2026 Funding	Future Needs	Total Project Cost
\$0	\$0	\$0	\$0	\$175,000



City and County of Broomfield 2022 Capital Improvement Projects

Sewer - Treatment Facilities Projects

Project Name: Wastewater Treatment Facility - Improvements - Influent and Disinfection Valve Automation **Project #:** 22R0037

Project Description: **Total Project Cost:** \$509,000
 This request is to replace and automate the isolation valves at the wastewater reclamation facility.

Background and Justification:

The current isolation valves are 20 years old and are manually operated. The valves are critical to the maintenance and operation of the treatment facility. The new isolation valves will operate through SCADA controls allowing staff to operate processes remotely or manually. Additionally, the increased functionality will allow staff to rotate the influent pump systems to prevent grit build up as well as isolate pumps for maintenance. It will also allow staff to respond quickly to fluctuations in flow and better maintain the UV Disinfection process. The auto open/close function will reduce required staff time and improve overall efficiency.

Problem to be Solved and/or Benefit to Citizens:

The existing valves are near the end of their serviceable life and are not integrated into the SCADA system.

Alternatives/Consequences if not Funded:

Do not move forward with the valve replacement.

Project Association:

N/A

Operating Budget Impact:

Automated valves will decrease operating costs.

Funding Source:

Utility Service Charge

Prior Year Costs	2020 Actual	2021 Funding	2022 Funding	2023 Funding
\$0	\$0	\$0	\$509,000	\$0
2024 Funding	2025 Funding	2026 Funding	Future Needs	Total Project Cost
\$0	\$0	\$0	\$0	\$509,000



City and County of Broomfield 2022 Capital Improvement Projects

Sewer - Treatment Facilities Projects

Project Name: Wastewater Treatment Facility - Master Plan Update

Project #: 22R0039

Project Description:

Total Project Cost: \$450,000

This request is to update the Wastewater Reclamation Facility Master Plan.

Background and Justification:

Section 208 of the Federal Clean Water Act and State Law outline the responsibilities for developing and implementing approved wastewater utility plans. The last Wastewater Utility Plan was completed in June 1999. The plan was updated in 2011 and used a Broomfield population build-out estimate of 83,300. Since the 2011 update several critical factors have changed, including increase in population density and buildout projections, higher concentrations of organic loading entering the treatment plant, new and more restrictive permit discharge limitations, and greenhouse gas initiatives. The master plan projected schedule is estimated to take between 12-15 months.

Problem to be Solved and/or Benefit to Citizens:

The Wastewater Treatment Facility's Discharge Permit requires the capacity planning process begins when incoming wastewater load reaches 80%. The nutrient improvement process design report completed by Carollo Engineers in April 2021, anticipated the Wastewater Treatment facility reaching 80% of our current capacity in 2024.

Alternatives/Consequences if not Funded:

None

Project Association:

Wastewater Treatment Facility - Energy Sustainability Plan

Operating Budget Impact:

N/A

Funding Source:

Utility License Fee

Prior Year Costs	2020 Actual	2021 Funding	2022 Funding	2023 Funding
\$0	\$0	\$0	\$450,000	\$0
2024 Funding	2025 Funding	2026 Funding	Future Needs	Total Project Cost
\$0	\$0	\$0	\$0	\$450,000



City and County of Broomfield 2022 Capital Improvement Projects

Sewer - Stormwater

Project Name: City Park Channel - Midway Park Modifications

Project #: 16K0052

Project Description:

Total Project Cost: \$1,510,000

Updates and modifications for projects 16K0052 - North Midway Channel at Midway Boulevard, 18M0042 - Midway Park - Concrete Channel Replacements, and Z0394 - Midway Pond Dredging.

Background and Justification:

The culverts under US 287 and Midway Boulevard have deteriorated, compromising the integrity of the roadway above. The culverts need to be repaired with a structural liner or replaced. The channel upstream and downstream of Midway Boulevard is a boulder-lined channel with a concrete bottom. The channel has sunk in several areas, causing standing water and tripping hazards. The concrete trickle channel and several sections of boulders will need to be repaired and replaced.

Problem to be Solved and/or Benefit to Citizens:

The City Park Channel through Midway Park is eligible for maintenance by the Urban Drainage and Flood Control District (UDFCD). It is recommended that these projects be combined into a single maintenance project to be managed and funded at 50% by UDFCD over several years (2019-2023). Midway Pond dredging should be completed concurrently with the channel and culvert improvements.

Alternatives/Consequences if not Funded:

US 287 and Midway could collapse if the culverts fail and collapse under the roadway, similar to the damage experienced on Indiana Blvd in 2016. The open channel through the park will continue to shift and collapse in areas if not improved, causing safety

Project Association:

Combining 3 existing projects to maximize funding and sequence the construction logically.

Operating Budget Impact:

These maintenance repairs will reduce future maintenance activities.

Funding Source:

Utility Service Charge

Prior Year Costs	2020 Actual	2021 Funding	2022 Funding	2023 Funding
\$238,470	\$0	\$250,000	\$771,530	\$250,000
2024 Funding	2025 Funding	2026 Funding	Future Needs	Total Project Cost
\$0	\$0	\$0	\$0	\$1,510,000



City and County of Broomfield 2022 Capital Improvement Projects

Sewer - Stormwater

Project Name: Nissen Channel - Drainage Improvements Country Vista to Big Dry Creek (Broomfield Match 50%) **Project #:** 16H0050

Project Description: **Total Project Cost:** \$4,610,000
 Matching funds for design and construction of Nissen Channel Improvement project for the channel from Tennyson Street (E of Walmart) to just upstream (west) of Lowell.

Background and Justification:

Mills collected as part of Broomfield residents’ property taxes fund Mile High Flood District (MHFD) (previously called the Urban Drainage and Flood Control District (UDFCD)) projects with a match from the local government for all capital projects (defined by MHFD as projects which increase flood water conveyance). The Nissen Channel Improvement project is part of a multi-year capital project with the MHFD matching funds for design and construction of improvement for the channel from Tennyson Street (east of Walmart) to just upstream (west) of Lowell Blvd. An annual IGA committing these funds is required. The area between these limits currently consists of a narrow channel and wide floodplain which impacts businesses, undeveloped land, and overtops Perry Street.

Problem to be Solved and/or Benefit to Citizens:

The project will design channel improvements, identify and acquire easements needed for improvements, obtain permitting (including U.S. Army Corps of Engineers 404 permitting), and construct improvements.

Alternatives/Consequences if not Funded:

Properties along the Nissen Channel corridor will remain in the floodplain and Perry Street will continue to overtop in large rain events. Due to channel work and vegetative impacts, it will be difficult for to permit developer driven improvements.

Project Association:

A trail along this corridor and developer constructed drainage improvements in Tennyson Way will be coordinated with this work.

Operating Budget Impact:

These channel improvements will be eligible for UDFCD maintenance assistance.

Funding Source:

Utility License Fee

Prior Year Costs	2020 Actual	2021 Funding	2022 Funding	2023 Funding
\$1,050,000	\$270,000	\$790,000	\$580,000	\$610,000
 2024 Funding	 2025 Funding	 2026 Funding	 Future Needs	 Total Project Cost
\$640,000	\$670,000	\$0	\$0	\$4,610,000



City and County of Broomfield 2022 Capital Improvement Projects

Sewer - Stormwater

Project Name: Plaster Reservoir Dredging and Habitat Improvements

Project #: 2020380

Project Description:

Total Project Cost: \$1,655,000

Improvements to Plaster Reservoir to manage algae blooms and maintain the ecological value of the reservoir.

Background and Justification:

Plaster Reservoir serves as a regional detention facility for flood storage. This project will look at the current flood storage to determine if dredging is necessary or recommended. If not, other reservoir management options will be evaluated to address algae blooms, cattail encroachment and odor issues.

Problem to be Solved and/or Benefit to Citizens:

Adjacent residents have voiced complaints about algae and odors from this shallow reservoir. Staff is evaluating how to best address the issues.

Alternatives/Consequences if not Funded:

Alternatives are being evaluated as part of the project.

Project Association:

None

Operating Budget Impact:

This will depend on the recommended solution.

Funding Source:

Utility Service Charge

Prior Year Costs	2020 Actual	2021 Funding	2022 Funding	2023 Funding	
\$0	\$25,691	\$229,309	\$1,400,000	\$0	
2024 Funding	2025 Funding	2026 Funding	Future Needs	Total Project Cost	
\$0	\$0	\$0	\$0	\$1,655,000	



City and County of Broomfield 2022 Capital Improvement Projects

Sewer - Stormwater

Project Name: Rock Creek Basin B Outfall - Erosion Control

Project #: 19J0031

Project Description:

Total Project Cost: \$75,000

There is erosion on a channel adjacent to the Ridgeview Trail. This request is to armor the channel headwall to prevent the erosion from continuing. The channel is near the Lake Link trail connection from Ridgeview to the Outlook neighborhood.

Background and Justification:

Broomfield entered into a permanent trail easement with Boulder County for the Lake Link trail segment that goes from the Ridgeview to the Outlook neighborhoods through the Ruth Roberts Open Space in Boulder County. There is a clause in this easement agreement that addresses the erosion of the open space and addresses Broomfield's responsibility to monitor and fix it when necessary.

Problem to be Solved and/or Benefit to Citizens:

If the erosion in the channel is not addressed, in time the trail could be undermined and collapse. It will also be easier to construct erosion control while there is still space between the trail and the headwall of the channel.

Alternatives/Consequences if not Funded:

If the erosion continues, it could lead to the trail being undermined and collapsing in this location.

Project Association:

None

Operating Budget Impact:

Weed control in the area may increase during the first couple of years prior to native vegetation establishing back in the vicinity of the work. Broomfield is already mows adjacent to the trail in this area.

Funding Source:

Utility Service Charge

Prior Year Costs	2020 Actual	2021 Funding	2022 Funding	2023 Funding	
\$0	\$0	\$0	\$75,000	\$0	
2024 Funding	2025 Funding	2026 Funding	Future Needs	Total Project Cost	
\$0	\$0	\$0	\$0	\$75,000	



City and County of Broomfield 2022 Capital Improvement Projects

Reuse Water - Acquisitions and Storage Projects

Project Name: Heit Pit - Pump Station/Inlet Improvements

Project #: 10C0084

Project Description:

Total Project Cost: \$2,391,908

This project will be the last of three major improvements at Broomfield’s Heit Pit. This phase of the project will provide a connection between Heit Pit and the splitter structure of the outlet facility.

Background and Justification:

Significant components include a discharge apron along the side of the pit to serve as a reservoir inlet, and an outlet tower and pump station to extract water from the reservoir.

Problem to be Solved and/or Benefit to Citizens:

The improvements are necessary to convert Heit Pit into an operational storage facility and support the full potential of the non-potable water system.

Alternatives/Consequences if not Funded:

No alternatives were reviewed for this project.

Project Association:

None

Operating Budget Impact:

None

Funding Source:

Utility License Fee

Prior Year Costs	2020 Actual	2021 Funding	2022 Funding	2023 Funding	
\$0	\$0	\$305,000	\$2,086,908	\$0	
2024 Funding	2025 Funding	2026 Funding	Future Needs		Total Project Cost
\$0	\$0	\$0	\$0		\$2,391,908



City and County of Broomfield 2022 Capital Improvement Projects

Reuse Water - Acquisitions and Storage Projects

Project Name: Heit Pit - Well Field

Project #: 10C0085

Project Description:

Total Project Cost: \$1,826,236

This project includes the construction of a well field to pump water from the South Platte River for storage in Heit and Koenig Pits.

Background and Justification:

Heit Pit is not currently an operational storage facility.

Problem to be Solved and/or Benefit to Citizens:

The improvements are necessary to convert Heit Pit into an operational storage facility and support the full potential of the non-potable water system.

Alternatives/Consequences if not Funded:

No alternatives were reviewed for this project.

Project Association:

None

Operating Budget Impact:

Annual maintenance costs will be approximately \$20,000 per year.

Funding Source:

Utility License Fee

Prior Year Costs	2020 Actual	2021 Funding	2022 Funding	2023 Funding	
\$169,723	\$0	\$506,513	\$1,150,000	\$0	
2024 Funding	2025 Funding	2026 Funding	Future Needs	Total Project Cost	
\$0	\$0	\$0	\$0	\$1,826,236	



City and County of Broomfield 2022 Capital Improvement Projects

Reuse Water - Distribution - Lines and Facilities Projects

Project Name: Brunner Reservoir South Pipeline Replacement

Project #: 22R0032

Project Description:

Total Project Cost: \$550,000

2,000 feet of 20-inch pipe is proposed to be installed parallel to the existing pipeline

Background and Justification:

There is an existing 20-inch pipeline south of Brunner Reservoir. The velocities in this pipeline are high which indicates high conveyance demands in the system at that location. For system reliability, 2,000 feet of 20-inch pipe is proposed to be installed parallel to the existing pipeline. This project was detailed in the 2018 Non-Potable Planning Study by Wright Water Engineers.

Problem to be Solved and/or Benefit to Citizens:

Reuse water demands are exceeding the system capacity at this location. This pipe connection will provide additional distribution capacity and improve the overall function of the system.

Alternatives/Consequences if not Funded:

Delay installation of the pipe connection.

Project Association:

None

Operating Budget Impact:

Negligible

Funding Source:

Utility Service Charge

Prior Year Costs	2020 Actual	2021 Funding	2022 Funding	2023 Funding	
\$0	\$0	\$0	\$550,000	\$0	
2024 Funding	2025 Funding	2026 Funding	Future Needs	Total Project Cost	
\$0	\$0	\$0	\$0	\$550,000	

ARISTA LOCAL IMPROVEMENT DISTRICT

Guyleen Castriotta - Chairperson

Stan Jezierski

Liz Law-Evans

William Lindstedt

Kimberly Groom

Jean Lim

Deven Shaff

Laurie Anderson

Sharon Tessier

Heidi Henkel

Todd Cohen

Jennifer Hoffman – Executive Director



BUDGET MESSAGE

TO: Mayor and City Council

FROM: Jennifer Hoffman, Executive Director

SUBJECT: 2022 Budget for the Arista Local Improvement District

DATE: October 26, 2021

The Arista Local Improvement District (ALID) was established in August 2005 to facilitate the construction of transportation facilities in the Arista Development. The first project was the parking structure, constructed and owned by the Arista Metropolitan District (AMD), which enhances parking options for the 1STBANK Center and the adjacent commercial development.

The ALID is supported by a 0.2% sales tax that is collected on all taxable sales within its boundaries and the revenue generated by the tax has been pledged to support AMD's debt service on bonds sold to construct the parking structure.

In a 2008 election, voters within the ALID approved a measure that would allow the District to increase the sales tax levy up to 0.55%, however, this increase has not yet been enacted. The only allowable use of the revenue is to support the funding of public transportation services or improvements, the 2022 budget for the ALID exists solely to authorize payments to AMD as noted. The 2022 proposed budget is hereby respectfully submitted for review and consideration.

Respectfully submitted,

A handwritten signature in blue ink that reads "Jennifer Hoffman".

Jennifer Hoffman
Executive Director

**TABLE 1
ARISTA LOCAL IMPROVEMENT DISTRICT
REVENUES AND EXPENDITURES**

Sources and Uses of Funds	Actual 2020	Original Budget 2021	Revised Budget 2021	Original Budget 2022	Budget % Chg	
					2021 Original 2022	2021 Revised 2022
<i>Sources of Funds</i>						
Beginning Balance	\$ -	\$ -	\$ -	\$ -	NA	NA
Revenues						
Intergovernmental Revenues						
Sales Tax	\$ 16,266	\$ 22,000	\$ 22,880	\$ 23,681	7.64%	3.50%
Total Intergovernmental Revenues	\$ 16,266	\$ 22,000	\$ 22,880	\$ 23,681	7.64%	3.50%
Total Revenues	\$ 16,266	\$ 22,000	\$ 22,880	\$ 23,681	7.64%	3.50%
Total Sources of Funds	\$ 16,266	\$ 22,000	\$ 22,880	\$ 23,681	7.64%	3.50%
<i>Uses of Funds</i>						
Expenditures						
Payment to Developer	\$ 16,266	\$ 22,000	\$ 22,880	\$ 23,681	7.64%	3.50%
Sub Total Expenditures	\$ 16,266	\$ 22,000	\$ 22,880	\$ 23,681	7.64%	3.50%
Total Uses of Funds	\$ 16,266	\$ 22,000	\$ 22,880	\$ 23,681	7.64%	3.50%
Ending Balance	\$ -	\$ -	\$ -	\$ -	NA	NA

**BROOMFIELD
COMMUNITY
CENTER**

**CITY AND COUNTY OF
BROOMFIELD, COLORADO
2 0 2 2
ANNUAL BUDGET**

**OTHER
ENTITIES**



CITY AND COUNTY OF
BROOMFIELD, COLORADO

2 0 2 2
ANNUAL BUDGET

Broomfield Housing Authority



BROOMFIELD HOUSING AUTHORITY

Guyleen Castriotta - Chairperson

Stan Jezierski

Liz Law-Evans

William Lindstedt

Kimberly Groom

Jean Lim

Deven Shaff

Laurie Anderson

Sharon Tessier

Heidi Henkel

Todd Cohen

Jennifer Hoffman – Executive Director



BUDGET MESSAGE

TO: Mayor and City Council

FROM: Jennifer Hoffman, Executive Director

SUBJECT: 2022 Budget for the Broomfield Housing Authority

DATE: October 26, 2021

The Broomfield Housing Authority was established in February 2002, to facilitate housing opportunities and improvements for low to moderate-income residents of Broomfield in the areas of rental assistance, housing program planning, homeownership, and home maintenance. The 2022 budget reflects revenues of:

- \$100,000 for the Tenant-Based Rental Assistance program (TBRA), which is provided through federal HOME funds,
- \$280,000 from the federal Community Development Block Grant (CDBG) program,
- \$5,743,210 from anticipated developer and private contributions, and
- \$5,000 for administering Housing Choice Vouchers from the Colorado Division of Housing.

It also reflects \$253,577 for program administration expenses, which includes personnel, office supplies, postage, advertising, public notices, and training, which are all funded through a City General Fund subsidy. The housing programs are summarized below.

Housing Program Planning

In 2006, Broomfield County joined with Boulder County (and the communities within Boulder County) to form the Broomfield County/Boulder County HOME Consortium. This allows the Broomfield/Boulder area to receive HOME funds annually (non-competitive funds from the U.S. Department of Housing and Urban Development). In 2009, the Consortium prepared a Five Year Consolidated Housing Plan for Broomfield and Boulder counties containing housing market data, a needs assessment, a strategic plan for the entire Consortium area, and individual Action Plans for Broomfield, the City of Boulder, and the City of Longmont. The planning effort guides the expenditures of HOME and Community Development Block Grant (CDBG) funds. The Five Year Plan has been updated twice since that time, the latest update for 2020-2024 was approved in May 2020 by the Broomfield City Council. The consolidated plan was updated in early 2021 to include additional CDBG-CV (COVID-19) CARES Act funds which support challenges residents face related to the COVID-19 pandemic.

Rental Assistance

In 2002, Broomfield entered into an intergovernmental agreement (IGA) with the Jefferson County Housing Authority to provide for a minimum of twenty-five (25) Housing Choice vouchers for use in Broomfield. Housing vouchers provide a rent subsidy for income-qualified households. Jefferson County also administers vouchers for families that already have housing assistance who choose to rent within Broomfield. The IGA has been renewed automatically since 2004. Jefferson County Housing receives administrative fees from the U.S. Department of Housing and Urban Development (HUD) to administer those housing vouchers.

Currently, there are approximately thirty-five (35) families living in Broomfield with Housing Choice vouchers administered by Jefferson County. The Boulder County Housing Authority also has approximately twenty-eight (28) existing voucher holders in Broomfield.

In July 2015, the Broomfield Housing Authority entered into an agreement with the Colorado Division of Housing to administer approximately 25 vouchers for the City and County of Broomfield through Health and Human Services. This opportunity allows Broomfield Housing Authority to be an approved voucher administrator and open opportunities to apply for future federal funding, if available. The Colorado Division of Housing, through Imagine!®, also has approximately fifteen (15) vouchers currently used by clients living in Broomfield.

In 2004, the Broomfield Housing Authority and Broomfield Health and Human Services initiated the Tenant Based Rental Assistance (TBRA) Program with funding received from the Colorado Division of Housing and has served families since its inception. The TBRA Program provides rental assistance and supportive services over a two-year period for up to fifteen (15) individuals/families. In 2008, funding for the TBRA Program was provided by federal HOME Investment Partnership Funds allocated to the City and County of Broomfield through the Consortium.

In 2005, Broomfield entered into an agreement with a developer to build Broomfield Greens, a 50-unit affordable apartment building for seniors. A \$500,000 grant from the state Division of Housing HOME Funds Program was received by the Broomfield Housing Authority to cover a portion of the construction costs. Broomfield Housing Authority maintains a very limited ownership role in the project. Broomfield entered a similar agreement with the developers of Academy Place, a 49 unit affordable rental housing project for families and/or seniors, The property broke ground at 120th and Emerald at the end of 2020 and should be leased-up by the end of 2021. Broomfield will maintain a very limited partnership role in the project, ensuring long term affordability.

In 2020, Broomfield's City Council approved an Inclusionary Housing Ordinance which required new multi-family/rental housing developers to set aside 20% of their total development to serve individuals earning 80% or below the area median income. If a developer chooses not to set aside 20% of its rental homes to serve this targeted income, a Cash-in-Lieu payment is provided to the city and used to increase the number of attainable units through other developments.

In 2021, Broomfield celebrated the opening of Anchor House, a studio apartment rental development for foster youth who have aged out of the foster care system. Funding was provided through the CDBG program for water and sewer licenses and design fees. This project is a partnership with the Lutheran Church of Hope and Lutheran Family Services and offers affordable housing and services to low-income youth who are employed and/or furthering their education.

Home Ownership

In 2010, Broomfield received a Neighborhood Stabilization Program (NSP) grant from the Colorado Division of Local Affairs: Division of Housing. Broomfield partnered with Flatirons Habitat for Humanity to purchase and rehabilitate two foreclosed properties in 2010. The homes were sold to income-qualified families. Rehabilitation expenses occurred in 2010 and 2011. Funding for the NSP program has been used in full. In 2021, one home transferred ownership to an income-eligible family and will continue affordability for 5-years.

In the past, in order to assist in providing single-family mortgage loans to low and moderate income persons and families, Broomfield assigned its Private Activity Bond authority (assigned by the state of Colorado) to the Colorado Housing and Finance Authority (CHFA). The bond proceeds are to be used to specifically assist first-time homebuyers within Broomfield who meet income eligibility and property purchase price limits.

In 2013, Broomfield became a partner community with the Metro Mortgage Assistance Program, administered by the City of Denver's Economic Development Department. This program allowed potential Broomfield homeowners to receive down payment grants and low-interest rate mortgages.

Over the past 18 years, several projects have been developed in Broomfield that include designated affordable housing units within the Red Leaf, Vantage Pointe, and Emerald Hill neighborhoods. Continued affordability is assured through deed restrictions.

In 2018, Broomfield granted Flatirons Habitat for Humanity funding through the CDBG program, for upfront development expenses for 18 units of affordable homeownership units to be built in partnership with Discovery Church at 144th and Zuni. This project is still in process.

The Personal Finance Coaching Program, formerly referred to as the housing counseling program, is offered through Boulder County as a Department of Housing and Urban Development (HUD) approved housing counseling agency. The program was previously supported with Broomfield CDBG funding, and has assisted over 350 Broomfield families with first-time homebuyer planning, foreclosure prevention, and other budget and financial management services. Broomfield will continue to refer clients and offer meeting space in Broomfield, if necessary, to meet client needs or to provide for group classes. All of the services provided are at no cost to Broomfield residents.

The first attainable housing project is the Palisade Park, Lennar Paired housing units. Broomfield anticipates having all 28 attainable units sold to individuals earning 80% of the area median income by the Summer of 2022. This program is a result of the Inclusionary Housing Ordinance passed by City Council in 2020. The ordinance requires residential housing developers to set aside 10% of the total number of homes to be sold to serve individuals earning 80% of the area median income. Each home has a deed restriction which ensures resale/attainability for 30-years. Broomfield supports this effort through fee reduction, incentives and programmatic support including collaboration with internal and external down-payment assistance programs. If a developer chooses not to set aside 10% of its homes to serve moderate income residents, a Cash-in-Lieu contribution is provided to the city to increase the number of attainable units through subsequent housing development activities.

Home Maintenance

In 2009, Broomfield was granted status as a HUD Entitlement Community, which provides an annual allocation of federal (HUD) Community Development Block Grant (CDBG) funds to be used for housing and infrastructure projects for low and moderate-income residents. A housing rehabilitation program, a mobile home repair program, an urgent repair program, and housing counseling services have received an allocation from the CDBG funding. The rehabilitation programs have processed over 180 applications, completed renovations on 158 homes, and currently has three homes in various stages of rehabilitation.

In 2013, Broomfield received a one-time grant from Foothills United Way, to aid families in Broomfield who had storm and flood damage to their homes. Ten lower-income families were assisted with repairs from this grant during 2013 and 2014, and additional funding through the Broomfield rehabilitation programs.

A weatherization program is available to income-qualified Broomfield residents through the Energy Resource Center (ERC) of Denver. The program provides energy audits, furnace repair or replacement, smoke and carbon monoxide detectors, insulation, refrigerator replacement, and storm windows and doors. The program is funded through the Colorado Governor's Energy Office and was supported by Broomfield with CDBG funding in past years. The Broomfield rehabilitation program has worked on several homes in partnership with the ERC and the weatherization program has served over 250 Broomfield households through 2021.

Legal Services

Broomfield entered into a partnership with Adams County in 2019, to support the expansion of Colorado Legal Services (CLS) offices and services for low-income persons and households in our area. The services are specifically to aid in eviction prevention. During the first two years of operation, CLS assisted 17 total Broomfield individuals, 4 minor children, 40.0% non-white/Caucasian applicants. Average age of clients is 56, with one client being 73 years old. All clients have households that are below 200% of the federal poverty level. In 2020 and 2021, Broomfield continued supporting CLS through its CDBG and CDBG-CV funding to help renters facing COVID-related eviction and other issues

Short-term and Emergency Rental Assistance

Broomfield received allocations of \$161,180 in CDBG-CV in 2020, through the CARES Act, which are targeted to support programs benefiting persons who were negatively affected by the Covid-19 pandemic. In 2021, Broomfield received an additional \$248,336 in CDBG-CV3 funds. The uses of these specific funds, approved by the Broomfield City Council in the 2020 Annual Action Plan, include: Emergency Rental Assistance and Short Term Self-Sufficiency programs, Vouchers for Homeless Families, Senior Services, Covid Testing and/or Facilities, and Business Recovery Support for employers hiring lower income wage earners. To date, Broomfield has provided over 500 nights to shelter 60 residents. The average age served was 48 years old, with the oldest being 70 and the youngest being an infant. These recovery efforts and programs will continue into 2022.

The chart below summarizes the 2021 programs, and number of units available for Broomfield residents.

PROGRAM		Program Availability
RENTAL ASSISTANCE (on-going)		
<i>Self-Sufficiency and Housing Choice Vouchers (including supportive service programs)</i>		
	Tenant-Based Rental Assistance Program	10
	Housing Choice Vouchers – Jefferson County Housing Authority	35
	Housing Choice Vouchers - Boulder County Housing Authority	28
	Colorado Division of Housing Vouchers through Imagine!	15
	Colorado Division of Housing Vouchers through the Broomfield Housing Authority	25
Total Self-Sufficiency and Housing Choice Vouchers		Approx. 113
<i>Hotel Vouchers (Homeless response)</i>		
	Hotel Voucher (nights)	1,200
	Number of Broomfield residents served (unduplicated) 135	
Total Hotel Vouchers		Approx. 1,200
RENTAL APARTMENTS		
<i>Affordable Apartments - Existing</i>		
<i>- Privately owned/managed</i>		
	Broomfield Greens (Senior)	50
	Maryel Manor (Senior)	50
	Town Centre (Senior)	88
	Silvercrest (Senior)	86
	Village Square (Family)	108
Total Affordable Existing Apartments		382
<i>Affordable Apartments - Proposed</i>		
<i>- Privately owned/managed</i>		
	Academy Place	49
	Anchor House	8
	Cottonwood Senior Co-Living	8

Vive at Via Varra/Northwest Apartments	50
Discovery Townhomes (transitional)	3
Caliber on the Ridge (projects in early concept stages)	61
Velo Interlocken	60
Baseline (TBD)	
Total <u>Proposed</u> Apartments	Approx. 239
Total Existing And Proposed Affordable Rental Apartments	Approx. 671
AFFORDABLE HOME OWNERSHIP	
<i>Affordable Home ownership (existing)</i>	
Red Leaf Affordable Housing Program	10
Vantage Pointe Affordable Housing	2
Emerald Hill (Habitat for Humanity)	14
Neighborhood Stabilization Program (Habitat for Humanity/Broomfield)	2
Total <u>Existing</u> Affordable Homeownership units	28
<i>Affordable Home ownership (proposed)</i>	
Palisade Park North (Lennar Paired Homes)	28
Century Interlocken	16
Discovery Townhomes	9
Aspen Creek/Dillon Point	28
Baseline (TBD)	
Total <u>Proposed</u> Homeownership Units	Approx. 81
Total Existing and Proposed Homeownership units	Approx. 109
HOUSING WEATHERIZATION/HOME MAINTENANCE (2022 New Projects)	
Housing Weatherization Program	25
Single-Family Housing Rehabilitation Program	10
Mobile Home Repair Program	5
Urgent Repair Program	10
New/Preservation of Affordable Housing	12
Total Housing Weatherization/Home Maintenance	Approx. 62

The Baseline master plan requires an additional 1,029 affordable units, not yet reflected in the totals above, as a mix of rental and for sale, the exact number of each to be determined as the development plans progress.

The Broomfield Housing Authority, will continue to evaluate additional programs in 2022, including down-payment assistance for deed-restricted properties, work with private and non-profit developers to create new attainable rental and for-sale units, and collaborate with local partners to expand sustainable housing opportunities for Broomfield residents.

Respectfully submitted,



Jennifer Hoffman
Executive Director

**TABLE 1
BROOMFIELD HOUSING AUTHORITY
REVENUES AND EXPENDITURES**

Sources and Uses of Funds	Actual 2020	Original Budget 2021	Revised Budget 2021	Original Budget 2022	Budget % Chg	
					2021 Original 2022	2021 Revised 2022
<i>Sources of Funds</i>						
Beginning Balance	\$ 2,230	\$ -	\$ 1,474,897	\$ 1,548,640	100.00%	5.00%
Revenues						
Intergovernmental Revenues						
Tenant-Based Rental Assistance Program	\$ 82,077	\$ 80,000	\$ 232,579	\$ 100,000	25.00%	-57.00%
Housing Development Fund	1,250,000	-	-	2,000,000	100.00%	100.00%
Community Development Block Grant	210,636	250,000	1,316,889	280,000	12.00%	-78.74%
Housing Choice Voucher Program	5,760	7,200	7,200	5,000	-30.56%	-30.56%
Total Intergovernmental Revenues	\$ 1,548,473	\$ 337,200	\$ 1,556,668	\$ 2,385,000	607.30%	53.21%
Contributions						
Contributions - Developer	\$ -	\$ -	\$ -	\$ -	NA	NA
Contributions - Private	10,500	-	-	25,000		
Contributions from General Fund	134,110	236,134	283,518	253,370	7.30%	-10.63%
Total Contributions	\$ 144,610	\$ 236,134	\$ 283,518	\$ 278,370	17.89%	-1.82%
Other Revenues						
Interest Earnings	\$ 538	\$ 207	\$ 207	\$ 207	NA	NA
Transfer from Reserves	213,558	-	-	-		
Total Other Revenues	\$ 214,096	\$ 207	\$ 207	\$ 207	NA	NA
Total Revenues	\$ 1,907,179	\$ 573,541	\$ 1,840,393	\$ 2,663,577	364.41%	44.73%
Total Sources of Funds	\$ 1,909,409	\$ 573,541	\$ 3,315,290	\$ 4,212,217	634.42%	27.05%
<i>Uses of Funds</i>						
Expenditures						
Program Administration	\$ 134,648	\$ 236,341	\$ 235,341	\$ 246,729	4.40%	4.84%
TBRA Program	82,184	80,000	250,806	100,000	25.00%	-60.13%
Community Development Block Grant Projects	189,781	225,000	1,142,354	252,000	12.00%	-77.94%
Community Development Block Grant Program Support	22,139	25,000	126,928	-	-100.00%	-100.00%
Housing Choice Voucher Program	5,760	7,200	7,200	5,000	-30.56%	-30.56%
Compensation Reserve	-	-	4,021	6,848	100.00%	70.31%
Sub Total Expenditures	\$ 434,512	\$ 573,541	\$ 1,766,650	\$ 610,577	6.46%	-65.44%
Total Uses of Funds	\$ 434,512	\$ 573,541	\$ 1,766,650	\$ 610,577	6.46%	-65.44%
Ending Balance	\$ 1,474,897	\$ -	\$ 1,548,640	\$ 3,601,640	100.00%	132.57%

**TABLE 1A - PAGE 1
CITY OF BROOMFIELD BUDGET
HOUSING AUTHORITY RESERVES**

RED LEAF AFFORDABLE HOUSING RESERVE

Recap - Additions to Reserve	
2007	\$ 173,500
Total To Date 12/31/19	\$ 173,500

Sources and Uses of Funds	Actual 2020	Original Budget 2021	Revised Budget 2021	Original Budget 2022	Budget % Chg	
					2021 Original 2022	2021 Revised 2022
Sources of Funds						
Beginning Balance	\$ 173,500	\$ 173,500	\$ -	\$ -	-100.00%	NA
Additions						
Developer Payment Received	\$ -	\$ -	\$ -	\$ -	NA	NA
Total Additions	\$ -	\$ -	\$ -	\$ -	NA	NA
Total Sources of Funds	\$ 173,500	\$ 173,500	\$ -	\$ -	-100.00%	NA
Uses of Funds						
Expenditures						
Transfer to Housing Development Fund	\$ 173,500	\$ -	\$ -	\$ -	NA	NA
Total Uses of Funds	\$ 173,500	\$ -	\$ -	\$ -	NA	NA
Ending Balance	\$ -	\$ 173,500	\$ -	\$ -	-100.00%	NA

**TABLE 2
COUNTY OF BROOMFIELD BUDGET
BROOMFIELD HOUSING AUTHORITY
HOUSING AUTHORITY - PROGRAM SUMMARY**

Function/Activity	Actual 2020	Original Budget 2021	Revised Budget 2021	Original Budget 2022	Budget % Chg	
					2021 Original 2022	2021 Revised 2022
Program Administration						
Revenues						
Interest Earnings	\$ 538	\$ 207	\$ 207	\$ 207	NA	NA
Other Misc Revenue	-	-	-	-	NA	NA
Contribution from General Fund	134,110	236,134	283,518	253,370	7.30%	-10.63%
Total Revenues	\$ 134,648	\$ 236,341	\$ 283,725	\$ 253,577	7.29%	-10.63%
Expenditures						
Personnel	\$ 133,144	\$ 232,835	\$ 232,835	\$ 240,280	3.20%	3.20%
Supplies and Services	1,504	3,506	2,506	6,449	83.94%	157.34%
Compensation Reserve	-	-	4,021	6,848	100.00%	70.31%
Transfer to Housing Fund Reserve	-	-	-	-	-	NA
Total Expenditures	\$ 134,648	\$ 236,341	\$ 239,362	\$ 253,577	7.29%	5.94%
Difference	\$ -	\$ -	\$ 44,363	\$ -	NA	-100.00%
Tenant-Based Rental Assistance Program						
Revenues						
Federal HOME Fund - 2019	\$ 82,077	\$ 80,000	\$ 232,579	\$ 100,000	25.00%	-57.00%
Federal HOME Fund - 2020	-	-	-	-	NA	NA
Federal HOME Fund - 2021	-	-	-	-	NA	NA
Total Revenues	\$ 82,077	\$ 80,000	\$ 232,579	\$ 100,000	25.00%	-57.00%
Expenditures						
Home Consortium Boulder Administration	\$ 8,218	\$ 8,000	\$ 25,081	\$ 10,000	25.00%	-60.13%
Tenant-Based Rental Assistance Program	73,966	72,000	225,725	90,000	25.00%	-60.13%
Total Expenditures	\$ 82,184	\$ 80,000	\$ 250,806	\$ 100,000	25.00%	-60.13%
Difference	\$ (107)	\$ -	\$ (18,227)	\$ -	NA	-100.00%
Housing Choice Voucher Program						
Revenues						
Housing Choice Voucher Program - 2019	\$ 2,513	\$ 7,200	\$ 7,200	\$ 5,000	-30.56%	-30.56%
Housing Choice Voucher Program - 2020	-	-	-	-	NA	NA
Housing Choice Voucher Program - 2021	3,247	-	-	-	NA	NA
Total Revenues	\$ 5,760	\$ 7,200	\$ 7,200	\$ 5,000	-30.56%	-30.56%
Expenditures						
Housing Choice Voucher Program - 2019	\$ -	\$ -	\$ -	\$ -	NA	NA
Housing Choice Voucher Program - 2020	5,760	-	-	-	NA	NA
Housing Choice Voucher Program - 2021	-	7,200	7,200	5,000	-30.56%	-30.56%
Total Expenditures	\$ 5,760	\$ 7,200	\$ 7,200	\$ 5,000	-30.56%	-30.56%
Difference	\$ -	\$ -	\$ -	\$ -	NA	NA
Community Development Block Grant Programs						
Revenues						
Community Development Block Grant - 2019	\$ 57,267	\$ -	\$ -	\$ -	NA	NA
Community Development Block Grant - 2020	142,014	-	-	-	NA	NA
Community Development Block Grant - 2021	-	225,000	1,185,200	254,800	13.24%	-78.50%
CDBG program support 10%	-	25,000	131,689	25,200	0.80%	-80.86%
Miscellaneous	11,355	-	-	-	NA	NA
Total Revenues	\$ 210,636	\$ 250,000	\$ 1,316,889	\$ 280,000	12.00%	-78.74%
Expenditures						
CDBG Rehabilitation Program - 2019	\$ 189,781	\$ -	\$ -	\$ -	NA	NA
CDBG Rehabilitation Program - 2020	-	-	-	-	NA	NA
CDBG Rehabilitation Program - 2021	-	225,000	1,142,354	252,000	12.00%	-77.94%
CDBG program support 10%	22,139	25,000	126,928	-	-100.00%	-100.00%
Total Expenditures	\$ 211,920	\$ 250,000	\$ 1,269,282	\$ 252,000	0.80%	-80.15%
Difference	\$ (1,284)	\$ -	\$ 47,607	\$ 28,000	100.00%	-41.19%
Housing Development Fund						
Revenues						
Developer Contributions	\$ 250,000	\$ -	\$ -	\$ 2,000,000		
Private Contributions	10,500	-	-	25,000	100.00%	100.00%
Transfer from General Fund	1,000,000	-	-	-		
Transfer from Reserves (table only)	213,558	-	-	-		
Total Revenues	\$ 1,474,058	\$ -	\$ -	\$ 2,025,000	100.00%	100.00%
Expenditures						
Projects						
Transfer to Reserve						
Total Expenditures	\$ -	\$ -	\$ -	\$ -	NA	NA
Difference	\$ 213,558	\$ -	\$ -	\$ -	NA	NA
SUMMARY						
	Actual 2020	Original Budget 2021	Revised Budget 2021	Original Budget 2022	Budget % Chg	
					2021 Original 2022	2021 Revised 2022
Beginning Balance	2,231	-	1,474,898	1,548,641	100.00%	5.00%
Total Revenues	\$ 1,907,179	\$ 573,541	\$ 1,840,393	\$ 2,663,577	364.41%	44.73%
Total Expenditures	434,512	573,541	1,766,650	610,577	6.46%	-65.44%
Difference	\$ 1,472,667	\$ -	\$ 73,743	\$ 2,053,000	100.00%	2683.99%
Ending Balance	\$ 1,474,898	\$ -	\$ 1,548,641	\$ 3,601,641	100.00%	132.57%

CITY AND COUNTY OF
BROOMFIELD, COLORADO

2 0 2 2
ANNUAL BUDGET

Broomfield
Urban
Renewal
Authority



BROOMFIELD URBAN RENEWAL AUTHORITY

Guyleen Castriotta - Chairperson

Liz Law-Evans

Stan Jezierski

William Lindstedt

Sharon Tessier

Jean Lim

Deven Shaff

Laurie Anderson

Kimberly Groom

Todd Cohen

Heidi Henkel

Jennifer Hoffman – Executive Director



BUDGET MESSAGE

TO: Mayor and City Council

FROM: Jennifer Hoffman, Executive Director

SUBJECT: **2022 Budget for the Broomfield Urban Renewal Authority**

DATE: October 26, 2021

The Broomfield Urban Renewal Authority (BURA) was organized to finance various improvement projects within the Authority's boundaries. Incremental tax revenues, including sales, use, and property, are the primary funding sources for BURA. In August 2013, the Authority realigned the urban renewal boundaries and added new areas.

BURA also makes payments to the City and County of Broomfield to cover administration costs and professional services related to the development of urban renewal areas. The 2022 Budget includes \$3,740,284 of these administrative and professional services expenditures (see Table 3: General BURA Sources and Uses of Funds). Other specific project areas addressed in the 2022 budget are outlined below.

Amended West 120th Avenue Gateway Corridor

This Urban Renewal Area (URA) includes areas of the previous West 120th Gateway Corridor URA, specifically known as the Barbers/Walmart and Broomfield Town Center areas. Additionally, it includes the area along the north side of West 120th Avenue between Broomfield Town Center and the Safeway shopping center. The southwest corner of Main Street and West 120th Avenue is also included in this URA.

The land parcel previously identified as the Barber property was acquired for redevelopment by Walmart in 2009. Walmart broke ground on that parcel for a retail superstore in July 2009 and opened the store in May 2010.

An agreement with Walmart and the Barber family commits BURA to share the sales tax revenues from that retail store to fund relocation costs of the Barber family's business and installation of public infrastructure built by the developer. Additionally, land adjacent to the Walmart site is being developed by another development group for retail and commercial uses. Several establishments have opened for business since 2008. Amounts committed by BURA through the sales tax sharing agreements in the 2022 budget are estimated at \$1,507,703 as a transfer to reserve.

Until funds are needed within the project to fund additional improvements identified in the long-range development plan, available balances in the West 120th Avenue Gateway Corridor project fund are being used for short term advances to other urban renewal areas, which are primarily related to the Wadsworth/Arista URA, in order to finance their early development periods when revenues are still growing. These advances are non-interest bearing and will be repaid as the development in the borrowing area generates sufficient revenues. Additionally, in 2019, a loan was also issued to the US36 URA, which began repayment in fiscal year 2020.

Broomfield Plaza/Civic Center

This area includes the Broomfield Plaza Shopping Center (the shopping area at West 120th & Sheridan) and the area between Main Street on the west, Ash Street on the east, East 1st Avenue on the south and the City and County of Broomfield buildings on the north. The Civic Center Vision is being developed for this area. In 2016, several new retail businesses opened in this BURA area, including Jax Mercantile. Planning for development of this area is currently underway as a public private partnership in association with City Street Ventures and Urban Neighborhoods as an advisor.

Lowell Gateway

This area is between Lowell Blvd on the east, Tennyson Way on the west, West 121st Place on the north and West 120th Avenue on the south. Projects for this area, previously part of the West 120th Avenue Gateway Corridor URA, have not been identified at this time. Limited BURA proceeds will be used to reimburse for stormwater and street improvements.

North Park Project (Baseline)

In October of 2009, the Council approved the North Park Urban Renewal Plan for property located south of State Highway 7, west of I-25, and north of the Northwest Parkway. This area is being developed by McWhinney CCOB Land Investments LLC as “Baseline”. The project’s objectives include provisions for 17.2 million square feet of mixed use commercial development, an applied research and science park, up to 6,205 residential units, and the development of a 145 acre open land system including parks, public plazas and squares, as well as a 41 acre athletic practice field facility. Construction of multi-family residential units is underway and a major commercial business will open this fall in a \$400 million project in this URA

BURA participates in revenue sharing agreements with the Metro Districts for that area and with the North Metro Fire and Rescue District. It is anticipated that a revenue sharing agreement will also be entered into with Adams County School District #12 in the future. These agreements assist the districts in fulfilling their obligations to provide facilities and services in this area. In the 2022 budget, \$10,276,251 is included for these revenue sharing obligations.

North Park West Project

In April of 2004, the City Council approved the North Park West Urban Renewal Plan for the area north of State Highway 7 and west of I-25. This area is currently in the early stages of development. The Plan’s objectives include implementation of the Master Plan and the I-25 Sub-Area Plan, creation of a gateway image, elimination and prevention of blight, promotion of economic growth, and upgrading public infrastructure in the area. In October 2008, Children’s Hospital opened an Ambulatory Surgery Center and Clinic in the project area. BURA funds were used to pay for sewer and water license fees for the Children’s Hospital facility. Construction on the National Archives and Records Administration facility was completed in 2012. In 2013, a residential development of 161 single family homes was approved and construction began in 2014. In 2016, IKEA purchased land and

announced plans to open a regional store in this area. However, due to the changing landscape there has been a delay in opening a store. The area continues to progress with other developments.

BURA currently participates in property tax sharing agreements with the North Park West Metro District and the North Metro Fire and Rescue District. In addition, an agreement with the St. Vrain School District has been approved. In addition, agreements sharing Sales and Use taxes and Service Expansion Fees (SEF) are in place for this URA. These agreements ensure that the developers can fulfill their obligations to provide facilities and services in this area. The 2022 expenditure budget for this urban renewal area includes these revenue sharing obligations in the amount of \$3,740,736.

Original Broomfield

This URA is bounded by US Highway 36 on the west, Main Street on the east, West 120th Avenue on the north and the City and County of Broomfield border on the south. Projects for this area are being evaluated and will be incorporated in future budgets. In 2017, the City Council approved the Interpark project to be located South of West 120th Avenue between Main Street and 112th, which opened in 2018. Construction of medical offices and light retail are underway. The 2022 expenditure budget for this urban renewal area includes revenue sharing obligations in the amount of \$397,320.

US 36 West Corridor

This URA includes the Broomfield Shopping Center and extends northwest along US Highway 36 up to and including the Flatirons Marketplace shopping area. The balance from the Broomfield Shopping Center URA was transferred to this URA and will be used for future projects when they are identified. BURA is participating in the Flatiron Marketplace redevelopment.

Wadsworth Interchange Project (1STBANK Center)

In June of 2005, the Wadsworth Interchange Project, located east of Wadsworth Blvd and south of U.S. 36, was created to facilitate the Arista transit oriented development project. Included was the issuance of \$61 million in bonds and notes to finance construction of the 1STBANK Center. Revenue sources for this taxing area include property tax incremental revenue and a portion of the sales taxes generated from retail operations within the Arista development. The bond issue included capitalized interest to make debt service payments through June 2009. Development in Arista has progressed slower than planned. Transfers from the Debt Service Reserve and advances from other urban renewal areas (West 120th Avenue Gateway, West Midway Extension, North Park, Original Broomfield, and North Park West) have been necessary in the short term to fund current debt service. The 2022 budget includes \$574,342 of repayments to these areas for prior year advances. . Transfers to the Debt Service Fund included in the 2022 budget equal \$2,872,470.

The current operator agreement (Agreement) provides that operator PEAK Enterprises (PEAK) contribute \$421,976 for their fiscal year 2021, towards the use of the parking garage. PEAK's fiscal year runs from October 1, to September 30. In 2020, PEAK notified BURA that due to the impacts of the Coronavirus pandemic (COVID-19), PEAK would not be able to meet the 2020 or the 2021 parking payment obligations included in the Agreement for use of the parking garage, to the west of the facility.

In 2020, BURA and PEAK entered into an agreement for BURA fiscal years 2020 and 2021 to share the fees related to the parking garage bond payments while the center is shut down.

The agreement also approved an abatement that would allow PEAK to pay 50%, or \$202,795, of the fee, with BURA covering the remaining \$202,795 for BURA fiscal years 2020 and 2021. PEAK's abatement does provide that if activities resume, and PEAK is able to begin booking events at full capacity in the 2020/2021 fiscal years, PEAK will provide in addition to the 10% of total net revenue and 5% of total net revenue over \$2,500,000, currently paid by PEAK to BURA under the Agreement, agree to an additional supplemental revenue share.

BURA's new revenue share would be 20% of the portion of total net revenue between \$1,750,000 and \$2,499,999, in addition to the revenue sharing previously noted. This supplemental revenue share would start the first full operating year after the Abatement Term expires and will be capped at 50% of the total amount abated by BURA for the parking payment.

BURA is also participating in property tax sharing agreements for this URA with the Arista Metro District and the North Metro Fire and Rescue District. These agreements ensure that both districts fulfill their obligations to provide facilities and services in this area. In the 2022 budget, payments under the tax sharing agreements are projected to be \$6,066,277.

West Midway Extension (Hunter Douglas Project)

This urban renewal area reached its termination date in 2013 and consequently revenue allocation ceased. When the advances to Wadsworth Interchange Urban Renewal are repaid the planned project will proceed. Improvements in this area, including an extension of Midway Boulevard to provide a west access to the area, were originally financed with the issuance of the Series 1988A BURA Revenue Bonds. Debt repayments on these bonds were completed in 2008. Property tax increment revenues from this taxing area supported the debt service payments and provided for continuing infrastructure improvements within BURA. An additional improvement planned in this taxing area is to connect Midway Boulevard to Industrial Lane at approximately Hoyt Street providing vehicular, pedestrian and bicycle connections. This portion of the project will improve the traffic options in the area, and includes a plan to cross the railroad tracks to provide additional access to the area. The construction process is currently moving forward for a bike/pedestrian bridge. Land has been acquired from Hunter Douglas and permits from Burlington Northern Santa Fe Railroad to cross their tracks with that structure are complete.

Conclusion

The Broomfield Urban Renewal Authority is meeting its goal of improving the image of Broomfield's gateways and expanding diversification into a solid commercial and retail base. Going forward, the projects outlined above will continue to provide valuable assets to the Broomfield community.

Respectfully submitted,



Jennifer Hoffman
Executive Director

**TABLE 1
BROOMFIELD URBAN RENEWAL AUTHORITY
ASSESSED VALUATION, MILL LEVIES, AND PROPERTY TAX INCREMENT REVENUES**

ASSESSED VALUATION						
Assessed Valuation by Urban Renewal Area (BURA)	Actual 2020	Original Budget 2021	Revised Budget 2021	Original Budget 2022	Budget % Chg	
					2021 Original 2022	2021 Revised 2022
Amended West 120th Ave Gateway Corridor	\$ 32,510,282	\$ 32,529,832	\$ 32,669,280	\$ 33,320,983	2.43%	1.99%
Lowell Gateway	226,840	220,675	220,020	234,216	6.14%	6.45%
North Park	15,633,292	34,141,465	35,917,141	44,740,212	31.04%	24.57%
North Park West	34,976,282	38,153,035	40,544,991	50,471,026	32.29%	24.48%
Original Broomfield	15,633,292	18,233,728	18,451,692	23,585,925	29.35%	27.83%
U.S.36 West Corridor	8,669,007	10,025,693	10,087,175	12,199,389	21.68%	20.94%
Wadsworth Interchange (Event Center)	50,133,316	52,266,486	53,976,032	63,505,934	21.50%	17.66%
Broomfield Plaza/Civic Center	2,883,451	2,874,382	2,832,637	2,896,099	0.76%	2.24%
Hoyt Street	1,376,720	1,376,720	1,401,880	1,509,350	9.63%	7.67%
	\$ 162,042,482	\$ 189,822,016	\$ 196,100,848	\$ 232,463,134	22.46%	18.54%

MILL LEVY						
Mill Levy by Urban Renewal Area (BURA)	Actual 2020	Original Budget 2021	Revised Budget 2021	Original Budget 2022	Budget % Chg	
					2021 Original 2022	2021 Revised 2022
Amended West 120th Ave Gateway Corridor	98.644	98.644	98.644	98.644	0.00%	0.00%
Lowell Gateway	114.526	114.526	114.526	114.526	0.00%	0.00%
North Park	154.399	154.399	154.399	154.399	0.00%	0.00%
North Park West	152.295	152.295	152.295	152.295	0.00%	0.00%
Original Broomfield	123.344	123.344	123.344	123.344	0.00%	0.00%
U.S.36 West Corridor	100.462	100.462	100.462	100.462	0.00%	0.00%
Wadsworth Interchange (Event Center)	161.514	161.514	161.514	161.514	0.00%	0.00%
Broomfield Plaza/Civic Center	114.459	114.459	114.459	114.459	0.00%	0.00%
Hoyt Street	28.031	28.031	28.031	28.031	0.00%	0.00%

PROPERTY TAX INCREMENT REVENUE						
Property Tax Increment Revenue by Urban Renewal Area (BURA)	Actual 2020	Original Budget 2021	Revised Budget 2021	Original Budget 2022	Budget % Chg	
					2021 Original 2022	2021 Revised 2022
Amended West 120th Ave Gateway Corridor	\$ 3,206,936	\$ 3,208,864	\$ 3,222,620	\$ 3,286,907	2.43%	1.99%
Lowell Gateway	25,979	25,273	25,198	26,824	6.14%	6.45%
North Park	2,413,761	5,271,400	5,545,562	6,907,834	31.04%	24.57%
North Park West	5,326,710	5,810,513	6,174,796	7,686,481	32.29%	24.48%
Original Broomfield	1,928,265	2,249,012	2,275,896	2,909,171	29.35%	27.83%
U.S.36 West Corridor	870,906	1,007,201	1,013,378	1,225,575	21.68%	20.94%
Wadsworth Interchange (Event Center)	8,097,250	8,441,788	8,717,804	10,257,120	21.50%	17.66%
Broomfield Plaza/Civic Center	330,037	328,999	324,221	331,485	0.76%	2.24%
Hoyt Street	38,591	38,591	39,296	42,309	9.63%	7.67%
Property Tax Revenue	\$ 22,238,435	\$ 26,381,641	\$ 27,338,771	\$ 32,673,706	23.85%	19.51%

**TABLE 2
BROOMFIELD URBAN RENEWAL AUTHORITY
TOTAL BUDGET SUMMARY - ALL URBAN RENEWAL AREAS**

Sources and Uses of Funds	Actual 2020	Original Budget 2021	Revised Budget 2021	Original Budget 2022	Budget % Chg	
					2021 Original 2022	2021 Revised 2022
Sources of Funds						
Beginning Balance						
Amended West 120th Avenue Gateway Corridor BURA	\$ 212,643	\$ 2,804,558	\$ 2,867,570	\$ 5,106,806	82.09%	78.09%
Baseline BURA	12,334	446,095	236,035	3,494,569	683.37%	1380.53%
Broomfield Plaza/Civic Center BURA	14,571	34,608	55,029	349,250	-21.71%	534.67%
General BURA Services BURA	-	-	-	-	NA	NA
Hoyt Street (TIF) BURA	-	-	78,336	-	NA	-100.00%
Lowell Gateway BURA	9,951	26,879	35,924	61,122	127.40%	70.14%
North Park West BURA	225,474	39,680	2,532,223	5,155,504	12892.70%	103.60%
Original Broomfield BURA	60,177	362,983	340,475	850,299	134.25%	149.74%
US 36 West Corridor BURA	708,020	778,926	747,375	52,733	-93.23%	-92.94%
Wadsworth Interchange BURA - Event Center	-	90,724	863,411	566,271	524.17%	-34.41%
West Midway Extended BURA	2,743	2,743	2,743	2,743	0.00%	0.00%
Total Beginning Balance	\$ 1,245,913	\$ 4,587,196	\$ 7,759,121	\$ 15,639,297	240.93%	101.56%
Revenues						
Amended West 120th Avenue Gateway Corridor BURA	\$ 5,304,777	\$ 5,791,479	\$ 5,775,173	\$ 5,754,887	-0.63%	-0.35%
Baseline BURA	3,385,414	6,026,045	6,202,561	7,886,059	30.87%	27.14%
Broomfield Plaza/Civic Center BURA	600,902	598,330	597,631	964,705	61.23%	61.42%
General BURA Services BURA	3,288,483	3,781,484	3,781,484	3,780,284	-0.03%	-0.03%
Hoyt Street (TIF) BURA	211,871	38,591	39,296	42,309	9.63%	7.67%
Lowell Gateway BURA	25,973	25,273	303,325	86,824	243.54%	-71.38%
North Park West BURA	5,783,381	6,406,413	8,010,598	8,711,270	35.98%	8.75%
Original Broomfield BURA	2,018,901	2,272,305	2,313,089	2,976,288	30.98%	28.67%
US 36 West Corridor BURA	739,355	1,007,201	1,034,166	1,225,575	21.68%	18.51%
Wadsworth Interchange BURA - Event Center	8,457,381	9,444,068	9,166,529	10,714,717	13.45%	16.89%
West Midway Extended BURA	-	-	-	-	NA	NA
Total Revenues	\$ 29,816,438	\$ 35,391,189	\$ 37,223,852	\$ 42,142,918	19.08%	13.21%
Total Sources of Funds						
Amended West 120th Avenue Gateway Corridor BURA	\$ 5,517,420	\$ 8,596,037	\$ 8,642,743	\$ 10,861,693	26.36%	25.67%
Baseline BURA	3,397,748	6,472,140	6,438,596	11,380,628	75.84%	76.76%
Broomfield Plaza/Civic Center BURA	615,473	632,938	652,660	1,313,955	107.60%	101.32%
General BURA Services BURA	3,288,483	3,781,484	3,781,484	3,780,284	-0.03%	-0.03%
Hoyt Street (TIF) BURA	211,871	38,591	117,632	42,309	9.63%	-64.03%
Lowell Gateway BURA	35,924	52,152	339,249	147,946	183.68%	-56.39%
North Park West BURA	6,008,855	6,446,093	10,542,821	13,866,774	115.12%	31.53%
Original Broomfield BURA	2,079,078	2,635,288	2,653,564	3,826,587	45.21%	44.21%
US 36 West Corridor BURA	1,447,375	1,786,127	1,781,541	1,278,308	-28.43%	-28.25%
Wadsworth Interchange BURA - Event Center	8,457,381	9,534,792	10,029,940	11,280,988	18.31%	12.47%
West Midway Extended BURA	2,743	2,743	2,743	2,743	0.00%	0.00%
Total Sources of Funds	\$ 31,062,351	\$ 39,978,385	\$ 44,982,973	\$ 57,782,215	44.53%	28.45%
Use of Funds						
Expenditures						
Amended West 120th Avenue Gateway Corridor BURA	\$ 2,649,850	\$ 3,569,675	\$ 3,535,937	\$ 2,583,502	-27.63%	-26.94%
Baseline BURA	3,161,713	5,331,701	2,944,027	10,378,251	94.65%	252.52%
Broomfield Plaza/Civic Center BURA	560,444	299,331	303,410	308,878	3.19%	1.80%
General BURA Services BURA	3,288,483	3,781,484	3,781,484	3,780,284	-0.03%	-0.03%
Hoyt Street (TIF) BURA	133,535	38,591	117,632	42,309	9.63%	-64.03%
Lowell Gateway BURA	-	8,805	278,127	-	-100.00%	-100.00%
North Park West BURA	3,476,632	5,954,345	5,387,317	5,418,420	-9.00%	0.58%
Original Broomfield BURA	1,738,603	1,957,861	1,803,265	1,397,320	-28.63%	-22.51%
US 36 West Corridor BURA	700,000	1,000,000	1,728,808	884,378	-11.56%	-48.84%
Wadsworth Interchange BURA - Event Center	7,593,970	9,534,792	9,463,669	10,711,565	12.34%	13.19%
West Midway Extended BURA	-	-	-	-	NA	NA
Total Use of Funds	\$ 23,303,230	\$ 31,476,585	\$ 29,343,676	\$ 35,504,907	12.80%	21.00%
Ending Balance						
Amended West 120th Avenue Gateway Corridor BURA	\$ 2,867,570	\$ 5,026,362	\$ 5,106,806	\$ 8,278,191	64.70%	62.10%
Baseline BURA	236,035	1,140,439	3,494,569	1,002,377	-12.11%	-71.32%
Broomfield Plaza/Civic Center BURA	55,029	333,607	349,250	1,005,077	201.28%	187.78%
General BURA Services BURA	-	-	-	-	NA	NA
Hoyt Street (TIF) BURA	78,336	-	-	-	NA	NA
Lowell Gateway BURA	35,924	43,347	61,122	147,946	241.31%	142.05%
North Park West BURA	2,532,223	491,748	5,155,504	8,448,354	1618.03%	63.87%
Original Broomfield BURA	340,475	677,427	850,299	2,429,267	258.60%	185.70%
US 36 West Corridor BURA	747,375	786,127	52,733	393,930	-49.89%	647.03%
Wadsworth Interchange BURA - Event Center	863,411	-	566,271	569,423	NA	0.56%
West Midway Extended BURA	2,743	2,743	2,743	2,743	0.00%	0.00%
Total Ending	\$ 7,759,121	\$ 8,501,800	\$ 15,639,297	\$ 22,277,308	162.03%	42.44%

**TABLE 3
BROOMFIELD URBAN RENEWAL AUTHORITY
GENERAL BURA
SOURCES AND USES OF FUNDS**

Sources and Uses of Funds	Actual 2020	Original Budget 2021	Revised Budget 2021	Original Budget 2022	Budget % Chg	
					2021 Original 2022	2021 Revised 2022
<i>Sources of Funds</i>						
Beginning Balance	\$ -	\$ -	\$ -	\$ -	NA	NA
Revenues						
Interest Earnings & Miscellaneous Revenues						
Allocation for General BURA	\$ 3,251,165	\$ 3,775,380	\$ 3,778,984	\$ 3,777,684	0.06%	-0.03%
Miscellaneous Revenue	842	-	-	100	NA	NA
Interest Earnings	36,476	6,104	2,500	2,500	-59.04%	0.00%
Total Interest Earnings & Misc. Revenues	\$ 3,288,483	\$ 3,781,484	\$ 3,781,484	\$ 3,780,284	-0.03%	-0.03%
Total Fund Revenues	\$ 3,288,483	\$ 3,781,484	\$ 3,781,484	\$ 3,780,284	-0.03%	-0.03%
Total Revenues	\$ 3,288,483	\$ 3,781,484	\$ 3,781,484	\$ 3,780,284	-0.03%	-0.03%
Total Sources of Funds	\$ 3,288,483	\$ 3,781,484	\$ 3,781,484	\$ 3,780,284	-0.03%	-0.03%
<i>Uses of Funds</i>						
Expenditures						
Professional Services	\$ 1,350	\$ 15,000	\$ 15,000	\$ 15,000	0.00%	0.00%
Payment to City for Services Rendered	3,287,133	3,740,284	3,740,284	3,740,284	0.00%	0.00%
Printing and Forms	-	1,200	1,200	-		
Urban Renewal Projects - Other	-	25,000	25,000	25,000	0.00%	0.00%
Total Expenditures	\$ 3,288,483	\$ 3,781,484	\$ 3,781,484	\$ 3,780,284	-0.03%	-0.03%
Total Uses of Funds	\$ 3,288,483	\$ 3,781,484	\$ 3,781,484	\$ 3,780,284	-0.03%	-0.03%
Ending Balance	\$ -	\$ -	\$ -	\$ -	NA	NA

**TABLE 4A
BROOMFIELD URBAN RENEWAL AUTHORITY
AMENDED WEST 120TH AVENUE GATEWAY CORRIDOR URBAN RENEWAL AREA
SUMMARY
SOURCES AND USES OF FUNDS**

Sources and Uses of Funds	Actual 2020	Original Budget 2021	Revised Budget 2021	Original Budget 2022	Budget % Chg	
					2021 Original 2022	2021 Revised 2022
Sources of Funds						
Beginning Balance	\$ 212,643	\$ 2,804,558	\$ 2,867,570	\$ 5,106,806	82.09%	78.09%
Revenues						
Taxes						
Building Use Tax	\$ 906	\$ -	\$ -	\$ -	NA	NA
Property Tax Increment	3,068,780	3,208,864	3,222,620	3,286,907	2.43%	1.99%
Sales Tax Allocation from City	1,530,056	1,582,615	1,552,448	1,583,497	0.06%	2.00%
Total Taxes	\$ 4,599,742	\$ 4,791,479	\$ 4,775,068	\$ 4,870,404	1.65%	2.00%
Interest Earnings & Miscellaneous Revenue						
Advance from West Midway BURA	\$ 700,000	\$ 1,000,000	\$ 1,000,000	\$ 884,378	-11.56%	-11.56%
Interest	5,035	-	105	105	NA	0.00%
Total Interest Earnings & Miscellaneous Revenue	\$ 705,035	\$ 1,000,000	\$ 1,000,105	\$ 884,483	-11.55%	-11.56%
					NA	NA
Total Revenue	\$ 5,304,777	\$ 5,791,479	\$ 5,775,173	\$ 5,754,887	-0.63%	-0.35%
Total Sources of Funds	\$ 5,517,420	\$ 8,596,037	\$ 8,642,743	\$ 10,861,693	26.36%	25.67%
Uses of Funds						
TABLE 4C - PAGE 2						
Expenditures						
Advance to Wadsworth Interchange	\$ -	\$ 504,921	\$ -	\$ -	-100.00%	NA
Allocation to General BURA	1,851,165	1,975,380	1,978,984	1,000,000	-49.38%	-49.47%
Payment to Developer (Broomfield Corner)	77,021	74,308	74,313	75,799	2.01%	2.00%
Professional Services	2,000	4,500	4,500	-	-100.00%	-100.00%
Transfer to Reserve	719,664	1,010,566	1,478,140	1,507,703	49.19%	2.00%
Total Expenditures	\$ 2,649,850	\$ 3,569,675	\$ 3,535,937	\$ 2,583,502	-27.63%	-26.94%
Total Uses of Funds	\$ 2,649,850	\$ 3,569,675	\$ 3,535,937	\$ 2,583,502	-27.63%	-26.94%
Ending Balance	\$ 2,867,570	\$ 5,026,362	\$ 5,106,806	\$ 8,278,191	64.70%	62.10%

TABLE 4B - PAGE 1
BROOMFIELD URBAN RENEWAL AUTHORITY
AMENDED WEST 120TH AVENUE GATEWAY CORRIDOR URBAN RENEWAL AREA
GENERAL
SOURCES AND USES OF FUNDS

Sources and Uses of Funds	Actual 2020	Original Budget 2021	Revised Budget 2021	Original Budget 2022	Budget % Chg	
					2021 Original 2022	2021 Revised 2022
<i>Sources of Funds</i>						
Beginning Balance	\$ 16,240	\$ 1,312,567	\$ 1,238,882	\$ 2,480,118	88.95%	100.19%
Revenues						
Taxes						
Property Tax Increment	\$ 3,068,780	\$ 3,208,864	\$ 3,222,620	\$ 3,286,907	2.43%	1.99%
Total Taxes	\$ 3,068,780	\$ 3,208,864	\$ 3,222,620	\$ 3,286,907	2.43%	1.99%
Interest Earnings & Miscellaneous Revenue						
Investment Earnings	\$ 5,027	\$ -	\$ 100	\$ 100	100.00%	NA
Total Interest Earnings & Miscellaneous Revenue	\$ 5,027	\$ -	\$ 100	\$ 100	NA	0.00%
Total Revenue	\$ 3,073,807	\$ 3,208,864	\$ 3,222,720	\$ 3,287,007	2.44%	1.99%
Total Sources of Funds	\$ 3,090,047	\$ 4,521,431	\$ 4,461,602	\$ 5,767,125	27.55%	29.26%
<i>Uses of Funds</i>						
Expenditures						
Advance to Wadsworth Interchange	\$ -	\$ 504,921	\$ -	\$ -	-100.00%	NA
Allocation to General BURA	1,851,165	1,975,380	1,978,984	1,000,000	-49.38%	-49.47%
Professional Services	-	2,500	2,500	-	-100.00%	-100.00%
Total Expenditures	\$ 1,851,165	\$ 2,482,801	\$ 1,981,484	\$ 1,000,000	-59.72%	-49.53%
Total Uses of Funds	\$ 1,851,165	\$ 2,482,801	\$ 1,981,484	\$ 1,000,000	-59.72%	-49.53%
Ending Balance	\$ 1,238,882	\$ 2,038,630	\$ 2,480,118	\$ 4,767,125	133.84%	92.21%

Table 4B is continued on the next page.

TABLE 4B - PAGE 2
BROOMFIELD URBAN RENEWAL AUTHORITY
AMENDED WEST 120TH AVENUE GATEWAY CORRIDOR URBAN RENEWAL AREA
ADVANCE TO WADSWORTH INTERCHANGE (FROM AMENDED WEST 120TH)

Advance to Wadsworth Interchange BURA	
Background Data (Advance to Wadsworth Interchange)	
2013 Advance	\$ 2,163,275
2014 Advance	2,425,293
2015 Advance	3,434,662
2016 Advance	2,588,686
2017 Advance	2,537,000
2018 Advance	974,526
2019 Advance	1,050,000
Balance 12/31/19	\$ 15,173,442

Advance and Repayment of Funds	Actual 2020	Original Budget 2021	Revised Budget 2021	Original Budget 2022	Budget % Chg	
					2021 Original 2022	2021 Revised 2022
Advance From Other Funds						
Beginning Balance	\$ 15,173,442	\$ 15,173,442	\$ 15,173,442	\$ 15,173,442	0.00%	0.00%
Additions						
Advance to Wadsworth Interchange	\$ -	\$ 504,921	\$ -	\$ -	-100.00%	NA
Total Additions	\$ -	\$ 504,921	\$ -	\$ -	-100.00%	NA
Total Advance from Other Funds	\$ 15,173,442	\$ 15,678,363	\$ 15,173,442	\$ 15,173,442	-3.22%	0.00%
Repayment						
Advance to Other Funds						
Repayment from Wadsworth Interchange	\$ -	\$ -	\$ -	\$ -	NA	NA
Total Advance to Other Funds	\$ -	\$ -	\$ -	\$ -	NA	NA
Ending Balance	\$ 15,173,442	\$ 15,678,363	\$ 15,173,442	\$ 15,173,442	-3.22%	0.00%

**TABLE 4C - PAGE 1
BROOMFIELD URBAN RENEWAL AUTHORITY
AMENDED WEST 120TH AVENUE GATEWAY CORRIDOR URBAN RENEWAL AREA
WALMART
SOURCES AND USES OF FUNDS**

Sources and Uses of Funds	Actual 2020	Original Budget 2021	Revised Budget 2021	Original Budget 2022	Budget % Chg	
					2021 Original 2022	2021 Revised 2022
<i>Sources of Funds</i>						
Beginning Balance	\$ 196,403	\$ 1,491,991	\$ 1,628,688	\$ 2,626,688	76.05%	61.28%
Revenues						
Taxes						
Building Use Tax Allocation from City	\$ 906	\$ -	\$ -	\$ -	NA	NA
Sales Tax Allocation from City	1,453,043	1,508,307	1,478,140	1,507,703	-0.04%	2.00%
Total Taxes	\$ 1,453,949	\$ 1,508,307	\$ 1,478,140	\$ 1,507,703	-0.04%	2.00%
Interest Earnings & Miscellaneous Revenue						
Advance from US 36 West Corridor	\$ 700,000	\$ 1,000,000	\$ 1,000,000	\$ 884,378	-11.56%	-11.56%
Total Interest Earnings & Miscellaneous Revenue	\$ 700,000	\$ 1,000,000	\$ 1,000,000	\$ 884,378	-11.56%	-11.56%
Total Revenue	\$ 2,153,949	\$ 2,508,307	\$ 2,478,140	\$ 2,392,081	-4.63%	-3.47%
Total Sources of Funds	\$ 2,350,352	\$ 4,000,298	\$ 4,106,828	\$ 5,018,769	25.46%	22.21%
<i>Uses of Funds</i>						
Expenditures						
Payment to Developer for Infrastructure Improvements	\$ 719,664	\$ 1,010,566	\$ 1,478,140	\$ 1,507,703	49.19%	2.00%
Professional Services - Misc.	2,000	2,000	2,000	-	-100.00%	-100.00%
Total Expenditures	\$ 721,664	\$ 1,012,566	\$ 1,480,140	\$ 1,507,703	48.90%	1.86%
Total Uses of Funds	\$ 721,664	\$ 1,012,566	\$ 1,480,140	\$ 1,507,703	48.90%	1.86%
Ending Balance	\$ 1,628,688	\$ 2,987,732	\$ 2,626,688	\$ 3,511,066	17.52%	33.67%

Table 4C is continued on the next page.

TABLE 4C - PAGE 2
BROOMFIELD URBAN RENEWAL AUTHORITY
AMENDED WEST 120TH AVENUE GATEWAY CORRIDOR URBAN RENEWAL AREA
ADVANCE TO US36 (FROM AMENDED WEST WALMART)

Advance and Repayment of Funds	Actual 2020	Original Budget 2021	Revised Budget 2021	Original Budget 2022	Budget % Chg	
					2021 Original 2022	2021 Revised 2022
Advance From Other Funds						
Beginning Balance	\$ 2,584,378	\$ 1,784,378	\$ 1,884,378	\$ 884,378	-50.44%	-53.07%
Additions						
Advance to US36	\$ -	\$ -	\$ -	\$ -	NA	NA
Total Additions	\$ -	\$ -	\$ -	\$ -	NA	NA
Total Advance from Other Funds	\$ 2,584,378	\$ 1,784,378	\$ 1,884,378	\$ 884,378	-50.44%	-53.07%
Repayment						
Advance to Other Funds						
Repayment from US36	\$ 700,000	\$ 1,000,000	\$ 1,000,000	\$ 884,378	-11.56%	-11.56%
Total Advance to Other Funds	\$ 700,000	\$ 1,000,000	\$ 1,000,000	\$ 884,378	-11.56%	-11.56%
Ending Balance	\$ 1,884,378	\$ 784,378	\$ 884,378	\$ -	-100.00%	-100.00%

TABLE 4C - PAGE 2
BROOMFIELD URBAN RENEWAL AUTHORITY
AMENDED WEST 120TH AVENUE GATEWAY CORRIDOR URBAN RENEWAL AREA
ADVANCE TO WADSWORTH INTERCHANGE (FROM AMENDED WEST WALMART)

Advance and Repayment of Funds	Actual 2020	Original Budget 2021	Revised Budget 2021	Original Budget 2022	Budget % Chg	
					2021 Original 2022	2021 Revised 2022
Advance From Other Funds						
Beginning Balance	\$ 357,520	\$ 357,520	\$ 357,520	\$ 357,520	0.00%	0.00%
Additions						
Advance to Wadsworth Interchange	\$ -	\$ -	\$ -	\$ -	NA	NA
Total Additions	\$ -	\$ -	\$ -	\$ -	NA	NA
Total Advance from Other Funds	\$ 357,520	\$ 357,520	\$ 357,520	\$ 357,520	0.00%	0.00%
Repayment						
Advance to Other Funds						
Repayment from Wadsworth Interchange	\$ -	\$ -	\$ -	\$ -	NA	NA
Total Advance to Other Funds	\$ -	\$ -	\$ -	\$ -	NA	NA
Ending Balance	\$ 357,520	\$ 357,520	\$ 357,520	\$ 357,520	0.00%	0.00%

Note A Reserve: The acquisition and disposition agreement between BURA, Wal-Mart and the Barber family to allow for redevelopment of the retail site along W. 120th Avenue provides for a \$4,850,000 payment from BURA to the Barber family for relocation of their business. This obligation is evidenced by a document titled "Note A" with a maturity date of December 1, 2023. The funding source for repayment of this note is 67% of half the sales tax (3.5% portion) on sales up to \$67,000,000 annually and 100% of the sales tax (3.5% portion) on sales greater than \$67,000,000 annually and all of the use tax collected from the development. This will be paid, including interest at 7.95%, over the term of the note. Interest accrued on the principal from January 2008 until the Certificate of Occupancy was issued on May 17, 2010. This new principal amount, \$5,766,811 plus interest of 7.95%, is being amortized over the remaining term of the note with level debt payments, payable semiannually on June 1st and December 1st of each year.

**TABLE 4D
BROOMFIELD URBAN RENEWAL AUTHORITY
AMENDED WEST 120TH AVENUE GATEWAY CORRIDOR URBAN RENEWAL AREA
BROOMFIELD CORNERS
SOURCES AND USES OF FUNDS**

Sources and Uses of Funds	Actual 2020	Original Budget 2021	Revised Budget 2021	Original Budget 2022	Budget % Chg	
					2021 Original 2022	2021 Revised 2022
<i>Sources of Funds</i>						
Beginning Balance	\$ -	\$ -	\$ -	\$ -	NA	NA
Revenues						
Taxes						
Sales Tax Allocation from City	\$ 77,013	\$ 74,308	\$ 74,308	\$ 75,794	2.00%	2.00%
Total Taxes	\$ 77,013	\$ 74,308	\$ 74,308	\$ 75,794	2.00%	2.00%
Interest Earnings & Miscellaneous Revenue						
Allocated Interest	\$ 8	\$ -	\$ 5	\$ 5	NA	0.00%
Total Interest Earnings & Miscellaneous Revenue	\$ 8	\$ -	\$ 5	\$ 5	NA	0.00%
Total Revenue	\$ 77,021	\$ 74,308	\$ 74,313	\$ 75,799	2.01%	2.00%
Total Sources of Funds	\$ 77,021	\$ 74,308	\$ 74,313	\$ 75,799	2.01%	2.00%
<i>Uses of Funds</i>						
Expenditures						
Payment to Developer for Infrastructure Improvements	\$ 77,021	\$ 74,308	\$ 74,313	\$ 75,799	2.01%	2.00%
Total Repayments	\$ 77,021	\$ 74,308	\$ 74,313	\$ 75,799	2.01%	2.00%
Total Uses of Funds	\$ 77,021	\$ 74,308	\$ 74,313	\$ 75,799	2.01%	2.00%
Ending Balance	\$ -	\$ -	\$ -	\$ -	NA	NA

**TABLE 5 - PAGE 1
BROOMFIELD URBAN RENEWAL AUTHORITY
BASELINE URBAN RENEWAL AREA
SOURCES AND USES OF FUNDS**

Sources and Uses of Funds	Actual 2020	Original Budget 2021	Revised Budget 2021	Original Budget 2022	Budget % Chg	
					2021 Original 2022	2021 Revised 2022
<i>Sources of Funds</i>						
Beginning Balance	\$ 12,334	\$ 446,095	\$ 236,035	\$ 3,494,569	683.37%	1380.53%
Revenues						
Taxes						
Property Tax Increment	\$ 2,412,440	\$ 5,271,400	\$ 5,545,562	\$ 6,907,834	31.04%	24.57%
SEF Allocation from City	165,501	97,000	109,195	110,400	13.81%	1.10%
Use Tax Allocation from City	807,473	657,645	547,804	707,825	7.63%	29.21%
Repayment of Advance to Wadsworth	-	-	-	160,000	NA	NA
Total Taxes	\$ 3,385,414	\$ 6,026,045	\$ 6,202,561	\$ 7,886,059	30.87%	27.14%
Total Revenues	\$ 3,385,414	\$ 6,026,045	\$ 6,202,561	\$ 7,886,059	30.87%	27.14%
Total Sources of Funds	\$ 3,397,748	\$ 6,472,140	\$ 6,438,596	\$ 11,380,628	75.84%	76.76%
<i>Uses of Funds</i>						
Expenditures						
Allocation to General BURA	\$ 200,000	\$ 100,000	\$ 100,000	\$ 100,000	NA	NA
Property Tax Coop Agreement	1,940,490	4,447,056	2,155,028	2,550,192	-42.65%	18.34%
Professional Services	48,250	30,000	32,000	2,000	-93.33%	-93.75%
Infrastructure Improvements	972,973	754,645	656,999	7,726,059	923.80%	1075.96%
Total Expenditures	\$ 3,161,713	\$ 5,331,701	\$ 2,944,027	\$ 10,378,251	94.65%	252.52%
Total Uses of Funds	\$ 3,161,713	\$ 5,331,701	\$ 2,944,027	\$ 10,378,251	94.65%	252.52%
Ending Balance	\$ 236,035	\$ 1,140,439	\$ 3,494,569	\$ 1,002,377	-12.11%	-71.32%

Table 5 is continued on the next page.

**TABLE 5 - PAGE 2
BROOMFIELD URBAN RENEWAL AUTHORITY
BASELINE URBAN RENEWAL AREA
ADVANCE TO WADSWORTH INTERCHANGE**

Advance and Repayment of Funds	Actual 2020	Original Budget 2021	Revised Budget 2021	Original Budget 2022	Budget % Chg	
					2021 Original 2022	2021 Revised 2022
Advance From Other Funds						
Beginning Balance	\$ 160,000	\$ 160,000	\$ 160,000	\$ 160,000	0.00%	0.00%
Additions						
Advance to Wadsworth Interchange	\$ -	\$ -	\$ -	\$ -	NA	NA
Total Advances	\$ -	\$ -	\$ -	\$ -	NA	NA
Total Advance from Other Funds	\$ 160,000	\$ 160,000	\$ 160,000	\$ 160,000	NA	NA
Repayment						
Advance to Other Funds						
Repayment from Wadsworth Interchange	\$ -	\$ -	\$ -	\$ 160,000	100.00%	100.00%
Total Repayments	\$ -	\$ -	\$ -	\$ 160,000	100.00%	100.00%
Ending Balance	\$ 160,000	\$ 160,000	\$ 160,000	\$ -	-100.00%	-100.00%

**TABLE 5 - PAGE 2
BROOMFIELD URBAN RENEWAL AUTHORITY
BASELINE URBAN RENEWAL AREA
ADVANCE TO WADSWORTH INTERCHANGE**

Advance and Repayment of Funds	Actual 2020	Original Budget 2021	Revised Budget 2021	Original Budget 2022	Budget % Chg	
					2021 Original 2022	2021 Revised 2022
Advance From Other Funds						
Beginning Balance	\$ 160,000	\$ 160,000	\$ 160,000	\$ 160,000	0.00%	0.00%
Additions						
Advance to Wadsworth Interchange	\$ -	\$ -	\$ -	\$ -	NA	NA
Total Advances	\$ -	\$ -	\$ -	\$ -	NA	NA
Total Advance from Other Funds	\$ 160,000	\$ 160,000	\$ 160,000	\$ 160,000	NA	NA
Repayment						
Advance to Other Funds						
Repayment from Wadsworth Interchange	\$ -	\$ -	\$ -	\$ 160,000	100.00%	100.00%
Total Repayments	\$ -	\$ -	\$ -	\$ 160,000	100.00%	100.00%
Ending Balance	\$ 160,000	\$ 160,000	\$ 160,000	\$ -	-100.00%	-100.00%

**TABLE 6A
BROOMFIELD URBAN RENEWAL AUTHORITY
BROOMFIELD PLAZA/CIVIC CENTER URBAN RENEWAL AREA
SUMMARY
SOURCES AND USES OF FUNDS**

Sources and Uses of Funds	Actual 2020	Original Budget 2021	Revised Budget 2021	Original Budget 2022	Budget % Chg	
					2021 Original 2022	2021 Revised 2022
<i>Sources of Funds</i>						
Beginning Balance	\$ 14,571	\$ 34,608	\$ 55,029	\$ 349,250	909.16%	534.67%
Revenues						
Taxes						
Property Tax	\$ 329,743	\$ 328,999	\$ 324,221	\$ 331,485	0.76%	2.24%
Sales Tax Allocation from City	271,133	269,331	273,391	278,859	3.54%	2.00%
Repayment of Advance to Wadsworth	-	-	-	354,342	NA	NA
Total Taxes	\$ 600,876	\$ 598,330	\$ 597,612	\$ 964,686	61.23%	61.42%
Interest Earnings						
Allocated Interest	\$ 26	\$ -	\$ 19	\$ 19	NA	0.00%
Total Interest Earnings	\$ 26	\$ -	\$ 19	\$ 19	NA	0.00%
Total Revenues	\$ 600,902	\$ 598,330	\$ 597,631	\$ 964,705	61.23%	61.42%
Total Sources of Funds	\$ 615,473	\$ 632,938	\$ 652,660	\$ 1,313,955	107.60%	101.32%
<i>Uses of Funds</i>						
Expenditures						
Payment to Developer for Infrastructure Improvements	\$ 271,159	\$ 269,331	\$ 273,410	\$ 278,878	3.54%	2.00%
Capital Project: Civic Center Vision Development	279,935	-	-	-	NA	NA
Professional Services	9,350	30,000	30,000	30,000	0.00%	0.00%
Total Expenditures	\$ 560,444	\$ 299,331	\$ 303,410	\$ 308,878	3.19%	1.80%
Total Uses of Funds	\$ 560,444	\$ 299,331	\$ 303,410	\$ 308,878	3.19%	1.80%
Ending Balance	\$ 55,029	\$ 333,607	\$ 349,250	\$ 1,005,077	201.28%	187.78%

TABLE 6B - PAGE 1
 BROOMFIELD URBAN RENEWAL AUTHORITY
 BROOMFIELD PLAZA/CIVIC CENTER URBAN RENEWAL AREA
 CIVIC CENTER
 SOURCES AND USES OF FUNDS

Sources and Uses of Funds	Actual 2020	Original Budget 2021	Revised Budget 2021	Original Budget 2022	Budget % Chg	
					2021 Original 2022	2021 Revised 2022
<i>Sources of Funds</i>						
Beginning Balance	\$ 14,571	\$ 34,608	\$ 55,029	\$ 349,250	909.16%	534.67%
Revenues						
Taxes						
Property Tax	\$ 329,743	\$ 328,999	\$ 324,221	\$ 331,485	0.76%	2.24%
Repayment of Advance to Wadsworth	-	-	-	354,342	NA	NA
Total Taxes	\$ 329,743	\$ 328,999	\$ 324,221	\$ 685,827	108.46%	111.53%
Total Fund Revenues	\$ 329,743	\$ 328,999	\$ 324,221	\$ 685,827	108.46%	111.53%
Total Revenues	\$ 329,743	\$ 328,999	\$ 324,221	\$ 685,827	108.46%	111.53%
Total Sources of Funds	\$ 344,314	\$ 363,607	\$ 379,250	\$ 1,035,077	184.67%	172.93%
<i>Uses of Funds</i>						
Expenditures						
Capital Project: Civic Center Vision Development	\$ 279,935	\$ -	\$ -	\$ -	NA	NA
Professional Services	9,350	30,000	30,000	30,000	0.00%	0.00%
Total Expenditures	\$ 289,285	\$ 30,000	\$ 30,000	\$ 30,000	0.00%	0.00%
Total Uses of Funds	\$ 289,285	\$ 30,000	\$ 30,000	\$ 30,000	0.00%	0.00%
Ending Balance	\$ 55,029	\$ 333,607	\$ 349,250	\$ 1,005,077	201.28%	187.78%

Table 6B is continued on the next page.

**TABLE 6B - PAGE 2
BROOMFIELD URBAN RENEWAL AUTHORITY
BROOMFIELD PLAZA/CIVIC CENTER URBAN RENEWAL AREA
ADVANCE TO WADSWORTH INTERCHANGE**

Advance and Repayment of Funds	Actual 2020	Original Budget 2021	Revised Budget 2021	Original Budget 2022	Budget % Chg	
					2021 Original 2022	2021 Revised 2022
Advance From Other Funds						
Beginning Balance	\$ 354,342	\$ 354,342	\$ 354,342	\$ 354,342	0.00%	0.00%
Additions						
Advance to Wadsworth Interchange	\$ -	\$ -	\$ -	\$ -	NA	NA
Total Advances	\$ -	\$ -	\$ -	\$ -	NA	NA
Total Advance from Other Funds	\$ 354,342	\$ 354,342	\$ 354,342	\$ 354,342	0.00%	0.00%
Repayment						
Advance to Other Funds						
Repayment from Wadsworth Interchange	\$ -	\$ -	\$ -	\$ 354,342	NA	NA
Total Repayments	\$ -	\$ -	\$ -	\$ 354,342	NA	NA
Ending Balance	\$ 354,342	\$ 354,342	\$ 354,342	\$ -	-100.00%	-100.00%

**TABLE 6C
BROOMFIELD URBAN RENEWAL AUTHORITY
BROOMFIELD PLAZA/CIVIC CENTER URBAN RENEWAL AREA
BROOMFIELD CORNERS III
SOURCES AND USES OF FUNDS**

Sources and Uses of Funds	Actual 2020	Original Budget 2021	Revised Budget 2021	Original Budget 2022	Budget % Chg	
					2021 Original 2022	2021 Revised 2022
<i>Sources of Funds</i>						
Beginning Balance	\$ -	\$ -	\$ -	\$ -	NA	NA
Revenues						
Taxes						
Property Tax						
Sales Tax Allocation from City	\$ 76,911	\$ 66,372	\$ 66,372	\$ 67,700	2.00%	2.00%
Total Taxes	\$ 76,911	\$ 66,372	\$ 66,372	\$ 67,700	2.00%	2.00%
Interest Earnings						
Allocated Interest	\$ 8	\$ -	\$ 6	\$ 6	NA	0.00%
Total Interest Earnings	\$ 8	\$ -	\$ 6	\$ 6	NA	0.00%
Total Revenues	\$ 76,919	\$ 66,372	\$ 66,378	\$ 67,706	2.01%	2.00%
Total Sources of Funds	\$ 76,919	\$ 66,372	\$ 66,378	\$ 67,706	2.01%	2.00%
<i>Uses of Funds</i>						
Expenditures						
Payment to Developer for Infrastructure Improvements	\$ 76,919	\$ 66,372	\$ 66,378	\$ 67,706	2.01%	2.00%
Total Expenditures	\$ 76,919	\$ 66,372	\$ 66,378	\$ 67,706	2.01%	2.00%
Total Uses of Funds	\$ 76,919	\$ 66,372	\$ 66,378	\$ 67,706	2.01%	2.00%
Ending Balance	\$ -	\$ -	\$ -	\$ -	NA	NA

**TABLE 6D
BROOMFIELD URBAN RENEWAL AUTHORITY
BROOMFIELD PLAZA/CIVIC CENTER URBAN RENEWAL AREA
JAX
SOURCES AND USES OF FUNDS**

Sources and Uses of Funds	Actual 2020	Original Budget 2021	Revised Budget 2021	Original Budget 2022	Budget % Chg	
					2021 Original 2022	2021 Revised 2022
<i>Sources of Funds</i>						
Beginning Balance	\$ -	\$ -	\$ -	\$ -	NA	NA
Revenues						
Taxes						
Property Tax						
Sales Tax Allocation from City	\$ 194,222	\$ 202,959	\$ 207,019	\$ 211,159	4.04%	2.00%
Total Taxes	\$ 194,222	\$ 202,959	\$ 207,019	\$ 211,159	4.04%	2.00%
Interest Earnings						
Allocated Interest	\$ 18	\$ -	\$ 13	\$ 13	NA	0.00%
Total Interest Earnings	\$ 18	\$ -	\$ 13	\$ 13	NA	0.00%
Total Revenues	\$ 194,240	\$ 202,959	\$ 207,032	\$ 211,172	4.05%	2.00%
Total Sources of Funds	\$ 194,240	\$ 202,959	\$ 207,032	\$ 211,172	4.05%	2.00%
<i>Uses of Funds</i>						
Expenditures						
Payment to Developer for Infrastructure Improvements	\$ 194,240	\$ 202,959	\$ 207,032	\$ 211,172	4.05%	2.00%
Total Expenditures	\$ 194,240	\$ 202,959	\$ 207,032	\$ 211,172	4.05%	2.00%
Total Uses of Funds	\$ 194,240	\$ 202,959	\$ 207,032	\$ 211,172	4.05%	2.00%
Ending Balance	\$ -	\$ -	\$ -	\$ -	NA	NA

**TABLE 7
BROOMFIELD URBAN RENEWAL AUTHORITY
HOYT STREET URBAN RENEWAL AREA
SOURCES AND USES OF FUNDS**

Sources and Uses of Funds	Actual 2020	Original Budget 2021	Revised Budget 2021	Original Budget 2022	Budget % Chg	
					2021 Original 2022	2021 Revised 2022
<i>Sources of Funds</i>						
Beginning Balance	\$ -	\$ -	\$ 78,336	\$ -	NA	-100.00%
Revenues						
Taxes						
Property Tax	\$ 211,871	\$ 38,591	\$ 39,296	\$ 42,309	9.63%	7.67%
Total Taxes	\$ 211,871	\$ 38,591	\$ 39,296	\$ 42,309	9.63%	7.67%
Total Fund Revenues	\$ 211,871	\$ 38,591	\$ 39,296	\$ 42,309	9.63%	7.67%
Total Revenues	\$ 211,871	\$ 38,591	\$ 39,296	\$ 42,309	9.63%	7.67%
Total Sources of Funds	\$ 211,871	\$ 38,591	\$ 117,632	\$ 42,309	9.63%	-64.03%
<i>Uses of Funds</i>						
Expenditures						
Payment to Developer for Infrastructure Improvements	\$ 133,535	\$ 38,591	\$ 117,632	\$ 42,309	9.63%	-64.03%
Total Expenditures	\$ 133,535	\$ 38,591	\$ 117,632	\$ 42,309	9.63%	-64.03%
Total Uses of Funds	\$ 133,535	\$ 38,591	\$ 117,632	\$ 42,309	9.63%	-64.03%
Ending Balance	\$ 78,336	\$ -	\$ -	\$ -	NA	NA

**TABLE 8A
BROOMFIELD URBAN RENEWAL AUTHORITY
LOWELL GATEWAY URBAN RENEWAL AREA
SUMMARY
SOURCES AND USES OF FUNDS**

Sources and Uses of Funds	Actual 2020	Original Budget 2021	Revised Budget 2021	Original Budget 2022	Budget % Chg	
					2021 Original 2022	2021 Revised 2022
<i>Sources of Funds</i>						
Beginning Balance	\$ 9,951	\$ 26,879	\$ 35,924	\$ 61,122	127.40%	70.14%
Revenues						
Taxes						
Property Tax	\$ 25,973	\$ 25,273	\$ 25,198	\$ 26,824	6.14%	6.45%
Use Tax	-	-	278,127	-	NA	-100.00%
Repayment of Advance to Wadsworth	\$ -	\$ -	\$ -	60,000		
Total Taxes	\$ 25,973	\$ 25,273	\$ 303,325	\$ 86,824	243.54%	-71.38%
Total Revenues	\$ 25,973	\$ 25,273	\$ 303,325	\$ 86,824	243.54%	-71.38%
Total Sources of Funds	\$ 35,924	\$ 52,152	\$ 339,249	\$ 147,946	183.68%	-56.39%
<i>Uses of Funds</i>						
Expenditures						
Infrastructure Improvements	\$ -	\$ 8,805	\$ 278,127	\$ -	-100.00%	-100.00%
Total Expenditures	\$ -	\$ 8,805	\$ 278,127	\$ -	-100.00%	-100.00%
Total Uses of Funds	\$ -	\$ 8,805	\$ 278,127	\$ -	-100.00%	-100.00%
Ending Balance	\$ 35,924	\$ 43,347	\$ 61,122	\$ 147,946	241.31%	142.05%

**TABLE 8B - PAGE 1
BROOMFIELD URBAN RENEWAL AUTHORITY
LOWELL GATEWAY URBAN RENEWAL AREA
GENERAL
SOURCES AND USES OF FUNDS**

Sources and Uses of Funds	Actual 2020	Original Budget 2021	Revised Budget 2021	Original Budget 2022	Budget % Chg	
					2021 Original 2022	2021 Revised 2022
<i>Sources of Funds</i>						
Beginning Balance	\$ 9,951	\$ 26,879	\$ 35,924	\$ 61,122	127.40%	70.14%
Revenues						
Taxes						
Property Tax	\$ 25,973	\$ 16,468	\$ 25,198	\$ 26,824	62.89%	6.45%
Repayment of Advance to Wadsworth	-	-	-	60,000		
Total Taxes	\$ 25,973	\$ 16,468	\$ 25,198	\$ 86,824	427.23%	244.57%
Total Fund Revenues	\$ 25,973	\$ 16,468	\$ 25,198	\$ 86,824		
Total Revenues	\$ 25,973	\$ 16,468	\$ 25,198	\$ 86,824	427.23%	244.57%
Total Sources of Funds	\$ 35,924	\$ 43,347	\$ 61,122	\$ 147,946	241.31%	142.05%
<i>Uses of Funds</i>						
Expenditures						
Interfund Activities						
Advance to Wadsworth	\$ -	\$ -	\$ -	\$ -	NA	NA
Total Interfund Activities	\$ -	\$ -	\$ -	\$ -		
Total Uses of Funds	\$ -	\$ -	\$ -	\$ -	NA	NA
Ending Balance	\$ 35,924	\$ 43,347	\$ 61,122	\$ 147,946	241.31%	142.05%

Table 8B is continued on the next page.

**TABLE 8B - PAGE 2
BROOMFIELD URBAN RENEWAL AUTHORITY
LOWELL GATEWAY URBAN RENEWAL AREA
ADVANCE TO WADSWORTH INTERCHANGE**

Advance and Repayment of Funds	Actual 2020	Original Budget 2021	Revised Budget 2021	Original Budget 2022	Budget % Chg	
					2021 Original 2022	2021 Revised 2022
Advance From Other Funds						
Beginning Balance	\$ 60,000	\$ 60,000	\$ 60,000	\$ 60,000	0.00%	0.00%
Additions						
Advance to Wadsworth Interchange	\$ -	\$ -	\$ -	\$ -	NA	NA
Total Advances	\$ -	\$ -	\$ -	\$ -	NA	NA
Total Advance from Other Funds	\$ 60,000	\$ 60,000	\$ 60,000	\$ 60,000	0.00%	0.00%
Repayment						
Advance to Other Funds						
Repayment from Wadsworth Interchange	\$ -	\$ -	\$ -	\$ -	NA	NA
Total Repayments	\$ -	\$ -	\$ -	\$ -	NA	NA
Ending Balance	\$ 60,000	\$ 60,000	\$ 60,000	\$ 60,000	0.00%	0.00%

**TABLE 8C
BROOMFIELD URBAN RENEWAL AUTHORITY
LOWELL GATEWAY URBAN RENEWAL AREA
TRISONN CENTER
SOURCES AND USES OF FUNDS**

Sources and Uses of Funds	Actual 2020	Original Budget 2021	Revised Budget 2021	Original Budget 2022	Budget % Chg	
					2021 Original 2022	2021 Revised 2022
<i>Sources of Funds</i>						
Beginning Balance	\$ -	\$ -	\$ -	\$ -	NA	NA
Revenues						
Taxes						
Property Tax	\$ -	\$ 8,805	\$ -	\$ -	-100.00%	NA
Use Tax	-	-	278,127	-	NA	-100.00%
Total Taxes	\$ -	\$ 8,805	\$ 278,127	\$ -	-100.00%	-100.00%
Total Fund Revenues	\$ -	\$ 8,805	\$ 278,127	\$ -	-100.00%	-100.00%
Total Revenues	\$ -	\$ 8,805	\$ 278,127	\$ -	-100.00%	-100.00%
Total Sources of Funds	\$ -	\$ 8,805	\$ 278,127	\$ -	-100.00%	-100.00%
<i>Uses of Funds</i>						
Expenditures						
Infrastructure Improvements	\$ -	\$ 8,805	\$ 278,127	\$ -	-100.00%	-100.00%
Total Expenditures	\$ -	\$ 8,805	\$ 278,127	\$ -	-100.00%	-100.00%
Total Uses of Funds	\$ -	\$ 8,805	\$ 278,127	\$ -	-100.00%	-100.00%
Ending Balance	\$ -	\$ -	\$ -	\$ -	NA	NA

**TABLE 9A
BROOMFIELD URBAN RENEWAL AUTHORITY
NORTH PARK WEST URBAN RENEWAL AREA
SUMMARY
SOURCES AND USES OF FUNDS**

Sources and Uses of Funds	Actual 2020	Original Budget 2021	Revised Budget 2021	Original Budget 2022	Budget % Chg	
					2021 Original 2022	2021 Revised 2022
<i>Sources of Funds</i>						
Beginning Balance	\$ 225,474	\$ 39,680	\$ 2,532,223	\$ 5,155,504	12892.70%	103.60%
Revenues						
Taxes						
Property Tax Increment	\$ 4,857,047	\$ 5,810,513	\$ 6,174,796	7,686,481	32.29%	24.48%
Sales Tax Allocation from City	134,167	114,687	148,813	153,838	34.14%	3.38%
SEF Allocation from City	185,777	158,000	225,162	194,643	23.19%	-13.55%
Use Tax Allocation from City	356,390	323,213	461,827	676,308	109.25%	46.44%
Total Taxes	\$ 5,533,381	\$ 6,406,413	\$ 7,010,598	\$ 8,711,270	35.98%	24.26%
Interest Earnings and Miscellaneous Revenues						
Intergovernmental Revenues	\$ -	\$ -	\$ 1,000,000	\$ -	NA	-100.00%
Advance to Wadsworth Interchange	250,000	-	-	-	NA	NA
Total Interest Earnings and Other Revenues	250,000	-	1,000,000	-	NA	-100.00%
Total Revenues	\$ 5,783,381	\$ 6,406,413	\$ 8,010,598	\$ 8,711,270	35.98%	8.75%
Total Sources of Funds	\$ 6,008,855	\$ 6,446,093	\$ 10,542,821	\$ 13,866,774	115.12%	31.53%
<i>Uses of Funds</i>						
Expenditures						
Advance to Wadsworth Interchange	\$ -	\$ -	\$ -	\$ -	NA	NA
Allocation to General BURA	-	200,000	200,000	1,677,684	738.84%	738.84%
Property Tax Cooperation Agreement -Highlands	486,111	2,304,405	344,632	403,768	-82.48%	17.16%
Property Tax Cooperation Agreement -NMFD	412,414	559,858	600,552	747,577	33.53%	24.48%
Property Tax Cooperation Agreement- Palisade	1,830,872	2,289,182	1,386,639	1,564,602	-31.65%	12.83%
Reimburse Developer for Infrastructure Improvements	747,235	595,900	850,494	1,024,789	71.97%	20.49%
Professional Services	-	5,000	5,000	-	-100.00%	-100.00%
Capital Project: North Park West Infrastructure Improvements	-	-	2,000,000	-	NA	-100.00%
Total Expenditures	\$ 3,476,632	\$ 5,954,345	\$ 5,387,317	\$ 5,418,420	-9.00%	0.58%
Total Uses of Funds	\$ 3,476,632	\$ 5,954,345	\$ 5,387,317	\$ 5,418,420	-9.00%	0.58%
Ending Balance	\$ 2,532,223	\$ 491,748	\$ 5,155,504	\$ 8,448,354	1618.03%	63.87%

**TABLE 9B - PAGE 1
BROOMFIELD URBAN RENEWAL AUTHORITY
NORTH PARK WEST URBAN RENEWAL AREA
GENERAL
SOURCES AND USES OF FUNDS**

Sources and Uses of Funds	Actual 2020	Original Budget 2021	Revised Budget 2021	Original Budget 2022	Budget % Chg	
					2021 Original 2022	2021 Revised 2022
<i>Sources of Funds</i>						
Beginning Balance	\$ 162,308	\$ 9,667	\$ 2,517,531	\$ 5,155,504	53230.96%	104.78%
Revenues						
Taxes						
Property Tax	\$ 2,521,141	\$ 1,216,926	\$ 4,443,525	\$ 5,718,111	369.88%	28.68%
Payment on Advance to Wadsworth	250,000	-	-	-	NA	NA
Total Taxes	\$ 2,771,141	\$ 1,216,926	\$ 4,443,525	\$ 5,718,111	369.88%	28.68%
Intergovernmental Revenues						
CDOT - North Park West Infrastructure Improvements	\$ -	\$ -	\$ 1,000,000	\$ -	NA	-100.00%
Total Intergovernmental Revenues	\$ -	\$ -	\$ 1,000,000	\$ -	NA	-100.00%
Total Revenues	\$ 2,771,141	\$ 1,216,926	\$ 5,443,525	\$ 5,718,111	369.88%	5.04%
Total Sources of Funds	\$ 2,933,449	\$ 1,226,593	\$ 7,961,056	\$ 10,873,615	786.49%	36.59%
<i>Uses of Funds</i>						
Expenditures						
Property Tax Coop Agreement	\$ 412,414	559,858	\$ 600,552	\$ 747,577	33.53%	24.48%
Professional Services - Legal	-	5,000	5,000	-	-100.00%	-100.00%
Infrastructure Improvements	3,504	-	-	-	NA	NA
Allocation to General Bura	-	200,000	200,000	1,677,684	738.84%	738.84%
Capital Project: North Park West Infrastructure Improvements	-	-	2,000,000	-	NA	-100.00%
Total Expenditures	\$ 415,918	\$ 764,858	\$ 2,805,552	\$ 2,425,261	217.09%	-13.55%
Total Uses of Funds	\$ 415,918	\$ 764,858	\$ 2,805,552	\$ 2,425,261	217.09%	-13.55%
Transfer to North Park West URA - Palisade Ending Balance						
Ending Balance	\$ 2,517,531	\$ 461,735	\$ 5,155,504	\$ 8,448,354	1729.70%	63.87%

Table 9B is continued on the next page.

**TABLE 9B - PAGE 2
BROOMFIELD URBAN RENEWAL AUTHORITY
NORTH PARK WEST URBAN RENEWAL AREA
ADVANCE TO WADSWORTH INTERCHANGE**

Advance and Repayment of Funds	Actual 2020	Original Budget 2021	Revised Budget 2021	Original Budget 2022	Budget % Chg	
					2021 Original 2022	2021 Revised 2022
Advance From Other Funds						
Beginning Balance	\$ 3,423,338	\$ 3,173,338	\$ 3,173,338	\$ 3,173,338	0.00%	0.00%
Additions						
Advance to Wadsworth Interchange	\$ -	\$ -	\$ -	\$ -	NA	NA
Total Advances	\$ -	\$ -	\$ -	\$ -	NA	NA
Total Advance from Other Funds	\$ 3,423,338	\$ 3,173,338	\$ 3,173,338	\$ 3,173,338	0.00%	0.00%
Repayment						
Advance to Other Funds						
Repayment from Wadsworth Interchange	\$ 250,000	\$ -	\$ -	\$ -	NA	NA
Total Repayments	\$ 250,000	\$ -	\$ -	\$ -	NA	NA
Ending Balance	\$ 3,173,338	\$ 3,173,338	\$ 3,173,338	\$ 3,173,338	0.00%	0.00%

**TABLE 9C
BROOMFIELD URBAN RENEWAL AUTHORITY
NORTH PARK WEST URBAN RENEWAL AREA
HIGHLANDS
SOURCES AND USES OF FUNDS**

Sources and Uses of Funds	Actual 2020	Original Budget 2021	Revised Budget 2021	Original Budget 2022	Budget % Chg	
					2021 Original 2022	2021 Revised 2022
<i>Sources of Funds</i>						
Beginning Balance	\$ -	\$ -	\$ 6,203	\$ -	NA	-100.00%
Revenues						
Taxes						
Property Tax	\$ 491,893	\$ 2,304,405	\$ 344,632	\$ 403,768	-82.48%	17.16%
Sales Tax Allocation from City	84,541	68,253	102,379	106,475	56.00%	4.00%
Use Tax Allocation from City	-	-	-	200,772	NA	NA
Total Taxes	\$ 576,434	\$ 2,372,658	\$ 447,011	\$ 711,015	-70.03%	59.06%
Total Fund Revenues	\$ 576,434	\$ 2,372,658	\$ 447,011	\$ 711,015	-70.03%	59.06%
Total Revenues	\$ 576,434	\$ 2,372,658	\$ 447,011	\$ 711,015	-70.03%	59.06%
Total Sources of Funds	\$ 576,434	\$ 2,372,658	\$ 453,214	\$ 711,015	-70.03%	56.88%
<i>Uses of Funds</i>						
Expenditures						
Property Tax Coop Agreement	\$ 486,111	\$ 2,304,405	\$ 344,632	\$ 403,768		
Infrastructure Improvements	84,120	68,253	108,582	307,247		
Total Expenditures	\$ 570,231	\$ 2,372,658	\$ 453,214	\$ 711,015	-70.03%	56.88%
Total Uses of Funds	\$ 570,231	\$ 2,372,658	\$ 453,214	\$ 711,015	-70.03%	56.88%
Ending Balance	\$ 6,203	\$ -	\$ -	\$ -	NA	NA

**TABLE 9D
BROOMFIELD URBAN RENEWAL AUTHORITY
NORTH PARK WEST URBAN RENEWAL AREA
PALISADE
SOURCES AND USES OF FUNDS**

Sources and Uses of Funds	Actual 2020	Original Budget 2021	Revised Budget 2021	Original Budget 2022	Budget % Chg	
					2021 Original 2022	2021 Revised 2022
<i>Sources of Funds</i>						
Beginning Balance	\$ 63,166	\$ 30,013	\$ 8,489	\$ -	-100.00%	-100.00%
Revenues						
Taxes						
Property Tax	\$ 1,844,013	\$ 2,289,182	\$ 1,386,639	1,564,602	-31.65%	12.83%
Sales Tax Allocation from City	49,626	46,434	46,434	47,363	2.00%	2.00%
SEF Tax Allocation from City	185,777	158,000	225,162	194,643	23.19%	-13.55%
Use Tax Allocation from City	356,390	323,213	461,827	475,536	47.13%	2.97%
Total Taxes	\$ 2,435,806	\$ 2,816,829	\$ 2,120,062	\$ 2,282,144	-18.98%	7.65%
Total Revenues	\$ 2,435,806	\$ 2,816,829	\$ 2,120,062	\$ 2,282,144	-18.98%	7.65%
Total Sources of Funds	\$ 2,498,972	\$ 2,846,842	\$ 2,128,551	\$ 2,282,144	-19.84%	7.22%
<i>Uses of Funds</i>						
Expenditures						
Property Tax Coop Agreement	\$ 1,830,872	\$ 2,289,182	\$ 1,386,639	\$ 1,564,602	-31.65%	12.83%
Infrastructure Improvements	659,611	527,647	741,912	717,542	35.99%	-3.28%
Total Expenditures	\$ 2,490,483	\$ 2,816,829	\$ 2,128,551	\$ 2,282,144	-18.98%	7.22%
Total Uses of Funds	\$ 2,490,483	\$ 2,816,829	\$ 2,128,551	\$ 2,282,144	-18.98%	7.22%
Ending Balance	\$ 8,489	\$ 30,013	\$ -	\$ -	-100.00%	NA

**TABLE 10A
BROOMFIELD URBAN RENEWAL AUTHORITY
ORIGINAL BROOMFIELD URBAN RENEWAL AREA
SUMMARY
SOURCES AND USES OF FUNDS**

Sources and Uses of Funds	Actual 2020	Original Budget 2021	Revised Budget 2021	Original Budget 2022	Budget % Chg	
					2021 Original 2022	2021 Revised 2022
<i>Sources of Funds</i>						
Beginning Balance	\$ 60,177	\$ 362,983	\$ 340,475	\$ 850,299	134.25%	149.74%
Revenues						
Taxes						
Property Tax	\$ 1,926,448	\$ 2,249,012	\$ 2,275,896	\$ 2,909,171	29.35%	27.83%
Sales Tax Allocation from City	21,369	21,193	21,193	21,617	2.00%	2.00%
Use Tax Allocation from City	71,084	2,100	16,000	45,500	2066.67%	184.38%
Total Taxes	\$ 2,018,901	\$ 2,272,305	\$ 2,313,089	\$ 2,976,288	30.98%	28.67%
Total Fund Revenues	\$ 2,018,901	\$ 2,272,305	\$ 2,313,089	\$ 2,976,288	30.98%	28.67%
Total Revenues	\$ 2,018,901	\$ 2,272,305	\$ 2,313,089	\$ 2,976,288	30.98%	28.67%
Total Sources of Funds	\$ 2,079,078	\$ 2,635,288	\$ 2,653,564	\$ 3,826,587	45.21%	44.21%
<i>Uses of Funds</i>						
Expenditures						
Allocation to General BURA	\$ 1,200,000	\$ 1,500,000	\$ 1,500,000	\$ 1,000,000	-33.33%	-33.33%
Payment to Developer for Infrastructure Imp.	538,603	457,861	303,265	397,320	-13.22%	31.01%
Total Expenditures	\$ 1,738,603	\$ 1,957,861	\$ 1,803,265	\$ 1,397,320	-28.63%	-22.51%
Total Uses of Funds	\$ 1,738,603	\$ 1,957,861	\$ 1,803,265	\$ 1,397,320	-28.63%	-22.51%
Ending Balance	\$ 340,475	\$ 677,427	\$ 850,299	\$ 2,429,267	258.60%	185.70%

**TABLE 10B - PAGE 1
BROOMFIELD URBAN RENEWAL AUTHORITY
ORIGINAL BROOMFIELD URBAN RENEWAL AREA
GENERAL
SOURCES AND USES OF FUNDS**

Sources and Uses of Funds	Actual 2020	Original Budget 2021	Revised Budget 2021	Original Budget 2022	Budget % Chg	
					2021 Original 2022	2021 Revised 2022
<i>Sources of Funds</i>						
Beginning Balance	\$ 21,512	\$ 362,983	\$ 340,477	\$ 850,300	134.25%	149.74%
Revenues						
Taxes						
Property Tax	\$ 1,518,965	\$ 1,814,444	\$ 2,009,823	\$ 2,578,968	42.14%	28.32%
Total Taxes	\$ 1,518,965	\$ 1,814,444	\$ 2,009,823	\$ 2,578,968	42.14%	28.32%
Total Fund Revenues	\$ 1,518,965	\$ 1,814,444	\$ 2,009,823	\$ 2,578,968		
Total Revenues	\$ 1,518,965	\$ 1,814,444	\$ 2,009,823	\$ 2,578,968	42.14%	28.32%
Total Sources of Funds	\$ 1,540,477	\$ 2,177,427	\$ 2,350,300	\$ 3,429,268	57.49%	45.91%
<i>Uses of Funds</i>						
Expenditures						
Allocation to General BURA	\$ 1,200,000	\$ 1,500,000	\$ 1,500,000	\$ 1,000,000	-33.33%	-33.33%
Total Expenditures	\$ 1,200,000	\$ 1,500,000	\$ 1,500,000	\$ 1,000,000	-33.33%	-33.33%
Total Uses of Funds	\$ 1,200,000	\$ 1,500,000	\$ 1,500,000	\$ 1,000,000	-33.33%	-33.33%
Ending Balance	\$ 340,477	\$ 677,427	\$ 850,300	\$ 2,429,268	258.60%	185.70%

Table 10B is continued on the next page.

TABLE 10B - PAGE 2
BROOMFIELD URBAN RENEWAL AUTHORITY
ORIGINAL BROOMFIELD URBAN RENEWAL AREA
ADVANCE TO WADSWORTH INTERCHANGE

Advance and Repayment of Funds	Actual 2020	Original Budget 2021	Revised Budget 2021	Original Budget 2022	Budget % Chg	
					2021 Original 2022	2021 Revised 2022
Advance From Other Funds						
Beginning Balance	\$ 780,800	\$ 780,800	\$ 780,800	\$ 780,800	0.00%	0.00%
Additions						
Advance to Wadsworth Interchange	\$ -	\$ -	\$ -	\$ -	NA	NA
Total Advances	\$ -	\$ -	\$ -	\$ -	NA	NA
Total Advance from Other Funds	\$ 780,800	\$ 780,800	\$ 780,800	\$ 780,800	0.00%	0.00%
Repayment						
Advance to Other Funds						
Repayment from Wadsworth Interchange	\$ -	\$ -	\$ -	\$ -	NA	NA
Total Repayments	\$ -	\$ -	\$ -	\$ -	NA	NA
Ending Balance	\$ 780,800	\$ 780,800	\$ 780,800	\$ 780,800	0.00%	0.00%

**TABLE 10C
BROOMFIELD URBAN RENEWAL AUTHORITY
ORIGINAL BROOMFIELD URBAN RENEWAL AREA
INTERPARK
SOURCES AND USES OF FUNDS**

Sources and Uses of Funds	Actual 2020	Original Budget 2021	Revised Budget 2021	Original Budget 2022	Budget % Chg	
					2021 Original 2022	2021 Revised 2022
<i>Sources of Funds</i>						
Beginning Balance	\$ 38,665	\$ -	\$ (2)	\$ (1)	NA	-50.00%
Revenues						
Taxes						
Property Tax	\$ 407,483	\$ 434,568	\$ 266,073	\$ 330,203	-24.02%	24.10%
Sales Tax Allocation from City	21,369	21,193	21,193	21,617	2.00%	2.00%
Use Tax Allocation from City	71,084	2,100	16,000	45,500	2066.67%	184.38%
Total Taxes	\$ 499,936	\$ 457,861	\$ 303,266	\$ 397,320	-13.22%	31.01%
Total Fund Revenues	\$ 499,936	\$ 457,861	\$ 303,266	\$ 397,320	-13.22%	31.01%
Total Revenues	\$ 499,936	\$ 457,861	\$ 303,266	\$ 397,320	-13.22%	31.01%
Total Sources of Funds	\$ 538,601	\$ 457,861	\$ 303,264	\$ 397,319	-13.22%	31.01%
<i>Uses of Funds</i>						
Expenditures						
Payment to Developer for Infrastructure Imp.	538,603	457,861	303,265	397,320	-13.22%	31.01%
Total Expenditures	\$ 538,603	\$ 457,861	\$ 303,265	\$ 397,320	-13.22%	31.01%
Total Uses of Funds	\$ 538,603	\$ 457,861	\$ 303,265	\$ 397,320	-13.22%	31.01%
Ending Balance	\$ (2)	\$ -	\$ (1)	\$ (1)	NA	0.00%

**TABLE 11A
BROOMFIELD URBAN RENEWAL AUTHORITY
US 36 WEST CORRIDOR URBAN RENEWAL AREA
SUMMARY
SOURCES AND USES OF FUNDS**

Sources and Uses of Funds	Actual 2020	Original Budget 2021	Revised Budget 2021	Original Budget 2022	Budget % Chg	
					2021 Original 2022	2021 Revised 2022
<i>Sources of Funds</i>						
Beginning Balance	\$ 708,020	\$ 778,926	\$ 747,375	\$ 52,733	-93.23%	-92.94%
Revenues						
Taxes						
Transfer from Dev Agmt Fund - Use Tax	-	-	20,788	-	NA	-100.00%
Property Tax	\$ 739,355	\$ 1,007,201	\$ 1,013,378	\$ 1,225,575	21.68%	20.94%
Total Taxes	\$ 739,355	\$ 1,007,201	\$ 1,034,166	\$ 1,225,575	21.68%	18.51%
Total Fund Revenues	\$ 739,355	\$ 1,007,201	\$ 1,034,166	\$ 1,225,575		
Total Revenues	\$ 739,355	\$ 1,007,201	\$ 1,034,166	\$ 1,225,575	21.68%	18.51%
Total Sources of Funds	\$ 1,447,375	\$ 1,786,127	\$ 1,781,541	\$ 1,278,308	-28.43%	-28.25%
<i>Uses of Funds</i>						
Expenditures						
Infrastructure Improvements	\$ -	\$ -	\$ 728,808	\$ -	NA	-100.00%
Payment on Advance from West Walmart	700,000	1,000,000	1,000,000	884,378	-11.56%	-11.56%
Total Expenditures	\$ 700,000	\$ 1,000,000	\$ 1,728,808	\$ 884,378	-11.56%	-48.84%
Total Uses of Funds	\$ 700,000	\$ 1,000,000	\$ 1,728,808	\$ 884,378	-11.56%	-48.84%
Ending Balance	\$ 747,375	\$ 786,127	\$ 52,733	\$ 393,930	-49.89%	647.03%

**TABLE 11B - PAGE 1
BROOMFIELD URBAN RENEWAL AUTHORITY
US 36 WEST CORRIDOR URBAN RENEWAL AREA
GENERAL
SOURCES AND USES OF FUNDS**

Sources and Uses of Funds	Actual 2020	Original Budget 2021	Revised Budget 2021	Original Budget 2022	Budget % Chg	
					2021 Original 2022	2021 Revised 2022
<i>Sources of Funds</i>						
Beginning Balance	\$ -	\$ 70,906	\$ 39,355	\$ 52,733	-25.63%	33.99%
Revenues						
Taxes						
Property Tax	\$ 739,355	\$ 1,007,201	\$ 1,013,378	\$ 1,225,575	21.68%	20.94%
Total Taxes	\$ 739,355	\$ 1,007,201	\$ 1,013,378	\$ 1,225,575	21.68%	20.94%
Total Fund Revenues	\$ 739,355	\$ 1,007,201	\$ 1,013,378	\$ 1,225,575		
Total Revenues	\$ 739,355	\$ 1,007,201	\$ 1,013,378	\$ 1,225,575	21.68%	20.94%
Total Sources of Funds	\$ 739,355	\$ 1,078,107	\$ 1,052,733	\$ 1,278,308	18.57%	21.43%
<i>Uses of Funds</i>						
Expenditures						
Payment on Advance from West Walmart	\$ 700,000	\$ 1,000,000	\$ 1,000,000	\$ 884,378	-11.56%	-11.56%
Total Expenditures	\$ 700,000	\$ 1,000,000	\$ 1,000,000	\$ 884,378	-11.56%	-11.56%
Total Uses of Funds	\$ 700,000	\$ 1,000,000	\$ 1,000,000	\$ 884,378	-11.56%	-11.56%
Ending Balance	\$ 39,355	\$ 78,107	\$ 52,733	\$ 393,930	404.35%	647.03%

Table 11B is continued on the next page.

TABLE 11B - PAGE 2
BROOMFIELD URBAN RENEWAL AUTHORITY
US 36 WEST CORRIDOR URBAN RENEWAL AREA
ADVANCES FROM AMENDED WEST WALMART

Advance and Repayment of Funds	Actual 2020	Original Budget 2021	Revised Budget 2021	Original Budget 2022	Budget % Chg	
					2021 Original 2022	2021 Revised 2022
<i>Sources of Funds</i>						
Beginning Balance	\$ 2,584,378	\$ 1,784,378	\$ 1,884,378	\$ 884,378	-50.44%	-53.07%
Additions						
Advances From Broomfield Plaza	\$ -	\$ -	\$ -	\$ -	NA	NA
Total Additions	\$ -	\$ -	\$ -	\$ -	NA	NA
Total Advance from Other Funds	\$ 2,584,378	\$ 1,784,378	\$ 1,884,378	\$ 884,378	-50.44%	-53.07%
Repayment						
Repayment						
Repayment to Broomfield Plaza	\$ 700,000	\$ 1,000,000	\$ 1,000,000	\$ 884,378	-11.56%	-11.56%
Total Repayment to Other Funds	\$ 700,000	\$ 1,000,000	\$ 1,000,000	\$ 884,378	-11.56%	-11.56%
Ending Balance	\$ 1,884,378	\$ 784,378	\$ 884,378	\$ -	-100.00%	-100.00%

**TABLE 11C
BROOMFIELD URBAN RENEWAL AUTHORITY
US 36 WEST CORRIDOR URBAN RENEWAL AREA
FLATIRON
SOURCES AND USES OF FUNDS**

Sources and Uses of Funds	Actual 2020	Original Budget 2021	Revised Budget 2021	Original Budget 2022	Budget % Chg	
					2021 Original 2022	2021 Revised 2022
<i>Sources of Funds</i>						
Beginning Balance	\$ 708,020	\$ 708,020	\$ 708,020	\$ -	-100.00%	-100.00%
Revenues						
Taxes						
Transfer from Dev Agmt Fund - Use Tax	\$ -	\$ -	\$ 20,788	\$ -	NA	-100.00%
Total Taxes	\$ -	\$ -	\$ 20,788	\$ -	NA	-100.00%
Total Fund Revenues	\$ -	\$ -	\$ 20,788	\$ -		
Total Revenues	\$ -	\$ -	\$ 20,788	\$ -	NA	-100.00%
Total Sources of Funds	\$ 708,020	\$ 708,020	\$ 728,808	\$ -	-100.00%	-100.00%
<i>Uses of Funds</i>						
Expenditures						
Infrastructure Improvement	\$ -	\$ -	\$ 728,808	\$ -	NA	-100.00%
Total Expenditures	\$ -	\$ -	\$ 728,808	\$ -	NA	-100.00%
Total Uses of Funds	\$ -	\$ -	\$ 728,808	\$ -	NA	-100.00%

**TABLE 12A
BROOMFIELD URBAN RENEWAL AUTHORITY
WADSWORTH INTERCHANGE URBAN RENEWAL AREA - EVENT CENTER PROJECT
SOURCES AND USES OF FUNDS**

Sources and Uses of Funds	Actual 2020	Original Budget 2021	Revised Budget 2021	Original Budget 2022	Budget % Chg	
					2021 Original 2022	2021 Revised 2022
Sources of Funds						
Beginning Balance	\$ -	\$ 90,724	\$ 863,411	\$ 566,271	524.17%	-34.41%
Revenues						
Taxes						
Property Tax Increment	\$ 8,015,421	\$ 8,441,788	\$ 8,717,904	\$ 10,257,120	21.50%	17.66%
Sales Tax Allocation from City	36,370	36,761	34,923	35,621	-3.10%	2.00%
Total Taxes	\$ 8,051,791	\$ 8,478,549	\$ 8,752,827	\$ 10,292,741	21.40%	17.59%
Interest Earnings & Miscellaneous Revenue						
Advance from Amended West 120th Avenue Gateway Corridor	\$ -	\$ 504,921	\$ -	\$ -	-100.00%	NA
Profit Sharing/Repayment of Loss	-	55,000	-	-	-100.00%	NA
Repayment of Parking Advance	405,590	405,598	413,702	421,976	4.04%	2.00%
Total Interest Earnings & Miscellaneous Revenue	\$ 405,590	\$ 965,519	\$ 413,702	\$ 421,976	-56.30%	2.00%
Total Revenues	\$ 8,457,381	\$ 9,444,068	\$ 9,166,529	\$ 10,714,717	13.45%	16.89%
Total Sources of Funds	\$ 8,457,381	\$ 9,534,792	\$ 10,029,940	\$ 11,280,988	18.31%	12.47%
Uses of Funds						
Expenditures						
Advance for Parking	\$ -	\$ 413,710	\$ 413,710	\$ 421,976	2.00%	2.00%
Parking Structure Bond Payment Coverage	-	-	280,000	280,000	NA	0.00%
Parking Structure Payment	-	202,799	195,000	195,000	-3.85%	0.00%
Parking Structure Share of Profit	-	27,500	-	-	-100.00%	NA
Professional Services - Legal	9,350	10,000	10,000	10,000	0.00%	0.00%
Professional Services - Misc	57,695	41,500	18,942	41,500	0.00%	119.09%
Professional Services - Parking Structure	774,846	-	-	-	NA	NA
Other Developer Payments	250,000	-	-	574,342	NA	NA
Property Tax Cooperation Agreement	4,214,209	4,985,438	5,155,953	6,066,277	21.68%	17.66%
Tri-Party Obligation	250,000	250,000	250,000	250,000	0.00%	0.00%
Total Expenditures	\$ 5,556,100	\$ 5,930,947	\$ 6,323,605	\$ 7,839,095	32.17%	23.97%
Interfund Activities						
Transfer to Debt Service Fund - Bond Payment	\$ 2,033,020	\$ 3,598,995	\$ 3,140,064	\$ 2,872,470	-20.19%	-8.52%
Transfer to Debt Service Fund -Bond Fees	4,850	4,850	-	-	-100.00%	NA
Total Interfund Activities	\$ 2,037,870	\$ 3,603,845	\$ 3,140,064	\$ 2,872,470	-20.29%	-8.52%
Total Uses of Funds	\$ 7,593,970	\$ 9,534,792	\$ 9,463,669	\$ 10,711,565	12.34%	13.19%
Ending Balance	\$ 863,411	\$ -	\$ 566,271	\$ 569,423	NA	0.56%

TABLE 12B BROOMFIELD URBAN RENEWAL AUTHORITY WADSWORTH INTERCHANGE URBAN RENEWAL AREA - EVENT CENTER PROJECT ADVANCES FROM WEST MIDWAY BURA						
Background Data (Advance from West Midway BURA)						
2009 Advance	\$ 2,123,905					
2010 Advance	4,080,052					
2011 Advance	2,835,926					
2012 Advance	4,347,495					
2013 Advance	2,243,356					
Balance at 12/31/19	\$ 15,630,734					
Advance and Repayment of Funds	Actual 2020	Original Budget 2021	Revised Budget 2021	Original Budget 2022	Budget % Chg	
					2021 Original 2022	2021 Revised 2022
<i>Sources of Funds</i>						
Beginning Balance	\$ 15,630,734	\$ 15,630,734	\$ 15,630,734	\$ 15,630,734	0.00%	0.00%
Additions						
Advance from West Midway BURA	\$ -	\$ -	\$ -	\$ -	NA	NA
Total Additions	\$ -	\$ -	\$ -	\$ -	NA	NA
Total Advance from Other Funds	\$ 15,630,734	\$ 15,630,734	\$ 15,630,734	\$ 15,630,734	0.00%	0.00%
Repayment						
Repayment						
Repayment to West Midway BURA	\$ -	\$ -	\$ -	\$ -	NA	NA
Total Repayment to Other Funds	\$ -	\$ -	\$ -	\$ -	NA	NA
Ending Balance	\$ 15,630,734	\$ 15,630,734	\$ 15,630,734	\$ 15,630,734	0.00%	0.00%

TABLE 12C BROOMFIELD URBAN RENEWAL AUTHORITY WADSWORTH INTERCHANGE URBAN RENEWAL AREA - EVENT CENTER PROJECT ADVANCES FROM WEST 120TH AVENUE GATEWAY CORRIDOR - GENERAL						
Background Data (Advance from 120th Avenue Corridor BURA)						
2013 Advance	\$ 2,163,275					
2014 Advance	2,425,293					
2015 Advance	3,434,662					
2016 Advance	2,588,686					
2017 Advance	2,537,000					
2018 Advance	974,526					
Balance at 12/31/19	\$ 14,123,442					
Advance and Repayment of Funds	Actual 2020	Original Budget 2021	Revised Budget 2021	Original Budget 2022	Budget % Chg	
					2021 Original 2022	2021 Revised 2022
<i>Sources of Funds</i>						
Beginning Balance	\$ 14,123,442	\$ 14,123,442	\$ 14,123,442	\$ 14,123,442	0.00%	0.00%
Additions						
Advances From West 120th Avenue Gateway Corridor	\$ -	\$ 504,921	\$ -	\$ -	-100.00%	NA
Total Additions	\$ -	\$ 504,921	\$ -	\$ -	-100.00%	NA
Total Advance from Other Funds	\$ 14,123,442	\$ 14,628,363	\$ 14,123,442	\$ 14,123,442	-3.45%	0.00%
Repayment						
Repayment						
Repayment to West 120th Avenue Gateway Corridor	\$ -	\$ -	\$ -	\$ -	NA	NA
Total Repayment to Other Funds	\$ -	\$ -	\$ -	\$ -	NA	NA
Ending Balance	\$ 14,123,442	\$ 14,628,363	\$ 14,123,442	\$ 14,123,442	-3.45%	0.00%

**TABLE 12D
BROOMFIELD URBAN RENEWAL AUTHORITY
WADSWORTH INTERCHANGE URBAN RENEWAL AREA - EVENT CENTER PROJECT
ADVANCES FROM NORTH PARK WEST**

Background Data (Advance from N. Park West)	
2014 Advance	\$ 2,027,204
2015 Advance	-
2016 Advance	-
2017 Advance	-
2018 Advance	15,199
2019 Advance	1,380,935
Balance at 12/31/19	\$ 3,423,338

Advance and Repayment of Funds	Actual 2020	Original Budget 2021	Revised Budget 2021	Original Budget 2022	Budget % Chg	
					2021 Original 2022	2021 Revised 2022
<i>Sources of Funds</i>						
Beginning Balance	\$ 3,423,338	\$ 3,173,338	\$ 3,173,338	\$ 3,173,338	0.00%	0.00%
Additions						
Advances From N. Park West	\$ -	\$ -	\$ -	\$ -	NA	NA
Total Additions	\$ -	\$ -	\$ -	\$ -	NA	NA
Total Advance from Other Funds	\$ 3,423,338	\$ 3,173,338	\$ 3,173,338	\$ 3,173,338	0.00%	0.00%
Repayment						
Repayment						
Repayment to N. Park West	\$ 250,000	\$ -	\$ -	\$ -	NA	NA
Total Repayment to Other Funds	\$ 250,000	\$ -	\$ -	\$ -	NA	NA
Ending Balance	\$ 3,173,338	\$ 3,173,338	\$ 3,173,338	\$ 3,173,338	0.00%	0.00%

**TABLE 12E
BROOMFIELD URBAN RENEWAL AUTHORITY
WADSWORTH INTERCHANGE URBAN RENEWAL AREA - EVENT CENTER PROJECT
ADVANCES FROM ORIGINAL BROOMFIELD**

Advance and Repayment of Funds	Actual 2020	Original Budget 2021	Revised Budget 2021	Original Budget 2022	Budget % Chg	
					2021 Original 2022	2021 Revised 2022
<i>Sources of Funds</i>						
Beginning Balance	\$ 780,000	\$ 780,000	\$ 780,000	\$ 780,000	0.00%	0.00%
Additions						
Advances From Original Broomfield	\$ -	\$ -	\$ -	\$ -	NA	NA
Total Additions	\$ -	\$ -	\$ -	\$ -	NA	NA
Total Advance from Other Funds	\$ 780,000	\$ 780,000	\$ 780,000	\$ 780,000	0.00%	0.00%
Repayment						
Repayment						
Repayment to North Park	\$ -	\$ -	\$ -	\$ -	NA	NA
Total Repayment to Other Funds	\$ -	\$ -	\$ -	\$ -	NA	NA
Ending Balance	\$ 780,000	\$ 780,000	\$ 780,000	\$ 780,000	0.00%	0.00%

**TABLE 12F
BROOMFIELD URBAN RENEWAL AUTHORITY
WADSWORTH INTERCHANGE URBAN RENEWAL AREA - EVENT CENTER PROJECT
ADVANCES FROM NORTH PARK**

Advance and Repayment of Funds	Actual 2020	Original Budget 2021	Revised Budget 2021	Original Budget 2022	Budget % Chg	
					2021 Original 2022	2021 Revised 2022
<i>Sources of Funds</i>						
Beginning Balance	\$ 160,000	\$ 160,000	\$ 160,000	\$ 160,000	0.00%	0.00%
Additions						
Advances From North Park	\$ -	\$ -	\$ -	\$ -	NA	NA
Total Additions	\$ -	\$ -	\$ -	\$ -	NA	NA
Total Advance from Other Funds	\$ 160,000	\$ 160,000	\$ 160,000	\$ 160,000	0.00%	0.00%
Repayment						
Repayment						
Repayment to North Park	\$ -	\$ -	\$ -	\$ 160,000	NA	NA
Total Repayment to Other Funds	\$ -	\$ -	\$ -	\$ 160,000	NA	NA
Ending Balance	\$ 160,000	\$ 160,000	\$ 160,000	\$ -	-100.00%	-100.00%

**TABLE 12G
BROOMFIELD URBAN RENEWAL AUTHORITY
WADSWORTH INTERCHANGE URBAN RENEWAL AREA - EVENT CENTER PROJECT
ADVANCES FROM LOWELL GATEWAY**

Advance and Repayment of Funds	Actual 2020	Original Budget 2021	Revised Budget 2021	Original Budget 2022	Budget % Chg	
					2021 Original 2022	2021 Revised 2022
<i>Sources of Funds</i>						
Beginning Balance	\$ 60,000	\$ 60,000	\$ 60,000	\$ 60,000	0.00%	0.00%
Additions						
Advances From Lowell Gateway	\$ -	\$ -	\$ -	\$ -	NA	NA
Total Additions	\$ -	\$ -	\$ -	\$ -	NA	NA
Total Advance from Other Funds	\$ 60,000	\$ 60,000	\$ 60,000	\$ 60,000	0.00%	0.00%
Repayment						
Repayment						
Repayment to Lowell Gateway	\$ -	\$ -	\$ -	\$ 60,000	NA	NA
Total Repayment to Other Funds	\$ -	\$ -	\$ -	\$ 60,000	NA	NA
Ending Balance	\$ 60,000	\$ 60,000	\$ 60,000	\$ -	-100.00%	-100.00%

**TABLE 12H
BROOMFIELD URBAN RENEWAL AUTHORITY
WADSWORTH INTERCHANGE URBAN RENEWAL AREA - EVENT CENTER PROJECT
ADVANCES FROM BROOMFIELD PLAZA**

Advance and Repayment of Funds	Actual 2020	Original Budget 2021	Revised Budget 2021	Original Budget 2022	Budget % Chg	
					2021 Original 2022	2021 Revised 2022
<i>Sources of Funds</i>						
Beginning Balance	\$ 354,342	\$ 354,342	\$ 354,342	\$ 354,342	0.00%	0.00%
Additions						
Advances From Broomfield Plaza	\$ -	\$ -	\$ -	\$ -	NA	NA
Total Additions	\$ -	\$ -	\$ -	\$ -	NA	NA
Total Advance from Other Funds	\$ 354,342	\$ 354,342	\$ 354,342	\$ 354,342	0.00%	0.00%
Repayment						
Repayment						
Repayment to Broomfield Plaza	\$ -	\$ -	\$ -	\$ 354,342	NA	NA
Total Repayment to Other Funds	\$ -	\$ -	\$ -	\$ 354,342	NA	NA
Ending Balance	\$ 354,342	\$ 354,342	\$ 354,342	\$ -	-100.00%	-100.00%

**TABLE 12I
BROOMFIELD URBAN RENEWAL AUTHORITY
WADSWORTH INTERCHANGE URBAN RENEWAL AREA - EVENT CENTER PROJECT
ADVANCES FROM WEST 120TH AVENUE GATEWAY CORRIDOR - GENERAL**

Advance and Repayment of Funds	Actual 2020	Original Budget 2021	Revised Budget 2021	Original Budget 2022	Budget % Chg	
					2021 Original 2022	2021 Revised 2022
<i>Sources of Funds</i>						
Beginning Balance	\$ 1,050,000	\$ -	\$ 1,050,000	\$ 1,050,000	NA	0.00%
Additions						
Advances From West 120th Gateway Corridor - General	\$ -	\$ -	\$ -	\$ -	NA	NA
Total Additions	\$ -	\$ -	\$ -	\$ -	NA	NA
Total Advance from Other Funds	\$ 1,050,000	\$ -	\$ 1,050,000	\$ 1,050,000	NA	0.00%
Repayment						
Repayment						
Repayment to West 120th Gateway Corridor - General	\$ -	\$ -	\$ -	\$ -	NA	NA
Total Repayment to Other Funds	\$ -	\$ -	\$ -	\$ -	NA	NA
Ending Balance	\$ 1,050,000	\$ -	\$ 1,050,000	\$ 1,050,000	NA	0.00%

**TABLE 12J
BROOMFIELD URBAN RENEWAL AUTHORITY
WADSWORTH INTERCHANGE URBAN RENEWAL AREA - EVENT CENTER PROJECT
ADVANCES FROM WEST 120TH AVENUE GATEWAY CORRIDOR - WALMART**

Advance and Repayment of Funds	Actual 2020	Original Budget 2021	Revised Budget 2021	Original Budget 2022	Budget % Chg	
					2021 Original 2022	2021 Revised 2022
<i>Sources of Funds</i>						
Beginning Balance	\$ 357,520	\$ 357,520	\$ 357,520	\$ 357,520	0.00%	0.00%
Additions						
Advances From West 120th Gateway Corridor - WalMart	\$ -	\$ -	\$ -	\$ -	NA	NA
Total Additions	\$ -	\$ -	\$ -	\$ -	NA	NA
Total Advance from Other Funds	\$ 357,520	\$ 357,520	\$ 357,520	\$ 357,520	0.00%	0.00%
Repayment						
Repayment						
Repayment to West 120th Gateway Corridor - WalMart	\$ -	\$ -	\$ -	\$ -	NA	NA
Total Repayment to Other Funds	\$ -	\$ -	\$ -	\$ -	NA	NA
Ending Balance	\$ 357,520	\$ 357,520	\$ 357,520	\$ 357,520	0.00%	0.00%

**TABLE 13A - PAGE 1
BROOMFIELD URBAN RENEWAL AUTHORITY
WEST MIDWAY EXTENDED URBAN RENEWAL AREA
SOURCES AND USES OF FUNDS**

Sources and Uses of Funds	Actual 2020	Original Budget 2021	Revised Budget 2021	Original Budget 2022	Budget % Chg	
					2021 Original 2022	2021 Revised 2022
<i>Sources of Funds</i>						
Beginning Balance	\$ 2,743	\$ 2,743	\$ 2,743	\$ 2,743	0.00%	0.00%
Revenues						
Taxes						
Property Tax Increment	\$ -	\$ -	\$ -	\$ -	NA	NA
Total Taxes	\$ -	\$ -	\$ -	\$ -	NA	NA
Total Revenue	\$ -	\$ -	\$ -	\$ -	NA	NA
Total Sources of Funds	\$ 2,743	\$ 2,743	\$ 2,743	\$ 2,743	0.00%	0.00%
<i>Uses of Funds</i>						
Expenditures						
Advance To Other BURA Districts	\$ -	\$ -	\$ -	\$ -	NA	NA
Total Uses of Funds	\$ -	\$ -	\$ -	\$ -	NA	NA
Ending Balance	\$ 2,743	\$ 2,743	\$ 2,743	\$ 2,743	0.00%	0.00%

Table 13A is continued on the next page.

TABLE 13A - PAGE 2
BROOMFIELD URBAN RENEWAL AUTHORITY
WEST MIDWAY EXTENDED URBAN RENEWAL AREA
ADVANCES TO WADSWORTH INTERCHANGE BURA - EVENT CENTER PROJECT

Background Data (Advance to Event Center)	
2009 Advance	\$ 2,123,904
2010 Advance	4,080,053
2011 Advance	2,835,926
2012 Advance	4,347,495
2013 Advance	2,243,356
Balance at 12/31/18	\$ 15,630,734

Advance and Repayment of Funds	Actual 2020	Original Budget 2021	Revised Budget 2021	Original Budget 2022	Budget % Chg	
					2021 Original 2022	2021 Revised 2022
Advances to Other Funds						
Beginning Balance	\$ 15,630,734	\$ 15,630,734	\$ 15,630,734	\$ 15,630,734	0.00%	0.00%
Advances - Additions	\$ -	\$ -	\$ -	\$ -	NA	NA
Total Advances	\$ 15,630,734	\$ 15,630,734	\$ 15,630,734	\$ 15,630,734	0.00%	0.00%
Repayments						
Repayment from Event Center Project	\$ -	\$ -	\$ -	\$ -	NA	NA
Total Repayments	\$ -	\$ -	\$ -	\$ -	NA	NA
Ending Balance	\$ 15,630,734	\$ 15,630,734	\$ 15,630,734	\$ 15,630,734	0.00%	0.00%

**TABLE 14
BROOMFIELD URBAN RENEWAL AUTHORITY
DEBT SERVICE FUND
SOURCES AND USES OF FUNDS**

Sources and Uses of Funds	Actual 2020	Original Budget 2021	Revised Budget 2021	Original Budget 2022	Budget % Chg	
					2021 Original 2022	2021 Revised 2022
<i>Sources of Funds</i>						
Beginning Balance	\$ 9,107,862	\$ 6,947,862	\$ 7,447,931	\$ 5,953,905	-14.31%	-20.06%
Revenues						
Additions						
Interest Revenue	\$ 67,044	\$ 90,000	\$ 2,500	\$ 4,000	-95.56%	60.00%
Total Additions	\$ 67,044	\$ 90,000	\$ 2,500	\$ 4,000	-95.56%	60.00%
Interfund Activities						
Transfer from BURA	\$ 2,037,870	\$ 3,603,845	\$ 3,140,064	\$ 3,189,000	-11.51%	1.56%
Total Interfund Activities	\$ 2,037,870	\$ 3,603,845	\$ 3,140,064	\$ 3,189,000	-11.51%	1.56%
Total Revenues	\$ 2,104,914	\$ 3,693,845	\$ 3,142,564	\$ 3,193,000	-13.56%	1.60%
Total Sources of Funds	\$ 11,212,776	\$ 10,641,707	\$ 10,590,495	\$ 9,146,905	-14.05%	-13.63%
<i>Uses of Funds</i>						
Expenditures						
Paying Agent Fees	\$ 2,000	\$ 3,000	\$ 11,000	\$ 11,000	266.67%	0.00%
Arbitrage Compliance	-	1,850	2,000	-	-100.00%	-100.00%
Tax Increment Revenue Bonds 2005						
Principal	\$ 2,550,000	\$ 2,675,000	\$ 2,675,000	\$ 2,810,000	5.05%	5.05%
Interest	1,212,845	1,923,995	1,948,590	372,000	-80.67%	-80.91%
Total Tax Increment Revenue Bonds 2005	\$ 3,762,845	\$ 4,598,995	\$ 4,623,590	\$ 3,182,000	-30.81%	-31.18%
Total Expenditures	\$ 3,764,845	\$ 4,603,845	\$ 4,636,590	\$ 3,193,000	-30.64%	-31.13%
Total Uses of Funds	\$ 3,764,845	\$ 4,603,845	\$ 4,636,590	\$ 3,193,000	-30.64%	-31.13%
Ending Balance	\$ 7,447,931	\$ 6,037,862	\$ 5,953,905	\$ 5,953,905	-1.39%	0.00%

CITY AND COUNTY OF
BROOMFIELD, COLORADO

2 0 2 2
ANNUAL BUDGET

Colorado
Building
Corporation



COLORADO BUILDING CORPORATION

Board Members

as of Budget Adoption
10/26/21

President: Deven Shaff

Vice President: Guyleen Castriotta

Secretary: Jennifer Hoffman

Treasurer: Brenda Richey

Board Member: Abby Yellman

Board Member (Alternate): Kimberly Groom

Board Members

as of
12/14/21

President: Vacant

Vice President: Guyleen Castriotta

Secretary: Jennifer Hoffman

Treasurer: Brenda Richey

Board Member: Abby Yellman

Board Member: Bruce Leslie

Board Member (Alternate): William Lindstedt



BUDGET MESSAGE

TO: Mayor and City Council

FROM: Jennifer Hoffman, Executive Director

SUBJECT: 2022 Budget for the Colorado Building Corporation

DATE: October 26, 2021

The City and County of Broomfield, Colorado Building Corporation (Building Corporation) was created in 1999 to allow the City and County to use asset-backed Certificate of Participation (COP) financing for public projects.

From 1999 through 2004, the initial projects financed through COP's issued by the Building Corporation included the renovation of the building located at #6 Garden Center, construction of several buildings (including a library and auditorium, a police and court facility, a detention center, and a recreation center), open space acquisitions (317 acres) and acquisition and development of athletic fields (123 acres).

In 2008, the Building Corporation also provided approximately \$12 million to facilitate the construction of the detention center expansion project. The Building Corporation receives annual lease payments for these assets from the City and County of Broomfield, which are then utilized to fund the annual debt service payments on the COP's.

In 2014, the Building Corporation Board of Directors approved the refinancing of all outstanding COP's. Due to lower interest rates, savings realized by the refinancing will amount to \$7 million from 2017 through the remaining term of the COP's (final maturity in 2027). These savings will be recognized annually as the lease payments to the Building Corporation are reduced from original levels in the City and County General Fund, Sales and Use Tax Capital Improvements Fund, and the Open Space and Parks fund.

The 2022 Budget for the Building Corporation includes \$4,016,750 in revenues from annual lease payments collected from the City and County of Broomfield by the Building Corporation. These revenues, combined with interest earnings, provide the funding source for the 2022 COP debt service payments of \$4,011,250 as well as paying agent fees and funding the arbitrage compliance reserve of \$6,007.

Respectfully submitted,

A handwritten signature in black ink that reads "Jennifer Hoffman".

Jennifer Hoffman
Executive Director

TABLE 1 - PAGE 1
CITY AND COUNTY OF BROOMFIELD
COLORADO BUILDING CORPORATION

Revenues and Expenditures	Actual 2020	Original Budget 2021	Revised Budget 2021	Original Budget 2022	Budget % Chg	
					2021 Original 2022	2021 Revised 2022
Beginning Balance	\$ -	\$ -	\$ -	\$ -	NA	NA
Revenues						
Lease Payment & Other Revenues						
Lease Payment from City of Broomfield	\$ 347,197	\$ 385,055	\$ 385,248	\$ 381,571	-0.90%	-0.95%
Lease Payment from City of Broomfield - CIP	4,054,180	-	-	-	NA	NA
Lease Payment from County of Broomfield	3,282,872	3,621,945	3,623,752	3,635,179	0.37%	0.32%
Interest Earnings on Reserve - 2010 COPs	467	-	-	-	NA	NA
Interest Earnings	1,290	507	507	507	NA	NA
Total Lease Payment & Other Revenues	\$ 7,686,006	\$ 4,007,507	\$ 4,009,507	\$ 4,017,257	0%	0%
Total Revenues	\$ 7,686,006	\$ 4,007,507	\$ 4,009,507	\$ 4,017,257	0.24%	0.19%
Total Sources of Funds	\$ 7,686,006	\$ 4,007,507	\$ 4,009,507	\$ 4,017,257	0.24%	0.19%
Expenditures						
COP Series 2017						
Retirement of COPs - Principal	\$ 6,215,000	\$ 2,845,000	\$ 2,845,000	\$ 2,995,000	5.27%	5.27%
Retirement of COPs - Interest (6/1 & 12/1)	1,469,250	1,158,500	1,158,500	1,016,250	-12.28%	-12.28%
Other Expenditures						
Arbitrage Compliance Cost	\$ -	\$ -	\$ 2,000	\$ 2,000	100.00%	NA
Paying Agent Fees	1,750	3,500	3,500	3,500	NA	NA
Reserve for Arbitrage	6	507	507	507	NA	NA
Total Uses of Funds	\$ 7,686,006	\$ 4,007,507	\$ 4,009,507	\$ 4,017,257	0.24%	0.19%
Ending Balance	\$ -	\$ -	\$ -	\$ -	NA	NA

Certificates of Participation - City General Fund	2017	Completion of City Center Facilities: Parking lots at library & police/court buildings; remodeling of One DesCombes (org. 2000 series). This debt was refinanced in 2010 and 2017.
Certificates of Participation - County General Fund	2017	Construct city and county facilities (Library, Detention Center, Police/Courts, HHS); fund county start-up costs (org. 1999 series). This debt was refinanced in 2010 and 2017.
Certificates of Participation - CIP	2017	Construction of Paul Derda Recreation Center and Athletic Fields (BIP, Broomfield County Commons)(org. 2000 series). This debt was refinanced in 2010 and 2017.
Certificates of Participation (COPs)	2010	Open Space acquisitions (Willow Park North, Miller, Moormeier, Arnold, Wottge, Mitchem) (org. 2000 series)
Certificates of Participation (COPs)	2010	Park Improvements (Legacy Park) (org. 2000 series)

TABLE 1 - PAGE 1A
CITY AND COUNTY OF BROOMFIELD
COLORADO BUILDING CORPORATION

Reserve for Arbitrage						
Certificate of Participation Reserve Fund	Actual 2020	Original Budget 2021	Revised Budget 2021	Original Budget 2022	Budget % Chg	
					2021 Original 2022	2021 Revised 2022
Beginning Balance	\$ 281,258	\$ 280,432	\$ 281,725	\$ 281,725	0.46%	NA
Additions						
Transfer from Building Corp	\$ 467	\$ -	\$ -	\$ -	NA	NA
Total Additions	\$ 467	\$ -	\$ -	\$ -	NA	NA
Uses						
Transfer to Building Corp for Debt Services	\$ -	\$ -	\$ -	\$ -	NA	NA
Total Uses of Reserve	\$ -	\$ -	\$ -	\$ -	NA	NA
Ending Balance	\$ 281,725	\$ 280,432	\$ 281,725	\$ 281,725	0.46%	NA

**BROOMFIELD
COMMUNITY
CENTER**

**CITY AND COUNTY OF
BROOMFIELD, COLORADO**

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ANNUAL BUDGET

APPENDIX



Appendix A: Budget Acronyms

A/V	Audio/Visual	HOPE	Helping our Families by Promoting Empowerment
AA	Alterations and Additions	HS	Human Services
ACFR	Annual Comprehensive Financial Report	HUD	U.S. Department of Housing and Urban Development
ACS	Arts Culture and Science	IGA	Intergovernmental Agreement
ADA	Americans with Disabilities Act	IPP	Industrial Pretreatment Program
ADP	Average Daily Population	IT	Information Technology
AF	Acre Feet	LEAP	Low Income Energy Assistance Program
ALID	Arista Local Improvement District	LEED	Leadership in Energy and Environmental Design
ARRA	American Recovery and Reinvestment Act	LRFP	Long-Range Financial Plan
ASTM	American Society for Testing and Materials	MFH	Multi-Family Homes
AVL	Auto Vehicle Location	MG	Million Gallons
BCC	Broomfield Community Center	MGD	Millions Gallons Daily
BEDC	Broomfield Economic Development Corporation	MOW	Meals on Wheels
BHA	Broomfield Housing Authority	NATA	North Area Transportation Alliance
BOE	Board of Equalization	NCWCD	Northern Colorado Water Conservation District
BSAFE	Broomfield Substance and Alcohol Free Environment	NMTF	North Metro Task Force
BURA	Broomfield Urban Renewal Authority	NPDES	National Pollutant Discharge Elimination System
CAC	Community Assistance Center	NSP	Neighborhood Stabilization Program
CASA	Court Appointed Special Advocates	OSPB	Office of State Planning and Budgeting
CDBG	Community Development Block Grant	OSPRT	Open Space, Parks, and Trails Master Plan
CDOT	Colorado Department of Transportation	OSTAC	Open Space and Trails Advisory Committee
CHRP	Children's Habilitation Residential Program	PBX	Private Branch Exchange
CIP	Capital Improvement Program	PDRC	Paul Derda Recreation Center
CMO	City and County Manager's Office	PH	Public Health
CO	Certificate of Occupancy	PRVs	Pressure Regulating Valves
COBRA	Consolidated Omnibus Budget Reconciliation Act	PSSF	Promoting Safe and Stable Families
COHID	Colorado Health Information Dataset	PUD	Planned Unit Development
COPs	Certificates of Participation	RFP	Request for Proposals
CPSC	Consumer Product Safety Commission	RTC	Residential Treatment Center
CRO	Central Records Office	RTD	Regional Transportation District
CSBG	Community Services Block Grant	SCFD	Scientific and Cultural Facilities District
CSU	Colorado State University	SDP	Site Development Plan
DA	District Attorney	SDWA	Safe Drinking Water Act
DOH	Colorado Department of Housing	SEF	Service Expansion Fee
DRCOG	Denver Regional Council of Governments	SFH	Single-Family Homes
DUI	Driving Under the Influence	SH	State Highway
EFT	Electronic Funds Transfer	SHRP	Strategic Highway Research Program
EIS	Environmental Impact Statement	SIU	Significant Industrial Users
EPA	Environmental Protection Agency	SRO	School Resource Officer
EPSDT	Early Periodic Screening Diagnosis and Treatment	SSI	Social Security Income
ET	Evap-Transpiration	STD	Sexually Transmitted Disease
FCS	Family and Children's Services	SWAT	Special Weapons and Tactics
FMLA	Family and Medical Leave Act	SWR	Service Work Request
FTE	Full-Time Equivalent Positions	TABOR	Taxpayers' Bill of Rights
FTP	File Transfer Protocol	TANF	Temporary Assistance to Needy Families
GAAP	Generally Accepted Accounting Principles and Standards	TBRA	Tenant-Based Rental Assistance
GASB	Government Accounting Standards Board	TE	Tap Equivalent
GFOA	Government Finance Officers Association	USR	Use by Special Review Plans
GIS	Geographic Information System	WIC	Women, Infants, and Children
GWTP	Great Western Treatment Plant	WW	Wastewater
HCP	Healthcare Program for Children with Special Needs	WWTP	Wastewater Treatment Plan
HS	Human Services		

Appendix B: Budget Terminology

Accounting Period - A period at the end of which, and for which, financial statements are prepared.

Accounting System - The total structure of records and procedures which discover, record, classify, summarize, and report information on the financial position and results of a government's operations or any of its funds, fund types, balanced account groups, or organization components.

Accrual Basis - The method of accounting in which transactions are recognized when they occur, regardless of the timing of related cash flows. Under this method, revenue is recognized when it is earned, regardless of when cash is received and expenses are recognized when liabilities are incurred, regardless of when cash is paid. This method of accounting is used for Enterprise Funds.

Allocation - A method of dividing expenditures and revenues among various organizational units of a government, which are set aside for specific purposes.

Annual Comprehensive Financial Report (ACFR) - An annual financial report issued by state and local governments. The ACFR has three parts: an introductory section, a financial section, and a statistical section. ACFR requirements are largely shaped by the Governmental Accounting Standards Board (GASB), which is the authoritative source for governmental Generally Accepted Accounting Principles (GAAP).

Appropriation - A legal authorization granted by City Council permitting expenditures and obligations for specific purposes. An appropriation is usually limited in amount and by time when it may be expended.

Assessed Valuation - The value of real and personal property established by the County Assessor, which is used as a basis for levying property taxes.

Asset - A resource owned or controlled by a government, which has monetary value. An asset is either current or fixed. A current asset is typically consumed within one year, such as cash, accounts receivable, and office supply inventories. A fixed asset provides benefits for more than one year, such as equipment, buildings, and open space properties.

Audit - A methodical examination conducted by a private accounting firm, of the utilization of a government's resources. An audit tests the accounting system to determine the extent to which internal accounting controls are both available and being used. The audit concludes with a written report of findings called the Auditor's Opinion.

Balanced Budget - A budget in which current operating revenues cover current operating expenditures.

Base Budget - An estimate of funding to continue existing programs at current levels of service prepared by each department during the budget development process.

Bond - An instrument used to obtain long-term financing for capital projects. A bond is a promise to repay borrowed money (principal amount) at a future specified date (maturity date) plus interest.

Bonded Debt - That portion of indebtedness represented by outstanding bonds.

Broomfield Economic Development Corporation (BEDC) - A non-profit corporation which provides economic development services for the City and County.

Broomfield Urban Renewal Authority (BURA) - An Urban Renewal Authority that was established by resolution in 1996 by the Broomfield City Council to stimulate development within certain areas of the City and County.

Budget - An annual policy document, financial plan, operations guide, and communications device, containing estimated revenues and expenditures. The budget appropriation ordinance, as approved by the City Council, is the legal basis for expenditures in the budget year.

Budget Calendar - A timetable showing when particular tasks must be completed in order for the City Council to approve the annual budget before the beginning of the next fiscal year.

Budget Development Process - The annual cycle in which Broomfield prepares, adopts and implements the budget.

Budget Message - The City and County Manager's written overview of the budget addressed to the Mayor and City Council. The budget message contains an explanation of principal budget items, significant changes from the previous fiscal year, summaries of major issues impacting the budget, and challenges facing the City and County.

Budgetary Comparisons - Annual financial statements prepared to meet set standards and requirements, which must include comparisons of approved budgeted amounts with actual operating results. Such reports should be subjected to an independent audit, so that all parties involved in the annual budget and appropriation process are provided with assurances that government monies are spent in accordance with the mutually agreed-upon budgetary plan.

Budgetary Control - The control or management of a government or enterprise in accordance with an approved budget for the purpose of keeping expenditures within the limitations of available appropriations and revenues.

Capital Budget - A plan of proposed capital expenditures for buildings, drainage, parks, streets, trails, utilities, etc., and their funding sources. The Capital Budget is enacted as part of the City and County's annual budget and is based on the first year of the Capital Improvement Program (CIP). Project appropriations are normally for the amount necessary to complete an entire project, with the remaining balance rolled into future years until project completion.

Capital Improvement Program (CIP) - An annually updated schedule of capital project expenditures for public facilities and infrastructure, containing estimated project costs, funding sources, and anticipated timelines, for a five-year period. The first year of the five-year CIP serves as the basis for the annual capital budget.

Capital Outlays - Expenditures which result in the acquisition of fixed assets, such as equipment and vehicles. Capital outlay items cost more than \$5,000 and are expected to last longer than one year.

Capital Projects - Major capital construction and improvement projects, such as those related to buildings, drainage, parks, streets, trails, utilities, etc., included in the Capital Improvement Program (CIP). Capital projects tend to have significant costs and useful lives of many years.

Capital Projects Fund - A fund created to account for the revenues and expenditures related to capital projects.

Cash Basis - A method of accounting in which transactions are recognized only when cash changes hands. This method can present an inaccurate picture of a fund's financial condition, since payments can be delayed into the next fiscal year. Broomfield does not use this method of accounting in order to conform to Generally Accepted Accounting Principles (GAAP).

Certificate of Participation (COP) - A financing instrument representing a share in a pledged revenue stream, usually lease payments made by the issuer (government) that are subject to annual appropriation. The certificate entitles the holder to receive a share, or participation, in the lease payments relating to the acquisition or construction of specific equipment, land, or facilities.

Community Development Block Grant (CDBG) - A U.S. Department of Housing and Urban Development grant program. The program was first enacted in 1974 to provide funds to state and local agencies to support housing, economic development, health and human services, and planning and administration.

Community Services Block Grant (CSBG) - A U.S. Department of Health and Human Services grant program. The program was first enacted in 1981 to provide funds to state and local agencies to support efforts that reduce poverty, revitalize low-income communities, and lead to self-sufficiency among low-income families and individuals.

Comprehensive Plan - Adopted in 2016, Broomfield's Comprehensive Plan is a 20-year (2016 – 2036) policy document designed to meet state regulatory requirements and to articulate a vision of the City and County. The Plan contains many policies and action steps addressing topics such as transportation, community form and identity, economic development, and community services and facilities, intended to guide control of Broomfield's future.

Consumer Price Index (CPI) - An index of prices used to measure the change in the cost of basic goods or services compared to a fixed base period. Broomfield monitors the Denver-Boulder Consumer Price Index.

Contingency - An appropriation of funds to cover unforeseen events that may occur during the budget year.

Cost Accounting - A method of accounting which provides for assembling and recording of all the elements of cost incurred to accomplish a purpose, to carry on an activity or operation, or to complete a unit of work or a specific job.

Council Focus Session - An annual planning session held by City Council in January where priorities are identified and set for the coming year.

Current Assets - Those assets which are available or can be made readily available to finance current operations or to pay current liabilities. Those assets which will be used up or converted into cash within one year.

Debt - An obligation resulting from the borrowing of money or from the purchase of goods and services. A government's debts can include bonds, leases, and notes. Debt instruments are used to finance projects with high capital costs and long useful lives.

Debt Limit - The maximum amount of gross or net debt which is legally permitted.

Debt Service - The annual payment of principal and interest on the City and County's indebtedness.

Debt Service Fund - A fund established to account for the accumulation of resources for, and the payment of, general long-term debt principal and interest.

Decision Package - A budget proposal for items, programs, or services beyond what is included in the base budget. Decision packages may include large cost increases of routine items, increased hours for existing part-time staff, new programs, new staff, and new equipment. Decision package proposals are prioritized by department heads and may or may not be ultimately approved during the budget development process.

Deficit - The amount by which expenditure outlays exceed revenue receipts in a given accounting period.

Delinquent Taxes - Taxes remaining unpaid on and after the date on which a penalty for nonpayment is attached. Although the penalty may be subsequently waived and a portion of the taxes may be abated or canceled, the unpaid balances continue to be delinquent taxes until abated, canceled, paid, or converted into tax liens.

Depreciation - A financial mechanism to allocate the cost of a capital item over its service life. A decrease in an asset's value due to wear and tear, decay, or decline in price. Through this process, the entire cost on an asset is ultimately charged off as an expense over its service life.

Development Agreement - An agreement entered into between the City and another person or entity associated with the development of land. There are two main purposes of such an agreement: 1) to share the cost of infrastructure improvements with the developer, so that Broomfield is not solely paying for these improvements, or 2) to provide an incentive for the developer to do business in Broomfield, in the form of reimbursed sales, use, or property tax generated by the new development. Such agreements help ensure Broomfield's sales tax base.

Earmarked Funds - Funds dedicated for a specific program or purpose, such as state or federal grants earmarked for particular types of projects or programs.

Electronic Benefit Transfers (EBT) - An electronic system that allows a recipient to authorize transfer of their government benefits from a Federal account to a retailer account to pay for products received. In Colorado, this system is used to issue food stamps and other benefits to qualifying county residents.

Encumbrance - An amount of money committed and reserved but not yet expended for the purchase of a specific good or service, when a purchase order or contract is approved.

Enterprise Fund - A fund to account for operations financed and operated in a manner similar to private business enterprises where the intent is to recover all or part of the costs of providing goods or services from those that use the goods or services through user charges. Examples: Water Fund, Wastewater Fund, and Water Reclamation Fund. As in private business, the emphasis is on net income determination.

Expenditure - A decrease in net financial resources due to payments made by the City and County for goods or services such as personnel, supplies, and equipment.

Fee - A general term used for any charge levied by the government associated with providing a service, permitting an activity, or imposing a fine or penalty. Major types of fees include water and sewer taps, restaurant inspection fees, user charges, and building permits.

Fiduciary Fund - A fund consisting of resources received and held by a governmental unit as trustee or as an agent for other governmental units, private organizations, or individuals to be expended or invested in accordance with the conditions of the trust.

Fiscal Policy - Broomfield's policies with respect to taxes, spending, and debt management as these relate to government services, programs, and capital investment. Fiscal policy provides an agreed-upon set of principles for budgetary planning and programming.

Fiscal Year - A 12-month period to which the annual operating budget applies and at the end of which a government determines its financial position. Broomfield's fiscal year is the calendar year.

Fixed Assets - Assets that cost a considerable amount of money and that are expected to last a long time, such as buildings, land, roads, infrastructure, and equipment.

Full-Time Equivalent (FTE) - A unit of measure of Broomfield employees. An FTE refers to the equivalent of one person working full-time for one year (2,080 hours).

Fund Accounting - An accounting method using self-balancing sets of accounts, set up to record all financial transactions related to specific activities or functions. Fund accounting enables the division and grouping of financial records into

useful sets. The aim is to control the handling of money to ensure that it will be spent only for the purpose intended. Fund accounting is required by the government to demonstrate agency compliance with requirements of existing legislation for which funds have been appropriated or otherwise authorized.

Fund Balance - The difference between a fund's sources of funds and its uses of funds for governmental-type funds and fiduciary funds; also known as fund equity. Portions of fund balances can be designated for specific purposes.

Fund Type - In governmental accounting, funds are classified into three major fund types: governmental, enterprise, and fiduciary.

General Fund - The major fund of a governmental unit, it accounts for all activities not accounted for in other funds. Broomfield has two general funds, the City General Fund and the County General Fund, both of which are financed mainly by taxes, charges for services, and transfers from other funds.

Generally Accepted Accounting Principles (GAAP) - Uniform minimum standards and guidelines for financial accounting and reporting. They govern the form and content of the basic financial statements of an entity. GAAP encompasses the conventions, rules, and procedures necessary to define accepted accounting practices at a particular time. They include not only broad guidelines of general application but also detailed practices and procedures. GAAP provides a standard by which to measure financial presentations.

General Obligation Bond - A bond secured by the full faith and credit and taxing authority of the City and County.

Geographic Information System (GIS) - A computer-based graphical mapping and analytical system used for capturing, managing, analyzing, and displaying various forms of geographically referenced information, such as roads, streams, utility lines, land-use, soil types, etc. GIS technology integrates common database operations such as query and statistical analysis with the unique visualization and geographic analysis benefits offered by maps.

Governmental Accounting Standards Board (GASB) - The body that sets accounting standards specifically for state and local governments.

Governmental-Type Fund - Those funds through which most governmental functions are typically financed. The governmental fund measurement focus is on a "financial flow" basis, accounting for sources and uses of available expendable financial resources, not on net income determinations. Governmental-type funds include the two General Funds, Special Revenue Funds, Capital Projects Funds, and the Debt Service Fund.

Grant - A contribution from one governmental unit or funding source to another to be used or expended for a specified purpose, activity, or facility, e.g., human service program, police equipment, capital project, or other purpose designated by the grantee.

Housing Authority - The Broomfield Housing Authority was organized in 2002 to facilitate improved housing conditions for low-income residents within the City and County of Broomfield.

Intergovernmental Agreement (IGA) - A signed agreement between two or more governmental units and approved by their governing bodies, that provides for the exchange of goods or services between the governments.

Intergovernmental Revenues - Revenues collected by one government and disbursed to another government including grants, entitlements, shared revenues, or payments in lieu of taxes.

Internal Control - Internal control comprises organizational and operational methods adopted within a government to safeguard its assets, check the accuracy and reliability of its accounting data, promote operational efficiency, and

encourage adherence to prescribed managerial policies. A primary method of internal control is segregation of employee duties to ensure that no single employee performs a complete cycle of operations.

Internal Service Allocations - A cost-reimbursement method used to account for services provided by one department/fund to other departments/funds; e.g., allocations are charged to each major fund for services rendered by the Facilities Fund based on the square footage of buildings maintained for each fund.

Investments - Cash and securities held for the production of revenues in the form of interest or dividends.

Leasehold - The right to the use of real estate by virtue of a lease, usually for a specified term of years, for which consideration is paid.

Level of Service - Generally defines the current or existing services, programs, and facilities provided by a government. Level of service may be increased, decreased, or remain the same depending upon needs, alternatives, available resources, and mandates. To continue a given level of service into future years assumes that objectives, type, and quality will remain unchanged.

Levy (Noun) - The total amount of taxes, special assessments, or user fees imposed by a government.

Levy (Verb) - To impose taxes, special assessments, or user fees for the support of governmental activities.

Liability - Something for which the City and County is liable; an obligation, responsibility, or debt.

Limited Appointment FTE - A Full-Time Equivalent employee employed for a limited time due to being tied to a specific outside funding source, such as a program grant, or a temporary increase in workload, such as building inspections related to development. Limited appointment positions have specific ending dates to coincide with the end of the grant or workload increase.

Long-Range Financial Plan (LRFP) - Adopted in 2005 and last updated in 2021, the primary purpose of the Financial Plan is to provide a method to assist in achieving the goal of economic sustainability for Broomfield now and at Broomfield's build-out.

Mill Levy - The rate of property taxation. A mill is one-tenth of a cent (\$.001). A mill levy is expressed as one dollar per one thousand dollars of assessed valuation.

Modified Accrual Basis - A method of accounting in which revenues are recognized when they become both measurable and available and expenditures are recognized when liabilities are incurred. This method of accounting is used for governmental-type funds.

Net Income - An Enterprise Fund's excess of sources of funds over uses of funds.

Obligation - An amount Broomfield may be legally required to meet out of its resources; any debt, written promise, or duty. Obligations include not only actual liabilities, but also unliquidated encumbrances.

Operating Budget - A financial plan of current operations that encompasses both estimated revenues and estimated expenditures for a fiscal year. The operating budget includes estimates of the non-capital programs and services comprising the City's operation, the resulting expenditure requirements, and the resources available for their support.

Ordinance - A formal legislative enactment by the City Council. If it is not in conflict with any higher form of law, such as a state statute, it has the full force and effect of law within Broomfield. The difference between an ordinance and a

resolution is that the latter requires less legal formality and has lower legal status. Revenue raising measures, such as the imposition of taxes, special assessments and user fees, usually require ordinances.

Pay-As-You-Go Financing - A financing method that relies on current tax and grant revenues rather than on debt to pay for capital projects.

Projection - An estimation of future revenues and expenditures based on past trends, current economic conditions, and financial forecasts.

Property Tax - An annual tax levied by Broomfield on owners of real property, based on assessed valuation and the mill levy. A Broomfield resident's total property taxes includes taxes paid to Broomfield, school districts, fire districts, metropolitan districts, and any other applicable special districts.

Purchase Order - A document which authorizes the delivery of specified merchandise or the rendering of certain services and the making of a charge for them.

Reimbursements - (1) Repayments of amounts remitted on behalf of another party or in accordance with a contractual agreement, e.g., Broomfield gets reimbursed from the Northwest Parkway Authority for expenses related to providing police services along the Parkway. (2) Interfund transactions relating to repayment to a department or fund for services provided or payments made, such as internal service allocations.

Reserve - An account for funds set aside in past and current years for some future purpose such as paying for capital projects, providing for obligations and liabilities in periods of economic downturn, and meeting unforeseen or emergency needs. City Council approval is required before expending any reserves.

Reserve for Debt Service - An account used to segregate a portion of fund balance for debt service fund resources legally restricted to the payment of long-term debt principal and interest amounts maturing in future years.

Resident Survey - An assessment tool conducted by the City and County of Broomfield every three to five years. The survey serves as a consumer report card by providing residents the opportunity to rate their satisfaction with the quality of life in Broomfield, the community's amenities, and satisfaction with local government.

Resolution - An order of a legislative body requiring less legal formality than an ordinance or statute.

Retained Earnings - The difference between a fund's assets (sources of funds) and its liabilities (uses of funds) for enterprise funds. Also known as fund equity.

Revenue - An item or source of income, such as taxes, licenses, permits, user fees, grants, and interest earnings.

Revenue Bond - A bond secured by a specific source of revenue from a fund, rather than the full faith and credit of the issuer. In addition to a pledge of revenues, such bonds sometimes contain a mortgage on the fund's property.

Sales Tax - A tax based on the sales price of retail goods and services. The buyer pays the tax at the time of the sale, and the outlet remits it to the state or other taxing authority. Total sales tax paid by a buyer represents shares that are remitted to the State of Colorado, the City and County of Broomfield, school district, fire district, and other special districts such as the Regional Transportation District (RTD). Broomfield's share of the total sales tax paid represents 4.15%.

Services Expansion Fee Fund - A fund used to account for revenues derived from a \$1 fee per square foot of new residential construction. The purpose of the fee is to provide funds for future capital costs associated with residential growth.

Sinking Fund - A fund or account in which money is deposited at regular intervals to provide for a future financial obligation such as the retirement of bonded debt.

Special Assessment - A compulsory levy made against certain properties to defray part or all of the cost of a specific improvement or service deemed to primarily benefit those properties.

Special District - An independent unit of local government organized to perform a single governmental function or a restricted number of related functions. Special districts usually have the power to incur debt and levy taxes. Certain types of special districts, however, are entirely dependent upon enterprise earnings and cannot impose taxes. Examples of special districts are water and sewer districts, flood control districts, fire protection districts, and metropolitan districts.

Supplemental Appropriation - An appropriation by the City Council when there is a need to transfer budgeted and appropriated moneys from one fund to another fund or add unanticipated or unconfirmed revenues to the current budget that were not received prior to the adoption of the budget.

Taxes - Compulsory charges levied by a government for the purpose of financing services performed for the common benefit such as property tax and sales tax. This term does not include special assessments or user fees.

Transfers - The transfer of money from one fund to another, for a specific purpose. Transfers are treated as sources of funds in the receiving fund and as uses of funds in the originating fund.

User Fee - A charge to the benefiting party for the direct receipt of a public service, such as fees for water and sewer services or recreation services.

Appendix C

Schedule of Capital Equipment Purchases

DEPARTMENT	Division	DESCRIPTION OF ITEM	COST
Replacement Vehicles and Equipment			
Parks, Recreation, & Senior Services	Broomfield Community Center	Elkhart coach ECII - Class C	\$ 150,000
Parks, Recreation, & Senior Services	Seniors Easy Ride Transportation	Champion Low floor Transport Class D LF	125,000
Public Works	Fleet	2022 F550 cab/chassis equipped with service body, tool drawers, air compressor, crane, welding equipment, overheads and other accessories.	150,000
Parks, Recreation, & Senior Services	Parks Mtce Turf Mowing	3 - 2022 Polar Trac Replacement Tracks	15,000
Police	Patrol	2022 Ford Interceptor AWD Hybrid PPV with emergency equip	83,450
Police	Patrol	2022 Ford Interceptor AWD Hybrid PPV with emergency equip	83,450
Public Works	Street Traffic Control	Tommy lift gate system	7,500
Public Works	Street Maintenance of Condition	Tandem Axle with 10 yard sander, 12' plow with 9' wing plow	407,050
Public Works	Street Maintenance of Condition	1/2 ton 4X4 4 door pickup truck	42,000
Police	Training	2022 mid-size SUV type 4x4 or AWD vehicle	29,585
Parks, Recreation, & Senior Services	Parks Mtce Structures/Playgrounds	1/2 Ton Hybrid Pickup Truck, Overhead Light Bar (LED), Spray in Bed Liner, Cross Bed Tool Box, Seat Cover, Floor Mats	90,000
Parks, Recreation, & Senior Services	Parks/Cemetery Mtce	26' L x 8.5' W x 7.5' H Enclosed Trailer	24,200
Parks, Recreation, & Senior Services	Parks Mtce Open Space	7.5' straight blade plow, detachable wings, light adapter, joystick controls, labor	8,000
Police	Animal Services	2022 Ford Transit 150 van with animal insert, lighting equip	52,270
Police	Traffic	2022 BMW motorcycle	30,630
Police	Traffic	2022 BMW motorcycle	30,630
Parks, Recreation, & Senior Services	Parks Mtce Turf Mowing	Toro Groundsmaster 7210, 72" side discharge deck with Polar Trac cab and assembly	57,850
Parks, Recreation, & Senior Services	Parks Mtce Athletic Facilities	2022 3/4 Ton 2X4 single cab pickup truck with side tool boxes, overhead lights, spray in bedliner, floor mats, and seat covers.	29,500
Police	Patrol	2022 Ford Interceptor AWD Hybrid PPV with emergency equip	78,515
Police	Patrol	2022 Ford Interceptor AWD Hybrid PPV with emergency equip	62,510
Police	Investigations	2022 electric vehicle, or AWD hybrid, or AWD gas vehicle within budget.	41,714
Information Technology	Operations/GIS	Compact Hybrid 4x4 SUV with emergency lighting and heavy duty floor mats	28,400
Parks, Recreation, & Senior Services	Parks Mtce Turf Mowing	3/4 Ton 2X4 single cab truck	90,000
Police	Civil	2022 large size 4x4 or AWD unmarked vehicle	58,180
Police	Transport	2022 mid-size SUV type 4x4 or AWD vehicle, possibly hybrid	49,180
Police	Alternative Sentencing Unit	2022 mid-size SUV type 4x4 or AWD vehicle	29,585
Public Works	Facilities Maintenance	High Roof Transit Van, Ladder Rack, Interior Shelving, Floor Mats	117,112
Public Works	Facilities Maintenance	High Roof Transit Van, Ladder Rack, Interior Shelving, Floor Mats	117,112
Parks, Recreation, & Senior Services	Parks Mtce Turf Mowing	Gooseneck, 20 ft flat deck w/ a 5 ft dove tail rated at 12000 GVWR, and a 15000 lbs winch	14,200
Public Works	Sewer System O&M	Caterpillar 938M Wheel Loader	249,168
Replacement Vehicles and Equipment Total			\$ 2,351,791

Replacement Other Equipment			
Information Technology	Operations/GIS	Trimble R2 GPS Units (x2)	\$ 16,000
Police	Property/Evidence	Freezer, laboratory /commercial 70 to 90 cubic foot capable of maintaining a temperature of -20 degrees Celsius for DNA evidence storage, delivery and installation	16,715
Public Works	Facilities Maintenance	Carpet Extractor (13 gallon tank)	8,000
Public Works	Facilities Maintenance	200 KW/250kVA diesel generator, 600 amp automatic transfer switch and generator termination box.	77,000
Public Works	Fleet	Sandblaster Machine	28,000
Public Works	Fleet	2 new fuel dispensers (including installation) for unleaded and diesel fuel	30,000
Public Works	Water Treatment Plant	Remove, rebuild and re-install existing GE 250 HP motor and associated Floway Turbine pump	31,336
Public Works	Water Treatment Plant	TU5300SC Online Laser Turbidimeter (4 in total includes SC200 controllers)	18,096
Public Works	Water Treatment Plant	Hach CL-17sc Chlorine Analyzer	12,113
Public Works	Water Treatment Plant	AF7000 Streaming Current Monitor (W/ Autoflush, Water Connections and Grit filter)	14,321
Public Works	Environmental Monitoring	Discrete analyzer or flow injection analyzer	57,000
Public Works	Environmental Monitoring	Ion chromatography system	6,000
Public Works	Sewer Treatment Plant	Dissolved Air Flotation Centerdrive	54,600
Public Works	Sewer Treatment Plant	Reuse Wastewater Filtration System Reconditioning - Parkson Dynasand Filter System	290,000
Public Works	Sewer Treatment Plant	Influent Screening Washer-Compactor Press	42,000
Public Works	Sewer Ops	CCTV Inspections Camera Transporter	21,230
Public Works	Water Reclamation Supply	Remove, rebuild and re-install existing GE 100HP motor and associated Gould Turbine pump at the Raw Pump Station.	31,336
		Replacement Other Equipment Total	\$ 753,747

New Vehicles and Other Equipment*			
			5,500
		New Vehicles and Equipment Total	\$ 5,500
GRAND TOTAL			\$ 3,111,038

*Operating Budget Purchase

APPENDIX D

RESIDENT SURVEY 2021

Survey Background And Methods

The City and County of Broomfield contracted with National Research Center, Inc. (NRC) to conduct a survey that provided residents with the opportunity to rate the quality of life in Broomfield, as well as the quality and importance of community amenities, local government performance and service and community priorities. The 2021 Broomfield Resident Survey is the seventh community-wide survey that Broomfield has conducted since 2002. The survey allows City and County officials to have a finger on the pulse of their constituents, to examine trends and changes in Resident opinion over time, to compare Broomfield's performance to benchmarks from communities across the nation and in Colorado's Front Range and to take resident perspectives into account in strategic planning decisions.

Survey invitations to an online survey were mailed to 8,500 randomly selected resident households in Broomfield and completed surveys were collected over a seven-week period. A total of 1,104 surveys were completed, yielding a response rate of 13%. An open participation survey was also made available to all residents of the City and County of Broomfield. A total of 309 responses were obtained through this survey.

Both the probability sample survey results and the open participation survey results were weighted so that respondent gender, age, race/ethnicity, housing unit type (attached or detached), housing tenure (rent or own), and council ward were represented in proportions reflective of the entire community for both the open participation and probability sample surveys. The results from these two surveys were found to be similar, so the responses were combined. Thus, these results are based on the responses from 1,413 respondents. The margin of error is plus or minus three percentage points around any given percentage point reported for the entire sample.

Broomfield elected to have its results compared to those of other jurisdictions around the nation and those of other communities in the Front Range, comparisons made possible through a national benchmark database created and maintained by NRC. This database contains resident perspectives gathered in resident surveys from over 500 communities across the United States.

Key Findings

Broomfield outranked communities across the nation and along the Front Range.

- There were 48 items on the Broomfield 2021 Community Survey evaluated by respondents that could be compared to national benchmarks. Of these, 39 items were higher than the benchmark comparison, 4 were similar and five were lower. The five items that were lower were garbage collection, the overall performance of City Council, ease of bus travel, curbside recycling services, and access to affordable, quality housing.
- There were 45 items that could be compared to Front Range benchmarks; of these, 39 received ratings higher than the benchmark, four were similar and only two were lower than the benchmark – these were garbage collection and ease of bus travel.

2021 RESIDENT SURVEY

Some ratings were likely impacted by the COVID-19 pandemic.

- In 2021, lower ratings were given to local cultural and arts events, ease of travel by bus, and access to affordable, quality housing. These were likely due to pandemic restrictions and the impact on the inventory of housing available for sale.
- However, evaluations of the ease of travel in Broomfield by car improved in 2021 compared to 2018, perhaps due to less traffic during the pandemic restrictions.
- Participation in outdoor activities remained stable in 2021 compared to 2018, but visitation of the Library, Recreation Center, Community Center and Auditorium was down.

While in most cases a majority of residents felt that the community was doing an excellent or good job in many arenas related to diversity and inclusion, there were 20% or more of respondents who gave ratings of only fair or poor.

- Eight in 10 thought all residents would feel welcome in business establishments, and three-quarters felt the community made all residents feel welcome and provided a safe and secure environment for residents of all backgrounds. About 6 in 10 felt the community demonstrated respect for residents of different cultures or valued residents from diverse backgrounds (while conversely 4 in 10 felt the community did only a fair or poor job).
- Of particular concern was that only about half of respondents believed equal access to housing was provided for residents of all backgrounds.
- When asked how they felt local law enforcement did in treating all residents with respect and equity and helping to create a community welcoming to residents of all backgrounds, about three-quarters of respondents gave excellent or good ratings, while about one-quarter gave ratings of only fair or poor.

Just under 1 in 10 households faced a mental health or emotional problem in the last 12 months for which they could not get service.

- The biggest barrier to access was the cost of the treatment or service, but lack of providers accepting new patients or not accepting the type of health insurance used by the household were also frequently encountered obstacles.
- While many respondents (84%) reported that they would feel safe sharing with friends, family or faith leaders if they had a mental health condition or emotional problem, 16% reported they would not.

Affordable housing continues to be a concern for residents.

- Respondents' outlook for access to affordable, quality housing has been declining since 2012, when 53% of respondents gave excellent or good ratings. In 2018, the lowest rating was given with only 18% giving a positive rating.
- However, despite the increases in housing prices experienced in the entire Front Range, ratings increase slightly in 2021, with 25% giving excellent or good ratings.
- Nevertheless, this rating was much lower than the national and Front Range benchmark comparisons.
- When asked what they felt were the priority issues on which the City and County of Broomfield should focus, affordable housing was top of mind for residents; this topic was mentioned by 20% of respondents; the next most frequently named topic (economic development) was mentioned by only 14% of respondents.

Support was strong for raising Mayor and Council salaries.

- Residents were also asked if they would support or oppose a salary increase of Mayor and Council salaries. This proposal had fairly strong support, with about three-quarters strongly or somewhat supporting the proposed increases and about one-quarter opposing it.

2021 RESIDENT SURVEY

Residents supported the City and County of Broomfield using rebates and voluntary water audits to encourage energy and resource conservation.

- When asked whether they supported or opposed the City and County of Broomfield using rebates and voluntary water audits to encourage the conservation of energy and water resources, 9 in 10 somewhat or strongly supported the City and County doing so for Broomfield businesses and about 8 in 10 supported rebates and audits within residential units.

Interest in programs or incentives to encourage sustainable practices was high.

- About 8 in 10 respondents were interested in one or more programs or incentives to encourage sustainable practices. Most popular was using solar or other renewable energy to power a home (65% expressed interest), but about half of respondents were interested in driving an electric vehicle, and half were interested in composting at home.

Residents were open to exploration of a single-hauler neighborhood trash collection option.

- A majority of respondents (61%) indicated they were interested in having the City explore a single-hauler neighborhood trash collection option. Garbage collection services received ratings by residents that were lower than both the national and Front Range benchmarks.

A strong majority of residents supported generating new revenue for local and regional transportation priorities.

- Residents were asked if they would support or oppose generating new revenue for local or for regional transportation priorities. About 8 in 10 respondents strongly or somewhat supported new revenue for local priorities, and 7 in 10 somewhat or strongly supported new revenue for regional priorities.

This appendix is a summary of the 2021 Resident Survey prepared by National Research Center, Inc. The full version can be found on the at <http://www.broomfield.org>.

APPENDIX E

COMPREHENSIVE PLAN

Introduction

Broomfield’s current Comprehensive Plan was adopted in 2016, following an extensive community information gathering and feedback process. An advisory Task Force, composed of residents from each of Broomfield’s five wards, was heavily involved in making recommendations and updating the Plan. The Plan is a dynamic 20-year policy document intended to be periodically reviewed and updated to remain valid and effective. It serves as the principal planning document addressing Broomfield’s goals and policies related to land use and other key community issues. These key issues and goals are summarized in the ten functional elements below. These broad Comprehensive Plan goals have been tied to the more specific goals of each Department.

Vision Statement

Broomfield: a City and County of diverse neighborhoods that inspire identity and unity; where its culture of excellence, leadership, self-determination, and innovation is nurtured and practiced; and where its businesses thrive and its citizens of all ages are proud to live.

1. Community Form & Identity

Vision Statement

Broomfield is both a destination and place to call home. Inclusive, creative and safe, we skillfully connect people with each other, services, the environment, and historical roots. Beautiful landscapes, gainful employment, and attainable housing are complemented by evolving transportation options, trail systems, recreational opportunities, and the arts. A spirit of generosity and collaboration makes us a sought after place to live, work, and play.

Goals

CF-A: Community Form and Identity	<i>Build on the established physical framework to strengthen Broomfield’s sense of community identity by identifiably connecting neighborhoods, open lands, and residential and commercial areas, and by enhancing natural and human-made features.</i>
CF-B: Community Character	<i>As Broomfield grows, encourage community unity and interaction to maintain and enhance a sense of identity as a friendly and vibrant small city that includes a diversity of people and responds to a diversity of needs.</i>
CF-C: Community Form and Identity Implementation	<i>Implement the vision and the policies relating to Broomfield’s physical form and identity.</i>

2. Growth, Population & Change

Vision Statement

Broomfield supports a trajectory for sustainable and desirable residential and commercial growth that is relevant to and inclusive of its citizens, enhances and promotes Broomfield’s transportation network advantages, and elevates and celebrates our unique physical characteristics and amenities.

COMPREHENSIVE PLAN

Goals

<i>GPC-A: Balanced Rate of Growth</i>	<i>Support population growth that ensures continuity of Broomfield’s desired community identity and characteristics, while recognizing that trends and changes in net migration, transportation networks, household compositions, and economic growth may require flexibility in adapting and approving future residential and commercial development.</i>
<i>GPC-B: Jobs</i>	<i>Create a quality working atmosphere to include amenities such as urban villages, telecommunications and transportation infrastructure, mobility options, urban agriculture gardens, open space, and recreational opportunities.</i>
<i>GPC-C: Municipal Services</i>	<i>Provide public services and support private services throughout Broomfield in a timely manner.</i>
<i>GPC-D: Pace of Growth</i>	<i>Encourage a pace of growth that parallels the appropriate rate of investment in desirable attributes such as parks, open spaces, and other identifiable characteristics of Broomfield as a community.</i>
<i>GPC-E: Regionalism</i>	<i>Actively direct and influence regional plans for growth and development.</i>

3. Land Use

Vision Statement

Broomfield continues an appropriate and sustainable land use pattern anchored by great neighborhoods and vibrant community activity centers that are linked to create an economic and environmentally sustainable community.

COMPREHENSIVE PLAN

Goals

<i>LU-A: Mix of Land Uses</i>	<i>Plan for an appropriate mix of land uses that ensures connectivity, livability, flexibility, environmental sustainability, and economic vitality.</i>
<i>LU-B: Mixed Use Developments</i>	<i>Encourage and support mixed use developments that provide the benefits of more compact, denser development with a mix of living, shopping, and working environments.</i>
<i>LU-C: Residential Neighborhoods</i>	<i>Continue to encourage and support a community of neighborhoods containing a variety of housing types, while maintaining existing single-family residential areas of Broomfield.</i>
<i>LU-D: Transit-Oriented Development (TOD)</i>	<i>Encourage and support development focused around major transportation areas that form vibrant pedestrian-oriented urban centers.</i>
<i>LU-E: Commercial Areas</i>	<i>Encourage and support commercial development that contributes to a diverse community image and to a vibrant character that provides increased choices and services.</i>
<i>LU-F: Industrial Areas</i>	<i>Encourage and support a variety of industrial land use types and intensities in designated areas that are both supported by and compatible with surrounding land uses.</i>
<i>LU-G: Civic Center District</i>	<i>Create a Civic Center District that serves as a key focal point for community and civic activities.</i>
<i>LU-H: Town Center District</i>	<i>Create a Town Center District in the northeast area of Broomfield to serve as an entertainment, cultural, business, and auxiliary civic services hub.</i>
<i>LU-I: Development Standards</i>	<i>Use development standards and guidelines to help realize the community's overall vision and goals.</i>
<i>LU-J: Impact of Development</i>	<i>Evaluate and mitigate the impact of each development project on the system at the time of build.</i>

4. Transportation

Vision Statement

Broomfield provides a well-connected and well maintained multimodal transportation system that safely and effectively accommodates all modes (pedestrian, bicycle, automobile, bus, rail and freight) providing mobility for goods and people of all ages and abilities while supporting economic development, reducing dependence on the single occupant vehicle, and minimizing environmental impacts.

COMPREHENSIVE PLAN

Goals

<i>TS-A: People and Goods Moving Capacity</i>	<i>Optimize the capacity of the multimodal transportation system to handle existing and projected travel demands associated with moving people and goods.</i>
<i>TS-B: Alternative Modes</i>	<i>Promote and develop transportation alternatives to provide travel choices and mobility for people of all ages and abilities.</i>
<i>TS-C: A Connected Transportation System</i>	<i>Create and collaborate on an interconnected transportation system that facilitates safe travel for all modes, allows for seamless connections between modes, and provides linkages between neighborhoods and to neighboring communities.</i>
<i>TS-D: Livable Streets</i>	<i>Encourage livable streets that are accessible, safe, efficient, and enjoyable for all people.</i>
<i>TS-E: Regional Transportation Planning</i>	<i>Participate in and influence regional transportation planning efforts and Broomfield's accessibility to the regional multimodal network, while coordinating with neighboring communities to promote an efficient and integrated transportation system.</i>
<i>TS-F: Land Use and Transportation</i>	<i>Integrate the multimodal transportation system to support and complement Broomfield's economic development plans and policies.</i>
<i>TS-G: Sustainability</i>	<i>Maintain and improve existing transportation infrastructure in a socially, environmentally, and fiscally sustainable manner.</i>

5. Open Space, Parks, Recreation & Trails

Vision Statement

Broomfield Preserves and enhances those natural and recreational places that reflect the heart and soul of the community.

Goals

<i>OP-A: 40% Open Lands</i>	<i>Provide approximately 40 percent of Broomfield's planning area as open lands.</i>
<i>OP-B: Interconnected Public Open Lands System</i>	<i>Connect public spaces with paths and greenways within and between existing and new areas of the community in order to provide continuous green space throughout the community benefiting wildlife, enhancing recreational experiences, and increasing Broomfield's walkability.</i>
<i>OP-C: Community Image and Identity</i>	<i>Use open space, parks, trails, and recreational facilities to reinforce a strong community image and identity and to improve quality of life.</i>
<i>OP-D: Stewardship</i>	<i>Careful and responsible management of open space and stewardship of natural resources.</i>
<i>OP-E: Future Needs</i>	<i>Develop a proactive approach to meeting future open space, parks, and recreation needs.</i>
<i>OP-F: Distribution of Facilities</i>	<i>Promote the equitable distribution of open space, parks, recreational and trail facilities.</i>

COMPREHENSIVE PLAN

6. Economic Development

Vision Statement

Broomfield continues to evolve into a vibrant and economically diversified community with competitive advantages that support new and established businesses and entrepreneurs with a strategic mix of uses and industry sectors that support jobs and a sustainable long-term tax base. Broomfield enthusiastically partners with local businesses and community organizations to attract, retain, and support business expansions. Residents, as well as those living outside the city, have opportunities to work at jobs in the public and private sectors and to participate in the emerging nontraditional sectors of the global economy.

Goals

<i>ED-A: Economic Growth</i>	<i>Maintain, monitor, and revise as necessary economic and tax policies to strengthen and enlarge Broomfield's economic growth engines that have significant positive economic multiplying impacts throughout the community.</i>
<i>ED-B: Commercial Vitality</i>	<i>Maintain and enhance the vitality of commercial, industrial, and retail sectors in order to provide employment and tax base.</i>
<i>ED-C: Residential Vitality</i>	<i>Maintain and enhance the vitality of residential neighborhoods in order to provide housing for local employees as well as future housing to draw quality retail opportunities.</i>
<i>ED-D: Local and Regional Shopping</i>	<i>Enhance and expand local and regional shopping, dining, and entertainment opportunities in Broomfield. The terms "local" and "regional" apply both to ownership (e.g., local versus nonlocal ownership) as well as "draw" (e.g., Flatirons mall is a regional draw to Broomfield).</i>
<i>ED-E: Amenities, Events, and Activities</i>	<i>Enhance and expand local and regional amenities, events, and activities.</i>
<i>ED-F: Streamline and Simplify Development Processes</i>	<i>Review land development regulations to eliminate the piecemeal nature of layered review standards in order to reduce bureaucratic barriers to quality development.</i>
<i>ED-G: Adequate Tax Base</i>	<i>Ensure an adequate property and sales tax base to support quality community services, facilities, and amenities as identified within the Long-Range Financial Plan, and without placing an undue tax burden on citizens.</i>
<i>ED-H: Benefits and Future Land Use Amendments</i>	<i>Evaluate the economic benefit of designating developable land into open space.</i>
<i>ED-I: Continue to Enhance Workforce Development in Broomfield</i>	<i>Work with public- and private-sector partners to support the connection between people and jobs.</i>

7. Community Services & Facilities

Vision Statement

Broomfield provides quality services and facilities that reflect our commitment to making worthy investments in our community and our neighborhoods, that are examples of proactive, innovative and responsible government, and that empower citizens to maximize their quality of life while ensuring that we care for those in need.

COMPREHENSIVE PLAN

Goals

<i>CS-A: Facility and Service Inventory and Renewal</i>	<i>Strengthen neighborhood and community assets to include facilities, organizations, and programs to sustain neighborhood and overall community health and to encourage maintenance and investment.</i>
<i>CS-B: Communication</i>	<i>Facilitate a culture of open and effective communication of ideas and information within Broomfield.</i>
<i>CS-C: Public Safety</i>	<i>Create an environment in which the people of Broomfield feel safe by providing effective fire, police, and emergency services.</i>
<i>CS-D: Justice System</i>	<i>Promote an integrated justice system that focuses on prevention, early intervention, diversion, personal accountability, and reduced recidivism in order to promote community involvement and to reduce the costs of providing a safer community.</i>
<i>CS-E: Health Care, Public Health and Human Services</i>	<i>In partnership with community agencies, promote innovative and exceptional health care, public health, and human services.</i>
<i>CS-F: Library System</i>	<i>Support a library system that fulfills community interest in books and other media, addresses needs to acquire information and skills, and functions as a community gathering place.</i>
<i>CS-G: Recreational Facilities and Services</i>	<i>Support a recreation system that provides safe, year-round access to facilities, programs, and services that support and fulfill community interests in recreation and health across multiple disciplines, experiences, and skill sets.</i>
<i>CS-H: Cultural Facilities and Services</i>	<i>Ensure citizens have access to a variety of venues for participating in the arts, both as an audience and as artists.</i>
<i>CS-I: Education</i>	<i>Support a diverse range of educational opportunities to ensure that Broomfield continues a legacy of lifelong learning and a highly skilled workforce.</i>
<i>CS-J: Resource Conservation in Public Facilities</i>	<i>Lead by example and exhibit sustainable practices, construction techniques, and innovative technology within all City and County of Broomfield facilities.</i>

8. Environmental Stewardship

Vision Statement

Broomfield is a leader in implementing environmental stewardship policies that help create a desirable and sustainable community now and for future generations.

COMPREHENSIVE PLAN

Goals

<i>ES-A: Resource Conservation</i>	<i>Protect the environment through preservation of plant and wildlife habitats; reduction of waste; conservation of water; and enhancement of land, water, and air quality.</i>
<i>ES-B: Energy Conservation and Efficiency</i>	<i>Utilize technological solutions, building practices, education, and incentives to encourage conservation and efficient use of energy.</i>
<i>ES-C: Use of Renewable Energy</i>	<i>Serve as a role model to the community by evaluating and utilizing renewable energy and emerging technologies.</i>
<i>ES-D: Community Practices of Environmental Stewardship</i>	<i>Inform and encourage community participation in environmental stewardship practices by individuals and businesses.</i>

9. Housing

Vision Statement

Broomfield promotes a range of housing options that will meet both current and future residents' changing needs and conditions, and that support the community.

Goals

<i>HO-A: Existing Housing</i>	<i>Encourage public and private investment aimed at maintaining, rehabilitating, and enhancing Broomfield's older existing housing.</i>
<i>HO-B: Maintaining Housing Affordability/Attainability</i>	<i>Encourage an adequate supply of affordable/attainable housing for lower-income households.</i>
<i>HO-C: Diversity of Housing Types and Ownership Options</i>	<i>Encourage a diversity of populations within developed areas by providing a variety of housing types that serve a broad spectrum of households.</i>
<i>HO-D: Special Needs and Services Housing</i>	<i>Increase the supply of housing that is accessible and functional for seniors, single-parent households, and other residents with special needs.</i>
<i>HO-E: Residential Housing Design</i>	<i>Promote quality in terms of design, livability, aesthetics, sustainability, and construction in all housing types.</i>

10. Utilities

Vision Statement

Broomfield provides a utility infrastructure system representing state-of-the-art equipment, construction, management, and conservation techniques to serve the needs of Broomfield through and after buildout.

COMPREHENSIVE PLAN

Goals

<i>U-A: Utility Planning</i>	<i>Adequately plan and coordinate so that all utilities within the City and County are reliable and support existing developed areas and future growth.</i>
<i>U-B: Financing Utilities for Buildout</i>	<i>Ensure that the long-term cost of developing utility infrastructure to serve Broomfield can be met.</i>
<i>U-C: Sustainable Utilities Contributing to Overall Quality of Life</i>	<i>Provide environmentally sustainable and efficient utility systems that protect Broomfield's and the region's natural resources and that contribute to overall quality of life.</i>
<i>U-D: Community Aesthetics</i>	<i>Utility infrastructure should contribute to overall positive community aesthetics.</i>
<i>U-E: Communications Infrastructure</i>	<i>Facilitate the construction of state-of-the-art communications infrastructure.</i>
<i>U-F: Public Health and Provisions of Utilities</i>	<i>Enhance the public health of the community through the provision of adequate, clean, safe, and reliable utilities.</i>
<i>U-G: Regional Coordination</i>	<i>Influence and implement regional utility planning efforts to be environmentally, economically, and functionally advantageous to Broomfield.</i>

11. Oil and Gas

Vision Statement

Recognizing the many challenges facing our community as technological advances in oil and gas exploration and production evolve, Broomfield desires to focus on the health, safety, welfare and environment of our community as our top priority.

COMPREHENSIVE PLAN

Goals

<i>OGD: Safeguard Broomfield Residents</i>	<i>Protect the public health, safety, welfare, and environment of the citizens of Broomfield. Regulate oil and gas development to the extent necessary to provide these protections by minimizing the impact of oil and gas operations on the community and by maintaining the qualities that make Broomfield such a desirable place to live, work, enjoy the outdoors, and raise a family.</i>
<i>OGD: Oil and Gas Facility Siting</i>	<i>Develop a methodology for well siting, based on community priorities and values.</i>
<i>OGD: Application Process</i>	<i>Develop an oil and gas facility application process that is complete and provides all information required of an operator, in a single section of the municipal code.</i>
<i>OGD: Project Design Standards</i>	<i>Gather complete information to assist Broomfield in its analysis of proposed oil and gas development.</i>
<i>OGD: Community Impacts Migration</i>	<i>Regulate oil and gas development to the extent necessary to minimize the impact and to protect public health, safety, and welfare while taking advantage of on-going improvements in technology.</i>
<i>OGD: Risk Management</i>	<i>Minimize risks associated with oil and gas development and require operators to have Comprehensive Risk Management and Emergency Response Plans in place prior to the start of site construction.</i>
<i>OGD: Monitoring and Inspection Program</i>	<i>Establish and continuously improve a Broomfield centric oil and gas facility monitoring and inspection program.</i>

Appendix F - Full-Time Equivalent (FTE) Summaries

Function/Department	ACTUAL - 2020			ORIGINAL BUDGET - 2021			REVISED BUDGET - 2021			ORIGINAL BUDGET - 2022		
	Full Time	Part Time	Total FTE	Full Time	Part Time	Total FTE	Full Time	Part Time	Total FTE	Full Time	Part Time	Total FTE
Combined City & County												
General Government												
Executive Management	7.00	-	7.00	6.00	-	6.00	6.00	-	6.00	6.00	-	6.00
Project Administration	1.00	-	1.00	2.00	-	2.00	2.00	-	2.00	-	-	-
Citizen's Assistance Center	-	-	-	-	-	-	4.00	-	4.00	5.00	-	5.00
Strategic Initiatives	6.00	-	6.00	7.00	-	7.00	9.00	-	9.00	9.00	-	9.00
Economic Vitality	3.00	-	3.00	3.00	-	3.00	7.30	-	7.30	7.30	-	7.30
Emergency Management	-	-	-	-	-	-	1.00	-	-	1.00	-	1.00
Internal Audit	1.00	-	1.00	1.00	-	1.00	1.00	-	1.00	1.00	-	1.00
Development, Diversity, Equity, & Inclusion	-	-	-	-	-	-	5.00	-	-	5.00	-	5.00
City Clerk	3.00	0.75	3.75	3.00	0.75	3.75	3.00	0.75	3.75	3.00	1.10	4.10
County Clerk	3.00	-	3.00	3.00	-	3.00	3.00	-	3.00	3.00	-	3.00
Elections	3.00	-	3.00	3.00	-	3.00	3.00	0.80	3.80	3.00	1.25	4.25
Motor Vehicle	8.00	-	8.00	8.00	-	8.00	8.00	-	8.00	8.00	-	8.00
City Attorney	6.20	-	6.20	6.10	-	6.10	8.10	0.50	8.60	8.10	0.50	8.60
County Attorney	1.80	-	1.80	1.90	-	1.90	1.90	-	1.90	1.90	-	1.90
Communications	-	-	-	-	-	-	9.00	-	9.00	8.00	-	8.00
Human Resources	13.00	-	13.00	13.00	-	13.00	14.00	-	14.00	14.00	-	14.00
Engagement & Innovation	13.00	-	13.00	13.00	-	13.00	-	-	-	-	-	-
Project Management	2.00	-	2.00	2.00	-	2.00	-	-	-	-	-	-
Municipal Court	3.00	0.65	3.65	3.00	0.65	3.65	3.00	0.65	3.65	3.00	0.65	3.65
Housing Authority	2.30	-	2.30	2.30	-	2.30	-	-	-	-	-	-
Assessor	9.00	-	9.00	9.00	-	9.00	9.00	-	9.00	9.00	-	9.00
Total General Government	85.30	1.40	86.70	86.30	1.40	87.70	97.30	2.70	100.00	95.30	3.50	98.80
Finance												
Operations	5.00	0.80	5.80	5.00	0.80	5.80	6.00	0.80	6.80	6.00	0.80	6.80
Fiscal Services	8.00	1.40	9.40	8.00	1.40	9.40	9.00	-	9.00	9.00	-	9.00
Budget	4.00	-	4.00	4.00	-	4.00	4.00	0.63	4.63	4.00	0.63	4.63
Risk Management	1.00	-	1.00	1.00	-	1.00	1.00	-	1.00	1.00	-	1.00
Purchasing	4.00	-	4.00	4.00	-	4.00	5.00	-	5.00	5.00	-	5.00
Revenue Management - City	2.00	-	2.00	2.00	-	2.00	2.00	-	2.00	2.00	-	2.00
Revenue Management - County	3.00	-	3.00	3.00	-	3.00	3.00	-	3.00	3.00	-	3.00
Utility Billing - Water	3.00	0.98	3.98	3.00	0.98	3.98	3.00	0.98	3.98	3.00	0.94	3.94
Utility Billing - Sewer	1.00	0.33	1.33	1.00	0.33	1.33	1.00	0.33	1.33	1.00	0.31	1.31
Total Finance	31.00	3.51	34.51	31.00	3.51	34.51	34.00	2.74	36.74	34.00	2.68	36.68
Information Technology												
Administration	6.00	1.00	7.00	6.00	1.00	7.00	7.00	1.00	8.00	9.00	0.50	9.50
Operations	20.00	1.55	21.55	20.00	1.55	21.55	20.00	1.05	21.05	22.00	-	22.00
Total Information Technology	26.00	2.55	28.55	26.00	2.55	28.55	27.00	2.05	29.05	31.00	0.50	31.50
Community Development												
Administration	3.10	0.63	3.73	3.10	0.63	3.73	2.10	0.63	2.73	2.10	0.63	2.73
Planning	7.00	0.80	7.80	8.00	0.80	8.80	9.00	-	9.00	9.00	-	9.00
Engineering	12.00	0.75	12.75	12.00	0.75	12.75	11.00	-	11.00	11.00	-	11.00
Building Inspections	13.00	-	13.00	12.00	-	12.00	13.00	-	13.00	13.00	-	13.00
Geographic Information Services - City	-	-	-	-	-	-	-	-	-	-	-	-
Transportation	2.50	-	2.50	2.50	-	2.50	5.50	0.75	6.25	5.50	0.75	6.25
Code Compliance	-	-	-	-	-	-	-	-	-	-	-	-
Capital Improvements	7.10	0.80	7.90	7.10	0.80	7.90	7.10	0.80	7.90	7.10	0.80	7.90
Total Community Development	44.70	2.98	47.68	44.70	2.98	47.68	47.70	2.18	49.88	47.70	2.18	49.88

Appendix F - Full-Time Equivalent (FTE) Summaries

Function/Department	ACTUAL - 2020			ORIGINAL BUDGET - 2021			REVISED BUDGET - 2021			ORIGINAL BUDGET - 2022		
	Full Time	Part Time	Total FTE	Full Time	Part Time	Total FTE	Full Time	Part Time	Total FTE	Full Time	Part Time	Total FTE
Combined City & County												
Police												
Administration	8.00	-	8.00	8.00	-	8.00	8.00	-	8.00	9.00	-	9.00
North Metro Task Force	3.00	0.50	3.50	3.00	0.50	3.50	3.00	0.50	3.50	3.00	0.50	3.50
Investigations	23.00	-	23.00	23.00	-	23.00	23.00	-	23.00	23.00	-	23.00
Patrol	72.00	-	72.00	72.00	-	72.00	72.00	-	72.00	71.00	-	71.00
Animal Services	4.00	-	4.00	4.00	-	4.00	4.00	-	4.00	4.00	-	4.00
Special Operations	8.00	-	8.00	8.00	-	8.00	8.00	-	8.00	8.00	-	8.00
Northwest Parkway	2.00	-	2.00	2.00	-	2.00	2.00	-	2.00	2.00	-	2.00
Traffic Unit	9.00	-	9.00	9.00	-	9.00	9.00	-	9.00	9.00	-	9.00
Flatiron Services Unit	5.00	-	5.00	5.00	-	5.00	5.00	-	5.00	5.00	-	5.00
Communications - Police	18.00	-	18.00	19.00	-	19.00	19.00	-	19.00	22.00	-	22.00
Communications - Fire	6.00	-	6.00	6.00	-	6.00	6.00	-	6.00	6.00	-	6.00
Event Center	1.00	-	1.00	1.00	-	1.00	1.00	-	1.00	1.00	-	1.00
Code Compliance	4.00	-	4.00	4.00	-	4.00	4.00	-	4.00	4.00	-	4.00
Civil	3.00	-	3.00	3.00	-	3.00	3.00	-	3.00	3.00	-	3.00
Court Security	7.00	-	7.00	7.00	-	7.00	7.00	-	7.00	7.00	-	7.00
Detention Administration	7.00	-	7.00	7.00	-	7.00	7.00	-	7.00	7.00	-	7.00
Transport	6.00	-	6.00	6.00	-	6.00	6.00	-	6.00	6.00	-	6.00
Detention Operations	39.00	-	39.00	39.00	-	39.00	39.00	-	39.00	40.00	-	40.00
Alternative Sentencing Unit	5.00	-	5.00	5.00	-	5.00	5.00	-	5.00	4.00	-	4.00
Training	6.00	-	6.00	6.00	-	6.00	6.00	-	6.00	8.00	-	8.00
Emergency Management	1.00	-	1.00	1.00	-	1.00	1.00	-	1.00			-
Building Maintenance	-	-	-	-	-	-	-	-	-	-	-	-
Property/Evidence	3.00	-	3.00	3.00	-	3.00	3.00	-	3.00	4.00	-	4.00
Total Public Safety - Police	240.00	0.50	240.50	241.00	0.50	241.50	241.00	0.50	241.50	246.00	0.50	246.50
Library & Cultural Affairs												
Arts & History	4.30	0.70	5.00	5.30	0.70	6.00	5.30	2.25	7.55	6.30	-	6.30
Museum	-	-	-	-	-	-	-	-	-	-	-	-
Public Library	14.70	14.65	29.35	14.70	14.65	29.35	15.70	14.65	30.35	16.70	15.50	32.20
CSU Extension	-	0.50	0.50	-	0.50	0.50	-	0.50	0.50	-	0.50	0.50
Total Library & Cultural Affairs	19.00	15.85	34.85	20.00	15.85	35.85	21.00	17.40	38.40	23.00	16.00	39.00
Open Space & Trails												
Open Space & Trails	3.00	0.65	3.65	3.00	0.65	3.65	3.00	0.65	3.65	4.00	0.65	4.65
Total Open Space & Trails	3.00	0.65	3.65	3.00	0.65	3.65	3.00	0.65	3.65	4.00	0.65	4.65
Park, Recreation & Senior Services												
Park Maintenance - Athletic Facilities	5.05	-	5.05	5.05	-	5.05	5.05	-	5.05	5.10	-	5.10
Park Maintenance - Forestry	3.42	-	3.42	3.42	-	3.42	3.42	-	3.42	3.51	-	3.51
Park Maintenance - Horticulture	8.77	-	8.77	8.77	-	8.77	8.77	-	8.77	8.70	-	8.70
Park Maintenance - Irrigation	9.66	-	9.66	9.66	-	9.66	10.66	-	10.66	11.71	-	11.71
Park Maintenance - Open Space	3.30	-	3.30	3.30	-	3.30	3.30	-	3.30	3.43	0.75	4.18
Park Maintenance - Structures/Playground	4.00	-	4.00	4.00	-	4.00	4.00	-	4.00	4.05	-	4.05
Park Maintenance - Turf Mowing	5.80	-	5.80	5.80	-	5.80	5.80	-	5.80	6.64	-	6.64
Seniors - Administration	2.61	-	2.61	2.61	-	2.61	2.61	-	2.61	2.61	-	2.61
Seniors - Community Services	1.17	-	1.17	1.17	-	1.17	1.17	-	1.17	1.17	-	1.17
Seniors - Transportation	3.22	0.80	4.02	3.22	0.80	4.02	3.22	0.80	4.02	3.22	0.80	4.02
Seniors - Nutrition	3.00	1.31	4.31	3.00	1.31	4.31	3.00	1.31	4.31	3.63	0.68	4.30
County Commons Cemetery	0.20	-	0.20	0.20	-	0.20	0.20	-	0.20	0.20	-	0.20
Cemetery Maintenance	1.00	-	1.00	1.00	-	1.00	1.00	-	1.00	2.00	-	2.00
Recreation Administration	1.10	-	1.10	1.10	-	1.10	1.10	-	1.10	1.10	-	1.10
Recreation Facilities and Programs	29.70	47.31	77.01	32.70	18.72	51.42	32.70	18.72	51.42	32.93	19.36	52.29
Total Recreation & Senior Services	82.00	49.42	131.42	85.00	20.83	105.83	86.00	20.83	106.83	90.00	21.58	111.58

Appendix F - Full-Time Equivalent (FTE) Summaries

Function/Department	ACTUAL - 2020			ORIGINAL BUDGET - 2021			REVISED BUDGET - 2021			ORIGINAL BUDGET - 2022		
	Full Time	Part Time	Total FTE	Full Time	Part Time	Total FTE	Full Time	Part Time	Total FTE	Full Time	Part Time	Total FTE
Combined City & County												
Public Works												
Administration - Public Works	2.50	-	2.50	2.50	-	2.50	2.50	-	2.50	3.40	-	3.40
Fleet Maintenance	12.00	-	12.00	12.00	-	12.00	12.00	-	12.00	11.00	-	11.00
Park Maintenance - Athletic Facilities	-	-	-	-	-	-	-	-	-	-	-	-
Park Maintenance - Forestry	-	-	-	-	-	-	-	-	-	-	-	-
Park Maintenance - Horticulture	-	-	-	-	-	-	-	-	-	-	-	-
Park Maintenance - Irrigation	-	-	-	-	-	-	-	-	-	-	-	-
Park Maintenance - Open Space	-	-	-	-	-	-	-	-	-	-	-	-
Park Maintenance - Structures/Playground	-	-	-	-	-	-	-	-	-	-	-	-
Park Maintenance - Turf Mowing	-	-	-	-	-	-	-	-	-	-	-	-
Cemetery Maintenance	-	-	-	-	-	-	-	-	-	-	-	-
Solid Waste & Recycling	-	-	-	-	-	-	-	-	-	-	-	-
Facility Maintenance	43.00	2.25	45.25	43.00	2.25	45.25	43.00	2.25	45.25	43.80	2.25	46.05
Streets - Maintenance of Condition	8.56	-	8.56	8.56	-	8.56	8.56	-	8.56	10.56	-	10.56
Streets - Snow and Ice Control	1.32	-	1.32	1.32	-	1.32	1.32	-	1.32	1.32	-	1.32
Streets - Traffic Control	7.82	-	7.82	7.82	-	7.82	7.82	-	7.82	7.82	-	7.82
Streets - Cleaning	2.42	-	2.42	2.42	-	2.42	2.42	-	2.42	2.42	-	2.42
Streets - Stormwater	1.88	-	1.88	1.88	-	1.88	1.88	-	1.88	1.88	-	1.88
Water Resources & Planning	1.75	-	1.75	1.75	-	1.75	1.75	-	1.75	1.75	-	1.75
Water - Treatment Plant	10.20	-	10.20	10.20	-	10.20	10.20	-	10.20	10.85	-	10.85
Water - Systems Operations & Maintenance	12.50	-	12.50	12.50	-	12.50	12.50	-	12.50	14.50	-	14.50
Water - Environmental Monitoring	7.75	-	7.75	7.75	-	7.75	7.75	-	7.75	7.75	-	7.75
Sewer - Treatment Plant	11.25	-	11.25	11.25	-	11.25	11.25	-	11.25	13.90	-	13.90
Sewer- Industrial Pretreatment	2.00	-	2.00	2.00	-	2.00	2.00	-	2.00	2.00	-	2.00
Sewer - System Operations & Maintenance	8.50	-	8.50	8.50	-	8.50	8.50	-	8.50	8.50	-	8.50
Sewer - Laboratory Operations	4.25	0.80	5.05	4.25	0.80	5.05	4.25	0.80	5.05	4.25	0.80	5.05
Storm Water - Sewer	3.00	-	3.00	3.00	-	3.00	3.00	-	3.00	3.00	-	3.00
Storm Water - Operations and Maintenance	2.00	-	2.00	2.00	-	2.00	2.00	-	2.00	2.00	-	2.00
Storm Water - Environmental Services	1.00	-	1.00	1.00	-	1.00	1.00	-	1.00	1.00	-	1.00
Water Reclamation Resources & Planning	2.25	-	2.25	2.25	-	2.25	2.25	-	2.25	2.25	-	2.25
Water Reclamation Supply	0.05	-	0.05	0.05	-	0.05	0.05	-	0.05	0.05	-	0.05
Total Public Works	146.00	3.05	149.05	146.00	3.05	149.05	146.00	3.05	149.05	154.00	3.05	157.05
Health and Human Services												
HS - Operations & Administration	6.53	0.30	6.83	5.46	0.30	5.76	7.20	-	7.20	7.20	-	7.20
HS - Adult Services	1.10	-	1.10	1.10	-	1.10	1.15	-	1.15	1.15	-	1.15
HS - Child Welfare	21.71	-	21.71	22.38	-	22.38	21.92	-	21.92	21.92	-	21.92
HS - Child Care Assistance	1.21	-	1.21	1.31	-	1.31	1.17	-	1.17	1.17	-	1.17
HS - Public Assistance	19.43	-	19.43	19.65	-	19.65	18.83	0.50	19.33	18.83	0.50	19.33
HS - Child Support Enforcement	3.70	1.00	4.70	3.65	1.00	4.65	4.15	0.50	4.65	4.15	0.50	4.65
HS - TANF Administration	2.18	-	2.18	2.18	-	2.18	2.18	-	2.18	2.18	-	2.18
HS - Workforce Center	12.25	0.80	13.05	12.45	0.80	13.25	12.48	0.80	13.28	12.48	0.80	13.28
Public Health Administration	5.07	-	5.07	4.00	-	4.00	4.77	0.60	5.37	4.77	0.60	5.37
Public Health & Planning	2.00	-	2.00	2.00	-	2.00	2.00	-	2.00	3.00	-	3.00
Reproductive Health	0.19	1.30	1.49	0.19	1.30	1.49	0.75	1.00	1.75	0.75	1.00	1.75
Disease Prevention	7.51	1.24	8.75	7.51	1.24	8.75	4.95	0.64	5.59	4.95	0.64	5.59
Children with Special Needs	0.20	-	0.20	0.20	-	0.20	-	-	-	-	-	-
Community Based Nursing	1.30	0.15	1.45	1.30	0.15	1.45	1.10	0.65	1.75	1.10	0.65	1.75
Women, Infants & Children	1.20	0.75	1.95	1.20	0.75	1.95	1.20	0.75	1.95	1.20	0.75	1.95
Environmental Health	3.88	-	3.88	4.88	-	4.88	4.88	-	4.88	4.88	-	4.88
Emergency Preparedness	1.12	0.56	1.68	1.12	0.56	1.68	3.12	0.56	3.68	3.12	0.56	3.68
Health Promotions	2.80	0.50	3.30	2.80	0.50	3.30	2.80	1.00	3.80	2.80	1.00	3.80
Vital Statistics	0.62	-	0.62	0.62	-	0.62	0.35	0.10	0.45	0.35	0.10	0.45
Total Health and Human Services	94.00	6.60	100.60	94.00	6.60	100.60	95.00	7.11	102.11	96.00	7.11	103.12
Total City & County	771.00	86.51	857.51	777.00	57.92	834.92	798.00	59.20	857.20	821.00	57.74	878.74

Appendix G - Interfund Activity

Receiving Fund	Expending Fund	Amount	Transaction Description
City General	Water	1,210,262	General government services provided by the General Fund based on an estimate of the amount of time invested in Water-related functions.
City General	Wastewater	1,012,030	General government services provided by the General Fund based on an estimate of the amount of time invested in Wastewater-related functions.
City General	Water Reclamation	86,146	General government services provided by the General Fund based on an estimate of the amount of time invested in Water Reclamation-related functions.
City General	Lodging Tax	450,000	100% of tax collected is designated for the maintenance of street landscapes for specific retail developments. Parks Maintenance activities are recorded in the General Fund.
City General	County General	3,201,349	General government services provided by the General Fund based on an estimate of the amount of time invested in County-related functions.
City General	County General	6,200,000	Covers expenditures in excess of revenues.
Total City General Fund		12,159,787	
Facility Maintenance	City General	2,596,607	Facility specific costs and sq. ft. allocation of general costs.
Facility Maintenance	Water	211,344	Facility specific costs and sq. ft. allocation of general costs.
Facility Maintenance	Wastewater	213,269	Facility specific costs and sq. ft. allocation of general costs.
Facility Maintenance	Recreation	1,352,847	Facility specific costs and sq. ft. allocation of general costs.
Facility Maintenance	County General	1,497,800	Facility specific costs and sq. ft. allocation of general costs.
Total Facility Maintenance Fund		5,871,867	
Recreation	City General	2,899,091	Subsidy for operations to cover costs above participation fees.
Total Recreation Fund		2,899,091	
Library	City General	201,229	Covers expenditures in excess of revenues.
Total Library Fund		201,229	
Street	County General	2,666,454	Replacement of the Road and Bridge Tax collected from predecessor counties.
Total Street Fund		2,666,454	
Development Agreements	Service Expansion Fee	605,759	Share of Service Expansion Fee based on Development Agreements.
Total Development Agreements Fund		605,759	
Debt Service	Capital Improvements	8,663,448	Portion of principal and interest payments due related to sales tax capital improvements.
Debt Service	Development Agreements	4,940,827	Debt service on Westcor obligation refinancing.
Total Debt Service Fund		13,604,275	
Cemetery	City General	123,753	Covers expenditures in excess of revenues.
Total Cemetery Fund		123,753	
Human Services	County General	498,300	Workforce Center - covers expenditures in excess of revenues.
Total Human Services Fund		498,300	
Grand Total Interfund Activity		38,630,515	

Appendix H

Intergovernmental & Community Funding

Organization	Actual 2020	Original Budget 2021	Revised Budget 2021	Original Budget 2022
HEALTH & HUMAN SVCS STATE FUNDED/MANDATED:				
Imagine!				
Mental Health Center of Boulder County, Inc.	\$ 1,447,216	\$ 1,520,144	\$ 1,520,144	\$ 1,541,545
Misc. HHS Direct Service Providers				
TOTAL HHS AGENCY OUTLAYS	\$ 1,447,216	\$ 1,520,144	\$ 1,520,144	\$ 1,541,545

COMMUNITY OUTLAY:				
Misc. Cultural Organization Outlays	\$ 17,151	\$ 15,923	\$ 15,923	\$ 15,293
TOTAL COMMUNITY AGENCY OUTLAYS	\$ 17,151	\$ 15,923	\$ 15,923	\$ 15,293

ORGANIZATION DUES:				
Broomfield Area Chamber of Commerce	\$ -	\$ 3,400	\$ 3,400	\$ 3,400
Colorado Communities for Climate Action (CC4CA)	10,000	10,000	10,000	10,000
Colorado Municipal League	38,916	40,200	40,200	40,200
Counties & Commissioners Acting Together	15,000	0	17,250	17,250
Denver Regional Council of Governments	22,200	22,200	22,200	22,200
Metro Mayors Caucus/ Civic Results	5,556	5,560	5,560	5,560
National Association of Counties	860	860	860	860
National League of Cities	4,688	4,700	4,700	4,700
North Area Transportation Alliance	2,400	2,880	2,880	2,880
Regional Air Quality Council	8,600	8,600	8,600	8,600
Supplemental Funding - Broomfield FISH	100,000	0	0	0
U.S. 36 Commuting Solutions	12,771	12,800	12,800	12,800
TOTAL ORGANIZATION DUES	\$ 220,991	\$ 111,200	\$ 128,450	\$ 128,450

TOTAL OUTSIDE AGENCY FUNDING	\$ 1,685,358	\$ 1,647,267	\$ 1,664,517	\$ 1,685,288
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*Note White=City Contribution

*Note Shaded=County Contribution

Appendix H

Intergovernmental & Community Funding

CITY COUNCIL SPECIAL EVENT FUNDING:	2022 Budget
A Precious Child Gala	\$ 1,500
Adams 12 Five Star	1,500
Bal Swan	1,500
Broomfield Days - Table Rental	200
Chamber Annual Summer BBQ Sponsorship	1,000
Council Annual Allowance for Community Relations	5,000
Dancing with the Broomfield Stars	1,000
DRCOG Awards Reception Sponsorship	800
Healthy Learning Paths Event	2,000
HOB Awards	800
Humane Society of Boulder Event	1,000
Mayor Annual Allowance for Community Relations	1,000
Metro North Event	1,000
Misc Expenses	5,000
North Metro Chamber Dinner Sponsorship	1,000
Sister City - Travel Expenses	12,000
Smart Community Annual Forum	500
Treats for 4th of July	3,200
TOTAL	\$ 40,000

Appendix I

Administrative Charges and Internal Service Allocations

<u>Facility Maintenance</u>	<u>2022 Budget</u>
<p>Allocations are charged to each major fund for Facility Maintenance services based on the square footage of the buildings maintained for each fund.</p>	
GENERAL FUND	\$ 2,596,607
<i>Municipal Center, Police Building, Depot Hill Museum, #12 Garden Center, Shops/Maintenance Building, Recycling Center, Library, Auditorium</i>	
WATER FUND	211,344
<i>Water Treatment Plant on 144th, Water Treatment Plant on 112th</i>	
SEWER FUND	213,269
<i>Wastewater Treatment Plant</i>	
RECREATION FUND	1,352,847
<i>Community Center, The Bay (Aquatics Park), Paul Derda Recreation Center</i>	
COUNTY FUND	1,497,800
<i>Detention Center, Courts Building, Health & Human Services, and Senior Services</i>	
Total Charges	\$ 5,871,867

<u>General Services for County Fund</u>	<u>2022 Budget</u>
<p>Allocations are charged to the County General Fund (County Fund) for centralized services provided by the City such as finance, human resources, legal, information technology and fleet maintenance. The amounts are based on the indirect cost allocation report prepared each year.</p>	
COUNTY FUND	\$ 3,201,349
Total Charges	\$ 3,201,349

<u>General Services for Utility Funds</u>	<u>2022 Budget</u>
<p>Allocations are charged to each utility fund (Water, Sewer and Water Reclamation) for centralized services provided by the City such as finance, human resources, legal, information technology, and fleet maintenance. The amounts are based on the indirect cost allocation report prepared each year.</p>	
WATER FUND	\$ 1,210,262
SEWER FUND	1,012,030
WATER RECLAMATION FUND	86,146
Total Charges	\$ 2,308,438

<u>General Services for Broomfield Urban Renewal Authority</u>	<u>2022 Budget</u>
<p>Allocations are charged to the Broomfield Urban Renewal Authority (BURA) for centralized services provided by the City such as project administration, finance, human resources, legal, and planning. The amounts are based on the indirect cost allocation report prepared each year.</p>	
BURA	\$ 3,740,284
Total Charges	\$ 3,740,284

APPENDIX J

LONG RANGE FINANCIAL PLAN 2021 - SUMMARY

2021 Financial Plan Update

The Financial Plan is an analytic tool to provide staff and decision makers with clear economic and financial data and metrics to inform policy decisions and provide clarity to the overall direction of the City and County and the various factors that influence, inhibit, and enhance that direction.

The plan is intended to link land use planning, demographic information, and financial planning. This linkage is achieved by coordinating financial planning with Broomfield's 2016 Comprehensive Plan. The purpose for this integration is to understand the potential financial implications of future land uses and plan accordingly to ensure that Broomfield remains a financially sustainable community that can afford to maintain existing levels of service in the future.

Although Broomfield maintains financial health, continued positive economic and revenue results are not guaranteed. Several factors can affect the continuation of positive results, including:

- Deviations from projected land uses detailed in the Comprehensive Plan
- Unforeseen effects of aging infrastructure
- Short-term and long-term economic conditions
- Broomfield's population demographics
- Changes in tax and revenue policy
- Increases in service levels and demands
- Changes in retail competition from Broomfield's neighboring communities

In order to continue to monitor Broomfield's financial health and sustainability, the Financial Plan incorporates a model that provides a summary of current and future financial states, and can be used to evaluate the financial impacts of land use decisions on an ongoing basis. The LRF data and metrics are intended to be part, not the only, evaluating factor of development decisions. Part of the update of the LRF is a goal of integrating the inputs and outputs to other information from colleague departments, such as Community Development and Economic Vitality and Development.

Approach

This financial model is intended to enable the City Council and staff to step back from the transactional, incremental process of the annual budget and specific development proposals to understand the current and long-term financial impacts of land use development and related strategies as one (1) consideration factor regarding development proposals. The updated Financial Plan intends to assist in developing and communicating strategic revenue and expenditure goals beyond a specific proposed development project, the one-year budget cycle, and even the five-year forecast planning cycle. It allows staff to have information on both the short-term and long-term in their consideration deliberations. Further, it allows for consideration of the varied choices with a development such as housing tenure, sustainability, business development character and uses, and market conditions based on the type of development.

The Financial Plan model links planned land use activity to the generalized financial benefits and costs, of those uses and activities in existing and future development. For example, residential land use has a mixed net impact on Broomfield's financial outlook. This net impact stems from residential areas costing more to provide services than it receives in taxes and revenues.

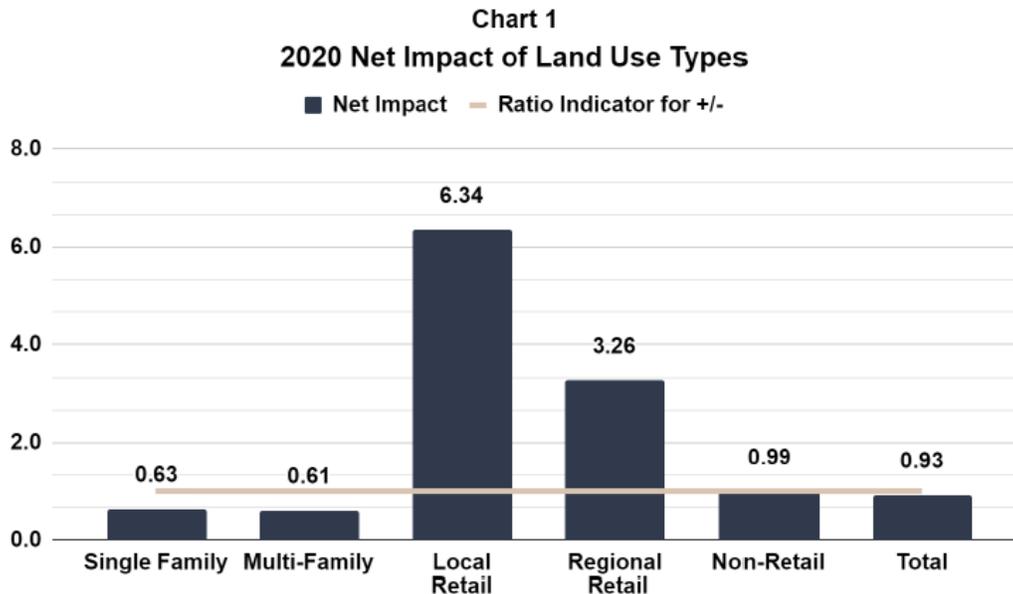
Illustrated in Chart 1, the single-family and multi-family residential provide 63 cents and 61 cents, respectively, of revenue for every dollar (\$) Broomfield spends on the cost of services for these land use categories. However, residential

LONG RANGE FINANCIAL PLAN 2021 - SUMMARY

units and the resulting activity and spending is part of the market demand for retail and commercial land uses that have positive net impacts on Broomfield's financial outlook.

Conversely, retail and commercial areas generate more in taxes and revenues than it costs Broomfield to provide services to those areas. It is the combination of these net impacts that determines Broomfield's overall financial outlook. It should be noted some commercial and retail uses, the market demand of these developments is support from patrons and visitors from outside of Broomfield.

A ratio of 1.00, shown by the tan line in Chart 1 indicates that revenues generated by the land use are equal to the cost of services allocated to the same land use. Ratios greater than 1.00 indicate a net positive ratio of revenues to expenditures whereas ratios less than 1.00 indicate services cost more than revenues generated.

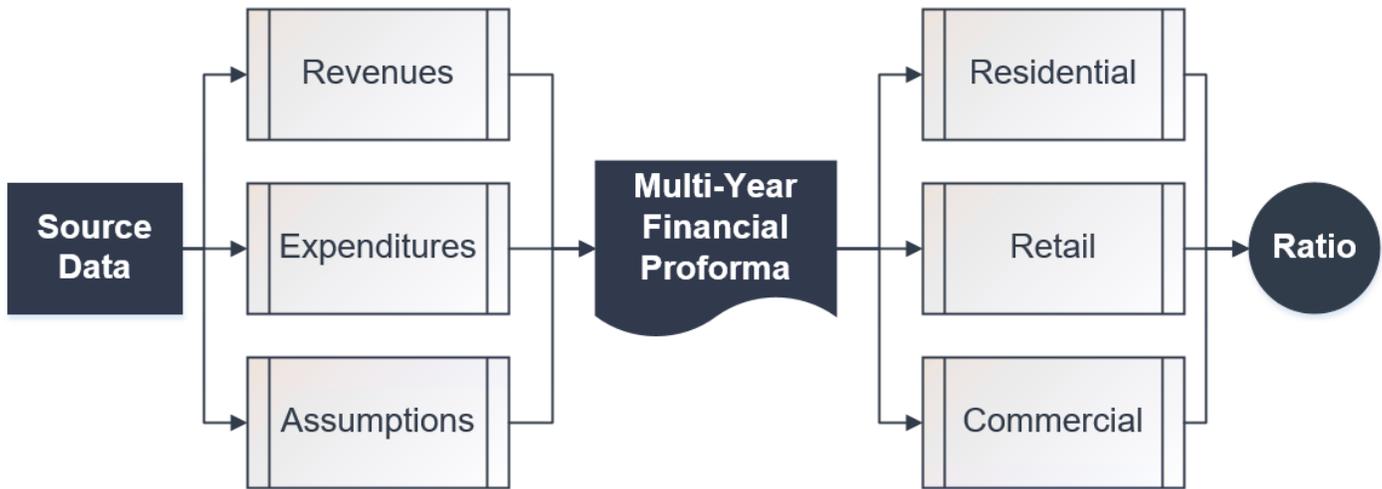


The total land use ratio was 1.02 in 2004, 1.11 in 2008, 1.04 in 2012, and 0.93 in 2020. This means that Broomfield received \$0.93 in revenues for every \$1.00 of expenditures in 2020. The decrease is in large part due to capital project expenses.

Financial Model

In order to continuously monitor Broomfield's financial health as land use decisions are made by the City Council, the Financial Plan contains an interactive model that can be used to evaluate the financial impacts of the land use decisions. The model includes general governmental-type fund operating and capital revenues and expenditures, staffing projections, and long-range financial projections. Revenue and expenditure data included in the models include: 2020 (actual numbers), 2021 (budget numbers), and projections until build-out. The key output of the model is the annual Revenue to Expenditure Ratio explained earlier. An illustration of how the financial model is built is shown below in Chart 2.

**Chart 2
Financial Model**



Broomfield’s Financial Health

The Financial Model indicates that Broomfield is financially healthy and, barring any significant deviations from planned uses of land or other major assumptions in the Financial Plan, is expected to maintain and sustain this health. This is largely due to sound fiscal practices, including:

- Projecting revenues conservatively
- Providing affordable service levels
- Funding ongoing, operating expenditures with ongoing, operating revenues
- Funding maintenance and replacement of capital equipment and infrastructure adequately
- Promoting a diversified mix of revenues
- Promoting a desired mix of land uses
- Ensuring growth pays for its own way
- Maintaining healthy levels of operating and debt service reserves
- Maintaining reserves for specific purposes, such as transportation improvements and facility expansion

Land Use Projections

Land use has been projected based on the Comprehensive Plan and Community Development’s projections. Each development area was analyzed for potential revenue and the cost of providing the same service level as Broomfield currently provides. Table 10 projects the land use by the five categories used in the ratio charts. The growth in the projected land use categories are associated with current plans and is, generally, located in developments in Arista, Interlocken, and the northeast quadrant of Broomfield (North Park, Palisade, Northlands, and the areas east of I-25).

LONG RANGE FINANCIAL PLAN 2021 - SUMMARY

Table 10

Square Feet by Land Use Type				
		2012	2020	Projected Build-Out
Residential	Single-Family	34,350,750	55,955,000	80,752,500
	Multi-Family	8,765,000	8,610,300	17,136,000
	Total	43,115,750	64,565,300	97,888,500
Commercial	Local Retail	1,927,500	3,142,720	5,286,200
	Regional Retail	2,556,130	1,757,802	1,806,802
	Commercial/Industrial	11,629,200	14,973,749	22,153,126
	Total	16,112,830	19,874,271	29,246,128

Table 11 shows that, by build-out, the allocation of land use is expected to grow mainly in the Retail/Commercial and Open Lands designations, consistent with the Comprehensive Plan. Residential land uses are only expected to grow from 34% to 37% of total land uses, while Retail/Commercial is expected to increase from 7% to 23% of total land use and Open Lands is projected to reach the goal of 40% of total land use.

Table 11

Broomfield's Land Use Types and Acreage Amounts						
Major Land Uses	2012		2019		Projected Build-Out	
	Acres	% of Total	Acres	% of Total	Acres	% of Total
Residential	8,138	34.0%	8,138	34.0%	8,727	36.5%
Office/Industrial/Non-Retail	1,098	4.6%	1,098	4.6%	4,521	18.9%
Local Retail	152	0.6%	152	0.6%	447	1.9%
Regional Retail/Malls	267	1.1%	267	1.1%	340	1.4%
Open Lands*	7,680	32.1%	7,680	32.1%	9,866	41.3%
Undeveloped Private Lands	6,566	27.5%	6,566	27.5%	-	0.0%
Total	23,901	100.0%	23,901	100.0%	23,901	100.0%

*Includes Boulder County IGA Open Lands

Revenue And Expenditure Projections

In Broomfield, a diverse revenue base, consistent economic growth, and conservative budget practices have all contributed to revenue growth that exceeds the rate of expenditure growth. As noted in Table 20, Broomfield's actual ratio of revenues to expenditures meets or exceeds 1.0 every year – an indicator of consistently solid overall financial health. The ratio fluctuations over time are mostly due to the timing of capital investments.

LONG RANGE FINANCIAL PLAN 2021 - SUMMARY

Table 20

Summary of Revenues & Expenditures			
2020 to Projected Build-Out			
	Total Revenues	Total Expenditures	Ratio
2020 Actual	\$ 184,952,739	\$ 199,248,478	0.93
2021 Projected	\$ 177,226,560	\$ 219,350,247	0.81
2025 Projected	\$ 207,976,856	\$ 203,066,505	1.02
2030 Projected	\$ 241,480,261	\$ 260,167,113	0.93
2035 Projected	\$ 277,283,587	\$ 260,734,814	1.06
Projected Build-Out	\$ 310,644,469	\$ 300,655,832	1.03

Revenue To Expenditure Ratio

In Table 26, 27 and 28, the Financial Model projects the ratio for revenues to expenditures at build-out. It shows that, at build-out, based on the amended Comprehensive Plan, Broomfield can maintain a ratio of revenues to expenditures of 1.04. Table 29 provides a historical snapshot of the projected build-out ratios at the 2005, 2009, and 2013 as compared to the current 2021 update.

Table 26

Financial Model for General Governmental Fund Types			
Residential Projected Build-Out	Major Land Use Categories		
	Single Family Residential	Multi-Family Residential	Total
Population	72,882	41,621	114,504
Total Revenues	\$ 126,321,380	\$ 32,731,085	\$ 159,052,465
% of Total	79%	21%	100%
Total Expenditures	\$ 180,072,912	\$ 53,913,383	\$ 233,986,295
% of Total	77%	23%	100%

Table 27

Financial Model for General Governmental Fund Types				
Commercial Projected Build-Out	Major Land Use Categories			
	Commercial Local Retail	Commercial Retail - Malls	Commercial Non-Retail	Total
Sq Foot of Buildings	5,286,200	1,806,802	22,153,126	29,246,128
Total Revenues	\$ 63,911,892	\$ 40,671,585	\$ 47,852,630	\$ 152,436,108
% of Total	42%	27%	31%	100%
Total Expenditures	\$ 8,811,160	\$ 11,449,920	\$ 46,408,457	\$ 66,669,537
% of Total	13%	17%	70%	100%

LONG RANGE FINANCIAL PLAN 2021 - SUMMARY

Table 28

Financial Model for General Governmental Fund Types			
Residential & Commercial Projected Build-Out	Major Land Use Categories		
	Residential	Commercial	Combined
Total Revenues	\$ 159,052,465	\$ 152,436,108	\$ 311,488,573
% of Total	51%	49%	100%
Total Expenditures	\$ 233,986,295	\$ 66,669,537	\$ 300,655,832
% of Total	78%	22%	100%
Total Revenues Less Expenditures	\$ (74,933,830)	\$ 85,766,571	\$ 10,832,741
Ratio of Revenues to Expenditures	0.68	2.29	1.04

Table 29

Projected Build-Out Ratios	
Report Years	Projected Build-Out Ratio
2005	1.11
2009	1.08
2013	1.08
2021	1.04

This appendix is a summary of the Long Range Financial Plan. The full version can be found on at <http://www.broomfield.org>.

Appendix K - Strategy Map

Guiding Statements & Plans

Mission Statement

Working in partnership with the community, the City & County of Broomfield provides excellent services in an efficient, respectful, and courteous manner to enhance and protect the environment and quality of life of Broomfield residents.

Guiding Values

- We are here to serve our residents as advocates and problem solvers.
- We always treat our residents and employees with dignity, respect, and equity.
- We are fiscally responsible.
- We are here to help Broomfield be a safe and enjoyable community filled with opportunity for residents and employees.
- We care and we show it through our positive manner.
- We respond quickly and we follow-up.
- We value vision, diversity, and progressive thinking.
- We encourage new ideas and suggestions.
- We maximize opportunities to advance the interest of the community as a whole.

2022 Council Priorities

- Affordable Housing
- Criminal Justice Reform
- Economic Vitality and Urban Renewal
- Oil & Gas
- Sustainability and Environment
- Transportation
- Human Services and Public Health
- Equity
- Elections

Comprehensive Plan

- Community Form & Identity
- Growth, Population, & Change
- Land Use
- Transportation
- Open Space, Parks, Recreation, & Trails
- Economic Development
- Community Services & Facilities
- Environmental Stewardship
- Housing
- Utilities
- Oil & Gas

Outcomes

Safe Community

Safety for residents, businesses, visitors, and the City & County workforce

Economic Vitality

A diverse and sustainable economy through housing, employment, and shopping opportunities

Health, Leisure, & Educational Opportunities

Healthy community with a broad spectrum of opportunities for recreation culture, education, and entertainment

Facilities & Transportation Infrastructure

Safe, well-maintained, effective, and attractive facilities, streets, parks, and utilities

Self- Sufficiency

Support for individuals and households requiring basic and temporary health and financial assistance leading to self-sufficiency

Environmental Stewardship

A regional leader in environmental stewardship, open space preservation, water and other natural resource management

Engaged & Fiscally Responsible Government

Innovative, responsive, efficient, and fiscally responsible government with an engaged community and workforce