

CITY AND COUNTY OF
BROOMFIELD, COLORADO

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ANNUAL BUDGET



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The Government Finance Officers Association of the United States and Canada (GFOA) presented an award of Distinguished Presentation to the City and County of Broomfield for its annual budget for the fiscal year beginning January 1, 2020.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, as we are submitting it to GFOA to determine its eligibility for another award.

GFOA AWARD



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

City and County of Broomfield

Colorado

For the Fiscal Year Beginning

January 1, 2020

Christopher P. Morrill

Executive Director

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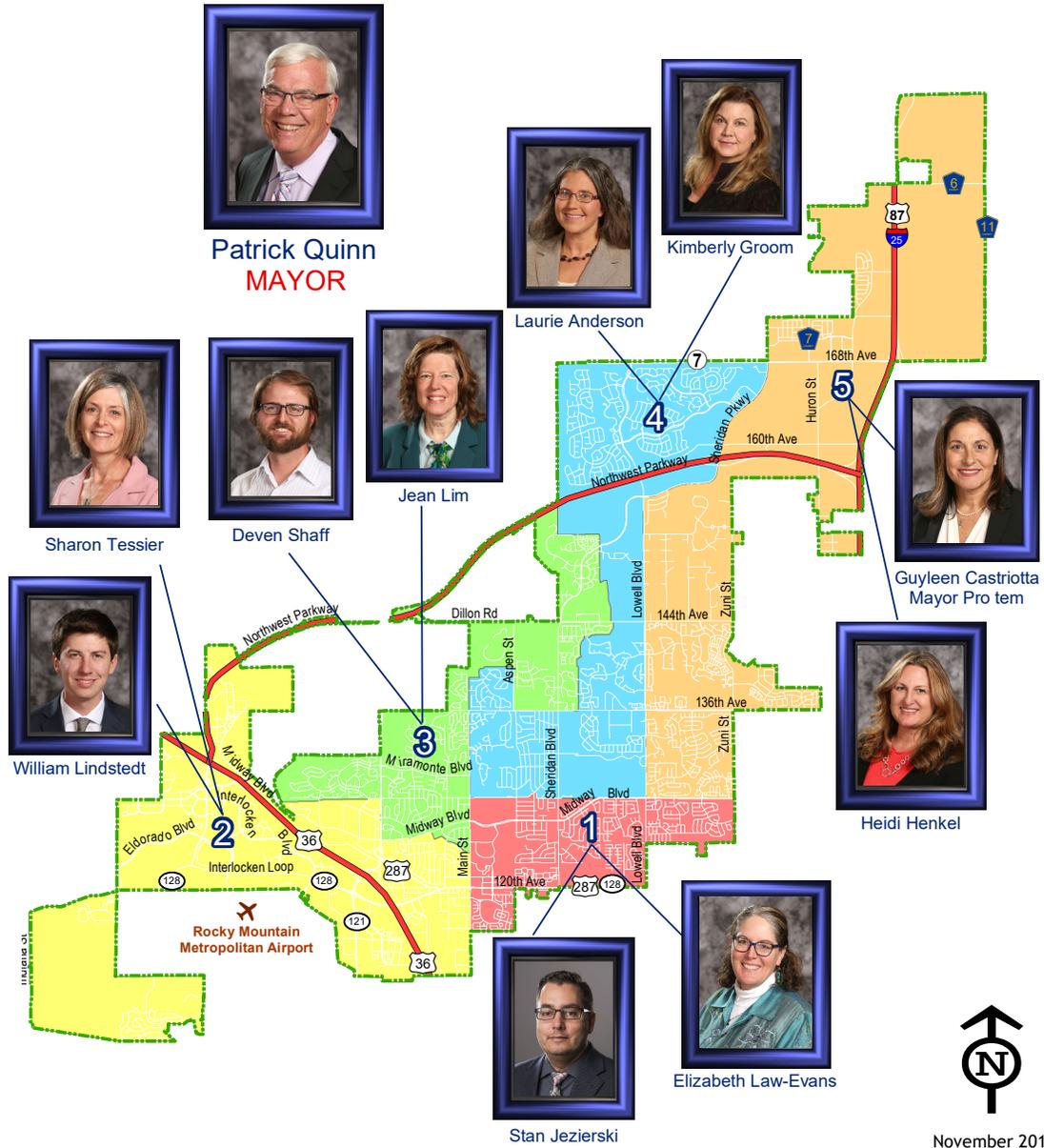
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MAYOR & CITY COUNCIL



Municipal Election Map of The City and County of Broomfield



November 2019

ORGANIZATIONAL CHART



CITY AND COUNTY OF BROOMFIELD GOVERNMENT *Organizational Chart*

BROOMFIELD COMMUNITY

CITY COUNCIL

CITY AND COUNTY ATTORNEY
SHAUN SULLIVAN

CITY AND COUNTY MANAGER
JENNIFER HOFFMAN

MUNICIPAL JUDGE
RANDALL DAVIS

DEPUTY CITY AND COUNTY MANAGER
JOHN HALL

- Economic Vitality
Jeff Romine
- Housing
Cheryl St.Clair
- Community Development
Engineering
Katie Allen
- Planning
 Anna Bertanzetti
- Strategic Initiatives
Tami Yellico
- Library
Kathryn Lynip
- Open Space and Trails
Kristan Pritz

DIRECT REPORT TO CITY AND COUNTY MANAGER

- Police Department
Chief Gary Creager
- Finance Department
Brenda Richey
- Performance and Internal Audit
Bernie Block
- Communications and Engagement
Carolyn Romero
- Special Projects (Diversity, Equity, Inclusion)
Vanessa Oldham
- Executive Operations Manager
Danee Brouillard

ASSISTANT CITY AND COUNTY MANAGER
ABBY YELLMAN

- Public Works
David Allen
- Health and Human Services
Human Services
Dan Casey
- Public Health
 Jason Vahling
- Parks, Rec, Senior Services
Clay Shuck
- Clerk and Recorder
Jennifer Robinson
- Assessor
Sandy Herbison
- Human Resources
Amy Collins (acting)
- Information Technology
Kateri Abeyta
- Courts
Julie McCarthy

revised Oct. 19, 2020

READER'S GUIDE

The budget serves as a policy document, financial plan, operational guide, and a communication tool. The document is intended to reflect the emphasis that the City and County of Broomfield places on excellent services delivered in an efficient, respectful, and courteous manner to all its citizens. These services are intended to maintain and enhance the quality of life that Broomfield citizens enjoy and have come to expect.

Changes from the Previous Year

As the organization responds to an ever-changing environment, staff make the necessary revisions to reflect the new climate. While it can be challenging to demonstrate the ongoing fiscal changes, staff attempts to capture and provide a meaningful format for the services delivered to the community.

The budget document has undergone several major changes this year.

- The document's color scheme and formatting have been updated to reflect Broomfield's graphic standards and to create a more modern look.
- The Table of Contents has been updated to provide information and bookmarks for subsections.
- A citywide list of significant changes has been incorporated after the budget message.
- Several sections of the document have been consolidated with subsections incorporated as necessary.
- The department overviews have been updated to provide a streamlined dashboard with information displayed visually and in bullet form.
- Links and bookmarks have been incorporated throughout the document to allow the reader to easily navigate the various components of the document and to access external sources.

Budget Document Organization

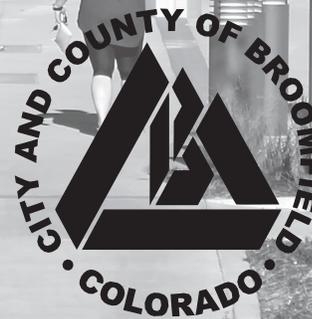
- **Budget Message:** A budget overview written by the City and County Manager.
 - The message includes information about the upcoming year and short-term factors that influenced the decisions affecting the development of the budget.
 - Includes a table of significant changes from the 2020 Original Budget.
- **Financial Strategy:** Highlights the strategies and processes that guide budget development.
- **Broomfield at a Glance:** Background, historical, and economic information about Broomfield.
- **Sources and Uses:** Provides detailed information on major revenue sources and major expenditure categories.
 - **Fund Summaries:** Provides description and financial summaries of each fund.
 - **Financial Details:** Summary financial data with sources and uses of funds from prior year (2019), current year budget (2020), and projected budget year (2021).
- **Department Overviews:** While the financial details section is arranged by fund, this section is organized by function to provide users with accessible operating information for each department and its divisions.
- **Capital Improvement Program:** Provides information on capital projects included in the budget. The project sheets include a project description, a five-year expenditure plan, and the impact projects have on the operating budget.
- **Other Entities:** Other entities are a variety of special districts, authorities, and corporations dedicated to financing additional projects and programs for Broomfield. The boards of directors for these organizations consist of City Council members. City and County employees serve as staff for these organizations and the same policies apply to their budgets:
 - Arista Local Improvement District
 - Broomfield Housing Authority
 - Broomfield Urban Renewal Authority (BURA)
 - Colorado Building Corporation
- **Appendix:** A collection of schedules and topic-specific information, including budget acronyms and terminology, the capital equipment purchase schedule, personnel summaries, intergovernmental and community funding, interfund activity and internal service allocations, and planning documents.

**BROOMFIELD
COMMUNITY
CENTER**

**CITY AND COUNTY OF
BROOMFIELD, COLORADO**

**2 0 2 1
ANNUAL BUDGET**

**BUDGET
MESSAGE**



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BUDGET MESSAGE

TO: Mayor and City Council
FROM: Jennifer Hoffman, City and County Manager
DATE: December 1, 2020
SUBJECT: **2021 Budget for the City and County of Broomfield**

Introduction

In 2020, the City and County of Broomfield experienced the simultaneous impacts of a global health pandemic and an associated economic downturn. Some of our citizens encountered unemployment, housing and food insecurities, along with the stresses of economic uncertainties. These challenges, combined with the increased visibility and awareness around racial disparities, have highlighted the importance of the essential services Broomfield currently offers and will continue into 2021.

Despite these challenges, Broomfield's response was swift and direct from the onset. Departments consciously reflected on their specific 2021 budget requests to consider only the immediate needs and voluntarily reduced operating budgets. Reductions in spending, deferring non-critical projects, while maintaining the health and safety of Broomfield's citizens was paramount in ensuring that Broomfield would be able to not only present a balanced budget, but do so without accessing the reserve funds. These efforts, in combination with the utilization of prior year fund balance, allowed Broomfield to continue to provide funding to maintain current service levels and to fund additional budget requests as detailed in the subsequent sections.

Broomfield's budget development process relies heavily on accurate forecasting and effective financial trend analysis. The City and County of Broomfield continues to utilize a conservative approach when implementing these key tools in the development of the budget, in the face of declining revenues, increased expenditures, and changes to operations, such as those that were directly affected by the pandemic. As we move forward into 2021, we will continue to address the challenges placed on our local economy without sacrificing key services such as public safety and ensuring adequate maintenance and support of Broomfield's water and sewer systems.

All of these efforts allow us to submit a balanced 2021 Annual Budget for the City and County of Broomfield. The 2021 Operating Budget focuses on Broomfield's essential needs and services, while maintaining conservative budgeting practices, and continuing to fund operating reserves at the target level of 16.67% of budgeted operating expenditures. Likewise, the 2021 Capital Budget sustains critical infrastructure projects and moves forward with other essential capital improvements. Broomfield remains committed to upholding its strong financial position.

As shown in Table 1, the 2021 budget includes expenditures of \$448.3 million, excluding interfund transfers. The 2021 revenue budget, excluding interfund transfers, is \$400.2 million and includes spending of fund balance and reserves for capital improvement projects and additional operating expenditures.

TABLE 1: Overview of 2020 Budget Compared to 2021 Budget

Total Budget Summary All Funds (Net of Interfund Transfers)					
Sources and Uses of Funds	Actual 2019	Original Budget 2020	Revised Budget 2020	Original Budget 2021	% Change 2020 Revised to 2021
Sources of Funds					
Beginning Balance	\$ 333,929,012	\$ 144,622,381	\$ 318,433,116	\$ 195,488,023	-38.61%
Revenues					
Annual Revenues	\$ 242,753,263	\$ 238,873,663	\$ 225,496,122	\$ 238,705,902	5.86%
Fiduciary Fund Contributions	140,819,933	15,978,581	159,357,572	160,407,261	0.66%
Transfer From Fund Reserves	18,642,577	8,884,827	13,443,132	1,070,000	-92.04%
Total Revenues	\$ 402,215,773	\$ 263,737,071	\$ 398,296,826	\$ 400,183,163	0.47%
Net Total Sources of Funds	\$ 736,144,785	\$ 408,359,452	\$ 716,729,942	\$ 595,671,186	-16.89%
Uses of Funds					
Expenditures					
Operating Budget	\$ 132,273,857	\$ 152,478,463	\$ 157,500,311	\$ 160,932,809	2.18%
Capital Improvements	103,769,624	58,260,723	162,259,125	92,864,285	-42.77%
Lease Purchase Payments	7,683,500	7,687,749	7,689,751	4,007,000	-47.89%
Debt Service - Bonds	23,159,670	23,178,537	23,178,537	23,191,838	0.06%
Fiduciary Funds Expenditures	144,635,121	17,859,133	164,236,470	163,663,389	-0.35%
Subtotal	\$ 411,521,772	\$ 259,464,605	\$ 514,864,194	\$ 444,659,321	-13.64%
Total Uses of Funds	\$ 411,521,772	\$ 259,464,605	\$ 514,864,194	\$ 444,659,321	-13.64%
Additions to Reserves	\$ 6,189,897	\$ 5,341,099	\$ 6,377,725	\$ 3,661,964	-42.58%
Net Total Uses of Funds	\$ 417,711,669	\$ 264,805,704	\$ 521,241,919	\$ 448,321,285	-13.99%
Ending Balance	\$ 318,433,116	\$ 143,553,748	\$ 195,488,023	\$ 147,349,901	-24.62%

Key Factors Influencing the 2021 Budget

- **Health Insurance Premiums:** The self-funded health insurance plan for employees will see an increase in premiums in 2021. As a result, Broomfield’s contribution to this plan will increase approximately 17.6% or \$1.6M.
- **Job Market:** In past years when the job market was strong, the Broomfield personnel budget would include budgeted attrition (i.e. personnel vacancy savings). In anticipation of shifts of the 2021 job market and reduced turnover, the 2021 Annual Budget does not include an attrition component and therefore increases the personnel budget by approximately \$1.96 million from the 2020 Original Budget.
- **New/Expanded Facilities:** In 2020, construction for both the new Service Center and the Broomfield Community Center (BCC) was completed mid-year. A full year of increased personnel and supplies are included in the 2021 Annual Budget to fully operate both facilities into service.

Key Initiatives for 2021

Goals and initiatives funded in the 2021 Annual Budget are based on community feedback, City Council direction, and other planning documents including, but not limited to: City Council priorities, Broomfield’s Comprehensive Plan, and Broomfield’s statement of mission and values. Taken together and to communicate the budget clearly, staff has distilled the numerous objectives into seven (7) initiatives in simple and clear terms that are meaningful to Broomfield residents. These outcomes are:

- Safe community
- Economic vitality
- Health, leisure, and educational opportunities
- Facilities and effective transportation infrastructure
- Self-sufficiency
- Environmental stewardship
- Engaged and fiscally responsible government

The City and County budget continues funding to meet the community outcomes from prior years. Each of these outcomes is briefly described in the subsequent sections, along with key work plan initiatives for 2021.



SAFE COMMUNITY

Safety for residents, businesses, visitors, and the City and County workforce

- The Police Department’s 2021 budget includes a Communications Manager position, 1.0 FTE, to provide additional coordination and support to the department’s Dispatch Unit.
- Additional funding to maintain and upgrade dispatch equipment is also included in the 2021 Annual Budget. These expenses will be funded through outside revenue from the E911 Authority.



ECONOMIC VITALITY

A diverse and sustainable economy through housing, employment, and shopping opportunities

- The Enhance Broomfield program was modified in 2020 resulting in the support of approximately 130 local businesses and impacting more than 600 jobs. The 2020 Revised Budget includes \$618,300 to help support local businesses during the COVID19 public health crisis. The 2021 Annual Budget includes \$100,000 to continue this program.



HEALTH, LEISURE & EDUCATIONAL OPPORTUNITIES

Healthy community with a broad spectrum of opportunities for recreation, culture, education, and entertainment

- As a result of the reopening of the Broomfield Community Center, the 2021 Annual Budget includes additional expenditures needed to accommodate the expanded facility. These expenditures include an additional 3.80 FTEs, \$1.2 million in additional temporary salaries, and funding for supplies and contractual services.
- In response to the COVID19 pandemic, 8.0 Limited-Term FTEs are included in the 2020 Revised Budget. These positions will continue into 2021 and will aid in contact tracing and investigation, epidemiology efforts, communication, data analysis, and nursing assistance.



FACILITIES AND TRANSPORTATION INFRASTRUCTURE

Safe, well-maintained, efficient and attractive facilities, streets, parks, trails, open space and utilities

- Based on community feedback, the Public Works Department’s 2020 Revised and 2021 Budget includes additional funding to enhance the snow and ice removal program. An additional \$369,700 was included in the 2021 Annual Budget for these efforts.
- Transportation improvements continue to be a priority in Broomfield. As such the 2020 Revised and 2021 Budgets include various transportation capital projects as identified in the Capital Improvement Program section. Outside revenue sources have been identified to fund many of these improvements and additional funding is continually being pursued for future projects.



SELF SUFFICIENCY

Support for individuals and households requiring basic and temporary housing and financial assistance leading to self-sufficiency

- The 2020 Revised and 2021 Annual Budgets include increased funding for Human Services client benefits for the Child Care Assistance program, Food Assistance program, and Temporary Assistance for Needy Families (TANF). These increases total approximately \$1.16 million and include offsetting revenue.
- The City and County has recognized the lack of affordable housing options in the community and its importance. The 2020 Revised Budget allocated \$1 million towards future affordable housing. This funding will be allocated to various affordable housing projects in the community as determined by the Broomfield Housing Authority Board.



ENVIRONMENTAL STEWARDSHIP

A regional leader in environmental stewardship, open space preservation, water, and other natural resource management

- The Sustainability Division was created under the Strategic Initiatives Department in 2020. This division has approximately \$96,000 in the 2021 Annual Budget to complete an Energy Savings Assessment.
- A Community Sustainability Manager position, 1.0 FTE, is also included in the 2020 Revised Budget in the newly created Sustainability Division. This position will assist Broomfield in meeting goals for sustainability practices citywide.
- To help promote the use of electric vehicles in Broomfield, the 2020 and 2021 Capital Improvement Budgets include funding for three electric vehicle charging stations as a pilot program.
- As a part of the annual vehicle replacement program, two vehicles that are scheduled for replacement in 2021 will be replaced with hybrid vehicles.



ENGAGED & FISCALLY RESPONSIBLE.

Innovative, responsive, efficient, and fiscally responsible government with an engaged community and workforce

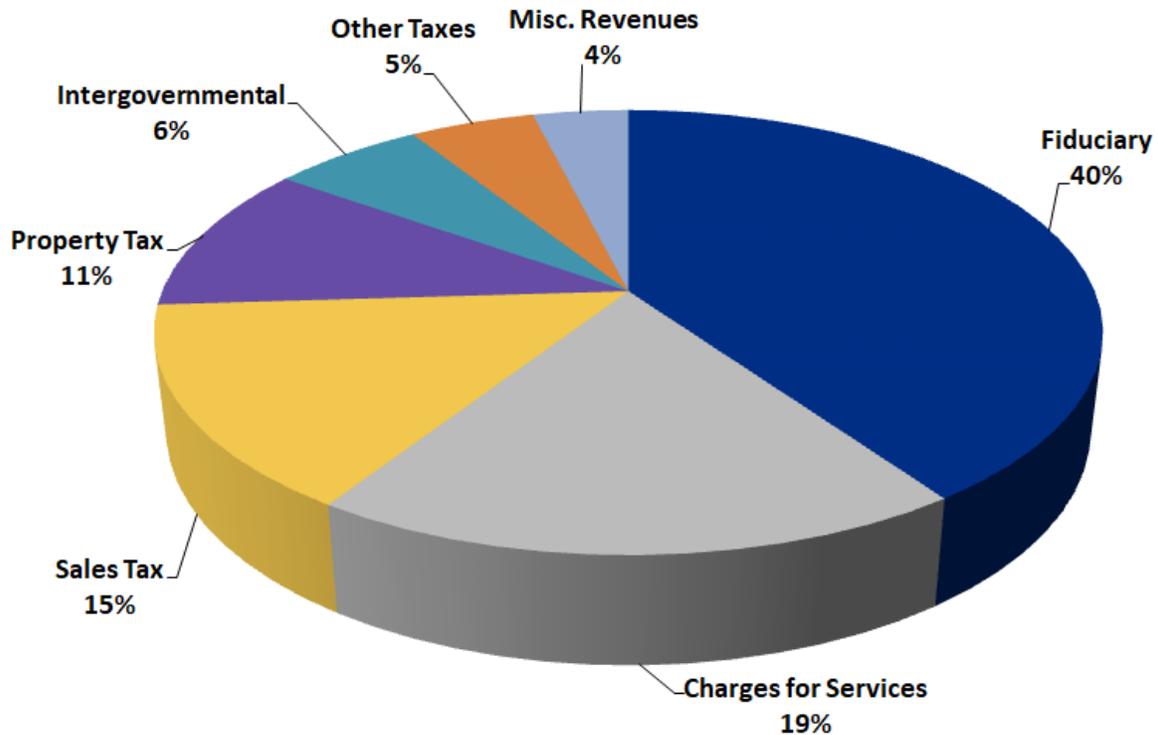
- A Citizen Survey is conducted in Broomfield every three years. The survey is administered to residents and provides them with the opportunity to rate the quality of life in Broomfield, as well as the quality and importance of community amenities, local performance, and service and community priorities. Funding for this survey in the amount of \$35,000 is included in the 2021 Annual Budget
- A position is included in the 2020 Revised Budget to help explore and improve diversity, equity, access, and inclusion in Broomfield. The budget also includes \$300,000 in 2021 for contractual services related to these efforts.

A full list of [2021 significant budget changes](#) can be found immediately following this budget message. These significant changes are also located in the specific department chapters.

Major Revenues

As shown in Figure 1, there are four sources of revenue that account for nearly 85% of the total revenues in the 2021 Budget: Fiduciary Contributions (40%), Charges for Services (19%), Sales Taxes (15%) and Property Taxes (11%). The purpose for these revenues and their corresponding allocation by fund are either guided by City Council policy (property tax and sales tax), by ordinance or state law (utility charges for service), or by the Governmental Accounting Standards Board (fiduciary contributions).

FIGURE 1
2021 Total Revenues by Source: \$400M



Charges for Services: Charges for Services revenue consists mostly of water and wastewater fees. It accounts for approximately 19% of the total revenues expected to be collected in 2021. These revenues are projected to increase by 19% over the 2020 Revised Estimates. This is partially due to the increase in Recreation revenues from the re-opening of the Broomfield Community Center and also the recovery from the COVID-19 pandemic. The increase also takes into account Utilities connection license fees which change annually based on the number of housing starts. A recommended rate increase for the monthly user fees in the water and sewer funds of 2.5% and 2.0%, respectively is included in the 2021 revenue projections. This increase is consistent with the Utility financial models and was anticipated in the rate analysis performed in 2012. The rate adjustment covers the increased cost of Denver Water, chemicals, and electricity/natural gas. The last service fee increase was in 2020. Utility license fee rate increases are not being recommended in 2021.

Sales Tax Revenue: Sales tax revenues are projected to be \$59.6 million in 2021, representing approximately 15% of the total revenue expected to be collected. This conservative increase is 2.35% higher than the 2020 Revised Budget. Broomfield’s projection anticipates slightly increased revenues as the economy begins to recover from the impacts of COVID-19.

Property Tax Revenue: Property tax revenue accounts for approximately 11% of the total revenues expected to be collected in 2021. Colorado statutes require property reappraisals every two years. The last reappraisal occurred in 2019 for taxes paid in 2020. In Colorado, the assessed value for commercial property is set at 29% of actual value while the residential assessed values are currently set at 7.15% of the market value, a reduction of 0.05% from prior years. The decrease in the residential assessed property tax value from 7.20% is due to the Gallagher Amendment. This is a primary reason why Broomfield’s commercial tax base is critical to the City and County’s revenue base. The amount anticipated to be collected is 0.13%, or approximately \$54,700, higher than the 2020 Revised Budget estimates. The 2021 property tax increase is due to the addition of new construction that was completed in 2020.

Fiduciary Contribution Revenue: Fiduciary contribution revenue accounts for approximately 40% of the total revenues projected in 2021. This large amount is mostly due to the Tax Passthrough funds that the City and County collects on behalf of other governments. This revenue is distributed to those local governments and therefore has offsetting associated expenses. The Tax Passthrough for 2021 is approximately \$143.1 million. The Tax Passthrough Fund was created in 2019 to comply with the Governmental Accounting Standards Board (GASB) and therefore was not included in the budget in prior years.

General Governmental Funds

Table 3 demonstrates the revenue and expenses of the General Governmental funds. These funds provide the most basic governmental services. These funds include the City and County General Funds, Recreation Fund, Health and Human Services Fund, and funds for Street Maintenance, Library, Cemetery, Facilities Maintenance, and Lodging Tax. The Utility funds are not included in these funds.

TABLE 3

2021 Budget General Governmental Operating Funds					
Sources and Uses of Funds	Actual 2019	Original Budget 2020	Revised Budget 2020	Original Budget 2021	% Change 2020 Revised to 2021
Beginning Balance, in excess of Reserves	\$ 12,844,805	\$ 8,035,291	\$ 19,456,739	\$ 9,753,130	-49.87%
Annual Revenues					
Taxes	\$ 81,264,201	\$ 80,800,499	\$ 78,418,352	\$ 83,926,708	7.02%
Intergovernmental	15,184,429	14,878,306	16,878,173	16,569,526	-1.83%
Charges for Services	17,764,733	17,651,346	14,583,640	19,379,442	32.88%
Other (Interest, Contributions, Fees)	6,077,489	5,964,187	5,806,253	4,965,882	-14.47%
Total Annual Revenues	\$ 120,290,852	\$ 119,294,338	\$ 115,686,418	\$ 124,841,558	7.91%
Annual Operating Expenditures					
Personnel	\$ 73,494,376	\$ 79,269,967	\$ 77,279,512	\$ 84,501,692	9.35%
Supplies	4,783,621	5,645,048	4,972,876	5,589,130	12.39%
Contractual	29,320,207	34,435,555	38,839,335	37,094,297	-4.49%
Lease Payments	3,629,947	3,631,722	3,632,668	4,007,000	10.30%
Total Annual Operating Expenditures	\$ 111,228,151	\$ 122,982,292	\$ 124,724,391	\$ 131,192,119	5.19%
Net Before Other Sources/(Uses) of Funds	\$ 9,062,701	\$ (3,687,954)	\$ (9,037,973)	\$ (6,350,561)	-29.73%
Other Sources/(Uses) of Funds					
Transfers to Reserves	\$ (1,215,819)	\$ (230,512)	\$ (236,759)	\$ (1,403,123)	492.64%
Transfers from Reserves	98,566	95,260	1,082,720	70,000	-93.53%
Interfund Transfers In	10,538,592	15,885,674	14,772,510	16,847,753	14.05%
Interfund Transfers Out	(11,872,106)	(17,397,271)	(16,284,107)	(16,847,753)	3.46%
Total Other Sources/(Uses) of Funds	\$ (2,450,767)	\$ (1,646,849)	\$ (665,636)	\$ (1,333,123)	100.28%
Net Annual Activity	\$ 6,611,934	\$ (5,334,803)	\$ (9,703,609)	\$ (7,683,684)	-20.82%
Ending Balance, in excess of Reserves	\$ 19,456,739	\$ 2,700,488	\$ 9,753,130	\$ 2,069,446	-78.78%

Using the basic elements of Zero-Based Budgeting of justifying expenditures; departments annually examine how they perform their work and consider the most cost effective way to utilize resources needed to maintain the high levels of service provided to Broomfield citizens. Historically, Broomfield has utilized the prior year ending fund balance to make transfers to fund necessary capital improvements. In 2020 and 2021, the prior year fund balance is utilized to fund additional operating expenses. The row in Figure 3 labeled “Net before Other Sources/Uses” shows that projected 2021 annual expenditures exceeds annual revenue by approximately \$6.4 million, therefore shifting the use of prior year fund balance to operating. The Ending Balance of \$2.1 million is in excess of the Reserve Balances for these funds.

Personnel Budget Changes

Personnel costs are the largest single component of Broomfield’s budgeted operating expenditures. Active management of these costs is an important element of managing the 2021 Budget. Broomfield’s budget approach manages total full-time equivalent positions (FTEs) based on workloads and service levels. The 2020 Revised Budget includes an additional 3.70 FTEs while the 2021 Budget includes a net decrease of 22.58 FTEs. This decrease is mainly due to the conversion of 29.38 part-time Recreation FTEs to temporary positions. The 2020 Revised and 2021 Annual

Budget new positions include the Director of Diversity, Equity, and Organizational Development, Community Sustainability Manager, Environmental Epidemiologist, Housing Program Specialist, Human Resources Generalist, eight Limited-Term Appointment positions related to the COVID19 pandemic, Housing Ombudsman, Arts Manager, Urban Planner, Records/Dispatch Manager, and 4 Recreation positions related to the re-opening of the Broomfield Community Center. The FTE changes by department are listed in Table 4.

TABLE 4

Total City and County Full-Time Equivalents (FTEs) (Including Limited Appointments)					
Department	2019 Actual	2020 Original Budget	2020 Revised Budget	2021 Original Budget	Change from 2020 Revised to 2021
Assessor	9.00	9.00	9.00	9.00	0.00
City & County Attorney	8.00	8.00	8.00	8.00	0.00
City & County Clerk	17.60	17.60	17.75	17.75	0.00
City Manager's Office	13.80	13.80	9.00	9.00	0.00
Communications	9.65	9.65	0.00	0.00	0.00
Community Development	56.33	57.33	47.68	47.68	0.00
Economic Vitality	3.00	3.00	3.00	3.00	0.00
Finance	37.51	37.51	34.51	34.51	0.00
Health and Human Services	93.10	92.60	100.60	100.60	0.00
Housing Authority	1.20	1.20	2.30	2.30	0.00
Information Technology	25.50	25.50	28.55	28.55	0.00
Library & Cultural Affairs	36.65	36.65	34.85	35.85	1.00
Municipal Court	3.65	3.65	3.65	3.65	0.00
Open Space & Trails	3.15	3.15	3.65	3.65	0.00
People & Innovation	10.00	10.00	28.00	28.00	0.00
Public Safety - Police	227.85	237.85	240.50	241.50	1.00
Public Works	181.18	191.80	149.05	149.05	0.00
Recreation & Senior Services	87.28	90.51	131.42	105.83	(25.59)
Strategic Initiatives	4.00	5.00	6.00	7.00	1.00
Total - City and County	828.45	853.80	857.51	834.92	(22.59)

Health insurance costs are forecasted to increase in 2021 for the self-funded health plan funded by the City and County. The premiums for the self funded plan will increase for both employees and Broomfield. Broomfield's share of the costs will increase by 17.6% and employees on a family plan will see their contributions increase by 8.8%. On average, the City and County pays 81.14% of the health care premium cost for the self-funded plan and employees pay 18.86%, which is comparable to other local municipalities. On average, other municipalities pay 78.90% of premiums and employees pay 21.10% for family coverage.

The 2021 Budget continues to provide additional funding for the closed General Employee Defined Benefit Pension plan. In 2020, this plan had seventy-three (73) participants. Fourteen (14) are active employees making contributions and fifty-nine (59) are retirees. The 2020 actuarial study for this plan indicated the unfunded actuarial liability is \$7.8 million and assumed a 10-year amortization schedule for the funding of this liability. While this amount changes annually based on the market value of plan investments, the 2021 Budget includes a \$1,058,099 payment into the plan, the required amount projected to retire this liability over a 10-year period. Staff believes this is prudent since the plan has been closed to new members for many years and projections suggest that very few active employees will remain on the plan beyond the 10 year horizon.

The 2021 Budget does not include a merit-based salary adjustment pool at this time. Future adjustments will be considered after additional data can demonstrate a more stabilized economy.

Five-Year Forecast for General Governmental Operating Funds

As shown in Table 5, a five-year forecast for the general governmental operating funds was developed to illustrate multi-year policy impacts. The forecast is not intended to be a five-year budget, but rather a model to evaluate the financial sustainability of the operating funds based on application of the projections in the 2021 Budget and assumptions regarding future revenues (projected growth in the retail base, building starts, inflation, etc.). The forecast illustrates that the general governmental operating funds will have sufficient revenues to support expenditures and meet projected future service needs.

TABLE 5

General Governmental Operating Funds						
Five-Year Forecast						
	2020 Revised Budget	2021 Budget	2022 Forecast	2023 Forecast	2024 Forecast	2025 Forecast
Beginning Balance, in excess of Reserves	\$19,456,739	\$9,753,130	\$2,069,446	\$963,457	\$2,637,074	\$7,882,702
Total Revenues	116,769,138	124,911,558	134,068,844	140,398,206	147,604,184	155,224,257
Operating Expenditures						
Total Operating Expenditures	(120,122,370)	(127,205,601)	(130,597,452)	(134,125,005)	(137,751,052)	(141,434,878)
Debt Service/Lease Payments	(3,632,668)	(4,007,000)	(4,011,250)	(4,011,500)	(4,004,250)	(4,004,500)
Operating Balance	(6,985,900)	(6,301,043)	(539,858)	2,261,701	5,848,882	9,784,879
Total Other Uses of Funds	(2,717,709)	(1,382,641)	(566,130)	(588,085)	(603,254)	(614,135)
Net Results of All Activity	(9,703,609)	(7,683,684)	(1,105,988)	1,673,616	5,245,628	9,170,744
Ending Balance, in excess of Reserves	9,753,130	2,069,446	963,458	2,637,073	7,882,702	17,053,446

*5-Year forecast includes 2021 Budget

Key forecast assumptions include:

- Revenue assumptions from the long-range financial plan
- Sales taxes based on incremental increase in retail square footage
- Building use taxes based on projected housing and commercial building starts
- Property tax mills projected to be reallocated from the Capital Improvement Fund to the City General Fund to help offset operational expenses. This need will be re-evaluated on an annual basis.
- Other revenues projected with average annual increase of 4.3%
- Current service levels with projected additional staff or resources
- Operating costs projected with an average annual increase of approximately 2.14%
- Personnel costs, including benefits, projected with an increase of 3.0% for all years
- All current debt service obligations are met and no additional general fund debt is projected. (For operating funds the debt burden is limited to the payments on Certificates of Participation for new facilities built during county transition. All other general governmental debt is paid through the capital debt service funds.)

Utility Operating Funds

Table 6 shows the operating expenditures for the Utility Funds (water, sewer, and reuse water). The Charges for Services revenue includes a recommended rate increase for the monthly user fees in the water and sewer funds of 2.5% and 2.0%, respectively.

The total annual operating expenditures for the utility funds show a 19.2% decrease for operating repair and maintenance capital expenditures. This is mostly due to the budget practice of funding the full amount of multi-year capital projects in the first year and rolling forward the unspent funds until the project is completed. Other operating expenditures for 2021 have increased. The following is a listing of the main contributing factors to that operating increase:

- Personnel costs are forecasted to increase by approximately 4.5% and is mainly due to health insurance premium increases
- Supplies expenditures have increased primarily due to the 2020 deferral of the Residential Meter Replacement Program due to COVID-19 as well as an increase in Water Treatment Plant chemicals needed to meet updated state mandated pH increase for lead and copper control.

TABLE 6

2021 Budget Utility Operating Funds					
Sources and Uses of Funds	Actual 2019	Original 2020	Revised Budget 2020	Original Budget 2021	% Change 2020 Revised to 2021
Beginning Balance, in excess of Reserves	\$ 30,536,022	\$ 19,836,220	\$ 29,224,717	\$ 19,749,768	-32.42%
Annual Revenues					
Charges for Services	\$ 27,511,431	\$ 30,141,234	\$ 30,148,598	\$ 30,999,591	2.82%
Other (Interest, Contributions, Fees)	1,288,696	614,272	739,607	481,427	-34.91%
Total Annual Revenues	\$ 28,927,299	\$ 30,755,506	\$ 30,888,205	\$ 31,481,018	1.92%
Annual Operating Expenditures					
Personnel	\$ 6,584,226	\$ 7,109,928	\$ 6,918,517	\$ 7,232,426	4.54%
Supplies	1,900,491	2,137,210	1,969,445	2,247,789	14.13%
Contractual	15,746,538	17,253,501	17,156,288	17,058,683	-0.57%
Operating Capital	4,780,148	10,785,794	14,522,878	11,729,842	-19.23%
Total Annual Operating Expenditures	\$ 29,011,403	\$ 37,286,433	\$ 40,567,128	\$ 38,268,740	-5.67%
Capital Expenditures					
Debt Service on Bonds	\$ 514,339	\$ 515,219	\$ 515,219	\$ 515,219	0.00%
Total Capital Expenditures	\$ 514,339	\$ 515,219	\$ 515,219	\$ 515,219	0.00%
Net Before Other Sources/(Uses) of Funds	\$ (598,443)	\$ (7,046,146)	\$ (10,194,142)	\$ (7,302,941)	-28.36%
Other Sources/(Uses) of Funds					
Transfers to Reserves	\$ (777,137)	\$ (1,687,191)	\$ (1,678,181)	\$ (1,732,751)	3.25%
Transfers from Reserves	64,275	2,100,000	2,397,374	-	-100.00%
Total Other Sources/(Uses) of Funds	\$ (712,862)	\$ 412,809	\$ 719,193	\$ (1,732,751)	-340.93%
Net Annual Activity	\$ (1,311,305)	\$ (6,633,337)	\$ (9,474,949)	\$ (9,035,692)	-4.64%
Ending Balance, in excess of Reserves	\$ 29,224,717	\$ 13,202,883	\$ 19,749,768	\$ 10,714,076	-45.75%

2021 Capital Improvements Program

The 2021 capital budgets for the General Governmental and Utility Funds are shown below. The five-year Capital Improvement Program (CIP) supports City Council’s priorities. Table 7 summarizes the requested budget for all capital funds.

TABLE 7

2021 Budget Summary			
General Governmental and Utility Capital Funds			
Sources and Uses of Funds	General Government Funds	Utility Funds	Total Capital Funds
Beginning Balance, in excess of Reserves	\$ 34,940,507	\$ 39,720,877	\$ 74,661,384
Annual Revenues			
Taxes	\$ 39,249,123	\$ -	\$ 39,249,123
Intergovernmental	8,187,420	-	8,187,420
Charges for Services	-	29,698,875	29,698,875
Other (Interest, Contributions, Fees)	3,878,459	1,604,978	5,483,437
Total Annual Revenues	\$ 51,315,002	\$ 31,303,853	\$ 82,618,855
Capital Expenditures			
Projects	\$ 51,253,445	\$ 41,610,840	\$ 92,864,285
Debt Service on Bonds	13,604,825	9,071,794	22,676,619
Total Capital Expenditures	\$ 64,858,270	\$ 50,682,634	\$ 115,540,904
Net Before Other Sources/(Uses) of Funds	\$ (13,543,268)	\$ (19,378,781)	\$ (32,922,049)
Other Sources/(Uses) of Funds			
Transfers to Reserves	\$ (526,090)	\$ -	\$ (526,090)
Transfers from Reserves	1,000,000	-	1,000,000
Interfund Transfers In	14,503,509	1,409,008	15,912,517
Interfund Transfers Out	(14,503,509)	(1,409,008)	(15,912,517)
Total Other Sources/(Uses) of Funds	\$ 473,910	\$ -	\$ 473,910
Net Annual Activity	\$ (13,069,358)	\$ (19,378,781)	\$ (32,448,139)
Ending Balance, in excess of Reserves	\$ 21,871,149	\$ 20,342,096	\$ 42,213,245

Highlights of significant projects in the 2020 Revised and 2021 Capital Improvements Budgets are as follows:

Building and Facility Projects: The 2020 Revised Budget includes \$4.3 million to complete the construction of the New Service Center building which opened in May 2020. This project started in 2018 and was cash funded from the Facilities Reserve, Water, and Sewer funds. The 2021 Annual Budget includes several repair and maintenance projects including \$313,000 for the restoration of the City and County building roof and approximately \$818,000 for rooftop unit HVAC replacements for the Library and Detention Center.

Open Space and Trails Projects: Design and construction of trail projects continues in 2020 and 2021. The 2020 Revised Budget includes \$2.2 million for a railroad crossing from Industrial Lane to Midway Boulevard that will connect the US 36 underpass at East Park to residential neighborhoods in the Lac Amora area. Also included in the 2020 Revised Budget is \$1.5 million to realign a section of the multi-use trail/US 36 bikeway in Frank Varra Park. The 2021 Annual Budget includes \$118,000 for trail design for the Broomfield Trail and Commerce Street Trail Connection with trail construction scheduled to begin in 2022.

Parks and Recreation Projects: The 2020 Revised Budget includes \$15.8 million to complete the reconstruction of the BCC which opened to the public in October 2020. The 2021 Annual Budget proposes \$4.2 million in funding for the first phase of the Anthem Community Park improvements. Park improvements will include lighted tennis and basketball courts, lighted baseball and softball fields, an inline skate park, parking, landscaping, and irrigation.

Transportation Projects: Providing a well connected and maintained multimodal transportation system is a priority in Broomfield. The 2020 Revised Budget includes \$28.2 million for the improvement of 144th/Dillon Road. This project is being completed in phases with the first phase scheduled to be completed by December 2020 and the second phase scheduled to be completed by Spring 2021. Also included in the 2020 Revised Budget are Transportation studies, assessments, and action plans including \$800,000 for the Transit Needs Assessment and Pilot, \$500,000 for the Midway Boulevard Multimodal Corridor Action Plan, and \$350,000 for the Active Transportation Wayfinding Pilot. These projects have a total of \$1.32 million in offsetting grant revenue budgeted in 2020.

The 2021 Annual Budget includes funding for intersection, roadway, sidewalk, and transit improvements including \$5.6 million for the 112th Avenue & Uptown Avenue roadway improvements, \$2.5 million for the US 287/120th Avenue transit access improvements, and \$1.2 million for the 120th Avenue pedestrian and roadway improvements. There is \$6.5 million in offsetting grant revenue in the 2021 Annual Budget for the 112th Avenue & Uptown Avenue roadway improvements and US 287/120th avenue transit access improvements projects. Also included in the 2021 Annual Budget is \$6.0 million for the Pavement Management/Street Sealing Program which includes \$3.7 million that was deferred from 2020 due to COVID-19.

Utility Projects: In the 2020 Revised Budget, the Water Fund includes \$26.7 million for Broomfield's share of the Windy Gap Storage Reservoir design and construction and \$12 million for the completion of the Water Treatment Facility Expansion. \$11.8 million is also included in the 2020 Sewer Fund budget for the North Area Force Main. The 2021 Annual Budget includes projects to meet growth needs including \$7 million in the Water Fund for construction of the Sienna Reservoir Pump Station and Pipeline and a total of \$12 million in the Sewer Fund for the construction of three lift stations in the Baseline and east I-25 areas. The Sewer fund also has \$4.3 million budgeted in 2021 to bring the first of four lift stations in compliance with the Colorado Department of Public Health and Environment.

Other CIP Projects: Improving the quality of life by enhancing and adding high-speed technologies is included in the 2020 Revised and 2021 Budgets with the Smart City Project; \$923,141 is budgeted in 2020 Revised and \$800,000 is budgeted in 2021. Also included in the 2020 Revised Budget is \$665,714 for funding the Enhance Broomfield Program. This program offers one-time grant awards to eligible Broomfield businesses to promote business success and has been an important program during COVID-19.

Reserves

The 2021 Budget reflects a continuation of funding reserves at levels exceeding the minimum required in the policy. Broomfield's reserve policy sets the minimum reserve at 10% of operating costs. The goal for both General Government and Utility Funds is 16.67% of current year expenditures for operations, debt service, and Certificates of Participation payments.

- The 2021 Budget has a combined City and County General Governmental Operating reserve balance of \$21.6 million or 16.67%
- The Utility Funds each meet the 16.67% goal with a combined operating reserve amount equal to \$4.5 million
- The Utility Funds also have a debt service reserve goal equal to three years' bond principal and interest payments
 - Each of these goals will be met, or exceeded, in the 2021 Budget

Conclusion

Broomfield is pleased to present a budget that continues to provide quality programs and services our residents have come to expect and enjoy. The 2021 Budget is balanced, meets all statutory requirements, adjusts to the current economy, and advances implementation of Broomfield's Comprehensive and Long-Range Financial Plans, as well as, City Council's priorities. The 2021 Budget helps to ensure that the City and County of Broomfield continues to be a great place to live and work and that Broomfield is, indeed, a quality community.

I want to acknowledge all of the staff members who assisted in the preparation of this comprehensive budget document. Their efforts and professionalism are most appreciated. And, I want to thank the Mayor and City Council for its policy leadership and proud commitment to Broomfield.

Respectfully submitted,



Jennifer Hoffman
City and County Manager

2021 SIGNIFICANT CHANGES

Department	Division	Description of Change	One-Time \$ Change	Ongoing \$ Change	FTE Change
Assessor	N/A	Appraisal Consulting	0	(18,400)	0.00
Assessor	N/A	Notices of Value (Reappraisal Year)	17,000	0	0.00
Department Total			\$ 17,000	\$ (18,400)	0.00
City & County Attorney	N/A	Consolidated Citywide Legal Services	0	170,000	0.00
City & County Attorney	N/A	Additional Outside Legal Services	300,000	0	0.00
Department Total			\$ 300,000	\$ 170,000	0.00
City & County Clerk	City Clerk	Recording & Licensing Specialist Part-time to Full-time Position	0	11,000	0.15
City & County Clerk	Elections	Election Judge Temporary Hours	20,000	0	0.00
City & County Clerk	Elections	Fewer Elections in 2021	(326,000)	0	0.00
City & County Clerk	Elections	Ballot Sorter Warranty	0	28,000	0.00
Department Total			\$ (306,000)	\$ 28,000	0.15
City & County Manager	Executive Management	COVID-Related Professional Services	100,000	0	0.00
City & County Manager	Executive Management	Legal Services Moved to Attorney Budget	0	(170,000)	0.00
City & County Manager	Executive Management	Position Reallocated to Strategic Initiatives Department	0	(204,200)	(1.00)
City & County Manager	Projects Administration	Housing Ombudsman Position	0	108,000	1.00
City & County Manager	All Divisions	Department Restructure	0	109,800	0.20
City & County Manager	Community Assistance Center	Division Moved to People & Innovation Department	0	(415,000)	(5.00)
Department Total			\$ 100,000	\$ (571,400)	(4.80)
Community Development	Administration	Administrative Coordinator Position Moved to Housing Authority	0	(7,000)	(0.10)
Community Development	Building Inspections	Expiration of Limited Term Combination Inspector Position	0	(62,000)	(1.00)
Community Development	CIP Admin	CIP Management Consultant	(44,900)	0	0.00
Community Development	Code Compliance	Division Moved to Police Department	0	(403,000)	(4.00)
Community Development	GIS	Division Moved to Information Technology Department	0	(540,000)	(4.55)
Community Development	Transportation	Transportation Advertising and Marketing	0	14,500	0.00
Community Development	Transportation	Transit Needs Assessment and Pilot Moved to CIP Budget	0	(150,000)	0.00
Community Development	All Divisions	Department Restructure	0	17,000	0.00
Department Total			\$ (44,900)	\$ (1,130,500)	(9.65)
Courts	District Attorney	District Attorney Services	0	349,207	0.00
Department Total			\$ -	\$ 349,207	0.00
Economic Vitality	N/A	Department Restructure	0	50,000	0.00
Department Total			\$ -	\$ 50,000	0.00
Finance	All Divisions	Travel and Training	(28,800)	0	0.00
Finance	All Divisions	Department Restructure	0	(67,000)	(1.00)
Finance	Revenue	Sales Tax Audit Fees	30,000	0	0.00
Finance	Risk	Uncovered Losses	0	(100,000)	0.00
Finance	Fiscal Services	Payroll Positions moved to People & Innovation Department	0	(200,000)	(2.00)
Department Total			\$ 1,200	\$ (367,000)	(3.00)
Human Services	Childcare Assistance	Childcare Assistance Client Benefits	0	184,700	0.00
Human Services	Public Assistance	Food Assistance Client Benefits	0	745,000	0.00
Human Services	TANF Administration	Temporary Assistance for Needy Families (TANF) Client Benefits	0	239,900	0.00
Human Services	Workforce	Workforce Specialist Limited-Term position	79,000	0	1.00
Department Total			\$ 79,000	\$ 1,169,600	1.00
Public Health & Environment	Public Health Administration	Environmental Epidemiologist Position	0	89,000	1.00
Public Health & Environment	Public Health Administration	COVID Testing	60,000	0	0.00
Public Health & Environment	Disease Prevention	COVID-Related Limited-Term Appointment Positions	550,000	0	6.00
Department Total			\$ 610,000	\$ 89,000	7.00

2021 SIGNIFICANT CHANGES

Department	Division	Description of Change	One-Time \$ Change	Ongoing \$ Change	FTE Change
Housing Authority	Housing Authority	Housing Program Specialist Position	0	96,000	1.00
Housing Authority	Housing Authority	Reallocation of Administrative Coordinator from Community Development	0	7,000	0.10
Department Total			\$ -	\$ 103,000	1.10
Information Technology	Administration	Travel and Training	(40,950)	0	0.00
Information Technology	Operations	Annual Fees For User Licenses	0	250,390	0.00
Information Technology	Operations	Annual Renewal of Software Licenses	0	73,830	0.00
Information Technology	Operations	Computer/Electronic-Related Services (Programming, Database Management, Survey Plats)	0	83,150	0.00
Information Technology	Operations	GIS Division Moved from Community Development Department	0	540,000	4.55
Information Technology	All Divisions	Department Restructure	0	(186,000)	(1.50)
Department Total			\$ (40,950)	\$ 761,370	3.05
Legislative		No significant changes	0	0	0.00
Department Total			\$ -	\$ -	0.00
Library & Cultural Affairs	Library	Temporary Position Hours	0	7,000	0.00
Library & Cultural Affairs	Library	Library Electronic Databases	0	(25,000)	0.00
Library & Cultural Affairs	Library	Books and Periodicals	0	11,000	0.00
Library & Cultural Affairs	Library	Courier Fees	0	12,000	0.00
Library & Cultural Affairs	CSU Extension	Master Gardener Hours	0	12,000	0.00
Library & Cultural Affairs	All Divisions	Department Restructure	0	(63,000)	(0.80)
Department Total			\$ -	\$ (46,000)	(0.80)
Open Space & Trails		New Administrative Analyst Position	0	47,400	0.65
Open Space & Trails		Administrative Analyst Position Reallocated to Public Works	0	(12,000)	(0.15)
Department Total			\$ -	\$ 35,400	0.50
Parks, Recreation, & Seniors	Parks Maintenance	Divisions Moved from Public Works Department	0	8,558,000	40.00
Parks, Recreation, & Seniors	Parks Maintenance	Travel and Training	(28,000)	0	0.00
Parks, Recreation, & Seniors	Parks Maintenance	Parks Water Utilities	0	166,000	0.00
Parks, Recreation, & Seniors	Parks Maintenance	Parks Mowing Contract	0	156,000	0.00
Parks, Recreation, & Seniors	Cemetery Maintenance	Division Moved from Public Works Department	0	186,000	1.00
Parks, Recreation, & Seniors	Seniors	Costs Related to Re-Opening of the Broomfield Community Center	0	12,000	0.00
Parks, Recreation, & Seniors	Recreation	Costs Related to Re-Opening of the Broomfield Community Center	0	1,365,000	0.00
Parks, Recreation, & Seniors	Recreation	Reallocate Part-Time Non-Benefited Hours to Temporary Hours	0	0	(29.38)
Parks, Recreation, & Seniors	Recreation	Travel and Training	(10,000)	0	0.00
Parks, Recreation, & Seniors	Recreation	Climbing Wall Removal	(9,500)	0	0.00
Parks, Recreation, & Seniors	Recreation	Youth Trips	0	44,000	0.00
Parks, Recreation, & Seniors	Recreation	Full Year of 2020 FTE Additions	0	80,000	0.00
Parks, Recreation, & Seniors	Recreation	Administrative Analyst Position Reallocated to Public Works	0	(8,000)	(0.10)
Parks, Recreation, & Seniors	Recreation	Recreation Supervisor Position	0	84,000	1.00
Parks, Recreation, & Seniors	Recreation	Lead Child Sitting Provider Position	0	47,000	0.80
Parks, Recreation, & Seniors	Recreation	Pool Manager Position	0	58,000	1.00
Parks, Recreation, & Seniors	Recreation	Recreation Coordinator Position	0	84,000	1.00
Department Total			\$ (47,500)	\$ 10,832,000	15.32
People & Innovation	All Divisions	Travel and Training	(31,000)	0	0.00
People & Innovation	HR	Citywide Training	(90,000)	0	0.00
People & Innovation	HR	Diversity, Equity and Inclusion	300,000	0	0.00
People & Innovation	HR	Payroll Positions Reallocated from Finance	0	200,000	2.00
People & Innovation	Insurance	Insurance Premiums	(20,000)	0	0.00
People & Innovation	Communications	Community Assistance Center Division Reallocated from City Manager's Office	0	425,000	5.00
People & Innovation	Communications	2021 Citizen Survey	35,000	0	0.00
People & Innovation	All Divisions	Department Restructure	87,000	(32,000)	1.35
Department Total			\$ 281,000	\$ 593,000	8.35

2021 SIGNIFICANT CHANGES

Department	Division	Description of Change	One-Time \$ Change	Ongoing \$ Change	FTE Change
Police	North Metro	North Metro Task Force Membership	0	50,000	0.00
Police	Communications - Police	Upgrades and Maintenance for Communications Equipment	26,000	200,000	0.00
Police	Detention Operations	Mental Health Contract	0	87,000	0.00
Police	All Divisions	Vehicle Maintenance Moved to Public Works - Fleet Division Budget	0	(264,000)	0.00
Police	All Divisions	Overtime Costs	0	80,000	0.00
Police	Training	Officer Training	0	25,000	0.00
Police	Building Maintenance	Building Maintenance Division Reallocated to Public Works - Facilities	0	(132,060)	(1.00)
Police	Patrol, Investigations, Special Operations	Full Year of 2020 FTE Additions	0	445,000	0.00
Police	All Divisions	Department Restructure	0	124,000	0.65
Police	Code Compliance	Code Compliance Division Reallocated from Community Development Department	0	384,000	4.00
Department Total			\$ 26,000	\$ 998,940	3.65
Public Works	Administration	Administrative Analyst Reallocated from Open Space and Parks & Recreation Departments	0	20,000	0.25
Public Works	Fleet	Unleaded and Diesel Fuel Usage	0	(28,240)	0.00
Public Works	Fleet	Police Fleet Vehicle Maintenance	0	78,500	0.00
Public Works	Fleet	GPS Fleet Tracking Software Moved to IT Budget	(53,500)	0	0.00
Public Works	Fleet	Full Year of 2020 FTE Additions	0	140,000	0.00
Public Works	Park Maintenance	Divisions Reallocated to Recreation	0	(8,558,000)	(40.00)
Public Works	Cemetery Maintenance	Division Reallocated to Recreation	0	(169,000)	(1.00)
Public Works	Solid Waste & Recycling	Spring Clean Up	0	44,000	0.00
Public Works	Solid Waste & Recycling	Recycling Center Hauling	0	13,560	0.00
Public Works	Facilities	Full Year of 2020 FTE Additions	0	80,000	0.00
Public Works	Facilities	Building Electricity	0	46,000	0.00
Public Works	Facilities	Chemical Supplies	0	10,800	0.00
Public Works	Facilities	Maintenance Division Reallocated from Police Department	0	132,000	1.00
Public Works	Facilities	Position Reallocated to Open Space and People & Innovation	0	(57,000)	(1.00)
Public Works	Streets	Gravel for Road Repairs	0	20,000	0.00
Public Works	Streets	Snow & Ice Removal	0	369,700	0.00
Public Works	Streets	Drainage Equipment Rental	0	20,000	0.00
Public Works	Water O & M	Residential Meter Replacement Program Support	0	23,590	0.00
Public Works	Water Resources	Northern Water Annual Assessment	0	130,800	0.00
Public Works	Water Supply	Denver Water	0	192,270	0.00
Public Works	Water Treatment	Chemical Supplies	0	118,380	0.00
Public Works	All Divisions	Department Restructure	0	(156,000)	(2.00)
Department Total			\$ (53,500)	\$ (7,528,640)	(42.75)
Strategic Initiatives	Oil and Gas	Oil & Gas Related Monitoring	0	780,000	0.00
Strategic Initiatives	Oil and Gas	Position Reallocated from City Manager's Office	0	204,200	1.00
Strategic Initiatives	Sustainability	Environmental Sustainability Studies	0	96,000	0.00
Strategic Initiatives	Sustainability	Community Sustainability Manager	0	110,000	1.00
Department Total			\$ -	\$ 1,190,200	2.00
Total of Significant Changes			\$921,350	\$6,707,777	(18.88)

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**BROOMFIELD
COMMUNITY
CENTER**

**CITY AND COUNTY OF
BROOMFIELD, COLORADO**

**2 0 2 1
ANNUAL BUDGET**

**FINANCIAL
STRATEGY**



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FINANCIAL STRATEGY

This section contains information about Broomfield's planning processes. It includes financial and non-financial policies, the basis of budgeting, and the budget process.

SHORT-TERM & LONG-TERM PLANNING PROCESSES

Broomfield's Mission Statement and Guiding Values

Broomfield's Mission Statement and Guiding Values, found in [Appendix K: Strategic Map](#), play an important role in the budget process. These values are one of the driving forces behind the service level the City and County provides for its citizens. The City and County budget supports this expected service level.

Council Focus Session

The City Council holds a Council Focus Session at the beginning of each year to identify both short- and long-term priorities for the current year and the upcoming budget development process. City Council reviews a progress report detailing the work completed on the short-term priorities for the current budget year. In addition to the City Council focus session in February, City Council holds Budget Study Sessions in the fall to ensure both short and long-term goals are being addressed in the budget process.

City & County Comprehensive Plan

Longer-term priorities are driven by the City and County Comprehensive Plan, which was updated in 2016. This dynamic 20-year policy serves as the principal planning document addressing Broomfield's goals and policies related to land use and other key community issues. These key issues and goals are summarized in 10 functional elements. This document is formally revised approximately every 10 years and is amended as needed to incorporate changes or updates. Every quarter, City Council reviews the progress of the action steps in the plan and evaluates progress in implementation. [Appendix E: Comprehensive Plan](#) summarizes the 10 functional elements of the plan and includes a vision statement, goals, and action plans for each area.

Strategic Map

The diagram in [Appendix K: Strategic Map](#) shows how Broomfield links the Mission Statement, Guiding Values, City Council Priorities, and the Comprehensive Plan to the Strategic Outcomes.

Five-Year Capital Improvements Plan

Capital infrastructure needs are projected in a Five-Year Capital Improvements Plan that is updated each spring. The plan includes capital rehabilitation and asset replacement needs as well as plans for new amenities, new facilities, and facilities expansions. The plan assists with forecasting needs for enhanced capital revenues, such as bond funding, to meet large infrastructure needs. Projects are added to the plan through Citizen Committees and department staff. Funded capital projects that advance City Council priorities are noted in the [Capital Improvements Section](#) of the budget document.

Long-Range Financial Plan

The City and County of Broomfield has also adopted a Long-Range Financial Plan (LRFP). The original plan was adopted in 2004 and will be updated approximately every five years. It was last updated in 2013 and staff will complete an additional update in 2021. The LRFP is a comprehensive land-use plan that projects financial sustainability at build-out. When Broomfield became a county in 2001, it became very difficult to annex additional land under state law. To create an appropriate and sustainable land use pattern that will provide the framework for our strategic planning and economic goals, Broomfield created an LRFP to review future estimates by five-year increments to estimated build-out. It incorporates the Comprehensive Plan and uses detailed 20-year rolling models to project both operating and capital revenue and expenditures. It is designed to be a dynamic tool to provide the City and County of Broomfield and its employees with a clear leadership direction. The prior updates are available on Broomfield's [website](#) and a summary of the 2013 Plan is located in [Appendix J: Long-Range Financial Plan - 2013 Summary](#).

Citizen Feedback

Finally, Broomfield also receives information from its citizens to help with short and long-term planning by conducting a citizen survey every three to five years that focuses on quality of service and policy direction. Where applicable, survey responses are compared with ratings from other municipalities to provide benchmarking data. Specific policy questions help City Council and management guide the budget to meet citizens' concerns and needs. Although citizen comments are invited at every City Council meeting throughout the year,

there are two City Council meetings where citizens can suggest changes and additions to the proposed budget both before and after its submission. Broomfield also has several Citizen Committees and Boards that meet throughout the year and provide a valuable source of planning direction for both short and long-term goals. The most current Citizen Survey was completed in 2018 and a summary of the results is located in [Appendix D: Citizen Survey - 2018 Summary](#). The full survey and results can be found on the City and County [website](#).

GENERAL BUDGET PROCESS

The fiscal year for Broomfield begins on the first day of January and ends on the last day of December each year. In the fall, the City and County Manager submits to the City Council (Council) a proposed operating and capital budget for the next fiscal year. The budget includes proposed expenditures and the means of financing them. Broomfield submits a balanced budget: the total of the proposed expenditures and provisions for contingencies shall not exceed the total of estimated sources of funds. Public hearings are conducted to obtain citizen comments. After the public hearing, Council may adopt the budget with or without amendment. In amending the budget, Council may make adjustments to programs or amounts, except expenditures required by law or for debt service.

Prior to December 14 each year, the budget is legally enacted through the passage of a resolution. The last date to certify tax levies is December 15. A certified copy of the budget must be filed with the State of Colorado Division of Local Government by January 30.

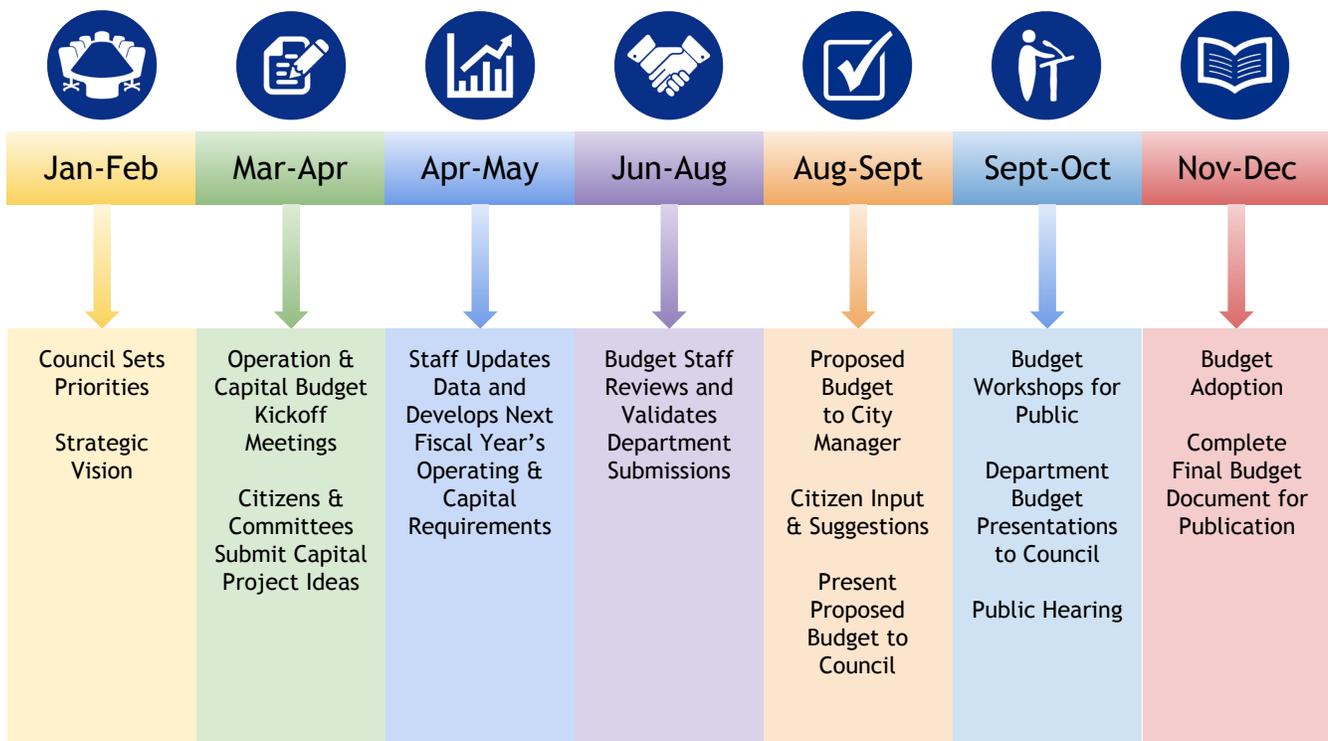
Once the budget has been enacted, the City and County Manager is authorized to transfer budgeted amounts among programs and departments within a fund. Any revisions that alter the total expenditures of any fund, however, must be approved by Council in the form of a Budget Amendment Resolution. Broomfield maintains an encumbrance accounting system as one technique of accomplishing budgetary control. If, during the fiscal year, the Manager certifies that there are new revenues available for appropriation, Council may pass a resolution to make supplemental appropriations up to the amount of such new revenue, using the same methodology as was used to adopt the original budget.

To meet a public emergency affecting life, health, property, or the public peace, Council may make emergency appropriations. Such appropriations may be made by emergency ordinance in accordance with provision of the Broomfield Charter. If revenues are unavailable to meet an emergency appropriation, Council may authorize the issuance of emergency notes which must be paid no later than the last day of the following fiscal year. All appropriations, except for Capital Expenditures Fund or Special Fund appropriations, shall lapse at year-end, per state statutes.

Budget Calendar

Although budget activity continues throughout the year, Figure 1 maps the formal process for adoption of the 2021 budget.

Figure 1



FISCAL POLICIES

The City and County of Broomfield uses the following policies in managing its financial and budget processes. The policies represent long-standing principles that have continually enabled the City and County to remain financially stable, even during economic downturns. These policies are reviewed annually and are updated as needed. The policies incorporate Governmental Financial Officers Association (GFOA) best practices. Below is a summary of each policy.

General Financial Policies

- Maintain and enhance the sound fiscal condition of the City and County
- Maintain a financially viable organization that can provide a desired level of both city and county governmental services
- Maintain financial flexibility in order to continually adapt to local and regional economic changes and community needs

Operating Budget Policies

- A preliminary budget calendar will be prepared no later than March 31 of each year
- An annual operating budget will be developed by verifying or conservatively projecting revenues and expenditures for the current and forthcoming fiscal year
- The City and County will adopt a balanced budget by December 14 of each year
- The budget is considered balanced when current operating expenditures (excluding one-time items) are paid for from current operating revenues

Revenue Policies

- The City and County will develop and maintain a diversified and stable revenue system to shelter it from short-term fluctuations in any one revenue source
- The City and County will estimate its annual revenues by an objective, analytical process, utilizing trends, sound judgment and statistical analyses as appropriate

Expenditure Policies

- The City and County will maintain a level of expenditures that will provide for the public well-being and safety of community residents

Utility Rates and Fees

- The City and County will set fees and user charges for each enterprise fund at a level that supports both direct and indirect costs of the activity. Indirect costs include the cost of annual depreciation of capital assets and overhead charges
- Utility license fees will be set to cover the cost of growth-related expenditures

Capital Improvement Budget Policies

- The City and County will project its equipment replacement and maintenance schedule needs for the next five years and will update this projection each year. From this projection, a maintenance and replacement schedule will be developed and followed
- The City and County will develop a multi-year plan for capital improvements, including Capital Improvement Program (CIP) design, development, implementation, and operating and maintenance costs
- The City and County will identify the estimated costs, potential funding sources, and projected annual operating costs for each capital project proposal before it is submitted to Council for approval
- The City and County will coordinate development of the capital improvement budget with the development of the operating budget. All costs for internal professional services required to implement the CIP will be included in the operating budget for the year in which the CIP is to be implemented

Short-Term Debt Policies

- The City and County may use short-term debt to satisfy temporary or emergency cash flow needs. All short-term borrowing will be subject to Council approval by ordinance or resolution

Long-Term Debt Policies

- Long-term borrowing will be used to finance capital improvements that cannot be funded from current revenues
- Proceeds from long-term debt will not be used for current, ongoing operations
- Debt limits are set in the City Charter
- Debt limits shall not exceed 10% of the City's assessed valuation

Reserve Policies

- The City and County's policy is to maintain operating fund reserves for general government funds at a minimum of 10% of operating expenditures and debt service. The goal is to maintain 16.67% (or two months) of operating expenditures and debt service expenditures
- Enterprise funds (utility funds) will maintain operating reserves at a minimum of 10% of operating expenditures. The goal is to achieve 16.67% (or two months) of operating expenditures. In addition, utility funds (water, sewer, water reclamation) will maintain fund balances equal to three years debt service expenditures. Finally, enterprise funds will maintain a reserve to cover "zero" coupon debt required by the sinking funds
- The primary purpose of these reserves is to protect the City's essential service programs and funding requirements during periods of economic downturn or other unforeseen catastrophic costs
- City Council approval is required before expending any reserves

Investment Policies

- The City and County's available cash will be invested in accordance with applicable laws, adopted investment policies, and with projected cash flow requirements

Fund Balance

- A fund balance is the difference between a fund's sources and uses of funds
- Portions of fund balance can be designated for specific purposes

Accounting, Auditing & Financial Reporting

- The City and County's accounting and financial reporting systems will be maintained in conformance with Generally Accepted Accounting Principles (GAAP) and Government Accounting Standards Board (GASB)
- A fixed asset system will be maintained to identify all City and County assets, their condition, historical cost, replacement value, and useful life
- Monthly financial reports will be submitted to the City Council and made available to the public
- Full and continuing disclosure will be provided in the general financial statements and bond representations
- A financial community credit rating of investment grade or higher will be maintained
- An annual audit will be performed by an independent public accounting firm with the subsequent issue of an official Comprehensive Annual Financial Report, including an audit opinion
- Internal audit will be performed regularly throughout the year

Basis of Budgeting

The Comprehensive Annual Financial Report (CAFR) shows the status of the City's finances on the basis of generally accepted accounting principles (GAAP). Budgets for all governmental funds (e.g., general fund) are adopted on a basis consistent with GAAP. The modified accrual basis is used for these funds and recognizes revenue when susceptible to accrual, i.e., when they become both measurable and available. "Measurable" means the amount of the transaction can be determined and "available" means collectible within the current period or soon enough thereafter to be used to pay liabilities of the current period. Expenditures are recorded when the related fund liability is incurred.

Budgets for enterprise funds (water, sewer, and water reclamation) and fiduciary funds (medical and pension funds) are adopted on a non-GAAP budgetary basis to fulfill statutory requirements. Principally, budgeting for the enterprise funds provides for a full accrual basis of accounting, capital expenditures and bond principal payments, but does not provide for depreciation or amortization. Under this method, revenues are recorded when earned and expenses are recorded at the time liabilities are incurred. Water and Wastewater services furnished to customers are recognized as revenue when provided.

Compliance with Amendment 1 of the Colorado State Constitution

The 2021 Budget complies with Amendment 1 of the state constitution, referred to as the Taxpayers' Bill of Rights (TABOR). Broomfield voters, through a general election, voted to exempt sales and use tax revenues, property tax revenues, services expansion fee revenues, and growth related revenues from Amendment 1. Amendment 1 also requires a reserve of 3% of general government spending. For 2021, these statutes require a reserve of \$4.47 million. This requirement is satisfied by the budgeted operating reserves of \$26.1 million. The emphasis on reserves helps the City and County maintain its financial position in a volatile economy.

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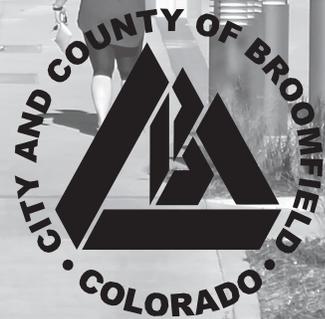
**BROOMFIELD
COMMUNITY
CENTER**

**CITY AND COUNTY OF
BROOMFIELD, COLORADO**

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ANNUAL BUDGET

**BROOMFIELD AT
A GLANCE**



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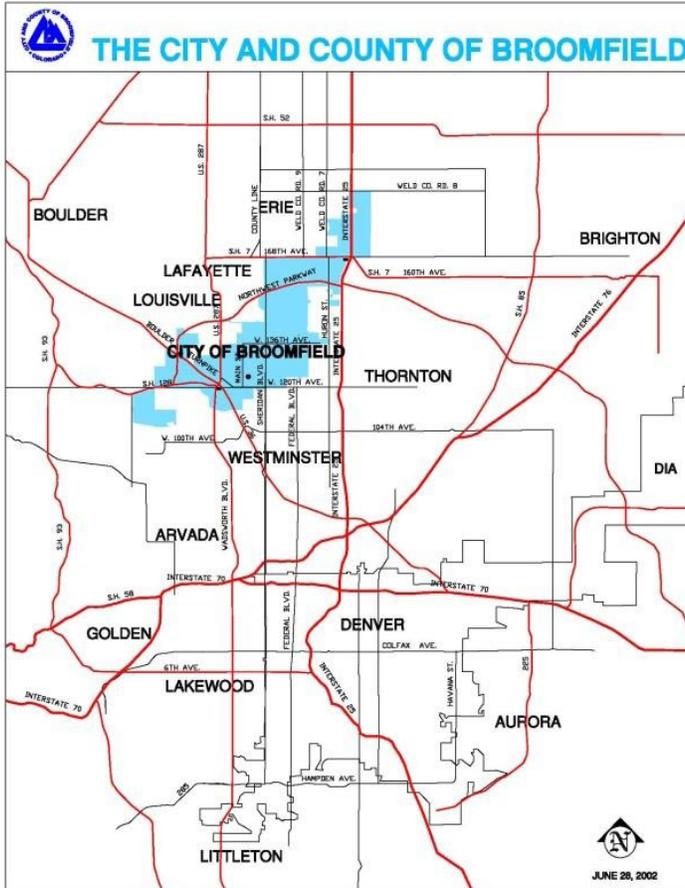


BROOMFIELD AT A GLANCE

OVERVIEW

Broomfield is a community located in the foothills of the Rocky Mountains along U.S. Highway 36, seventeen miles northwest of Denver and nine miles south of Boulder. Several major highways allow easy access from any direction to Broomfield.

With its prime location between Denver and Boulder, Broomfield is a desirable location for both families and businesses with easy access to the cultural amenities and educational opportunities in both cities. Broomfield has a highly educated and growing population and boasts many employment opportunities for both new and current residents.



HISTORY

The area around Broomfield became part of the United States in 1803 as part of the Louisiana Purchase. In 1876, the Broomfield area officially joined the union when Colorado became a state.

In 1885, Adolph Zang bought 4,000 acres of land in the vicinity of 120th Avenue and Old Wadsworth Boulevard. The existing railroad stop soon became known as “Zang’s Spur” as trains shipped locally grown grain to Zang Brewing Company in Denver. In the early twentieth century, the Denver and Interurban railway began passing through Broomfield, prompting the building of a depot.

In 1935, construction began on the Boulder Turnpike, one of the first paved roads in the area. Tolls paid for construction of the road from Wadsworth to Boulder.

Broomfield was then incorporated as a city in 1961 and established as a home-rule, Council-Manager form of government by charter in 1974. At that time, the City boundaries fell within four counties. Problems and confusion in accessing services prompted residents to seek relief in a constitutional amendment creating the City and County of Broomfield. In November 1998, citizens approved a statewide constitutional amendment to allow Broomfield to become a combined city and county. County operations officially began on Nov. 15, 2001.

CITY/COUNTY GOVERNMENT

Broomfield features a council-manager form of government. The City Council, which also functions as the County Board of Commissioners, consists of a ten member board with a mayor. Citizens elect two council members for each of Broomfield's five wards to serve staggered four year terms. The Mayor is the leader of the board and is elected at-large for a two-year term.

The City and County Manager, City and County Attorney, Municipal Judge, and several citizen boards report directly to City Council. The City and County Manager, as the chief executive officer of Broomfield's municipal government, implements the City Council's policy direction and administers City and County operations.

COMMUNITY PROFILE



Physical Profile (2019)

Land area (square miles)	33.58
Elevation	5,344
Population	71,860
Miles of streets	274.5
Taxable Assessed Valuation	\$1,518
Number of residential Units	30,558

Source: City & County of Broomfield Community Development Department

Parks/recreation areas (acres)	569
Open Space areas (acres)	5,439
Athletic fields/facilities (acres)	329

Source: City and County of Broomfield Open Space and Parks Maintenance Departments



Housing Profile (2019)

Median household income	\$111,400
Median monthly rent	\$1,786
Rent as a percent of household income	26.2%
Median home value	\$481,000

Source: U.S. Census Bureau



Public School Districts

- Adams 12 Five Star Schools
- Boulder Valley RE 2 School District
- Jefferson County R-1 Public School District
- St. Vrain Valley RE-1J School District



Educational Attainment (2019)

No diploma	3.7%
High school graduate	13.4%
Some college/Associate's degree	26.0%
Bachelor's degree	33.0%
Graduate or professional degree	23.9%

Source: U.S. Census Bureau



Primary Employers*

Century Link	1,850
Oracle	1,620
SCL Health	1,530
Hunter Douglas Window Fashions	980
Ball Corporation	960
Vail Resorts, Inc.	740
Danone North America	670
TSYS	580
VMware	500
Broadcom Inc.	500

Source: Broomfield 2020 Economic Profile

*Excludes government, retail, and education



Community Information (2019)

Median Age	38.9
Labor Force	40,520
Employed	39,528
Unemployment Rate	2.5%

Source: U.S. Census Bureau

Source: Colorado Department of Labor and Employment

Voter turnout (2018 General Election)	69.74%
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Source: CCOB Elections Division



Ethnic Origins (2019)

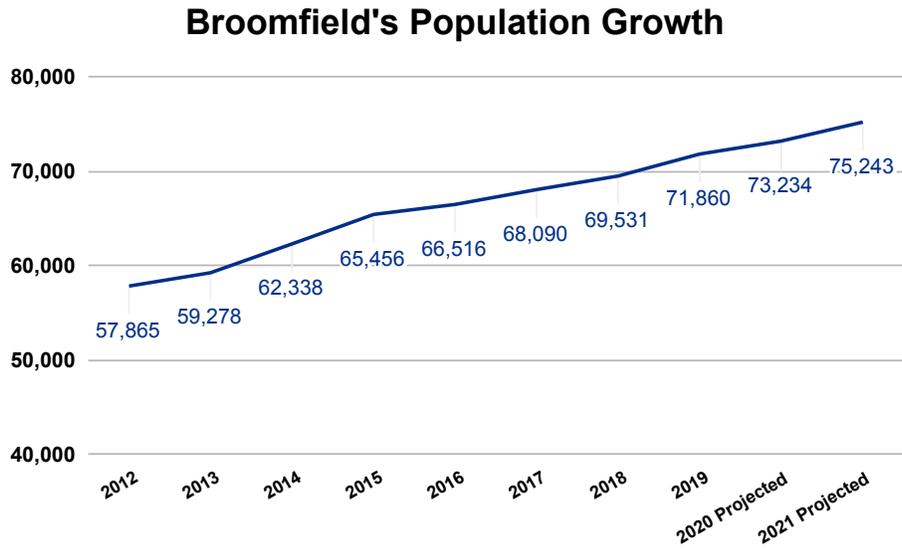
African American & Other:	1.5%
Asian	6.9%
Hispanic	12.7%
Native American	0.8%
Native Hawaiian/Other Pacific Islander	0.1%
Two or More Races	2.9%
White, not Hispanic	76.4%

Source: U.S. Census Bureau

Population Growth

According to the U.S. Census Bureau, Broomfield is the 12th largest county in Colorado. Over the past twenty years, Broomfield's population has nearly doubled, requiring a significant expansion of government services. This growth will slow in the next thirty years as the city and county fully builds out its land area. Figure 1 provides a summary of this population growth.

Figure 1



Source: City & County of Broomfield Community Development Department

ECONOMIC PROFILE

Broomfield's economy has been driven by significant growth in population and construction over the last five years. Although growth in the Denver Metro Area has been hit hard by the economic ramifications of the COVID-19 pandemic, it remains a significant factor in the economic climate.

Property Tax and Sales Tax

Figure 2 provides information on where Broomfield receives its tax revenue, listing the top ten property taxpayers, the assessed value of the property taxed, and the percent of total assessed valuation of that property.

Figure 2

Broomfield Top 10 Property Tax Payers			
Taxpayer	Type of Business	Assessed Valuation	% of Total
Flatiron Property Holding, LLC	Regional Retail Center	\$50,821,500	3.50%
Oracle America, Inc.	Technology-Software	49,655,190	3.42%
CenturyLink Communications Co., LLC	Telecommunications	28,084,300	1.93%
Public Service Co. of Colorado	Energy	21,670,600	1.49%
Mountain View Acquisition Group, LLC	Commercial Real Estate	21,108,910	1.45%
GV 385 Interlocken Owner, LLC	Foreign Limited Liability	20,010,000	1.38%
Sandoz Inc	Generic Pharmaceuticals	13,375,500	0.92%
Omni Interlocken Co., LLC	Leisure & Hospitality	12,956,580	0.91%
Hunter Douglas Window Fashions	Manufacturing	11,736,730	0.89%
M4 Eldorado Ridge, LLC	Commercial Real Estate	11,694,280	0.80%

Source: City and County of Broomfield - 2019 Comprehensive Annual Financial Report

Construction

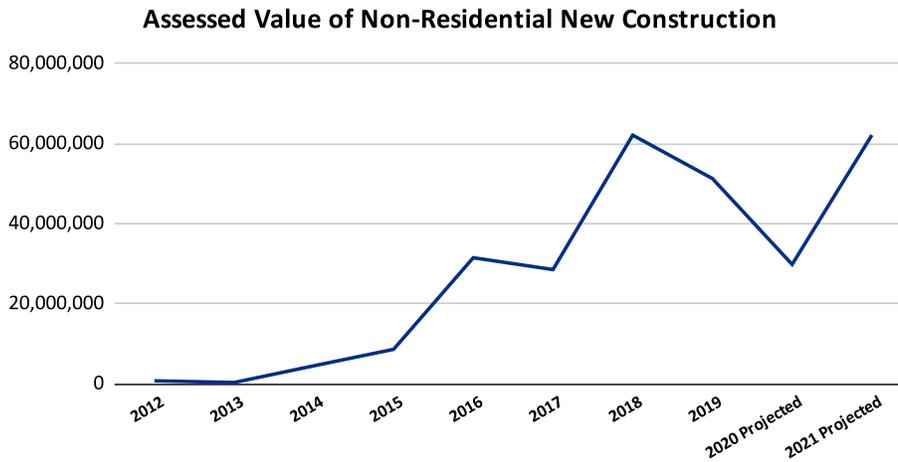
New construction is an indicator of trends in both the construction industry and the local economy. Both residential and commercial construction indicate a growing population and economy. New construction not only provides Broomfield with immediate revenue through permits and use tax collections but also increases the property tax base. Figure 3 provides information on the trend of residential construction permits and Figure 4 shows the trend of the assessed value of non-residential new construction.

Figure 3



Source: City & County of Broomfield Community Development Department

Figure 4



Source: City & County of Broomfield Community Development Department

ECONOMIC INDICATORS

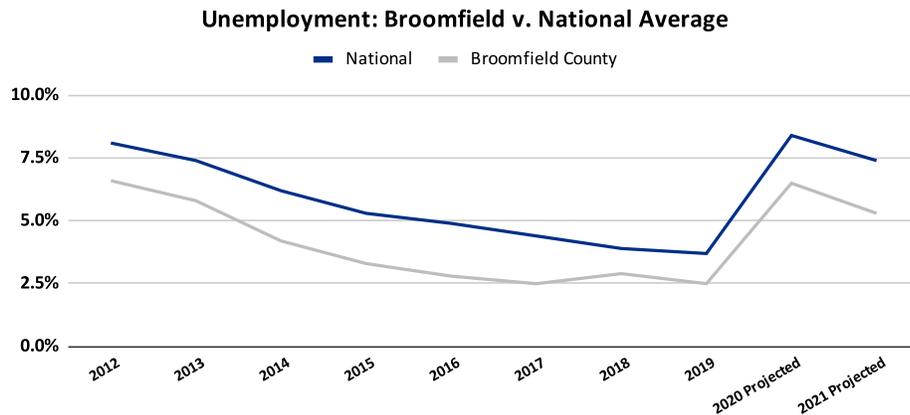
Inflation

Inflation is a general increase in the price of goods and services and a decrease in the purchasing power of money. The standard tool for tracking inflation over time is the Consumer Price Index (CPI), measured by the US Bureau of Labor Statistics. In recent years the CPI of the Denver metro area has been generally higher than the national average. In 2019, prices in the Denver metro area grew by 1.9% while prices in the United States grew by an average of 1.8%.

Unemployment

The unemployment rate measures the percent of the population that is willing and available to work, has actively searched for work in the past four weeks, but does not currently have work. The rate is calculated from surveys done by the US Bureau of Labor Statistics. Broomfield has generally had lower unemployment rates than the national averages for the past several years. In 2019, the unemployment rate in Broomfield was estimated to be 2.5%. Figure 5 illustrates the trend of the unemployment rate.

Figure 5



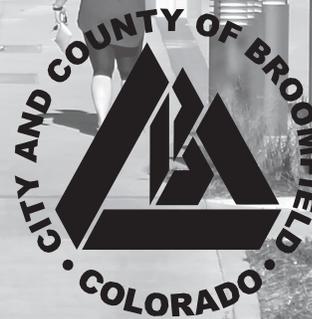
Sources: Colorado Office of State Planning & Budgeting; Broomfield 2019 Comprehensive Annual Financial

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**BROOMFIELD
COMMUNITY
CENTER**

**CITY AND COUNTY OF
BROOMFIELD, COLORADO
2 0 2 1
ANNUAL BUDGET**

**SOURCES &
USES**



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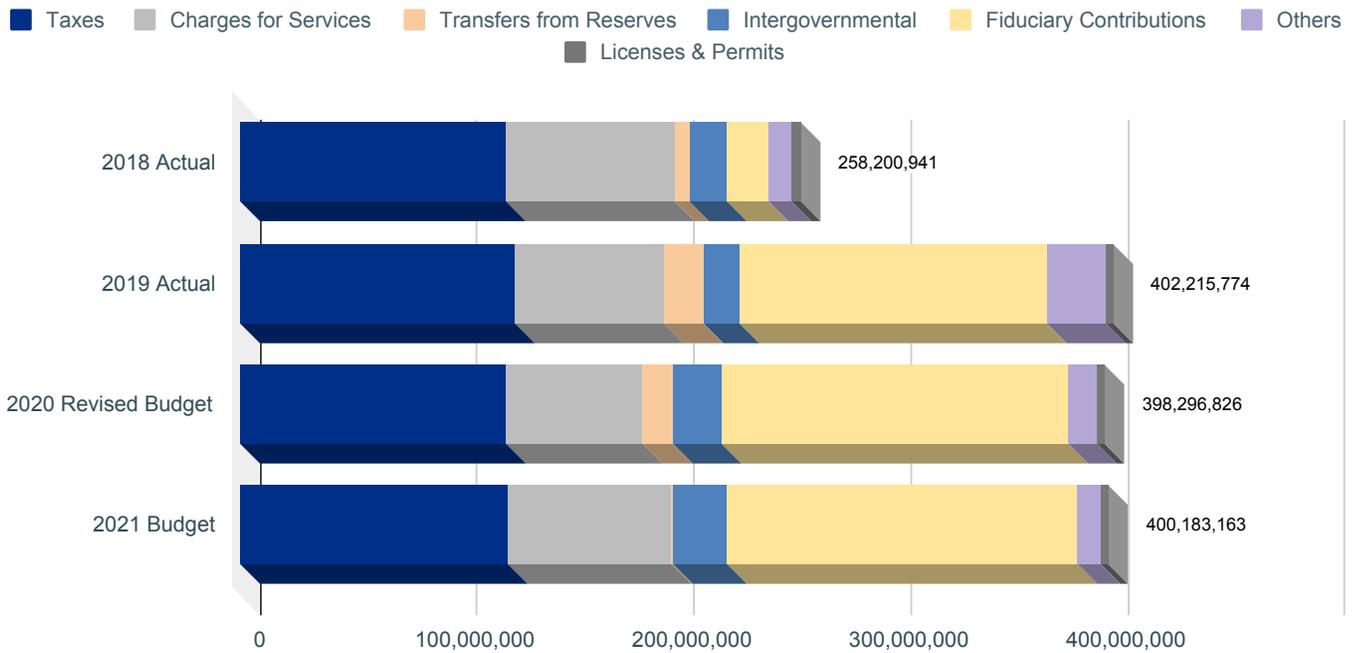


REVENUES (SOURCES)

The 2021 budget projects \$400.2 million in revenue from various sources, excluding interfund transfers. This represents a 0.47% increase over the total revenues projected for 2020. The City and County’s major on-going revenue sources are sales and use tax, property tax, charges for services, and intergovernmental revenues. These revenue sources, summarized in Figure 1 and explained in more detail following sections, support operations, capital improvements, and debt services for the City and County.

Figure 1

Revenue Sources by Year (without Interfund Transfers)



Sales Tax

The City and County total sales tax rate is 4.15%. Of this rate, 2.00% is allocated to the City General Fund, 1.50% to the Sales and Use Tax Capital Improvements Fund, 0.40% for the County General Fund, and 0.25% for the Open Space and Park Development Fund. Figure 2 breaks down the sales tax rate.

Figure 2

Sales and Use Tax Rates			
	2020	2021	% Chg
City	3.75%	3.75%	0.00%
County	0.40%	0.40%	0.00%
Total	4.15%	4.15%	0.00%

Sales tax represents 14.9% of total revenue projected in 2021. This revenue source is highly sensitive to current economic conditions. Sales tax collections are estimated to increase 2.35% from the revised budget projections for 2020. This projection accounts for new and existing retail areas as well as competition from surrounding communities, and a conservative recovery projection from the COVID-19 pandemic. Sales tax projections consider prior year revenue trends, average sales tax per square foot for each type of establishment, and expected new businesses. Figure 3 includes historical sales tax collection data.

Figure 3

Sales Tax Collection			
Fiscal Year	Sales Tax Rate	Revenue	% Change
2017	4.15%	\$ 56,623,798	3.9%
2018	4.15%	\$ 58,831,957	3.9%
2019	4.15%	\$ 63,385,316	7.7%
2020*	4.15%	\$ 58,215,630	-8.2%
2021*	4.15%	\$ 59,585,279	2.4%

Property Tax

Property tax represents 10.8% of total revenue projected in 2021 and is expected to increase 0.13%, over 2020 revised budget projections. Property tax revenue projections are based on the estimated property valuation received from the County Assessor at the estimated mill levy. 2021 will be a reassessment year, therefore new property value estimates will be reflected in the 2022 budget. Property tax is estimated to bring in \$43.2 million in 2021.

Other units of government, including counties, school districts, and special districts, also levy property tax. Broomfield’s government sets only the City and County mill levy and has no control over mill levies set by other governmental units. The City and County of Broomfield has not increased the mill levy since the formation of the County in 2001. Figures 4 and 5 illustrate the changes related to property tax.

Figure 4

Property Tax Mill Levies			
	2020	2021	% Chg
City Mill Levy	11.457	11.457	0.00%
County Mill Levy	15.261	15.261	0.00%
Human Service Mill Levy	2.250	2.250	0.00%
Total	28.968	28.968	0.00%

Figure 5

City and County Property Tax				
Fiscal Year	Total Mill Levy	Assessed Value	Revenue	Revenue % Change
2017	28.968	\$ 1,228,963,980	\$ 35,628,579	2.15%
2018	28.968	\$ 1,325,058,813	\$ 38,158,298	7.10%
2019	28.968	\$ 1,334,342,081	\$ 38,533,483	0.98%
2020*	28.968	\$ 1,518,219,291	\$ 43,101,888	11.86%
2021*	28.968	\$ 1,520,144,283	\$ 43,156,611	0.13%

*Projected

Use Tax - Building Materials

The City use tax on building and construction materials is the same as sales tax rate (4.15%) and is distributed in the same way as sales tax revenues. Use tax on building and construction materials is a one-time tax and applies to building and construction materials that are purchased outside the City of Broomfield but are used and stored in the City. For example, approximately 50% of the cost of a new home is attributed to building and construction materials, and the use tax applies to that 50%. If building and construction materials total \$50,000, the use tax would be \$2,075.

This revenue source can vary significantly from year to year depending upon the amount of new construction that occurs in the City in any given year. Revenue is projected from new commercial square feet and residential units (obtained from the Community Development Department) and includes commercial, office, industrial, and retail activity for each year. Figure 6 provides information on the trend of this revenue source.

Figure 6

Building Use Tax Collection		
Fiscal Year	Revenue	% Change
2017	\$ 6,021,407	-10.5%
2018	\$ 9,764,075	62.2%
2019	\$ 6,859,775	-29.7%
2020*	\$ 5,973,137	-12.9%
2021*	\$ 5,807,253	-15.3%

* Projected

Charges for Services

Charges for services represents 18.9% of total revenue in 2021. In 2021, total revenue in this category is estimated to be \$75.6 million. Figure 7 provides detailed information on the fee changes.

Figure 7

Water & Sewer Charges			
	2020	2021	% Chg
Water Rates Per 1,000 Gallons	\$3.28	\$3.36	2.50%
Sewer Rates - Monthly Avg Water Consumption	\$3.42	\$3.49	2.00%
Sewer Rates - Unfunded Mandate Fee Per 1,000 Gallons	\$0.52	\$0.52	0.00%
Environmental Compliance Fee	\$4.00	\$4.00	0.00%
Water License Fee	\$ 24,756	\$ 24,756	0.00%
Sewer License Fee	\$ 12,559	\$ 12,559	0.00%

Charges for services consist mainly of charges for water and sewer services, as well as new service connection fees within Broomfield. Water service fees will increase about 2.5% and sewer service fees will increase about 2.0% in 2021. Water and sewer license fees will not increase in 2021.

Charges for recreation services are also included in this category and project cost recovery of approximately 70.2% to provide those services, including center operations, programs, administration, and utility costs.

Intergovernmental Revenues

The largest components of this category are State and Federal revenues for Human Services programs and benefits, such as Child Welfare, Temporary Assistance to Needy Families (TANF), Colorado Works, Child Care, and Food Assistance. Allocations vary from year to year, but state and federal support normally accounts for 80% of benefits paid to county residents. The County supports the rest of the operation costs through a dedicated property tax mill levy and transfers from the County General Fund.

Fiduciary Revenue

The largest portion of Broomfield's budgeted revenue is fiduciary revenue. This revenue is held for the benefit of parties outside of the City and County and is not available to support Broomfield's own programs. The largest portion of this fiduciary revenue comes from the Tax Passthrough Fund, created in 2019 as required under GASB Statement No. 84. This fund accounts for taxes collected on behalf of other governmental entities (such as school districts) which are then passed along to the entities. Contributions to retirement and employee health plans are also included in fiduciary revenue. Figure 8 details the amount of revenue contributed to these funds.

Figure 8

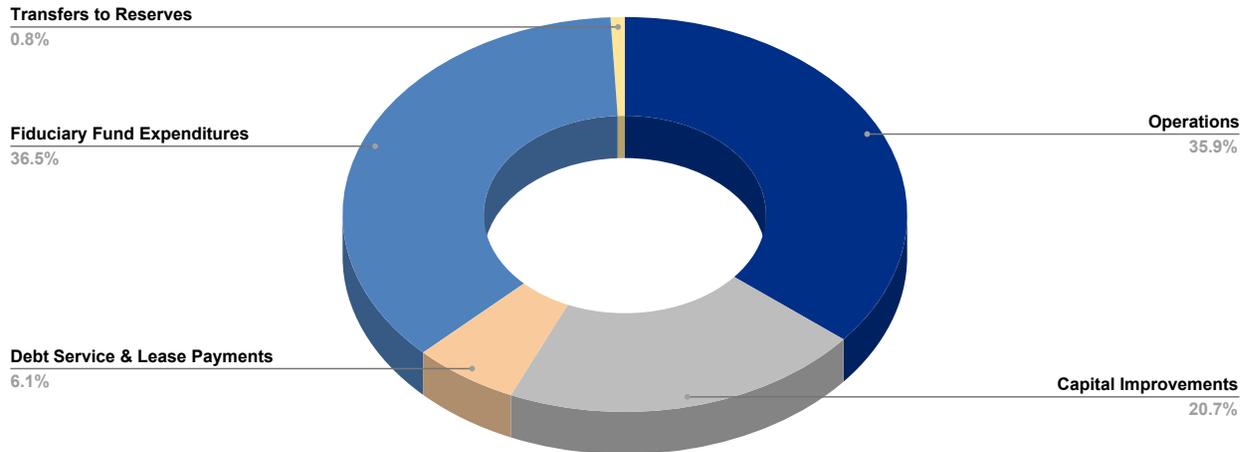
Fiduciary Revenue	
Fund	Contributions (2021)
Employee Medical Care	\$10,888,417
Employee Defined Benefit	1,149,133
Employee Money Purchase	4,822,426
Police Defined Benefit	0
Police Money Purchase	45,834
Retiree Health Insurance	375,838
Tax Passthrough	143,125,613
Inmate Welfare	704,000
Total	161,111,261

EXPENDITURES (USES)

The City and County’s major expenditures are categorized as operations, capital improvements, debt service and lease payments, and fiduciary fund expenditures related to health insurance, retirements, and funds held for others (passthrough funds). Operations and debt service tend to be consistent from year to year, while capital improvements and fiduciary fund expenditures will vary depending upon projects being constructed and the number of staff retirements from year to year. In 2021, the fiduciary funds also include \$144,546,290 in passthrough funds. Estimates for 2021 expenditures are illustrated in Figure 9.

Figure 9

2021 Expenditures by Type (without Interfund Transfers)
Total = \$448,321,285

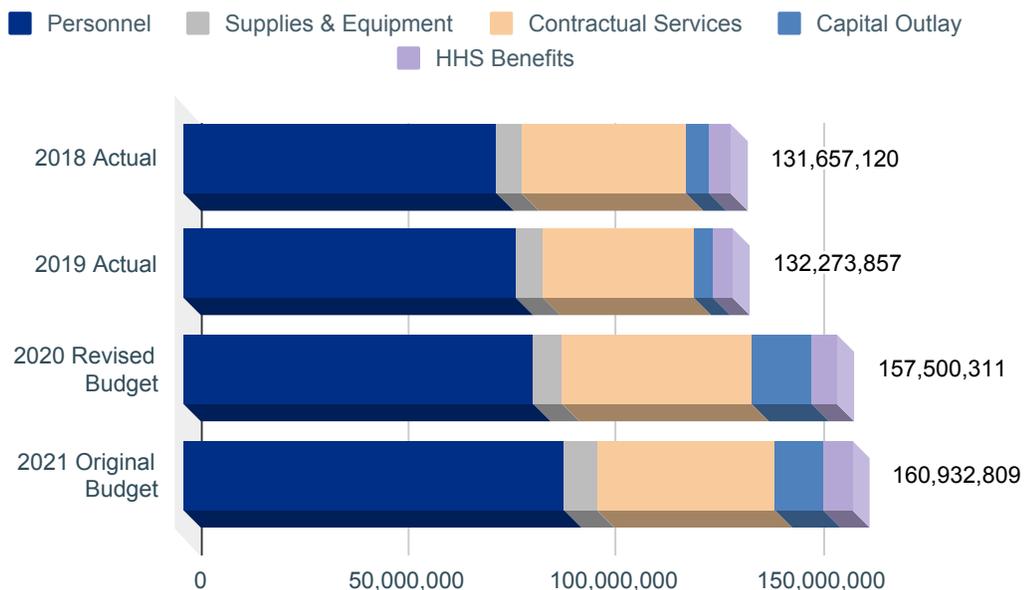


Operating

Operating expenditures represent the largest part of the total budget in 2021 and consist of personnel, supplies, equipment, services, capital outlay, and Health and Human Services (HHS) benefits. Figure 10 shows operating expenses, without interfund activities, by expense category.

Figure 10

Operating Budget Categories by Year (without Interfund Transfers)



Personnel

The City and County of Broomfield is a service organization, and as a result, personnel costs have the most significant impact on the operations budget. The total personnel budget for 2021 is \$91.7 million, which is 57.0% of total operating expenses.

Supplies & Equipment

Supplies and equipment are physical items owned by the city that cost less than \$5,000. Supplies and equipment make up 4.9% of the 2021 operations budget.

Contractual Services

Contractual services are any services rendered to a government by private firms, individuals, or other governmental agencies. Services include travel and training, utilities, repair and maintenance costs, professional organization dues, printing, and postage. Contractual services account for 26.6% of the total 2021 operations budget.

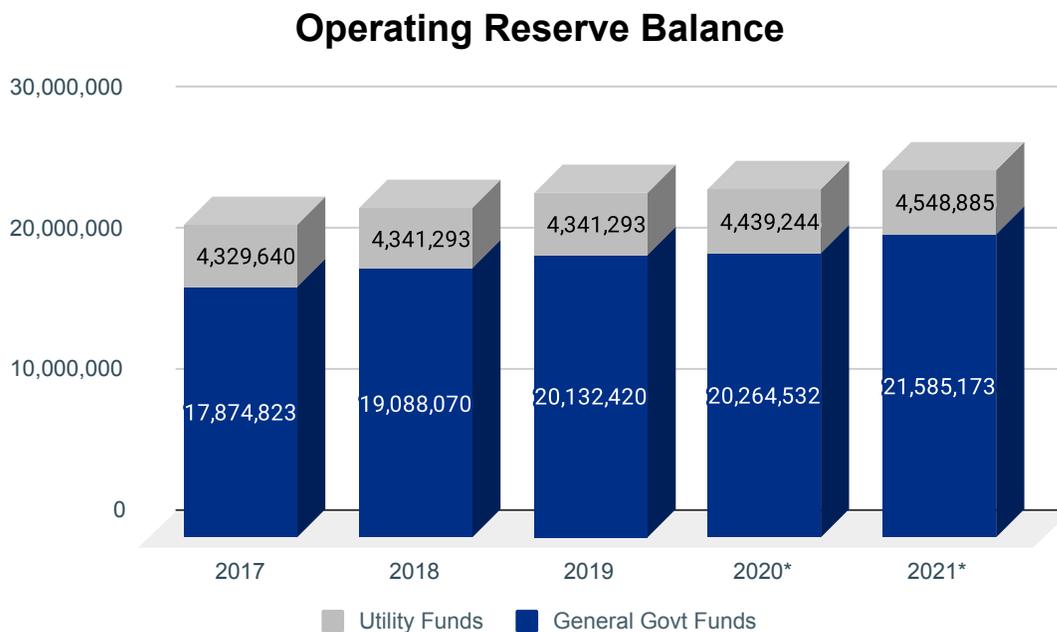
Capital Outlay

Capital assets are individual items that will last more than one year and cost more than \$5,000. Most capital outlays are funded from the Sales and Use Tax Capital Improvements Fund, except Enterprise Funds (the water, sewer, and water reclamation utilities) purchases. These are expenses that are budgeted within the appropriate operating fund. Purchases of new equipment is funded from departmental operating budgets. A complete list of equipment purchases can be found in [Appendix C: Capital Equipment Purchase Schedule](#).

OPERATING & DEBT SERVICE RESERVES

The City and County of Broomfield maintains an operations reserve in both General Funds with a goal of ensuring Broomfield has 16.67% of operational and debt service expenditures in reserves for emergencies and unforeseen circumstances. Reserves are split between the City and County General Funds and cover all general government funds. The enterprise funds also have a goal of maintaining reserves of 16.67% of operational expenditures and three years' worth of debt service expenditures. The 2021 budget meets these goals. City Council approval is required to use reserve funds. Figure 11 illustrates how reserves have grown over the last few years.

Figure 11



*Projected

CITY AND COUNTY OF
BROOMFIELD, COLORADO

2 0 2 1
ANNUAL BUDGET

Fund Summaries



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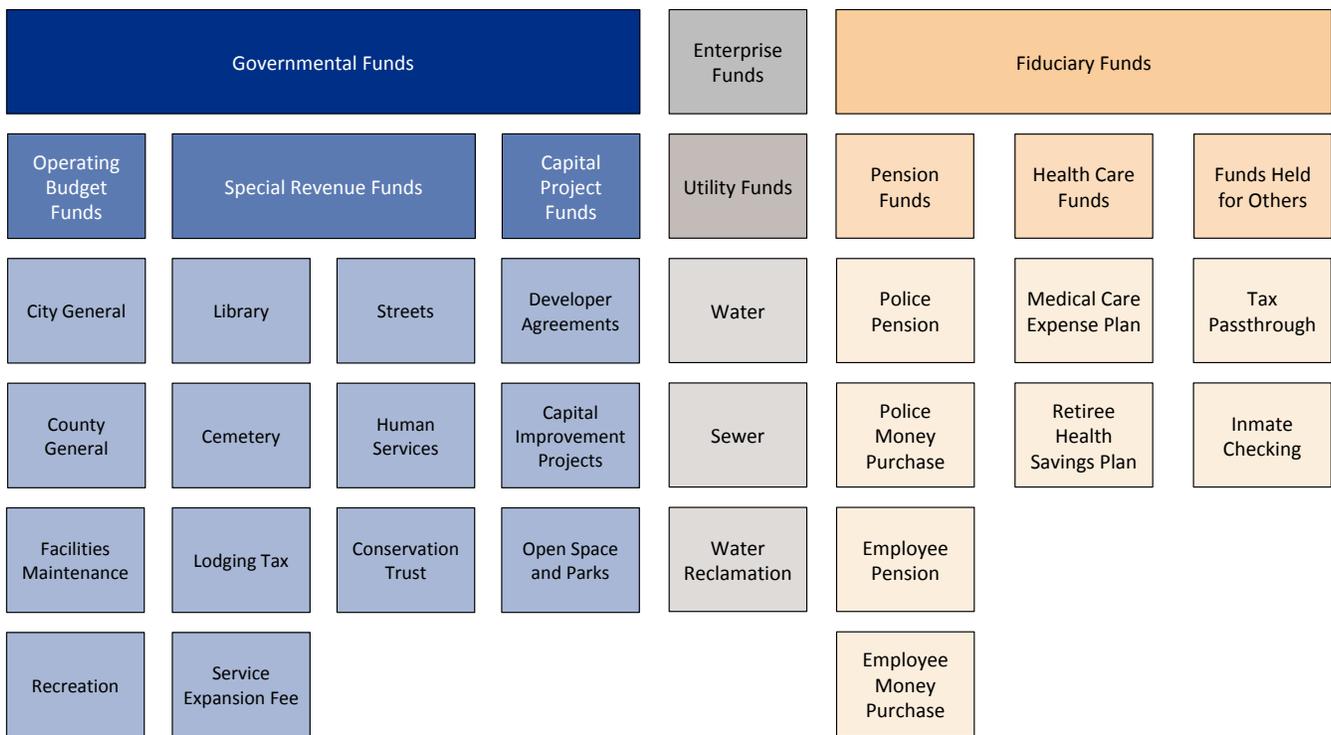
FUND SUMMARIES

This section provides an overview of the budgetary fund structure. The budget document includes all funds that are appropriated. These are the same funds that are included in Broomfield’s audited financial statements. The Comprehensive Annual Financial Report (CAFR) identifies the following funds as Non-major Governmental Funds: Library, Streets, Conservation Trust, Cemetery, Lodging Tax, Debt Service, Open Space and Parks, and Service Expansion Fee.

Governmental Accounting uses “funds” to be completely transparent about how revenues are allocated and spent versus how much profit is earned. These funds are designed to separate dedicated revenue streams, provide cost recovery information, and meet legal requirements. There are three types of funds: Governmental, Enterprise, and Fiduciary. Governmental Funds account for most governmental functions. Enterprise Funds account for operations run in a manner similar to private business enterprises and are funded entirely through user charges. Broomfield’s Enterprise funds include water, sewer, and water reclamation funds. Fiduciary Funds hold resources that Broomfield holds for other governments, private organizations, or individuals, and can be expended or invested only in accordance with the conditions of the trust. Fiduciary Funds include employee retirement plans, employee health care plans, taxes collected for other governments, and a checking account for detention center inmates. Figure 12 shows which funds are in each category.

Figure 12

Fund Illustration



Operational funding in the City and County is allocated to multiple funds that separate dedicated revenue streams, provide cost recovery information, and meet legal requirements. As a result, some operating functions like Public Works and Police are funded through different funds. The breakdown of operating costs by function and fund is illustrated in Figure 13.

Figure 13

Accounting Fund Structure Operations Accounting Funds												
Department/Division	General City	General County	Facility Fund	Recreation Fund	Library Fund	Streets Fund	Cemetery Fund	Human Services	Water Fund	Sewer Fund	Reuse Water	Total
Cemetery							232,293					232,293
Community Development	5,687,528											5,687,528
Finance	3,718,320	839,007							563,275	187,528		5,308,130
General Government	8,996,381	5,744,222										14,740,603
Health & Human Services		3,727,974						15,066,320				18,794,294
Information Technology	7,829,671											7,829,671
Library & Cultural Affairs	715,646	87,607			2,997,401							3,800,654
Open Space & Trails	509,690											509,690
Parks, Recreation & Senior Services	9,122,218	1,256,212		7,974,475								18,352,905
Public Safety	22,288,293	11,800,651										34,088,944
Public Works	2,895,231		5,490,882			5,710,885			17,477,767	13,845,627	1,673,493	47,093,885
Strategic Initiatives		2,483,141										2,483,141
Total	\$61,762,978	\$25,938,814	\$5,490,882	\$7,974,475	\$2,997,401	\$5,710,885	\$232,293	\$15,066,320	\$18,041,042	\$14,033,155	\$1,673,493	\$158,921,738

*Does not include \$2,011,071 of non-departmental costs which include transfers, contributions and participations, and contingencies

City General Fund (Governmental Fund)

Broomfield became a combined City and County form of government on November 15, 2001. General Fund costs to provide county services are presented separately from those which provide City General Fund operations. Both are called General Funds (see County General Fund summary later in this section). The purpose of two separate General Funds is to illustrate that County services are delivered within the standard county revenue structure. Since the formation of the combined City and County form of government, the standard county revenue structure has been based on a mill levy that is less than the original estimate and less than that of the legacy counties which originally provided these services to the residents of Broomfield.

The City portion of the General Fund supports a significant share of Broomfield operations and services including: City Council, City Manager, Attorney, Clerk, Courts, Economic Vitality, Finance, Information Technology, People & Innovation, Arts & History, Open Space & Trails, and Community Development. The General Fund also provides funding for Public Safety operations and maintenance functions for Parks and Fleet. Transfers to other funds to support operations in Library, Recreation, and Facilities Maintenance are also included as part of the total City General Fund expenditures.

There are a couple of cornerstones for managing City and County of Broomfield resources as the future economy is always changing. These cornerstones are building reserves and managing resources carefully, using a multiple-year approach. The 2021 Budget was built to ensure that operating reserve goals are met, Council priorities are advanced, service needs are fulfilled, and all required debt service is met. It is a City and County priority to run a very lean government from a business perspective. Figures 14A and 14B, on the following page, provide a summary of the City General Fund budget and reserves.

Figure 14A

City General Fund Budget Summary Sources and Uses of Funds City Operations						
	Actual 2019	Original Budget 2020	Revised Budget 2020	Original Budget 2021	Budget % Change	
					2020 Original to 2021	2020 Revised to 2021
Beginning Balance	\$ 7,888,436	\$ 3,570,877	\$ 12,403,916	\$ 4,135,781	15.82%	-66.66%
Revenues	56,132,421	52,927,242	52,391,178	57,042,380	7.78%	8.88%
Interfund Activity	7,328,927	10,617,502	7,802,642	9,990,432	-5.91%	28.04%
Total Sources of Funds	\$ 71,349,784	\$ 67,115,621	\$ 72,597,736	\$ 71,168,593	6.04%	-1.97%
Expenditures	\$ 55,339,570	\$ 61,653,053	\$ 62,133,667	\$ 64,827,515	5.15%	4.34%
Interfund Activity	3,606,298	4,606,149	6,328,288	5,415,341	17.57%	-14.43%
Total Uses of Funds	\$ 58,945,868	\$ 66,259,202	\$ 68,461,955	\$ 70,242,856	6.01%	2.60%
Ending Balance	\$ 12,403,916	\$ 856,419	\$ 4,135,781	\$ 925,737	8.09%	-77.62%

Figure 14B

City General Fund Reserve						
	Actual 2019	Original Budget 2020	Revised Budget 2020	Original Budget 2021	Budget % Change	
					2020 Original to 2021	2020 Revised to 2021
Beginning Balance	\$ 12,693,711	\$ 13,417,361	\$ 13,417,361	\$ 13,506,356	0.66%	0.66%
Additions	723,650	88,995	88,995	847,253	852.02%	852.02%
Uses	-	-	-	-	NA	NA
Ending Balance	\$ 13,417,361	\$ 13,506,356	\$ 13,506,356	\$ 14,353,609	6.27%	6.27%

The combined operating reserves for the City and County General Funds equal 16.67% of operating and debt service expenditures, exceeding reserve policy targets.

County General Fund (Governmental Fund)

County General Fund budgets are subject to the same cost management initiatives as in other funds. Figures 15A and 15B provide a summary of the County General Fund budget and reserves.

Figure 15A

County General Fund Budget Summary Sources and Uses of Funds						
	Actual 2019	Original Budget 2020	Revised Budget 2020	Original Budget 2021	Budget % Change	
					2020 Original to 2021	2020 Revised to 2021
Beginning Balance	\$ 3,409,190	\$ 3,818,750	\$ 5,262,169	\$ 4,074,149	6.69%	-22.58%
Revenues	34,768,292	36,364,808	37,341,460	36,492,462	0.35%	-2.27%
Interfund Activity	70,000	70,000	70,000	70,000	0.00%	0.00%
Total Sources of Funds	\$ 38,247,482	\$ 40,253,558	\$ 42,673,629	\$ 40,636,611	0.95%	-4.77%
Expenditures	\$ 26,181,501	\$ 27,384,812	\$ 29,823,591	\$ 30,274,989	10.55%	1.51%
Interfund Activity	6,803,812	11,296,332	8,775,889	9,686,892	-14.25%	10.38%
Total Uses of Funds	\$ 32,985,313	\$ 38,681,144	\$ 38,599,480	\$ 39,961,881	3.31%	3.53%
Ending Balance	\$ 5,262,169	\$ 1,572,414	\$ 4,074,149	\$ 674,730	-57.09%	-83.44%

Figure 15B

County General Fund Reserve						
	Actual 2019	Original Budget 2020	Revised Budget 2020	Original Budget 2021	Budget % Change	
					2020 Original to 2021	2020 Revised to 2021
Beginning Balance	\$ 6,394,359	\$ 6,715,059	\$ 6,715,059	\$ 6,758,176	0.64%	0.64%
Additions	320,700	43,117	43,117	473,388	997.91%	997.91%
Uses	-	-	-	-	NA	NA
Ending Balance	\$ 6,715,059	\$ 6,758,176	\$ 6,758,176	\$ 7,231,564	7.00%	7.00%

The County General Fund includes funding for typical county functions such as property assessment, motor vehicle, district attorney, the detention center, and public health. The County General Fund has an expenditure budget of \$39,961,881, an increase of 3.31% over 2020. Although funds are normally transferred each year to the Capital Fund for the Facilities Reserve, the County did not budget this transfer in 2021 to offset revenue losses from the impact of the COVID-19 pandemic. The County Fund also transfers funds to the City General fund to pay for services such as accounting, human resources, and information technology. These shared services are one of the ways the City and County of Broomfield has reduced the cost of government to its citizens over the traditional separate City/County governments.

The combined operating reserves for the City and County General Funds equal 16.67% of operating and debt service expenditures, exceeding reserve policy targets.

Facility Maintenance Fund (Governmental Fund)

Facility maintenance costs are shown in a separate fund and charged to “user” funds. Salaries and benefits of staff are allocated on a square footage basis, while supplies and services (fire extinguisher inspection contract, elevator inspection contract, etc.) are budgeted by facility. Figure 16 provides a summary of the Facilities Maintenance Fund budget.

Figure 16

Facility Maintenance Fund Budget Summary						
Sources and Uses of Funds						
	Actual 2019	Original Budget 2020	Revised Budget 2020	Original Budget 2021	Budget % Change	
					2020 Original to 2021	2020 Revised to 2021
Beginning Balance	\$ -	\$ -	\$ -	\$ -	NA	NA
Revenues	15,606	19,118	19,118	-	-100.00%	-100.00%
Interfund Activity	4,269,865	5,108,394	4,767,320	5,490,882	7.49%	15.18%
Total Sources of Funds	\$ 4,285,471	\$ 5,127,512	\$ 4,786,438	\$ 5,490,882	7.09%	14.72%
Expenditures	\$ 4,285,471	\$ 5,127,512	\$ 4,786,438	\$ 5,490,882	7.09%	14.72%
Interfund Activity	-	-	-	-	NA	NA
Total Uses of Funds	\$ 4,285,471	\$ 5,127,512	\$ 4,786,438	\$ 5,490,882	7.09%	14.72%
Ending Balance	\$ -	\$ -	\$ -	\$ -	NA	NA

Facilities Maintenance Fund expenditures for 2021 are budgeted at \$5,490,882, a 14.72% increase over 2020. This increase is primarily due to increased personnel expenses for the opening of the reconstructed Broomfield Community Center and the new Service Center.

Recreation Fund (Governmental Fund)

A separate Recreation Service Fund was established in 1995 to more clearly present all operating revenues and costs for Broomfield’s Recreation programs. Figure 17 provides a summary of the Recreation Fund budget.

Figure 17

Recreation Fund Budget Summary						
Sources and Uses of Funds						
	Actual 2019	Original Budget 2020	Revised Budget 2020	Original Budget 2021	Budget % Change	
					2020 Original to 2021	2020 Revised to 2021
Beginning Balance	\$ -	\$ -	\$ -	\$ -	NA	NA
Revenues (less intrafund)	5,209,886	5,577,100	2,423,870	6,513,408	16.79%	168.72%
Interfund Activity	1,044,685	1,797,653	3,981,900	2,756,587	53.34%	-30.77%
Total Sources of Funds	\$ 6,254,571	\$ 7,374,753	\$ 6,405,770	\$ 9,269,995	25.70%	44.71%
Expenditures (less intrafund)	\$ 5,564,379	\$ 6,604,963	\$ 5,635,980	\$ 7,974,475	20.73%	41.49%
Interfund Activity	690,192	769,790	769,790	1,295,520	68.30%	68.30%
Total Uses of Funds	\$ 6,254,571	\$ 7,374,753	\$ 6,405,770	\$ 9,269,995	25.70%	44.71%
Ending Balance	\$ -	\$ -	\$ -	\$ -	NA	NA

The Recreation Fund’s sources of revenues are generated by user fees for recreation centers, the outdoor aquatic center, recreation programs, and a transfer from the General Fund. For the 2021 Budget, the General Fund transfer is \$2,756,587 which means program and center revenues are projected to cover 70.2% of Recreation Fund expenditures. The Recreation Fund’s 2021 expenditures budget is \$9,269,995, an increase of 25.70% from the 2020 Budget. The increase comes from a full year of operations at the newly reconstructed Broomfield Community Center. As in previous years, a thorough evaluation was conducted of all recreation program revenues and costs.

Library Fund (Special Revenue Fund)

The Library Fund budget covers the operating costs for Broomfield’s public library, the Mamie Doud Eisenhower Public Library. The current building was opened in 2001 when the city became a county. Figure 18, on the following page, provides a summary of the Library Fund budget.

Figure 18

Library Fund Budget Summary Sources and Uses of Funds						
	Actual 2019	Original Budget 2020	Revised Budget 2020	Original Budget 2021	Budget % Change	
					2020 Original to 2021	2020 Revised to 2021
Beginning Balance	\$ -	\$ -	\$ -	\$ -	NA	NA
Revenues	2,642,698	2,975,711	2,965,861	2,968,402	-0.25%	0.09%
Interfund Activity	296,218	78,729	-	28,999	-63.17%	NA
Total Sources of Funds	\$ 2,938,916	\$ 3,054,440	\$ 2,965,861	\$ 2,997,401	-1.87%	1.06%
Expenditures	\$ 2,938,916	\$ 3,054,440	\$ 2,855,721	\$ 2,997,401	-1.87%	4.96%
Interfund Activity	-	-	110,140	-	NA	-100.00%
Total Uses of Funds	\$ 2,938,916	\$ 3,054,440	\$ 2,965,861	\$ 2,997,401	-1.87%	1.06%
Ending Balance	\$ -	\$ -	\$ -	\$ -	NA	NA

Usage of the facility and circulation is growing year over year. The Library continues to build its eBooks collection and add state of the art online learning resources. The Library Fund’s major source of revenue is property tax, estimated at \$2,891,588, or 1.941 mills, in 2021. In 2021, the General Fund will transfer \$28,999 to help fund Library operations. This transfer represents 0.96% of total fund revenue.

The circulation budget (books and periodicals) is designed to add to and replace circulation items. The total value of the library’s physical collection is approximately \$2.6 million. In 2021, the budget for books and periodicals is \$268,610, a 4.31% increase over the 2020 Budget.

Street Maintenance Fund (Special Revenue Fund)

The Street Maintenance Fund was established to clearly present how state-shared street maintenance revenues are being used by Broomfield. The largest state-shared revenue source is the Highway Users’ Tax Fund, which is composed of gasoline taxes. Distributions are made to cities based on the number of registered vehicles and the number of miles of maintained streets. Broomfield’s share of the State’s Highway Users’ Tax Fund is estimated at \$1,977,405 for 2021, or 34.6% of total fund revenue. Other state-shared revenues collected in this Fund are the annual vehicle registration fees. Figure 19 provides a summary of the Street Maintenance Fund budget.

Figure 19

Street Maintenance Fund Budget Summary Sources and Uses of Funds						
	Actual 2019	Original Budget 2020	Revised Budget 2020	Original Budget 2021	Budget % Change	
					2020 Original to 2021	2020 Revised to 2021
Beginning Balance	\$ 156,000	\$ -	\$ -	\$ -	NA	NA
Revenues	3,947,277	3,464,890	3,448,387	3,259,775	-5.92%	-5.47%
Interfund Activity	1,579,709	1,896,973	1,907,136	2,451,110	29.21%	28.52%
Total Sources of Funds	\$ 5,682,986	\$ 5,361,863	\$ 5,355,523	\$ 5,710,885	6.51%	6.64%
Expenditures	\$ 5,682,986	\$ 5,361,863	\$ 5,355,523	\$ 5,710,885	6.51%	6.64%
Interfund Activity	-	-	-	-	NA	NA
Total Uses of Funds	\$ 5,682,986	\$ 5,361,863	\$ 5,355,523	\$ 5,710,885	6.51%	6.64%
Ending Balance	\$ -	\$ -	\$ -	\$ -	NA	NA

- **City Funding** - Legislation enacted in 1989 required cities to establish a minimum annual contribution for street maintenance to remain eligible for revenues from the Highway Users’ Tax Fund. The 2021 Budget includes an amount which exceeds the minimum requirement. The City mill levy distribution records property tax revenues directly in the Street Fund. The property tax allocation for 2021 is \$1,035,370 or 0.695 mills of the total City mill levy (11.457 mills). Property tax represents 18.1% of total revenue in the Street Fund.
- **County Funding** - Revenues generated for county road and bridge funds are based on specific property tax mill levies set by county governments. Pursuant to Colorado law, county governments must share 50% of their county road and bridge fund revenues with municipalities. Since Broomfield is a combined City and County, the County General Fund will contribute \$2,451,110 to the Street Fund from County revenues for the purpose of road and bridge maintenance in 2021. This transfer represents 42.9% of total fund revenues.

The Street Fund budgets expenditures of \$5,710,885, a 6.51% increase over 2020. This increase is primarily to increase service levels to residential areas during snow storms of twelve inches or more.

Services funded by the Street Fund include Maintenance of Condition, Snow and Ice Control, Traffic Control, Street Cleaning, Street Lighting, and Stormwater Management. It should be noted that these are operating functions, not capital improvements. Street construction, reconstruction projects, and the annual asphalt overlay program are defined as capital improvements and are budgeted in the Capital Improvements Fund.

Cemetery Fund (Special Revenue Fund)

The Cemetery Fund provides for the Lakeview Cemetery and the Broomfield County Commons Cemetery. The Lakeview Cemetery dates back to the late 1800s and was maintained as a historical site until a few years ago when Broomfield's Citizens' Cemetery Committee recommended its re-opening. Focus shifted to development of the Broomfield County Commons Cemetery, which has capacity for 1,600 full burial plots and 920 cremations. A total of 9.9 acres will be developed, with development occurring in phases. The first phase provided for the development of 3.27 acres and was completed in 2003. Phase two construction was completed in 2018 and added approximately 3.0 acres to the cemetery. Figure 20 provides a summary of the budget of the Cemetery Fund.

Figure 20

Cemetery Fund Budget Summary						
Sources and Uses of Funds						
	Actual 2019	Original Budget 2020	Revised Budget 2020	Original Budget 2021	Budget % Change	
					2020 Original to 2021	2020 Revised to 2021
Beginning Balance	\$ -	\$ -	\$ -	\$ -	NA	NA
Revenues (less innerfund)	269,160	137,350	181,497	145,282	5.78%	-19.95%
Interfund Activity	-	97,263	54,958	107,493	10.52%	95.59%
Total Sources of Funds	\$ 269,160	\$ 234,613	\$ 236,455	\$ 252,775	7.74%	6.90%
Expenditures (less innerfund)	\$ 258,300	\$ 234,613	\$ 236,455	\$ 252,775	7.74%	6.90%
Interfund Activity	10,860	-	-	-	NA	NA
Total Uses of Funds	\$ 269,160	\$ 234,613	\$ 236,455	\$ 252,775	7.74%	6.90%
Ending Balance	\$ -	\$ -	\$ -	\$ -	NA	NA

The Broomfield County Commons Cemetery is a full service cemetery. A perpetual care reserve with a projected balance of \$417,956 at the end of 2021 will assist with future maintenance of plots.

Lodging Tax Fund (Special Revenue Fund)

The Lodging Tax Fund was established in 1997. The purpose of this Fund is to provide funds for the maintenance and improvement of the City's gateways and major roadway landscaping. The lodging tax is a 1.60% tax on the price paid for the leasing or rental of any lodging located in the City and County of Broomfield. These funds are transferred to the City General Fund, where Parks Maintenance expenditures are recorded. Lodging Tax revenue for 2021 is estimated to be \$450,000, a decrease of 37.93% from 2020. This decrease is a direct result of the COVID-19 pandemic.

Human Services Fund (Special Revenue Fund)

The Human Services Fund includes all revenues and expenditures related to County human services programs. Services can be broken into Human Services and Workforce Center. State and federal sources provide a large portion of funding for these programs. The state determines both the eligibility criteria and client assistance levels for traditional human service programs and reimburses counties for the approximately 80% state portion of benefits paid to their residents. Figure 21 provides a summary of the Human Services Fund.

Figure 21

Human Services Fund Budget Summary						
Sources and Uses of Funds						
	Actual 2019	Original Budget 2020	Revised Budget 2020	Original Budget 2021	Budget % Change	
					2020 Original to 2021	2020 Revised to 2021
Beginning Balance	\$ 1,391,179	\$ 645,664	\$ 1,790,654	\$ 1,543,200	139.01%	-13.82%
Revenues	12,307,386	13,039,839	13,539,227	13,518,799	3.67%	-0.15%
Interfund Activity	284,937	377,700	347,094	473,300	25.31%	36.36%
Total Sources of Funds	\$ 13,983,502	\$ 14,063,203	\$ 15,676,975	\$ 15,535,299	10.47%	-0.90%
Expenditures	\$ 12,192,848	\$ 13,791,548	\$ 14,133,775	\$ 15,066,320	9.24%	6.60%
Interfund Activity	-	-	-	-	NA	NA
Total Uses of Funds	\$ 12,192,848	\$ 13,791,548	\$ 14,133,775	\$ 15,066,320	9.24%	6.60%
Ending Balance	\$ 1,790,654	\$ 271,655	\$ 1,543,200	\$ 468,979	72.64%	-69.61%

In 2021, the allocations of State and Federal funding are projected to increase 5.65% from 2020.

In the Workforce Center, 2021 expenditures will increase by 5.75% compared to the 2020 Budget. The Workforce Center receives the majority of its funding from State and Federal sources, but a County General Fund transfer of funds is necessary to maintain existing service levels. The projected County General Fund transfer in 2021 is \$473,300, which represents 42.94% of total Workforce Center revenues.

Water Fund (Enterprise Fund)

The Water Enterprise Fund includes all revenues and expenditures for Broomfield’s Water Utility. The major sources of revenues are monthly water service charges and connection fees for new taps to the water system. No tax dollars support this Fund. Water user charge fees will increase an average of 2.5% in 2021 with no increase in license fees. Figures 22A and 22B provide a summary of the Water Fund.

Figure 22A

Water Enterprise Fund Budget Summary Sources and Uses of Funds						
	Actual 2019	Original Budget 2020	Revised Budget 2020	Original Budget 2021	Budget % Change	
					2020 Original to 2021	2020 Revised to 2021
Beginning Balance	\$ 60,213,296	\$ 5,683,056	\$ 52,000,820	\$ 13,865,575	143.98%	-73.34%
Revenues	35,615,543	39,191,684	32,252,225	36,244,218	-7.52%	12.38%
Interfund Activity	-	-	-	-	NA	NA
Total Sources of Funds	\$ 95,828,839	\$ 44,874,740	\$ 84,253,045	\$ 50,109,793	11.67%	-40.52%
Expenditures	\$ 41,360,491	\$ 37,054,452	\$ 67,987,860	\$ 45,978,778	24.08%	-32.37%
Interfund Activity	2,467,528	2,399,610	2,399,610	2,534,610	5.63%	5.63%
Total Uses of Funds	\$ 43,828,019	\$ 39,454,062	\$ 70,387,470	\$ 48,513,388	22.96%	-31.08%
Ending Balance	\$ 52,000,820	\$ 5,420,678	\$ 13,865,575	\$ 1,596,405	-70.55%	-88.49%

Figure 22B

Water Enterprise Fund Operations Reserve						
	Actual 2019	Original Budget 2020	Revised Budget 2020	Original Budget 2021	Budget % Change	
					2020 Original to 2021	2020 Revised to 2021
Beginning Balance	\$ 2,786,488	\$ 2,786,488	\$ 2,786,488	\$ 2,808,064	0.77%	0.77%
Additions	-	21,576	21,576	109,641	408.16%	408.16%
Uses	-	-	-	-	NA	NA
Ending Balance	\$ 2,786,488	\$ 2,808,064	\$ 2,808,064	\$ 2,917,705	3.90%	3.90%

In 2021, connection fees are expected to decrease 15.63% from the 2020 Budget. The decrease is mainly due to lower projected multi-family housing starts as well as lower projected new commercial/retail starts.

Operations reserves are segregated from the working capital balance (governmental fund balance equivalent in an enterprise fund). In 2021, a transfer of \$109,641 is necessary to maintain a balance of 16.67% of operating expenditures, according to reserve policy and goals. In addition, three years of debt service, or \$27.1 million, is set aside in a separate debt service reserve.

Sewer Fund (Enterprise Fund)

The Sewer Enterprise Fund includes all revenues and expenditures for Broomfield’s Sewer Utility. The Fund is supported entirely by usage fees and connection fees. No tax dollars support this Fund. Sewer service fees will increase by 2.0% in 2020, with no increase to license fees. Figures 23A and 23B, on the following page, provide a summary of the Sewer Fund.

Figure 23A

Sewer Enterprise Fund Budget Summary Sources and Uses of Funds						
	Actual 2019	Original Budget 2020	Revised Budget 2020	Original Budget 2021	Budget % Change	
					2020 Original to 2021	2020 Revised to 2021
Beginning Balance	\$ 65,829,417	\$ 27,489,177	\$ 67,114,557	\$ 41,862,466	52.29%	-37.63%
Revenues	21,226,989	30,796,399	24,113,354	24,098,887	-21.75%	-0.06%
Interfund Activity	1,403,177	1,404,591	1,404,591	1,409,008	0.31%	0.31%
Total Sources of Funds	\$ 88,459,583	\$ 59,690,167	\$ 92,632,502	\$ 67,370,361	12.87%	-27.27%
Expenditures	\$ 19,619,964	\$ 24,200,627	\$ 49,164,976	\$ 37,291,810	54.09%	-24.15%
Interfund Activity	1,725,062	1,605,060	1,605,060	1,819,750	13.38%	13.38%
Total Uses of Funds	\$ 21,345,026	\$ 25,805,687	\$ 50,770,036	\$ 39,111,560	51.56%	-22.96%
Ending Balance	\$ 67,114,557	\$ 33,884,480	\$ 41,862,466	\$ 28,258,801	-16.60%	-32.50%

Figure 23B

Sewer Enterprise Fund Operations Reserve						
	Actual 2019	Original Budget 2020	Revised Budget 2020	Original Budget 2021	Budget % Change	
					2020 Original to 2021	2020 Revised to 2021
Beginning Balance	\$ 1,366,360	\$ 1,366,360	\$ 1,366,360	\$ 1,442,735	5.59%	5.59%
Additions	-	76,375	76,375	-	-100.00%	-100.00%
Uses	-	-	-	-	NA	NA
Ending Balance	\$ 1,366,360	\$ 1,442,735	\$ 1,442,735	\$ 1,442,735	0.00%	0.00%

In 2021, revenues for sewer license fees are projected to decrease 26.22% from the 2020 budgeted amounts due to the decrease in projected multi-family residential and multi-family housing starts as well as commercial/retail starts. In the five-year forecast, substantial capital costs are expected to comply with new regulations and standards. In 2013, City Council added an additional flat fee of \$2.00 to customer’s monthly bill to help fund these new unfunded mandates. This fee was increased to \$4.00 per month in 2020. There are no additional increases to this flat fee in 2021.

Operations reserves are segregated from the working capital balance. In 2021, no transfer is necessary to maintain a balance of 16.67% of operating expenditures, according to reserve policy and goals. In addition, three years of debt service, or \$7.5 million, is set aside in a separate debt service reserve.

Water Reclamation Fund (Enterprise Fund)

The Water Reclamation Fund was established in 1995 to begin implementation of the water re-use project. With this project, water from Broomfield’s sewer treatment plant is treated and re-used to irrigate parks, golf courses, and landscaped areas. The project also utilizes the Great Western Reservoir. The major sources of revenues are monthly water service charges and connection fees for new taps to the system. No tax dollars support this fund. The current rate for both service charges and tap fees is set at 50% of the potable water rate. Figures 24A and 24B, on the following page, provide a summary of the Water Reclamation Fund.

Figure 24A

Water Reclamation Fund Budget Summary Sources and Uses of Funds						
	Actual 2019	Original Budget 2020	Revised Budget 2020	Original Budget 2021	Budget % Change	
					2020 Original to 2021	2020 Revised to 2021
Beginning Balance	\$ 6,451,012	\$ 3,834,966	\$ 6,472,236	\$ 3,742,604	-2.41%	-42.17%
Revenues	2,520,277	2,478,820	2,554,511	2,441,766	-1.49%	-4.41%
Interfund Activity	-	-	-	-	NA	NA
Total Sources of Funds	\$ 8,971,289	\$ 6,313,786	\$ 9,026,747	\$ 6,184,370	-2.05%	-31.49%
Expenditures	\$ 952,716	\$ 3,639,572	\$ 3,725,682	\$ 3,407,706	-6.37%	-8.53%
Interfund Activity	1,546,337	1,558,461	1,558,461	1,575,698	1.11%	1.11%
Total Uses of Funds	\$ 2,499,053	\$ 5,198,033	\$ 5,284,143	\$ 4,983,404	-4.13%	-5.69%
Ending Balance	\$ 6,472,236	\$ 1,115,753	\$ 3,742,604	\$ 1,200,966	7.64%	-67.91%

Figure 24B

Water Reclamation Fund Operations Reserve						
	Actual 2019	Original Budget 2020	Revised Budget 2020	Original Budget 2021	Budget % Change	
					2020 Original to 2021	2020 Revised to 2021
Beginning Balance	\$ 188,445	\$ 188,445	\$ 188,445	\$ 188,445	0.00%	0.00%
Additions	-	-	-	-	NA	NA
Uses	-	-	-	-	NA	NA
Ending Balance	\$ 188,445	\$ 188,445	\$ 188,445	\$ 188,445	0.00%	0.00%

Water Reclamation Fund expenditures are budgeted at \$3,407,706 in 2021, a 6.37% decrease compared to 2020 due primarily to decreased spending on infrastructure capital improvements.

Operation reserves have been established in this fund and are segregated from the working capital balance. No additional transfers are necessary to maintain a balance of 16.67% of operating expenditures, according to reserve policy and goals. Currently, \$4.2 million, or three years of debt service, is set aside in a separate debt service reserve.

Employee Medical Care Fund (Benefit Fund)

The Employee Medical Care Fund includes all revenues and expenditures for Broomfield’s partially self-funded health insurance plan. This Fund was established in 1982 to address the increasing health insurance costs Broomfield was experiencing. To date, the self-funded health insurance plan has provided substantial savings for both the City and its employees. Figure 25 provides a summary of the Employee Medical Care Fund.

Figure 25

Employee Medical Care Fund Budget Summary Sources and Uses of Funds						
	Actual 2019	Original Budget 2020	Revised Budget 2020	Original Budget 2021	Budget % Change	
					2020 Original to 2021	2020 Revised to 2021
Beginning Balance	\$ 5,123,494	\$ 5,004,272	\$ 5,253,921	\$ 3,153,948	-36.97%	-39.97%
Revenues	10,763,783	11,143,392	10,564,503	12,298,538	10.37%	16.41%
Interfund Activity	-	-	-	-	NA	NA
Total Sources of Funds	\$ 15,887,277	\$ 16,147,664	\$ 15,818,424	\$ 15,452,486	-4.31%	-2.31%
Expenditures	\$ 10,633,356	\$ 14,010,366	\$ 12,664,476	\$ 12,605,543	-10.03%	-0.47%
Interfund Activity	-	-	-	-	NA	NA
Total Uses of Funds	\$ 10,633,356	\$ 14,010,366	\$ 12,664,476	\$ 12,605,543	-10.03%	-0.47%
Ending Balance	\$ 5,253,921	\$ 2,137,298	\$ 3,153,948	\$ 2,846,943	33.20%	-9.73%

In 2021, the City and County of Broomfield's contribution to the plan will increase to \$1,205 per month per employee. The employee contribution will also increase for all 3 tiers. An employee who chooses family coverage will contribute \$405 per month, employees who choose the employee plus one dependent coverage will contribute \$293 per month, and employees who choose single coverage will contribute \$86 per month. Employees in this health plan have the opportunity to participate in a wellness program to reduce their monthly premium. In 2018, the City and County began offering health coverage to all benefited part-time employees.

Employee Retirement Funds (Fiduciary Funds)

There are currently four retirement plans for City and County employees. Each is accounted for in a separate fund. Revenues and expenditures are projected based on the number of participants in each plan, and the expected number of retirements for the coming year. The Employee Money Purchase Retirement Plan is the main retirement program for general employees. Full time general employees who are not participants in the Employee Defined Benefit Plan are required to contribute to the Employee Money Purchase Retirement Plan. The Plan has two levels of contributions based upon the employee’s hire date and election of contribution. Employees hired before January 8, 2003, were given the option of remaining at a higher level of contribution, contributing 10.50% of their base salary and receiving a City contribution of 6.46%, or reducing their contribution to 6.00% and receiving a City contribution of 6.00%. New employees hired on or after January 8, 2003, contribute 6.00% of their base salary and receive a City contribution of 6.00%. Figure 26, on the following page, provides a summary of the General Employees Money Purchase Plan.

Figure 26

Retirement Funds Budget Summary General Employees Money Purchase Plan						
	Actual 2019	Original Budget 2020	Revised Budget 2020	Original Budget 2021	Budget % Change	
					2020 Original to 2021	2020 Revised to 2021
Beginning Balance	\$ 60,468,291	\$ 65,355,319	\$ 72,332,277	\$ 73,180,309	11.97%	1.17%
Revenues	17,230,066	7,032,171	5,936,627	6,622,426	-5.83%	11.55%
Interfund Activity	-	-	-	-	NA	NA
Total Sources of Funds	\$ 77,698,357	\$ 72,387,490	\$ 78,268,904	\$ 79,802,735	10.24%	1.96%
Expenditures	\$ 5,366,080	\$ 2,089,595	\$ 5,088,595	\$ 5,089,595	143.57%	0.02%
Interfund Activity	-	-	-	-	NA	NA
Total Uses of Funds	\$ 5,366,080	\$ 2,089,595	\$ 5,088,595	\$ 5,089,595	143.57%	0.02%
Ending Balance	\$ 72,332,277	\$ 70,297,895	\$ 73,180,309	\$ 74,713,140	6.28%	2.09%

The Employee Defined Benefit Plan was closed to new enrollments May 31, 2000. Since then, new employees must participate solely in the Employee Money Purchase Plan. Existing participants in the Defined Benefit Plan, as of May 31, 2000, were given the option to remain in the Defined Benefit Plan or to transfer the actuarial cash equivalent value of their benefit in the Employee Defined Benefit Plan to the Employee Money Purchase Plan with the decision being irrevocable. Employees remaining in the Employee Defined Benefit Plan participate at the same contribution levels (City and employee) that were in effect as of the conversion date. They also participate in the Employee Money Purchase Plan, with the employee contributing 4.00% and the City contributing 2.00%. Figure 27 provides a summary of the General Employees Defined Benefit Plan.

Figure 27

Retirement Funds Budget Summary General Employees Defined Benefit Plan						
	Actual 2019	Original Budget 2020	Revised Budget 2020	Original Budget 2021	Budget % Change	
					2020 Original to 2021	2020 Revised to 2021
Beginning Balance	\$ 9,921,131	\$ 8,758,445	\$ 10,078,079	\$ 10,024,578	14.46%	-0.53%
Revenues	3,135,733	1,779,642	1,587,123	1,454,133	-18.29%	-8.38%
Interfund Activity	-	-	-	-	NA	NA
Total Sources of Funds	\$ 13,056,864	\$ 10,538,087	\$ 11,665,202	\$ 11,478,711	8.93%	-1.60%
Expenditures	\$ 2,978,785	\$ 1,670,687	\$ 1,640,624	\$ 1,655,206	-0.93%	0.89%
Interfund Activity	-	-	-	-	NA	NA
Total Uses of Funds	\$ 2,978,785	\$ 1,670,687	\$ 1,640,624	\$ 1,655,206	-0.93%	0.89%
Ending Balance	\$ 10,078,079	\$ 8,867,400	\$ 10,024,578	\$ 9,823,505	10.78%	-2.01%

The Police Defined Benefit Plan covers police officers hired prior to April 8, 1978. Uses of funds for 2021 are based on estimated benefit payments and plan costs. All active members were transferred to the Police Money Purchase Plan with only annuitants remaining in the Plan. Figure 28 provides a summary of the Police Officers Money Purchase Plan.

Figure 28

Retirement Funds Budget Summary Police Officers Defined Benefit Plan						
	Actual 2019	Original Budget 2020	Revised Budget 2020	Original Budget 2021	Budget % Change	
					2020 Original to 2021	2020 Revised to 2021
Beginning Balance	\$ 63,535	\$ 59,715	\$ 61,119	\$ 57,184	-4.24%	-6.44%
Revenues	1,904	1,500	1,500	1,400	-6.67%	-6.67%
Interfund Activity	-	-	-	-	NA	NA
Total Sources of Funds	\$ 65,439	\$ 61,215	\$ 62,619	\$ 58,584	-4.30%	-6.44%
Expenditures	\$ 4,320	\$ 5,435	\$ 5,435	\$ 5,705	4.97%	4.97%
Interfund Activity	-	-	-	-	NA	NA
Total Uses of Funds	\$ 4,320	\$ 5,435	\$ 5,435	\$ 5,705	4.97%	4.97%
Ending Balance	\$ 61,119	\$ 55,780	\$ 57,184	\$ 52,879	-5.20%	-7.53%

The Police Money Purchase Retirement Plan covers all police officers hired on or after April 8, 1978. Each police officer contributes 10.00% of their base salary with the City matching their contribution. In 2018, the City and County management of the retirement plan was transferred to a third party with a few officers electing to continue having the City and County manage their plans. Figure 29 provides a summary of the Police Officers Money Purchase Plan.

Figure 29

Retirement Funds Budget Summary Police Officers Money Purchase Plan						
	Actual 2019	Original Budget 2020	Revised Budget 2020	Original Budget 2021	Budget % Change	
					2020 Original to 2021	2020 Revised to 2021
Beginning Balance	\$ 839,163	\$ 977,601	\$ 1,044,092	\$ 1,117,750	14.34%	7.05%
Revenues	204,967	145,658	80,658	85,834	-41.07%	6.42%
Interfund Activity	-	-	-	-	NA	NA
Total Sources of Funds	\$ 1,044,130	\$ 1,123,259	\$ 1,124,750	\$ 1,203,584	7.15%	7.01%
Expenditures	\$ 38	\$ 7,000	\$ 7,000	\$ 7,000	0.00%	0.00%
Interfund Activity	-	-	-	-	NA	NA
Total Uses of Funds	\$ 38	\$ 7,000	\$ 7,000	\$ 7,000	0.00%	0.00%
Ending Balance	\$ 1,044,092	\$ 1,116,259	\$ 1,117,750	\$ 1,196,584	7.20%	7.05%

Employee Retiree Health Insurance Funds (Benefit Funds)

In 2013, the Retiree Medical Insurance Reimbursement (RMIR) program was closed to retirees after 2013. A new Retiree Health Savings (RHS) plan was created. The RHS Plan is an employer-funded program that provides eligible full-time employees with the ability to accumulate funds to pay for qualified medical expenses on a tax-free basis once employees leave full-time Broomfield service. Vesting for the plan is 20 years of Broomfield service. Employees who leave prior to 20 years of Broomfield service will forfeit all contributions. Forfeitures will be used to fund future employer contributions. Broomfield service includes verified full-time and part-time service. Service in a temporary position is not included in the calculation of Broomfield service. Figure 30 provides a summary of the Retiree Health Insurance Plan.

Figure 30

Retirement Funds Budget Summary Retiree Health Insurance Plan						
	Actual 2019	Original Budget 2020	Revised Budget 2020	Original Budget 2021	Budget % Change	
					2020 Original to 2021	2020 Revised to 2021
Beginning Balance	\$ 2,351,482	\$ 2,772,462	\$ 3,245,318	\$ 3,398,696	22.59%	4.73%
Revenues	975,877	463,466	437,428	400,838	-13.51%	-8.36%
Interfund Activity	-	-	-	-	NA	NA
Total Sources of Funds	\$ 3,327,359	\$ 3,235,928	\$ 3,682,746	\$ 3,799,534	17.42%	3.17%
Expenditures	\$ 82,041	\$ 76,050	\$ 284,050	\$ 104,050	36.82%	-63.37%
Interfund Activity	-	-	-	-	NA	NA
Total Uses of Funds	\$ 82,041	\$ 76,050	\$ 284,050	\$ 104,050	36.82%	-63.37%
Ending Balance	\$ 3,245,318	\$ 3,159,878	\$ 3,398,696	\$ 3,695,484	16.95%	8.73%

Funds Held for Others (Fiduciary Funds)

The City and County of Broomfield created two new fiduciary funds in 2019 to comply with GASB Statement No. 84: the Tax Passthrough Fund and the Inmate Checking Fund. Figure 31, on the following page, provides a summary of the Tax Passthrough Fund. The Tax Passthrough Fund records the activity related to property and specific ownership tax collected by Broomfield on behalf of other entities. The City and County then passes these tax payments along to those entities.

Figure 31

Funds Held for Others Budget Summary Tax Passthrough						
	Actual 2019	Original Budget 2020	Revised Budget 2020	Original Budget 2021	Budget % Change	
					2020 Original to 2021	2020 Revised to 2021
Beginning Balance	\$ 1,039,514	\$ -	\$ 1,049,492	\$ 350,815	NA	-66.57%
Revenues	124,858,625	-	143,125,613	143,125,613	NA	0.00%
Interfund Activity	-	-	-	-	NA	NA
Total Sources of Funds	\$ 125,898,139	\$ -	\$ 144,175,105	\$ 143,476,428	NA	-0.48%
Expenditures	\$ 124,848,647	\$ -	\$ 143,824,290	\$ 143,474,290	NA	-0.24%
Interfund Activity	-	-	-	-	NA	NA
Total Uses of Funds	\$ 124,848,647	\$ -	\$ 143,824,290	\$ 143,474,290	NA	-0.24%
Ending Balance	\$ 1,049,492	\$ -	\$ 350,815	\$ 2,138	NA	-99.39%

The Inmate Checking Fund records activity related to funds held in a custodial capacity for inmates in Broomfield’s detention facility. Inmates and their family and friends can deposit funds into the inmate’s account. The inmate can later use these funds in the commissary, and any remaining funds are returned to the inmate upon release. Figure 32 provides a summary of the Inmate Checking Fund.

Figure 32

Funds Held for Others Budget Summary Inmate Checking Fund						
	Actual 2019	Original Budget 2020	Revised Budget 2020	Original Budget 2021	Budget % Change	
					2020 Original to 2021	2020 Revised to 2021
Beginning Balance	\$ 76,445	\$ -	\$ 58,461	\$ 40,461	NA	-30.79%
Revenues	703,870	-	704,000	704,000	NA	0.00%
Interfund Activity	-	-	-	-	NA	NA
Total Sources of Funds	\$ 780,315	\$ -	\$ 762,461	\$ 744,461	NA	-2.36%
Expenditures	\$ 721,854	\$ -	\$ 722,000	\$ 722,000	NA	0.00%
Interfund Activity	-	-	-	-	NA	NA
Total Uses of Funds	\$ 721,854	\$ -	\$ 722,000	\$ 722,000	NA	0.00%
Ending Balance	\$ 58,461	\$ -	\$ 40,461	\$ 22,461	NA	-44.49%

Capital Improvement Program (Capital Funds)

The Capital Improvements Program is summarized on the following page, in Figure 33. Details regarding individual capital projects are presented in the Tables Section and in the Capital Improvements Section of the 2021 Budget. There is a substantial decrease in capital spending from 2020 to 2021 due primarily to the completion of large multi-year projects like the Broomfield Community Center reconstruction, 144th/Dillon Road improvements and new Service Center construction.

Figure 33

CAPITAL IMPROVEMENTS PROGRAM SUMMARY						
Capital Improvement Projects by Category	Actual 2017	Actual 2018	Actual 2019	Estimate 2020	Budget 2021	Total 2017-2021
Building & Facility Projects	\$ 1,548,983	\$ 5,351,528	\$ 13,758,176	\$ 6,620,171	\$ 2,777,383	\$ 30,056,241
Drainage & Storm Water Projects	37,950	50,485	23,261	144,582	125,078	381,356
Information Technology Projects	3,308,542	1,538,853	1,283,224	2,057,675	2,035,798	10,224,092
Landscaping Projects	469,578	707,382	914,348	1,368,814	983,197	4,443,319
Open Space and Trails Projects	1,132,944	1,295,014	2,346,119	4,998,787	940,718	10,713,582
Parks & Rec Facility Projects	4,383,508	13,335,403	27,862,892	19,735,945	8,699,426	74,017,174
Transportation System Projects	14,949,980	14,060,988	18,485,132	42,247,640	22,532,983	112,276,723
Vehicles, Other Equipment and Furniture	2,063,618	1,724,519	1,965,202	1,271,398	2,389,819	9,414,556
Community Development Projects*	7,378,097	8,748,854	9,451,046	8,793,371	8,763,155	43,134,523
Water Utility Projects	7,556,599	5,478,925	20,008,143	44,338,194	22,110,395	99,492,256
Sewer Utility Projects	6,571,688	2,761,710	6,609,214	26,803,434	17,766,232	60,512,278
Water Reclamation Utility Projects	302,422	686,290	107,062	1,767,358	1,734,213	4,597,345
Planning, Admin & Other Exp	1,752,635	605,992	891,850	1,609,614	1,816,000	6,676,091
Public Art & Cultural Projects	81,745	82,011	63,955	502,142	189,888	919,741
Total Capital Improvement Projects	\$ 51,538,289	\$ 56,427,954	\$ 103,769,624	\$ 162,259,125	\$ 92,864,285	\$ 466,859,277

* Includes projects such as Broomfield's financial participation in the public improvement costs for the Flatiron Crossing

Debt Service (Debt Funds)

Broomfield borrows money to finance capital improvements that cannot be funded from current revenues, such as construction of buildings, infrastructure projects, etc. Annual payments for principal and interest on the City and County's indebtedness are budgeted within the Debt Service Fund and Enterprise Funds.

Per the City Charter, the City Council may issue general obligation debt which shall not exceed 10.00% of the assessed valuation of taxable property within Broomfield. The City and County does not currently have any general obligation debt outstanding at the end of 2020. Tables 4A to 4D in the Tables Section contain additional information regarding the City's debt position. Table 4A also describes the use of each debt obligation.

The City's bond rating by Moody's Investment Service is Aa1 while the Water and Sewer bond rating is Aa3. These high ratings are evidence that Broomfield's debt is viewed as a good investment. These ratings not only help the City sell its bond issues, but also helps the City and County obtain the lowest possible interest rates.

Existing revenues support all current debt and obligations. Most debt instruments issued to date are revenue bonds. The 2021 Budget includes \$32.4 million in debt service and lease purchase payments, including \$5.2 million in Urban Renewal Authority debt. Each of these obligations has a specific source or sources of revenue from which annual principal and interest payments are made. The amount of debt and certificates of participation supported by each fund are summarized on the following page, in Figure 34.

Figure 34

PRINCIPAL AND INTEREST TO TERM - BONDS, NOTES & CERTIFICATES OF PARTICIPATION					
SUMMARY BY BUDGET FUND - ESTIMATED AS OF DECEMBER 31, 2021					
City & County	Bonds & Notes	Certificates of Participation	Estimated at the end of 2020 Total	% Total	2021 Debt Service
	Principal & Interest	Principal & Interest	Principal & Interest		
General Government Type Funds					
City General Fund	\$ -	\$ 2,296,258	\$ 2,296,258	1%	\$ 384,719
County General Fund	-	21,726,492	21,726,492	8%	3,618,781
Capital Improvements Fund	170,864,875	-	170,864,875	62%	13,604,326
Total General Government Type Funds	\$ 170,864,875	\$ 24,022,750	\$ 194,887,625	71%	\$ 17,607,826
Utility/Enterprise Funds					
Water Fund	\$ 5,738,250	\$ -	\$ 5,738,250	2%	\$ 5,717,500
Sewer Fund	24,662,462	-	24,662,462	9%	2,453,422
Water Reclamation Fund	-	-	-	0%	1,404,591
Total Utility/Enterprise Funds	\$ 30,400,712	\$ -	\$ 30,400,712	11%	\$ 9,575,513
Total City & County	\$ 201,265,587	\$ 24,022,750	\$ 225,288,337	82%	\$ 27,183,339
Urban Renewal Authority					
	\$ 50,956,906	\$ -	\$ 50,956,906	18%	\$ 5,204,083
Total - All	\$ 252,222,493	\$ 24,022,750	\$ 276,245,243	100%	\$ 32,387,422
Total City and County Annual Debt Service					\$ 27,183,339
Total City and County Annual Revenues					\$ 437,464,483
Ratio Debt Service to Revenues					6.21%

Closing

Substantial growth that has been nurtured within the community generates more revenue, but also increases service delivery costs. Revenue from the growth in the tax base has allowed the City and County to build substantial infrastructure, maintain fund reserves to meet financial policy goals, and provide excellent services to enhance the quality of life in Broomfield. Conservative spending and careful planning have allowed Broomfield to weather economic downturn while maintaining a consistent level of service.

The budget development process is a comprehensive and collaborative project. It requires the input of staff members at every level of the organization and within every department. It is the culmination of several valuable planning processes that generate strategic vision through a partnership of citizen boards and City and County staff. The Budget is an annual tool that shapes the City and County of Broomfield’s vision into reality.

The City and County of Broomfield would like to extend sincere appreciation to all those who contributed. There are several people in both the Manager and Finance Departments that deserve special recognition for their hard work: Jennifer Hoffman, City and County Manager; Kevin Standbridge, Deputy City and County Manager; John Hall, Deputy City and County Manager; Abby Yellman, Assistant City and County Manager; Brenda Richey, Chief Financial Officer; Cassandra Eyestone, Budget Manager; Pam Young, Senior Budget and Financial Analyst; Rachel Deckert, Senior Budget and Financial Analyst; Brian Curran, Budget and Financial Analyst; and Jordan Fillingame, Finance Operations Manager. There are many individuals who have devoted their time and talent to the budget process. The effort put forth serves as an example of the partnership and coordination that makes the City and County of Broomfield a fantastic place to live and work.

CITY AND COUNTY OF
BROOMFIELD, COLORADO

2 0 2 1
ANNUAL BUDGET

Financial Details



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FINANCIAL DETAILS

**TABLE 1A
OVERALL SUMMARY - TOTAL BUDGET**

Sources and Uses of Funds	Actual 2019	Original Budget 2020	Revised Budget 2020	Original Budget 2021	Budget % Chg	
					2020 Original 2021	2020 Revised 2021
Sources of Funds						
Beginning Balance	\$ 333,929,012	\$ 144,622,381	\$ 318,433,116	\$ 195,488,023	35.17%	-38.61%
Revenues	433,989,427	302,061,182	435,345,600	437,464,483	44.83%	0.49%
Total Sources of Funds	\$ 767,918,439	\$ 446,683,563	\$ 753,778,716	\$ 632,952,506	41.70%	-16.03%
Less Interfund Activities	\$ 31,773,653	\$ 38,324,111	\$ 37,048,774	\$ 37,281,320	-2.72%	0.63%
Net Total Sources of Funds	\$ 736,144,786	\$ 408,359,452	\$ 716,729,942	\$ 595,671,186	45.87%	-16.89%
Uses of Funds						
Expenditures	\$ 443,295,426	\$ 297,788,716	\$ 551,912,968	\$ 481,940,641	61.84%	-12.68%
Less Interfund Activities	31,773,653	38,324,111	37,048,774	37,281,320	-2.72%	0.63%
Total Uses of Funds	\$ 411,521,773	\$ 259,464,605	\$ 514,864,194	\$ 444,659,321	71.38%	-13.64%
Additions to Reserves	\$ 6,189,897	\$ 5,341,099	\$ 6,377,725	\$ 3,661,964	-31.44%	-42.58%
Net Total Uses of Funds	\$ 417,711,670	\$ 264,805,704	\$ 521,241,919	\$ 448,321,285	69.30%	-13.99%
Ending Balance	\$ 318,433,116	\$ 143,553,748	\$ 195,488,023	\$ 147,349,901	2.64%	-24.62%

**TABLE 1B
TOTAL RESERVES AND ALLOCATIONS**

Sources and Uses of Funds	Actual 2019	Original Budget 2020	Revised Budget 2020	Original Budget 2021	Budget % Chg	
					2020 Original 2021	2020 Revised 2021
Sources of Reserves						
Beginning Reserve and Allocations Balance						
General Fund Operation	\$ 19,088,070	\$ 20,132,420	\$ 20,132,420	\$ 20,264,532	0.66%	0.66%
General Fund Housing Reserve	1,000,000	1,000,000	1,000,000	-	-100.00%	-100.00%
General Fund Reserved Fund Balance	351,805	312,550	340,682	332,682	6.44%	-2.35%
Cemetery Perpetual Care Reserve	319,434	346,034	366,827	397,474	14.87%	8.35%
Capital Improvement Projects	34,934,488	12,121,520	20,122,562	14,182,999	17.01%	-29.52%
General Governmental Funds Debt Services	13,944,195	14,289,195	14,269,709	14,399,019	0.77%	0.91%
Water Operations	2,786,488	2,786,488	2,786,488	2,808,064	0.77%	0.77%
Water Debt Services	27,053,801	27,053,801	27,169,028	27,169,028	0.43%	0.00%
Sewer Operations	1,366,360	1,366,360	1,366,360	1,442,735	5.59%	5.59%
Sewer - Environmental Recovery Charges	1,931,946	2,339,936	2,644,808	1,827,664	-21.89%	-30.90%
Sewer Debt Services	7,055,321	7,055,321	7,143,711	7,453,711	5.65%	4.34%
Water Reclamation Operations	188,445	188,445	188,445	188,445	0.00%	0.00%
Water Reclamation Debt Services	4,212,868	4,212,868	4,212,868	4,212,868	0.00%	0.00%
County General Fund Reserved Fund Balance	148,428	160,428	185,061	184,341	14.91%	-0.39%
Total Beginning Balance	114,381,649	93,365,366	101,928,969	94,863,562	1.60%	-6.93%
Additions to Reserves and Allocations						
General Fund Operation	\$ 1,044,350	\$ 132,112	\$ 132,112	\$ 1,320,641	899.64%	899.64%
General Fund Reserved Fund Balance	87,443	62,000	62,000	62,000	0.00%	0.00%
Cemetery Perpetual Care Reserve	47,393	24,400	30,647	20,482	-16.06%	-33.17%
Capital Improvement Projects	3,667,810	2,767,396	4,023,475	512,235	-81.49%	-87.27%
General Governmental Funds Debt Services	325,514	346,000	129,310	13,855	-96.00%	-89.29%
Water Operations	-	21,576	21,576	109,641	408.16%	408.16%
Water Debt Services	115,227	-	-	-	NA	NA
Sewer Operations	-	76,375	76,375	-	-100.00%	-100.00%
Sewer - Environmental Recovery Charges	777,137	1,589,240	1,580,230	1,623,110	2.13%	2.71%
Sewer Debt Services	88,390	310,000	310,000	-	-100.00%	-100.00%
County General Fund Reserved Fund Balance	36,633	12,000	12,000	-	-100.00%	-100.00%
Total Additions to Reserves and Allocations	\$ 6,189,897	\$ 5,341,099	\$ 6,377,725	\$ 3,661,964	-31.44%	-42.58%
Total Sources of Reserves	\$ 120,571,546	\$ 98,706,465	\$ 108,306,694	\$ 98,525,526	-0.18%	-9.03%
Uses of Reserves and Allocations						
General Fund Housing Reserve	\$ -	\$ -	\$ 1,000,000	\$ -	NA	-100.00%
General Fund Reserved Fund Balance	98,566	70,000	70,000	70,000	0.00%	0.00%
Capital Improvement Projects	18,479,736	6,689,567	9,963,038	1,000,000	-85.05%	-89.96%
Sewer - Environmental Recovery Charges	64,275	2,100,000	2,397,374	-	-100.00%	-100.00%
County General Fund Reserved Fund Balance	-	25,260	12,720	-	-100.00%	-100.00%
Total Uses of Reserves and Allocations	\$ 18,642,577	\$ 8,884,827	\$ 13,443,132	\$ 1,070,000	-87.96%	-92.04%
Ending Balance						
General Fund Operation	\$ 20,132,420	\$ 20,264,532	\$ 20,264,532	\$ 21,585,173	6.52%	6.52%
General Fund Housing Reserve	1,000,000	1,000,000	-	-	-100.00%	NA
General Fund Reserved Fund Balance	340,682	304,550	332,682	324,682	6.61%	-2.40%
Cemetery Perpetual Care Reserve	366,827	370,434	397,474	417,956	12.83%	5.15%
Capital Improvement Projects	20,122,562	8,199,349	14,182,999	13,695,234	67.03%	-3.44%
General Governmental Funds Debt Services	14,269,709	14,635,195	14,399,019	14,412,874	-1.52%	0.10%
Water Operations	2,786,488	2,808,064	2,808,064	2,917,705	3.90%	3.90%
Water Debt Services	27,169,028	27,053,801	27,169,028	27,169,028	0.43%	0.00%
Sewer Operations	1,366,360	1,442,735	1,442,735	1,442,735	0.00%	0.00%
Sewer - Environmental Recovery Charges	2,644,808	1,829,176	1,827,664	3,450,774	88.65%	88.81%
Sewer Debt Services	7,143,711	7,365,321	7,453,711	7,453,711	1.20%	0.00%
Water Reclamation Operations	188,445	188,445	188,445	188,445	0.00%	0.00%
Water Reclamation Debt Services	4,212,868	4,212,868	4,212,868	4,212,868	0.00%	0.00%
County General Fund Reserved Fund Balance	185,061	147,168	184,341	184,341	25.26%	0.00%
Total Ending Balance	\$ 101,928,969	\$ 89,821,638	\$ 94,863,562	\$ 97,455,526	8.50%	2.73%
Additional Information on Reserve Ending Fund Balance						
Restricted Balance for Debt Services	\$ 52,795,316	\$ 53,267,185	\$ 53,234,626	\$ 53,248,481	-0.04%	0.03%
Unrestricted Reserves and Allocation Balance	49,133,653	36,554,453	41,628,936	44,207,045	20.93%	6.19%
Total Ending Balance	\$ 101,928,969	\$ 89,821,638	\$ 94,863,562	\$ 97,455,526	8.50%	2.73%

**TABLE 1C
TOTAL BUDGET SUMMARY**

Sources and Uses of Funds	Actual 2019	Original Budget 2020	Revised Budget 2020	Original Budget 2021	Budget % Chg	
					2020 Original 2021	2020 Revised 2021
Sources of Funds						
Beginning Balance	\$ 333,929,012	\$ 144,622,381	\$ 318,433,116	\$ 195,488,023	35.17%	-38.61%
Revenues						
Taxes						
Property Tax	\$ 38,533,483	\$ 43,787,963	\$ 43,101,888	\$ 43,156,611	-1.44%	0.13%
Sales Tax	63,385,316	61,076,683	58,215,630	59,585,279	-2.44%	2.35%
Use Tax - Building Materials	6,859,775	4,678,175	5,973,137	5,807,253	24.14%	-2.78%
Audit Revenues - Sales & Use Tax	2,565,094	300,000	1,800,001	300,000	0.00%	-83.33%
Use Tax - Vehicles	6,946,995	6,917,958	5,998,990	6,391,236	-7.61%	6.54%
Specific Ownership Tax	2,691,764	2,622,441	2,622,441	2,636,789	0.55%	0.55%
Other Taxes	5,938,480	6,003,721	4,855,912	5,298,663	-11.74%	9.12%
Total Taxes	\$ 126,920,907	\$ 125,386,941	\$ 122,567,999	\$ 123,175,831	-1.76%	0.50%
Licenses & Permits	\$ 3,573,558	\$ 3,532,650	\$ 2,976,671	\$ 3,235,809	-8.40%	8.71%
Intergovernmental Revenue	16,338,973	16,459,306	22,706,267	24,756,946	50.41%	9.03%
Charges for Services	68,215,954	80,845,083	63,238,747	75,556,858	-6.54%	19.48%
Contributions & Project Participations	537,313	399,722	2,111,925	3,125,465	681.91%	47.99%
Fines & Forfeits	739,283	727,000	480,000	515,000	-29.16%	7.29%
Interest Earnings & Misc Revenues	25,723,491	11,522,961	10,710,513	7,635,993	-33.73%	-28.71%
Fiduciary Plan Contributions	141,523,718	15,978,581	160,061,572	161,111,261	908.30%	0.66%
Transfers from Fund Reserves	18,642,577	8,884,827	13,443,132	1,070,000	-87.96%	-92.04%
Total Revenues	\$ 402,215,774	\$ 263,737,071	\$ 398,296,826	\$ 400,183,163	51.74%	0.47%
Interfund Activities	\$ 31,773,653	\$ 38,324,111	\$ 37,048,774	\$ 37,281,320	-2.72%	0.63%
Total Revenue with Interfund Activities	\$ 433,989,427	\$ 302,061,182	\$ 435,345,600	\$ 437,464,483	44.83%	0.49%
Total Sources of Funds	\$ 767,918,439	\$ 446,683,563	\$ 753,778,716	\$ 632,952,506	41.70%	-16.03%
Uses of Funds						
Expenditures						
Operating Budget	\$ 132,273,858	\$ 152,478,463	\$ 157,500,311	\$ 160,932,809	5.54%	2.18%
Capital Improvements	103,769,624	58,260,723	162,259,125	92,864,285	59.39%	-42.77%
Lease/Purchase Payments	7,683,500	7,687,749	7,689,751	4,007,000	-47.88%	-47.89%
Debt Service - Bonds	23,159,670	23,178,537	23,178,537	23,191,838	0.06%	0.06%
Fiduciary Funds - Expenditures	144,635,121	17,859,133	164,236,470	163,663,389	816.41%	-0.35%
Sub Total	\$ 411,521,773	\$ 259,464,605	\$ 514,864,194	\$ 444,659,321	71.38%	-13.64%
Interfund Activities	\$ 31,773,653	\$ 38,324,111	\$ 37,048,774	\$ 37,281,320	-2.72%	0.63%
Additions to Reserves	6,189,897	5,341,099	6,377,725	3,661,964	-31.44%	-42.58%
Net Total Uses of Funds	\$ 449,485,323	\$ 303,129,815	\$ 558,290,693	\$ 485,602,605	60.20%	-13.02%
Ending Balance	\$ 318,433,116	\$ 143,553,748	\$ 195,488,023	\$ 147,349,901	2.64%	-24.62%

**TABLE 1D - PAGE 1
TOTAL BUDGET SUMMARY BY FUND**

Fund	Revised Estimate 2020				
	Beginning Fund Balance	Revenues	Total Sources	Expenditures	Ending Fund Balance
City and County Funds					
City & County General Funds	\$ 17,666,085	\$ 97,605,280	\$ 115,271,365	\$ 107,061,435	\$ 8,209,930
Recreation Fund	-	6,405,770	6,405,770	6,405,770	-
Street Maintenance Fund	-	5,355,523	5,355,523	5,355,523	-
Library Fund	-	2,965,861	2,965,861	2,965,861	-
Facility Maintenance Fund	-	4,786,438	4,786,438	4,786,438	-
Cemetery Fund	-	236,455	236,455	236,455	-
Lodging Tax Fund	-	300,000	300,000	300,000	-
Human Service Fund	1,790,654	13,886,321	15,676,975	14,133,775	1,543,200
Total Governmental Operating Funds	\$ 19,456,739	\$ 131,541,648	\$ 150,998,387	\$ 141,245,257	\$ 9,753,130
Governmental Capital Funds					
Sales & Use Tax Capital Improvements Fund	\$ 56,305,671	\$ 37,588,546	\$ 93,894,217	\$ 83,027,630	\$ 10,866,587
Asset Replacement Fund	6,268,605	7,973,963	14,242,568	5,574,849	8,667,719
Conservation Trust Fund	1,533,898	760,318	2,294,216	815,431	1,478,785
Open Space & Parks Capital Fund	6,452,494	5,150,175	11,602,669	6,627,294	4,975,375
Services Expansion Fee Capital Fund	8,338,541	2,134,757	10,473,298	2,816,170	7,657,128
Development Agreement Fund	1,236,347	13,698,848	14,935,195	13,770,859	1,164,336
Total Governmental Capital Funds	\$ 80,135,556	\$ 67,306,607	\$ 147,442,163	\$ 112,632,233	\$ 34,809,930
Governmental Debt Service Fund					
	\$ 130,449	\$ 13,735,212	\$ 13,865,661	\$ 13,735,084	\$ 130,577
Total Governmental Funds	\$ 99,722,744	\$ 212,583,467	\$ 312,306,211	\$ 267,612,574	\$ 44,693,637
Utility Funds					
Water Fund	\$ 52,000,820	\$ 32,252,225	\$ 84,253,045	\$ 70,387,470	\$ 13,865,575
Sewer Fund	67,114,557	25,517,945	92,632,502	50,770,036	41,862,466
Water Reclamation Fund	6,472,236	2,554,511	9,026,747	5,284,143	3,742,604
Total Utility Funds	\$ 125,587,613	\$ 60,324,681	\$ 185,912,294	\$ 126,441,649	\$ 59,470,645
Fiduciary Funds					
Employee Medical Care Fund	\$ 5,253,921	\$ 10,564,503	\$ 15,818,424	\$ 12,664,476	\$ 3,153,948
Employee Defined Benefit Pension Fund	10,078,079	1,587,123	11,665,202	1,640,624	10,024,578
Employee Money Purchase Pension Fund	72,332,277	5,936,627	78,268,904	5,088,595	73,180,309
Police Defined Benefit Pension Fund	61,119	1,500	62,619	5,435	57,184
Police Money Purchase Pension Fund	1,044,092	80,658	1,124,750	7,000	1,117,750
Retiree Health Insurance Plan	3,245,318	437,428	3,682,746	284,050	3,398,696
Tax Passthrough Fund	1,049,492	143,125,613	144,175,105	143,824,290	350,815
Inmate Welfare Checking Fund	58,461	704,000	762,461	722,000	40,461
Total Fiduciary Funds	\$ 93,122,759	\$ 162,437,452	\$ 255,560,211	\$ 164,236,470	\$ 91,323,741
Total Funds	\$ 318,433,116	\$ 435,345,600	\$ 753,778,716	\$ 558,290,693	\$ 195,488,023

**TABLE 1D - PAGE 2
TOTAL BUDGET SUMMARY BY FUND**

Fund	Original Budget 2021				
	Beginning Fund Balance	Revenues	Total Sources	Expenditures	Ending Fund Balance
City and County Funds					
City & County General Funds	\$ 8,209,930	\$ 103,595,274	\$ 111,805,204	\$ 110,204,737	\$ 1,600,467
Recreation Fund	-	9,269,995	9,269,995	9,269,995	-
Street Maintenance Fund	-	5,710,885	5,710,885	5,710,885	-
Library Fund	-	2,997,401	2,997,401	2,997,401	-
Facility Maintenance Fund	-	5,490,882	5,490,882	5,490,882	-
Cemetery Fund	-	252,775	252,775	252,775	-
Lodging Tax Fund	-	450,000	450,000	450,000	-
Human Service Fund	1,543,200	13,992,099	15,535,299	15,066,320	468,979
Total Governmental Operating Funds	\$ 9,753,130	\$ 141,759,311	\$ 151,512,441	\$ 149,442,995	\$ 2,069,446
Governmental Capital Funds					
Sales & Use Tax Capital Improvements Fund	\$ 10,866,587	\$ 25,070,658	\$ 35,937,245	\$ 34,834,546	\$ 1,102,699
Asset Replacement Fund	8,667,719	7,792,029	16,459,748	13,462,938	2,996,810
Conservation Trust Fund	1,478,785	755,631	2,234,416	1,048,156	1,186,260
Open Space & Parks Capital Fund	4,975,375	4,429,030	9,404,405	2,606,834	6,797,571
Services Expansion Fee Capital Fund	7,657,128	1,407,368	9,064,496	607,000	8,457,496
Development Agreement Fund	1,164,336	13,745,115	14,909,451	13,709,715	1,199,736
Total Governmental Capital Funds	\$ 34,809,930	\$ 53,199,831	\$ 88,009,761	\$ 66,269,189	\$ 21,740,572
Governmental Debt Service Fund	\$ 130,577	\$ 13,618,680	\$ 13,749,257	\$ 13,618,680	\$ 130,577
Total Governmental Funds	\$ 44,693,637	\$ 208,577,822	\$ 253,271,459	\$ 229,330,864	\$ 23,940,595
Utility Funds					
Water Fund	\$ 13,865,575	\$ 36,244,218	\$ 50,109,793	\$ 48,513,388	\$ 1,596,405
Sewer Fund	41,862,466	25,507,895	67,370,361	39,111,560	28,258,801
Water Reclamation Fund	3,742,604	2,441,766	6,184,370	4,983,404	1,200,966
Total Utility Funds	\$ 59,470,645	\$ 64,193,879	\$ 123,664,524	\$ 92,608,352	\$ 31,056,172
Fiduciary Funds					
Employee Medical Care Fund	\$ 3,153,948	\$ 12,298,538	\$ 15,452,486	\$ 12,605,543	\$ 2,846,943
Employee Defined Benefit Pension Fund	10,024,578	1,454,133	11,478,711	1,655,206	9,823,505
Employee Money Purchase Pension Fund	73,180,309	6,622,426	79,802,735	5,089,595	74,713,140
Police Defined Benefit Pension Fund	57,184	1,400	58,584	5,705	52,879
Police Money Purchase Pension Fund	1,117,750	85,834	1,203,584	7,000	1,196,584
Retiree Health Insurance Plan	3,398,696	400,838	3,799,534	104,050	3,695,484
Tax Passthrough Fund	350,815	143,125,613	143,476,428	143,474,290	2,138
Inmate Welfare Checking Fund	40,461	704,000	744,461	722,000	22,461
Total Fiduciary Funds	\$ 91,323,741	\$ 164,692,782	\$ 256,016,523	\$ 163,663,389	\$ 92,353,134
Total Funds	\$ 195,488,023	\$ 437,464,483	\$ 632,952,506	\$ 485,602,605	\$ 147,349,901

**TABLE 2A
REVENUE - MILL LEVIES AND PROPERTY TAX**

BROOMFIELD'S ASSESSED VALUATION						
Assessed Valuation By County Area of City	Amended 2019	Original Budget 2020	Revised Budget 2020	Estimate 2021	Budget % Chg	
					2020 Original 2021	2020 Revised 2021
City & County of Broomfield	\$ 1,334,342,081	\$ 1,511,597,765	\$ 1,518,219,291	\$ 1,520,144,283	0.57%	0.13%
Total	\$ 1,334,342,081	\$ 1,511,597,765	\$ 1,518,219,291	\$ 1,520,144,283	0.57%	0.13%

CITY OF BROOMFIELD - MILL LEVIES & PROPERTY TAX REVENUE						
Budget Fund	Amended 2019	Original Budget 2020	Revised Budget 2020	Estimate 2021	Budget % Chg	
					2020 Original 2021	2020 Revised 2021
General Fund						
Mill Levy	5.321	5.321	5.321	8.821	65.78%	65.78%
Property Tax Revenue	\$ 7,100,034	\$ 8,043,212	\$ 8,078,445	\$ 13,409,193	66.71%	65.99%
Allocated to Development Agreement Fund	98,348	62,058	99,176	70,429	13.49%	-28.99%
General Fund Net Property Tax Revenue	\$ 7,001,686	\$ 7,981,154	\$ 7,979,269	\$ 13,338,764	67.13%	67.17%
Library Fund						
Mill Levy	1.941	1.941	1.941	1.941	0.00%	0.00%
Property Tax Revenue	\$ 2,589,958	\$ 2,934,011	\$ 2,946,864	\$ 2,950,600	0.57%	0.13%
Street Fund						
Mill Levy	0.695	0.695	0.695	0.695	0.00%	0.00%
Property Tax Revenue	\$ 927,368	\$ 1,050,560	\$ 1,055,162	\$ 1,056,500	0.57%	0.13%
Capital Improvements Fund - General						
Mill Levy	3.000	3.000	3.000	0.000	-100.00%	-100.00%
Property Tax Revenue	\$ 4,003,026	\$ 4,534,793	\$ 4,554,658	\$ -	-100.00%	-100.00%
Capital Improvements Fund - Facilities Reserve						
Mill Levy	0.500	0.500	0.500	0.000	-100.00%	-100.00%
Property Tax Revenue	\$ 667,171	\$ 755,799	\$ 759,110	\$ -	-100.00%	-100.00%
City of Broomfield Total - All Funds					NA	NA
Mill Levy	11.457	11.457	11.457	11.457	0.00%	0.00%
Property Tax Revenue	\$ 15,287,557	\$ 17,318,375	\$ 17,394,239	\$ 17,416,293	0.57%	0.13%

COUNTY OF BROOMFIELD - MILL LEVIES & PROPERTY TAX REVENUE						
Budget Fund	Amended 2019	Original Budget 2020	Revised Budget 2020	Estimate 2021	Budget % Chg	
					2020 Original 2021	2020 Revised 2021
General Fund						
Mill Levy	13.031	13.031	13.031	13.031	0.00%	0.00%
Property Tax Revenue	\$ 17,387,812	\$ 19,697,630	\$ 19,783,916	\$ 19,809,000	0.57%	0.13%
Public Health						
Mill Levy	1.230	1.230	1.230	1.230	0.00%	0.00%
Property Tax Revenue	\$ 1,641,241	\$ 1,859,265	\$ 1,867,410	\$ 1,869,777	0.57%	0.13%
Facilities Reserve						
Mill Levy	1.000	1.000	1.000	1.000	0.00%	0.00%
Property Tax Revenue	\$ 1,334,342	\$ 1,511,598	\$ 1,518,219	\$ 1,520,144	0.57%	0.13%
Human Services Fund						
Mill Levy	1.245	1.283	1.283	1.250	-2.57%	-2.57%
Property Tax Revenue	\$ 1,661,256	\$ 1,939,280	\$ 1,947,875	\$ 1,900,297	-2.01%	-2.44%
Developmentally Disabled & Mental Health						
Mill Levy	1.005	0.967	0.967	1.000	3.41%	3.41%
Property Tax Revenue	\$ 1,341,014	\$ 1,461,815	\$ 1,468,118	\$ 1,520,027	3.98%	3.54%
Total - All Funds						
Mill Levy	17.511	17.511	17.511	17.511	0.00%	0.00%
Property Tax Revenue	\$ 23,365,665	\$ 26,469,588	\$ 26,585,538	\$ 26,619,245	0.57%	0.13%

COMBINED CITY AND COUNTY OF BROOMFIELD - MILL LEVIES & PROPERTY TAX REVENUE						
City/County	Amended 2019	Original Budget 2020	Revised Budget 2020	Estimate 2021	Budget % Chg	
					2020 Original 2021	2020 Revised 2021
City of Broomfield						
Mill Levy	11.457	11.457	11.457	11.457	0.00%	0.00%
Property Tax Revenue	\$ 15,287,557	\$ 17,318,375	\$ 17,394,239	\$ 17,416,293	0.57%	0.13%
County of Broomfield						
Mill Levy	17.511	17.511	17.511	17.511	0.00%	0.00%
Property Tax Revenue	\$ 23,365,665	\$ 26,469,588	\$ 26,585,538	\$ 26,619,245	0.57%	0.13%
Total - City & County of Broomfield						
Mill Levy	28.968	28.968	28.968	28.968	0.00%	0.00%
Property Tax Revenue	\$ 38,653,222	\$ 43,787,963	\$ 43,979,777	\$ 44,035,538	0.57%	0.13%

**TABLE 2B
REVENUE - SUMMARY SOURCES OF FUNDS WITH BEGINNING BALANCES**

Sources of Funds	Actual 2019	Original Budget 2020	Revised Budget 2020	Original Budget 2021	Budget % Chg	
					2020 Original 2021	2020 Revised 2021
Beginning Balance	\$ 333,929,012	\$ 144,622,381	\$ 318,433,116	\$ 195,488,023	35.17%	-38.61%
Revenues						
Taxes	\$ 126,920,907	\$ 125,386,941	\$ 122,567,999	\$ 123,175,831	-1.76%	0.50%
Licenses & Permits	3,573,558	3,532,650	2,976,671	3,235,809	-8.40%	8.71%
Intergovernmental Revenue	16,338,973	16,459,306	22,706,267	24,756,946	50.41%	9.03%
Charges for Services	68,215,954	80,845,083	63,238,747	75,556,858	-6.54%	19.48%
Contributions & Project Participations	537,313	399,722	2,111,925	3,125,465	681.91%	47.99%
Fines & Forfeits	739,283	727,000	480,000	515,000	-29.16%	7.29%
Interest Earnings & Misc Revenue	25,723,491	11,522,961	10,710,513	7,635,993	-33.73%	-28.71%
Bond Proceeds	-	-	-	-	NA	NA
Fiduciary Funds - Contributions	141,523,718	15,978,581	160,061,572	161,111,261	908.30%	0.66%
Transfers from Fund Reserves	18,642,577	8,884,827	13,443,132	1,070,000	-87.96%	-92.04%
Interfund Activities	31,773,653	38,324,111	37,048,774	37,281,320	-2.72%	0.63%
Total Revenues	\$ 433,989,427	\$ 302,061,182	\$ 435,345,600	\$ 437,464,483	44.83%	0.49%
Total Sources of Funds	\$ 767,918,439	\$ 446,683,563	\$ 753,778,716	\$ 632,952,506	41.70%	-16.03%
Less Interfund Activities	\$ 31,773,653	\$ 38,324,111	\$ 37,048,774	\$ 37,281,320	-2.72%	0.63%
Net Total Sources of Funds	\$ 736,144,786	\$ 408,359,452	\$ 716,729,942	\$ 595,671,186	45.87%	-16.89%

**TABLE 2C
REVENUE - DETAIL SOURCES OF FUNDS WITH BEGINNING BALANCES**

Sources of Funds	Actual 2019	Original Budget 2020	Revised Budget 2020	Original Budget 2021	Budget % Chg	
					2020 Original 2021	2020 Revised 2021
Beginning Balance	\$ 333,929,012	\$ 144,622,381	\$ 318,433,116	\$ 195,488,023	35.17%	-38.61%
Revenues						
Taxes						
Property Tax	\$ 38,533,483	\$ 43,787,963	\$ 43,101,888	\$ 43,156,611	-1.44%	0.13%
Sales Tax	63,385,316	61,076,683	58,215,630	59,585,279	-2.44%	2.35%
Use Tax - Building Materials	6,859,775	4,678,175	5,973,137	5,807,253	24.14%	-2.78%
Audit Revenues - Sales and Building Use Tax	2,565,094	300,000	1,800,001	300,000	0.00%	-83.33%
Use Tax - Vehicles	6,946,995	6,917,958	5,998,990	6,391,236	-7.61%	6.54%
Specific Ownership Tax	2,691,764	2,622,441	2,622,441	2,636,789	0.55%	0.55%
Gas & Electricity Business Tax	2,550,099	2,523,521	2,396,201	2,420,163	-4.10%	1.00%
Services Expansion Fee (Excise Tax)	1,273,882	1,610,200	1,019,900	1,313,500	-18.43%	28.79%
Cable Television Business Tax	829,028	835,000	825,000	825,000	-1.20%	0.00%
Telephone Business Tax	100,107	100,000	100,000	80,000	-20.00%	-20.00%
Tobacco Products Tax	134,570	140,000	127,000	140,000	0.00%	10.24%
Severance Tax	142,907	30,000	47,811	30,000	0.00%	-37.25%
Lodging Tax	760,943	725,000	300,000	450,000	-37.93%	50.00%
Penalties & Int. on Delinquent Taxes	146,944	40,000	40,000	40,000	0.00%	0.00%
Total Taxes	\$ 126,920,907	\$ 125,386,941	\$ 122,567,999	\$ 123,175,831	-1.76%	0.50%
Licenses & Permits						
Building Permits	\$ 3,059,250	\$ 3,034,930	\$ 2,468,451	\$ 2,691,339	-11.32%	9.03%
Other Licenses & Permits	514,308	497,720	508,220	544,470	9.39%	7.13%
Total Licenses & Permits	\$ 3,573,558	\$ 3,532,650	\$ 2,976,671	\$ 3,235,809	-8.40%	8.71%
Intergovernmental Revenues						
Highway Users' Tax Fund	\$ 2,741,082	\$ 2,167,330	\$ 2,167,330	\$ 1,977,405	-8.76%	-8.76%
Human Services Funding	8,997,769	9,366,178	9,870,716	9,895,777	5.65%	0.25%
Conservation Trust Fund	780,953	721,000	721,000	735,420	2.00%	2.00%
Other Intergovernmental Revenues	3,819,169	4,204,798	9,947,221	12,148,344	188.92%	22.13%
Total Intergovernmental Revenues	\$ 16,338,973	\$ 16,459,306	\$ 22,706,267	\$ 24,756,946	50.41%	9.03%
Charges for Services						
Recreation Facility & Program Revenues	\$ 5,190,919	\$ 5,561,500	\$ 2,413,109	\$ 6,494,350	16.77%	169.13%
Water Sales	16,325,469	18,267,839	18,267,839	18,832,768	3.09%	3.09%
Water Tap & License Fees	16,851,051	19,156,603	12,082,645	16,155,222	-15.67%	33.71%
Water Meter Fees	222,096	300,241	189,371	253,200	-15.67%	33.71%
Sewer Service Charges	7,237,901	7,112,241	7,254,485	7,435,848	4.55%	2.50%
Sewer Tap & License Fees	9,561,744	17,223,620	9,731,584	12,707,833	-26.22%	30.58%
Reuse Water Sales	1,443,879	1,415,000	1,430,000	1,435,000	1.41%	0.35%
Reuse Water Tap & License Fees	771,547	785,820	785,820	785,820	0.00%	0.00%
Other Charges for Services	7,596,655	8,327,389	7,944,662	8,554,987	2.73%	7.68%
Recording Fees	\$ 621,525	\$ 500,000	\$ 600,000	\$ 500,100	0.02%	-16.65%
Senior Programs	171,375	160,000	140,302	170,000	6.25%	21.17%
Other Charges for Services	2,221,793	2,034,830	2,398,930	2,231,730	9.68%	-6.97%
Total Charges for Services	\$ 68,215,954	\$ 80,845,083	\$ 63,238,747	\$ 75,556,858	-6.54%	19.48%
Total Contributions & Project Participations	\$ 537,313	\$ 399,722	\$ 2,111,925	\$ 3,125,465	681.91%	47.99%
Total Fines & Forfeits	\$ 739,283	\$ 727,000	\$ 480,000	\$ 515,000	-29.16%	7.29%
Total Interest Earnings & Misc Revenues	\$ 25,723,491	\$ 11,522,961	\$ 10,710,513	\$ 7,635,993	-33.73%	-28.71%
Total Fiduciary Plan Contributions	\$ 141,523,718	\$ 15,978,581	\$ 160,061,572	\$ 161,111,261	908.30%	0.66%
Total Transfers from Fund Reserves	\$ 18,642,577	\$ 8,884,827	\$ 13,443,132	\$ 1,070,000	-87.96%	-92.04%
Total Interfund Activities	\$ 31,773,653	\$ 38,324,111	\$ 37,048,774	\$ 37,281,320	-2.72%	0.63%
Total Revenues	\$ 433,989,427	\$ 302,061,182	\$ 435,345,600	\$ 437,464,483	44.83%	0.49%
Total Sources of Funds	\$ 767,918,439	\$ 446,683,563	\$ 753,778,716	\$ 632,952,506	41.70%	-16.03%
Less Interfund Activities	\$ 31,773,653	\$ 38,324,111	\$ 37,048,774	\$ 37,281,320	-2.72%	0.63%
Net Total City & County Sources of Funds	\$ 736,144,786	\$ 408,359,452	\$ 716,729,942	\$ 595,671,186	45.87%	-16.89%

**TABLE 3A
CITY AND COUNTY OF BROOMFIELD TOTAL BUDGET
EXPENDITURE - SUMMARY BY FUND**

City of Broomfield Budget	Actual 2019	Original Budget 2020	Revised Budget 2020	Original Budget 2021	Budget % Chg	
					2020 Original 2021	2020 Revised 2021
Budget Fund						
City & County General Funds	\$ 91,931,181	\$ 104,940,346	\$ 107,061,435	\$ 110,204,737	5.02%	2.94%
Recreation Fund	6,254,571	7,374,753	6,405,770	9,269,995	25.70%	44.71%
Street Fund	5,682,986	5,361,863	5,355,523	5,710,885	6.51%	6.64%
Library Fund	2,938,916	3,054,440	2,965,861	2,997,401	-1.87%	1.06%
Facilities Maintenance Fund	4,285,471	5,127,512	4,786,438	5,490,882	7.09%	14.72%
Cemetery Fund	269,160	234,613	236,455	252,775	7.74%	6.90%
Lodging Tax Fund	760,943	725,000	300,000	450,000	-37.93%	50.00%
Capital Improvements Fund	71,907,975	28,968,116	83,027,630	34,834,546	20.25%	-58.04%
Asset Replacement & Refurbishment Fund	8,715,729	10,697,813	5,574,849	13,462,938	25.85%	141.49%
Conservation Trust Fund	757,354	950,100	815,431	1,048,156	10.32%	28.54%
Open Space and Parks Fund	3,114,611	4,563,198	6,627,294	2,606,834	-42.87%	-60.67%
Services Expansion Fee Fund	724,009	1,914,658	2,816,170	607,000	-68.30%	-78.45%
Development Agreements Fund	13,709,511	13,157,166	13,770,859	13,709,715	4.20%	-0.44%
Governmental Debt Service Fund	13,932,839	13,951,774	13,735,084	13,618,680	-2.39%	-0.85%
Water Fund	43,828,019	39,454,062	70,387,470	48,513,388	22.96%	-31.08%
Sewer Fund	21,345,026	25,805,687	50,770,036	39,111,560	51.56%	-22.96%
Water Reclamation Fund	2,499,053	5,198,033	5,284,143	4,983,404	-4.13%	-5.69%
Employee Medical Care Fund	10,633,356	14,010,366	12,664,476	12,605,543	-10.03%	-0.47%
Employee Defined Benefit Retirement Fund	2,978,785	1,670,687	1,640,624	1,655,206	-0.93%	0.89%
Employee Money Purchase Retirement Fund	5,366,080	2,089,595	5,088,595	5,089,595	143.57%	0.02%
Police Defined Benefit Pension Fund	4,320	5,435	5,435	5,705	4.97%	4.97%
Police Money Purchase Pension Fund	38	7,000	7,000	7,000	0.00%	0.00%
Retiree Health Insurance Plan	82,041	76,050	284,050	104,050	36.82%	-63.37%
Tax Passthrough Fund	124,848,647	-	143,824,290	143,474,290	NA	-0.24%
Inmate Welfare Checking Fund	721,854	-	722,000	722,000	NA	0.00%
Human Services Fund	12,192,848	13,791,548	14,133,775	15,066,320	9.24%	6.60%
Total City and County Budget	\$ 449,485,323	\$ 303,129,815	\$ 558,290,693	\$ 485,602,605	60.20%	-13.02%
Less Interfund Activities and Additions to Reserves						
City - Interfund Activities and Additions to Reserves	30,802,405	32,313,761	34,595,493	30,783,004	-4.74%	-11.02%
County - Interfund Activities and Additions to Reserves	7,161,145	11,351,449	8,831,006	10,160,280	-10.49%	15.05%
Total Interfund Activities and Additions to Reserves	\$ 37,963,550	\$ 43,665,210	\$ 43,426,499	\$ 40,943,284	-6.23%	-5.72%
Total Budget Expenditures Less						
Interfund Activities and Additions to Reserves	\$ 411,521,773	\$ 259,464,605	\$ 514,864,194	\$ 444,659,321	71.38%	-13.64%

**TABLE 3B
EXPENDITURE - SUMMARY BY FUNCTION**

Function	Actual 2019	Original Budget 2020	Revised Budget 2020	Original Budget 2021	Budget % Chg	
					2020 Original 2021	2020 Revised 2021
Legislative	\$ 279,332	\$ 316,094	\$ 213,094	\$ 332,606	5.22%	56.08%
Assessor	950,456	1,003,551	956,334	1,031,899	2.82%	7.90%
Cemetery	2,951	3,000	205,808	232,293	7643.10%	12.87%
City and County Attorney	1,113,196	1,250,337	1,539,285	1,765,955	41.24%	14.73%
City and County Manager	1,982,438	2,168,015	1,844,828	1,720,235	-20.65%	-6.75%
Clerk and Recorder	1,836,067	2,549,563	2,549,859	1,988,394	-22.01%	-22.02%
Combined Courts	2,846,755	2,921,053	3,151,223	3,278,756	12.25%	4.05%
Communications	1,070,345	1,288,132	-	-	-100.00%	NA
Community Development	5,983,189	6,706,210	5,466,244	5,687,528	-15.19%	4.05%
CSU Extension	76,054	79,710	84,762	87,607	9.91%	3.36%
Cultural Affairs	406,149	489,416	532,087	715,646	46.22%	34.50%
Economic Vitality	531,874	685,912	601,062	748,166	9.08%	24.47%
Engagement & Innovation	-	-	1,353,459	1,579,177	NA	16.68%
Finance	5,079,415	5,716,053	5,489,058	5,308,130	-7.14%	-3.30%
Health and Human Services	16,120,823	18,048,574	17,494,557	18,794,294	4.13%	7.43%
Human Resources	1,427,377	1,372,015	1,503,668	1,825,774	33.07%	21.42%
Information Technology	5,868,318	7,168,890	6,997,157	7,829,671	9.22%	11.90%
Internal Audit	189,367	225,350	193,450	228,837	1.55%	18.29%
Library	2,938,916	3,054,440	2,855,721	2,997,401	-1.87%	4.96%
Strategic Initiatives	1,350,195	1,232,925	2,713,425	2,483,141	101.40%	-8.49%
Museums	122,478	138,891	-	-	-100.00%	NA
Open Space and Trails - Administration	441,953	459,892	393,865	509,690	10.83%	29.41%
Parks Maintenance ²	-	-	8,135,572	9,122,218	NA	12.13%
Project Management	-	-	305,578	240,804	NA	-21.20%
Public Safety	29,422,095	32,269,951	33,345,850	34,088,944	5.64%	2.23%
Public Works	44,718,006	54,532,096	48,314,860	47,093,885	-13.64%	-2.53%
Recreation Services	5,564,379	6,604,963	7,030,391	9,230,687	39.75%	31.30%
Non Departmental ¹	1,951,730	2,193,430	4,229,114	2,011,071	-8.31%	-52.45%
Sub-Total Operating Budget	\$ 132,273,858	\$ 152,478,463	\$ 157,500,311	\$ 160,932,809	5.54%	2.18%
Capital Improvements	\$ 103,769,624	\$ 58,260,723	\$ 162,259,125	\$ 92,864,285	59.39%	-42.77%
Lease/Purchase Payments	7,683,500	7,687,749	7,689,751	4,007,000	-47.88%	-47.89%
Debt Service - Bonds	23,159,670	23,178,537	23,178,537	23,191,838	0.06%	0.06%
Fiduciary Fund	144,635,121	17,859,133	164,236,470	163,663,389	816.41%	-0.35%
Addition to Reserves	6,189,897	5,341,099	6,377,725	3,661,964	-31.44%	-42.58%
Total Expenditures by Function	\$ 417,711,670	\$ 264,805,704	\$ 521,241,919	\$ 448,321,285	69.30%	-13.99%
Interfund Activities	31,773,653	38,324,111	37,048,774	37,281,320	-2.72%	0.63%
Total Budget Expenditures with Interfund Activities	\$ 449,485,323	\$ 303,129,815	\$ 558,290,693	\$ 485,602,605	60.20%	-13.02%

¹ Includes transfers, contributions and participations, and contingencies.

² Parks Maintenance and Cemetery Maintenance were moved from Public Works to Recreation beginning in 2020 Revised.

**TABLE 3C
TOTAL CAPITAL IMPROVEMENTS PROGRAM
EXPENDITURE - SUMMARY BY TYPE OF PROJECTS**

Capital Improvement Projects	Actual 2019	Original Budget 2020	Revised Budget 2020	Original Budget 2021
Building & Facility Projects	\$ 13,758,176	\$ 3,790,893	\$ 6,465,503	\$ 2,777,383
Drainage & Storm Water Projects	23,261	133,500	144,582	125,078
Information Technology Projects	1,283,224	948,500	2,057,675	2,035,798
Landscaping Projects	914,348	1,417,275	1,368,814	983,197
Open Space Projects	923,614	921,902	1,107,476	750,508
Trail System Projects	1,422,505	1,635,210	3,891,311	190,210
Parks & Recreation Facility Projects	27,862,892	3,631,483	19,890,613	8,699,426
Transportation System Projects	18,485,132	11,120,649	42,247,640	22,532,983
Vehicles, Other Equipment and Furniture	1,965,202	2,220,234	1,271,398	2,389,819
Community Development Projects	9,451,046	8,179,806	8,793,371	8,763,155
Water Utility Projects	20,008,143	13,393,899	44,338,194	22,110,395
Sewer Utility Projects	6,609,214	4,820,155	26,803,434	17,766,232
Water Reclamation Utility Projects	107,062	1,982,750	1,767,358	1,734,213
Planning, Administration & Other Expenditures	891,850	3,993,900	1,609,614	1,816,000
Public Art & Cultural Projects	63,955	70,567	502,142	189,888
Total Capital Improvement Projects	\$ 103,769,624	\$ 58,260,723	\$ 162,259,125	\$ 92,864,285
Interfund Activities	\$ 15,327,160	\$ 16,834,150	\$ 16,583,279	\$ 15,912,517
Sub Total	\$ 119,096,784	\$ 75,094,873	\$ 178,842,404	\$ 108,776,802
Transfer to Reserve	\$ 3,634,679	\$ 2,767,396	\$ 4,011,597	\$ 500,000
Total Capital Improvements Program	\$ 122,731,463	\$ 77,862,269	\$ 182,854,001	\$ 109,276,802

TABLE 3D - PAGE 1
EXPENDITURE - DETAIL CAPITAL IMPROVEMENTS PROGRAM
PROJECTS LISTED BY FUND AND BY PROJECT TYPE

Capital Improvement Projects	Actual 2019	Original Budget 2020	Revised Budget 2020	Original Budget 2021
Building & Facility Projects				
Capital Improvements Fund				
6 Garden Center - Building Automation System Upgrade	\$ 6,000	\$ -	\$ 11,682	\$ -
City and County Building - Reconfiguration	2,830	-	-	147,170
City and County Building - Roof Restoration	-	313,000	-	-
HHS - Electric Vehicle Charging Station	-	60,000	30,000	30,000
IT Network Closet Badge Readers - Citywide	6,250	-	-	-
Library/Auditorium - Master Plan	14,525	-	137,500	-
Library/Auditorium - Boiler Replacement and Upgrade	-	135,000	150,000	-
Library/Auditorium - Children's Library Extension	-	87,000	-	-
Library/Auditorium - Lobby Restroom Remodel	-	60,000	-	-
Library/Auditorium - Roof Top Unit Replacement and VAV Upgrades	-	475,900	-	460,900
Library/Auditorium - Staff Workroom and Auditorium, Office Reconfigurations	-	82,600	26,054	-
Lowell House Demolition	38,422	-	7,400	-
Police/Courts - Police Vehicle Lot Security Fencing	-	-	250,000	-
Police/Courts - Investigations Space Reconfiguration	-	158,330	158,330	-
Police/Detention Center - HVAC Equipment Expansion	82,525	-	-	-
Police/Detention Center - Roof G Replacement	4,900	-	225,100	-
Police/Detention Center - RTU 1 & 2 Replacement/Upgrade	-	357,459	-	357,459
Police/Detention Center - Security Gates	-	-	48,386	-
Police/Range - Firearms Range Safety Improvements	-	-	-	161,000
Safeway - RTU Upgrade/Building Automation Integrations	-	491,400	-	-
Safeway Property - Roof Replacement	4,975	-	9,000	-
Service Center - IT Room Expansion	-	-	100,000	-
Service Center - Norman Smith Service Center Remodel	-	700,000	-	100,000
Service Center - Phase I New Building / Remodel of Existing Building - 60% of Total Cost	12,670,986	-	4,314,271	-
Service Center - Property and Evidence Storage Room	-	-	309,200	-
Service Center - Technology for New Building - 60% of Cost	-	105,000	105,000	-
Surge Protection - Citywide	14,852	20,000	10,000	10,000
Asset Replacement & Refurbishment Fund				
12 Garden Center Improvements	\$ 163	\$ -	\$ -	\$ -
Broomfield Depot Museum - Outbuilding Rehabilitation	14,042	-	20,585	-
Broomfield Facilities - Parking Lot Lighting Upgrade	12,323	22,500	87,307	22,500
Broomfield Recycling Center - Interior Remodel and Restroom Addition	17,885	-	1,965	-
Brunner Farmhouse Painting	-	-	-	-
Building Repairs - Citywide	129,807	100,000	133,414	113,000
City and County Building - Community Development Space Analysis and Reconfiguration	122,765	165,000	-	-
City and County Building - Lighting Upgrade	745	-	-	-
City and County Building - Reconfiguration	-	-	-	-
City and County Building - Replace 8 roof top units (2010 Building Assessment)	79,157	-	-	-
City and County Building - Roof Restoration	-	-	-	313,000
Emergency Generator Upgrades - Citywide	37,646	-	2,100	-
Facility UPS Battery Replacement - Citywide	22,745	-	-	-
Floor Covering Replacement - Citywide	198,000	103,000	-	103,000
HVAC Systems Rehabilitation - Citywide	79,718	50,000	83,845	100,000
Library/Auditorium - Lighting Technology Upgrade	-	-	-	250,000
Library/Auditorium - Restroom Remodel	-	-	-	60,000
Parking Lot Repair/Replacement - Citywide	-	304,704	-	304,704
Police/Courts - Boiler Plant Upgrade	-	-	-	223,650
Police/Courts - Courtroom Bench Replacement	-	-	36,800	-
Police/Courts - IT Room Cooling Upgrade	-	-	34,444	-
Police/Courts - Lighting Upgrade	2,343	-	-	-
Police/Courts - Rooftop Unit 3 Replacement	80,105	-	7,400	-
Police/Detention Center - AV Room Cooling Upgrade	62,240	-	15,720	-
Police/Detention Center - Driveway Repair	52,227	-	-	-
Service Center - Lighting Upgrades - 60% of Cost	-	-	-	21,000
Services Expansion Fee Fund				
Jefferson Academy Expansion - Joint Use - School	\$ -	\$ -	\$ 150,000	\$ -
Total Building & Facility Projects	\$ 13,758,176	\$ 3,790,893	\$ 6,465,503	\$ 2,777,383

Table 3D is continued on the next page.

**TABLE 3D - PAGE 2
EXPENDITURE - DETAIL CAPITAL IMPROVEMENTS PROGRAM
PROJECTS LISTED BY FUND AND BY PROJECT TYPE**

Capital Improvement Projects	Actual 2019	Original Budget 2020	Revised Budget 2020	Original Budget 2021
Drainage & Storm Water Projects				
Capital Improvements Fund				
Culvert and Small Bridge Inspections - Citywide	\$ -	\$ 30,000	\$ 62,660	\$ -
Erosion Control Maintenance - Citywide	-	10,500	10,500	10,500
FEMA - Letters of Map Revision	9,520	17,000	17,000	17,000
Park Drainage Improvements - Citywide	13,741	26,000	4,422	47,578
Residential Street Drainage Improvements - Citywide	-	50,000	50,000	50,000
Total Drainage & Storm Water Projects	\$ 23,261	\$ 133,500	\$ 144,582	\$ 125,078
Information Technology Projects				
Capital Improvements Fund				
Cemetery Management System Software Replacement	\$ 3,125	\$ -	\$ -	\$ 4,058
IT - CAD to GIS Data Integration	-	-	-	40,400
IT - Communications Conduit Installation	-	150,000	504,338	150,000
IT - Computer Endpoint Encryption	-	-	-	48,000
IT - Data Center Migration	13,615	-	42,474	-
IT - Document Management	4,356	-	-	-
IT - New World Server Environment Migration	-	-	-	115,104
IT - Smart City Project	12,925	-	923,141	800,000
IT - Municipal Court Separation	106,807	-	120,993	-
Police - Data Records Management Systems Replacement	78,038	-	-	-
Public Works - Computerized Asset Maintenance Management System (60% of cost)	-	135,000	-	135,000
Total Information Technology Projects	\$ 1,283,224	\$ 948,500	\$ 2,057,675	\$ 2,035,798
Landscaping Projects				
Capital Improvements Fund				
Zuni Street - E. Midway to W. 136th Ave. Power Burial/Landscaping	\$ 211,793	\$ 500,000	\$ 777,000	\$ -
Asset Replacement & Refurbishment Fund				
Irrigation Control Replacements - Citywide	\$ 294,753	\$ 294,275	\$ 294,275	\$ -
Conservation Trust Fund				
McKay Lake Park & Open Lands - Landscaping	\$ -	\$ 74,000	\$ -	\$ -
Open Space & Parks Fund				
Ash Tree Replacement - Citywide	\$ 93,870	\$ 93,500	\$ 93,500	\$ 116,000
Irrigation Replacements - Citywide	102,640	200,000	148,780	340,268
Park Landscape Improvements - Citywide	81,571	100,000	30,000	188,429
Shrub Replacement - Citywide	14,741	40,000	25,259	80,000
Tree Replacement - Citywide	114,980	115,500	-	258,500
Total Landscaping Projects	\$ 914,348	\$ 1,417,275	\$ 1,368,814	\$ 983,197

Table 3D is continued on the next page.

TABLE 3D - PAGE 3
EXPENDITURE - DETAIL CAPITAL IMPROVEMENTS PROGRAM
PROJECTS LISTED BY FUND AND BY PROJECT TYPE

Capital Improvement Projects	Actual 2019	Original Budget 2020	Revised Budget 2020	Original Budget 2021
Open Space Projects				
Capital Improvements Fund				
Kabert Property - Open Space Acquisition and Site Clearance	\$ 365,275	\$ -	\$ 162,715	\$ -
Open Space & Parks Fund				
Harmer-Galasso Open Space Management Plan	\$ -	\$ 100,000	\$ -	\$ -
Huron Open Space Master Plan	-	-	-	150,000
Metzger Open Space - Administration and Maintenance	30,000	65,000	65,000	35,000
Metzger Open Space - Acquisition Payments to Foundation	276,959	275,502	275,502	271,508
Mitchem Property - Environmental Insurance Payment	5,906	-	-	-
Open Space - Due Diligence Services	168,488	100,000	60,000	60,000
Open Space Raw Water Purchases - Marshall Shares	-	-	74,350	-
Open Space and Trails Misc. Improvements - Citywide	19,199	45,000	51,000	60,000
Open Space and Trails Signage & Kiosks - Citywide	40,004	172,400	174,909	30,000
Raptor Policy Study	-	-	-	85,000
Vive Project Eagle Monitoring - Meritage Homes	-	-	80,000	-
Wildlife Research and Monitoring	-	149,000	149,000	45,000
Total Open Space Projects	\$ 905,831	\$ 906,902	\$ 1,092,476	\$ 736,508
Planning and Administration				
Prairie Dog Management	\$ 17,783	\$ 15,000	\$ 15,000	\$ 14,000
Total Planning and Administration	\$ 17,783	\$ 15,000	\$ 15,000	\$ 14,000
Trail System Projects				
Capital Improvements Fund				
Industrial Lane Bike Lane and Sidewalk - Phase I	159,298	-	-	-
Broomfield Trail - RR bridge to Industrial Lane to Midway (BT2)	247,500	-	-	-
Interpark - Broomfield Industrial Park Pedestrian Bridge	234,599	-	14,828	-
Conservation Trust Fund				
Tom Frost Reservoir - Amenities and Landscaping	36,735	-	-	-
Open Space & Parks Fund				
Commerce Street Trail Connection	\$ -	\$ 68,000	\$ -	\$ 68,000
Broomfield Trail - Aspen through Markel Property (BT4)	-	275,000	-	-
Broomfield Trail - Aspen to Sheridan (BT5)	-	-	-	50,000
Broomfield Trail - Lowell to Spruce Meadows - (BT6 phase 3)	-	100,000	-	-
Broomfield Trail - RR bridge to Industrial Lane to Midway (BT2)	266,500	-	2,200,845	-
Broomfield-Trail - RR Underpass at Airport Creek	-	150,000	-	-
Frank Varra Park - US 36 Bikeway Trail Realignment	81,530	-	1,454,138	-
Great Western Loop Trail	4,304	-	-	-
Industrial Lane Pedestrian Bridge	-	250,000	-	-
Neighborhood Connection - Hwy 287 to Midway Boulevard (NC5) - Blue Star Park	144,923	-	3,500	-
Neighborhood Connection - Iris Street to the Lake Link Trail	-	100,000	-	-
Neighborhood Connection - Lowell Blvd. to Mead Street Trail (NC-17)	1,500	-	113,000	-
Nissen Reservoir Channel Trail	-	270,000	-	-
Regional Trail - Flatiron Crossing to Storage Tek Drive Trail (RT-1)	-	-	-	-
Regional Trail - Rock Creek to Brainard Drive Underpass and Trail	-	350,000	-	-
Regional Trail - Storage Tek Dr. - Underpass Improvements	6,300	-	-	-
Rocky Mountain Greenway Trail (Broomfield's Share)	-	-	105,000	-
Trail Connection - Brandywine Park to Mountain View Elementary School (NC-15)	239,316	-	-	-
Trail Improvements - Citywide	-	72,210	-	72,210
Total Trail System Projects	\$ 1,422,505	\$ 1,635,210	\$ 3,891,311	\$ 190,210

Table 3D is continued on the next page.

TABLE 3D - PAGE 4
EXPENDITURE - DETAIL CAPITAL IMPROVEMENTS PROGRAM
PROJECTS LISTED BY FUND AND BY PROJECT TYPE

Capital Improvement Projects	Actual 2019	Original Budget 2020	Revised Budget 2020	Original Budget 2021
Parks & Recreation Facility Projects				
Capital Improvements Fund				
124th Avenue - Tree Branch Recycling Center Relocation	\$ 2,110	\$ -	\$ -	\$ -
Anthem Asphalt Pump Track	300,000	-	-	-
Anthem Community Park Improvements	-	-	-	4,212,465
Athletic Facility Concrete Improvements	-	-	-	273,850
Bay - Renovation Phase IV - Repair Pool/ADA Compliant	-	-	-	500,000
Broomfield Community Center - Reconstruction	24,910,350	127,116	15,796,718	-
Broomfield County Commons - Expansion - Yellow Pod	-	-	-	57,278
Broomfield County Commons - Maintenance Facility	-	31,650	-	-
North Broomfield Park - Land Acquisition	1,055,497	1,055,497	1,055,497	1,055,497
Parks - Water Reclamation Tap Payments	516,915	785,820	785,820	785,820
Paul Derda Recreation Center - Building Automation System Upgrade	-	22,500	22,500	-
Paul Derda Recreation Center - Parking Lot Camera Additions	-	19,800	19,800	-
Wildgrass Underpass Water Sealing Design	-	40,000	-	40,000
Asset Replacement & Refurbishment Fund				
Midway Park Electrical Upgrades	\$ -	\$ 135,000	\$ -	\$ -
Parks - Concrete Replacement and Maintenance	-	120,000	120,000	163,000
Parks - Picnic Shelter Concrete Replacement	118,457	-	-	-
Paul Derda Center - Boiler Upgrade	19,799	-	-	-
Paul Derda Recreation Center - Outdoor Concrete Replacement	-	61,000	-	122,000
Siena Reservoir - Dock Replacement	-	-	-	84,360
Conservation Trust Fund				
Bay - Tower Body Slide Refurbish	\$ 31,550	\$ -	\$ 2,450	\$ -
Blue Star Park - Upgrade	-	43,500	-	-
Brandywine Park - Parking Lot	288,064	-	27,317	-
Brandywine Soccer Fields - Upgrade & Renovation	21,965	-	-	-
Bronco Park - Restroom Building Replacement	-	-	-	344,400
Broomfield Community Center - Brunner Reservoir Boardwalk Trail Connection	-	462,000	512,000	-
Broomfield County Commons and Broomfield Industrial Park - Lighting Retrofit and Upgrade	39,371	-	-	-
Community Park Ball Field - Playground Shade Structure	1,872	-	28,547	-
Community Park Ball Field Complex - Improvements	-	-	-	100,000
Community Park Ball Field Complex - Signage	-	-	-	48,000
Midway Park North and South - Master Plan	-	-	-	150,000
Parks - Portalet Enclosures	151,661	-	57,844	-
Paul Derda Recreation Center - Climbing Wall Space Renovation	-	-	-	225,000
Paul Derda Recreation Center - Leisure Pool Plumbing Repairs	-	-	-	58,000
Paul Derda Recreation Center - Gymnastics Spring Floor & Carpet	-	-	33,000	-
Paul Derda Recreation Center - Pool Grate and Gutter Repair	-	-	30,000	-
Paul Derda Recreation Center - Pool Slide Area Concrete Replacement	-	-	40,000	-
Paul Derda Recreation Center - Replace/Upgrade Florescent Lighting	15,444	-	-	-
Playground Improvements - Citywide	159,727	-	70,273	-
Pool Accessory Equipment Replacement - All City Pools	10,965	14,000	14,000	14,000
Quail Creek Park Restroom Rebuild	-	356,600	-	-
Willow Grove Park - Trail Replacement	-	-	-	108,756
Open Space & Parks Fund				
McKay Lake Regional Park - Park Design/Construction	\$ 53,583	\$ -	\$ 21,417	\$ -
Parks - Recycle Receptacles	-	127,000	-	127,000
Playground Improvements - Citywide	124,194	230,000	375,130	230,000

Table 3D is continued on the next page.

**TABLE 3D - PAGE 5
EXPENDITURE - DETAIL CAPITAL IMPROVEMENTS PROGRAM
PROJECTS LISTED BY FUND AND BY PROJECT TYPE**

Capital Improvement Projects	Actual 2019	Original Budget 2020	Revised Budget 2020	Original Budget 2021
Services Expansion Fee Fund				
Anthem P-8 Playground and North Parking Lot - School	\$ -	\$ -	\$ 154,668	\$ -
Emerald Park - Ballfield and Park Improvements - City	41,368	-	723,632	-
Total Parks & Recreation Facility Projects	\$ 27,862,892	\$ 3,631,483	\$ 19,890,613	\$ 8,699,426
Transportation System Projects				
Capital Improvements Fund				
112th Avenue & Uptown Avenue - Roadway Improvements	\$ -	\$ -	\$ -	\$ 5,625,000
136th Avenue & Aspen Street - Traffic Signal	-	-	-	485,070
149th Avenue (Silverleaf) - Street Improvements	-	-	-	242,600
Active Transportation Wayfinding Pilot (TIP)	-	150,000	350,000	-
Aspen Street Improvements - Developer Reimbursement	-	-	-	191,000
Bicycle and Pedestrian Wayfinding Signs - Citywide	-	10,000	19,583	10,000
Bike and Pedestrian Striping Modifications - Citywide	48,216	50,000	50,000	50,000
Bike and Ride Shelters - Citywide	-	-	30,000	-
County Commons - Roundabout	-	-	-	225,000
Dillon Road/W 144th Ave - Improvements (Bond Funding)	9,891,757	-	28,226,242	-
East 1st Ave and Sheridan Boulevard - Intersection Improvements -Turn Lane	3,606	-	25,135	475,208
East Flatiron Crossing Drive - Flatiron Marketplace Dr. Intersection Reconstruction	351,237	-	69,348	-
Eldorado Blvd - Eastbound Double Left to Northbound Interlocken	21,677	-	571,330	-
Eldorado Boulevard and Interlocken Boulevard - Traffic Signal	-	-	-	506,485
Elmwood St - East 14th Ave to East 18th Ave Reconstruct	-	576,250	-	-
Huron and 160th Ave Turn Lanes	113,214	-	806,469	-
Industrial Lane Bike Lane and Sidewalk - Phase 1	-	-	150,000	-
Industrial Lane Bike Lane and Sidewalk - Phase 2	-	-	-	767,500
Interlocken/Flatiron Crossing - Directional Monuments	-	-	-	44,730
Lowell Blvd. - E. Midway to W. 136th Ave. - Widening and Landscape Improvements	82,566	-	557,590	-
Lowell Blvd. - Indian Peaks Blvd. - Guard Rail/Fence Repair	-	202,000	-	202,000
Midway Boulevard - Street Lights	-	123,500	269,000	-
Midway Boulevard - Multimodal Corridor Action Plan	-	200,000	500,000	-
Nickel Street - Improvements	207,851	-	31,818	-
Nickel Street and Industrial Ln - Intersection Improvements	-	250,000	-	400,000
Pedestrian Bridge and Underpass Repairs	-	50,000	-	100,000
Pedestrian Signal - Spader Way (Broomfield Community Center)	-	157,000	157,000	-
Railroad Crossings - Quiet Zone Improvements	103,861	-	1,258,173	-
SH 7 Preliminary & Environmental Engineering (TIP)	-	152,000	1,000,000	-
SH 128 and US 36 - Bikeway Connection	30,747	-	36,709	370,000
Sheridan Blvd/Midway Intersection Improvements	57,784	-	1,141,702	-
Sidewalk - 120th Avenue - Main to Teller (South side of street)	61,003	-	280,266	-
Sidewalk - 120th Avenue (Local) - Pedestrian and Roadway Improvements	70,228	-	68,247	1,213,591
Sidewalk - Wadsworth to 116th Circle (RT12) Repair and Construction (Phase 2) - Design Amount Only	-	-	15,000	-
Sidewalk Connections - Citywide	10,604	100,000	100,000	100,000
Street Light Installation - Citywide	-	22,000	22,000	22,000
Traffic Mitigation - Citywide	191,435	160,000	160,000	160,000
Traffic Signal Upgrades - Citywide	190,093	136,260	104,898	148,630
Transportation Studies - Citywide	74,114	100,000	100,000	100,000
Transit Needs Assessment & Pilot	-	-	800,000	-
Upham Street - Local Roadway and Sidewalk Improvements	112,307	-	49,420	-
US 36 Bike N Ride Shelters, Amenities, Operations & Marketing (TIP)	-	60,000	650,000	-
US 36 - Bikeway Signage	-	-	5,742	-
US 36 - Bikeway Interlocken East Park Safety Improvements	-	93,500	-	93,500
US 287/120th Avenue - Multimodal and Safety Study	-	-	-	60,000
US 287/120th Avenue - Sidepath Infill & Transit Access Improvements	-	-	-	2,500,000
Wadsworth Blvd. Interchange /120th Ave Connection Participation (Broomfield's share =20%)	1,514,062	-	270,859	-
W. Midway Blvd - Bridge over Railroad (Land Purchase)	841,990	-	-	-
W. Midway Blvd. - Right Turn Lane at Nativity School	-	177,000	-	-
W. Midway Blvd. and Kohl Street - Intersection Improvements	-	272,500	-	-
Zuni Street and Quail Creek Drive Roundabout	26,893	363,231	57,072	-

Table 3D is continued on the next page.

**TABLE 3D - PAGE 6
EXPENDITURE - DETAIL CAPITAL IMPROVEMENTS PROGRAM
PROJECTS LISTED BY FUND AND BY PROJECT TYPE**

Capital Improvement Projects	Actual 2019	Original Budget 2020	Revised Budget 2020	Original Budget 2021
Asset Replacement & Refurbishment Fund				
Arista Street Lighting Upgrade	\$ -	\$ 500,000	\$ 1,080	\$ 500,000
Bridge Inspections and Repairs - Citywide	23,140	68,000	68,000	68,000
Broadlands Lane - Troon Circle West to Muirfield Circle West Reconstruction	-	-	-	675,036
City-Owned Concrete Replacement (Streets)	240,893	203,000	203,000	217,000
Concrete Curb Ramp Replacement - Citywide	52,059	80,000	80,000	85,000
East Flatiron Crossing Drive - US 36 to Brainard Drive - Reconstruction	5,388	667,600	683,252	-
Pavement Management/Street Sealing Program - Citywide	3,844,178	4,650,000	1,152,520	6,000,000
Residential Concrete Rebate Program	74,934	80,000	80,000	80,000
Traffic Signal & Light Pole Replacement - Citywide	93,922	210,000	210,000	258,000
W. 11th Ave Court - Street Reconstruction	-	-	-	535,633
W. 12th Ave Reconstruction	6,735	-	521,015	-
Services Expansion Fee Fund				
W. 136th Ave. - Westbound Right Turn at Legacy HS - City	\$ 116,638	\$ 1,234,808	\$ 1,293,170	\$ -
School Safety Program - School	22,000	22,000	22,000	22,000
Total Transportation System Projects	\$ 18,485,132	\$ 11,120,649	\$ 42,247,640	\$ 22,532,983
Vehicles, Other Equipment and Furniture				
Asset Replacement & Refurbishment Fund				
Facilities - Office Furniture and Equipment Replacement	\$ 43,927	\$ 110,400	\$ 66,899	\$ 85,200
Non-Mobile Equipment Replacement- Citywide	82,644	413,200	388,200	-
Police - Time Division Multiple Access Radio System Upgrade (Broomfield's Share)	-	300,000	-	250,211
Recreation - Indoor Playground Equipment Replacement	-	166,065	-	166,065
Recreation & Auditorium - Electronic Audio/Video Equipment Replacement	102,703	57,242	41,242	32,303
Recreation & Police - Fitness Equipment Replacement	100,407	166,827	52,827	306,200
Vehicle and Mobile Equipment Replacement -Citywide	1,635,521	1,006,500	722,230	1,549,840
Total Vehicles, Other Equipment and Furniture	\$ 1,965,202	\$ 2,220,234	\$ 1,271,398	\$ 2,389,819
Community Development Projects				
Development Agreements Fund				
<i>Anthem</i>				
Infrastructure Public Improvements	\$ 988,948	\$ 536,740	\$ 589,476	\$ 812,478
<i>Arista</i>				
Infrastructure Public Improvements	413,991	633,354	316,679	581,565
<i>Broadlands</i>				
Street Improvements	7,089	-	6,500	7,000
<i>Flatirons Market Place</i>				
Repayment to Metro District	284,670	268,912	179,486	167,859
<i>Lambertson Farm</i>				
Reimbursement for Public Infrastructure	1,159,596	1,174,610	1,231,856	1,231,856
<i>Macerich</i>				
Infrastructure Public Improvements	192,288	210,244	111,944	117,541
<i>MidCities (Main Street)</i>				
Payment to Metro District	2,653,944	2,456,944	2,100,987	2,111,492
<i>Parkway Circle</i>				
Reimbursement Developer for Improvements	325,230	231,417	230,037	231,456
<i>Village Square (ARC Store)</i>				
General Development Reimbursements	307,466	248,074	915,636	239,363
<i>Revenue Allocation to BURA</i>				
Allocation to BURA	3,117,824	2,419,511	3,110,770	3,262,545
Total Community Development Projects	\$ 9,451,046	\$ 8,179,806	\$ 8,793,371	\$ 8,763,155
Water Utility Projects				
Raw Water - Purchases, Transmission, & Reservoirs				
Carter Lake Pipeline - In-Line Pump Station Share	\$ -	\$ -	\$ 472,932	\$ -
Sienna Reservoir/Pump Station/Pipeline	-	-	1,500,000	7,000,000
Windy Gap- Storage Reservoir Design And Construction	2,940,444	9,993,899	26,676,033	11,762,050
Total Raw Water Projects	\$ 2,940,444	\$ 9,993,899	\$ 28,648,965	\$ 18,762,050

Table 3D is continued on the next page.

**TABLE 3D - PAGE 7
EXPENDITURE - DETAIL CAPITAL IMPROVEMENTS PROGRAM
PROJECTS LISTED BY FUND AND BY PROJECT TYPE**

Capital Improvement Projects	Actual 2019	Original Budget 2020	Revised Budget 2020	Original Budget 2021
Potable Water - Acquisition, Treatment & Storage				
Baseline Water System Reimbursement	\$ -	\$ -	\$ 830,000	\$ 2,100,000
North Area Water System Master Plan Improvements - Pipe Capacity and Connections	\$ 1,899,347	\$ 2,840,000	\$ 1,000,000	\$ -
North Area Water System Improvements - Tank	\$ -	\$ -	\$ -	\$ 1,000,000
Total Potable Water - Treatment & Storage	\$ 1,899,347	\$ 2,840,000	\$ 1,830,000	\$ 3,100,000
Potable Water Transmission Lines & Facilities				
Interlocken Tank Land Acquisition	\$ -	\$ 475,000	\$ 325,000	\$ -
Mesa Zone - Booster Station	33,590	-	-	223,345
Service Center - Phase I New Building / Remodel of Existing Building - 20% of Total Cost (Project Total \$30M)	4,115,470	-	1,407,176	-
Service Center - Technology for New Building - 20% of Cost	-	35,000	35,000	-
Water Treatment Facility - Expansion	10,978,276	-	12,016,102	-
Total Potable Water Transmission Lines & Facilities	\$ 15,127,336	\$ 510,000	\$ 13,783,278	\$ 223,345
Planning and Administration				
Anthem Infrastructure Reimbursement	\$ 26,828	\$ -	\$ -	\$ -
North Metro Water Line Reimbursement	-	-	-	-
Water Fund - Master Plan Updates/ Hydraulic Model	14,188	50,000	75,951	25,000
Total Planning and Administration	\$ 41,016	\$ 50,000	\$ 75,951	\$ 25,000
Total Water Utility Capital Improvements	\$ 20,008,143	\$ 13,393,899	\$ 44,338,194	\$ 22,110,395
Sewer Utility Projects				
Sewer Collection System - Lines & Facilities				
257 Property Lift Station and Forced Main – East of I-25	\$ -	\$ -	\$ -	\$ 6,000,000
Baseline (North Park) - Gravity Sewer Lines	-	-	1,909,667	-
Baseline (North Park) - Sac Creek Basin Lift Station	-	-	-	3,000,000
Baseline (North Park) - South Preble Creek Lift Station	-	-	-	3,000,000
Byers Lift Station and Force Main	-	-	-	-
Interlocken Interceptor Capacity Study	-	-	150,000	-
Midcities Sanitary Sewer	-	-	-	1,000,000
North Area Force Main (Subbasin 2 to WWTP)	351,115	-	11,826,683	-
Northlands Lift Station - Access Road Design	-	-	-	-
Service Center - Phase I New Building / Remodel of Existing Building - 20% of Total Cost (Project Total \$30M)	4,115,932	-	1,211,604	-
Service Center - Technology for New Building - 20% of Cost	-	35,000	35,000	-
Super Oxygenation System for Rock Creek Lift Station and Force Main Odor Control	110,435	-	2,555,367	-
Total Collection System Projects	\$ 4,577,482	\$ 35,000	\$ 17,688,321	\$ 13,000,000
Sewage Treatment Facilities				
Wastewater Treatment Facility - Capacity Re-Rating	-	-	180,000	-
Wastewater Treatment Facility - Centrate Storage and Equalization	-	-	-	3,630,000
Wastewater Treatment Facility - Improvements - New Clean Water STDS - Nutrients (Growth)	-	3,900,000	4,420,000	-
Wastewater Treatment Facility - Process Covers and Equipment Replacements	1,214,915	-	1,122,929	-
Total Planning and Administration	\$ 1,214,915	\$ 3,900,000	\$ 5,722,929	\$ 3,630,000
Stormwater and Drainage				
City Park Channel - Overflow Connection to Nissen Channel	\$ -	\$ -	\$ 1,335,997	\$ -
Lowell Blvd. - E. Midway to W. 136th Ave. - Widening and Landscape Improvements (Match 50%)	270,000	270,000	270,000	830,000
Quail Creek Channel Improvements at Broadlands	4,400	-	501,600	-
Wilcox Subdivision - McKay Lake Lateral Drainage Improvements	330,568	-	669,432	-
Total Stormwater and Drainage	\$ 604,968	\$ 270,000	\$ 2,777,029	\$ 830,000

Table 3D is continued on the next page.

TABLE 3D - PAGE 8
EXPENDITURE - DETAIL CAPITAL IMPROVEMENTS PROGRAM
PROJECTS LISTED BY FUND AND BY PROJECT TYPE

Capital Improvement Projects	Actual 2019	Original Budget 2020	Revised Budget 2020	Original Budget 2021
Planning and Administration				
Developer Reimbursement - Anthem Infrastructure License Fee Credits	\$ 177,390	\$ 601,155	\$ 601,155	\$ 274,845
Developer Reimbursement - South Sewer Outfall (Arista area) Old Wadsworth Blvd. to State HWY 121	34,459	14,000	14,000	31,387
Total Planning and Administration	\$ 211,849	\$ 615,155	\$ 615,155	\$ 306,232
Total Sewer Utility Capital Improvements	\$ 6,609,214	\$ 4,820,155	\$ 26,803,434	\$ 17,766,232
Water Reclamation Utility Projects				
Reuse Water Distribution System - Lines & Facilities				
Anthem - Connect Reuse Mainlines at Preble Creek and Indian Peaks	\$ 2,020	\$ -	\$ 1,700,000	\$ -
Meadow Island - Diversion Structure	-	84,540	-	422,700
Public Works - Engineering and Legal Services	105,042	50,000	67,358	80,000
Total Distribution System Projects	\$ 107,062	\$ 134,540	\$ 1,767,358	\$ 502,700
Reuse Water Acquisition and Storage				
3.2MG Reuse Water Tank (Lowell & Sheridan)	\$ -	\$ -	\$ -	\$ 500,000
Heit Pit - Pump Station/Inlet Improvements	-	1,848,210	-	225,000
Heit Pit - Well Field	-	-	-	506,513
Total Reuse Water Storage	\$ -	\$ 1,848,210	\$ -	\$ 1,231,513
Total Water Reclamation Utility Capital Improvements	\$ 107,062	\$ 1,982,750	\$ 1,767,358	\$ 1,734,213
Planning, Administration & Other Expenditures				
Capital Improvements Fund				
Adams 12 STEM School - (Joint Use/Library)	\$ -	\$ 1,000,000	\$ -	\$ 1,000,000
Asset Protection Fund Projects - Citywide	-	50,000	50,000	50,000
Butterfly Pavilion	500,000	350,000	-	-
Citizen/Council Priority Projects - Citywide	-	25,000	25,000	25,000
Civic Center - Vision Development	215,782	-	-	500,000
Comprehensive Plan Update and Transportation - Master Plan Update	-	-	-	-
Enhance Broomfield Program	135,886	100,000	665,714	100,000
GPS Network Upgrade (GIS)	-	58,900	58,900	-
Finance - Jefferson Parkway Settlement	-	2,400,000	800,000	100,000
Neighborhood Grant Program - Citywide	3,357	10,000	10,000	10,000
Oil and Gas - Environmental Testing	-	-	-	-
Ralston House - Broomfield's Share	36,825	-	-	-
Asset Replacement & Refurbishment Fund				
Public Art - Collection Maintenance	-	-	-	31,000
Total Planning, Administration & Other Expenditures	\$ 891,850	\$ 3,993,900	\$ 1,609,614	\$ 1,816,000
Public Art & Cultural Projects				
Capital Improvements Fund				
Public Art - 1% Funding	\$ 63,955	\$ 70,567	\$ 502,142	\$ 189,888
Total Public Art & Cultural Projects	\$ 63,955	\$ 70,567	\$ 502,142	\$ 189,888
Total Capital Improvement Projects	\$ 103,769,624	\$ 58,260,723	\$ 162,259,125	\$ 92,864,285
Transfer to Reserve				
Capital Improvements Fund				
Asset Protection Allocation	\$ 500,000	\$ 500,000	\$ 2,500,000	\$ 500,000
Facilities Improvements Allocation	3,134,679	2,267,396	1,511,597	-
Transfer to Reserve	\$ 3,634,679	\$ 2,767,396	\$ 4,011,597	\$ 500,000

Table 3D is continued on the next page.

TABLE 3D - PAGE 9
EXPENDITURE - DETAIL CAPITAL IMPROVEMENTS PROGRAM
PROJECTS LISTED BY FUND AND BY PROJECT TYPE

Capital Improvement Projects	Actual 2019	Original Budget 2020	Revised Budget 2020	Original Budget 2021
Interfund Activities				
Capital Improvements Fund				
Transfer to Debt Service Fund	\$ 8,166,964	\$ 8,628,413	\$ 8,628,414	\$ 8,658,265
Open Space & Park Land Fund				
Debt Service Fund - Open Space Acquisitions	\$ 954,551	\$ -	\$ -	\$ -
Open Space - Repayment of Market Acquisition	-	1,100,086	1,100,086	313,684
Services Expansion Fee Fund				
Transfer to Development Agreement Fund	\$ 544,003	\$ 723,700	\$ 472,700	\$ 585,000
Development Agreements Fund				
Transfer to Debt Service Fund	\$ 4,247,172	\$ 4,977,360	\$ 4,977,488	\$ 4,946,560
Transfer to CIP Fund	10,465	-	-	-
Transfer to City General	828	-	-	-
Water Reclamation Fund				
Transfer to Sewer Fund for Debt Services	\$ 1,403,177	\$ 1,404,591	\$ 1,404,591	\$ 1,409,008
Total Interfund Activities	\$ 15,327,160	\$ 16,834,150	\$ 16,583,279	\$ 15,912,517
Total Capital Improvements Program	\$ 122,731,463	\$ 77,862,269	\$ 182,854,001	\$ 109,276,802

**TABLE 4A
APPLICABLE BONDED INDEBTEDNESS TO CHARTER'S G.O. BOND LIMITS**

**Applicable Bonded Indebtedness Regarding Total General Obligation
Debt Limitations As Set Forth In Chapter 14, Section 14.7 of the City Charter**
Chapter 14, Section 14.7 of the City Charter provides that general obligation debt shall not exceed 10% of the City's assessed valuation. Applicable bonded indebtedness is summarized below.

Assessed Valuation and Bonds	Actual 2019	Original Budget 2020	Revised Budget 2020	Original Budget 2021	Budget % Chg	
					2020 Original 2021	2020 Revised 2021
Assessed Valuation of City and County	\$ 1,334,342,081	\$ 1,511,597,765	\$ 1,518,219,291	\$ 1,520,144,283	0.57%	0.13%
Maximum Allowable Bonded Indebtedness (10%)	\$ 133,434,208	\$ 151,159,777	\$ 151,821,929	\$ 152,014,428	0.57%	0.13%
Total Debt Outstanding Subject to 10% Charter Limitation	\$ -	\$ -	\$ -	\$ -	NA	NA
Total	\$ -	\$ -	\$ -	\$ -	NA	NA
Maximum General Obligation Debt Expansion per City Charter	\$ 133,434,208	\$ 151,159,777	\$ 151,821,929	\$ 152,014,428	0.57%	0.13%

**TABLE 4B
SUMMARY - TOTAL BONDED INDEBTEDNESS**

In accordance with the provisions of Section 12.3 of the City Charter, the following is a summary of the City's debt position.

Fund	Date of Issue	Original Principal Amount	Projected Principal Remaining 12/31/2019	Projected Principal Remaining 12/31/2020	Projected Principal Remaining 12/31/2021	% Chg 20 Original 2021
Water Fund						
Water Revenue Bonds - 2012	4-24-12	49,750,000	15,585,000	10,650,000	5,465,000	-64.93%
Total Water Fund		\$ 49,750,000	\$ 15,585,000	\$ 10,650,000	\$ 5,465,000	-64.93%
Sewer Fund						
Sewer Revenue Bonds, Series 2012	8-28-12	32,360,973	23,726,725	22,175,185	20,555,000	-13.37%
Total Sewer Fund		\$ 32,360,973	\$ 23,726,725	\$ 22,175,185	\$ 20,555,000	-13.37%
Water Reclamation Fund						
Revenue Bonds, Series 2012	8-28-12	11,379,027	2,653,275	1,354,815	-	-100.00%
Total Water Reclamation Fund		\$ 11,379,027	\$ 2,653,275	\$ 1,354,815	\$ -	-100.00%
Capital Improvements Fund						
Sales & Use Tax Revenue Bonds - 2012A	10-25-12	42,509,787	26,936,113	25,136,113	23,236,113	-13.74%
Sales & Use Tax Revenue Bonds - 2017	9-12-17	74,040,000	69,470,000	66,865,000	64,180,000	-7.61%
Total Capital Improvements Fund		\$ 116,549,787	\$ 96,406,113	\$ 92,001,113	\$ 87,416,113	-9.33%
Open Space & Parks Fund						
Sales & Use Tax Revenue Bonds, 2012A	10-25-12	4,981,326	1,136,326	-	-	-100.00%
Total Open Space Fund		\$ 4,981,326	\$ 1,136,326	\$ -	\$ -	-100.00%
Development Agreement Fund						
Sales & Use Tax Revenue Bonds - 2012A & B	10-25-12	61,073,887	48,518,887	45,373,887	42,133,887	-13.16%
Total Development Agreement Fund		\$ 61,073,887	\$ 48,518,887	\$ 45,373,887	\$ 42,133,887	-13.16%
Grand Total		\$ 276,095,000	\$ 188,026,326	\$ 171,555,000	\$ 155,570,000	-17.26%

Bonds	Purposes
Water Fund	
Water Revenue Bonds - 2000	Funded acquisition of water rights, expanded water treatment plant and system improvements (pump stations)
Water Revenue Bonds - 2002	Funded acquisition of water rights and provided funds to purchase land for local reservoir
Water Revenue Bonds - 2012	Refunded 2000 and 2002 Bonds to reduce interest and save \$6.2 million
Sewer Fund	
Sewer Revenue Bonds, Series 2001	Funded EPA mandated upgrades to plant, expansion of plant to 8 MGD and extension of lines and interceptors
Sewer Revenue Bonds, Series 2012	Refunded 2001 Bonds to reduce interest and save \$9 million
Water Reclamation Fund	
Revenue Bonds, Series 2001	Funded construction of reclamation system (including treatment plant, pipeline, distribution system, storage)
Revenue Bonds, Series 2012	Refunded 2001 Bonds to reduce interest and save \$.5 million
Capital Improvements Fund	
Sales & Use Tax Revenue Bonds - 2002 A	(1) Refunded 1992 bonds (which refunded the 1989 bonds providing additional funds for municipal center projects - City Hall, The Bay, Service Center, Senior Center) and streets improvements - including Miramonte, Midway and Lamar; (2) cemetery construction, (3) additional street improvements (Sheridan Blvd, First Street, Main Street, South 124th/Aspen Street)
Sales & Use Tax Revenue Bonds - 2002 B	Public infrastructure at Flatirons Crossing
Sales & Use Tax Revenue Bonds - 2009	Wadsworth Interchange/ 120th Avenue Connection with CDOT
Sales & Use Tax Revenue Bonds - 2012A	Refunded 2002 & 2009 bonds
Sales & Use Tax Revenue Bonds, 2017	Broomfield Community Center renovation project and streets improvements for Dillon Road/144th Ave
Open Space & Parks Fund	
Sales & Use Tax Revenue Bonds, 2002A	Refund 1995 bonds (which funded "The Field" open space acquisition)
Sales & Use Tax Revenue Bonds, 2012A	Refunded 2002 bonds
Development Agreement Fund	
Sales & Use Tax Revenue Bonds - 2002A	Public infrastructure at Flatirons Crossing
Sales & Use Tax Revenue Bonds - 2002C	Public infrastructure at Flatirons Crossing
Sales & Use Tax Revenue Bonds - 2012A	Refunded 2002 bonds
Sales & Use Tax Revenue Bonds - 2012B	Refunded 2002 bonds

**TABLE 4C
SUMMARY - SCHEDULE OF PRINCIPAL & INTEREST PAYMENTS
BONDS, COPS, AND LEASE/PURCHASE PAYMENTS**

Year	Municipal Bonds					COPs* Lease/ Purchase Payments	Total Annual Payments
	Water Fund	Sewer Fund	Capital Improvements Fund	Development Agreement Fund	Open Space & Parks Fund		
2019	5,724,450	3,852,413	8,166,491	4,247,042	1,193,142	7,680,000	30,863,538
2020	5,714,250	3,858,013	8,628,233	4,977,488	-	7,684,249	30,862,233
2021	5,717,500	3,869,013	8,658,083	4,946,560	-	4,003,500	27,194,656
2022	5,738,250	2,430,013	8,662,533	4,939,241	-	4,011,250	25,781,287
2023	-	2,437,263	8,674,584	4,931,467	-	4,011,500	20,054,814
2024	-	2,445,013	8,567,083	5,039,467	-	4,004,250	20,055,813
2025	-	2,453,013	8,477,584	5,123,217	-	4,004,500	20,058,314
2026	-	2,456,013	8,609,833	4,993,217	-	4,006,500	20,065,563
2027	-	2,469,813	8,459,334	5,142,966	-	3,984,750	20,056,863
2028	-	2,476,363	8,492,983	5,109,467	-	-	16,078,813
2029	-	2,485,813	8,519,983	5,072,966	-	-	16,078,762
2030	-	2,500,188	8,619,983	4,983,467	-	-	16,103,638
2031	-	2,508,975	8,701,247	4,891,354	-	-	16,101,576
2032	-	-	5,810,450	-	-	-	5,810,450
2033	-	-	5,809,450	-	-	-	5,809,450
2034	-	-	5,807,450	-	-	-	5,807,450
2035	-	-	5,808,950	-	-	-	5,808,950
2036	-	-	5,808,200	-	-	-	5,808,200
2037	-	-	5,808,400	-	-	-	5,808,400
Total	\$ 22,894,450	\$ 36,241,900	\$ 146,090,854	\$ 64,397,919	\$ 1,193,142	\$ 43,390,499	\$ 314,208,764

* Certificates of Participation and Lease/Purchase payments do not constitute an indebtedness of the City & County and are subject to annual appropriations

TABLE 4D - PAGE 1
DETAIL - SCHEDULE OF PRINCIPAL & INTEREST PAYMENTS
BONDS, COPS, AND LEASE/PURCHASE PAYMENTS

Year/Bonds	Principal	Interest	Total P & I
2019			
Water Fund	\$ 4,755,000	\$ 969,450	\$ 5,724,450
Sewer Fund	2,735,000	1,117,413	3,852,413
Sales & Use Tax Capital Improvements Fund	3,803,674	4,362,817	8,166,491
Development Agreements Fund	2,300,000	1,947,042	4,247,042
Open Space & Parks Fund	1,136,326	56,816	1,193,142
Certificates Of Participation	5,915,000	1,765,000	7,680,000
2019 Total	\$ 20,645,000	\$ 10,218,538	\$ 30,863,538
2020			
Water Fund	\$ 4,935,000	\$ 779,250	\$ 5,714,250
Sewer Fund	2,850,000	1,008,013	3,858,013
Sales & Use Tax Capital Improvements Fund	4,405,000	4,223,233	8,628,233
Development Agreements Fund	3,145,000	1,832,488	4,977,488
Certificates Of Participation	6,215,000	1,469,249	7,684,249
2020 Total	\$ 21,550,000	\$ 9,312,233	\$ 30,862,233
2021			
Water Fund	\$ 5,185,000	\$ 532,500	\$ 5,717,500
Sewer Fund	2,975,000	894,013	3,869,013
Sales & Use Tax Capital Improvements Fund	4,585,000	4,073,083	8,658,083
Development Agreements Fund	3,240,000	1,706,560	4,946,560
Certificates Of Participation	2,845,000	1,158,500	4,003,500
2021 Total	\$ 18,830,000	\$ 8,364,656	\$ 27,194,656
2022			
Water Fund	\$ 5,465,000	\$ 273,250	\$ 5,738,250
Sewer Fund	1,655,000	775,013	2,430,013
Sales & Use Tax Capital Improvements Fund	4,765,000	3,897,533	8,662,533
Development Agreements Fund	3,395,000	1,544,241	4,939,241
Certificates Of Participation	2,995,000	1,016,250	4,011,250
2022 Total	\$ 18,275,000	\$ 7,506,287	\$ 25,781,287
2023			
Water Fund	\$ -	\$ -	\$ -
Sewer Fund	1,745,000	692,263	2,437,263
Sales & Use Tax Capital Improvements Fund	4,950,000	3,724,584	8,674,584
Development Agreements Fund	3,540,000	1,391,467	4,931,467
Certificates Of Participation	3,145,000	866,500	4,011,500
2023 Total	\$ 13,380,000	\$ 6,674,814	\$ 20,054,814
2024			
Water Fund	\$ -	\$ -	\$ -
Sewer Fund	1,840,000	605,013	2,445,013
Sales & Use Tax Capital Improvements Fund	5,090,000	3,477,083	8,567,083
Development Agreements Fund	3,825,000	1,214,467	5,039,467
Certificates Of Participation	3,295,000	709,250	4,004,250
2024 Total	\$ 14,050,000	\$ 6,005,813	\$ 20,055,813
2025			
Water Fund	\$ -	\$ -	\$ -
Sewer Fund	1,940,000	513,013	2,453,013
Sales & Use Tax Capital Improvements Fund	5,255,000	3,222,584	8,477,584
Development Agreements Fund	4,100,000	1,023,217	5,123,217
Certificates Of Participation	3,460,000	544,500	4,004,500
2025 Total	\$ 14,755,000	\$ 5,303,314	\$ 20,058,314
2026			
Water Fund	\$ -	\$ -	\$ -
Sewer Fund	2,040,000	416,013	2,456,013
Sales & Use Tax Capital Improvements Fund	5,650,000	2,959,833	8,609,833
Development Agreements Fund	4,175,000	818,217	4,993,217
Certificates Of Participation	3,635,000	371,500	4,006,500
2026 Total	\$ 15,500,000	\$ 4,565,563	\$ 20,065,563
2027			
Water Fund	\$ -	\$ -	\$ -
Sewer Fund	2,115,000	354,813	2,469,813
Sales & Use Tax Capital Improvements Fund	5,735,000	2,724,334	8,459,334
Development Agreements Fund	4,450,000	692,966	5,142,966
Certificates Of Participation	3,795,000	189,750	3,984,750
2027 Total	\$ 16,095,000	\$ 3,961,863	\$ 20,056,863

Table 4D is continued on the next page.

TABLE 4D - PAGE 2

**DETAIL - SCHEDULE OF PRINCIPAL & INTEREST PAYMENTS
BONDS, COPS, AND LEASE/PURCHASE PAYMENTS**

Year/Bonds	Principal	Interest	Total P & I
2028			
Water Fund	\$ -	\$ -	\$ -
Sewer Fund	2,185,000	291,363	2,476,363
Sales & Use Tax Capital Improvements Fund	6,010,000	2,482,983	8,492,983
Development Agreements Fund	4,550,000	559,467	5,109,467
2028 Total	\$ 12,745,000	\$ 3,333,813	\$ 16,078,813
2029			
Water Fund	\$ -	\$ -	\$ -
Sewer Fund	2,260,000	225,813	2,485,813
Sales & Use Tax Capital Improvements Fund	6,290,000	2,229,983	8,519,983
Development Agreements Fund	4,650,000	422,966	5,072,966
2029 Total	\$ 13,200,000	\$ 2,878,762	\$ 16,078,762
2030			
Water Fund	\$ -	\$ -	\$ -
Sewer Fund	2,345,000	155,188	2,500,188
Sales & Use Tax Capital Improvements Fund	6,655,000	1,964,983	8,619,983
Development Agreements Fund	4,700,000	283,467	4,983,467
2030 Total	\$ 13,700,000	\$ 2,403,638	\$ 16,103,638
2031			
Water Fund	\$ -	\$ -	\$ -
Sewer Fund	2,430,000	78,975	2,508,975
Sales & Use Tax Capital Improvements Fund	7,016,113	1,685,134	8,701,247
Development Agreements Fund	4,748,887	142,467	4,891,354
2031 Total	\$ 14,195,000	\$ 1,906,576	\$ 16,101,576
2032			
Sales & Use Tax Capital Improvements Fund	4,420,000	1,390,450	5,810,450
2032 Total	\$ 4,420,000	\$ 1,390,450	\$ 5,810,450
2033			
Sales & Use Tax Capital Improvements Fund	4,640,000	1,169,450	5,809,450
2033 Total	\$ 4,640,000	\$ 1,169,450	\$ 5,809,450
2034			
Sales & Use Tax Capital Improvements Fund	4,870,000	937,450	5,807,450
2034 Total	\$ 4,870,000	\$ 937,450	\$ 5,807,450
2035			
Sales & Use Tax Capital Improvements Fund	5,115,000	693,950	5,808,950
2035 Total	\$ 5,115,000	\$ 693,950	\$ 5,808,950
2036			
Sales & Use Tax Capital Improvements Fund	5,370,000	438,200	5,808,200
2036 Total	\$ 5,370,000	\$ 438,200	\$ 5,808,200
2037			
Sales & Use Tax Capital Improvements Fund	5,585,000	223,400	5,808,400
2037 Total	\$ 5,585,000	\$ 223,400	\$ 5,808,400
Total - All			
Water Fund	\$ 20,340,000	\$ 2,554,450	\$ 22,894,450
Sewer Fund	\$ 29,115,000	\$ 7,126,900	\$ 36,241,900
Sales & Use Tax Capital Improvements Fund	\$ 100,209,787	\$ 45,881,067	\$ 146,090,854
Development Agreements Fund	\$ 50,818,887	\$ 13,579,032	\$ 64,397,919
Open Space & Parks Fund	\$ 1,136,326	\$ 56,816	\$ 1,193,142
Certificates Of Participation	\$ 35,300,000	\$ 8,090,499	\$ 43,390,499
Total - All	\$ 236,920,000	\$ 77,288,764	\$ 314,208,764

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**BROOMFIELD
COMMUNITY
CENTER**

**CITY AND COUNTY OF
BROOMFIELD, COLORADO**

2 0 2 1

ANNUAL BUDGET

**DEPARTMENT
OVERVIEWS**



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ASSESSOR

Sandy Herbison, Assessor
sherbison@broomfield.org

2021 Annual Budget
\$1,031,899



2021 FTEs
9.00 Full-time
0.00 Part-time
9.00 TOTAL



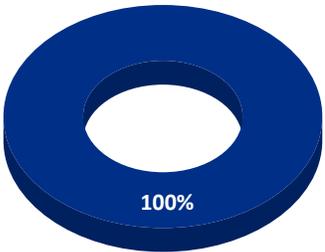
Divisions

- This department does not have multiple divisions.

2021 Key Goals

- Develop new assessor training.
- 2021 reappraisal and appeals processing.
- Cross training for personal property and oil & gas appraiser.

Percentage of Budget by Division



● Assessor

ASSESSOR

Department Mission

The purpose of the Assessor department is to establish fair and equitable property values for all types of property in the City and County of Broomfield in an efficient, respectful, and courteous manner, while providing excellent customer service.

Interesting Fact

Total market value of property in Broomfield is over \$14 billion dollars.

Services

- Completes required reports using Assessor data for outside departments and the public.
- Completes reports required by Colorado State Statute.
- Annually publishes a summary of assessed values in the Abstract for Certification.
- Annually completes certification of values for all tax authorities in August and December.
- Maintains all data on properties in the county and updates as required.
- Values all property in the county for the purpose of property taxation.
- Annually confirms sales of all property in the county for use in the valuation process.
- Annually works with owners to process appeals of property values. Appeals may be filed based on dispute of value or classification.

2020 Accomplishments

- Completed written documentation of personal property, oil and gas and transfer processes.
- Successfully managed daily work during furlough with reduced staffing levels.
- Completed appeals for all three levels by July 1st and maintained 97% of the original assessed value established in May 2019.
- Met all of Colorado State Statutory deadlines for the assessment process.
- Passed the annual audit of the Assessor valuation process.

2021 Significant Financial Changes

Department	Division	Description of Change	One-Time \$ Change	Ongoing \$ Change	FTE Change
Assessor	N/A	Appraisal Consulting	0	(18,400)	0.00
Assessor	N/A	Notices of Value (Reappraisal Year)	17,000	0	0.00
Department Total			\$ 17,000	\$ (18,400)	0.00

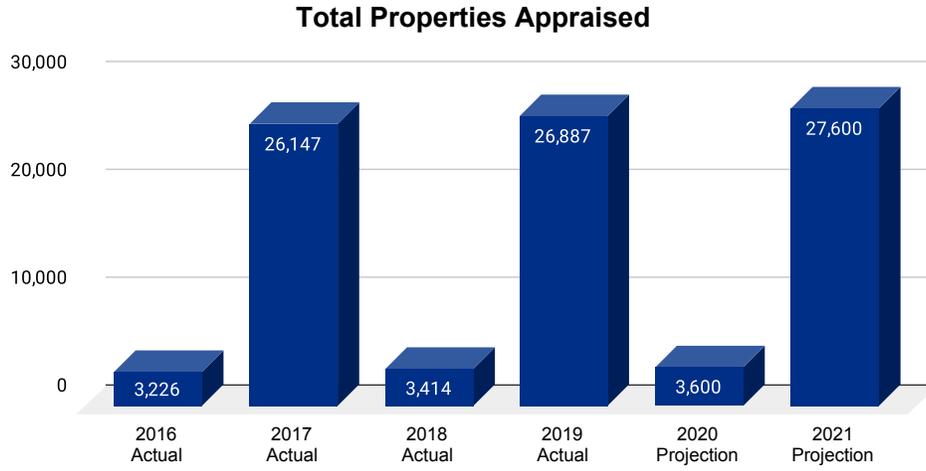
Financial Summary

Expenditures by Division	2019 Actual	2020 Original Budget	2020 Revised Budget	2021 Original Budget	% Change: 2020 Original to 2021	% Change: 2020 Revised to 2021
Assessor	\$ 950,456	\$ 1,003,551	\$ 956,334	\$ 1,031,899	2.8%	7.9%
Total	\$ 950,456	\$ 1,003,551	\$ 956,334	\$ 1,031,899	2.8%	7.9%

Expenditures by Account Type	2019 Actual	2020 Original Budget	2020 Revised Budget	2021 Original Budget	% Change: 2020 Original to 2021	% Change: 2020 Revised to 2021
Personnel	\$ 888,412	\$ 896,255	\$ 867,842	\$ 943,981	5.3%	8.8%
Supplies & Equipment	\$ 852	\$ 3,742	\$ 1,852	\$ 1,800	-51.9%	-2.8%
Contractual Services	\$ 61,192	\$ 103,554	\$ 86,640	\$ 86,118	-16.8%	-0.6%
Total	\$ 950,456	\$ 1,003,551	\$ 956,334	\$ 1,031,899	2.8%	7.9%

ASSESSOR

Performance Measures



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CITY & COUNTY ATTORNEY

Shaun Sullivan, City & County Attorney

ssullivan@broomfield.org

2021 Annual Budget
\$1,765,955



2021 FTEs
8.00 Full-time
0.00 Part-time
8.00 TOTAL



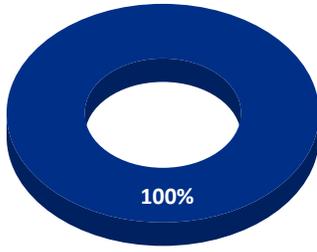
Divisions

- This department does not have multiple divisions.

2021 Key Goals

- Provide assistance on oil and gas matters to best protect public health, safety and welfare.
- Continue implementation of DANSR program and advocate for best outcomes for children and families.
- Provide input and support to advance approved development projects.
- Continue to provide timely and high-quality legal advice and representation to our clients throughout the city.
- Help City Council implement its priorities.

Percentage of Budget by Division



● Attorney

CITY & COUNTY ATTORNEY

Department Mission

The purpose of the City and County Attorney's Office is to provide advice and counsel on a wide variety of legal matters to City Council, other city and county departments, boards, commissions, and committees in order to maintain the legality of their endeavors, thereby protecting them and the citizens of Broomfield from unnecessary liability and expense.

Interesting Fact

Our office has a constant supply of popcorn and cheese balls.

Services

The City and County Attorney's Office provides supervision on legal matters involving contractual relationships with other public and private agencies, drafts and reviews local legislation and policies, and provides written and oral opinions on a variety of subjects.

The Attorney's Office also monitors state and federal legislation to assess impacts on City and County policies, procedures, and legislation.

2020 Accomplishments

- Provided legal advice to respond to the COVID-19 public health emergency: emergency response, draft public health orders, advise on interpretation, enforcement, operational and employment issues.
- Drafted and began enforcing the emergency noise ordinance.
- Drafted new oil and gas regulations.
- Provided legal advice to get the Civic Center Project off the ground.

2021 Significant Financial Changes

Department	Division	Description of Change	One-Time \$ Change	Ongoing \$ Change	FTE Change
City & County Attorney	N/A	Consolidated Citywide Legal Services	0	170,000	0.00
City & County Attorney	N/A	Additional Outside Legal Services	300,000	0	0.00
Department Total			\$ 300,000	\$ 170,000	0.00

Financial Summary

Expenditures by Division	2019 Actual	2020 Original Budget	2020 Revised Budget	2021 Original Budget	% Change: 2020 Original to 2021	% Change: 2020 Revised to 2021
Attorney	\$1,113,196	\$1,250,337	\$1,539,285	\$1,765,955	41.24%	14.73%
Total	\$1,113,196	\$1,250,337	\$1,539,285	\$1,765,955	41.24%	14.73%

Expenditures by Account Type	2019 Actual	2020 Original Budget	2020 Revised Budget	2021 Original Budget	% Change: 2020 Original to 2021	% Change: 2020 Revised to 2021
Personnel	\$ 985,686	\$ 1,100,562	\$ 1,109,804	\$ 1,154,773	4.93%	4.05%
Supplies & Equipment	\$ 4,020	\$ 4,700	\$ 4,700	\$ 1,800	-61.70%	-61.70%
Contractual Services	\$ 123,490	\$ 145,075	\$ 424,781	\$ 609,382	320.05%	43.46%
Total	\$ 1,113,196	\$ 1,250,337	\$ 1,539,285	\$ 1,765,955	41.24%	14.73%



CITY & COUNTY CLERK

Jennifer Robinson, City & County Clerk

jrobinson@broomfield.org

2021 Annual Budget
\$1,988,394



2021 FTEs

17.00 Full-time
0.75 Part-time

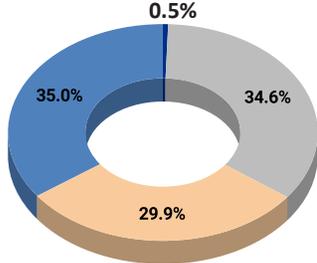
17.75 TOTAL



- Divisions**
- Clerk & Recorder
 - Elections
 - Motor Vehicle
 - Board of Equalization

- 2021 Key Goals**
- Implement Agenda Management System in coordination with IT, People and Innovation, and Council.
 - Implement Tyler software upgrade to Eagle Recorder including e-marriage portal and self-service.
 - Expand scheduling software to serve all divisions for various transaction types including online payment or credit card options.

Percentage of Budget by Division



● Board of Equalization ● Clerk & Recorder ● Elections ● Motor Vehicle

CITY & COUNTY CLERK

Department Mission

The Clerk and Recorder's Department mission is to deliver to the citizens of Broomfield a wide range of services in a prompt, courteous manner.

Interesting Fact

The average wait time in the DMV office is less than ten minutes.

Services

The Clerk & Recorder division prepares and distributes Council meeting agendas, packets, minutes, and action taken documents. The division also provides access to Council archives, issues liquor and other various licenses, manages the central mailroom and Board of Equalization functions, coordinates the annual Boards and Commissions recruitment process, records documents, issues birth certificates, receives parcels for City/County business, and supports the Elections and Motor Vehicle division.

The Elections division maintains voter registration rolls, administers Broomfield elections, and maintains candidate and political committee filings. This division is also responsible for voter education and outreach programs.

The Motor Vehicle division issues vehicle titles, registrations, and temporary permits. For private vehicle sales, this division collects sales tax. For vehicle purchases where a lien is involved, this division is responsible for recording lien documents.

The Board of Equalization (BOE) division provides administrative support to the BOE process, including coordination and scheduling of all hearing, notification of hearing results, and creation of agendas, packets, and minutes for Board meetings.

2020 Accomplishments

- Staff implemented 10-8 scheduling software, continued to process Motor Vehicle and Recording transactions, City Clerk adapted agenda workflow and adopted a new e-signing process, and Elections provided and prepared elections.
- Implemented 10-8 Scheduling software for Boards and Commissions and then expanded it to include Motor Vehicle and Recording.
- Held three (3) successful elections.

2021 Significant Financial Changes

Department	Division	Description of Change	One-Time \$ Change	Ongoing \$ Change	FTE Change
City & County Clerk	City Clerk	Recording & Licensing Specialist Part-time to Full-time Position	0	11,000	0.15
City & County Clerk	Elections	Election Judge Temporary Hours	20,000	0	0.00
City & County Clerk	Elections	Fewer Elections in 2021	(326,000)	0	0.00
City & County Clerk	Elections	Ballot Sorter Warranty	0	28,000	0.00
Department Total			\$ (306,000)	\$ 28,000	0.15

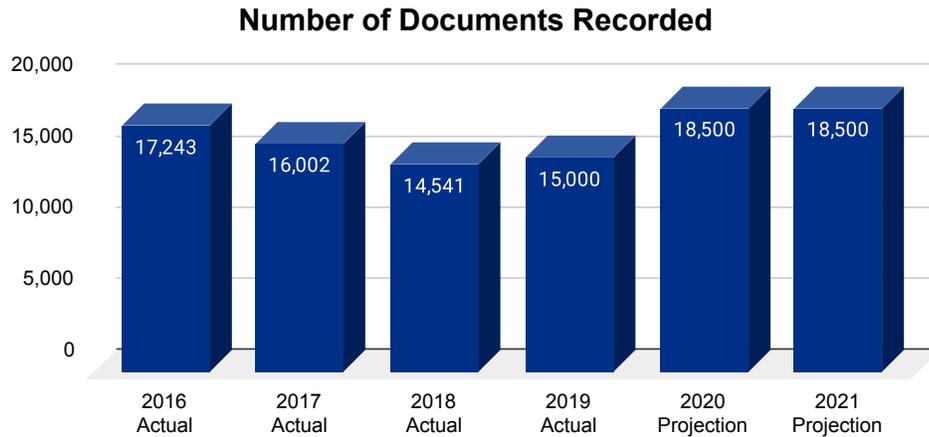
CITY & COUNTY CLERK

Financial Summary

Expenditures by Division	2019 Actual	2020 Original Budget	2020 Revised Budget	2021 Original Budget	% Change: 2020 Original to 2021	% Change: 2020 Revised to 2021
Board of Equalization	\$ 6,026	\$ 6,026	\$ 5,326	\$ 10,850	80.05%	103.72%
Clerk & Recorder	\$ 727,288	\$ 713,503	\$ 665,079	\$ 688,435	-3.51%	3.51%
Elections	\$ 479,328	\$ 1,146,395	\$ 1,214,815	\$ 594,165	-48.17%	-51.09%
Motor Vehicle	\$ 623,425	\$ 683,639	\$ 664,639	\$ 694,944	1.65%	4.56%
Total	\$ 1,836,067	\$ 2,549,563	\$ 2,549,859	\$ 1,988,394	-22.01%	-22.02%

Expenditures by Account Type	2019 Actual	2020 Original Budget	2020 Revised Budget	2021 Original Budget	% Change: 2020 Original to 2021	% Change: 2020 Revised to 2021
Personnel	\$ 1,614,756	\$ 1,767,470	\$ 1,740,167	\$ 1,659,362	-6.12%	-4.64%
Supplies & Equipment	\$ 19,416	\$ 39,363	\$ 31,143	\$ 20,627	-47.60%	-33.77%
Contractual Services	\$ 181,885	\$ 502,519	\$ 478,353	\$ 308,405	-38.63%	-35.53%
Capital Outlay	\$ -	\$ 240,211	\$ 300,196	\$ -	-100.00%	-100.00%
Misc Expenditures	\$ 20,010	\$ -	\$ -	\$ -	NA	NA
Total	\$ 1,836,067	\$ 2,549,563	\$ 2,549,859	\$ 1,988,394	-22.01%	-22.02%

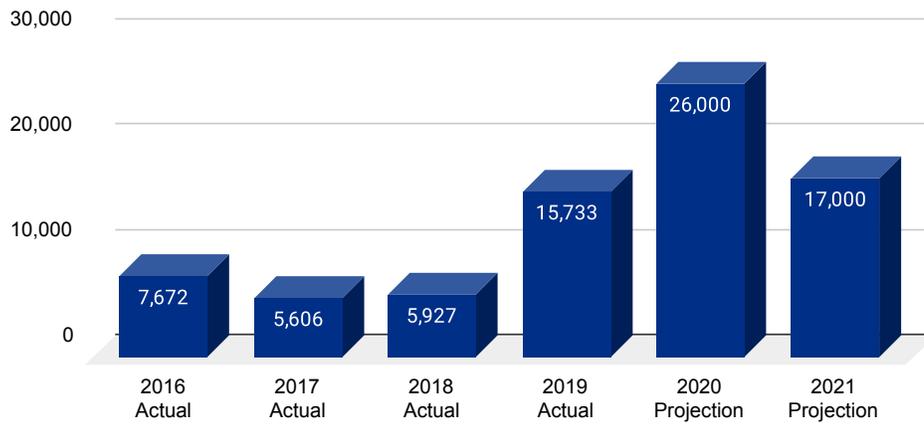
Performance Measures



CITY & COUNTY CLERK

Performance Measures

Number of Voter Registrations Updated



Average Wait Time per Visitor to Motor Vehicle division					
2016 Actual*	2017 Actual	2018 Actual	2019 Actual	2020 Projection**	2021 Projection
N/A	4:02	5:54	6:01	N/A	5:00

*Began tracking in 2017

**Due to COVID, time tracking system could not be used properly in 2020



CITY & COUNTY MANAGER

Jennifer Hoffman, City & County Manager

jhoffman@broomfield.org

2021 Annual Budget
\$1,720,235



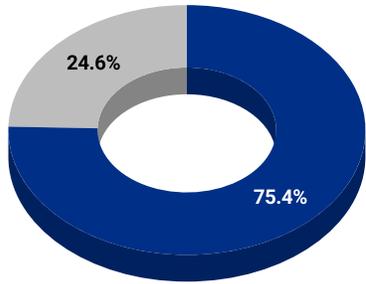
2021 FTEs
8.00 Full-time
0.00 Part-time
8.00 TOTAL



- Divisions**
- Executive Management
 - Project Administration



Percentage of Budget by Division



● Executive Management ● Project Administration



CITY & COUNTY MANAGER

Department Mission

The City and County Manager's Office works in partnership with the City Council, the community, and City and County departments to further the goal of providing excellent services in an efficient, effective, respectful, and courteous manner to enhance and protect the quality of life of Broomfield's citizens.

Services

The City and County Manager, appointed by the City Council, is the chief administrator of the City and County of Broomfield, coordinating all phases of municipal operations. The City and County Manager assists the Council in accomplishing its annual and ongoing priorities, performs policy research, assists in identifying areas requiring legislative policy decisions, pursues community and economic development, and prepares recommendations and alternative courses of action for the Council's consideration. The Manager's office also develops and implements strategic plans for developing necessary resources and attaining City and County goals.

The City and County Manager is responsible for providing the necessary resources to administer all Broomfield governmental operations and appoints the heads of City and County departments. Program activities include directing and coordinating all phases of municipal and county operations, including the City's water and wastewater service utilities; assisting all departments with the implementation of existing programs as well as new Council decisions and directives; conducting fiscal and operational analyses of programs and administrative procedures; and developing strategic plans for serving Broomfield citizens and businesses now and in the future. The Manager's Office provides guidance in development of leadership and staff development programs.

2021 Significant Financial Changes

Department	Division	Description of Change	One-Time \$ Change	Ongoing \$ Change	FTE Change
City & County Manager	Executive Management	COVID-Related Professional Services	100,000	0	0.00
City & County Manager	Executive Management	Legal Services Moved to Attorney Budget	0	(170,000)	0.00
City & County Manager	Executive Management	Position Reallocated to Strategic Initiatives Department	0	(204,200)	(1.00)
City & County Manager	Projects Administration	Housing Ombudsman Position	0	108,000	1.00
City & County Manager	All Divisions	Department Restructure	0	109,800	0.20
City & County Manager	Community Assistance Center	Division Moved to People & Innovation Department	0	(415,000)	(5.00)
Department Total			\$ 100,000	\$ (571,400)	(4.80)

Financial Summary

Expenditures by Division*	2019 Actual	2020 Original Budget	2020 Revised Budget	2021 Original Budget	% Change: 2020 Original to 2021	% Change: 2020 Revised to 2021
Community Assistance Center	\$ 397,279	\$ 416,504	\$ -	\$ -	-100.00%	NA
Executive Management	\$ 1,544,901	\$ 1,509,011	\$ 1,647,328	\$ 1,297,417	-14.02%	-21.24%
Project Administration	\$ 40,258	\$ 242,500	\$ 197,500	\$ 422,818	74.36%	114.09%
Total	\$ 1,982,438	\$ 2,168,015	\$ 1,844,828	\$ 1,720,235	-20.65%	-6.75%

Expenditures by Account Type*	2019 Actual	2020 Original Budget	2020 Revised Budget	2021 Original Budget	% Change: 2020 Original to 2021	% Change: 2020 Revised to 2021
Personnel	\$ 1,708,753	\$ 1,704,895	\$ 1,297,521	\$ 1,309,217	-23.21%	0.90%
Supplies & Equipment	\$ 2,014	\$ 9,120	\$ 10,255	\$ 8,700	-4.61%	-15.16%
Contractual Services	\$ 271,671	\$ 454,000	\$ 537,052	\$ 402,318	-11.38%	-25.09%
Total	\$ 1,982,438	\$ 2,168,015	\$ 1,844,828	\$ 1,720,235	-20.65%	-6.75%

*The Community Assistance Center was moved to the People and Innovation Department as part of a city-wide reorganization at the beginning of 2020.



COMMUNITY DEVELOPMENT

Katie Allen, City & County Engineer

kallen@broomfield.org

Anna Bertanzetti, Director of Planning

abertanzetti@broomfield.org

2021 Annual Budget
\$5,687,528



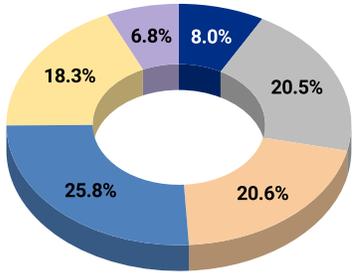
2021 FTEs
44.70 Full-time
2.98 Part-time
47.68 TOTAL



- Divisions**
- Administration
 - Building Inspections
 - CIP Administration
 - Engineering
 - Planning
 - Transportation

- 2021 Key Goals**
- Advance major utility capital projects.
 - Advance grant-supported transportation projects.
 - Continue process improvements related to the development review process.
 - Continue to seek outside funds to advance priority transportation projects.

Percentage of Budget by Division



● Administration
 ● Building Inspections
 ● CIP Administration
● Engineering
 ● Planning
 ● Transportation

COMMUNITY DEVELOPMENT

Department Mission

Community Development will improve the quality of life and make Broomfield a better place to live, work, play, and stay by fulfilling the community's vision.

Interesting Fact

The Capital Improvements Projects Division will manage seventy projects worth a project magnitude of \$150.6 million in 2021.

Services

The Community Development Administration Division provides leadership and coordination for the five divisions of the Community Development Department.

The Planning Division administers the City and County of Broomfield's Comprehensive Plan and land use regulations.

The Engineering Division provides infrastructure and traffic/transportation planning, technical support to the public, development review, and construction inspection in accordance with Broomfield standards and specifications.

The Building Division is responsible for ensuring that building construction complies with city codes through plan review services, field inspection, and administrative support.

The Capital Improvement Program (CIP) Division is responsible for the management of capital construction projects in the CIP, Open Space and Parks, Service Expansion, Conservation Trust, and Urban Renewal funds.

The Transportation Division administers the City and County of Broomfield's Transportation Master Plan, supporting a well-connected and well-maintained transportation system that safely accommodates all modes of transportation, as well as, accommodating people of all ages and abilities.

2020 Accomplishments

- Completed the Broomfield Community Center Reconstruction and Expansion of Dillon Road/144th from Zuni Street to US 287 as well as completed the construction of the new Broomfield Municipal Shops.
- Issued 2,455 building permits and performed 9,009 field inspections as of July 2020.
- Completed 93 memorandums for the City Council and 51 for the Planning and Zoning Commission.
- Updated the Broomfield Standards and Specifications.
- Implemented successful online payment system for Community Development related permits/licenses.

2021 Significant Financial Changes

Department	Division	Description of Change	One-Time \$ Change	Ongoing \$ Change	FTE Change
Community Development	Administration	Administrative Coordinator Position Moved to Housing Authority	0	(7,000)	(0.10)
Community Development	Building Inspections	Expiration of Limited Term Combination Inspector Position	0	(62,000)	(1.00)
Community Development	CIP Admin	CIP Management Consultant	(44,900)	0	0.00
Community Development	Code Compliance	Division Moved to Police Department	0	(403,000)	(4.00)
Community Development	GIS	Division Moved to Information Technology Department	0	(540,000)	(4.55)
Community Development	Transportation	Transportation Advertising and Marketing	0	14,500	0.00
Community Development	Transportation	Transit Needs Assessment and Pilot Moved to CIP Budget	0	(150,000)	0.00
Community Development	All Divisions	Department Restructure	0	17,000	0.00
Department Total			\$ (44,900)	\$ (1,130,500)	(9.65)

COMMUNITY DEVELOPMENT

Financial Summary

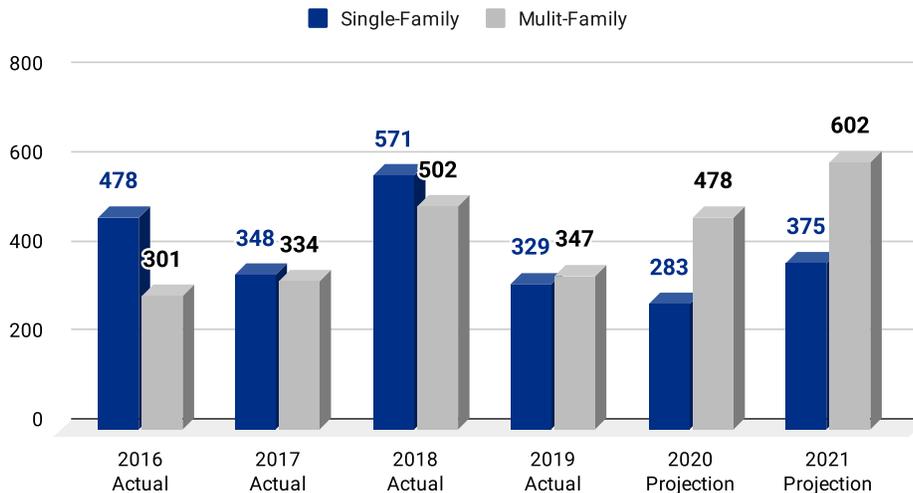
Expenditures by Division*	2019 Actual	2020 Original Budget	2020 Revised Budget	2021 Original Budget	% Change: 2020 Original to 2021	% Change: 2020 Revised to 2021
Administration	\$ 443,509	\$ 655,515	\$ 406,822	\$ 457,163	-30.26%	12.37%
Building Inspections	\$ 1,282,453	\$ 1,319,392	\$ 1,249,352	\$ 1,164,141	-11.77%	-6.82%
CIP Administration	\$ 1,107,422	\$ 1,127,632	\$ 1,152,216	\$ 1,169,832	3.74%	1.53%
Code Compliance	\$ 340,133	\$ 403,090	\$ -	\$ -	-100.00%	NA
Engineering	\$ 1,269,156	\$ 1,521,247	\$ 1,408,832	\$ 1,466,512	-3.60%	4.09%
GIS	\$ 512,324	\$ 537,261	\$ -	\$ -	-100.00%	NA
Planning	\$ 1,028,192	\$ 1,142,073	\$ 925,503	\$ 1,040,927	-8.86%	12.47%
Transportation	\$ -	\$ -	\$ 323,519	\$ 388,953	100.00%	20.23%
Total	\$ 5,983,189	\$ 6,706,210	\$ 5,466,244	\$ 5,687,528	-15.19%	4.05%

Expenditures by Account Type*	2019 Actual	2020 Original Budget	2020 Revised Budget	2021 Original Budget	% Change: 2020 Original to 2021	% Change: 2020 Revised to 2021
Personnel	\$ 5,692,703	\$ 6,141,452	\$ 5,106,881	\$ 5,364,948	-12.64%	5.05%
Supplies & Equipment	\$ 28,498	\$ 55,486	\$ 39,100	\$ 54,847	-1.15%	40.27%
Contractual Services	\$ 225,319	\$ 509,272	\$ 320,263	\$ 267,733	-47.43%	-16.40%
Capital Outlay	\$ 37,623	\$ -	\$ -	\$ -	NA	NA
Misc Expenditures	\$ (954)	\$ -	\$ -	\$ -	NA	NA
Total	\$ 5,983,189	\$ 6,706,210	\$ 5,466,244	\$ 5,687,528	-15.19%	4.05%

*The GIS division moved to the Information Technology Department and the Code Compliance division moved to the Police Department as part of a city-wide reorganization at the beginning of 2020.

Performance Measures

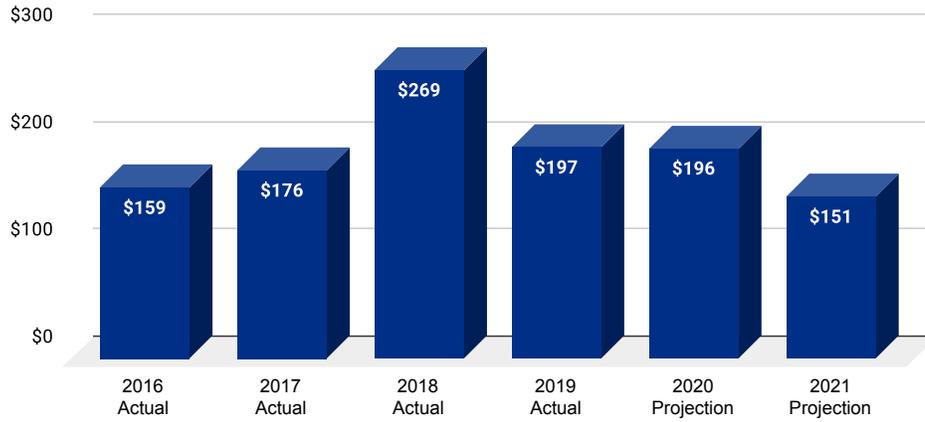
Total New Building Permits Issued



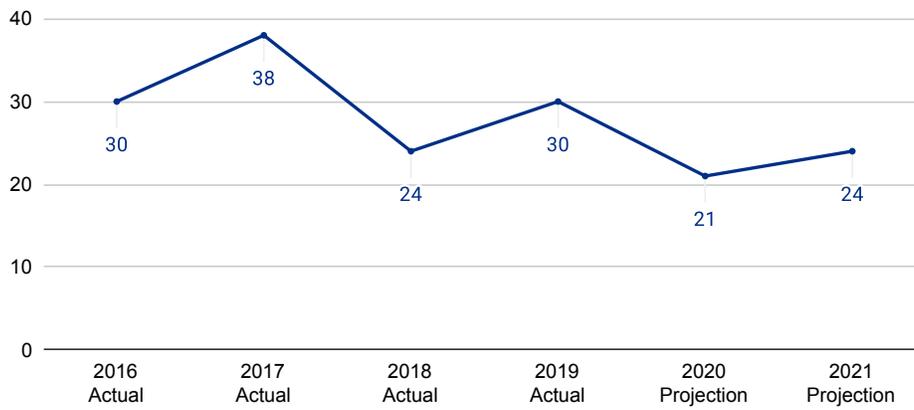
COMMUNITY DEVELOPMENT

Performance Measures

Total Value of Capital Improvement Projects (in millions)



Number of Concept Review Applications





COURTS

Julie McCarthy, Director
julie.mccarthy@judicial.state.co.us

2021 Annual Budget
\$3,278,756



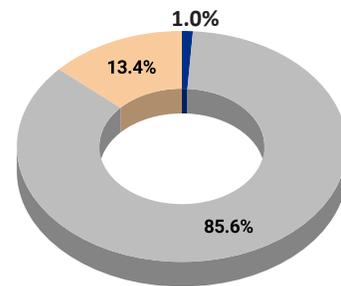
2021 FTEs
3.00 Full-time
0.65 Part-time
3.65 TOTAL



- Divisions**
- Municipal Court
 - 17th District Court
 - District Attorney

- 2021 Key Goals**
- Provide equitable and impartial judicial services to all court users of the Broomfield Municipal Court by demonstrating superior customer service.
 - Continue to use the newly developed software technology to automate and improve the efficiency of court administrative processes.
 - Concentrate efforts to expand on and streamline the procedures provided by the new software system to better serve our customers.

Percentage of Budget by Division



● 17th District Court ● District Attorney ● Municipal Courts

COURTS

Department Mission

The mission of Broomfield Courts is to provide all individuals with timely and convenient judicial administration services in a courteous, dignified, and respectful manner.

Interesting Fact

Wedding ceremonies can be performed by our Judge at the courthouse.

Services

The Broomfield Courts provide municipal and county level judicial services for the community. The Broomfield Courts offer a one-stop shopping scenario for public services with co-location of county/district courts, the municipal court, the police department, and district attorney offices in one building.

2020 Accomplishments

- Successfully completed development of new court software system.
- Completed training and implementation of a new court software system while maintaining current level of excellent service to the public.
- Worked with the Colorado Department of Motor Vehicles to establish a new mechanism for reporting and obtaining driving histories.

2021 Significant Financial Changes

Department	Division	Description of Change	One-Time \$ Change	Ongoing \$ Change	FTE Change
Courts	District Attorney	District Attorney Services		349,207	0.00
Department Total			\$ -	\$ 349,207	0.00

Financial Summary

Expenditures by Division	2019 Actual	2020 Original Budget	2020 Revised Budget	2021 Original Budget	% Change: 2020 Original to 2021	% Change: 2020 Revised to 2021
17th District Court	\$ 35,000	\$ 33,500	\$ 35,000	\$ 35,000	4.48%	NA
District Attorney	\$ 2,388,857	\$ 2,456,205	\$ 2,691,205	\$ 2,805,412	14.22%	4.24%
Municipal Courts	\$ 422,898	\$ 431,348	\$ 425,018	\$ 438,344	1.62%	3.14%
Total	\$ 2,846,755	\$ 2,921,053	\$ 3,151,223	\$ 3,278,756	12.25%	4.05%

Expenditures by Account Type	2019 Actual	2020 Original Budget	2020 Revised Budget	2021 Original Budget	% Change: 2020 Original to 2021	% Change: 2020 Revised to 2021
Personnel	\$ 400,742	\$ 397,998	\$ 403,593	\$ 411,656	3.43%	2.00%
Supplies & Equipment	\$ 1,152	\$ 3,900	\$ 966	\$ 1,262	-67.64%	30.64%
Contractual Services	\$ 2,444,861	\$ 2,519,155	\$ 2,746,664	\$ 2,865,838	13.76%	4.34%
Total	\$ 2,846,755	\$ 2,921,053	\$ 3,151,223	\$ 3,278,756	12.25%	4.05%



ECONOMIC VITALITY

Jeff Romine, Director
jromine@broomfield.org

2021 Annual Budget
\$748,166



2021 FTEs
3.00 Full-time
0.00 Part-time
3.00 TOTAL



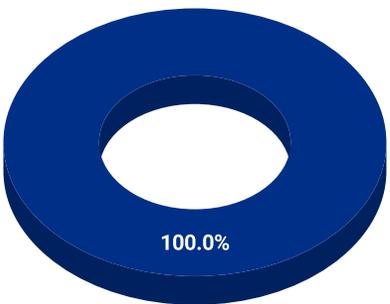
Divisions

- This department does not have multiple divisions.

2021 Key Goals

- Actively strengthen the local economy by attracting and growing companies within our existing key comparative business sectors.
- Create a vibrant, fun place for families, friends, and visitors to shop, entertain, and discover by attracting, building, and growing unique and creative businesses and organizations.
- Further existing efforts for business retention and growth through improved outreach efforts, effective/timely communication, and meaningful business support.
- Continue building collaboration with key business development and community organizations to amplify each organization’s strengths and limited resources.

Percentage of Budget by Division



● Economic Vitality

ECONOMIC VITALITY

Department Mission

Promote Broomfield's vitality to ensure a thriving, sustaining and inclusive community by leading business growth and success, creating job and workforce opportunity, and strengthening the City and County's revenue base.

Interesting Fact

Broomfield's estimated median age has fallen since 2014, by nearly half a year to 36.7 years. Broomfield is the only metro county to see its median age fall over this period, as most rose by a year or more.

Services

The Economic Vitality department leads the efforts to attract and retain businesses, create job and career opportunities, and increase business opportunities and activity.

The Vitality team delivers effective and innovative services supporting development and redevelopment resulting in increased commercial, office, and flex business space, a range of housing choices, and locations for unique and locally-focused retailers, dining and discovery, and creative spaces.

The department also works with many partners including the Broomfield Chamber of Commerce to retain existing businesses and to support our entrepreneurial community in order to provide for the sound growth of Broomfield's tax base and for the economic stability of the community.

2020 Accomplishments

- Provided timely and comprehensive business support to Broomfield businesses during the COVID crisis and economic drawback through modified Enhance Broomfield business program (over 125 businesses supported), four Business town halls and continuity forums, and targeted business outreach.
- Completed and published the Advanced Broomfield community and economic analysis study.
- Initiated the Development Types Matrix and mapping for new and redevelopment in Broomfield to initiate effective conversations with developers wishing to meet community vision and objectives as part of their development.
- Launched the Mayor's Business Roundtable focused on increasing communication and collaboration with Broomfield business leaders and other stakeholders.
- Responded to business' inquiries for information and on specific questions for business location and operational expansion in Broomfield.

2021 Significant Financial Changes

Department	Division	Description of Change	One-Time \$ Change	Ongoing \$ Change	FTE Change
Economic Vitality	N/A	Department Restructure	0	50,000	0.00
Department Total			\$ -	\$ 50,000	0.00

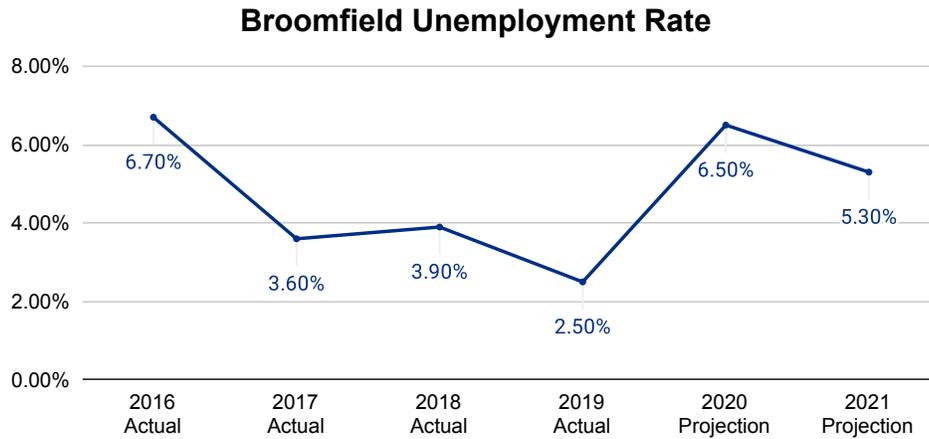
ECONOMIC VITALITY

Financial Summary

Expenditures by Division	2019 Actual	2020 Original Budget	2020 Revised Budget	2021 Original Budget	% Change: 2020 Original to 2021	% Change: 2020 Revised to 2021
Economic Vitality	\$ 531,874	\$ 685,912	\$ 601,062	\$ 748,166	9.08%	24.47%
Total	\$ 531,874	\$ 685,912	\$ 601,062	\$ 748,166	9.08%	24.47%

Expenditures by Account Type	2019 Actual	2020 Original Budget	2020 Revised Budget	2021 Original Budget	% Change: 2020 Original to 2021	% Change: 2020 Revised to 2021
Personnel	\$ 260,989	\$ 419,867	\$ 419,867	\$ 508,237	21.05%	21.05%
Supplies & Equipment	\$ 6,827	\$ 10,850	\$ 8,850	\$ 800	-92.63%	-90.96%
Contractual Services	\$ 264,058	\$ 255,195	\$ 172,345	\$ 239,129	-6.30%	38.75%
Total	\$ 531,874	\$ 685,912	\$ 601,062	\$ 748,166	9.08%	24.47%

Performance Measures



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FINANCE

Brenda Richey, Chief Financial Officer
brichey@broomfield.org

2021 Annual Budget
\$5,482,130



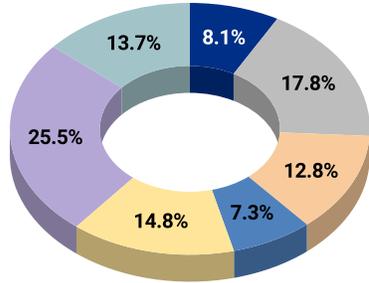
2021 FTEs
31.00 Full-time
3.51 Part-time
34.51 TOTAL



- Divisions**
- Budget
 - Fiscal Services
 - Operations
 - Purchasing
 - Revenue Management
 - Risk Management
 - Utility Billing

- 2021 Key Goals**
- Develop long-term fiscal sustainability, while monitoring economic recovery.
 - Increase mechanism for contributions to reserves, while reviewing long-term financing methods.
 - Increased transparency of financial data and enhanced community engagement with financial data.
 - Create strategic efficiencies through a two year budget cycle and consolidate City and County funds.

Percentage of Budget by Division



● Budget
 ● Fiscal Services
 ● Operations
 ● Purchasing
 ● Revenue Management
 ● Risk Management
 ● Utility Billing

FINANCE

Department Mission

The Finance Department's mission is to safeguard City and County assets through support of all departments in achieving their programmatic objectives by ensuring legal and fiscal integrity through the use of effective and efficient financial planning, reporting, and support systems.

Interesting Fact

The Finance Department has received the Government Finance Officers Association's Excellence in Financial Reporting Award thirty years in a row and the Budget Presentation Award twenty-seven years in a row.

Services

The Finance Department provides a wide range of comprehensive finance support services to the Mayor, the City Council, citizens and all departments. The responsibilities of the Finance department are distributed among the following divisions:

The Budget division ensures a balanced annual budget and strategic capital plan, while informing and developing solutions to achieve effective operations for the City and County.

The Fiscal Services division provides the processing and reporting of all financial transactions for Broomfield along with the financial controls for departments to ensure proper stewardship of public funds.

The Operations division works to evaluate, develop, enhance, and monitor systems, processes, and policies for ongoing advancements in the Finance department.

The Purchasing division is a key sourcing solution that strives to ensure taxpayers receive the maximum value of each dollar spent by purchasing quality goods and services at the lowest possible cost.

The Risk Management division administers the City and County's property and liability insurance program and sets the insurance requirements for all contracts or vendors.

The Revenue Management division collects and administers the distribution of a variety of locally imposed taxes to fund services provided. Revenue Management is also responsible for the Public Trustee's functions of administering foreclosures and executing the release of deeds of trust. A subset is the Utility Billing section, which is responsible for the accurate billing and collection of Broomfield's water and sewer accounts.

2020 Accomplishments

- Throughout the Coronavirus (COVID-19) pandemic, Finance provided ongoing assistance in the fiscal management and oversight of relief funding to deliver services, while maintaining internal controls.
- Finance partnered with the Internal Auditor to leverage the available Coronavirus Relief Fund (CVRF) to support the organization's budget impacted by the pandemic to ensure continuity of operations.
- In an effort to enhance sustainability goals, Finance reduced the number of printed materials by offering electronic publications and encouraged electronic solicitations for procurement services.
- Continued to receive distinguished awards for the Comprehensive Annual Financial Report (CAFR) and Budget documents by the Government Finance Officers Association (GFOA).

FINANCE

2021 Significant Financial Changes

Department	Division	Description of Change	One-Time \$ Change	Ongoing \$ Change	FTE Change
Finance	All Divisions	Travel and Training	(28,800)	0	0.00
Finance	All Divisions	Department Restructure	0	(67,000)	(1.00)
Finance	Revenue	Sales Tax Audit Fees	30,000	0	0.00
Finance	Risk	Uncovered Losses	0	(100,000)	0.00
Finance	Fiscal Services	Payroll Positions moved to People & Innovation Department	0	(200,000)	(2.00)
Department Total			\$ 1,200	\$ (367,000)	(3.00)

Financial Summary

Expenditures by Division*	2019 Actual	2020 Original Budget	2020 Revised Budget	2021 Original Budget	% Change: 2020 Original to 2021	% Change: 2020 Revised to 2021
Budget	\$ 521,744	\$ 551,244	\$ 516,405	\$ 442,780	-19.68%	-14.26%
Fiscal Services	\$ 1,797,892	\$ 1,838,723	\$ 1,129,119	\$ 977,416	-46.84%	-13.44%
Operations	\$ -	\$ -	\$ 464,626	\$ 703,347	100.00%	51.38%
Purchasing	\$ 384,653	\$ 393,813	\$ 382,938	\$ 401,816	2.03%	4.93%
Revenue Management	\$ 764,388	\$ 835,856	\$ 920,526	\$ 810,639	-3.02%	-11.94%
Risk Management	\$ 1,044,270	\$ 1,512,710	\$ 1,509,417	\$ 1,395,329	-7.76%	-7.56%
Utility Billing	\$ 721,598	\$ 757,707	\$ 744,612	\$ 750,803	-0.91%	0.83%
Total	\$ 5,234,545	\$ 5,890,053	\$ 5,667,643	\$ 5,482,130	-6.93%	-3.27%

Expenditures by Account Type	2019 Actual	2020 Original Budget	2020 Revised Budget	2021 Original Budget	% Change: 2020 Original to 2021	% Change: 2020 Revised to 2021
Personnel	\$ 3,580,171	\$ 3,700,194	\$ 3,386,241	\$ 3,431,663	-7.26%	1.34%
Supplies & Equipment	\$ 23,201	\$ 23,328	\$ 12,780	\$ 13,963	-40.14%	9.26%
Contractual Services	\$ 1,609,407	\$ 2,099,231	\$ 2,243,322	\$ 1,969,204	-6.19%	-12.22%
Misc. Expenditures	\$ 21,766	\$ 67,300	\$ 25,300	\$ 67,300	NA	166.01%
Total	\$ 5,234,545	\$ 5,890,053	\$ 5,667,643	\$ 5,482,130	-6.93%	-3.27%

*Department is funded from General Governmental and Enterprise Funds.

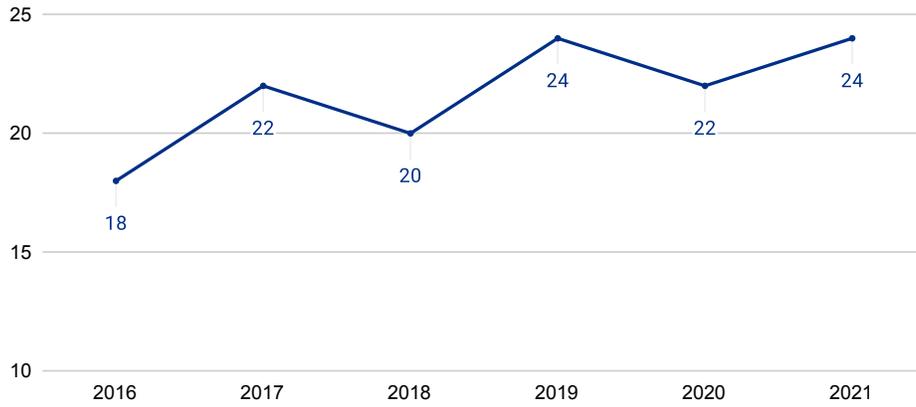
**Operations division was created in 2020 as a part of a department reorganization.

***Total includes Water and Sewer Fund Insurance and Uncovered Losses in the amount of \$174,000.

FINANCE

Performance Measures

Number of Days from Draft Specification to Award of Contract



Percent Difference Between Forecast and Actual Tax Revenue

(Positive variance indicates more revenue received than budgeted)





HUMAN SERVICES

Daniel Casey, Director
dcasey@broomfield.org

2021 Annual Budget
\$13,525,711



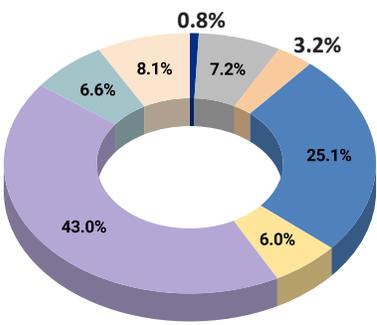
2021 FTEs
68.18 Full-time
2.10 Part-time
70.28 TOTAL



- Divisions**
- Adult Services
 - Child Welfare
 - Child Care Assistance
 - Child Support Enforcement
 - Operations & Administration
 - Public Assistance
 - TANF Administration
 - Workforce Center

- 2021 Key Goals**
- The Workforce Center will maintain a 25% or better staff-assisted service rate with an alteration of service delivery to virtual services.
 - With an increase in Child Care Assistance funding, the Self Sufficiency Division will seek additional program offerings to assist clients striving to reach higher levels of self-sufficiency.
 - The Operations Division will continue to seek process improvements across the Department to provide more efficient service delivery and improved and timely information to internal customers.

Percentage of Budget by Division



● Adult Services ● Child Care Assistance ● Child Support Enforcement
 ● Child Welfare ● Operations and Administration ● Public Assistance
 ● TANF Administration ● Workforce Center

HUMAN SERVICES

Department Mission

We will deliver services for our community with respect, integrity, ingenuity, and in collaboration with our City and County of Broomfield partners to support whole family success and healthy individuals.

Interesting Fact

For the third year in a row, Broomfield Human Services has received the C-Stat Distinguished Performance Award from the Colorado Department of Human Services.

Services

The Self Sufficiency Division provides the following programs and services:

- Adult financial and medical assistance programs
- Food Assistance benefits
- Veterans' benefits
- Long Term Care options for adults
- Child Care Assistance
- The CO Works Program also known as Temporary Assistance for Needy Families (TANF)
- Child Support Services
- Tenant-Based Rental Assistance (TBRA)
- Low-Income Energy Assistance (LEAP)

The Child, Adult, and Family Services (CAFS) Division provides prevention and intervention services to youth in conflict, children, and youth in need of protection and children in need of specialized services as well as at-risk adults in need of protective services. Services by unit include:

- The Assessment and Screening Unit screens all incoming calls of concern through the statewide Child Abuse and Neglect Hotline;
- The Intake Unit is responsible for completing a comprehensive assessment on all screened in referrals assigned to the team;
- The Ongoing Unit is responsible for monitoring, referring, linking, and ongoing assessment in all open cases transferred from the Intake Unit. Services include foster care resource support, kinship provider support, adoption services, and contractual oversight of both internal and external community providers of services to families.
- The Adult Protection Unit provides investigation and assessment services to all screened-in calls of concern for at-risk adults in the community who are subjected to maltreatment as defined in Code of Colorado Regulations (CCR) rules.

The Workforce Division houses the Workforce Center which assists clients in their employment efforts by providing access to the job market and referral information, resume and cover letter writing tools, internet and computer access, and a reference/resource library. All Workforce Center services are free to employers and job seekers.

The Operations Division provides internal services to the Department including budget preparation, budget monitoring, program accounting, payment processing, grants management, contracting, state system security, data collection and analysis, quality assurance, analysis of legislative impacts to the Department, and council memo preparation and processing.

2020 Accomplishments

- Broomfield Health and Human Services successfully implemented the elements of collaborative management and was awarded the maximum award for a medium-sized county of \$66,548 to operate the program.
- The Child, Adult, and Family Services team achieved the goal of zero (0) children in a congregate care setting as of June 2020.
- Throughout the COVID19 pandemic, Health and Human Services provided additional support to Broomfield residents for housing, rental, and mortgage assistance.
- The Self Sufficiency Division performed above state requirements for timeliness in all program areas.

HUMAN SERVICES

2021 Significant Financial Changes

Department	Division	Description of Change	One-Time \$ Change	Ongoing \$ Change	FTE Change
Human Services	Childcare Assistance	Childcare Assistance Client Benefits	0	184,700	0.00
Human Services	Public Assistance	Food Assistance Client Benefits	0	745,000	0.00
Human Services	TANF Administration	Temporary Assistance for Needy Families (TANF) Client Benefits	0	239,900	0.00
Human Services	Workforce	Workforce Specialist Limited-Term position	79,000	0	1.00
Department Total			\$ 79,000	\$ 1,169,600	1.00

Financial Summary

Expenditures by Division	2019 Actual	2020 Original Budget	2020 Revised Budget	2021 Original Budget	% Change: 2020 Original to 2021	% Change: 2020 Revised to 2021
Adult Services	\$ 85,384	\$ 104,254	\$ 104,254	\$ 103,893	-0.35%	-0.35%
Child Care Assistance	\$ 543,275	\$ 771,819	\$ 770,169	\$ 973,811	26.17%	26.44%
Child Support Enforcement	\$ 310,152	\$ 415,966	\$ 413,966	\$ 434,284	4.40%	4.91%
Child Welfare	\$ 2,830,545	\$ 3,393,772	\$ 3,416,207	\$ 3,391,351	-0.07%	-0.73%
Operations and Administration	\$ 828,780	\$ 930,574	\$ 898,574	\$ 806,883	-13.29%	-10.20%
Public Assistance	\$ 4,743,944	\$ 4,979,078	\$ 5,160,587	\$ 5,814,556	16.78%	12.67%
TANF Administration	\$ 420,817	\$ 645,387	\$ 804,637	\$ 898,859	39.27%	11.71%
Workforce Center	\$ 1,003,297	\$ 1,042,165	\$ 1,034,093	\$ 1,102,074	5.75%	6.57%
Total	\$ 10,766,194	\$ 12,283,015	\$ 12,602,487	\$ 13,525,711	10.12%	7.33%

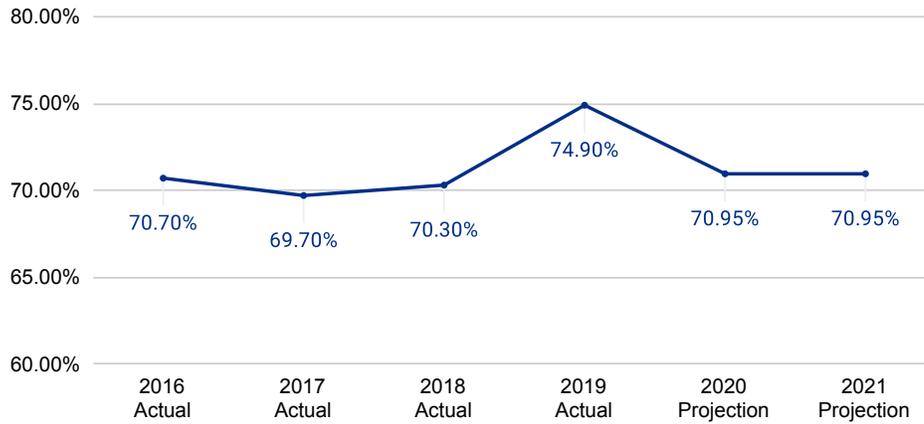
Expenditures by Account Type	2019 Actual	2020 Original Budget	2020 Revised Budget	2021 Original Budget	% Change: 2020 Original to 2021	% Change: 2020 Revised to 2021
Personnel	\$ 5,781,169	\$ 5,990,213	\$ 5,998,728	\$ 6,221,977	3.87%	3.72%
Supplies & Equipment	\$ 58,559	\$ 96,607	\$ 99,881	\$ 98,294	1.75%	-1.59%
Contractual Services	\$ 277,596	\$ 383,022	\$ 414,336	\$ 383,475	0.12%	-7.45%
Client Benefits	\$ 4,648,870	\$ 5,813,173	\$ 6,089,542	\$ 6,821,965	17.35%	12.03%
Total	\$ 10,766,194	\$ 12,283,015	\$ 12,602,487	\$ 13,525,711	10.12%	7.33%

*Total excludes Non-Profit Participations, Workers Compensation Insurance, and Unemployment Insurance in the amount of \$1,540,609.

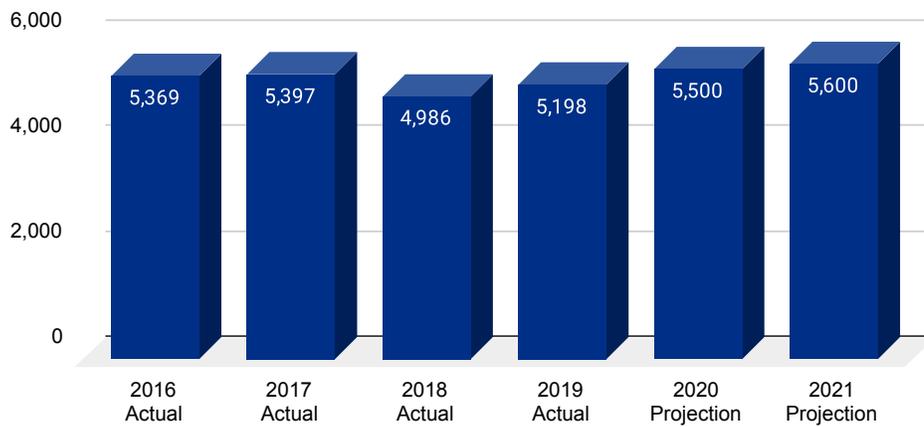
HUMAN SERVICES

Performance Measures

Percent of Child Support Collected



Medical Benefits - Households Served





INFORMATION TECHNOLOGY

Kateri Abeyta, Director
kabeyta@broomfield.org

2021 Annual Budget
\$7,829,671



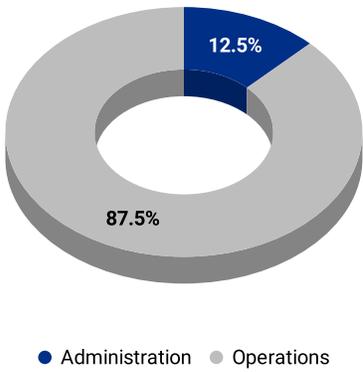
2021 FTEs
26.00 Full-time
2.55 Part-time
28.55 TOTAL



- Divisions**
- Administration
 - Operations

- 2021 Key Goals**
- Improve efficiencies and nurture key relationships across all support functions in the City and County of Broomfield.
 - Establish a Maintenance Management Program which includes a detailed schedule of tasks and activities designed to identify errors early and avoid significant outages.
 - Maintain a security program based on standards, procedures, and guidelines to protect data while maintaining uninterrupted operations.
 - Promote, develop, and extend technologies to enhance and support online business functions provided to the public.

Percentage of Budget by Division



INFORMATION TECHNOLOGY

Department Mission

Our purpose is to inspire the use of technology to improve the quality of life for the staff and citizens of the City and County of Broomfield. We accomplish this mission through courage in our actions, determination in problem solving, and responsibility for ourselves and to each other.

Interesting Fact

The City and County of Broomfield IT department supports 225 servers.

Services

Operations within the IT Department consists primarily of delivering responsive support and continuous system access to a wide range of customers. These services are delivered 24/7 to support public safety and other emergency services.

The IT Department designs, implements, manages, and maintains multiple state of the art and legacy software and hardware solutions including:

- Data storage, server, and email/voicemail systems
- Geographic Information Systems
- Cloud based software as a service applications
- Single instance and networked applications
- Wide area network connections and wireless networks
- Outdoor cabling and underground fiber-optics facilities

IT is a vital resource for nearly all business functions in the City and County of Broomfield. As improvements are made to processes and procedures and the technology industry continues to deliver technologies to enhance access to information, the IT Department becomes a critical partner to support growth.

Protecting City and County data, systems, and technologies is a major focus area for the IT Department. Although security practices have always been and will remain part of every IT staff's responsibility, having a mature program and methodical approach to review, assess, prevent, identify, and recover from security events is essential for any IT organization.

Geographic Information System (GIS) provides GIS/mapping service for citizens, employees, and guests of the City and County of Broomfield. GIS also produces, broadcasts, and records the City and County of Broomfield Study Sessions and City Council meetings.

2020 Accomplishments

- Implemented the video and audio remote conferencing platform, Zoom, for City and County of Broomfield to host the regular meetings of the Broomfield City and County Council and Boards and Commissions meetings.
- Implemented an online scheduling software to enable customers to schedule time to come into City and County buildings for services offered by various departments.
- Implemented new technology services across the City and County of Broomfield including:
 - Softphones
 - New computers and peripherals
 - Case management system with online bill pay

INFORMATION TECHNOLOGY

2021 Significant Financial Changes

Department	Division	Description of Change	One-Time \$ Change	Ongoing \$ Change	FTE Change
Information Technology	Administration	Travel and Training	(40,950)	0	0.00
Information Technology	Operations	Annual Fees For User Licenses	0	250,390	0.00
Information Technology	Operations	Annual Renewal of Software Licenses	0	73,830	0.00
Information Technology	Operations	Computer/Electronic-Related Services (Programming, Database Management, Survey Plats)	0	83,150	0.00
Information Technology	Operations	GIS Division Moved from Community Development Department	0	540,000	4.55
Information Technology	All Divisions	Department Restructure	0	(186,000)	(1.50)
Department Total			\$ (40,950)	\$ 761,370	3.05

Financial Summary

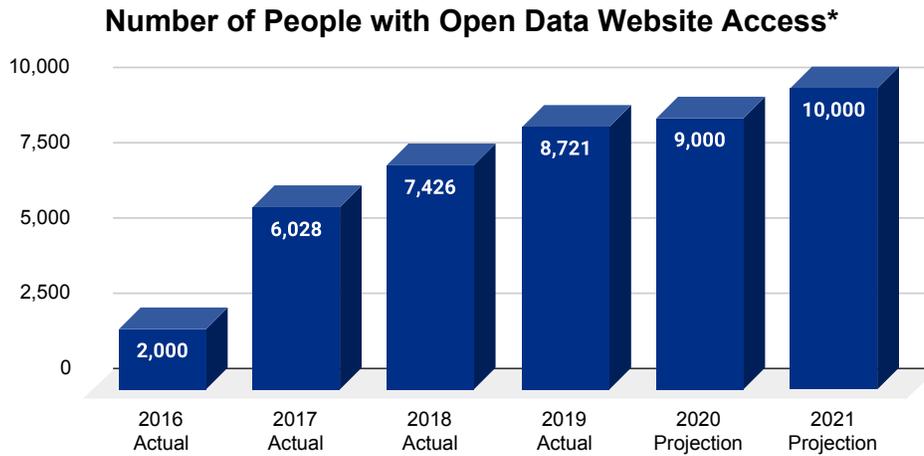
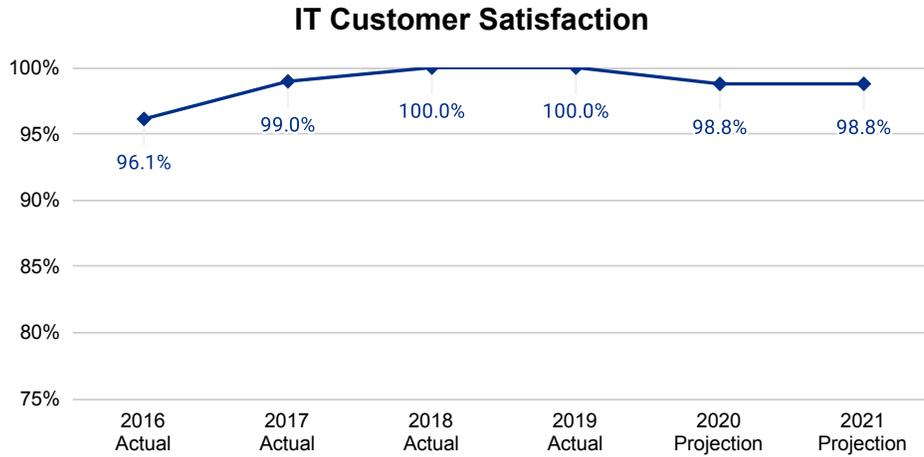
Expenditures by Division*	2019 Actual	2020 Original Budget	2020 Revised Budget	2021 Original Budget	% Change: 2020 Original to 2021	% Change: 2020 Revised to 2021
Administration	\$ 740,783	\$ 872,661	\$ 785,313	\$ 977,227	11.98%	24.44%
Operations	\$ 5,127,535	\$ 6,296,229	\$ 6,211,844	\$ 6,852,444	8.83%	10.31%
Total	\$ 5,868,318	\$ 7,168,890	\$ 6,997,157	\$ 7,829,671	9.22%	11.90%

Expenditures by Account Type*	2019 Actual	2020 Original Budget	2020 Revised Budget	2021 Original Budget	% Change: 2020 Original to 2021	% Change: 2020 Revised to 2021
Personnel	\$ 2,559,446	\$ 2,921,766	\$ 3,081,683	\$ 3,332,067	14.04%	8.12%
Supplies & Equipment	\$ 125,211	\$ 201,975	\$ 186,323	\$ 208,560	3.26%	11.93%
Contractual Services	\$ 3,139,992	\$ 4,045,149	\$ 3,729,151	\$ 4,289,044	6.03%	15.01%
Capital Outlay	\$ 43,669	\$ -	\$ -	\$ -	NA	NA
Total	\$ 5,868,318	\$ 7,168,890	\$ 6,997,157	\$ 7,829,671	9.22%	11.90%

*The GIS division was moved to the IT Operations division as part of a city-wide reorganization at the beginning of 2020.

INFORMATION TECHNOLOGY

Performance Measures



*The IT Department provides access to Broomfield open data sites to communicate with citizens, businesses, developers, journalists, and non-profit organizations.



2021 Annual Budget
\$332,606



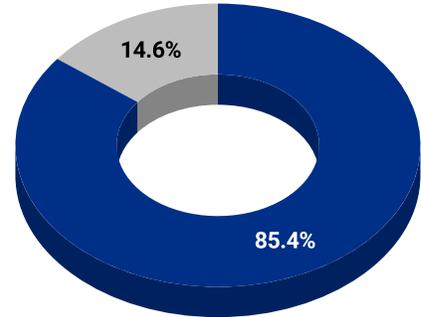
2021 FTEs
11.00 Full-time
0.00 Part-time
11.00 TOTAL



- Divisions**
- City Council
 - Committee Support



Percentage of Budget by Division



● City Council ● Committee Support



LEGISLATIVE

Department Mission

Working in partnership with the community, the City and County of Broomfield provides excellent services in an efficient, respectful, and courteous manner to enhance and protect the quality of life of Broomfield's citizens.

Services

The City Council consists of a 10-member board and a Mayor who set policies for the City and County of Broomfield. The City Council also serves as the County Board of Commissioners. The citizens of Broomfield elect two council members for each of the five wards that serve staggered four-year terms.

The Mayor serves as the leader of this board with no voting privileges unless there is a tie. The Mayor is elected at-large for a two-year term. Elections are held every two years.

The Council functions as the policy-setting board for all City and County of Broomfield issues. The City and County Manager, City and County Attorney, Municipal Judge, and several citizen boards report directly to the City Council. Each year, the City Council holds a priority-setting session to focus the year's efforts on the master and strategic plan implementation based on initiatives that are specific to the current economic and political climate.

Committee Support. The Executive Assistant to the City Manager coordinates the resources required to provide supplies, training, and meals for boards and commissions. There are approximately 31 boards and commissions made up of citizens who volunteer their time to set priorities, develop policy recommendations for council consideration, help evaluate land use submittals against standards, and contribute a citizen's perspective to City and County management.

2021 Significant Financial Changes

Department	Division	Description of Change	One-Time \$ Change	Ongoing \$ Change	FTE Change
Legislative		No significant changes	0	0	0.00
Department Total			\$ -	\$ -	0.00

Financial Summary

Expenditures by Division	2019 Actual	2020 Original Budget	2020 Revised Budget	2021 Original Budget	% Change: 2020 Original to 2021	% Change: 2020 Revised to 2021
City Council	\$ 234,784	\$ 269,819	\$ 185,819	\$ 284,131	5.30%	52.91%
Committee Support	\$ 44,548	\$ 46,275	\$ 27,275	\$ 48,475	4.75%	77.73%
Total	\$ 279,332	\$ 316,094	\$ 213,094	\$ 332,606	5.22%	56.08%

Expenditures by Account Type	2019 Actual	2020 Original Budget	2020 Revised Budget	2021 Original Budget	% Change: 2020 Original to 2021	% Change: 2020 Revised to 2021
Personnel	\$ 111,968	\$ 104,636	\$ 104,636	\$ 111,956	7.00%	7.00%
Supplies & Equipment	\$ 1,004	\$ 8,675	\$ 8,675	\$ 9,675	11.53%	11.53%
Contractual Services	\$ 166,360	\$ 202,783	\$ 99,783	\$ 210,975	4.04%	111.43%
Total	\$ 279,332	\$ 316,094	\$ 213,094	\$ 332,606	5.22%	56.08%



LIBRARY & CULTURAL AFFAIRS

Kathryn Lynip, Director

klynip@broomfield.org

2021 Annual Budget
\$3,794,245



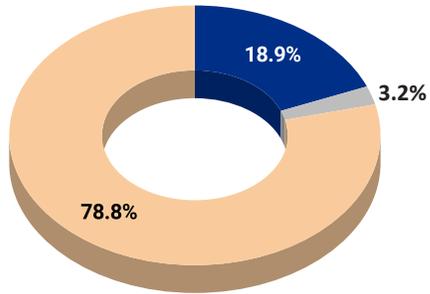
2021 FTEs
20.00 Full-time
15.85 Part-time
35.85 TOTAL



- Divisions**
- Arts & History
 - CSU Extension
 - Library

- 2021 Key Goals**
- Complete the Facilities Master Plan.
 - Support and grow the creative economy in Broomfield.
 - Enhance community connection and diversity through programming, gathering spaces, history & arts.
 - Support and strengthen early literacy and parenting outcomes.
 - Establish strong support for small business and continuous learning opportunities.

Percentage of Budget by Division



● Arts and History ● CSU Extension ● Library

LIBRARY & CULTURAL AFFAIRS

Department Mission

The Library and Cultural Affairs Department’s mission is to cultivate innovation and community engagement by actively creating opportunities to discover, explore, and share knowledge and culture.

Interesting Facts

There are more than 44,000 individuals of all ages holding Broomfield Library cards.

Services

The Library division manages the operations and programs of the Broomfield Library. Collections include books (print and electronic formats), audio-visual materials, periodicals, online research databases and educational opportunities, and materials from the Flatirons Library Consortium and a statewide courier system.

The Library offers educational and cultural opportunities created to inspire, empower, and connect all ages including a community makerspace that provides digital fabrication tools, classes, and open hours to the community.

The Arts & History division oversees cultural assets including public art, the Broomfield Auditorium and gallery, and the allocation of arts and culture public funding. In addition the team curates the Broomfield Depot Museum’s collections, interprets Broomfield history for the public, presents history programming and promotes public awareness of the Broomfield Depot Museum and the Veterans Museum.

The Colorado State University Extension empowers Coloradans to address horticulture and environmental issues and provides STEM education for underserved youth audiences.

2020 Accomplishments

- Supported parents and teachers in navigating new online learning environments with WIFI hotspots, tech help, supportive programming for teachers and library cards for classrooms.
- Contributed to COVID-19 response with fabric masks and fabricated face shields, daily activities, and delivery to vulnerable populations.
- Increased diversity and inclusion practices in hiring, programming and outreach.

2021 Significant Financial Changes

Department	Division	Description of Change	One-Time \$ Change	Ongoing \$ Change	FTE Change
Library & Cultural Affairs	Library	Temporary Position Hours	0	7,000	0.00
Library & Cultural Affairs	Library	Library Electronic Databases	0	(25,000)	0.00
Library & Cultural Affairs	Library	Books and Periodicals	0	11,000	0.00
Library & Cultural Affairs	Library	Courier Fees	0	12,000	0.00
Library & Cultural Affairs	CSU Extension	Master Gardener Hours	0	12,000	0.00
Library & Cultural Affairs	All Divisions	Department Restructure	0	(63,000)	(0.80)
Department Total			\$ -	\$ (46,000)	(0.80)

LIBRARY & CULTURAL AFFAIRS

Financial Summary

Expenditures by Division*	2019 Actual	2020 Original Budget	2020 Revised Budget	2021 Original Budget	% Change: 2020 Original to 2021	% Change: 2020 Revised to 2021
Arts and History	\$ 406,149	\$ 489,416	\$ 532,087	\$ 715,646	46.22%	34.50%
CSU Extension	\$ 76,054	\$ 79,710	\$ 84,762	\$ 87,607	9.91%	3.36%
Library	\$ 2,933,493	\$ 3,037,311	\$ 2,695,098	\$ 2,990,992	-1.53%	10.98%
Museum	\$ 122,478	\$ 138,891	\$ -	\$ -	-100.00%	NA
Total	\$ 3,538,174	\$ 3,745,328	\$ 3,311,947	\$ 3,794,245	1.31%	14.56%

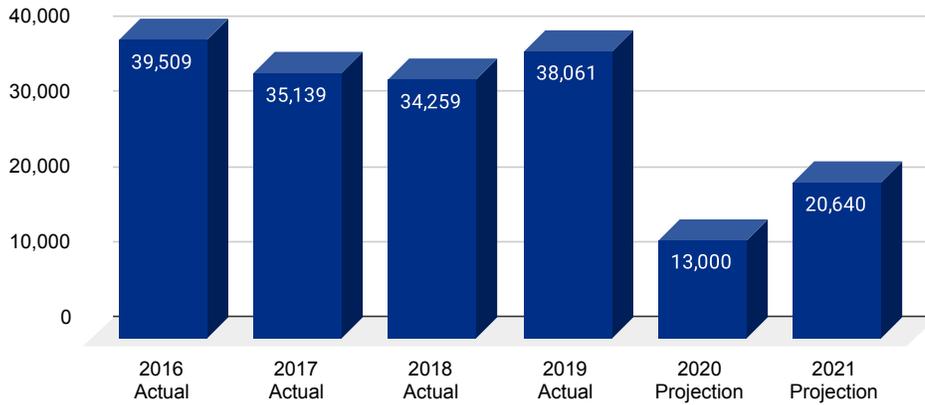
Expenditures by Account Type*	2019 Actual	2020 Original Budget	2020 Revised Budget	2021 Original Budget	% Change: 2020 Original to 2021	% Change: 2020 Revised to 2021
Personnel	\$ 2,803,371	\$ 2,990,099	\$ 2,695,571	\$ 3,018,075	0.94%	11.96%
Supplies & Equipment	\$ 360,131	\$ 358,955	\$ 292,994	\$ 378,985	5.58%	29.35%
Contractual Services	\$ 374,672	\$ 396,274	\$ 323,382	\$ 397,185	0.23%	22.82%
Total	\$ 3,538,174	\$ 3,745,328	\$ 3,311,947	\$ 3,794,245	1.31%	14.56%

*The Arts & History and Museum divisions were consolidated at the beginning of 2020 as part of a city-wide reorganization.
 **Total includes Workers Compensation and Unemployment Insurance and Retiree Insurance Reimbursement benefits of \$6,409.

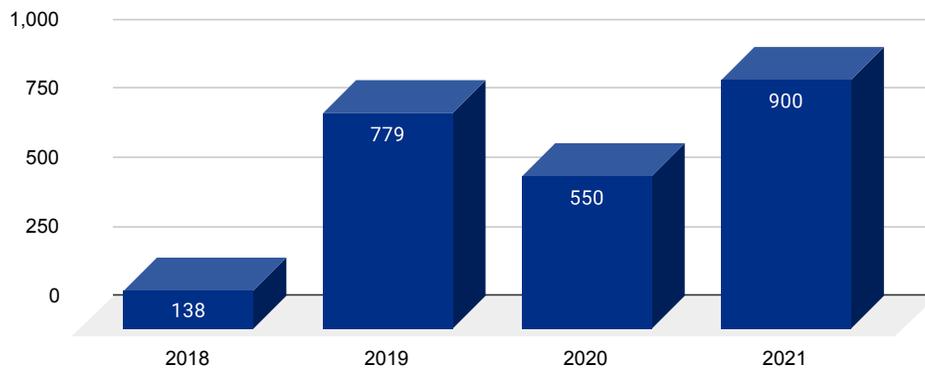
LIBRARY & CULTURAL AFFAIRS

Performance Measures

Total Number of Auditorium and Gallery Patrons

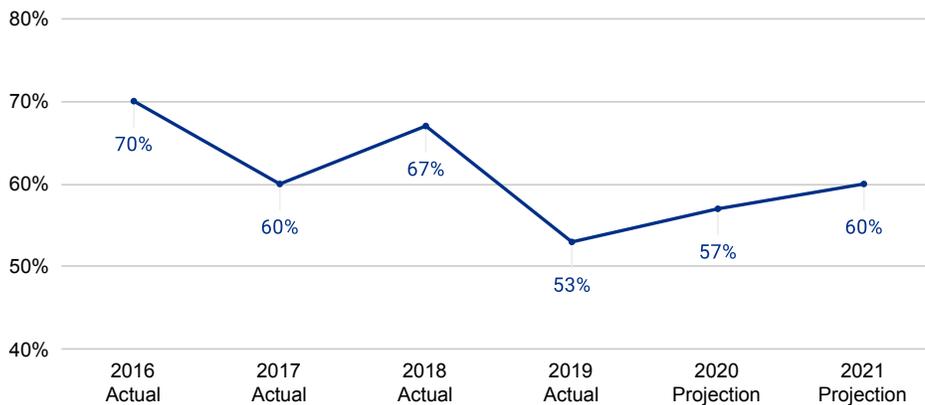


Number of Individuals Served Through CSU Extension Group Education/Workshops*



*CSU Extension became part of the Library & Cultural Affairs department in 2018.

Percentage of Broomfield Households with Library Cards





OPEN SPACE & TRAILS

Kristan Pritz, Director
kpritz@broomfield.org

2021 Annual Budget
\$509,690



2021 FTEs
3.00 Full-time
0.65 Part-time
3.65 TOTAL



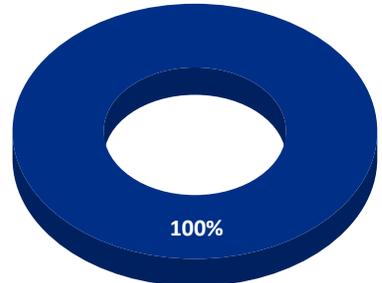
Divisions

- This department does not have multiple divisions.

2021 Key Goals

- Update Open Lands and Trail Map.
- Complete the Raptor Policy.
- Complete Design for the Broomfield Trail from Aspen Street to 144th through the Wottge Open Space.
- Complete a Feasibility Analysis of the Airport Creek and Rock Creek Underpasses.
- Complete Commerce Street Trail Design.

Percentage of Budget by Division



● Open Space & Trails

OPEN SPACE & TRAILS

Department Mission

The mission of the Open Space and Trails Department is to acquire open space and create a comprehensive trail system that allows for the enjoyment of the outdoors and promotes a healthy environment for people, nature, and the community.

Interesting Fact

Broomfield has 308 total miles of pedestrian/bike facilities.

Services

The work of the Open Space and Trails Department includes:

- Land acquisition
- Open space management
- Wildlife preservation/coexistence
- Trail design/construction
- Development review
- Creation of policies and plans
- Implementation of the Open Space, Parks, Recreation and Trails Master Plan
- Organization of educational and special events
- Coordination/oversight of volunteer programs
- Coordination/oversight of Advisory Committee and Foundation Board
- Oil and Gas environmental review

2020 Accomplishments

- Completed the Midway Pedestrian and Bicycle Bridge and Artwork.
- Completed the Draft Outline of the Raptor Policy.
- Completed over 200 development reviews and 20-day environmental reviews.
- Completed 2020 Bald Eagle Protection/Monitoring during the Business Center Apartments Project and Vive Project Construction.

2021 Significant Financial Changes

Department	Division	Description of Change	One-Time \$ Change	Ongoing \$ Change	FTE Change
Open Space & Trails		New Administrative Analyst Position	0	47,400	0.65
Open Space & Trails		Administrative Analyst Position Reallocated to Public Works	0	(12,000)	(0.15)
Department Total			\$ -	\$ 35,400	0.50

OPEN SPACE & TRAILS

Financial Summary

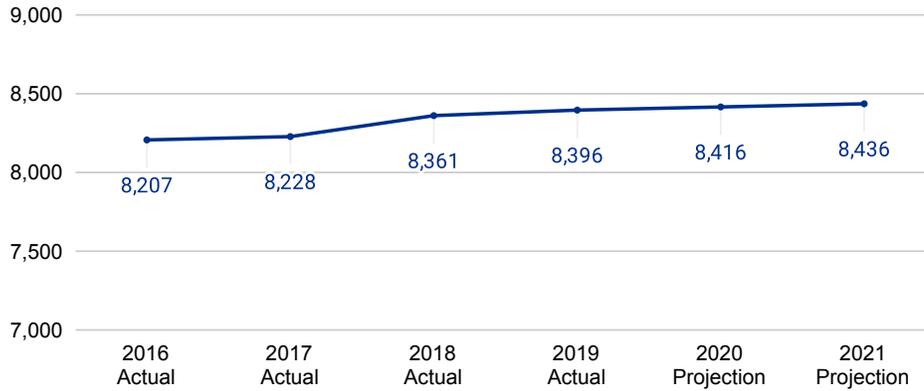
Expenditures by Division	2019 Actual	2020 Original Budget	2020 Revised Budget	2021 Original Budget	% Change: 2020 Original to 2021	% Change: 2020 Revised to 2021
Open Space & Trails	\$ 441,953	\$ 459,892	\$ 393,865	\$ 509,690	10.83%	29.41%
Total	\$ 441,953	\$ 459,892	\$ 393,865	\$ 509,690	10.83%	29.41%

Expenditures by Account Type	2019 Actual	2020 Original Budget	2020 Revised Budget	2021 Original Budget	% Change: 2020 Original to 2021	% Change: 2020 Revised to 2021
Personnel	\$ 399,650	\$ 405,742	\$ 375,713	\$ 468,193	15.39%	24.61%
Supplies & Equipment	\$ 12,606	\$ 8,500	\$ 1,852	\$ 6,145	-27.71%	231.80%
Contractual Services	\$ 29,697	\$ 45,650	\$ 16,300	\$ 35,352	-22.56%	116.88%
Total	\$ 441,953	\$ 459,892	\$ 393,865	\$ 509,690	10.83%	29.41%

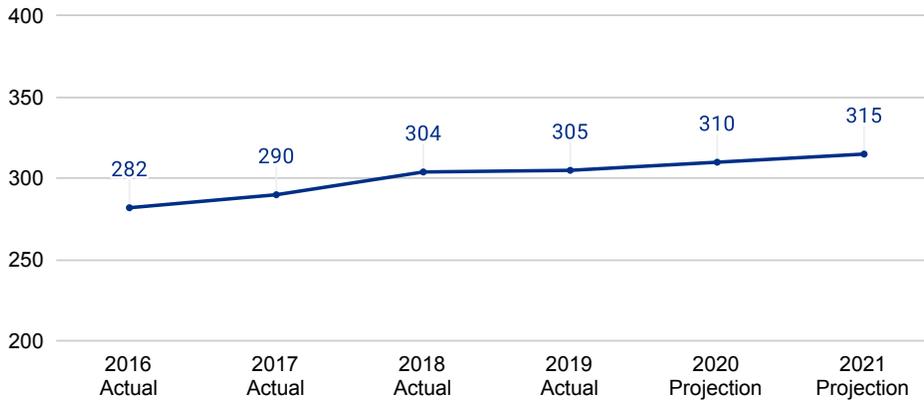
OPEN SPACE & TRAILS

Performance Measures

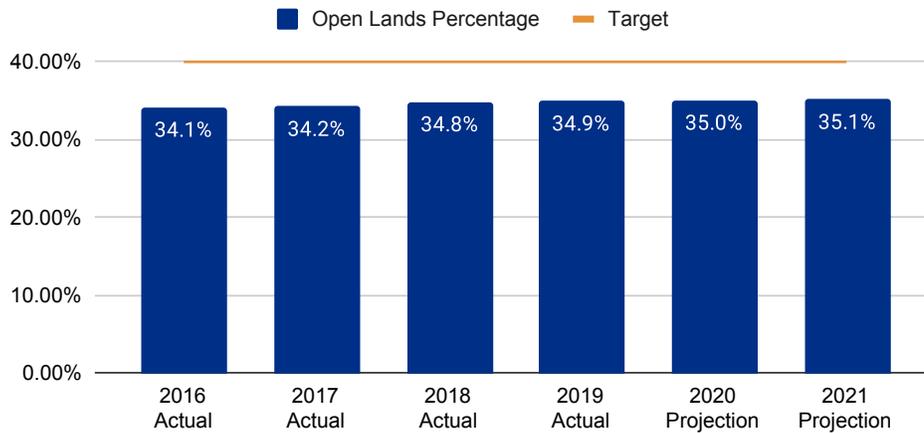
Total Open Space Acres Acquired by City & County of Broomfield



Total Miles of Trails



Percentage of Planning Area Made Up of Open Lands





PARKS, RECREATION, & SENIOR SERVICES

Clay Shuck, Director
cshuck@broomfield.org

2021 Annual Budget
\$18,585,198



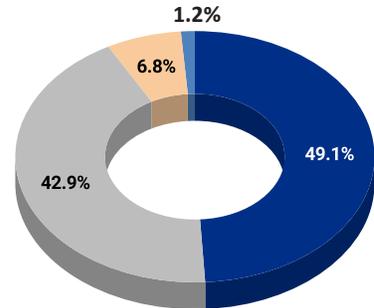
2021 FTEs
85.00 Full-time
20.83 Part-time
105.83 TOTAL



- Divisions**
- Parks Maintenance
 - Recreation
 - Senior Services
 - Cemetery

- 2021 Key Goals**
- Integrate and develop a cohesive working structure as Parks, Recreation and Senior Services moves forward as one department.
 - Full operations of the Broomfield Community Center.
 - Practice responsible water resource management.
 - Address critical deficiencies (safety and liability) in a timely manner.
 - Serve our most vulnerable populations of seniors.

Percentage of Budget by Division



● Parks Maintenance ● Recreation ● Senior Services ● Cemetery

PARKS, RECREATION, & SENIOR SERVICES

Department Mission

The Parks, Recreation, and Senior Services Department's mission is to enhance the quality of life and sense of community in Broomfield by providing diverse opportunities and services in the areas of Parks, Recreation, Cemetery, and Senior Services.

Interesting Facts

Broomfield has over 281 miles of trails, more than 700 acres of developed parks and forty-five playgrounds. There are sixteen acres of available outdoor active living for every 1,000 citizens.

Services

The Parks Maintenance Division maintains and operates the City and County's irrigated parks, rights-of-way, facilities landscaping, open space, trees, structures and appurtenances, and athletic facilities in a responsible manner, providing a safe and aesthetically pleasing environment for our citizens and visitors.

The Recreation Services Division - Administration and Facilities Section operates the Paul Derda Recreation Center, Broomfield Community Center, and "The Bay" Aquatic Center in order to provide clean, safe, high-quality, and well-maintained recreation facilities for public use. The division also provides quality recreation and leisure opportunities to the community.

The Recreation Services Division - Programs Section provides a variety of programs to meet the recreation and health needs of Broomfield citizens including athletics; aquatics; youth and special needs programs; general and seniors programs; special events; and a skatepark and batting cages.

The Cemetery Division includes the Broomfield County Commons and Lakeview Cemeteries, which provide the citizens of Broomfield affordable burial options including full burial and cremation.

The Cemetery Maintenance Division is responsible for maintaining the grounds and landscaping at the Broomfield County Commons and Lakeview cemeteries.

The Broomfield Senior Services Division provides supportive services to adults aged 60 and over residing in Broomfield including transportation, information and assistance, caregiver services, support groups, educational presentations, congregate lunch program, Meals-on-Wheels, nutrition education, and special events.

2020 Accomplishments

- Completed the Broomfield Community Center and begin full operations of this facility by 2020 year end.
- Focused Park Services efforts on maintaining existing assets and providing acceptable levels of service while efficiently utilizing reduced staff and resources due to the pandemic impacts.
- Served hot and frozen meals to seniors 60 plus in the Broomfield community and provided transportation services for medical and nutrition services.
- Transitioned during the COVID-19 to redefine our critical functions and worked with community partners to meet the needs of those impacted during this crisis.

PARKS, RECREATION, & SENIOR SERVICES

2021 Significant Financial Changes

Department	Division	Description of Change	One-Time \$ Change	Ongoing \$ Change	FTE Change
Parks, Recreation, & Seniors	Parks Maintenance	Divisions Moved from Public Works Department	0	8,558,000	40.00
Parks, Recreation, & Seniors	Parks Maintenance	Travel and Training	(28,000)	0	0.00
Parks, Recreation, & Seniors	Parks Maintenance	Parks Water Utilities	0	166,000	0.00
Parks, Recreation, & Seniors	Parks Maintenance	Parks Mowing Contract	0	156,000	0.00
Parks, Recreation, & Seniors	Cemetery Maintenance	Division Moved from Public Works Department	0	186,000	1.00
Parks, Recreation, & Seniors	Seniors	Costs Related to Re-Opening of the Broomfield Community Center	0	12,000	0.00
Parks, Recreation, & Seniors	Recreation	Costs Related to Re-Opening of the Broomfield Community Center	0	1,365,000	0.00
Parks, Recreation, & Seniors	Recreation	Reallocate Part-Time Non-Benefited Hours to Temporary Hours	0	0	(29.38)
Parks, Recreation, & Seniors	Recreation	Travel and Training	(10,000)	0	0.00
Parks, Recreation, & Seniors	Recreation	Climbing Wall Removal	(9,500)	0	0.00
Parks, Recreation, & Seniors	Recreation	Youth Trips	0	44,000	0.00
Parks, Recreation, & Seniors	Recreation	Full Year of 2020 FTE Additions	0	80,000	0.00
Parks, Recreation, & Seniors	Recreation	Administrative Analyst Position Reallocated to Public Works	0	(8,000)	(0.10)
Parks, Recreation, & Seniors	Recreation	Recreation Supervisor Position	0	84,000	1.00
Parks, Recreation, & Seniors	Recreation	Lead Child Sitting Provider Position	0	47,000	0.80
Parks, Recreation, & Seniors	Recreation	Pool Manager Position	0	58,000	1.00
Parks, Recreation, & Seniors	Recreation	Recreation Coordinator Position	0	84,000	1.00
Department Total			\$ (47,500)	\$ 10,832,000	15.32

PARKS, RECREATION, & SENIOR SERVICES

Financial Summary

Expenditures by Division*	2019 Actual	2020 Original Budget	2020 Revised Budget	2021 Original Budget	% Change: 2020 Original to 2021	% Change: 2020 Revised to 2021
Aquatic Programs	\$210,960	\$269,704	\$227,273	\$481,359	78.48%	111.80%
Athletic Programs	\$964,240	\$1,082,144	\$968,740	\$1,096,138	1.29%	13.15%
Broomfield Community Center	\$603,062	\$980,298	\$922,618	\$1,845,685	88.28%	100.05%
Cemetery	\$39,043	\$41,140	\$205,329	\$232,293	464.64%	13.13%
Flexible Programs	\$12,239	\$400	\$400	\$9,200	2200.00%	2200.00%
General Programs	\$473,837	\$476,620	\$458,713	\$554,311	16.30%	20.84%
Parks Maintenance	\$0	\$0	\$8,135,572	\$9,122,218	100.00%	12.13%
Paul Derda Recreation Center	\$1,723,172	\$1,976,202	\$1,741,097	\$2,032,270	2.84%	16.72%
Recreation Administration	\$204,297	\$190,573	\$181,673	\$202,792	6.41%	11.62%
Senior Programs	\$158,737	\$166,254	\$147,689	\$258,907	55.73%	75.31%
Seniors Administration	\$232,625	\$255,090	\$249,752	\$213,662	-16.24%	-14.45%
Seniors Community Services	\$136,450	\$142,763	\$201,176	\$162,308	13.69%	-19.32%
Seniors Easy Ride Transportation	\$343,711	\$427,258	\$446,272	\$351,965	-17.62%	-21.13%
Seniors Nutrition	\$404,047	\$491,867	\$497,211	\$528,277	7.40%	6.25%
Skate Park/Batting Cages	\$32,405	\$42,910	\$35,736	\$42,590	-0.75%	19.18%
Special Events	\$270,495	\$297,122	\$217,971	\$344,317	15.88%	57.96%
Special Needs Programs	\$94,041	\$101,092	\$99,369	\$106,177	5.03%	6.85%
Teen Center	\$413,852	\$495,316	\$388,779	\$571,605	15.40%	47.03%
The Bay	\$403,042	\$413,061	\$132,655	\$429,124	3.89%	223.49%
Total	\$6,720,255	\$7,849,814	\$15,258,025	\$18,585,198	136.76%	21.81%

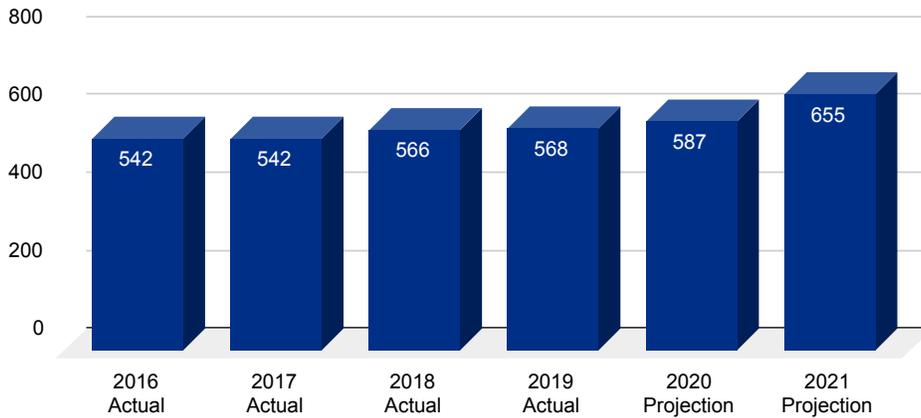
Expenditures by Account Type*	2019 Actual	2020 Original Budget	2020 Revised Budget	2021 Original Budget	% Change: 2020 Original to 2021	% Change: 2020 Revised to 2021
Personnel	\$ 5,603,861	\$ 6,398,416	\$ 9,874,516	\$ 12,410,094	93.96%	25.68%
Supplies & Equipment	\$ 429,825	\$ 594,464	\$ 1,121,181	\$ 1,418,037	138.54%	26.48%
Contractual Services	\$ 680,261	\$ 762,081	\$ 4,133,143	\$ 4,757,067	524.22%	15.10%
Capital Outlay	\$ 5,617	\$ 94,853	\$ 129,185	\$ -	-100.00%	-100.00%
Misc Expenditures	\$ 835	\$ -	\$ -	\$ -	NA	NA
Total	\$ 6,720,399	\$ 7,849,814	\$ 15,258,025	\$ 18,585,198	136.76%	21.81%

*The Parks Maintenance and Cemetery Maintenance divisions were moved to the Parks, Recreation, and Senior Services department as part of a city-wide reorganization at the beginning of 2020.

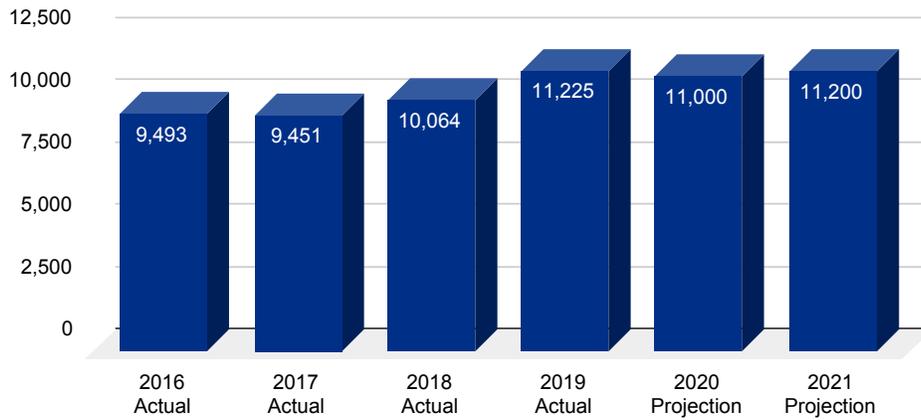
PARKS, RECREATION, & SENIOR SERVICES

Performance Measures

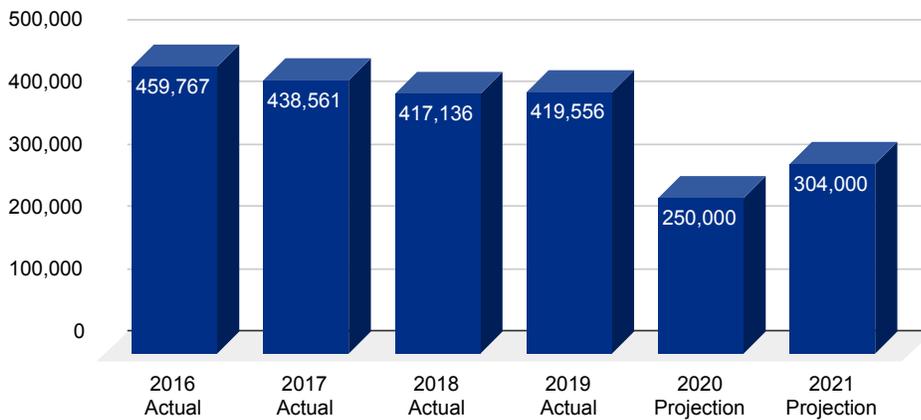
Acres of Developed Parks and Recreation Areas Maintained



Number of Easy Ride Passengers



Paul Derda Recreation Center Total Number of Paid Patrons



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PEOPLE & INNOVATION

Amy Collins, Deputy Director of Human Services

acollins@broomfield.org

Carolyn Romero, Chief Communications Officer

cromero@broomfield.org

2021 Annual Budget

\$4,768,170



2021 FTEs

28.00 Full-time

0.00 Part-time

28.00 TOTAL



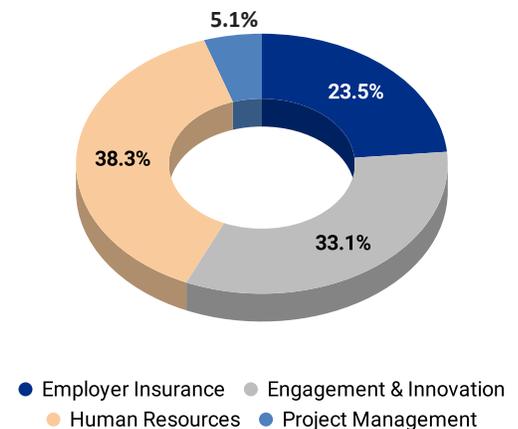
Divisions

- Human Resources
- Employer Insurance
- Engagement & Innovation
- Project Management

2021 Key Goals

- Maintain an exceptional level of customer service across department divisions.
- Continue to seek internal process improvement opportunities to increase efficiency and an enhanced experience for all customers.
- Increase engagement of Broomfield residents and employees with city and county services, programs and training opportunities.
- Continue to seek outside funding opportunities to advance transportation priorities.

Percentage of Budget by Division



PEOPLE & INNOVATION

Department Mission

People and Innovation is an innovative, curious, creative team leveraging expertise and strategic partnerships to spark the exceptional customer service we provide to all customers.

Interesting Fact

Our internal recruiters conducted an average of 440 interviews in 2019.

Department Overview

People & Innovation administers personnel policies and procedures in accordance with the established personnel merit system, assuring competitive and equal employment opportunities for recruitment and retention of a dynamic, engaged workforce.

People & Innovation administers Medical, Life, Disability and Retirement plans for eligible employees.

People & Innovation develops and administers a robust professional development program in efforts to recruit, develop and retain a dynamic, engaged workforce.

People & Innovation works in partnership with fellow departments and the City Manager's Office to engage the Broomfield community through strategic partnerships, communication and marketing.

People & Innovation consistently work to increase team capacity and to plan, implement and deliver citywide innovation and change management initiatives to ensure Broomfield as an organization continues to evolve and move forward.

2020 Accomplishments

- Developed and executed a successful recruitment plan to staff two new facilities.
- Successfully engaged and communicated with the community in face of COVID-19 crisis.
- Continued to seek internal process improvement opportunities to increase efficiency and an enhanced experience for all customers.
- Increased engagement of Broomfield residents and employees with city and county services, programs and training opportunities.

2021 Significant Financial Changes

Department	Division	Description of Change	One-Time \$ Change	Ongoing \$ Change	FTE Change
People & Innovation	All Divisions	Travel and Training	(31,000)	0	0.00
People & Innovation	HR	Citywide Training	(90,000)	0	0.00
People & Innovation	HR	Diversity, Equity and Inclusion	300,000	0	0.00
People & Innovation	HR	Payroll Positions Reallocated from Finance	0	200,000	2.00
People & Innovation	Insurance	Insurance Premiums	(20,000)	0	0.00
People & Innovation	Communications	Community Assistance Center Division Reallocated from City Manager's Office	0	425,000	5.00
People & Innovation	Communications	2021 Citizen Survey	35,000	0	0.00
People & Innovation	All Divisions	Department Restructure	87,000	(32,000)	1.35
Department Total			\$ 281,000	\$ 593,000	8.35

PEOPLE & INNOVATION

Financial Summary

Expenditures by Division*	2019 Actual	2020 Original Budget	2020 Revised Budget	2021 Original Budget	% Change: 2020 Original to 2021	% Change: 2020 Revised to 2021
Communications	\$ 1,070,345	\$ 1,288,132	\$ -	\$ -	-100.00%	NA
Employer Insurance	\$ 1,116,793	\$ 1,146,025	\$ 2,473,496	\$ 1,122,415	-2.06%	-54.62%
Engagement & Innovation	\$ -	\$ -	\$ 1,353,459	\$ 1,579,177	100.00%	16.68%
Human Resources	\$ 1,427,377	\$ 1,372,015	\$ 1,503,668	\$ 1,825,774	33.07%	21.42%
Project Management	\$ -	\$ -	\$ 305,578	\$ 240,804	100.00%	-21.20%
Total	\$ 3,614,515	\$ 3,806,172	\$ 5,636,201	\$ 4,768,170	25.27%	-15.40%

Expenditures by Account Type*	2019 Actual	2020 Original Budget	2020 Revised Budget	2021 Original Budget	% Change: 2020 Original to 2021	% Change: 2020 Revised to 2021
Personnel	\$ 2,076,860	\$ 2,151,556	\$ 2,715,234	\$ 2,940,506	36.67%	8.30%
Supplies & Equipment	\$ 13,572	\$ 15,249	\$ 29,955	\$ 14,664	-3.84%	-51.05%
Contractual Services	\$ 1,524,083	\$ 1,639,367	\$ 2,891,012	\$ 1,813,000	10.59%	-37.29%
Total	\$ 3,614,515	\$ 3,806,172	\$ 5,636,201	\$ 4,768,170	25.27%	-15.40%

*The People & Innovation Department was created in the beginning of 2020 and consolidated prior departments/divisions including Communications, Human Resources, and the Community Assistance Center.

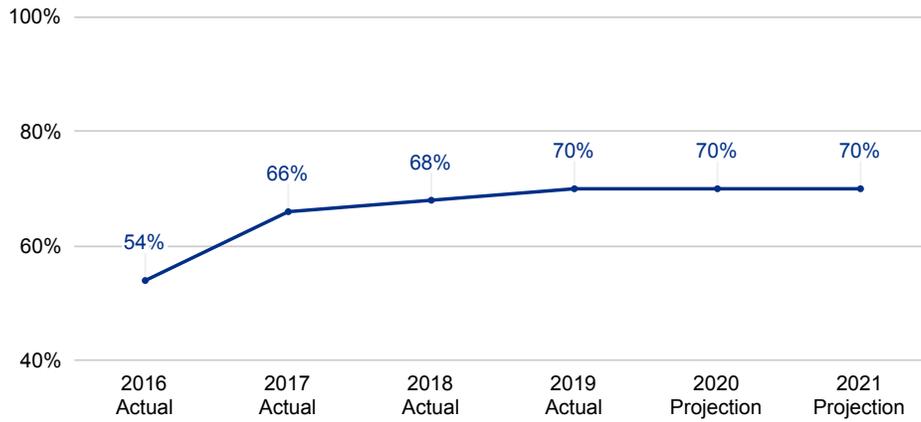
**Department is funded from General Governmental and Enterprise Funds.

***Total includes \$1,122,415 in Employer Insurance.

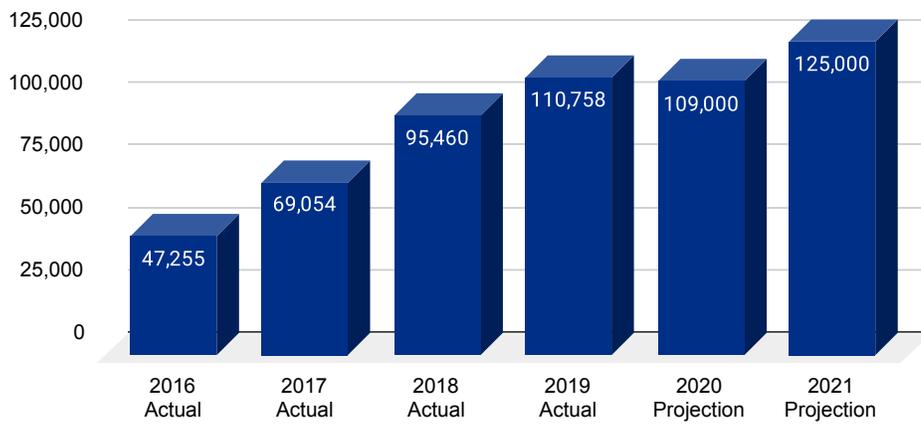
PEOPLE & INNOVATION

Performance Measures

Percent of Positions Filled by Target Date



Total Social Media Followers and Email Subscribers





PERFORMANCE & INTERNAL AUDIT

Bernie Block, Internal Auditor

bblock@broomfield.org

2021 Annual Budget
\$228,837



2021 FTEs	
1.00	Full-time
0.00	Part-time
1.00	TOTAL



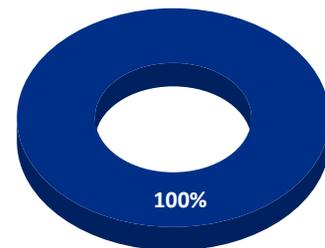
Divisions

- This department does not have multiple divisions.

2021 Key Goals

- Develop an Annual Project Plan with audits addressing areas of higher organizational risk and execute the plan with a focus on continuous process improvement.
- Continue contributing to the Innovation Ecosystem Program. These activities could include planning/coordination, training development and delivery, and project oversight.
- Assist departments throughout the CCOB to effectively use project codes in the time reporting process. Use this data to streamline existing reporting processes that are currently manually performed.
- Develop an organizational resource that allows employees to become more proficient with their spreadsheet skills through a combination of training classes and an employee workgroup. This would also provide an avenue for identifying manual, repetitive operational activities that would benefit from increased automation.

Percentage of Budget by Division



● Internal Audit

PERFORMANCE & INTERNAL AUDIT

Department Mission

The Performance and Internal Audit Department supports the mission of the City and County of Broomfield by promoting transparency, accountability, and continuous improvement through excellence in assurance and advisory services.

Services

The Internal Audit division conducts performance audits that provide assurance or conclusions based on an evaluation of sufficient, appropriate evidence against stated criteria, such as specific requirements, measures, or defined business practices.

The department also conducts non-audit services including special reviews, business process improvement projects, and consultation.

2020 Accomplishments

- Conducted performance audits and process improvement projects in accordance with the established Performance and Internal Audit Annual Project Plan.
- Contributed to the development of the Innovation Ecosystem program through planning and coordination activities, oversight of the training curriculum development and delivery, and oversight of the Infrastructure - GIS Data project.
- Focused additional effort on the audit follow-up process in order to help various departments make better progress towards the implementation of audit recommendations.

2021 Significant Financial Changes

Department	Division	Description of Change	One-Time \$ Change	Ongoing \$ Change	FTE Change
Performance & Internal Audit		No significant changes	0	0	0.00
Department Total			\$ -	\$ -	0.00

Financial Summary

Expenditures by Division	2019 Actual	2020 Original Budget	2020 Revised Budget	2021 Original Budget	% Change: 2020 Original to 2021	% Change: 2020 Revised to 2021
Internal Audit	\$189,367	\$225,350	\$193,450	\$228,837	1.55%	18.29%
Total	\$189,367	\$225,350	\$193,450	\$228,837	1.55%	18.29%

Expenditures by Account Type	2019 Actual	2020 Original Budget	2020 Revised Budget	2021 Original Budget	% Change: 2020 Original to 2021	% Change: 2020 Revised to 2021
Personnel	\$ 185,938	\$ 188,875	\$ 188,875	\$ 194,487	2.97%	2.97%
Supplies & Equipment	\$ 97	\$ 250	\$ 250	\$ 250	NA	NA
Contractual Services	\$ 3,332	\$ 36,225	\$ 4,325	\$ 34,100	-5.87%	688.44%
Total	\$ 189,367	\$ 225,350	\$ 193,450	\$ 228,837	1.55%	18.29%



POLICE

Gary Creager, Police Chief

gcreager@broomfield.org

2021 Annual Budget
\$34,088,944

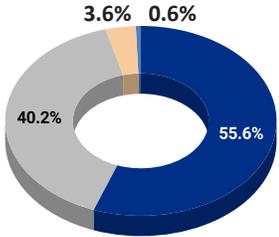


2021 FTEs
241.00 Full-time
0.50 Part-time
241.50 TOTAL

- Divisions**
- Operations Bureau
 - Support Services Bureau
 - Police Administration
 - Emergency Management

- 2021 Key Goals**
- Build stronger citizen and community engagement.
 - Assure continuity of service in a challenging social, economic, public health, and budgetary time.
 - Provide supportive leadership, coupled with an engaged workforce, to respond to a rapidly changing work and social environment.

Percentage of Budget by Division



● Operations Bureau ● Support Services Bureau ● Police Administration
● Emergency Management

POLICE

Department Mission

The Broomfield Police Department's mission is to enhance the quality of life in the community by protecting life and property and providing services to prevent crime and resolve problems. The Broomfield Police Department enriches a safe and secure City and County through our commitment to partnerships with our community, a respectful and professional workforce, and innovative solutions to address emerging community concerns. We strive to provide exceptional and responsive public safety services.

Interesting Fact

One of Broomfield's Animal Services Officers loves reading to children and has made several videos for local kids to watch from home during the pandemic quarantine.

Services

The Police Administration Division provides overall leadership for the members of the department and management of daily operations associated with essential city and county law enforcement services.

Emergency Management provides essential emergency management services as required by county law and non-essential public safety services through public education.

The Operations Bureau, which includes Patrol, Investigations and Code Compliance, provides essential public safety services that are delivered at a level consistent with the community policing philosophy.

The Support Services Bureau, which includes the Detention and Training divisions, provides essential public safety services including communication with the community, detention services, and training and recruitment as required for county law enforcement agencies and non-essential services as expected by the community.

2020 Accomplishments

- Maintained safety and emergency service delivery during a global pandemic.
- Enhanced mental health services through the B-Core co-responder program and enhanced detention programs.
- Designed and implemented significant changes within the detention facility to ensure the health and safety of staff and inmates during the pandemic.
- Utilized SCRIP²T approach to enhance employee engagement.

2021 Significant Financial Changes

Department	Division	Description of Change	One-Time \$ Change	Ongoing \$ Change	FTE Change
Police	North Metro	North Metro Task Force Membership	0	50,000	0.00
Police	Communications - Police	Upgrades and Maintenance for Communications Equipment	26,000	200,000	0.00
Police	Detention Operations	Mental Health Contract	0	87,000	0.00
Police	All Divisions	Vehicle Maintenance Moved to Public Works - Fleet Division Budget	0	(264,000)	0.00
Police	All Divisions	Overtime Costs	0	80,000	0.00
Police	Training	Officer Training	0	25,000	0.00
Police	Building Maintenance	Building Maintenance Division Reallocated to Public Works - Facilities	0	(132,060)	(1.00)
Police	Patrol, Investigations, Special Operations	Full Year of 2020 FTE Additions	0	445,000	0.00
Police	All Divisions	Department Restructure	0	124,000	0.65
Police	Code Compliance	Code Compliance Division Reallocated from Community Development Department	0	384,000	4.00
Department Total			\$ 26,000	\$ 998,940	3.65

POLICE

Financial Summary

Expenditures by Division*	2019 Actual	2020 Original Budget	2020 Revised Budget	2021 Original Budget	% Change: 2020 Original to 2021	% Change: 2020 Revised to 2021
Police Administration	\$ 1,064,981	\$ 1,193,053	\$ 1,183,980	\$ 1,231,610	3.23%	4.02%
N Metro Task Force	\$ 484,845	\$ 568,337	\$ 589,917	\$ 643,705	13.26%	9.12%
Civil	\$ 473,885	\$ 478,765	\$ 476,350	\$ 405,060	-15.39%	-14.97%
Investigations	\$ 2,721,506	\$ 2,899,804	\$ 2,907,479	\$ 3,057,756	5.45%	5.17%
Patrol	\$ 8,058,163	\$ 9,564,670	\$ 9,427,394	\$ 9,694,558	1.36%	2.83%
Animal Services	\$ 419,465	\$ 434,009	\$ 448,105	\$ 464,441	7.01%	3.65%
Special Operations	\$ 699,828	\$ 938,473	\$ 937,038	\$ 972,631	3.64%	3.80%
Traffic/Northwest Parkway	\$ 297,739	\$ 316,030	\$ 314,595	\$ 305,460	-3.34%	-2.90%
Traffic	\$ 1,181,912	\$ 1,255,874	\$ 1,229,793	\$ 1,230,147	-2.05%	0.03%
Flatiron Services Unit	\$ 727,721	\$ 736,698	\$ 739,530	\$ 761,407	3.35%	2.96%
Court Security	\$ 748,555	\$ 780,154	\$ 780,159	\$ 805,483	3.25%	3.25%
Detention Administration	\$ 861,011	\$ 881,105	\$ 878,859	\$ 904,835	2.69%	2.96%
Transport	\$ 818,978	\$ 811,736	\$ 807,688	\$ 867,068	6.82%	7.35%
Detention Operations	\$ 5,477,398	\$ 5,691,753	\$ 5,869,417	\$ 6,151,160	8.07%	4.80%
Alternative Sentencing Unit	\$ 637,896	\$ 669,838	\$ 668,553	\$ 704,189	5.13%	5.33%
Training	\$ 1,177,323	\$ 1,310,235	\$ 1,293,859	\$ 1,326,157	1.22%	2.50%
Emergency Management	\$ 246,608	\$ 202,447	\$ 201,599	\$ 204,330	0.93%	1.35%
Inmate Programs	\$ 60,150	\$ 77,265	\$ 278,835	\$ 64,760	-16.18%	-76.77%
Communications Police	\$ 2,026,406	\$ 2,138,191	\$ 2,642,382	\$ 2,663,466	24.57%	0.80%
Communications Fire	\$ 528,413	\$ 591,490	\$ 591,490	\$ 598,726	1.22%	1.22%
Police Building Maintenance	\$ 123,924	\$ 132,060	\$ 55,223	\$ -	-100.00%	-100.00%
Property/Evidence	\$ 324,493	\$ 354,150	\$ 352,800	\$ 367,609	3.80%	4.20%
Event Center	\$ 127,093	\$ 132,598	\$ 132,598	\$ 133,741	0.86%	0.86%
SWAT	\$ 133,802	\$ 111,216	\$ 111,557	\$ 146,293	31.54%	31.14%
Code Compliance	\$ -	\$ -	\$ 426,650	\$ 384,352	100.00%	-9.91%
Total	\$ 29,422,095	\$ 32,269,951	\$ 33,345,850	\$ 34,088,944	5.64%	2.23%

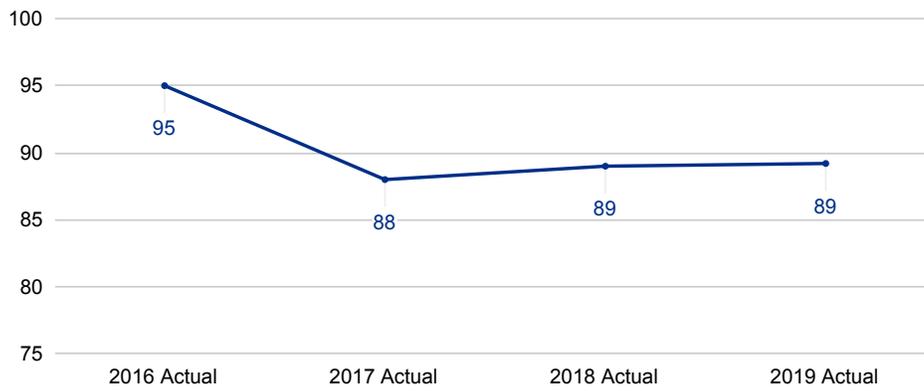
Expenditures by Account Type*	2019 Actual	2020 Original Budget	2020 Revised Budget	2021 Original Budget	% Change: 2020 Original to 2021	% Change: 2020 Revised to 2021
Personnel	\$ 25,751,145	\$ 27,451,296	\$ 27,638,769	\$ 29,885,260	8.87%	8.13%
Supplies & Equipment	\$ 794,913	\$ 1,224,334	\$ 1,142,331	\$ 932,424	-23.84%	-18.38%
Contractual Services	\$ 2,455,899	\$ 3,256,731	\$ 3,701,335	\$ 3,265,760	0.28%	-11.77%
Capital Outlay	\$ 420,138	\$ 337,590	\$ 863,415	\$ 5,500	-98.37%	-99.36%
Total	\$ 29,422,095	\$ 32,269,951	\$ 33,345,850	\$ 34,088,944	5.64%	2.23%

*The Code Compliance division was moved to the Police Department as part of a city-wide reorganization at the beginning of 2020.

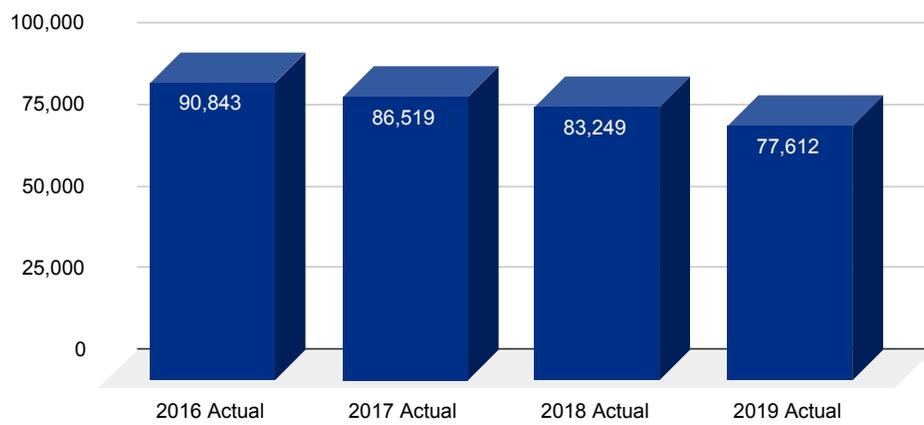
POLICE

Performance Measures

Detention Center Average Daily Population



Total Calls for Service Assigned to Officer





PUBLIC HEALTH & ENVIRONMENT

Jason Vahling, Director
jvahling@broomfield.org

2021 Annual Budget
\$3,727,974



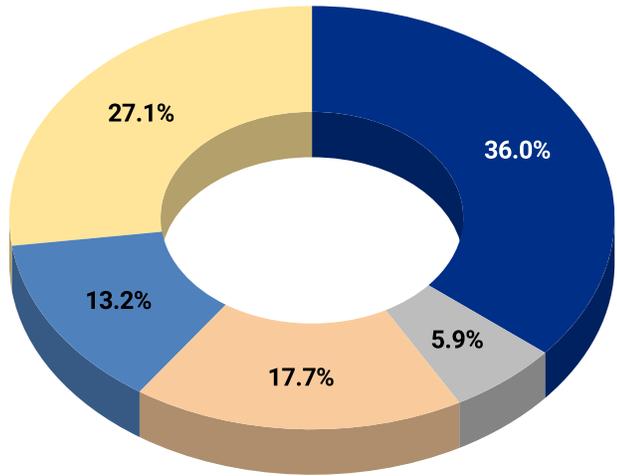
2021 FTEs
25.82 Full-time
4.50 Part-time
30.32 TOTAL



- Divisions**
- Nursing/Disease Control
 - Administration/Coroner
 - Environmental Health/Emergency Preparedness & Response
 - Health Promotions
 - Planning & Communications

- 2021 Key Goals**
- Community Health Improvement Plan:
 - Build understanding of mental health as a positive state of well-being that the community builds and maintains together;
 - Reduce barriers to services for mental health and substance misuse; and
 - Increase community connectedness and decrease social isolation and exclusion.
 - Collect, analyze, and respond to data regarding health concerns related to oil and gas development, and utilize that data to inform compliance, enforcement activities, and local/state policies.
 - Protect the health of the community through continued execution of the Public Health Emergency Operations Plan in response to the COVID pandemic.

Percentage of Budget by Division



- Nursing/Disease Control
- Administration/Coroner
- Environmental Health/Emergency Preparedness & Response
- Health Promotions
- Planning & Communications

PUBLIC HEALTH & ENVIRONMENT

Department Mission

To protect and promote the health of Broomfield residents.

Services

The Public Health and Environment Department delivers core public health services to protect and promote the health of the community. The department is comprised of the following five divisions:

- Nursing/Disease Control - Includes the provision of Immunization, Reproductive Health and Home Visitation services delivered by public health nurses, as well as prevention, investigation, monitoring and reporting of diseases.
- Administration/Coroner - Includes departmental oversight and administration, financial and personnel management, public health policy, administration of the Vital Records program, and the Coroner program (not administered by Public Health but the contract is included in the budget).
- Environmental Health/Emergency Preparedness & Response - Ensures food safety, protects land and water quality, mitigate effects of environmental hazards, and prepares for and responds to emergencies.
- Health Promotions - Promotes the health of the community through the operation of the WIC nutrition program as well as advances tobacco/vaping education and prevention, substance use prevention, and mental health promotion efforts.
- Planning & Communication - Includes development and implementation of community health assessments and public health improvement plans, public health messaging and communications, and analysis of local, regional, and state data.

2020 Accomplishments

- Led the public health response to the COVID-19 pandemic.
- Established and executed a health response program to collect, analyze, and respond to health concerns related to oil and gas development, including the hiring of an Environmental Epidemiologist.
- Established and executed a tobacco retailer licensing program to allow for regulation of sales of tobacco/vape products in Broomfield.

2021 Significant Financial Changes

Department	Division	Description of Change	One-Time \$ Change	Ongoing \$ Change	FTE Change
Public Health & Environment	Public Health Administration	Environmental Epidemiologist Position	0	89,000	1.00
Public Health & Environment	Public Health Administration	COVID Testing	60,000	0	0.00
Public Health & Environment	Disease Prevention	COVID-Related Limited-Term Appointment Positions	550,000	0	6.00
Department Total			\$ 610,000	\$ 89,000	7.00

PUBLIC HEALTH & ENVIRONMENT

Financial Summary

Expenditures by Division	2019 Actual	2020 Original Budget	2020 Revised Budget	2021 Original Budget	% Change: 2020 Original to 2021	% Change: 2020 Revised to 2021
Administration	\$ 372,256	\$ 540,812	\$ 640,651	\$ 602,932	11.49%	-5.89%
Children with Special Needs	\$ 704	\$ 13,017	\$ 13,017	\$ 13,592	4.42%	4.42%
Community Based Nursing	\$ -	\$ -	\$ 204,380	\$ 159,061	100.00%	-22.17%
Coroner	\$ 337,750	\$ 358,850	\$ 358,850	\$ 358,850	NA	NA
Disease Prevention	\$ 538,447	\$ 578,677	\$ 559,327	\$ 919,983	58.98%	64.48%
Emergency Preparedness	\$ -	\$ -	\$ 117,075	\$ 144,742	100.00%	23.63%
Environmental Health	\$ 741,074	\$ 635,124	\$ 468,738	\$ 516,427	-18.69%	10.17%
Health Promotions	\$ 359,824	\$ 343,697	\$ 339,989	\$ 352,405	2.53%	3.65%
Public Health and Planning	\$ -	\$ -	\$ 213,211	\$ 219,777	100.00%	3.08%
Reproductive Health	\$ 283,288	\$ 273,417	\$ 263,906	\$ 249,805	-8.64%	-5.34%
Vital Statistics	\$ 65,068	\$ 62,619	\$ 47,803	\$ 49,370	-21.16%	3.28%
Women, Infants, and Children	\$ 112,731	\$ 133,835	\$ 133,835	\$ 141,030	5.38%	5.38%
Total	\$ 2,811,142	\$ 2,940,048	\$ 3,360,782	\$ 3,727,974	26.80%	10.93%

Expenditures by Account Type	2019 Actual	2020 Original Budget	2020 Revised Budget	2021 Original Budget	% Change: 2020 Original to 2021	% Change: 2020 Revised to 2021
Personnel	\$ 2,166,801	\$ 2,265,384	\$ 2,575,040	\$ 2,941,107	29.83%	14.22%
Supplies & Equipment	\$ 113,183	\$ 141,643	\$ 170,837	\$ 214,325	51.31%	25.46%
Contractual Services	\$ 531,158	\$ 533,021	\$ 614,905	\$ 572,542	7.41%	-6.89%
Total	\$ 2,811,142	\$ 2,940,048	\$ 3,360,782	\$ 3,727,974	26.80%	10.93%

*To better align with core services, Public Health consolidated divisions and also created 3 new divisions in 2020.

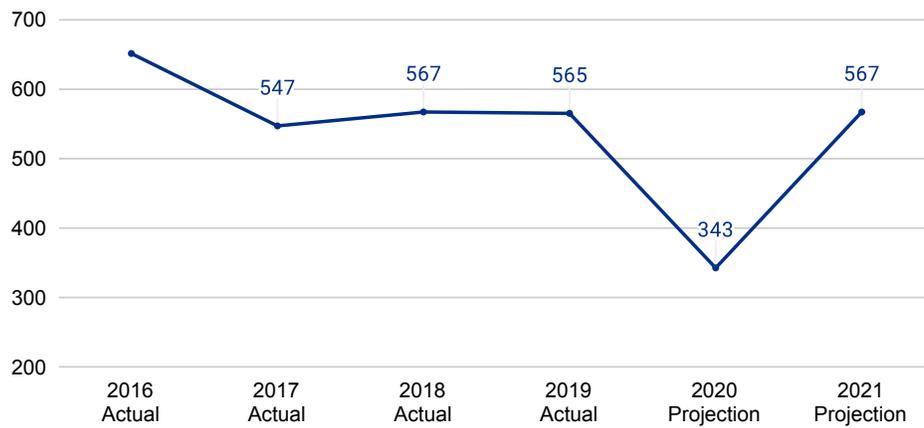
*The five Public Health service divisions incorporate the following expenditure divisions listed above:

- Nursing/Disease Control includes: Children with Special Needs, Community Based Nursing, Disease Prevention, and Reproductive Health
- Administration/Coroner includes: Administration, Coroner, and Vital Statistics
- Environmental Health/Emergency Preparedness & Response includes: Environmental Health and Emergency Preparedness
- Health Promotions includes: Health Promotions and Women, Infants, and Children
- Planning & Communication includes: Public Health and Planning

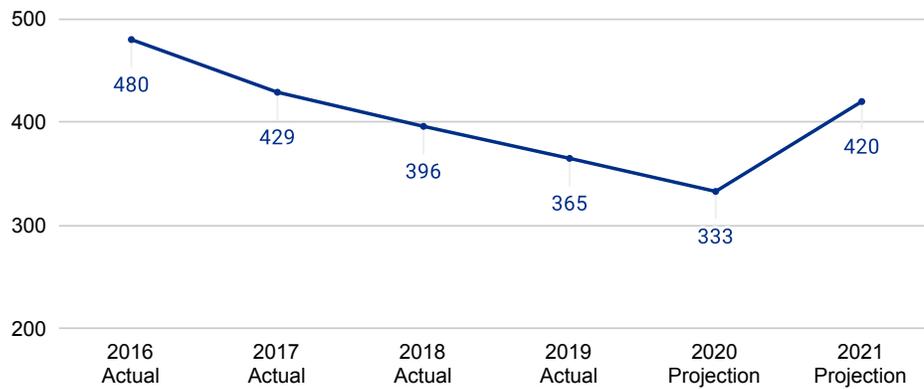
PUBLIC HEALTH & ENVIRONMENT

Performance Measures

Number of Food Protection Inspections



Average Number of Monthly Participants Enrolled in WIC Programs





PUBLIC WORKS

David Allen, Director
dallen@broomfield.org

2021 Annual Budget
\$34,684,217



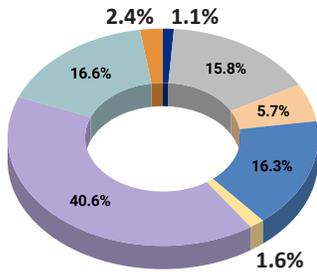
2021 FTEs
146.00 Full-time
3.05 Part-time
149.05 TOTAL



- Divisions**
- Administration
 - Facilities
 - Fleet
 - Streets
 - Solid Waste & Recycling
 - Wastewater
 - Water & Reuse

- 2021 Key Goals**
- Expand in-house maintenance and repairs to include the Police Department fleet.
 - Maintain exceptional services at all City and County of Broomfield facilities.
 - Initiate capital improvements to water quality limits of the new discharge permit.
 - Monitor the Windy Gap Firing Project and construction of Chimney Hollow Reservoir.
 - Provide laboratory support to the treatment plants to ensure safe water quality for people and the environment.
 - Implement enhanced residential snow and ice control plan.
 - Manage Denver Water delivery of 4,700 acre-feet to optimize water supplies.

Percentage of Budget by Division



● Administration ● Facilities ● Fleet ● Streets ● Solid Waste & Recycling ● Water ● Wastewater ● Reuse

PUBLIC WORKS

Department Mission

The Public Works Department strives to enhance Broomfield citizens' quality of life by improving and maintaining the community's water, wastewater, surface water, streets, facilities, and fleet resources in order to provide reliable, efficient, and excellent services.

Interesting Fact

In 2018, Broomfield residents consumed enough drinking water to fill nearly 6,000 Olympic-sized swimming pools.

Services

- The Public Works Administration Division plans, organizes, directs, and coordinates the activities of the Public Works Department.
- The Fleet Maintenance Division maintains vehicles and equipment for safety, reliability, and compliance with mandatory State and Federal requirements.
- The Facilities Division provides clean, safe, healthy, and comfortable environments in all of the City and County owned buildings.
- The Solic Waste and Recycling Divisions manage the solid waste and resource conservation programs, provide laboratory services for the Water Treatment and Wastewater facilities, and perform sampling, analyses, and reporting associated with water and reclaimed water quality.
- The Street Operations Division provides services which maintain and improve the long-term condition of street infrastructure and provide for safe, clean, and passable streets.
- The Utilities Divisions provide a safe and reliable system for water distribution as well as operate and maintain a safe and reliable wastewater collection system.
- The Water Resources Divisions provide a dependable and safe supply of water which meets the demands of Broomfield residents and businesses.
- The Wastewater Divisions treat wastewater to meet discharge requirements, manage programs to comply with federal and state regulations, and protect the wastewater collection and treatment systems from discharges that could interfere with the treatment process and/or pass through untreated.
- The Reuse Divisions provide a non-potable water system for irrigation purposes for selected golf courses, parks, and landscaped areas within the City and County of Broomfield.

2020 Accomplishments

- Added five hybrid electric vehicles to the city fleet.
- Provided essential COVID19-related services and support throughout the city and county.
- Finalized the 2020 Water Efficiency Plan and obtained approval from the Colorado Water Conservation Board.
- Upgraded instrumentation and control systems to assist with meeting new water quality discharge permit limitations.
- Completed 85% of the 6 million gallon per day plant expansion.
- Implemented sampling and analysis changes for the new national pollutant discharge elimination system (NPDES) permit.
- Exceeded State of Colorado Cross Connection/Backflow compliance requirements.
- Treated more than 80,000 lane miles in a nearly record-breaking snow season.
- Began construction of the Sienna Pump Station.

PUBLIC WORKS

2021 Significant Financial Changes

Department	Division	Description of Change	One-Time \$ Change	Ongoing \$ Change	FTE Change
Public Works	Administration	Administrative Analyst Reallocated from Open Space and Parks & Recreation Departments	0	20,000	0.25
Public Works	Fleet	Unleaded and Diesel Fuel Usage	0	(28,240)	0.00
Public Works	Fleet	Police Fleet Vehicle Maintenance	0	78,500	0.00
Public Works	Fleet	GPS Fleet Tracking Software Moved to IT Budget	(53,500)	0	0.00
Public Works	Fleet	Full Year of 2020 FTE Additions	0	140,000	0.00
Public Works	Park Maintenance	Divisions Reallocated to Recreation	0	(8,558,000)	(40.00)
Public Works	Cemetery Maintenance	Division Reallocated to Recreation	0	(169,000)	(1.00)
Public Works	Solid Waste & Recycling	Spring Clean Up	0	44,000	0.00
Public Works	Solid Waste & Recycling	Recycling Center Hauling	0	13,560	0.00
Public Works	Facilities	Full Year of 2020 FTE Additions	0	80,000	0.00
Public Works	Facilities	Building Electricity	0	46,000	0.00
Public Works	Facilities	Chemical Supplies	0	10,800	0.00
Public Works	Facilities	Maintenance Division Reallocated from Police Department	0	132,000	1.00
Public Works	Facilities	Position Reallocated to Open Space and People & Innovation	0	(57,000)	(1.00)
Public Works	Streets	Gravel for Road Repairs	0	20,000	0.00
Public Works	Streets	Snow & Ice Removal	0	369,700	0.00
Public Works	Streets	Drainage Equipment Rental	0	20,000	0.00
Public Works	Water O & M	Residential Meter Replacement Program Support	0	23,590	0.00
Public Works	Water Resources	Northern Water Annual Assessment	0	130,800	0.00
Public Works	Water Supply	Denver Water	0	192,270	0.00
Public Works	Water Treatment	Chemical Supplies	0	118,380	0.00
Public Works	All Divisions	Department Restructure	0	(156,000)	(2.00)
Department Total			\$ (53,500)	\$ (7,528,640)	(42.75)

PUBLIC WORKS

Financial Summary

Expenditures by Division*	2019 Actual	2020 Original Budget	2020 Revised Budget	2021 Original Budget	% Change: 2020 Original to 2021	% Change: 2020 Revised to 2021
Administration	\$ 430,183	\$ 366,633	\$ 346,603	\$ 392,467	7.05%	13.23%
Environmental Monitoring	\$ 1,039,787	\$ 1,075,594	\$ 981,201	\$ 1,035,205	-3.76%	5.50%
Facilities Maintenance	\$ 4,285,472	\$ 5,106,450	\$ 4,765,376	\$ 5,490,882	7.53%	15.22%
Fleet Maintenance	\$ 1,651,422	\$ 2,034,892	\$ 1,690,497	\$ 1,963,307	-3.52%	16.14%
Great Western Reservoir Water Protection	\$ 16,284	\$ 46,505	\$ 68,005	\$ 48,358	3.98%	-28.89%
Industrial Pretreatment	\$ 189,440	\$ 195,547	\$ 184,899	\$ 193,772	-0.91%	4.80%
Laboratory Operations	\$ 537,268	\$ 587,426	\$ 579,901	\$ 586,738	-0.12%	1.18%
Parks - Cemetery Maintenance	\$ 171,864	\$ 168,594	\$ -	\$ -	-100.00%	NA
Parks Maintenance	\$ 8,003,081	\$ 8,557,520	\$ -	\$ -	-100.00%	NA
Stormwater Management	\$ 427,302	\$ 1,540,266	\$ 1,475,740	\$ 652,941	-57.61%	-55.76%
Sewer System O&M	\$ 1,184,679	\$ 1,196,036	\$ 1,122,508	\$ 1,218,044	1.84%	8.51%
Sewer Treatment Plant	\$ 2,694,570	\$ 3,014,428	\$ 2,936,925	\$ 3,104,111	2.98%	5.69%
Solid Waste and Recycling	\$ 502,852	\$ 506,277	\$ 471,823	\$ 539,457	6.55%	14.33%
Street Cleaning	\$ 231,281	\$ 254,005	\$ 236,585	\$ 250,971	-1.19%	6.08%
Street Lighting	\$ 1,350,493	\$ 1,392,600	\$ 1,392,600	\$ 1,386,397	-0.45%	-0.45%
Street Maintenance of Condition	\$ 1,237,912	\$ 1,329,892	\$ 1,251,438	\$ 1,373,057	3.25%	9.72%
Street Snow and Ice Control	\$ 1,608,076	\$ 1,053,507	\$ 1,233,807	\$ 1,433,621	36.08%	16.19%
Street Stormwater	\$ 113,369	\$ 132,024	\$ 132,024	\$ 164,594	24.67%	24.67%
Street Traffic Control	\$ 1,069,207	\$ 1,100,704	\$ 997,600	\$ 1,032,039	-6.24%	3.45%
Water Reclamation Lab Operations	\$ 19,100	\$ 28,698	\$ 32,198	\$ 33,867	18.01%	5.18%
Water Reclamation O&M	\$ 28,905	\$ 46,789	\$ 36,789	\$ 36,789	-21.37%	NA
Water Reclamation Resources and Planning	\$ 294,926	\$ 409,662	\$ 381,941	\$ 412,406	0.67%	7.98%
Water Reclamation Supply	\$ 137,688	\$ 181,111	\$ 164,786	\$ 153,644	-15.17%	-6.76%
Water Reclamation Treatment	\$ 137,546	\$ 179,864	\$ 167,764	\$ 179,537	-0.18%	7.02%
Water Resources & Planning	\$ 1,560,946	\$ 1,655,984	\$ 1,694,884	\$ 1,877,279	13.36%	10.76%
Water System O&M	\$ 1,675,248	\$ 1,788,034	\$ 1,569,191	\$ 1,887,767	5.58%	20.30%
Water Treatment & Supply	\$ 8,614,876	\$ 8,936,186	\$ 8,916,826	\$ 9,236,967	3.37%	3.59%
Total	\$ 39,213,777	\$ 42,885,228	\$ 32,831,911	\$ 34,684,217	-19.12%	5.64%

Expenditures by Account Type*	2019 Actual	2020 Original Budget	2020 Revised Budget	2021 Original Budget	% Change: 2020 Original to 2021	% Change: 2020 Revised to 2021
Personnel	\$ 15,653,510	\$ 16,931,502	\$ 12,011,457	\$ 13,197,167	-22.06%	9.87%
Supplies & Equipment	\$ 4,650,883	\$ 4,978,067	\$ 3,765,846	\$ 4,447,781	-10.65%	18.11%
Contractual Services	\$ 18,625,723	\$ 19,974,284	\$ 16,100,483	\$ 17,039,269	-14.69%	5.83%
Capital Outlay	\$ 283,517	\$ 1,001,375	\$ 954,125	\$ -	-100.00%	-100.00%
Total	\$ 39,213,633	\$ 42,885,228	\$ 32,831,911	\$ 34,684,217	-19.12%	5.64%

*The Parks Maintenance and Cemetery Maintenance divisions were moved to the Parks, Recreation, and Senior Services Department as part of a city-wide reorganization.

*Department is funded from General Governmental and Enterprise funds.

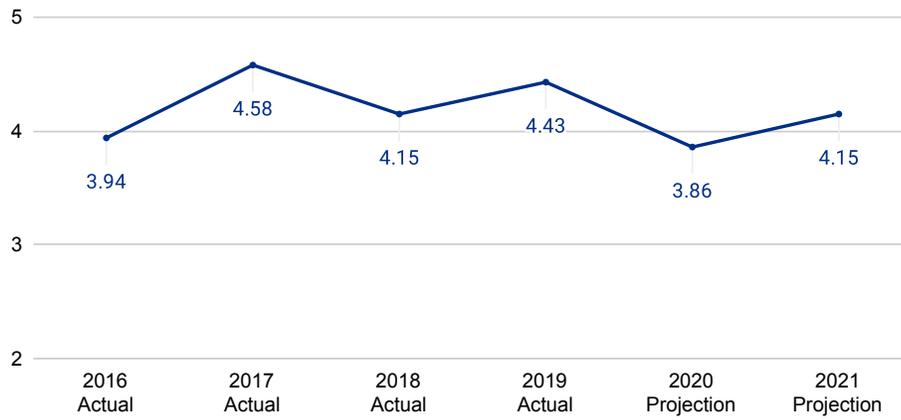
**Total excludes Uncovered Losses Insurance, Unemployment Insurance, and Retiree Health for the Streets, Water, and Sewer Funds in the amount of \$679,826.

**Total excludes Operating Capital (Repair and Maintenance) for Water, Sewer, and Reuse funds in the amount of \$11,729,842.

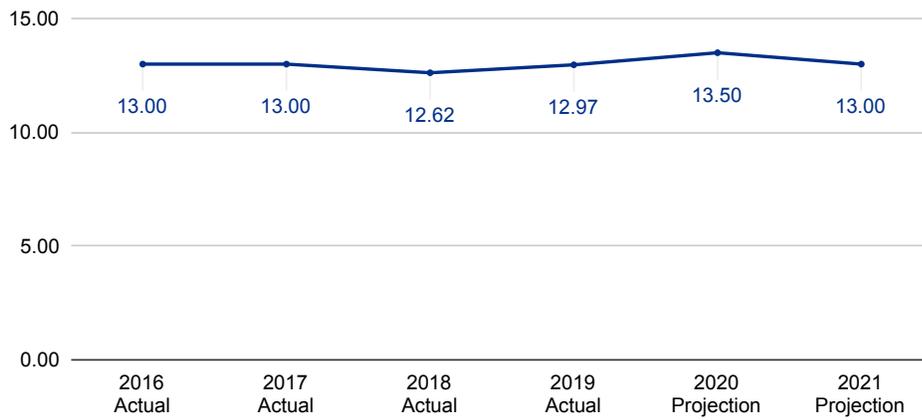
PUBLIC WORKS

Performance Measures

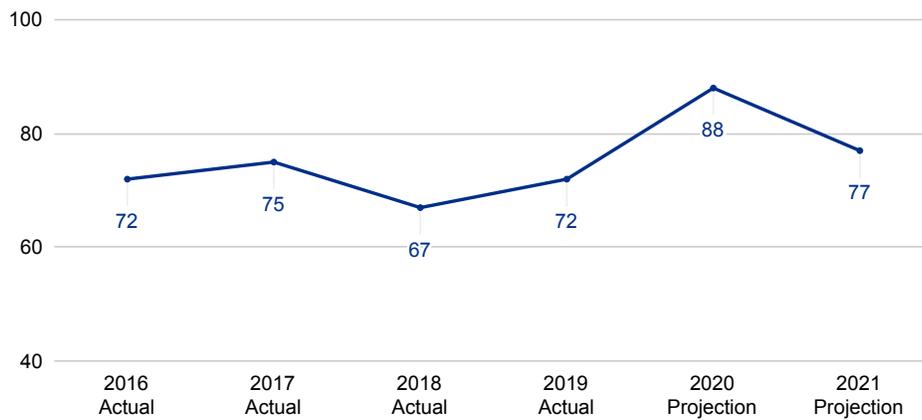
Facility Maintenance Cost per Square Foot



Average Remaining Service Life of Streets in Broomfield (Years)



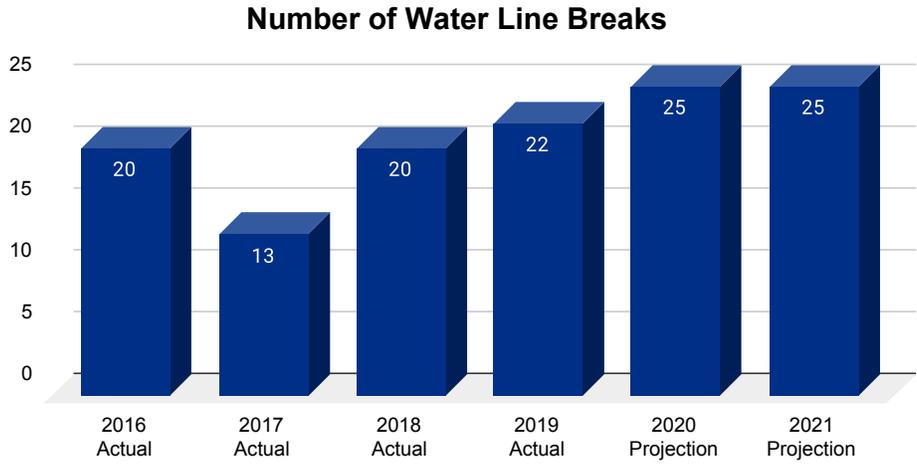
Number of Vehicles and Equipment Maintained per Mechanic



PUBLIC WORKS

Performance Measures

Number of Wastewater Treatment Violations					
2016 Actual	2017 Actual	2018 Actual	2019 Actual	2020 Projection	2021 Projection
0	0	0	0	0	0



Number of Water Treatment Violations					
2016 Actual	2017 Actual	2018 Actual	2019 Actual	2020 Projection	2021 Projection
0	0	0	0	1	0



STRATEGIC INITIATIVES

Tami Yellico, Director
tyellico@broomfield.org

2021 Annual Budget
\$2,483,141



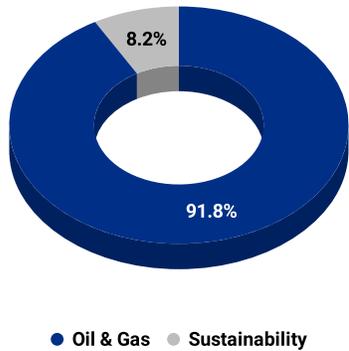
2021 FTEs
7.00 Full-time
0.00 Part-time
7.00 TOTAL



- Divisions**
- Oil & Gas
 - Sustainability

- 2021 Key Goals**
- Protect public health and minimize adverse impacts of oil and gas development in Broomfield.
 - Staff the Advisory Committee on Environmental Sustainability (ACES), including implementation of new sustainability projects or initiatives.

Percentage of Budget by Division



STRATEGIC INITIATIVES

Department Mission

The Department of Strategic Initiatives works toward the long-term social, environmental and economic sustainability of Broomfield. This is accomplished by promoting sustainability projects & initiatives, overseeing & monitoring energy interests and tracking progress of the goals outlined in the Broomfield Comprehensive Plan, and other projects as assigned.

Interesting Fact

The Advisory Committee on Environmental Sustainability (ACES) is Broomfield's newest citizen committee.

Services

- Mitigate risks associated with oil and gas development through inspections and monitoring programs in the areas of air quality, soils, water and sound.
- Maintain standards that are generally more restrictive than many federal and state regulations. Organize and staff a group of regional local governments for joint participation in State rulemaking efforts.
- Continue fruitful collaboration with Broomfield Public Health and Emergency Managers to understand short and long term impacts of oil and gas.
- Work to improve the real-time monitoring program of noise, air quality and soil gas oversight and provide data to the public.
- Work with the City & County Attorney's Office to issue citations for violations of any laws, ordinances or other enforceable regulations.
- Promote social, environmental and economic sustainability projects through ACES and its sub-committees.

2020 Accomplishments

- Kicked off Broomfield's Zero Waste Initiative.
- Finalized collaborative tool to track and report progress of Broomfield Comprehensive Plan goals and policy objectives.
- Finalized and adopted goals related to: waste reduction, greenhouse gas emissions reduction and transportation.
- Worked to develop new local oil and gas regulations & organized other front range communities to pursue State regulation.

2021 Significant Financial Changes

Department	Division	Description of Change	One-Time \$ Change	Ongoing \$ Change	FTE Change
Strategic Initiatives	Oil and Gas	Oil & Gas Related Monitoring	0	780,000	0.00
Strategic Initiatives	Oil and Gas	Position Reallocated from City Manager's Office	0	204,200	1.00
Strategic Initiatives	Sustainability	Environmental Sustainability Studies	0	96,000	0.00
Strategic Initiatives	Sustainability	Community Sustainability Manager	0	110,000	1.00
Department Total			\$ -	\$ 1,190,200	2.00

STRATEGIC INITIATIVES

Financial Summary

Expenditures by Division	2019 Actual	2020 Original Budget	2020 Revised Budget	2021 Original Budget	% Change: 2020 Original to 2021	% Change: 2020 Revised to 2021
Oil & Gas	\$ 1,350,195	\$ 1,232,925	\$ 2,658,925	\$ 2,278,809	84.83%	-14.30%
Sustainability	\$ -	\$ -	\$ 54,500	\$ 204,332	100.00%	274.92%
Total	\$ 1,350,195	\$ 1,232,925	\$ 2,713,425	\$ 2,483,141	101.40%	-8.49%

Expenditures by Account Type	2019 Actual	2020 Original Budget	2020 Revised Budget	2021 Original Budget	% Change: 2020 Original to 2021	% Change: 2020 Revised to 2021
Personnel	\$ 416,394	\$ 537,235	\$ 537,235	\$ 893,931	66.39%	66.39%
Supplies & Equipment	\$ 38,148	\$ 3,050	\$ 12,550	\$ 3,980	30.49%	-68.29%
Contractual Services	\$ 895,653	\$ 692,640	\$ 2,149,940	\$ 1,585,230	128.87%	-26.27%
Capital Outlay	\$ -	\$ -	\$ 13,700	\$ -	NA	-100.00%
Total	\$ 1,350,195	\$ 1,232,925	\$ 2,713,425	\$ 2,483,141	101.40%	-8.49%

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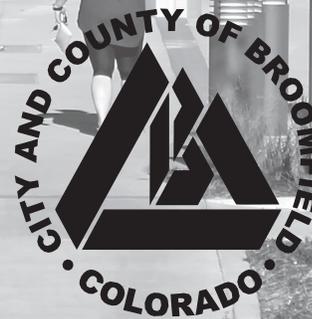
**BROOMFIELD
COMMUNITY
CENTER**

**CITY AND COUNTY OF
BROOMFIELD, COLORADO**

2 0 2 1

ANNUAL BUDGET

**CAPITAL
IMPROVEMENT
PROGRAM**



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CAPITAL IMPROVEMENT PROGRAM

The Capital Improvement Program (CIP) budget is the result of careful planning and use of the 2016 City and County Comprehensive Plan, the Long Range Financial Plan (LRFP), and collaboration between citizen committees and department staff. The CIP primarily focuses on the next five years, but also includes details for the next 20 years and projects that have been identified beyond the 20-year scope. The plan includes capital rehabilitation and asset replacement needs, in addition to desires for new amenities and expanded and new facilities. The plan assists with forecasting needs for enhanced capital revenues, such as bond funding, to meet large infrastructure needs.

Capital Improvement Budget Policies

- The City and County will project its equipment replacement and maintenance schedule needs for the next five years and will update this projection annually. From this projection, a maintenance and replacement schedule will be developed and followed.
- The City and County will develop a multi-year plan for capital improvements, including CIP design, development, implementation, and operating and maintenance costs.
- A capital project is defined as a project with a useful life greater than two years and a cost equal to or greater than \$10,000. Projects not meeting these criteria are generally funded in operating budgets.
- Equipment will be included in the Capital Budget if it is a replacement of a current asset with a cost equal to or greater than \$5,000. New equipment (regardless of cost) and replacement of equipment costing less than \$5,000 are generally funded in operating budgets.

Budget Development Process

The budget Development Process begins at the start of the fiscal year which coincides with the calendar year for the next year's budget. Current revenues and capital project expenditures are closely analyzed to determine if projections are accurate. This process allows for excess project funding to be reduced and programmed into the next year's budget. The current year budget is generally amended to appropriate prior-year projects that are in progress and release any funding no longer required.

The CIP staff begins its qualitative review of a project with the use of a project evaluation form. This form is a decision-making tool that assists in the recommendation of projects. The evaluation primarily focuses on the needs of the community and progress towards Broomfield goals. Staff considers how the project will impact the community, how it fits within the Comprehensive Plan and Long Range Financial Plan, and how the construction costs compare to the end benefit. Projects are also weighted higher if they meet at least one of the following criteria:

- Health and welfare of Broomfield's citizens
- Safety conditions for Broomfield's staff
- Asset protection to prevent increased future cost
- Opportunity costs such as grant or joint projects with other entities

Once a project is accepted, the CIP staff proceeds with a more in-depth analysis by considering the following factors:

- If this is a replacement of a current asset, are the expenditures necessary to continue providing the same level of service?
- Will the replacement reduce operating costs? For example, will the cost of labor, materials or other items, such as electricity, be lowered by replacing obsolete equipment?
- What will future service demands be, and will this project help meet those demands?
- Is this project required to comply with safety or environmental mandates?

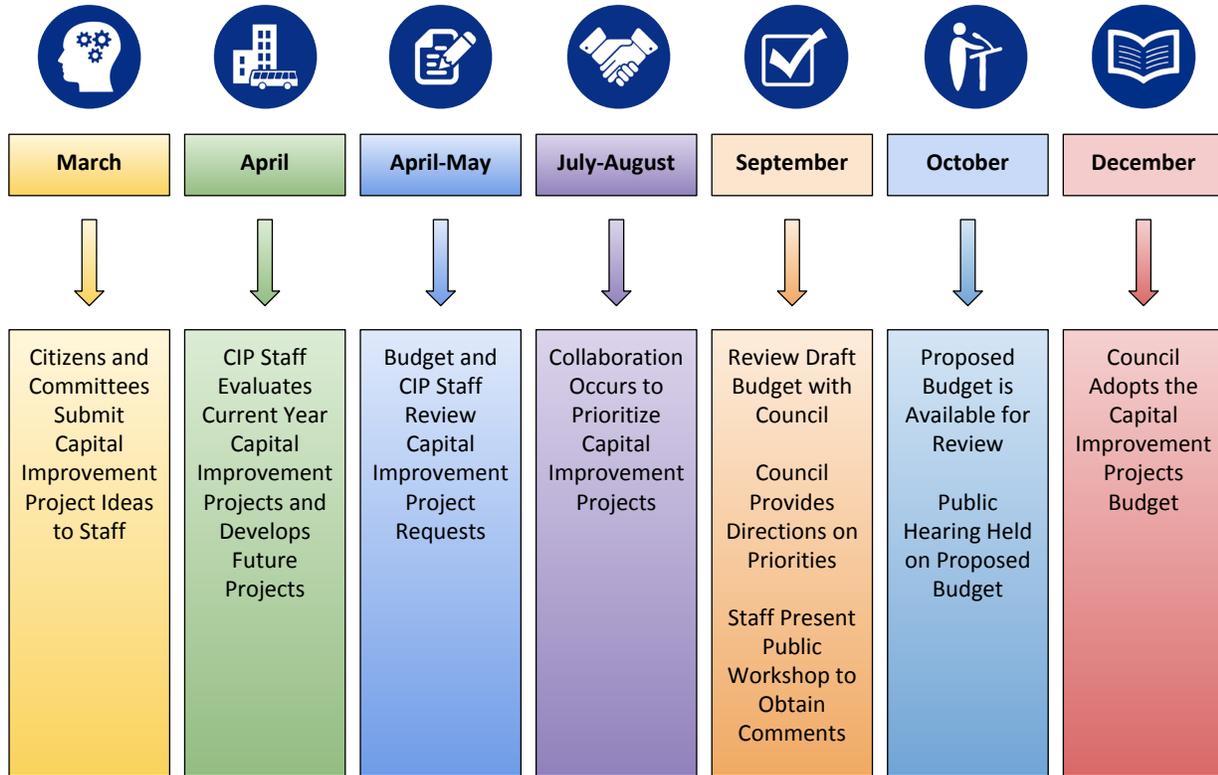
CIP staff also reviews the estimated cost to ensure projections are reasonable. Once a project reaches this point, it is then categorized within one of twelve categories and added to the Capital Plan. Projects are then compared within each category and prioritized to like-kind projects. The twelve categories include: Facilities, Information Technology, Landscaping, Open Space and Trails, Parks and Recreation, Transportation, Vehicles and Equipment Replacement, Planning and Administration, Drainage and Stormwater, Water, Sewer, and Water Reclamation.

In some cases, such as Open Space and Trails, citizen committees help prioritize the projects within the category. In other cases, staff prioritizes projects based on need, value to the community, and availability of funding. CIP staff also completes alternatives analyses to ensure that construction costs do not outweigh the benefits of the project.

Capital Budget Calendar

Important dates for the development of the 2021 capital budget are listed in Figure 1.

Figure 1



CIP FUND SUMMARIES

Sales & Use Tax Capital Improvement Fund

One-third of Broomfield's 3.5% sales and use tax is earmarked to capital improvements and other capital costs such as studies, planning, consulting, engineering, legal, and financing in the Sales and Use Tax Capital Improvement Fund. The asset replacement fund is a sub fund created to provide for the replacement of existing capital equipment items within the General Government type funds. Enterprise fund items are budgeted within the appropriate Enterprise fund. Figure 2 details the budget for this fund.

Figure 2

Sales and Use Tax Capital Improvements Fund						
	Actual 2019	Original Budget 2020	Revised Budget 2020	Original Budget 2021	Budget % Change	
					2020 Original to 2021	2020 Revised to 2021
Beginning Balance	\$ 94,148,028	\$ 4,913,270	\$ 62,574,276	\$ 19,534,306	297.58%	-68.78%
Revenues	47,705,145	35,123,464	42,950,826	32,549,003	-7.33%	-24.22%
Interfund Activity	1,344,807	2,611,683	2,611,683	313,684	-87.99%	-87.99%
Total Sources of Funds	\$ 143,197,980	\$ 42,648,417	\$ 108,136,785	\$ 52,396,993	22.86%	-51.55%
Expenditures	\$ 68,822,061	\$ 28,270,120	\$ 75,939,620	\$ 39,139,219	38.45%	-48.46%
Interfund Activity	8,166,964	8,628,413	8,651,262	8,658,265	0.35%	0.08%
Transfer to Reserves	3,634,679	2,767,396	4,011,597	500,000	-81.93%	-87.54%
Total Uses of Funds	\$ 80,623,704	\$ 39,665,929	\$ 88,602,479	\$ 48,297,484	21.76%	-45.49%
Ending Balance	\$ 62,574,276	\$ 2,982,488	\$ 19,534,306	\$ 4,099,509	37.45%	-79.01%

The Sales and Use Tax Fund also accumulates funds each year for the financing of large projects. These funds are allocated for facilities improvements and asset protection projects, such as the Service Center building in 2020. Figure 3 details the budget for the capital reserves.

Figure 3

Sales and Use Tax Capital Improvements Reserves (Allocation for Asset Protection and Facilities Improvements)						
	Actual 2019	Original Budget 2020	Revised Budget 2020	Original Budget 2021	Budget % Change	
					2020 Original to 2021	2020 Revised to 2021
Beginning Balance	\$ 23,468,866	\$ 6,459,088	\$ 14,432,559	\$ 13,820,685	113.97%	-4.24%
Additions	3,634,679	2,767,396	4,011,597	500,000	-81.93%	-87.54%
Uses	12,670,986	1,350,000	4,623,471	1,000,000	-25.93%	-78.37%
Ending Balance	\$ 14,432,559	\$ 7,876,484	\$ 13,820,685	\$ 13,320,685	69.12%	-3.62%

Services Expansion Fee (SEF) Fund

The SEF Fund was established for the deposit of SEF revenues collected by the City. In 1995, the City imposed an excise tax of \$1.00 per square foot of new residential construction. The purpose of this fee is to provide funds for future capital costs associated with residential growth. In practice, Broomfield has designated 50% of SEF revenues to be used to fund joint-use educational/municipal facilities in cooperation with the school districts that serve Broomfield. The remaining 50% of SEF revenues are used to fund capital improvements benefiting the residential area paying the fee, such as arterial roadways, parks, community facilities, and traffic signals. Figure 4, on the following page, details the budget for this fund.

Figure 4

Service Expansion Fee (SEF) Fund						
	Actual 2019	Original Budget 2020	Revised Budget 2020	Original Budget 2021	Budget % Change	
					2020 Original to 2021	2020 Revised to 2021
Beginning Balance	\$ 7,444,155	\$ 8,282,313	\$ 8,338,541	\$ 7,657,128	-7.55%	-8.17%
Revenues	1,618,395	1,832,200	2,134,757	1,407,368	-23.19%	-34.07%
Total Sources of Funds	\$ 9,062,550	\$ 10,114,513	\$ 10,473,298	\$ 9,064,496	-10.38%	-13.45%
Expenditures	\$ 180,006	\$ 1,256,808	\$ 2,343,470	\$ 22,000	-98.25%	-99.06%
Interfund Activity	544,003	657,850	472,700	585,000	-11.07%	23.76%
Total Uses of Funds	\$ 724,009	\$ 1,914,658	\$ 2,816,170	\$ 607,000	-68.30%	-78.45%
Ending Balance	\$ 8,338,541	\$ 8,199,855	\$ 7,657,128	\$ 8,457,496	3.14%	10.45%

Development Agreement Capital Improvements Fund

The Development Agreement Fund was established to provide a mechanism for the City to meet contractual requirements of its developer agreements by structuring future revenue to meet development obligations as the revenues are earned. If revenues are not earned from the sources outlined in the agreements, the City is not obliged to fund the expenditures from other sources. A development agreement is an agreement entered into between the City and a developer designed to either:

- Share the cost of infrastructure improvements with the developer, so that Broomfield is not solely paying for these improvements
- Provide incentives for the developer to do business in Broomfield, in the form of reimbursed sales, use, or property tax generated by the new development.

Development Agreements enable Broomfield to promote and protect its sales tax base. The total expected obligations to be repaid through these future revenues are summarized in Figure 5.

Figure 5

Outstanding Development Obligations	
	Actual 2019
Total Estimated Obligation	\$ 390,705,116
Cumulative Payments as of 2019	172,804,332
Preliminary Actual Payment in 2020	12,896,443
Estimated Payment in 2021	12,811,498
Total Estimated Obligation as of 12/31/2021	\$ 192,192,843

Conservation Trust Fund

The Conservation Trust Fund receives revenue from proceeds of the Colorado Lottery that the State shares with city and county governments. Proceeds can be used for the acquisition, development, and maintenance of new conservation sites and capital improvements or maintenance for recreational purposes of public sites. Figure 6, on the following page, details the budget for this fund.

Figure 6

Conservation Trust Fund						
	Actual 2019	Original Budget 2020	Revised Budget 2020	Original Budget 2021	Budget % Change	
					2020 Original to 2021	2020 Revised to 2021
Beginning Balance	\$ 1,474,545	\$ 684,838	\$ 1,533,898	\$ 1,478,785	115.93%	-3.59%
Revenues	816,707	751,400	760,318	755,631	0.56%	-0.62%
Total Sources of Funds	\$ 2,291,252	\$ 1,436,238	\$ 2,294,216	\$ 2,234,416	55.57%	-2.61%
Expenditures	\$ 757,354	\$ 950,100	\$ 815,431	\$ 1,048,156	10.32%	28.54%
Total Uses of Funds	\$ 757,354	\$ 950,100	\$ 815,431	\$ 1,048,156	10.32%	28.54%
Ending Balance	\$ 1,533,898	\$ 486,138	\$ 1,478,785	\$ 1,186,260	144.02%	-19.78%

Open Space & Park Land Fund

A portion of Broomfield’s sales and use tax is earmarked for capital improvements related to open space and park land. In 2021, Open Space and Park Land Fund sales and use tax revenues are estimated at \$4,341,444 with a sales and use tax rate of 0.25%. 80% of revenue is dedicated to open space. The other 20% remains designated for park land and recreation facility projects. Figure 7 details the budget for this fund.

Figure 7

Open Space and Park Land Fund						
	Actual 2019	Original Budget 2020	Revised Budget 2020	Original Budget 2021	Budget % Change	
					2020 Original to 2021	2020 Revised to 2021
Beginning Balance	\$ 4,214,877	\$ 1,386,274	\$ 6,452,494	\$ 4,975,375	258.90%	-22.89%
Revenues	5,352,228	4,941,501	5,127,327	4,429,030	-10.37%	-13.62%
Interfund Activity	-	-	22,848	-	NA	-100.00%
Total Sources of Funds	\$ 9,567,105	\$ 6,327,775	\$ 11,602,669	\$ 9,404,405	48.62%	-18.95%
Expenditures	\$ 1,888,291	\$ 3,463,112	\$ 5,515,330	\$ 2,280,915	-34.14%	-58.64%
Interfund Activity	1,193,189	1,100,086	1,100,086	313,684	-71.49%	-71.49%
Transfer to Reserves	33,131	-	11,878	12,235	100.00%	3.01%
Total Uses of Funds	\$ 3,114,611	\$ 4,563,198	\$ 6,627,294	\$ 2,606,834	-42.87%	-60.67%
Ending Balance	\$ 6,452,494	\$ 1,764,577	\$ 4,975,375	\$ 6,797,571	285.22%	36.62%

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CIP EXPENDITURES BY CATEGORY

The CIP expenditures by category are summarized in Figure 8. As illustrated, several substantial projects have been completed in the last five years. Projects scheduled in 2020 and 2021 are detailed in the subsequent capital program pages.

Figure 8

CITY AND COUNTY OF BROOMFIELD 5-YEAR CAPITAL PROJECT EXPENDITURES

Capital Improvement Projects	2017 Actual	2018 Actual	2019 Actual	2020 Revised Budget	2021 Budget
Building & Facilities	1,548,983	5,351,528	13,758,176	6,465,503	2,777,383
Drainage & Storm Water	37,950	50,485	23,261	144,582	125,078
Information Technology	3,308,542	1,538,853	1,283,224	2,057,675	2,035,798
Landscaping	469,578	707,382	914,348	1,368,814	983,197
Open Space and Trails	1,132,944	1,295,014	2,346,119	4,998,787	940,718
Parks and Recreation	4,383,508	13,335,403	27,862,892	19,890,613	8,699,426
Transportation System	14,949,980	14,060,988	18,485,132	42,247,640	22,532,983
Vehicle & Other Equipment	2,063,618	1,724,519	1,965,202	1,271,398	2,389,819
Development Agreements	7,378,097	8,748,854	9,451,046	8,793,371	8,763,155
Planning, Admin, & Other	1,752,635	605,992	891,850	1,609,614	1,816,000
Public Art - 1% Allocation	81,745	82,011	63,955	502,142	189,888
Water Fund	7,556,599	5,478,925	20,008,143	44,338,194	22,110,395
Sewer Fund	6,571,688	2,761,710	6,609,214	26,803,434	17,766,232
Water Reclamation Fund	302,422	686,290	107,062	1,767,358	1,734,213
TOTAL	51,538,289	56,427,954	103,769,624	162,259,125	92,864,285

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RECURRING CAPITAL PROJECTS

The CIP budget includes many projects that are classified as recurring capital expenditures. These expenditures are defined by Government Finance Officers Association (GFOA) as 1) costs that are included in almost every budget and 2) costs that will have no significant impact on the operating budget. Figure 9 lists the recurring capital expenses by category.

Figure 9

Recurring Capital Expenditures for 2021			
Capital Improvement Projects	Actual 2019	Revised Budget 2020	Estimate 2021
Building & Facility Projects			
Asset Replacement & Refurbishment Fund			
Building Repairs - Citywide	\$ 129,807	\$ 133,414	\$ 113,000
Floor Covering Replacement - Citywide	198,000	-	103,000
HVAC Systems Rehabilitation - Citywide	79,718	83,845	100,000
Parking Lot Repair/Replacement - Citywide	-	-	304,704
Total Building & Facility Projects	\$ 407,525	\$ 217,259	\$ 620,704
Drainage & Storm Water Projects			
Capital Improvements Fund			
Culvert and Small Bridge Inspections - Citywide	\$ -	\$ 62,660	\$ -
Erosion Control Maintenance - Citywide	-	10,500	10,500
FEMA - Letters of Map Revision	9,520	17,000	17,000
Park Drainage Improvements - Citywide	13,741	4,422	47,578
Residential Street Drainage Improvements - Citywide	-	50,000	50,000
Total Drainage & Storm Water Projects	\$ 23,261	\$ 144,582	\$ 125,078
Information Technology Projects			
Asset Replacement & Refurbishment Fund			
IT - PC Equipment Tech Refresh	\$ 380,680	\$ 303,946	\$ 526,000
IT - Network Hardware/Telecom Replacement - Citywide	53,108	126,852	30,000
Total Information Technology Projects	\$ 433,788	\$ 430,798	\$ 556,000
Landscaping Projects			
Open Space & Parks Fund			
Irrigation Replacements - Citywide	\$ 102,640	\$ 148,780	\$ 340,268
Park Landscape Improvements - Citywide	81,571	30,000	188,429
Shrub Replacement - Citywide	14,741	25,259	80,000
Tree Replacement - Citywide	114,980	-	258,500
Total Landscaping Projects	\$ 313,932	\$ 204,039	\$ 867,197
Open Space & Trails Projects			
Open Space & Parks Fund			
Metzger Open Space - Acquisition Payments to Foundation	\$ 276,959	\$ 275,502	\$ 271,508
Metzger Open Space - Administration and Maintenance	30,000	65,000	35,000
Mitchem Property - Environmental Insurance Payment	5,906	-	-
Open Space - Due Diligence Services	168,488	60,000	60,000
Open Space and Trails Misc. Improvements - Citywide	19,199	51,000	60,000
Open Space and Trails Signage & Kiosks - Citywide	40,004	174,909	30,000
Trail Improvements - Citywide	-	-	72,210
Wildlife Research and Monitoring	-	149,000	45,000
Total Open Space & Trails Projects	\$ 540,556	\$ 775,411	\$ 573,718
Planning and Administration			
Prairie Dog Management	\$ 17,783	\$ 15,000	\$ 14,000
Total Planning and Administration	\$ 17,783	\$ 15,000	\$ 14,000
Parks & Recreation Facility Projects			
Capital Improvements Fund			
Parks - Water Reclamation Tap Payments	\$ 516,915	\$ 785,820	\$ 785,820
Asset Replacement & Refurbishment Fund			
Parks - Concrete Replacement and Maintenance	-	120,000	163,000
Conservation Trust Fund			
Playground Improvements - Citywide	159,727	70,273	-
Pool Accessory Equipment Replacement - All City Pools	10,965	14,000	14,000
Open Space & Parks Fund			
Playground Improvements - Citywide	124,194	375,130	230,000
Total Parks & Recreation Facility Projects	\$ 811,801	\$ 1,365,223	\$ 1,192,820

Recurring Capital Expenditures for 2021			
Capital Improvement Projects	Actual 2019	Revised Budget 2020	Estimate 2021
Transportation System Projects			
Capital Improvements Fund			
Bike and Pedestrian Striping Modifications - Citywide	\$ 48,216	\$ 50,000	\$ 50,000
Bicycle and Pedestrian Wayfinding Signs - Citywide	-	19,583	10,000
Pedestrian Bridge and Underpass Repairs	-	-	100,000
Sidewalk Connections - Citywide	10,604	100,000	100,000
Street Light Installation - Citywide	-	22,000	22,000
Traffic Mitigation - Citywide	191,435	160,000	160,000
Traffic Signal Upgrades - Citywide	190,093	104,898	148,630
Transportation Studies - Citywide	74,114	100,000	100,000
Asset Replacement & Refurbishment Fund			
Bridge Inspections and Repairs - Citywide	23,140	68,000	68,000
City-Owned Concrete Replacement (Streets)	240,893	203,000	217,000
Concrete Curb Ramp Replacement - Citywide	52,059	80,000	85,000
Pavement Management/Street Sealing Program - Citywide	3,844,178	1,152,520	6,000,000
Residential Concrete Rebate Program	74,934	80,000	80,000
Traffic Signal & Light Pole Replacement - Citywide	93,922	210,000	258,000
Services Expansion Fee Fund			
School Safety Program	22,000	22,000	22,000
Total Transportation System Projects	\$ 4,865,588	\$ 2,372,001	\$ 7,420,630
Vehicles, Other Equipment and Furniture			
Asset Replacement & Refurbishment Fund			
Facilities - Office Furniture and Equipment Replacement	\$ 43,927	\$ 66,899	\$ 85,200
Non-Mobile Equipment Replacement - Citywide	82,644	388,200	-
Recreation - Indoor Playground Equipment Replacement	-	-	166,065
Recreation & Auditorium - Electronic Audio/Video Equipment Replacement	102,703	41,242	32,303
Recreation & Police - Fitness Equipment Replacement	100,407	52,827	306,200
Vehicle and Mobile Equipment Replacement - Citywide	1,635,521	722,230	1,549,840
Total Vehicles, Other Equipment and Furniture	\$ 1,965,202	\$ 1,271,398	\$ 2,139,608
Community Development Projects			
Development Agreements Fund			
<i>Anthem</i>			
Infrastructure Public Improvements	\$ 988,948	\$ 589,476	\$ 812,478
<i>Arista</i>			
Infrastructure Public Improvements	413,991	316,679	581,565
<i>Broadlands</i>			
Street Improvements	7,089	6,500	7,000
<i>FlatIrons Market Place</i>			
Repayment to Metro District	284,670	179,486	167,859
<i>Lambertson Farm</i>			
Reimbursement for Public Infrastructure	1,159,596	1,231,856	1,231,856
<i>Macerich</i>			
Infrastructure Public Improvements	192,288	111,944	117,541
<i>MidCities (Main Street)</i>			
Payment to Metro District	2,653,944	2,100,987	2,111,492
<i>Parkway Circle</i>			
Reimbursement Developer for Improvements	325,230	230,037	231,456
<i>General Development Reimbursements</i>	307,466	915,636	239,363
<i>Revenue Allocation to BURA</i>			
Allocation to BURA	3,117,824	3,110,770	3,262,545
Total Community Development Projects	\$ 9,451,046	\$ 8,793,371	\$ 8,763,155

Recurring Capital Expenditures for 2021			
Capital Improvement Projects	Actual 2019	Revised Budget 2020	Estimate 2021
Water Utility Projects			
Raw Water - Purchases, Transmission, & Reservoirs			
Windy Gap - Payment Of Broomfield's Share of Water Lease	\$ 2,940,444	\$ 26,676,033	\$ 11,762,050
Total Raw Water Projects	\$ 2,940,444	\$ 26,676,033	\$ 11,762,050
Planning & Administration			
Anthem Infrastructure Reimbursement	\$ 26,828	\$ -	\$ -
Water Fund - Master Plan Updates/ Hydraulic Model	14,188	75,951	25,000
Total Planning & Administration	\$ 41,016	\$ 75,951	\$ 25,000
Total Water Utility Capital Improvements	\$ 2,981,460	\$ 26,751,984	\$ 11,787,050
Sewer Utility Projects			
Planning & Administration			
Developer Reimbursement - Anthem Infrastructure License Fee Credits	\$ 177,390	\$ 601,155	\$ 274,845
Developer Reimbursement - South Sewer Outfall (Arista area) Old Wadsworth Blvd. to State HWY 121	34,459	14,000	31,387
Total Planning & Administration	\$ 211,849	\$ 615,155	\$ 306,232
Total Sewer Utility Capital Improvements	\$ 211,849	\$ 615,155	\$ 306,232
Water Reclamation Utility Projects			
Utilities Planning & Administration			
Public Works - Engineering and Legal Services - General	\$ 105,042	\$ 67,358	\$ 80,000
Total Utilities Planning & Administration Projects	\$ 105,042	\$ 67,358	\$ 80,000
Total Water Reclamation Utility Capital Improvements	\$ 105,042	\$ 67,358	\$ 80,000
Planning, Administration & Other Expenditures			
Capital Improvements Fund			
Adams 12 STEM School - (Joint Use/Library)	\$ -	\$ -	\$ 1,000,000
Asset Protection Fund Projects- Citywide	-	50,000	50,000
Citizen/Council Priority Projects - Citywide	-	25,000	25,000
Civic Center - Vision Development	215,782	-	500,000
Finance - Jefferson Parkway Settlement	-	800,000	100,000
Enhance Broomfield Program	135,886	665,714	100,000
Neighborhood Grant Program - Citywide	3,357	10,000	10,000
Total Planning, Administration & Other Expenditures	\$ 355,025	\$ 1,550,714	\$ 1,785,000
Public Art & Cultural Projects			
Capital Improvements Fund			
Public Art - 1% Funding	\$ 63,955	\$ 502,142	\$ 189,888
Public Art - Collection Maintenance	-	-	31,000
Total Public Art & Cultural Projects	\$ 63,955	\$ 502,142	\$ 220,888
Total Recurring Capital Improvement Projects	\$ 22,547,813	\$ 45,076,435	\$ 36,452,080

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MAJOR NON-RECURRING PROJECTS

The Government Finance Officers Association (GFOA) defines major non-recurring capital expenditures as projects that are infrequent and have a specific and significant impact upon current and future years. Some examples of significant impacts are when a project would:

- Require an increase in the tax rate
- Result in a large financial operating cost in future years
- Require additional full time equivalents (FTEs)

Each major non-recurring project is described in detail on the following project pages. These pages have the following information:

- **Title Bar:** Lists the category, project title, and project code and the total project cost for all years.
- **Project Code:** Unique identifier. For example, Project Code 21N0035 represents the 149th Avenue (Silverleaf) Street Improvements funded in 2021.
 - The first two digits represent the year the project was first funded.
 - The next letter identifies the year the project was added to the CIP list.
 - The last four digits represent the numerical order the project was added to the list, starting over each year.
 - Figure 10 provides an explanation of the letter codes:

Figure 10

Year Project First Appeared on CIP Plan			
OA = Recurring Project			
Z = 2006 and older years			
A = 2007	E = 2011	J = 2015	N = 2019
B = 2008	F = 2012	K = 2016	P = 2020
C = 2009	G = 2013	L = 2017	Q = 2021
D = 2010	H = 2014	M = 2018	

- **Project Description:** Brief description of each project.
- **Photo/Map:** A photo or map will be included if available.
- **Background and Justification:** Describes why the request is necessary and how it fits in Broomfield’s master planning and/or Council priorities.
- **Problem to be Solved and/or Benefit to Citizens:** Explains why this project is needed. What existing problems will it solve? Will it improve efficiency? How will the citizens benefit from this project?
- **Alternatives/Consequences if not Funded:** Describes alternatives that have been considered and the consequences if the request is not funded.
- **Project Association:** Provides general information about the project and its impact on other capital projects.
- **Operating Budget Impact:** Estimates the impact this project will have on the Operating Budget. Staff continues to develop standard operating costs for each type of project. For example, determining a standard trail maintenance cost per foot of trail that will be developed allows for that standard cost to be applied to new trails added by the project.
- **Funding Source/Project Budget by Year:** Indicates the fund the project will be paid from, the prior year actual cost, current budget, and total estimated cost to complete the project.

Figure 11, starting on the following page, lists all non-recurring capital expenses by category for 2021, followed by individual project sheets.

Figure 11

Non-Recurring Capital Expenditures for 2021	
Capital Improvement Projects	Budget 2021
Building & Facility Projects	
Capital Improvements Fund	
City and County Building - Reconfiguration	\$ 147,170
Electric Vehicle Charging Station - Citywide	30,000
Library/Auditorium - Roof Top Unit Replacement and VAV Upgrades	460,900
Police/Detention Center - RTU 1 & 2 Replacement/Upgrade	357,459
Police/Range - Firearms Range Safety Improvements	161,000
Service Center - Normal Smith Service Center Remodel	100,000
Surge Protection - Citywide	10,000
Asset Replacement & Refurbishment Fund	
Broomfield Facilities - Parking Lot Lighting Upgrade	\$ 22,500
City and County Building - Roof Restoration	313,000
Library/Auditorium - Lighting Technology Upgrade	250,000
Library/Auditorium - Lobby Restroom Remodel	60,000
Police/Courts - Boiler Plant Upgrade	223,650
Service Center - Lighting Upgrades - 60% of Cost	21,000
Total Building & Facility Projects	\$ 2,156,679
Information Technology Projects	
Capital Improvements Fund	
IT - CAD to GIS Data Integration	\$ 40,400
IT - Cemetery Management System Software Replacement	4,058
IT - Communications Conduit Installation	150,000
IT - Computer Endpoint Encryption	48,000
IT - New World Server Environment Migration	115,104
IT - Smart City Project	800,000
Public Works - Computerized Asset Maintenance Management System (60% of cost)	135,000
Asset Replacement & Refurbishment Fund	
ComDev - Innoprise Replacement	\$ 160,000
Conference Room Refresh - Citywide	13,250
Council Chambers and Conference Room A/V Equipment Upgrade	13,986
Total Information Technology Projects	\$ 1,479,798
Landscaping Projects	
Open Space & Parks Fund	
Ash Tree Replacement - Citywide	\$ 116,000
Total Landscaping Projects	\$ 116,000
Open Space Projects	
Open Space & Parks Fund	
Huron Open Space Master Plan	\$ 150,000
Raptor Policy Study	85,000
Total Open Space Projects	\$ 235,000
Trail System Projects	
Open Space & Parks Fund	
Broomfield Trail - Aspen to Sheridan (BT5)	\$ 50,000
Commerce Street Trail Connection	68,000
Total Trail System Projects	\$ 118,000

Non-Recurring Capital Expenditures for 2021	
Capital Improvement Projects	Budget 2021
Parks & Recreation Facility Projects	
Capital Improvements Fund	
Anthem Community Park Improvements	\$ 4,212,465
Athletic Facility Concrete Improvements	273,850
Bay - Renovation Phase IV - Repair Pool/ADA Compliant	500,000
Broomfield County Commons - Expansion - Yellow Pod	57,278
North Broomfield Park - Land Acquisition	1,055,497
Wildgrass Underpass Water Sealing Design	40,000
Asset Replacement & Refurbishment Fund	
Paul Derda Recreation Center - Outdoor Concrete Replacement	\$ 122,000
Siena Reservoir - Dock Replacement	84,360
Conservation Trust Fund	
Bronco Park - Restroom Building Replacement	\$ 344,400
Community Park Ball Field Complex - Improvements	100,000
Community Park Ball Field Complex - Signage	48,000
Midway Park North and South - Master Plan	150,000
Paul Derda Recreation Center - Climbing Wall Space Renovation	225,000
Paul Derda Recreation Center - Leisure Pool Plumbing Repairs	58,000
Willow Grove Park - Trail Replacement	108,756
Open Space & Parks Fund	
Parks - Recycle Receptacles	\$ 127,000
Total Parks & Recreation Facility Projects	\$ 7,506,606

Transportation System Projects	
Capital Improvements Fund	
112th Avenue & Uptown Avenue - Roadway Improvements	\$ 5,625,000
136th Avenue & Aspen Street - Traffic Signal	485,070
149th Avenue (Silverleaf) - Street Improvements	242,600
Aspen Street Improvements - Developer Reimbursement	191,000
County Commons - Roundabout	225,000
East 1st Ave and Sheridan Boulevard - Intersection Improvements -Turn Lane	475,208
Eldorado Boulevard and Interlocken Boulevard - Traffic Signal	506,485
Industrial Lane Bike Lane and Sidewalk - Phase 2	767,500
Interlocken/Flatiron Crossing - Directional Monuments	44,730
Lowell Blvd. - Indian Peaks Blvd. - Guard Rail/Fence Repair	202,000
Nickel Street and Industrial Ln - Intersection Improvements	400,000
SH 128 and US 36 - Bikeway Connection	370,000
Sidewalk - 120th Avenue (Local) - Pedestrian and Roadway Improvements	1,213,591
US 36 - Bikeway Interlocken East Park Safety Improvements	93,500
US 287/120th Avenue - Multimodal and Safety Study	60,000
US 287/120th Avenue - Sidepath Infill & Transit Access Improvements	2,500,000
Asset Replacement & Refurbishment Fund	
Arista Street Lighting Upgrade	\$ 500,000
Broadlands Lane - Troon Circle West to Muirfield Circle West Reconstruction	675,036
W. 11th Ave Court - Street Reconstruction	535,633
Total Transportation System Projects	\$ 15,112,353

Vehicles, Other Equipment and Furniture	
Police - Time Division Multiple Access Radio System Upgrade (Broomfield's Share)	\$ 250,211
Total Vehicles, Other Equipment and Furniture	\$ 250,211

Non-Recurring Capital Expenditures for 2021	
Capital Improvement Projects	Budget 2021
Water Utility Projects	
Raw Water Purchases & Reservoirs	
Sienna Reservoir/Pump Station/Pipeline	\$ 7,000,000
Potable Water Aqu. Treatment & Storage	
Baseline Water System Reimbursement	\$ 2,100,000
North Area Water System Improvements - Tank	\$ 1,000,000
Potable Water Transmission Lines & Facilities	
Mesa Zone - Booster Station	\$ 223,345
Total Water Utility Capital Improvements	\$ 10,323,345
Sewer Utility Projects	
Sewer Collection System - Lines & Facilities	
257 Property Lift Station and Forced Main – East of I-25	\$ 6,000,000
Baseline (North Park) - Sac Creek Basin Lift Station	3,000,000
Baseline (North Park) - South Preble Creek Lift Station	3,000,000
Midcities Sanitary Sewer	1,000,000
Sewage Treatment Facilities	
Wastewater Treatment Facility - Centrate Storage and Equalization	\$ 3,630,000
Stormwater and Drainage	
Nissen Channel - Drainage Improvements Country Vista to Big Dry Creek (Broomfield Match 50%)	\$ 830,000
Total Sewer Utility Capital Improvements	\$ 17,460,000
Water Reclamation Utility Projects	
Reuse Water Distribution System - Lines & Facilities	
Meadow Island - Diversion Structure	\$ 422,700
Reuse Water Acquisition and Storage	
3.2MG Reuse Water Tank (Lowell & Sheridan)	\$ 500,000
Heit Pit - Pump Station/Inlet Improvements	225,000
Heit Pit - Well Field	506,513
Total Water Reclamation Utility Capital Improvements	\$ 1,654,213
Total Non-Recurring Capital Improvement Projects 2021	\$ 56,412,205

CITY AND COUNTY OF
BROOMFIELD, COLORADO

2 0 2 1
ANNUAL BUDGET

Capital Project Details



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City and County of Broomfield 2021 Capital Improvement Projects

Building and Facility Projects

Project Name: Broomfield Facilities - Parking Lot Lighting Upgrade

Project #: 19N0029

Project Description:

Total Project Cost: \$498,150

This is a 5 year project request to improve 246 existing Metal Halide and High Pressure Sodium parking lot lights with LED's.

Background and Justification:

We currently have in place LED lighting at the Health and Human Services, Library and Dog Park parking areas. Light outages from burnt out lamps or ballast in the City and County of Broomfield facility parking lots have been problematic.

Problem to be Solved and/or Benefit to Citizens:

Replace current parking lot lighting with new and efficient LED lighting, improve lighting conditions and reduce energy consumption at George DeCiero Building, Police/Courts, Paul Derda Recreation Center, Commons Park, Broomfield Industrial Park, Detention Center, Service Center, Water Treatment Plant, Wastewater Treatment Plant & Depot Hill.

Alternatives/Consequences if not Funded:

Leave the parking light conditions as is.

Project Association:

None

Operating Budget Impact:

Decrease the energy consumption and may reduce hours required to maintain city owned street lighting and operating materials.



Funding Source: Sales and Use Tax

Prior Year Costs	2019 Actual	2020 Funding	2021 Funding	2022 Funding
0	12,323	87,307	22,500	37,500
2023 Funding	2024 Funding	2025 Funding	Future Needs	Total Project Cost
22,500	22,500	37,500	256,520	498,150



City and County of Broomfield 2021 Capital Improvement Projects

Building and Facility Projects

Project Name: City and County Building - Reconfiguration

Project #: 19N0020

Project Description:

Total Project Cost: \$150,000

Analyze space on the second floor, including Human Resources, Open Space, Finance, and Communications.

Background and Justification:

Facility Services is frequently requested to make changes to office space to make room for new staff, or for changes to the current use of an area. Storage space is insufficient for desk files or required hard copies, and there are small areas of space not being well utilized.

Problem to be Solved and/or Benefit to Citizens:

An in-depth analysis of how the space is being used and the potential for growth is necessary to give staff adequate space to perform their jobs. A review of office/cubicle/desk configurations is needed to allow work groups to be adjacent to each other and space to be used efficiently, while ensuring ADA compliance.



Alternatives/Consequences if not Funded:

Continue to make changes on an as-needed basis.

Project Association:

None

Operating Budget Impact:

None

Funding Source: Sales and Use Tax

Prior Year Costs	2019 Actual	2020 Funding	2021 Funding	2022 Funding
0	2,830	0	147,170	0
2023 Funding	2024 Funding	2025 Funding	Future Needs	Total Project Cost
0	0	0	0	150,000



City and County of Broomfield 2021 Capital Improvement Projects

Building and Facility - GDC Bldg

Project Name: City and County Building - Roof Restoration

Project #: 20P0012

Project Description:

Total Project Cost: \$313,000

Roof system restoration at the George DeCierio City and County Building.

Background and Justification:

The existing 26,692 square foot EPDM (an extremely durable synthetic rubber roofing membrane) roofing system has four areas: Roof A 17,117 square feet, Roof B 4,426 square feet, Roof C 3,829 square feet, and Roof D 1,320 square feet. The 19 year old EPDM (an extremely durable synthetic rubber roofing membrane) roofing system has reached the end of its life cycle. The EPDM has shrunk to the point that the seams are beginning to tear. This is typical for an EPDM roof of this age. The roof has reached a point where, if not restored in 2020, it will need to be torn off and replaced. Roof tear off and replacement involves a significant disruption to the occupants of the building in the form of excessive noise, dust/debris and solvent odors during a 3 month project.

Problem to be Solved and/or Benefit to Citizens:

Restoring the roof would provide zero disruption to the occupants of the building.

Alternatives/Consequences if not Funded:

Continue to maintain roofing system leaks and repairs. Roof tear off and replacement would be costly.

Project Association:

None

Operating Budget Impact:

Ongoing roof inspections are currently included in annual operating budget



Funding Source: Sales and Use Tax

Prior Year Costs	2019 Actual	2020 Funding	2021 Funding	2022 Funding
0	0	0	313,000	0
2023 Funding	2024 Funding	2025 Funding	Future Needs	Total Project Cost
0	0	0	0	313,000



City and County of Broomfield 2021 Capital Improvement Projects

Building and Facility Projects

Project Name: **Electric Vehicle Charging Stations**

Project #: 20P0058

Project Description:

Total Project Cost: \$60,000

Install four level two Electric Vehicle (EV) stations at the Human Health Services building and one level two EV at PDRC.

Background and Justification:

EVs are a relatively new part of the transportation system. Public charging stations allow EV drivers to have the ability and confidence to drive throughout Broomfield for travel within and between the surrounding areas. Incorporating EV charging station planning into broader local and regional planning processes can help ease the adoption of this new technology. While gasoline powered vehicles will be around for many years, there is a shift in the transportation industry towards electrification that will change how we drive and fuel our vehicles. Evs can be very beneficial to the community and the residents. Unlike gasoline powered vehicles, Evs emit no air pollution, do not require imported fuel that must be transported via tankers or pipelines (which also eliminates the risk of fuel or oil spills and leaks), and are quieter. To achieve these benefits and support the residents who make the investment in cleaner cars, the community can promote the use of Evs by becoming EV-ready.

Problem to be Solved and/or Benefit to Citizens:

EV stations will support and provide an option for staff and citizens to charge their electric vehicles as needed. As technology and innovation with EVs continue to advance, implementing and preparing for the current and future EV needs will give residents who have invested in an EV peace of mind knowing they have a way to charge their vehicles within the city.

Alternatives/Consequences if not Funded:

Residents and visitors that have made the switch to electric vehicles may be hesitant to visit the city if there is a chance they could become stranded.

Project Association:

None

Operating Budget Impact:

Operating budget would need to increase to cover broken, vandalized, or worn replacements/repairs.



Funding Source: Sales and Use Tax

Prior Year Costs	2019 Actual	2020 Funding	2021 Funding	2022 Funding
0	0	30,000	30,000	0
2023 Funding	2024 Funding	2025 Funding	Future Needs	Total Project Cost
0	0	0	0	60,000



City and County of Broomfield 2021 Capital Improvement Projects

Building and Facility Projects

Project Name: Library/Auditorium - Lighting Technology Upgrade

Project #: 21Q0007

Project Description:

Total Project Cost: \$1,065,590

Upgrade the Auditorium Performance and House lighting systems, dimming panel, front-of-house lighting control board, associated lighting controls, projection system as well as to install catwalks.

Background and Justification:

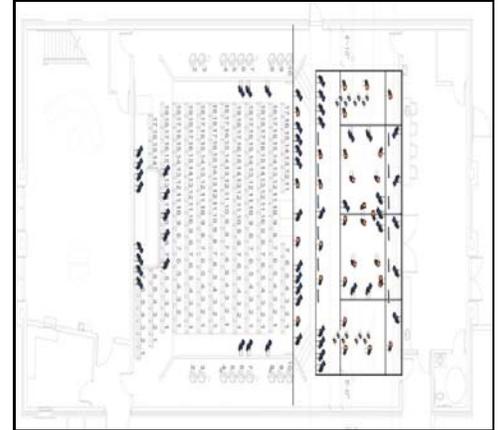
The current lighting system is over 19 years old, and has already started experiencing age-related failures.

Problem to be Solved and/or Benefit to Citizens:

Upgrade of our existing and outdated lighting system, with some additional lighting positions added. We plan to upgrade to energy-efficient LED lighting that will save costs in multiple ways while enhancing our technical capabilities to allow renters to run more professional looking shows.

Alternatives/Consequences if not Funded:

Carbon emissions will be increased overall if the existing system continues to be run. Lamp costs will continue to increase over time, and ongoing maintenance is costly in tech time and carries liability involved with being in the genie lift.



Project Association:

None

Operating Budget Impact:

Ongoing maintenance/operating expenses will decrease significantly from the existing system, though existing maintenance routines would still need to be applied to the lighting dimmer rack system.

Funding Source: Sales and Use Tax

Prior Year Costs	2019 Actual	2020 Funding	2021 Funding	2022 Funding	
0	0	0	250,000	815,590	
2023 Funding	2024 Funding	2025 Funding	Future Needs	Total Project Cost	
0	0	0	0	1,065,590	



City and County of Broomfield 2021 Capital Improvement Projects

Building and Facility Projects

Project Name: Library/Auditorium - Lobby Restroom Remodel

Project #: 20P0014

Project Description:

Total Project Cost: \$60,000

Remodel of the restrooms of the main lobby at the Mamie Doud Eisenhower Library and Auditorium Building.

Background and Justification:

This highly used facility, with Library patrons and Audi special events has had complaints on the condition of the shared restrooms in the lobby. The current restroom has wall paper which is peeling and extremely worn. Countertops and partitions date from the original construction, and have exceeded their 15 year life expectancy and are showing signs of denting, fading and delamination. Mirrors are also damaged beyond repair and need replaced.

Problem to be Solved and/or Benefit to Citizens:

The remodel is needed to update/repair the existing counters, faucets, walls and partitions.

Alternatives/Consequences if not Funded:

Even with minor maintenance and daily cleaning, restrooms will continue to look neglected and worn.

Project Association:

None

Operating Budget Impact:

None



Funding Source: Sales and Use Tax

Prior Year Costs	2019 Actual	2020 Funding	2021 Funding	2022 Funding
0	0	0	60,000	0
2023 Funding	2024 Funding	2025 Funding	Future Needs	Total Project Cost
0	0	0	0	60,000



City and County of Broomfield 2021 Capital Improvement Projects

Building and Facility Projects

Project Name: **Library/Auditorium - RTU Replacement and VAV Upgrades**

Project #: 20N0005

Project Description:

Total Project Cost: \$460,900

Upgrade and replace (3) existing rooftop HVAC units, as well as (1) associated VAV Box at the facility.

Background and Justification:

Due to the age of the existing equipment (installed in 2001), mechanical failures have become consistent and costly. We have seen work requests and failures raise significantly with a least a dozen trouble calls per month associated with the equipment. The equipment has reached its serviceable life span and parts have been increasingly difficult to obtain, and the energy efficiency ratings do not conform to today's standards. The existing RTU's were a custom made application for for the library and obtaining true efficiency ratings is difficult.

Problem to be Solved and/or Benefit to Citizens:

New high efficiency units use about 35% less electricity than 15 year old units. If older units are starting to incur significant repair costs, a new unit will pay for itself in under two years if both energy and maintenance costs are combined. New equipment would provide sustainable and reliable comfort while allowing building operators greater zonal control for increased building occupant comfort.



Alternatives/Consequences if not Funded:

Energy loss will continue to exist and system failure will cause closure of the facility.

Project Association:

None

Operating Budget Impact:

Ongoing preventative maintenance costs.

Funding Source: Sales and Use Tax

Prior Year Costs	2019 Actual	2020 Funding	2021 Funding	2022 Funding
0	0	0	460,900	0
2023 Funding	2024 Funding	2025 Funding	Future Needs	Total Project Cost
0	0	0	0	460,900



City and County of Broomfield 2021 Capital Improvement Projects

Building and Facility Projects

Project Name: Police/Courts - Boiler Plant Upgrade

Project #: 21P0023

Project Description:

Total Project Cost: \$223,650

This CIP is to request provides funding for a Mechanical Boiler and Domestic Water heater upgrade at the Police and Courts facility.

Background and Justification:

The existing system utilizes two 990,000 BTU Lochinvar boilers (original to the building in 2001) to provide heating water to the building. The domestic water loop is heated by a 300,000 BTU Lochinvar boiler (also original to the building) that heats a 318 gallon storage tank. This CIP would focus on replacing the eighteen year old 85% efficient boilers with redundant 99% efficient condensing boilers which will allow lower operating supply temperatures and superior energy efficiency and reliability.

Problem to be Solved and/or Benefit to Citizens:

With replacement of the boiler, the existing domestic water boiler will be replaced with a heat exchanger. Domestic water will then be heated from the boiler loop eliminating the need for a separate boiler to heat the water. This method would substantially decrease natural gas consumption by approximately 14% on each piece of equipment. The existing boilers have an efficiency rating of 85% and are non-condensable. This means the boiler can not run below 140 degrees without damaging the unit. The new redundant units will be a condensing boilers rated at 99% efficiency, and can run at much lower temperatures than a non-condensing boiler leading to substantial energy savings.



Alternatives/Consequences if not Funded:

Continued loss of efficiency leading to high utility bills, increased occupant discomfort, high cost repairs/maintenance, potential heat exchanger failures causing emergency funding to replace.

Project Association:

None

Operating Budget Impact:

Standard in-house preventive maintenance services.

Funding Source: Sales and Use Tax

Prior Year Costs	2019 Actual	2020 Funding	2021 Funding	2022 Funding
0	0	0	223,650	0
2023 Funding	2024 Funding	2025 Funding	Future Needs	Total Project Cost
0	0	0	0	223,650



City and County of Broomfield 2021 Capital Improvement Projects

Building and Facility Projects

Project Name: Police/Range - Range Sound Mitigation and Facility Improvement

Project #: 17L0022

Project Description:

Total Project Cost: \$1,211,000

Construct an indoor less-lethal munitions scenario building for the purpose of further mitigating outdoor noise by creating an additional noise barrier and completing more simulation-based training indoors.

Background and Justification:

When the range as a city/county owned property began operations in 2001, the nearest commercial and/or residential sites were 5,387 feet away. Since 2001, significant development has taken place to the east, south, and north of the range, with the nearest Broomfield property now just 2,608 feet away. Additionally, the land directly to the east of the range is actively being marketed for sale, with the Jefferson County border just 240 feet from the range property. Of significant future importance to this problem, CCOB parcel #171708206001 which adjoins Skyestone Parkway, is a mere 1,329 feet from the existing range.

Problem to be Solved and/or Benefit to Citizens:

Mitigate the handgun and rifle noise generated on the property. BPD has begun to receive noise complaints and inquiries from both the nearby Skyestone complex as well as the FedEx Distribution Center. Additionally, Broomfield Facilities and Maintenance staff have found shrapnel near their outdoor storage containers just south of the range.

Alternatives/Consequences if not Funded:

BPD could maintain course with no changes to its current operations; however, this option risks alienating local housing and business groups particularly as the expansion of both Skyestone and the Jefferson County business complex continues.



Project Association:

None

Operating Budget Impact:

One FTE. Maintenance would be similar to current budget.

Funding Source: Sales and Use Tax

Prior Year Costs	2019 Actual	2020 Funding	2021 Funding	2022 Funding
0	0	0	161,000	0
2023 Funding	2024 Funding	2025 Funding	Future Needs	Total Project Cost
0	0	1,050,000	0	1,211,000



City and County of Broomfield 2021 Capital Improvement Projects

Building and Facility Projects

Project Name: Police/Detention Center - RTU 1 & 2 Replacement/Upgrade

Project #: 20P0013

Project Description:

Total Project Cost: \$357,459

Replacement of Rooftop Units (RTU) numbers 1 and 2 at the Broomfield Detention Center.

Background and Justification:

The units are original to the building (2001) and serve the main housing population, medical, booking, administrative and training areas. The units utilize hydronic water from the boiler system to heat these spaces. The Detention Center recently underwent a CIP project to replace three RTU's (4,5, and 6) that were undersized in the new pod area. Corrections in this area were high and immediate priorities at the facility. Since the deficiencies in the area have been corrected, this CIP request is to correct another area that has been problematic for years. RTU's one and two have struggled to maintain adequate discharge temperatures (in both heating and cooling modes) to keep the associated spaces in a comfortable range. The existing units use hydronic boiler water to heat the spaces yet the capacity does not provide enough heat to condition the spaces. This is especially true when outdoor temperatures fall below 25 degrees as the systems struggles to provide a 30 degree rise in temperature.

Problem to be Solved and/or Benefit to Citizens:

This new equipment will be removed from the boiler loop and be converted to gas fired units after natural gas line modifications are completed. The eighteen year old equipment will be removed and new units installed utilizing crane services. After factory start up, air balancing and building automation system (BAS) integration will occur. New gas fired equipment would allow effective control strategies such as supply air tempering, demand control ventilation, and will have capacity on the coldest or hottest days to adequately control space temperatures.



Alternatives/Consequences if not Funded:

Occupant discomfort will continue resulting in after hour calls with overtime rates. The equipment compressors and fan motors are past their life cycle causing expensive and extensive repairs. Energy performance will continue to decline.

Project Association:

None

Operating Budget Impact:

Anticipated decrease of 35% in electrical utility costs per unit. Gas usage also expected to decrease 5%-10% per unit utilizing advanced control strategies.

Funding Source: Sales and Use Tax

Prior Year Costs	2019 Actual	2020 Funding	2021 Funding	2022 Funding
0	0	0	357,459	0
2023 Funding	2024 Funding	2025 Funding	Future Needs	Total Project Cost
0	0	0	0	357,459



City and County of Broomfield 2021 Capital Improvement Projects

Building and Facility Projects

Project Name: Service Center - Lighting Upgrades

Project #: 21M0060

Project Description:

Total Project Cost: \$35,000

Upgrade the existing recessed parabolic troffer fluorescent lighting fixtures throughout the entire facility (a total of 330 luminaires) with an energy efficient LED light fixture.

Background and Justification:

Existing lighting is energy inefficient and potentially harmful to the environment.

Problem to be Solved and/or Benefit to Citizens:

Replacing existing fixtures with an energy star-rated LED light fixture will cut energy usage by approximately 90%. Receiving a potentially significant rebate on the new fixture from Xcel Energy will also save tax dollars. With an average life expectancy of 100,000 hours, this LED lighting upgrade will potentially last for 20 years with minimal maintenance.



Alternatives/Consequences if not Funded:

Consequences include the cost of maintenance and the cost of ballasts and lamps.

Project Association:

GDC Lighting Upgrade

Operating Budget Impact:

The payback on this project is projected to be about 3 years.

Funding Source: Sales and Use Tax and Utility Fees

Prior Year Costs	2019 Actual	2020 Funding	2021 Funding	2022 Funding
0	0	0	35,000	0
2023 Funding	2024 Funding	2025 Funding	Future Needs	Total Project Cost
0	0	0	0	35,000



City and County of Broomfield 2021 Capital Improvement Projects

Building and Facility

Project Name: **Service Center - Norman Smith Service Center Remodel** Project #: 20P0003

Project Description:

Total Project Cost: \$700,000

This request is for flooring replacement, painting, cubicle workstation upgrades, and some renovations throughout the Norman Smith Service Center on 124th Avenue.

Background and Justification:

The new Service Center at 144th Avenue is beginning construction and will be completed by April 2020. At that time, Utilities, Street Maintenance, some of Fleet, and Construction Inspection will move to the new location.

Problem to be Solved and/or Benefit to Citizens:

The existing Norman Smith Service Center needs to be remodeled to support the Parks Maintenance and Facilities Divisions. The remodel will upgrade the existing facility minimally with new paint, flooring and workstations.



Alternatives/Consequences if not Funded:

The building would have to be used as is, which may not support efficient Parks Maintenance and Facilities operations. The best time for this refresh would be immediately after the other staff members relocate.

Project Association:

None

Operating Budget Impact:

The project may reduce ongoing maintenance since it proposes new flooring and workstations.

Funding Source: Sales and Use Tax

Prior Year Costs	2019 Actual	2020 Funding	2021 Funding	2022 Funding
0	0	0	100,000	600,000
2023 Funding	2024 Funding	2025 Funding	Future Needs	Total Project Cost
0	0	0	0	700,000



City and County of Broomfield 2021 Capital Improvement Projects

Building and Facility Projects

Project Name: **Surge Protection - Citywide**

Project #: 16K0019

Project Description:

Total Project Cost: \$133,030

Integrate/modify surge protection devices (SPD) and/or transient voltage surge suppressors (TVSS) in critical and emergency main distribution centers (MDC) as well as electrical panels throughout Broomfield.

Background and Justification:

Install SPD or TVSS devices in power distribution panels, process control systems, communication systems and/or other heavy-duty industrial like systems for the purpose of protecting against electrical surges and spikes, including those caused by lightning, limiting the voltage supplied to an electric device by either blocking or by shorting to ground any unwanted voltages above the safe threshold.

Problem to be Solved and/or Benefit to Citizens:

Numerous facilities are without any surge protection. Surge protection for emergency power distribution is required by the National Electrical Code (NEC) to protect life safety equipment. Annually, the cost of equipment damage and operational downtime due to power/lightning problems comes at a significant price. Data center/IT infrastructures, including desktops and printers, are susceptible to sever damage.



Alternatives/Consequences if not Funded:

Surges could continue negatively affecting equipment; electrical damages can lead to operational upsets even before failure occurs. The semiconductor junctions of electric devices are particularly susceptible to progressive deterioration.

Project Association:

None

Operating Budget Impact:

None

Funding Source: Sales and Use Tax

Prior Year Costs	2019 Actual	2020 Funding	2021 Funding	2022 Funding	
18,178	14,852	10,000	10,000	40,000	
2023 Funding	2024 Funding	2025 Funding	Future Needs	Total Project Cost	
20,000	20,000	0	0	133,030	



City and County of Broomfield 2021 Capital Improvement Projects

Information Technology Projects

Project Name: Cemetery Management System Software Replacement **Project #:** 15J0049

Project Description:

Total Project Cost: \$40,000

The objective is to acquire and implement a comprehensive data management and mapping software application for tracking all aspects of cemetery management and operations to allow CCOB to more efficiently manage the daily operations of two cemeteries.

Background and Justification:

The solution should provide an automated process to manage cemetery services; to produce legal and business documents; and to manage the administration of all spaces based on who owns the spaces, who occupies individual spaces, and legal requirements tied to cemetery spaces.

Problem to be Solved and/or Benefit to Citizens:

Plot Finder Cemetery Management System has not been supported for several years and no technical or training support is available for this product. The system is experiencing difficulty with multiple user stations and is unable to provide all users the ability to update the map with sales and interment information. Only one user and location is able to process updates leaving the team vulnerable to selling a space that has already been sold. We do not have remote access to Plot Finder and the map with all space data.



Alternatives/Consequences if not Funded:

There is fear that the current system could crash taking all records with it and leaving the cemeteries with only written records.

Project Association:

None

Operating Budget Impact:

IT will assist with loading the new system and providing expert assistance with system selection, start-up, and ongoing support.

Funding Source: Sales and Use Tax

Prior Year Costs	2019 Actual	2020 Funding	2021 Funding	2022 Funding	
32,817	3,125	0	4,058	0	
2023 Funding	2024 Funding	2025 Funding	Future Needs	Total Project Cost	
0	0	0	0	40,000	



City and County of Broomfield 2021 Capital Improvement Projects

Information Technology Projects

Project Name: ComDev - Innoprise Replacement

Project #: 21N0028

Project Description:

Total Project Cost: \$1,335,000

Develop a technology roadmap around the community development customer service and process efficiencies.

Background and Justification:

To mitigate the risk of replacing a software at the end of its lifecycle, all major technology solutions should be evaluated for best fit/function every 8-10 years. In alignment with this practice, the City and County of Broomfield has reached this mark in the lifecycle with Innoprise.

Problem to be Solved and/or Benefit to Citizens:

Evaluate if current systems, like Innoprise continue to be a good fit for the organization's needs and conduct market research to determine what other systems might be a viable replacement to our legacy software products. This conversation and market research during a stable software environment allow for determining the best approach in both software replacement and change management for the users affected.

Alternatives/Consequences if not Funded:

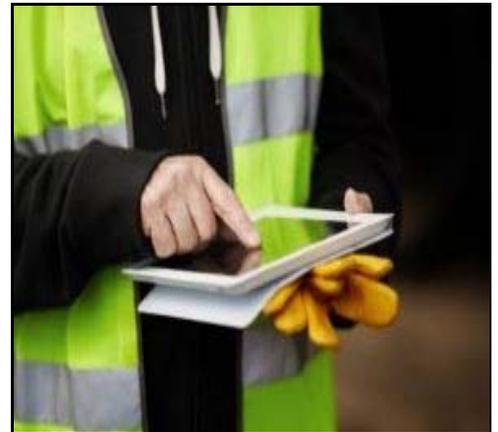
Research is conducted with operational department funds and CIP request may be submitted at a later time for the product replacement

Project Association:

None

Operating Budget Impact:

The IT Department Operating Budget would acquire the cost of annual maintenance and licensure for software product(s) for the replacement for Innoprise for the Community Development Department.



Funding Source: Sales and Use Tax

Prior Year Costs	2019 Actual	2020 Funding	2021 Funding	2022 Funding
0	0	0	160,000	595,000
2023 Funding	2024 Funding	2025 Funding	Future Needs	Total Project Cost
520,000	60,000	0	0	1,335,000



City and County of Broomfield 2021 Capital Improvement Projects

Information Technology Projects

Project Name: **Council Chambers and Conference Room A/V Equipment Upgrade**

Project #: 15J0053

Project Description:

Total Project Cost: \$526,519

This project will replace the equipment in the Council chambers and meeting room.

Background and Justification:

This project was initially funded in 2016 with the IT Department refreshing some initial conference rooms with new displays, conference phones, and wireless display connections. Due to the volume of rooms that require individual attention and planning with several other departments, this project is revised to be accomplished over multiple years. The original equipment was installed when the building was constructed in 1996.

Problem to be Solved and/or Benefit to Citizens:

Completing this project on a planned, multi-year timeline will allow IT to efficiently approach this project, while maintaining service levels and response times to customers with IT-related issues and projects. The equipment is old, outdated, and no longer works well for the live and viewing audience.

Alternatives/Consequences if not Funded:

Should funding not be provided for this project, the full use and utility of becoming a mobile workforce will be hindered, and additional strain will be placed on the availability of the few conference rooms that have been equipped with collaboration technology



Project Association:

None

Operating Budget Impact:

None

Funding Source: Sales and Use Tax

Prior Year Costs	2019 Actual	2020 Funding	2021 Funding	2022 Funding
480,340	11,179	21,014	13,986	0
2023 Funding	2024 Funding	2025 Funding	Future Needs	Total Project Cost
0	0	0	0	526,519



City and County of Broomfield 2021 Capital Improvement Projects

Information Technology Projects

Project Name: IT - CAD to GIS Data Integration

Project #: 19N0027

Project Description:

Total Project Cost: \$40,400

Purchase Feature Manipulation Engine (FME) Cloud and Desktop software licenses.

Background and Justification:

As a growing city Broomfield must find cost effective and efficient ways to manage input to GIS database systems that record GIS data such as parcels, roads, rights-of-way, easements, bridges, buildings, signs, and utility infrastructure. At present the engineering data submitted to Broomfield in the form of AutoCAD design and as-built files are not in a process to be automatically converted to GIS data.

Problem to be Solved and/or Benefit to Citizens:

For a robust extract, transform, and load (ETL) of Computer Aided Drafting (CAD) to Geographic Information System (GIS) conversion solution for the City and County. The data conversion solution will provide decision makers with more data earlier in the design process to make better decisions and give us the potential to create datasets with a huge level of detail. FME Cloud and Desktop also provides data interoperability with several other database and file formats and will be useful for many ETL efforts.

Alternatives/Consequences if not Funded:

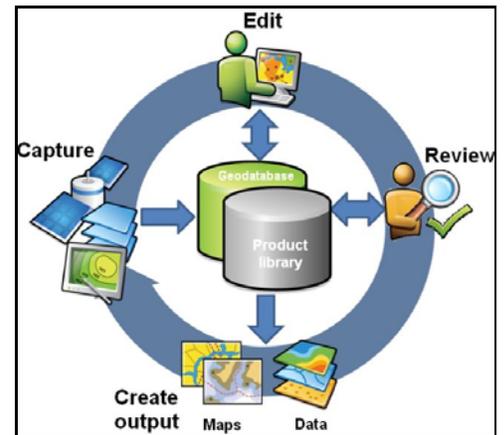
Continue to hire private contractors to review, process, and convert data to the GIS format.

Project Association:

None

Operating Budget Impact:

Increase operating budget for annual software maintenance estimated to be \$12,500 per year.



Funding Source: Sales and Use Tax

Prior Year Costs	2019 Actual	2020 Funding	2021 Funding	2022 Funding
0	0	0	40,400	0
2023 Funding	2024 Funding	2025 Funding	Future Needs	Total Project Cost
0	0	0	0	40,400



City and County of Broomfield 2021 Capital Improvement Projects

Information Technology Projects

Project Name: IT - Communications Conduit Installation

Project #: 17M0003

Project Description:

Total Project Cost: \$1,035,362

This request is to establish an annual reserve fund to support opportunities to install conduit as part of other development projects when it is in the best interest of the City and County of Broomfield.

Background and Justification:

The majority of the costs to install fiber or other communications media into the ground are the digging costs. It is in the best interest of the City and County of Broomfield to request that the developer add extra conduit for the City and County's future use, which will save hundreds of thousands of dollars. The demand for connectivity has increased exponentially with multiple projects requiring access to a stable and reliable network. Often times, a project will be approved that requires new conduit and fiber in an area that has been dug up for the same purpose within the last two years.

Problem to be Solved and/or Benefit to Citizens:

Several permits to install fiber optics and similar network media are submitted each month. Some of these permits require digging along major roadways or through areas with limited connectivity. A process has been developed to allow the IT Department and other interested parties to participate in the permit review process and determine if there is an opportunity to request the developer to install additional conduits for future use by the City and County. Capturing the opportunity to add conduit significantly reduces the overall costs and expedites the process to utilize the conduit to meet the new requirements.



Alternatives/Consequences if not Funded:

The City and County may continue to miss opportunities to partner with developers and be required to pay full costs for fiber or similar communications media for all future projects.

Project Association:

This project could be associated with all projects that require installing fiber optics or other communications media in the ground throughout the City and County of Broomfield.

Operating Budget Impact:

No anticipated impacts to operating budgets.

Funding Source: Sales and Use Tax

Prior Year Costs	2019 Actual	2020 Funding	2021 Funding	2022 Funding
81,024	0	504,338	150,000	150,000
2023 Funding	2024 Funding	2025 Funding	Future Needs	Total Project Cost
150,000	0	0	0	1,035,362



City and County of Broomfield 2021 Capital Improvement Projects

Information Technology Projects

Project Name: IT - Computer Endpoint Encryption

Project #: 19N0033

Project Description:

Total Project Cost: \$48,000

This project will provide an encryption solution for mobile computers (laptops/tablets) for the City and County.

Background and Justification:

At present all information stored on computers and laptops used by the City and County is accessible to anyone who can login or read the hard drive. If one of these computers were to be lost, stolen, or otherwise end up in someone else's hands, a person could easily read all contents of the hard disk including any sensitive data that the City is responsible for protecting.

Problem to be Solved and/or Benefit to Citizens:

The encryption solution will protect Broomfield's data in the event that a computer is lost or stolen by ensuring the computer's hard disk can only be read by authorized users.



Alternatives/Consequences if not Funded:

Continue to operate at risk with computers that have sensitive data.

Project Association:

None

Operating Budget Impact:

Annual operating expense for support coverage and warranty renewal.

Funding Source: Sales and Use Tax

Prior Year Costs	2019 Actual	2020 Funding	2021 Funding	2022 Funding
0	0	0	48,000	0
2023 Funding	2024 Funding	2025 Funding	Future Needs	Total Project Cost
0	0	0	0	48,000



City and County of Broomfield 2021 Capital Improvement Projects

Information Technology Projects

Project Name: IT - New World Server Environment Migration

Project #: 21Q0039

Project Description:

Total Project Cost: \$115,104

Migrate the Police Information System, New World, to our off-premise data center, Green House Data which is the primary, highly available data center for CCOB.

Background and Justification:

The majority of the City and County hardware, software, servers, storage and other infrastructure components are now hosted at Green House Data. New World infrastructure was installed in 2014, and the infrastructure it runs on will be 7 years old in 2021. Typical lifespan for server and storage infrastructure is 3-5 years and as the equipment ages it becomes incredibly difficult to properly support and service.

Problem to be Solved and/or Benefit to Citizens:

Consolidating the New World infrastructure to our off-site data center will allow IT to further scale down the aging, on-site data center infrastructure. Green House Data fulfills redundancy, scalability, and security requirements that the Police Information System requires including CJIS certification of their data center. Migrating New World to Green House Data would provide an opportunity for IT to further reduce our current, aging hardware and software footprint at our data centers at GDC and Detention.



Alternatives/Consequences if not Funded:

Maintenance and support costs for our current VMWare environment and our on-site storage and backup solution will continue to increase annually.

Project Association:

17L0003

Operating Budget Impact:

Annual hosting, support, and maintenance fees that will require increased annual funding in IT's operating budget in 2022.

Funding Source: Sales and Use Tax

Prior Year Costs	2019 Actual	2020 Funding	2021 Funding	2022 Funding
0	0	0	115,104	0
2023 Funding	2024 Funding	2025 Funding	Future Needs	Total Project Cost
0	0	0	0	115,104



City and County of Broomfield 2021 Capital Improvement Projects

Information Technology Projects

Project Name: IT - Smart City Project

Project #: 19M0005

Project Description:

Total Project Cost: \$4,136,066

Improve the quality of life by enhancing and adding new City and County of Broomfield services to the community through the use and access of unified high-speed connected technologies.

Background and Justification:

The factors that are driving the City and County to evaluate the need to connect citizens, businesses and our community to new and emerging opportunities that require access and use of connected technologies. These opportunities include smart cars, smart homes, automated traffic control, sensor based real time monitoring of industrial affects on the environment, telemedicine, uses of artificial intelligence, and many more example of how the Internet of Things (IoT).

The common denominator behind all of the smart technologies and future use of dynamic sensors and artificial intelligence is a universal fast, affordable, and reliable connection. Commonly referred to as broadband services, that are delivered to mobile and static devices. The foundation for broadband services is a network that is comprised of fiber-optics and high-speed wireless communications systems.

Problem to be Solved and/or Benefit to Citizens:

Should City Council decide to proceed with coordinating the development of a universal network, the goals will be to promote economic development, increase options and competition for internet service providers, reduce time to delivery and access barriers for communications between organizations, sensors, or other network aware devices, and paving the way for future education, lifestyle, and health and transportation services.

Alternatives/Consequences if not Funded:

The Information Technology department would recommend utilizing an add service on top of the public WiFi network that could be used to recover costs and possibly support future development of a Smart City network.

Project Association:

This project could be associated with any other CIP request involving the use of fiber optics or other communications media.

Operating Budget Impact:

Depending on the size and scope of what would need to be accomplished, the plan is to utilize a master developer approach to minimize impacts on existing resources.



Funding Source: Sales and Use Tax

Prior Year Costs	2019 Actual	2020 Funding	2021 Funding	2022 Funding	
0	12,925	923,141	800,000	800,000	
2023 Funding	2024 Funding	2025 Funding	Future Needs	Total Project Cost	
800,000	800,000	0	0	4,136,066	



City and County of Broomfield 2021 Capital Improvement Projects

Information Technology Projects

Project Name: **Public Works - Computerized Asset Maintenance Management System**

Project #: 18F0044

Project Description:

Total Project Cost: \$1,500,000

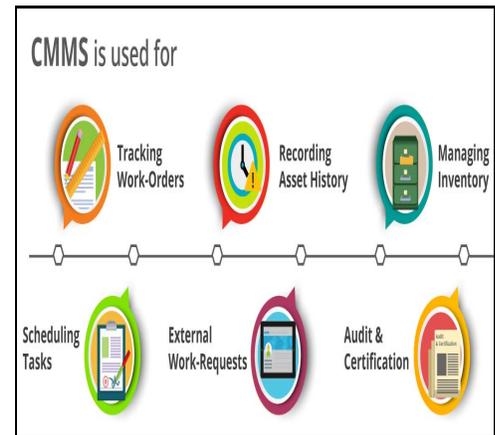
The IT Department requests future funding to replace the current work order software used by Public Works. The software is used to schedule street and utilities repairs and maintenance work.

Background and Justification:

The current software system was purchased in 2001. The company is no longer in business, so updates are not available.

Problem to be Solved and/or Benefit to Citizens:

The software will allow the Public Works Department to make replace/repair decisions based on useful life data that is captured by the Computerized Asset Maintenance Management System (CMMS). In addition to managing work and activities in Public Works, the CMMS will also standardize the manner in which the City and County tracks its assets. Various operating departments, as well as the Finance Department, used different types of applications and systems to maintain asset ledgers and records. Standardizing the asset inventory on a single platform was recommended by the Performance and Internal Audit Department as part of an audit of the capital improvement program.



Alternatives/Consequences if not Funded:

The alternative would be to continue to use the current outdated software until it fails.

Project Association:

None

Operating Budget Impact:

The IT Department Operating Budget would acquire the cost of annual maintenance and licensure of the CMMS System for the Public Works Department.

Funding Source: Sales and Use Tax

Prior Year Costs	2019 Actual	2020 Funding	2021 Funding	2022 Funding
0	0	0	225,000	1,275,000
2023 Funding	2024 Funding	2025 Funding	Future Needs	Total Project Cost
0	0	0	0	1,500,000



City and County of Broomfield 2021 Capital Improvement Projects

Landscaping Projects

Project Name: Ash Tree Replacement - Citywide

Project #: 15J0017

Project Description:

Total Project Cost: \$644,798

The Emerald Ash Borer (EAB), an evasive insect that attacks and kills Ash trees (Fraxins species), has been detected in Boulder. A quarantine on the movement of the EAB has been put in place for Boulder County and portions of Jefferson and Weld Counties.

Background and Justification:

The Ash Tree Replacement Program would be an annual program that would last 5 to 10 years. The program would replant the estimated 2,500 to 3,000 Ash trees that would be lost to EAB. 250 trees would be removed each year, and 200 trees would be replanted annually. Prior to the detection of EAB in Broomfield, large populations of Ash trees located in parks, greenbelts, and street rights-of-way would be strategically selected. After EAB is detected in Broomfield, the removal and replanting of the Ash trees would be concentrated in the areas around where the borer is found. Removal of the small and unhealthy Ash trees, prior to being attacked by EAB, would spread out the replacement cost over a number of years. This request is for planting new trees that will replace the Ash trees that were removed - not for the removal of trees.

Problem to be Solved and/or Benefit to Citizens:

Broomfield's Master Plan requires the planting of trees in greenbelts, parks, and street rights-of-way. This program would provide the resources to replant the Ash trees that will be removed as a result of the Emerald Ash Borer infestation, making it possible for the Parks Department to comply with the Master Plan. Trees were planted for the benefits they bring to the Broomfield community. Replanting the Ash trees will provide benefits and create an urban forest that has both tree species and age diversity. This diversity will lessen the impact that future diseases and insect infestations will have on the urban forest.



Alternatives/Consequences if not Funded:

The Ash tree makes up 13% to 15% of Broomfield's tree population. If the trees that are removed as result of the Emerald Ash Borer infestation are not replanted, the benefits that these trees provide will be lost.

Project Association:

None

Operating Budget Impact:

An additional FTE may be required to coordinate and supervise the Ash replacement program, remove Ash trees, and water newly planted trees.

Funding Source: Open Space and Parks Fund

Prior Year Costs	2019 Actual	2020 Funding	2021 Funding	2022 Funding	
247,928	93,870	93,500	116,000	93,500	
2023 Funding	2024 Funding	2025 Funding	Future Needs	Total Project Cost	
0	0	0	0	644,798	



City and County of Broomfield 2021 Capital Improvement Projects

Open Space Projects

Project Name: Huron Open Space Master Plan

Project #: 21Q0027

Total Project Cost: \$150,000

Project Description:

The intent of the project is to develop a plan to make modest improvements so the public can access the site safely and enjoy the open space.

Background and Justification:

The Huron Open Space is located between Huron Street and I-25. The land was dedicated to Broomfield by Extraction Oil and Gas. The site is approximately 40 acres. There is a small pond on the east side of the project.

Problem to be Solved and/or Benefit to Citizens:

The project will involve evaluating natural resources and designing a small trailhead with parking, perhaps a picnic table or picnic pavilion, portalet, and trail with benches.

Alternatives/Consequences if not Funded:

The open space could continue to serve as a buffer, while not allowing for public access.

Project Association:

None

Operating Budget Impact:

The proposed trailhead parking lot, picnic shelter and trail will require maintenance.



Funding Source: Open Space and Parks Fund

Prior Year Costs	2019 Actual	2020 Funding	2021 Funding	2022 Funding
0	0	0	150,000	0
2023 Funding	2024 Funding	2025 Funding	Future Needs	Total Project Cost
0	0	0	0	150,000



City and County of Broomfield 2021 Capital Improvement Projects

Open Space Projects

Project Name: **Metzger Open Space - Acquisition Payments to Foundation**

Project #: 14H0056

Project Description:

Total Project Cost: \$6,410,217

This project will fund the acquisition of the Metzger Open Space area.

Background and Justification:

Open Space property purchases contribute to the Comprehensive Plan goal of maintaining 40% of all land as open land within the community.

Problem to be Solved and/or Benefit to Citizens:

None

Alternatives/Consequences if not Funded:

None

Project Association:

None

Operating Budget Impact:

Payment only



Funding Source: Open Space and Parks Fund

Prior Year Costs	2019 Actual	2020 Funding	2021 Funding	2022 Funding
4,276,388	276,959	275,502	271,508	277,221
2023 Funding	2024 Funding	2025 Funding	Future Needs	Total Project Cost
342,938	344,438	345,263	345,263	6,410,217



City and County of Broomfield 2021 Capital Improvement Projects

Open Space Projects

Project Name: Raptor Policy Study

Project #: 19N0018

Project Description:

Total Project Cost: \$85,000

The Broomfield Bird Club requested that staff and the Open Space and Trails Advisory Committee develop a Raptor Policy.

Background and Justification:

This request was discussed with OSTAC and it was agreed that it would be appropriate to proceed with the project. The funding will cover a wildlife biologist's time to assist the open space staff with development of the policy.

Problem to be Solved and/or Benefit to Citizens:

The Raptor Policy will be an addition to the Broomfield Prairie Dog Policies and Coexistence with Wildlife Policy that will benefit the Broomfield community by identifying ways to conserve raptors in Broomfield.

Alternatives/Consequences if not Funded:

Broomfield will not have information available to the public and developers to foster raptor conservation.

Project Association:

Tie concepts from the proposed Raptor Policy into the update of the Open Space, Parks, Recreation and Trails (OSPRT) Master Plan.

Operating Budget Impact:

None



Funding Source: Open Space and Parks Fund

Prior Year Costs	2019 Actual	2020 Funding	2021 Funding	2022 Funding
0	0	0	85,000	0
2023 Funding	2024 Funding	2025 Funding	Future Needs	Total Project Cost
0	0	0	0	85,000



City and County of Broomfield 2021 Capital Improvement Projects

Trail System Projects

Project Name: Broomfield Trail - Aspen to Sheridan (BT5)

Project #: 18Z0133

Project Description:

Total Project Cost: \$725,000

This is a revised description of the original project request. The project will connect Aspen Street to West 144th Avenue at Sheridan Boulevard. The trail will be a 10-foot concrete trail with a potential 2 to 3-foot adjacent crusher fines trail.

Background and Justification:

If the Wilde property is acquired, the trail will run along the north side of the pond and extend east to the Wottge property to West 144th and Sheridan (trail length 5,600 l.f. approx.). If it is not possible to acquire the Wilde property, the trail will extend from Aspen Creek neighborhood through the Wottge property (trail length 3,400 l.f. approx.). The alignment will be evaluated in the Wottge Management Plan.

Problem to be Solved and/or Benefit to Citizens:

This project will complete a major segment of the Broomfield Trail and will link the neighborhoods south of West 144th to the Broomfield Reservoir, Anthem Community Park, and neighborhoods to the north.

Alternatives/Consequences if not Funded:

Defer the trail construction to another year or phase the trail construction.

Project Association:

None

Operating Budget Impact:

Once constructed, this trail will require standard trail maintenance.



Funding Source: Open Space and Parks Fund

Prior Year Costs	2019 Actual	2020 Funding	2021 Funding	2022 Funding
0	0	0	50,000	675,000
2023 Funding	2024 Funding	2025 Funding	Future Needs	Total Project Cost
0	0	0	0	725,000



City and County of Broomfield 2021 Capital Improvement Projects

Open Space Projects

Project Name: Commerce Street Trail Connection

Project #: 20P0052

Project Description:

Total Project Cost: \$261,500

The project will extend and fill a trail gap from Industrial Lane to Commerce via Park Ave and provide a low-stress alternative for bicyclists and a more direct option for pedestrians to Industrial Lane.

Background and Justification:

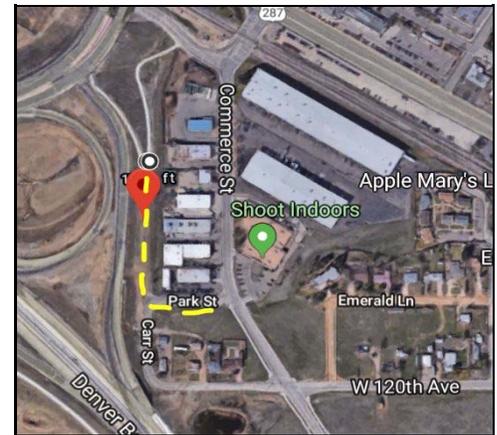
Currently, there is only a sidewalk on the east side of Commerce in this segment. The sidewalk on the west side will be challenging to complete due to business access, the path will provide a low-stress and direct option to Industrial lane on the west side of the road and more direct access to Industrial Lane Bikeway. Bike lanes are narrow, pavement quality not high and there is regular truck traffic on Commerce that is not welcoming to less confident cyclists. The Broomfield Pedestrian & Bicycle Assessment identified a theme gathered from residents to improve non-motorized connectivity to/from the Bus Rapid Transit Stations and US 36 Bikeway as well as to Broomfield Civic areas.

Problem to be Solved and/or Benefit to Citizens:

The Project will provide a more direct, low-stress option from Commerce Street to/from the Industrial Lane Bikeway which will be anticipated to be completed in 2021 and avoid the Industrial Lane/ Commerce/Nickel Street intersection. Commerce Street is identified to be a part of the low-stress that is welcoming to all ages and abilities. The project is supported by 2019 Council Priority to support first & final mile access to US 36 BRT stations and implement findings from the Pedestrian & Bicycle Assessment.

Alternatives/Consequences if not Funded:

The project is a strategic component of a long term vision of increased low-stress connectivity for people walking and bicycling to/from Broomfield Station, Industrial Lane and Nickel/Midway commercial area and eventually to Broomfield Civic Center.



Project Association:

Industrial Lane Bikeway Phase 1
Industrial Lane /Commerce/ Nickel Street intersection improvements (design is federally funded), Nickel Street Path Connection (across BNSF).

Operating Budget Impact:

Public Works maintenance staff will be a part of the project review.

Funding Source: Open Space and Parks Fund

Prior Year Costs	2019 Actual	2020 Funding	2021 Funding	2022 Funding
0	0	0	68,000	193,500
2023 Funding	2024 Funding	2025 Funding	Future Needs	Total Project Cost
0	0	0	0	261,500



City and County of Broomfield 2021 Capital Improvement Projects

Parks & Recreation Facility Projects

Project Name: **Anthem Community Park Improvements**

Project #: 21B0074

Project Description:

Total Project Cost: \$10,677,465

This project will include: four lighted tennis courts, a lighted basketball court, two shelters, two lighted baseball/softball fields, an inline skate rink, a parking lot for 115 spaces, landscaping, and irrigation.

Background and Justification:

As part of Broomfield's obligations in accordance with the Preble Creek Filing #2 Site Development Plan, Anthem Community Park will be partially completed by the developer and partially completed by the City and County of Broomfield.

Problem to be Solved and/or Benefit to Citizens:

The park improvements are Broomfield's obligations in accordance with the Preble Creek Filing #2 Site Development Plan.

Alternatives/Consequences if not Funded:

Specific design and construction alternatives will be evaluated during the design phase.

Project Association:

Anthem Park Underpass Project.

Operating Budget Impact:

The project will increase ongoing operating costs for Parks and Recreation and will require new staff in order to maintain the park.



Funding Source: Sales and Use Tax

Prior Year Costs	2019 Actual	2020 Funding	2021 Funding	2022 Funding
0	0	0	4,212,465	0
2023 Funding	2024 Funding	2025 Funding	Future Needs	Total Project Cost
2,965,000	2,000,000	1,500,000	0	10,677,465



City and County of Broomfield 2021 Capital Improvement Projects

Parks & Recreation Facility Projects

Project Name: **Athletic Facility Concrete Improvements**

Project #: 21Q0031

Project Description:

Total Project Cost: \$273,850

Funding to install 19,650 sq ft of new concrete at Broomfield’s athletic facilities.

Background and Justification:

In 2019, Park Services staff was tasked with evaluating all athletic facilities for ADA compliance. During this evaluation, approximately 9,850 square feet of access areas around athletic facilities were identified as non-compliant and in need of immediate attention in order to comply with current ADA requirements. 9,710 sq ft of access areas around the sports fields were also identified to need immediate repair or enhancement for improved accessibility to the facilities.

Problem to be Solved and/or Benefit to Citizens:

Included in this square footage would be 9,850 of new concrete to bring the facilities into ADA compliance. The remaining 9,710 sq ft would be to replace damaged concrete or install new concrete to enhance existing areas at the sports fields.

Alternatives/Consequences if not Funded:

Broomfield will continue to have sports facilities and spectator areas that are not accessible to those with reduced mobility. Broomfield will continue to have trip and fall hazards in highly trafficked spectator areas and sidewalks around the sports facilities.



Project Association:

Misc. Concrete replacement program 0AZ0101

Operating Budget Impact:

None

Funding Source: Sales and Use Tax

Prior Year Costs	2019 Actual	2020 Funding	2021 Funding	2022 Funding
0	0	0	273,850	0
2023 Funding	2024 Funding	2025 Funding	Future Needs	Total Project Cost
0	0	0	0	273,850



City and County of Broomfield 2021 Capital Improvement Projects

Parks & Recreation Facility Projects

Project Name: **Bay - Renovation Phase IV - Repair pool/ADA Compliant** Project #: 21F0047

Project Description:

Total Project Cost: \$2,500,000

Staff hired a consultant to work on phasing improvements for The Bay. These improvements are necessary for maintenance as well as to keep the park competitive with other community water parks.

Background and Justification:

Phase IV will add improvements to the leisure pool and will add new slides and new pool deck drainage.

Problem to be Solved and/or Benefit to Citizens:

Some equipment has to be shut down for emergency maintenance during the busy summer months. This causes frustration to the public and staff.

Alternatives/Consequences if not Funded:

Continue to repair older equipment as necessary to keep the park safe and open.

Project Association:

None

Operating Budget Impact:

This project could increase revenue with a remodeled concession stand and will improve service levels to the customers.



Funding Source: Sales and Use Tax

Prior Year Costs	2019 Actual	2020 Funding	2021 Funding	2022 Funding
0	0	0	500,000	2,000,000
2023 Funding	2024 Funding	2025 Funding	Future Needs	Total Project Cost
0	0	0	0	2,500,000



City and County of Broomfield 2021 Capital Improvement Projects

Parks & Recreation Facility Projects

Project Name: **Bronco Park - Restroom Building Replacement**

Project #: 21K0022

Project Description:

Total Project Cost: \$344,400

Staff is requesting funding to replace the existing Bronco Park Restroom Facilities.

Background and Justification:

The current facilities are decaying due to high amounts of vandalism. Staff is also combating deficiency issues with plumbing and other aspects, since the current equipment is reaching the end of its normal operating lifespan.

Problem to be Solved and/or Benefit to Citizens:

If the facility is replaced, we would be able to meet the high standard that is expected by Broomfield residents. New automated lock systems would be able to maintain a higher level of security, locking the doors to unwanted patrons at night during higher vandalism times. The larger facility would provide a more adequate facility for multi-use and would prevent single users from locking the doors to other patrons and from participating in illegal activities. The larger facility would also accommodate the growing number of users who are attracted by new playground structures and increased athletic field/shelter usages.



Alternatives/Consequences if not Funded:

If these facilities are not considered for an upgrade, the condition of the facility will steadily decrease.

Project Association:

None

Operating Budget Impact:

None

Funding Source: Conservation Trust Fund (Lottery Proceeds)

Prior Year Costs	2019 Actual	2020 Funding	2021 Funding	2022 Funding
0	0	0	344,400	0
2023 Funding	2024 Funding	2025 Funding	Future Needs	Total Project Cost
0	0	0	0	344,400



City and County of Broomfield 2021 Capital Improvement Projects

Parks & Recreation Facility Projects

Project Name: **Broomfield County Commons - Expansion - Yellow Pod** Project #: 15Z0175

Project Description:

Total Project Cost: \$5,415,994

Two of the four athletic pods (green and yellow) within the Broomfield County Commons Park remain undeveloped since the park was constructed in 2002. The yellow pod is located east of Sheridan and north of County Commons Drive.

Background and Justification:

This request is to develop design drawings and construction plans to install a synthetic turf field in the yellow pod. The pod needs to be excavated, a sub base and drainage system need to be constructed, and a synthetic turf needs to be installed over the 13 acres. There is no field lighting within the Commons Park.

Problem to be Solved and/or Benefit to Citizens:

Since the number of Broomfield residents has increased, the need and request for additional field space has also increased. The potential uses for this pod include football, field hockey, soccer, rugby, lacrosse, and ultimate frisbee. With the addition the 13 acres of playfield space, recreation services will be able to reallocate practices to more appropriate play field space and accommodate additional, although not all, requests for field use. The yellow pod would be used primarily as a practice field.



Alternatives/Consequences if not Funded:

Staff will continue to be unable to accommodate all field space requests and may need to develop an alternate method to allocate space amongst users.

Project Association:

None

Operating Budget Impact:

The additional area will require maintenance.

Funding Source: Sales and Use Tax, Utility License Fee

Prior Year Costs	2019 Actual	2020 Funding	2021 Funding	2022 Funding	
5,358,716	0	0	57,278	0	
2023 Funding	2024 Funding	2025 Funding	Future Needs	Total Project Cost	
0	0	0	0	5,415,994	



City and County of Broomfield 2021 Capital Improvement Projects

Parks & Recreation Facility Projects

Project Name: Community Park Ball Field Complex - Improvements **Project #:** 21N0014

Project Description: **Total Project Cost:** \$796,800

Update backstops, dugouts, and score shacks at the Community Park baseball/softball fields, outfield wing fences to John Shaw Field and safety netting at Community Ball fields.

Background and Justification:

The infrastructure at the Community Park Ball Fields is old and outdated. The backstops and dugouts were constructed in the 1980s or prior and do not match the field designs at more recently constructed fields such as Broomfield Industrial Park and Brandywine Park. The current backstops are also small in size at 40' long and 20' tall, which allows foul balls to be easily hit out of the field of play. This poses a danger to spectators and vehicles as they may be hit by batted balls.

Problem to be Solved and/or Benefit to Citizens:

A larger backstop with higher wing fences down the sides would keep these batted balls in the field of play and would provide an added safety feature for spectators along with fewer disruptions during game play.

Alternatives/Consequences if not Funded:

Continue to be outdated and could possibly see a decrease in user participation due to competition from neighboring cities.

Project Association:

Possibly the new Civic Center development.

Operating Budget Impact:

None



Funding Source: Conservation Trust Fund (Lottery Proceeds)

Prior Year Costs	2019 Actual	2020 Funding	2021 Funding	2022 Funding
0	0	0	100,000	0
2023 Funding	2024 Funding	2025 Funding	Future Needs	Total Project Cost
0	696,800	0	0	796,800



City and County of Broomfield 2021 Capital Improvement Projects

Parks & Recreation Facility Projects

Project Name: Community Park - Ball Field Complex Signage

Project #: 18K0024

Project Description:

Total Project Cost: \$48,000

Staff is requesting funding to construct needed signage at the Community Park Ball Field Complex.

Background and Justification:

This project would include the installation of the following needed signage: a Monument Sign on Spader Way at the entrance to the complex, a "You Are Here" sign along roadway, and field name signs placed at appropriate locations for each of the four fields. The Community Park Ball Field Complex is an iconic athletic complex that represents Broomfield and its proud sports facilities. The complex is in serious need of additional signage.

Problem to be Solved and/or Benefit to Citizens:

Broomfield Staff have reported countless encounters with patrons and spectators asking where their scheduled field lies within the complex. This is also a great opportunity to improve the overall appearance and presentation of the complex with new signage.

Alternatives/Consequences if not Funded:

If this request is not funded, users of the Community Park Ball Field Complex will continue to be uninformed and somewhat lost regarding field location within the complex. The strengthened image of the site will also continue to fade without new additions an



Project Association:

This project could be combined with the Community Park Shade Structure Request for this budget season.

Operating Budget Impact:

None

Funding Source: Conservation Trust Fund (Lottery Proceeds)

Prior Year Costs	2019 Actual	2020 Funding	2021 Funding	2022 Funding
0	0	0	48,000	0
2023 Funding	2024 Funding	2025 Funding	Future Needs	Total Project Cost
0	0	0	0	48,000



City and County of Broomfield 2021 Capital Improvement Projects

Parks & Recreation Facility Projects

Project Name: Midway Park North & South Master Plan

Project #: 21Q0044

Project Description:

Total Project Cost: \$573,060

This request is to conduct a site master plan to look at improvements to site access, electrical infrastructure, and space development for multi use activities, festivals, and events.

Background and Justification:

Midway park has two sections both North and South. Currently this is the primary site for Broomfield Days, several other events, practice fields for various youth sports, and supports a local private school. There are several internal and external projects going on in and around Midway park; Emerald Park, NMF D Station rebuild, and Mile High Flood Plain. We would be looking to bring existing funds into one fund to develop the master plan and begin site improvements.

Problem to be Solved and/or Benefit to Citizens:

The intent of the master plan is to look at the overall site, on-going projects, and develop a master plan to create the infrastructure that supports the multi use of this facility.

Alternatives/Consequences if not Funded:

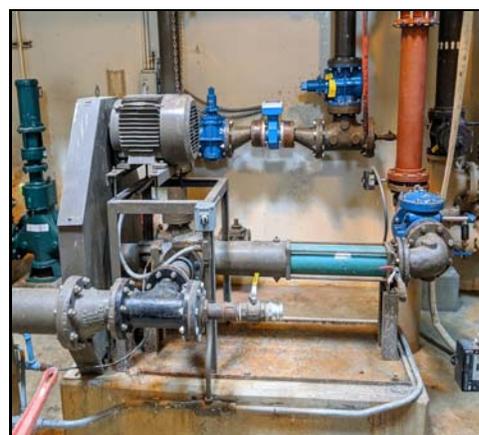
Continue to move forward with the current projects without a long term plan.

Project Association:

19M0013 Blue Star Park Upgrade, 20P0045 Midway Park Electrical Upgrades

Operating Budget Impact:

None



Funding Source: Conservation Trust Fund (Lottery Proceeds)

Prior Year Costs	2019 Actual	2020 Funding	2021 Funding	2022 Funding
0	0	0	150,000	423,060
2023 Funding	2024 Funding	2025 Funding	Future Needs	Total Project Cost
0	0	0	0	573,060



City and County of Broomfield 2021 Capital Improvement Projects

Parks & Recreation Facility Projects

Project Name: North Broomfield Park - Land Acquisition

Project #: 17L0058

Project Description:

Total Project Cost: \$4,433,097

Review and acquire 75 - 100 acre property in Northern Broomfield for a regional Parks and Recreation complex.

Background and Justification:

Preparing for future growth and demand on Parks and Recreation facilities. This additional parks inventory will help meet growing demand for multi-use playing fields.

Problem to be Solved and/or Benefit to Citizens:

As Broomfield's population increases, it will also be necessary to provide recreation and library services to the residents in this location.

Alternatives/Consequences if not Funded:

Not explore possible sites for a future regional park and facility.

Project Association:

None

Operating Budget Impact:

None



Funding Source: Sales and Use Tax

Prior Year Costs	2019 Actual	2020 Funding	2021 Funding	2022 Funding
1,266,606	1,055,497	1,055,497	1,055,497	0
2023 Funding	2024 Funding	2025 Funding	Future Needs	Total Project Cost
0	0	0	0	4,433,097



City and County of Broomfield 2021 Capital Improvement Projects

Parks & Recreation Facility Projects

Project Name: **Parks - Recycle Receptacles**

Project #: 20P0043

Project Description:

Total Project Cost: \$127,000

This is a request to put recycle receptacles next to current waste receptacles throughout the parks and trails system in Broomfield.

Background and Justification:

With this request Park Services will be able to provide the option to recycle to our residents throughout our community. Park Services currently maintains approximately 525 trash receptacles within the City and County of Broomfield and approximately 100 of those have a recycle receptacle paired with it.

Problem to be Solved and/or Benefit to Citizens:

This request is to add recycle receptacles to the remaining 425 locations. This will allow residents to make a choice about recycling and potentially reduce landfill waste.

Alternatives/Consequences if not Funded:

Additional items that could have been diverted, will end up in the landfill.

Project Association:

None

Operating Budget Impact:

Ongoing and increased maintenance.



Funding Source: Open Space and Parks Fund

Prior Year Costs	2019 Actual	2020 Funding	2021 Funding	2022 Funding
0	0	0	127,000	0
2023 Funding	2024 Funding	2025 Funding	Future Needs	Total Project Cost
0	0	0	0	127,000



City and County of Broomfield 2021 Capital Improvement Projects

Parks & Recreation Facility Projects

Project Name: **Paul Derda Recreation Center - Climbing Wall Space Renovation**

Project #: 21P0024

Project Description:

Total Project Cost: \$225,000

Recreation Services is requesting to remove the climbing wall from the Paul Derda Recreation Center and repurpose the space into a multi-use area that can be used more effectively by patrons and programs.

Background and Justification:

The climbing industry has increased in the Colorado area leading to regulations and requirements for maintenance and inspections on equipment also increasing. In response to these changes, Recreation eliminated drop in climbing at the PDRC because the facility could not hire and maintain front end staff able to provide this service in a safe manner. Recreation attempted to hire dedicated staff with more climbing experience but were unable to develop and retain staff that could meet the needs of the inspections and classes/programs being offered. To continue to serve patrons in a safe environment, lead climbing assessments were eliminated due to the equipment being hard to inspect and having high risk when used. Top rope climbing assessments and use has continued, however, Recreation was unable to hire and retain staff members who can complete the requisite inspections and assessments. A Request for Proposal was issued to find a vendor to facilitate the climbing wall program on a contractual basis with no proposals being received and little inquiry.

Problem to be Solved and/or Benefit to Citizens:

Renovating the climbing area into a multi purpose space that could include an area for games, activities, smaller climbing apparatus or could provide a much needed space for programs that currently use gym space, and offer an option for the 10-15 year old age groups that used to utilize the old game room. The overall space could be more efficiently and effectively utilized by the patrons and allow Recreation staff additional flexibility in programming.



Alternatives/Consequences if not Funded:

The climbing wall area has reached the end of its life cycle and Recreation has exhausted the alternatives to keep this amenity functioning. Staff is proposing to change the operations to a traverse wall (no top rope climbing) until the climbing wall can be removed.

Project Association:

None

Operating Budget Impact:

Replacement of equipment as it fails. The overall impact to maintenance will be negligible.

Funding Source: Conservation Trust Fund (Lottery Proceeds)

Prior Year Costs	2019 Actual	2020 Funding	2021 Funding	2022 Funding
0	0	0	225,000	0
2023 Funding	2024 Funding	2025 Funding	Future Needs	Total Project Cost
0	0	0	0	225,000



City and County of Broomfield 2021 Capital Improvement Projects

Parks & Recreation Facility Projects

Project Name: **Paul Derda Recreation Center - Leisure Pool Plumbing Repairs** Project #: 21Q0014

Project Description:

Total Project Cost: \$58,000

Repair damage on the main leisure/lap pool plumbing, including cracking and leaking.

Background and Justification:

An aquatic engineer evaluated the plumbing and concluded that the areas affected would have to be replaced and replumbed to avoid any major failure in the pool mechanical room.

Problem to be Solved and/or Benefit to Citizens:

The main leisure/lap pool plumbing issues pose a significant risk. If a plumbing break were to occur, the mechanical room would be flooded, causing major damage to all critical pool equipment in the mechanical room. Furthermore, if emergency repairs were needed, the natatorium would have to be shut down until major plumbing repairs were made which could take two weeks. If this request is approved the repair work can be completed during the maintenance closure period to reduce downtime of the pool system.



Alternatives/Consequences if not Funded:

Temporary repairs are only good for approximately one year.

Project Association:

None

Operating Budget Impact:

There will be no impact to normal operations.

Funding Source: Conservation Trust Fund (Lottery Proceeds)

Prior Year Costs	2019 Actual	2020 Funding	2021 Funding	2022 Funding
0	0	0	58,000	0
2023 Funding	2024 Funding	2025 Funding	Future Needs	Total Project Cost
0	0	0	0	58,000



City and County of Broomfield 2021 Capital Improvement Projects

Parks & Recreation Facility Projects

Project Name: **Paul Derda Recreation Center - Outdoor Concrete Replacement**

Project #: 20P0015

Project Description:

Total Project Cost: \$122,000

Replacement of heaved/settled concrete in several areas at the outdoor deck area of the PDRC pool and around the exit doors from the pool area.

Background and Justification:

This high-traffic public area is experiencing significant movement in the concrete causing trip hazards and damage to fencing. Exit doors have difficulty opening and closing. Water pools along the edge of the building increasing the hazard and exacerbating the problem.

Problem to be Solved and/or Benefit to Citizens:

Concrete needs to be removed and replaced. Additional subgrade work may be needed as well as installation of trench drains or area drains to reduce the risk of future concrete movement. Repairs would improve accessibility for recreation patrons.

Alternatives/Consequences if not Funded:

Continue to patch/grind concrete as shifting continues. Risk exposure for potential injury claims.

Project Association:

None

Operating Budget Impact:

Repairs will assist in reducing time and funding spent on grinding and patching.



Funding Source: Sales and Use Tax

Prior Year Costs	2019 Actual	2020 Funding	2021 Funding	2022 Funding
0	0	0	122,000	0
2023 Funding	2024 Funding	2025 Funding	Future Needs	Total Project Cost
0	0	0	0	122,000



City and County of Broomfield 2021 Capital Improvement Projects

Parks & Recreation Facility Projects

Project Name: **Siena Reservoir - Dock Replacement**

Project #: 21M0019

Project Description:

Total Project Cost: \$84,360

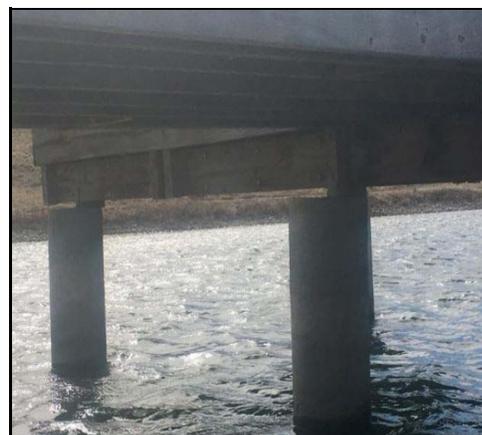
Demolition of the existing stationary dock at Siena Reservoir and replacement with a floating dock.

Background and Justification:

The dock at Siena Reservoir is reaching the end of its normal safe life span. This dock has been subject to vandalism on numerous occasions. These vandalism cases have damaged the framing and railing system essential to the safety of this amenity. While vandalism has harmed the integrity of this amenity, it has also been subject to the normal wear and tear of the elements, such as high winds, hydraulic forces within the reservoir, fluctuating temperatures, and shifting soils have moved the dock off the concrete bases that hold the entire structure in place. The dock has moved significantly from the center of the support pillars, to unsafe positions. The dock has been brought up during a number of inspections performed by CIRSA, citing issues with safety railings, reflectors, and rail caps.

Problem to be Solved and/or Benefit to Citizens:

Convert to a floating dock system made of aluminum with stainless steel hardware and foam filled floats that will prove effective against the elements. According to Alumadock Marine Systems, a dock like this would have a warranty of 20 years and would only need occasional maintenance on defective floats. This dock would be easy to maintain and would potentially be accessible and ADA compliant.



Alternatives/Consequences if not Funded:

If this issue is not alleviated soon, the dock may shift from the concrete supports, resulting in park patron injury or death. Vandalism to the safety railings could also lead to park patron injury or death.

Project Association:

None

Operating Budget Impact:

None anticipated

Funding Source: Sales and Use Tax

Prior Year Costs	2019 Actual	2020 Funding	2021 Funding	2022 Funding
0	0	0	84,360	0
2023 Funding	2024 Funding	2025 Funding	Future Needs	Total Project Cost
0	0	0	0	84,360



City and County of Broomfield 2021 Capital Improvement Projects

Parks & Recreation Facility Projects

Project Name: **Wildgrass Underpass Water Sealing Design**

Project #: 14H0027

Project Description:

Total Project Cost: \$40,000

The pedestrian underpass (segmented box culvert) running under Sheridan Boulevard at the north intersection of Eagle River Loop leaks constantly throughout the year. It is a nuisance in both summer and winter and needs to be repaired for safety reasons.

Background and Justification:

Since acceptance in September 2008, parks staff have experienced problems caused by water leaking through seams in this underpass. These problems have become worse over time. In the summer, water in the underpass creates a slippery algae-like slime.

Problem to be Solved and/or Benefit to Citizens:

This project would reduce hazardous conditions for all underpass users.

Alternatives/Consequences if not Funded:

The year round hazards created by the water leaking into the tunnel would persist and could cause an accident or injury.

Project Association:

None

Operating Budget Impact:

None



Funding Source: Sales and Use Tax

Prior Year Costs	2019 Actual	2020 Funding	2021 Funding	2022 Funding
0	0	0	40,000	0
2023 Funding	2024 Funding	2025 Funding	Future Needs	Total Project Cost
0	0	0	0	40,000



City and County of Broomfield 2021 Capital Improvement Projects

Parks & Recreation Facility Projects

Project Name: **Willow Grove Park Trail Replacement**

Project #: 21Q0025

Project Description:

Total Project Cost: \$108,756

This project is to replace and widen the deteriorated path in Willow Grove Park.

Background and Justification:

The upgraded standards allow maintenance vehicles to safely access the playground and shelter area for routine maintenance operations without causing damage that causes the current walk to fail. It would also remove the trail from the playground to the north that dead ends and fill it in with sod to both reduce cost as well as make a larger area for athletic activities.

Problem to be Solved and/or Benefit to Citizens:

This replacement project will allow Parks to replace the current unsafe broken sidewalk, as well as allow us to meet current trail design standards.

Alternatives/Consequences if not Funded:

As the walk continues to degrade further, snow removal operations will no longer be able to be performed without at the risk of damaging the equipment and potentially injuring plow operators.

Project Association:

This project could be incorporated into the Parks annual concrete program with the landscape portion included with the Parks annual small projects bid.



Operating Budget Impact:

None

Funding Source: Conservation Trust Fund (Lottery Proceeds)

Prior Year Costs	2019 Actual	2020 Funding	2021 Funding	2022 Funding
0	0	0	108,756	0
2023 Funding	2024 Funding	2025 Funding	Future Needs	Total Project Cost
0	0	0	0	108,756



City and County of Broomfield 2021 Capital Improvement Projects

Transportation System Projects

Project Name: 112th Avenue & Uptown Avenue Complete Street Improvements

Project #: 21P0041

Project Description:

Total Project Cost: \$5,625,000

Complete the 112th Avenue and Uptown Avenue corridor to its ultimate configuration from Main Street to 400 I.f. west of Central Court.

Background and Justification:

The project is anticipated to be submitted for a grant application for use of federal funds through a new program from DRCOG funding opportunity for Urban Arterial Multimodal Safety.

The grant requires a minimum 20% match, additional points may be scored for over match. The grant would be reimbursable to Broomfield if all criteria are met. The project must complete construction by June 1, 2024. The project request could be scaled back to one or two corridors. This project is a combination of 112th Avenue between Parkland and Main (H0025) and Uptown Avenue - South Half Construction (H0018). 112th Avenue has traffic volumes and congestion that justify widening the road. The approved Dry Creek Valley Business Center Development Agreement requires the City to construct the south half of Uptown Avenue when warranted by traffic volumes.

Problem to be Solved and/or Benefit to Citizens:

The Project would widen the road to a 4-lane road with 5' bike lanes, sidewalks, ADA improvements at intersections and bus stops as appropriate. Railroad quiet zone safety improvements will be completed. An additional trail connection along Old Wadsworth, south to the US 36 Bikeway connection will improve safe mobility options to the regional bikeway. Street lights will be relocated or added where necessary.



Alternatives/Consequences if not Funded:

If the Uptown Avenue portion is not funded Broomfield may be in violation of the Development Agreement. Continued traffic congestion will occur at 112th Avenue if that portion of the project is not funded.

Project Association:

There is not another known related project. The project completes the corridor and includes railroad quiet zone safety improvements and includes an additional trail access to the US 36 Bikeway.

Operating Budget Impact:

Standard maintenance of roadways will apply. BNSF will maintain the railroad crossing.

Funding Source: Sales and Use Tax

Prior Year Costs	2019 Actual	2020 Funding	2021 Funding	2022 Funding
0	0	0	5,625,000	0
2023 Funding	2024 Funding	2025 Funding	Future Needs	Total Project Cost
0	0	0	0	5,625,000



City and County of Broomfield 2021 Capital Improvement Projects

Transportation System Projects

Project Name: 136th Ave and Aspen Street Traffic Signal

Project #: 21Q0003

Project Description:

Total Project Cost: \$485,070

Installation of a traffic signal at the intersection of W 136th Avenue and Aspen Street

Background and Justification:

Increases in residential and office complex development north of the area has resulted in increased traffic volumes and school pedestrian usage at the intersection, justifying traffic signal installation.

Problem to be Solved and/or Benefit to Citizens:

The intersection meets traffic signal warrants as determined by the Manual on Uniform Traffic Control Devices in order to be considered for traffic signal installation.



Alternatives/Consequences if not Funded:

A roundabout was considered at the intersection. However, because of the ROW required affecting adjacent residential it was dropped from consideration. If a traffic signal is not installed, the Level Of Service at the intersection will continue to decrease, possibly resulting in additional accidents.

Project Association:

Aspen Creek Development

Operating Budget Impact:

This project will require ongoing regular operating expenses for maintenance with our Public Works Department and has been discussed with Public Works.

Funding Source: Sales and Use Tax

Prior Year Costs	2019 Actual	2020 Funding	2021 Funding	2022 Funding
0	0	0	485,070	0
2023 Funding	2024 Funding	2025 Funding	Future Needs	Total Project Cost
0	0	0	0	485,070



City and County of Broomfield 2021 Capital Improvement Projects

Transportation System Projects

Project Name: 149th Avenue (Silverleaf) - Street Improvements

Project #: 21N0035

Project Description:

Total Project Cost: \$242,600

Add curb, gutter and sidewalk along the entrance into Silverleaf between Lowell Boulevard and Kestrel Drive.

Background and Justification:

The Silverleaf Homeowners Association submitted a CIP Request to improve the 149th Avenue secondary access into the Silverleaf (Mountain View Estates).

Problem to be Solved and/or Benefit to Citizens:

The CIP request was to add curb and gutter so that the HOA could landscape the entrance without vehicles damaging the roadside by driving off the road and creating muddy ruts and damaging native grasses. The CIP Committee approved the project and recommended that the adjacent soft-surface trail on the south side of the road be reconstructed as a typical concrete sidewalk since the entrance is being used more frequently than envisioned by the developer. The sidewalk would better connect the subdivision to Lowell Boulevard and the North Community Loop Trail.



Alternatives/Consequences if not Funded:

The 149th Ave entrance would continue to function as it does today.

Project Association:

None

Operating Budget Impact:

Assuming Silverleaf is responsible for snow removal along the sidewalk, this project does not significantly impact operating costs. The added curb and gutter provides improved drainage conditions and protect the asphalt roadway from degradation.

Funding Source: Sales and Use Tax

Prior Year Costs	2019 Actual	2020 Funding	2021 Funding	2022 Funding
0	0	0	242,600	0
2023 Funding	2024 Funding	2025 Funding	Future Needs	Total Project Cost
0	0	0	0	242,600



City and County of Broomfield 2021 Capital Improvement Projects

Transportation System Projects

Project Name: **Arista Street Lighting Upgrade**

Project #: 16K0027

Project Description:

Total Project Cost: \$3,521,911

The project request is to bring the Arista Development to Xcel Energy standards and specifications for street lighting and retrofit existing Induction Street lighting to a full LED system.

Background and Justification:

The street lighting throughout the Arista development is failing on a large scale and is not maintainable in its current configuration. The lighting was installed to meet private parking lot criteria instead of Xcel's standards and included the use of direct bury aluminum that ran to the street lights from shared power distribution center panel board boxes. The shared power distribution centers were installed side by side with irrigation and other buildings' electrical power that share one meter that runs everyone's electrical requirements. As a result, the city is most likely paying for private electricity usage in the area

Problem to be Solved and/or Benefit to Citizens:

Bring the Arista Development to Xcel Energy standards and specifications for street lighting and retrofit existing Induction Street lighting to a full LED system.

Alternatives/Consequences if not Funded:

Mobile light towers can provide street lighting and power traffic signals if necessary. This solution will increase overtime and fuel costs significantly.

Project Association:

None

Operating Budget Impact:

Once completed, this project is anticipated to save staff time due to decreased maintenance.



Funding Source: Sales and Use Tax

Prior Year Costs	2019 Actual	2020 Funding	2021 Funding	2022 Funding	
20,831	0	1,080	500,000	500,000	
2023 Funding	2024 Funding	2025 Funding	Future Needs	Total Project Cost	
500,000	500,000	500,000	1,000,000	3,521,911	



City and County of Broomfield 2021 Capital Improvement Projects

Transportation System Projects

Project Name: **Aspen Street Improvements - Developer Reimbursement** Project #: 21Q0001

Project Description:

Total Project Cost: \$191,000

Aspen Creek Filing 5 developer has agreed to construct 800 foot segment of the east side of Aspen Street from Dillon Road to the south end of the property with reimbursement from Broomfield upon acceptance.

Background and Justification:

Aspen Street improvements stop mid-way along Aspen Creek Filing 5. The sidewalk ends on the east side and the curb and gutter roadway sections transition to a rural roadway section.

Problem to be Solved and/or Benefit to Citizens:

If Aspen Creek Filing No. 8 proceeds and Aspen Street is improved, there will be a missing 800 foot gap of sidewalk and curb and gutter. The Open Space and Trails Committee requested that this segment of sidewalk be completed because this is an active residential neighborhood with a school and major park nearby. For adequate drainage, the curb and gutter should also be continuous through this segment. The developer of Aspen Creek Filing 8 has agreed to construct the improvements if reimbursed by Broomfield.



Alternatives/Consequences if not Funded:

We anticipate complaints and requests to build the missing segment through the CIP.

Project Association:

Aspen Creek Landscaping.

Operating Budget Impact:

Once the improvements are constructed, the project will slightly increase operations and maintenance costs.

Funding Source: Sales and Use Tax

Prior Year Costs	2019 Actual	2020 Funding	2021 Funding	2022 Funding	
0	0	0	191,000	0	
2023 Funding	2024 Funding	2025 Funding	Future Needs		Total Project Cost
0	0	0	0		191,000



City and County of Broomfield 2021 Capital Improvement Projects

Transportation System Projects

Project Name: **Broadlands Lane - Troon Circle West to Muirfield Circle West Reconstruction** Project #: 21P0036

Project Description:

Total Project Cost: \$675,036

Reconstruct Broadlands Lane from Troon Circle west to Muirfield Circle west.

Background and Justification:

Streets Services has been mitigating this road since 2010, The subgrade continues to cause issues with drainage with both the road and the curb and gutter. Residents have expressed concern with the safety of driving on the road, as well as failures with the curb and gutter abutting their properties on a recurring basis.

Problem to be Solved and/or Benefit to Citizens:

This issue affects twenty-six homes with driveways connected to the road.

Alternatives/Consequences if not Funded:

Continue to mitigate the road due to subgrade failures.

Project Association:

None

Operating Budget Impact:

Once reconstructed, street services would preserve the road as needed according to our pavement preservation program.



Funding Source: Sales and Use Tax

Prior Year Costs	2019 Actual	2020 Funding	2021 Funding	2022 Funding
0	0	0	675,036	0
2023 Funding	2024 Funding	2025 Funding	Future Needs	Total Project Cost
0	0	0	0	675,036



City and County of Broomfield 2021 Capital Improvement Projects

Transportation System Projects

Project Name: County Commons - Roundabout

Project #: 21M0032

Project Description:

Total Project Cost: \$225,000

Reconfiguring and widening the medians entering and exiting the roundabout and removing the apron around the center landscaping.

Background and Justification:

Broomfield County Commons Park was constructed in 2002 and opened in 2003 when the centralized roundabout was put into service at that time. Since the first year it was open, general vehicle traffic has periodically traveled outside and over the curb lines, rutted irrigated turf, and damaged the irrigation. Broomfield snow control operations and maintenance vehicles have impacted and broken the delineation islands. Annual maintenance funds have been used to fix the damaged areas on a continuing basis.

Problem to be Solved and/or Benefit to Citizens:

Reduce annual maintenance funds used to fix the repeatedly damaged areas.

Alternatives/Consequences if not Funded:

Continue to allow further damage to the area that would be required to be fixed using annual maintenance funds.

Project Association:

None

Operating Budget Impact:

None anticipated



Funding Source: Sales and Use Tax

Prior Year Costs	2019 Actual	2020 Funding	2021 Funding	2022 Funding
0	0	0	225,000	0
2023 Funding	2024 Funding	2025 Funding	Future Needs	Total Project Cost
0	0	0	0	225,000



City and County of Broomfield 2021 Capital Improvement Projects

Transportation System Projects

Project Name: **East 1st Avenue at Sheridan Boulevard - Intersection Improvements - Turn Lane** Project #: 10D0049

Project Description:

Total Project Cost: \$557,703

This project will widen eastbound East 1st Avenue at the Sheridan Boulevard intersection to allow for two left-turn lanes, a through lane, and a right-turn lane. Preliminary design was funded in 2012.

Background and Justification:

This project was created to alleviate traffic backups along East 1st Avenue in the Broomfield Town Center Shopping Center.

Problem to be Solved and/or Benefit to Citizens:

This project will reduce traffic build up at peak a.m. and p.m. times.

Alternatives/Consequences if not Funded:

Defer the project.

Project Association:

None

Operating Budget Impact:

Once design is complete, budget impacts will be determined.



Funding Source: Sales and Use Tax

Prior Year Costs	2019 Actual	2020 Funding	2021 Funding	2022 Funding	
53,754	3,606	25,135	475,208	0	
2023 Funding	2024 Funding	2025 Funding	Future Needs	Total Project Cost	
0	0	0	0	557,703	



City and County of Broomfield 2021 Capital Improvement Projects

Transportation System Projects

Project Name: **Eldorado Boulevard and Interlocken Boulevard Traffic Signal** Project #: 21Q0005

Project Description:

Total Project Cost: \$506,485

Installation of a Traffic Signal at intersection of Eldorado Boulevard and Interlocken Boulevard.

Background and Justification:

The intersection meets traffic signal warrants as determined by the Manual on Uniform Traffic Control Devices in order to be considered for traffic signal installation. Increases in residential and office complex development in the area has resulted in increased traffic volumes and pedestrian usage at the intersection, justifying traffic signal installation.

Problem to be Solved and/or Benefit to Citizens:

This project fits in with Broomfield’s Comprehensive Plan and/or Council Priorities. To help with safe and efficient traffic flow in Broomfield.

Alternatives/Consequences if not Funded:

A roundabout was considered at the intersection. However, because of the ROW required affecting adjacent businesses it was dropped from consideration. If a traffic signal is not installed, the Level of Service at the intersection will continue to decrease, possibly resulting in additional accidents.



Project Association:

None

Operating Budget Impact:

This project will require ongoing regular operating expenses for maintenance with our Public Works

Funding Source: Sales and Use Tax

Prior Year Costs	2019 Actual	2020 Funding	2021 Funding	2022 Funding
0	0	0	506,485	0
2023 Funding	2024 Funding	2025 Funding	Future Needs	Total Project Cost
0	0	0	0	506,485



City and County of Broomfield 2021 Capital Improvement Projects

Trail System Projects

Project Name: Industrial Lane Trail - Phase 2

Project #: 21P0037

Project Description:

Total Project Cost: \$2,682,500

This CIP project request is for Phase 2 to complete the 12-foot concrete trail from the East Park Underpass to Flatiron Crossing.

Background and Justification:

The project design has been approved by the DRCOG Subregional (Broomfield) Forum for the 2020-2023 TIPP funding cycle. This request is associated with the Industrial Lane Bike Lane Sidewalk project #17K0002. That project was planned to construct a 10-foot concrete trail from Nickel Street to the East Park Underpass at US 36 and to add bike lanes from the East Park Underpass to Flatiron Crossing. The entire 12-foot trail could not be constructed under the original budget of the Industrial Lane Bike Lane and Sidewalk project. As originally contemplated, the project was divided into phases. Phase 1 is from Nickel Street to the East Park Underpass and Phase 2 is from the East Park Underpass to Flatiron Crossing Drive. Phase 1 has continued to move forward under the Industrial lane Bike Lane and Sidewalk project.

Problem to be Solved and/or Benefit to Citizens:

Create safe pedestrian and bicycle access along Industrial Lane, increase accessibility to the US 36 Bikeway and the new pedestrian bridge, and to provide safe access from the developing 96th Street neighborhood to existing neighborhoods and commercial areas in Broomfield.

Alternatives/Consequences if not Funded:

The original project scope of adding asphalt to accommodate a bike lane is feasible but was not the desired option based on the public feedback.

Project Association:

Phase 1 - 17K0002.

Operating Budget Impact:

Parks will need to maintain the approx. one mile trail including landscaping and snow removal.



Funding Source: Sales and Use Tax

Prior Year Costs	2019 Actual	2020 Funding	2021 Funding	2022 Funding
0	0	0	767,500	1,915,000
2023 Funding	2024 Funding	2025 Funding	Future Needs	Total Project Cost
0	0	0	0	2,682,500



City and County of Broomfield 2021 Capital Improvement Projects

Transportation System Projects

Project Name: **Interlocken/Flatiron Crossing - Directional Monuments** Project #: 18M0029

Project Description:

Total Project Cost: \$44,730

Currently the City and County of Broomfield is responsible for the maintenance of 18 monument signs in the Flatiron Crossing / Interlocken area. These signs are unique and follow different standards and specifications than the rest of the city.

Background and Justification:

The signs were last reconditioned in 2007 and currently are display signs of weather related wear such as fading and color deterioration.

Problem to be Solved and/or Benefit to Citizens:

These monuments are essential to identifying, directing, and guiding the general traffic to their destinations.

Alternatives/Consequences if not Funded:

The signs continue to deteriorate and we will receive complaints about their illegible message information.

Project Association:

None

Operating Budget Impact:

None Anticipated



Funding Source: Sales and Use Tax

Prior Year Costs	2019 Actual	2020 Funding	2021 Funding	2022 Funding
0	0	0	44,730	0
2023 Funding	2024 Funding	2025 Funding	Future Needs	Total Project Cost
0	0	0	0	44,730



City and County of Broomfield 2021 Capital Improvement Projects

Transportation System Projects

Project Name: **Lowell Blvd - Indian Peaks Blvd - Guard Rail/Fence Repair**

Project #: 20P0038

Project Description:

Total Project Cost: \$202,000

Guard rail and fence repair at Lowell Blvd and Indian Peaks Blvd.

Background and Justification:

The condition of the guard rail and fence has severe facil rust. Damage caused from exposure to winter time deicer and year-round moisture. These structures were installed in 2007.

Problem to be Solved and/or Benefit to Citizens:

Assure safe travel for motorists, and continued safety for the pedestrians.

Alternatives/Consequences if not Funded:

The guardrail will further deteriorate, and the protective barriers would no longer provide adequate protection.

Project Association:

None

Operating Budget Impact:

None



Funding Source: Sales and Use Tax

Prior Year Costs	2019 Actual	2020 Funding	2021 Funding	2022 Funding
0	0	0	202,000	0
2023 Funding	2024 Funding	2025 Funding	Future Needs	Total Project Cost
0	0	0	0	202,000



City and County of Broomfield 2021 Capital Improvement Projects

Transportation System Projects

Project Name: Nickel Street and Industrial Ln - Intersection Improvements

Project #: 19M0030

Project Description:

Total Project Cost: \$1,268,000

The project will improve the Industrial Lane and Commerce Street intersection by adding synchronized traffic signals, a left turn at NB Commerce St, right turn at EB Industrial Ln and connect bike and pedestrian safety improvements at Nickel St.

Background and Justification:

The project design has been approved by the DRCOG Subregional (Broomfield) Forum for the 2020-2023 TIP funding cycle. The proposed reimbursement amount is \$320,000 of the \$400,000 proposed design budget. This budget update reflects some additional cost for meeting federal project requirements. After CCOB completed a stop sign study at the intersection of Nickel St. and Industrial Ln., it was determined that this location warranted a traffic signal.

Problem to be Solved and/or Benefit to Citizens:

A traffic signal would increase safety for motor vehicles as well as bicycles that will use the future bike lane along Industrial Lane. The relocation of the tree branch recycle facility will create additional land that could accommodate a roundabout. Staff requested a consultant create a concept plan and determined a roundabout could work in this location. Unfortunately, there were queuing issues related to the railroad tracks. BNSF would not likely approve the roundabout near the railroad without signals. The use of both signals and a roundabout was not efficient. A new plan was developed by a local expert in traffic signal design and railroad crossings.



Alternatives/Consequences if not Funded:

The roundabout alternative is not viable because of the close proximity to the railroad. Roundabouts can cause queuing issues across the railroad tracks. Solving the queuing problem would likely require a traffic signal. It was determined a standard signal design would be more appropriate. If a signal is not installed the motorist will continue to experience a higher risk of collision.

Project Association:

Industrial Lane and Nickel Street.

Operating Budget Impact:

Installation of a traffic signal will impact the operating budget of Public Works - Streets as it will require periodic inspection and maintenance.

Funding Source: Sales and Use Tax

Prior Year Costs	2019 Actual	2020 Funding	2021 Funding	2022 Funding	
0	0	0	400,000	868,000	
2023 Funding	2024 Funding	2025 Funding	Future Needs	Total Project Cost	
0	0	0	0	1,268,000	



City and County of Broomfield 2021 Capital Improvement Projects

Transportation System Projects

Project Name: SH 128 and US 36 - Bikeway Connection

Project #: 18M0022

Project Description:

Total Project Cost: \$437,456

A 12ft wide concrete bike trail connection from SH-128 westbound to the US 36 bikeway at approximately mile marker 10.25.

Background and Justification:

Presently, there is a connection from eastbound SH-128 to the US 36 bikeway. For a west bound cyclist to reach this, they either make a left turn at Destination Drive requiring them to cross 4 lanes of traffic with no signal or they can continue out of direction to the signal at Wadsworth Parkway (this is 4000ft out of direction of travel).

Problem to be Solved and/or Benefit to Citizens:

Safer bike route at SH-128 and US 36.

Alternatives/Consequences if not Funded:

Cyclists will continue to use the nearest entrances/exits to get on and off the bikeway. Increased traffic will make the left turn at Destination Drive an increased safety issue.

Project Association:

None

Operating Budget Impact:

Periodic inspection and maintenance by the Public Works Streets Division.



Funding Source: Sales and Use Tax

Prior Year Costs	2019 Actual	2020 Funding	2021 Funding	2022 Funding	
0	30,747	36,709	370,000	0	
2023 Funding	2024 Funding	2025 Funding	Future Needs	Total Project Cost	
0	0	0	0	437,456	



City and County of Broomfield 2021 Capital Improvement Projects

Transportation System Projects

Project Name: **Sidewalk - 120th Avenue (local) - Pedestrian and Roadway Improvements**

Project #: 18M0027

Project Description:

Total Project Cost: \$1,401,510

The improvements include acquisition of right-of-way, storm sewer and storm inlets, and curb and gutter in order to construct the sidewalk. Additionally, the overhead power may need to be relocated.

Background and Justification:

Broomfield should consider if this area is a high priority to underground the power lines using Xcel Energy’s one percent fund (“undergrounding” fund). If overhead power is buried, free-standing street lights will need to be added. The request does not include landscaping, irrigation or water license fees. Costs could be reduced by attaching a sidewalk and minimizing right-of-way acquisition.

Problem to be Solved and/or Benefit to Citizens:

Broomfield received a resident request to add sidewalks along W. 120th Avenue (local). Pedestrian circulation is generally poor in the Original Broomfield area, particularly with the BNSF Railroad crossing at W. 120th Avenue and the new S.H 128 that is currently under construction. Sidewalks, and the associated roadway improvements will link to the proposed traffic signal at SH 128/120th Avenue and Upham Street, and will allow pedestrians to cross 120th Ave./US 287 and to access the new SH 128.



Alternatives/Consequences if not Funded:

The area’s roads, sidewalks, drainage, and streetlights will remain substandard.

Project Association:

This project could be completed concurrently with the W 120th Avenue Phase 2 Connection project to minimize successive construction zones for the residents and business in the area.

Operating Budget Impact:

It will impact the operating budget of the Public Works’ Streets Division and Utilities Division

Funding Source: Sales and Use Tax

Prior Year Costs	2019 Actual	2020 Funding	2021 Funding	2022 Funding
49,444	70,228	68,247	1,213,591	0
2023 Funding	2024 Funding	2025 Funding	Future Needs	Total Project Cost
0	0	0	0	1,401,510



City and County of Broomfield 2021 Capital Improvement Projects

Transportation System Projects

Project Name: US 287/120th Avenue Multimodal and Safety Study

Project #: 21P0007

Project Description:

Total Project Cost: \$60,000

The project will perform a traffic and multimodal capacity and safety evaluation of US 287 and 120th Avenue from US 287 loop ramps to Lowell Blvd through Broomfield

Background and Justification:

Due to the recent completion of the 120th Avenue Connection to Wadsworth Blvd & SH 128 there is a need to study and develop concepts to improve the US 287/120th Ave corridor from US 287 loop ramps to Lowell Blvd through Broomfield. The project design has been approved by the DRCOG Subregional (Broomfield) Forum for the 2020-2023 TIPP funding cycle. The proposed reimbursement amount is \$480,000 of the \$600,000 proposed budget. CDOT is also committed to contributing \$60,000.

Problem to be Solved and/or Benefit to Citizens:

The Project will seek to understand the impact of changing traffic patterns, multimodal capacity & safety. There also remain significant gaps in infrastructure for pedestrians and bicycles along the urbanized corridor that need to be addressed. Additionally, the corridor is identified as a potential Bus Rapid Transit (BRT) corridor in the 2014 Northwest Area Mobility Study (NAMS) should also look at options for providing enhanced transit facilities that increase the reliability of transit service operations. The corridor is identified in the RTD BRT Study as a candidate corridor. The 120th Ave. is identified as a candidate corridor for BRT service in the RTD BRT district-wide study that is in progress.



Alternatives/Consequences if not Funded:

Broomfield would lose the federal funding for the project.

Project Association:

None

Operating Budget Impact:

The improvements that result would have an impact.

Funding Source: Sales and Use Tax

Prior Year Costs	2019 Actual	2020 Funding	2021 Funding	2022 Funding
0	0	0	60,000	0
2023 Funding	2024 Funding	2025 Funding	Future Needs	Total Project Cost
0	0	0	0	60,000



City and County of Broomfield 2021 Capital Improvement Projects

Transportation System Projects

Project Name: **US 287/120th Avenue - Sidepath Infill & Transit Access Improvements** Project #: 21Q0040

Project Description:

Total Project Cost: \$2,500,000

The project improves safety for people walking, cycling and using transit along state highways in Broomfield, including US 287/120th Ave., SH121/Wadsworth Blvd., and CO 128.

Background and Justification:

These segments scored highly in the Pedestrian and Bicycle Assessment, US287/120th Ave also received many public comments in regard to safety and access for people walking and cycling. The project is anticipated to be submitted for a grant application for use of state funds through a new program from DRCOG funding opportunity for Urban Arterial Multimodal Safety. It is anticipated source of funds would be from the state. The grant requires a minimum 20% match, additional points may be scored for overmatch. The grant would be reimbursable to Broomfield if all criteria are met. The project must complete construction by June 1, 2024. The project request could be scaled back to one or two corridors. Project may also seek match from CDOT and/or request CDOT to lead project.

Problem to be Solved and/or Benefit to Citizens:

Improvements would complete critical missing sidewalk/sidepath gaps, improving ADA and transit access. Project may also include improvements to shoulders where they are inadequate to accommodate bicycles or transit as a jump lane.



Alternatives/Consequences if not Funded:

This is an opportunity to leverage state funds to support complete street elements for all road users along state highways in Broomfield and improve safety for all road users.

Project Association:

Sidewalks - 120th Ave - Main to Teller, SH 128 & US 36 Bikeway Connection, Sidewalk - Wadsworth to 116th Circle

Operating Budget Impact:

CDOT maintains facilities in their right of way.

Funding Source: Sales and Use Tax

Prior Year Costs	2019 Actual	2020 Funding	2021 Funding	2022 Funding
0	0	0	2,500,000	0
2023 Funding	2024 Funding	2025 Funding	Future Needs	Total Project Cost
0	0	0	0	2,500,000



City and County of Broomfield 2021 Capital Improvement Projects

Transportation System Projects

Project Name: **US 36 - Bikeway Interlocken East Park Safety Improvements**

Project #: 20P0049

Project Description:

Total Project Cost: \$93,500

Improve safety and access to/from the US 36 Bikeway in Interlocken East Park, primarily at the south side of the US 36 highway underpass to Industrial Lane & Midway Multipurpose Bridge.

Background and Justification:

The retaining wall on the south side of the underpass obstructs visibility and there is limited maneuver room for bicyclists traveling to/from the underpass and US 36 Bikeway. It is anticipated that there will be increased pedestrian and bicycling activity in the area when the new Midway Multiuse Bridge opens in 2020 and Industrial Lane Path is completed in 2021, increasing opportunity for conflicts.

Problem to be Solved and/or Benefit to Citizens:

Improve safety and access to/from the US 36 Bikeway in Interlocken East Park, primarily at the south side of the US 36 highway underpass to Industrial Lane & Midway Multipurpose Bridge.

Alternatives/Consequences if not Funded:

The project may look at alternatives such as modification of retaining wall or minor realignment of connector path over the drainage/culvert.

Project Association:

The project is associated with the impacts increased ped/bike activity due to the upcoming completion of Midway Pedestrian (Multiuse) Bridge and Industrial Lane Bikeway.



Operating Budget Impact:

None

Funding Source: Sales and Use Tax

Prior Year Costs	2019 Actual	2020 Funding	2021 Funding	2022 Funding
0	0	0	93,500	0
2023 Funding	2024 Funding	2025 Funding	Future Needs	Total Project Cost
0	0	0	0	93,500



City and County of Broomfield 2021 Capital Improvement Projects

Transportation System Projects

Project Name: W. 11th Ave Court Street Reconstruction

Project #: 21P0039

Project Description:

Total Project Cost: \$535,633

Reconstruct West 11th Avenue Court from Oak Cir South to W 11th Avenue Drive.

Background and Justification:

Streets services have been receiving recurring communication from residents expressing concern about the drainage of this segment of road, in particular, the sidewalk. One stretch of concern is between 3236 and 3206 W 11th Avenue Court. Streets Services met with CIP and the residents of the aforementioned properties, shot grades, and determined that ultimately the work would have to re-establish the high-point because of the lack of slope, which is somewhere around 0.5%, with multiple failures along the way that stop the water for long stretches, and affects three houses. The issue will not be resolved by simply replacing the concrete. There are also issues beyond this specific location; the sidewalk across the street was poured with a negative slope towards the houses causing problems with standing water on driveways/pathways, which is compounded because of the low percentage fall in grade along the road. This affects an additional three houses.

Problem to be Solved and/or Benefit to Citizens:

Streets Services has considered trying to mitigate the problem with the 25/75 Cost-Sharing Program and/or the Pavement Preservation Program. In order for either of these programs to effectively solve the issues, all affected residents would need to participate, which may not occur. In addition, that would still leave the outlying issues such as driveways, pathways and landscaping that may need to be fixed after the sidewalk is replaced.



Alternatives/Consequences if not Funded:

If this drainage issue is not resolved the asset will see further damage to the subgrade due to water standing on the sidewalk and road.

Project Association:

Could be combined with other street reconstruction projects.

Operating Budget Impact:

Reduced cost for maintenance.

Funding Source: Sales and Use Tax

Prior Year Costs	2019 Actual	2020 Funding	2021 Funding	2022 Funding
0	0	0	535,633	0
2023 Funding	2024 Funding	2025 Funding	Future Needs	Total Project Cost
0	0	0	0	535,633



City and County of Broomfield 2021 Capital Improvement Projects

Vehicles & Other Equipment

Project Name: Police - Time Division Multiple Access Radio System Upgrade (Broomfield's Share)

Project #: 20P0060

Project Description:

Total Project Cost: \$500,422

Upgrade of the Police Department's shared radio system as a result of capacity limitations experienced by BPD and partner agencies.

Background and Justification:

Broomfield PD currently enjoys a partnership with ADCOM, Federal Heights Police Department, and Thornton Police Department that provides emergency radio coverage to police and fire personnel.

In order to maintain the simulcast radio system, all the involved agencies are dependant upon the backbone of the radio structure, which is owned by ADCOM. This partnership was entered into in 2009 when Broomfield Police and the other agencies pooled efforts and resources towards a shared radio system. In 2018, ADCOM notified the partner agencies that they were experiencing capacity limitations on the shared system.

To add system capacity, only two options exist. Option number one would upgrade the system to utilize Time Division Multiple Access (TDMA). The second option would be to add equipment at each radio tower site (Broomfield has two), add equipment to the central radio site, add more radio repeaters and request additional radio frequencies from the FCC. After a critical review of the two options, ADCOM decided to utilize TDMA as the solution. The partner agencies supported this decision.

Problem to be Solved and/or Benefit to Citizens:

This upgrade would double radio channel capacity without adding equipment, infrastructure, and radio frequencies.

Alternatives/Consequences if not Funded:

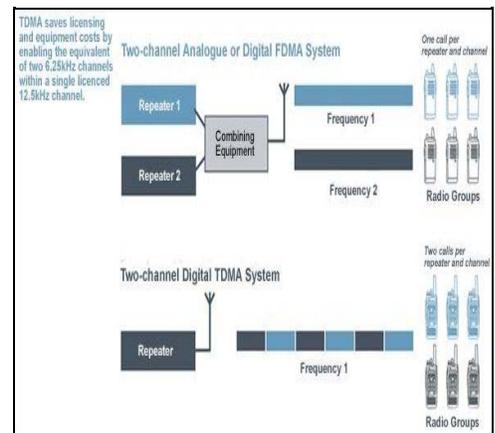
Failing to participate will render our radios unusable once system upgrades are completed by ADCOM.

Project Association:

None

Operating Budget Impact:

This will be a one-time expense with no ongoing costs.



Funding Source: Sales and Use Tax

Prior Year Costs	2019 Actual	2020 Funding	2021 Funding	2022 Funding
0	0	0	250,211	250,211
2023 Funding	2024 Funding	2025 Funding	Future Needs	Total Project Cost
0	0	0	0	500,422



City and County of Broomfield 2021 Capital Improvement Projects

Planning, Administration & Other Projects

Project Name: Civic Center - Vision Development

Project #: 06Z0079

Project Description:

Total Project Cost: \$827,098

The property located at the northeast corner of West 120th and Main Street is in the area referred to as Civic Center. This area has a master plan that was adopted in 2010 to provide mixed use of residential and commercial.

Background and Justification:

The property includes the previously purchased vacant large box store. The master plan redevelops the land use to a pedestrian friendly area with park land, small shops and retail, and meeting places. This phase of the project will assist in the design of the ultimate plan for development of the area by retaining multiple design firms and working with the input of a citizen task force.

Problem to be Solved and/or Benefit to Citizens:

The Civic Center development will reduce the number of vacant large box stores along 120th Avenue and provide an area for residents to shop and gather. The Civic Center will provide a gathering place for Broomfield residents to come and enjoy each other, restaurants, stores and other activities.

Alternatives/Consequences if not Funded:

Do not develop the Civic Center.

Project Association:

None

Operating Budget Impact:

None expected.



Funding Source: Sales and Use Tax

Prior Year Costs	2019 Actual	2020 Funding	2021 Funding	2022 Funding
111,316	215,782	0	500,000	0
2023 Funding	2024 Funding	2025 Funding	Future Needs	Total Project Cost
0	0	0	0	827,098



City and County of Broomfield 2021 Capital Improvement Projects

Water - Purchases and Reservoirs Projects

Project Name: **Siena Reservoir/Pump Station/Pipeline**

Project #: 15G0036

Project Description:

Total Project Cost: \$12,339,303

Construct a new pump station and pipeline to deliver water from Siena Reservoir to the Broomfield Water Treatment Plant by 2017. The proposed facilities would meet peak summer demands for the potable water system on an interim basis.

Background and Justification:

The scope of this project includes the design and construction of a new pump station with a capacity of 10 to 15 cfs, and 14,200 feet of pipeline. Broomfield Reservoir, with a 5,000 acre-feet capacity, was originally sized to (1) meet peak summer demands at build-out and (2) provide interim firming of Windy Gap supplies until Chimney Hollow Reservoir was constructed. The economic downturn in 2008 delayed the need to construct Broomfield Reservoir to meet the supply and peaking demands that were associated with new growth. On January 17, 2012, Broomfield staff presented a proposal at a Council Study Session to convert Siena Reservoir for use in the potable water system. The proposed pump station and pipeline improvements would effectively delay the need for adding additional peaking capacity until the 2025 to 2027 timeframe. The project would also include the sale of the Siena Reservoir property from the Water Reclamation Fund to the Water Fund in the amount of \$4 million.

Problem to be Solved and/or Benefit to Citizens:

Provide the necessary facilities to serve projected increases in peak summer water demand due to new development and growth.

Alternatives/Consequences if not Funded:

The existing water supply, treatment, and distribution facilities are adequately sized to meet current conditions. Additional water system capital improvements must be constructed in order to serve new growth. If these facilities are not constructed, then either future water license sales will need to be curtailed or suspended, mandatory summer water restrictions would need to be implemented, or Broomfield Reservoir would need to be constructed.



Project Association:

None

Operating Budget Impact:

The impact on the operating budget will be approximately \$50,000 per year. This cost includes the additional electricity for pumping and the maintenance of the equipment.

Funding Source: Utility License Fee

Prior Year Costs	2019 Actual	2020 Funding	2021 Funding	2022 Funding
3,839,303	0	1,500,000	7,000,000	0
2023 Funding	2024 Funding	2025 Funding	Future Needs	Total Project Cost
0	0	0	0	12,339,303



City and County of Broomfield 2021 Capital Improvement Projects

Water - Acquisition, Treatment, and Storage Projects

Project Name: **Baseline Water System Reimbursement**

Project #: 20Q0028

Project Description:

Total Project Cost: \$2,930,000

Broomfield is responsible for all water lines 16" in diameter or larger. The Baseline developer has proposed to construct these distribution lines and be reimbursed by Broomfield.

Background and Justification:

Broomfield is responsible for all water lines 16" in diameter or larger within the Baseline subdivision per the Managed Growth and Development Agreement.

Problem to be Solved and/or Benefit to Citizens:

The water distribution system is necessary for the Baseline development.

Alternatives/Consequences if not Funded:

None

Project Association:

None

Operating Budget Impact:

This is a reimbursement.



Funding Source: Utility License Fee

Prior Year Costs	2019 Actual	2020 Funding	2021 Funding	2022 Funding
0	0	830,000	2,100,000	0
2023 Funding	2024 Funding	2025 Funding	Future Needs	Total Project Cost
0	0	0	0	2,930,000



City and County of Broomfield 2021 Capital Improvement Projects

Water - Acquisition, Treatment, and Storage Projects

Project Name: **North Area Water System Improvements - Tank**

Project #: 21Q0019

Project Description:

Total Project Cost: \$13,250,000

This request is for the design and construction of a potable water storage tank and booster pump system to be located on Broomfield-owned property in Anthem Filing 24.

Background and Justification:

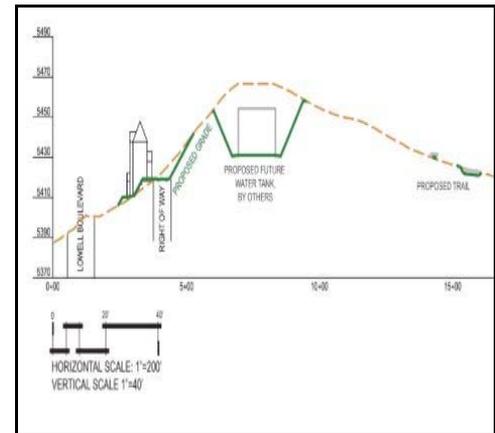
Broomfield’s water system model identifies capital improvements which will be needed as Broomfield develops. The model specifically focuses on the phased development of the areas north of W. 144th Avenue that are quickly developing.

Problem to be Solved and/or Benefit to Citizens:

Additional water storage is needed by approximately 2022 to serve north Broomfield and ensure adequate fire flows. A tract of land was dedicated to Broomfield with the platting of Anthem Filing 24 for the tank. Due to the necessary hydraulic grade elevation, the tank will require a booster pump system.

Alternatives/Consequences if not Funded:

If development continues without the necessary water infrastructure, there will be inadequate storage and supply for fire flows. Regular, peak hour usage, will result in inadequate water supply and pressures to the higher elevation properties.



Project Association:

None

Operating Budget Impact:

None

Funding Source: Utility License Fee

Prior Year Costs	2019 Actual	2020 Funding	2021 Funding	2022 Funding
0	0	0	1,000,000	12,250,000
2023 Funding	2024 Funding	2025 Funding	Future Needs	Total Project Cost
0	0	0	0	13,250,000



City and County of Broomfield 2021 Capital Improvement Projects

Water - Transmission Lines and Facilities Projects

Project Name: **136th Ave and Lowell Blvd - Water Main Replacement** Project #: 20P0030

Project Description:

Total Project Cost: \$723,900

Replacement of 20" water main on W. 136th Avenue from Lowell Blvd west 2,700 feet.

Background and Justification:

The 20" water main is an essential part of the Denver Water feed that fills the Carbon Road tanks and fulfills water demands throughout Broomfield. This stretch of transmission line starts at the Zuni Chlorine Station and continues along Midway Blvd west to Lowell Blvd, then north on Lowell Blvd to W. 136th Avenue, and continues west to the Carbon Road tanks. The pipe replacement is categorized as high-priority because of its size (20 inch), location (high-volume arterial roadway), number of breaks that have occurred, and extent of each repair. The 20" ductile iron pipe is susceptible to corrosion and deterioration and has failed five times from 2014 to 2019 and has increased in frequency with three breaks in the proposed replacement section in 2018, resulting in distribution disruption to water users.

Problem to be Solved and/or Benefit to Citizens:

This replacement has met the requirement criteria based on number of breaks (5+), age of pipe (47 years old), and pipe material (metallic). PVC is the recommended replacement because of its reliability and long lifespan.

Alternatives/Consequences if not Funded:

If unfunded, this section of line will continue to fail, accruing costs for the materials and labor, and impacting citizens while repairs are performed. Breaks on this section of 20" main during summer months can impact the ability to meet peak demands in the water system.

Project Association:

This request could be included as part of annual Waterline Replacement Project.

Operating Budget Impact:

None



Funding Source: Utility Service Charge

Prior Year Costs	2019 Actual	2020 Funding	2021 Funding	2022 Funding
0	0	0	723,900	0
2023 Funding	2024 Funding	2025 Funding	Future Needs	Total Project Cost
0	0	0	0	723,900



City and County of Broomfield 2021 Capital Improvement Projects

Water - Transmission Lines and Facilities Projects

Project Name: Mesa Zone - Booster Station

Project #: 18M0044

Project Description:

Total Project Cost: \$6,530,000

Build a secondary water booster station in the Mesa Zone. The Mesa Zone booster station will be sized to serve daily distribution pressure, flows, and fire flow protection to the Mesa and Walnut water distribution zones.

Background and Justification:

Broomfield owns and operates the existing Airport Pump Station, located east of Simms Street near Rocky Mountain Airport. This facility provides pressure to the Mesa and Walnut pressure zones of Broomfield’s potable water system service area. Presently, this area is a “closed” system and the only source of water pressure is the Airport Pump Station. In August 2016, the Airport Pump Station experienced a failure due to a complete loss of pressure to its service area. Fortunately, there was enough residual pressure within the distribution system to maintain minimal service during the outage. Extensive repairs were performed and normal operation resumed. This failure highlighted the vulnerability of the system that combined with growth in the service area emphasized the need for redundancy to maintain required levels of service to customers. Broomfield has identified a location for a redundant pump station, initially named the “Mesa Pump Station” which will serve as a back-up pressure source for the Mesa and Walnut pressure zones. Broomfield is currently consulting with Arcadis to perform a hydraulic analysis to determine performance criteria for the proposed future Mesa Pump Station.

Problem to be Solved and/or Benefit to Citizens:

Flows and fire flow protection to the Mesa and Walnut water distribution zones.

Alternatives/Consequences if not Funded:

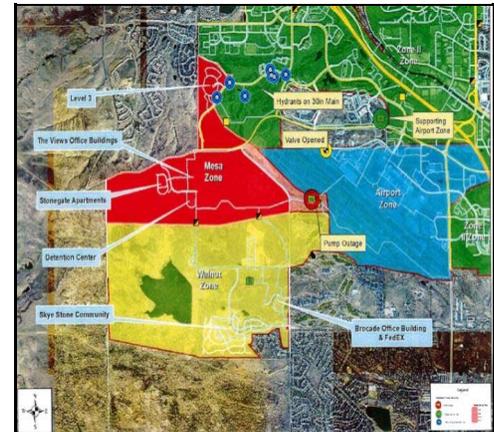
Any future failure at the Airport Pump Station will directly affect all customers in the Mesa and Walnut Zones with unexpected water outages and reduced fire protection.

Project Association:

None

Operating Budget Impact:

Operating budget will be impacted for gas and electric.



Funding Source: Utility License Fee

Prior Year Costs	2019 Actual	2020 Funding	2021 Funding	2022 Funding
273,065	33,590	0	223,345	6,000,000
2023 Funding	2024 Funding	2025 Funding	Future Needs	Total Project Cost
0	0	0	0	6,530,000



City and County of Broomfield 2021 Capital Improvement Projects

Water - Transmission Lines and Facilities Projects

Project Name: **Potable Water Sampling Stations - Citywide**

Project #: 18M0043

Project Description:

Total Project Cost: \$82,620

Water sampling stations to provide access for sampling in areas with high density multi-family housing (especially townhomes) that are not currently accessible.

Background and Justification:

The Safe Drinking Water Act requires that the potable water distribution system be sampled routinely for Total Coliform and E. Coli bacteria. It also requires that the monitoring plan include locations that provide good geographic coverage of the population served by the water treatment facility. Water suppliers generally have a choice of using existing water outlets or dedicated sampling stations. Broomfield has been using existing water outlets including outside wall faucets at private homes and kitchen faucets in businesses or public buildings. The biggest problems from using existing water outlets are:

1. Access (due to weather, time of day, day of week, nobody home)
2. Control (other uses of the outlets can cause unpredictability)
3. Reliability (when the supplier is actually inadvertently testing the plumbing of the sampling site and not just the supplier's system).
4. Sterilization techniques (usually "flaming" the outlet nozzle), which are not frequently welcomed by private owners
5. Increased susceptibility to advertent contamination from animals, insects, weather, etc.

Dedicated sampling stations are preferable because they solve the problems of access, control, reliability, external contamination, acceptance and practicality.

Problem to be Solved and/or Benefit to Citizens:

The program will install 20 stations per year based on priority ranking. A total of 100 stations are anticipated under current Safe Drinking Water Act regulations. This number will continue to increase with population growth.

Alternatives/Consequences if not Funded:

Continue using existing water outlets including outside wall faucets at private homes and kitchen faucets in businesses or public buildings, which are at greater risk of contamination.

Project Association:

None

Operating Budget Impact:

Increase of 10-20 hours/year for Utilities staff to maintain sampling stations and/or repair stations in the event of damage from freezing or vandalism.



Funding Source: Utility Service Charge

Prior Year Costs	2019 Actual	2020 Funding	2021 Funding	2022 Funding
18,620	13,338	18,662	16,000	16,000
2023 Funding	2024 Funding	2025 Funding	Future Needs	Total Project Cost
0	0	0	0	82,620



City and County of Broomfield 2021 Capital Improvement Projects

Water - Transmission Lines and Facilities Projects

Project Name: **Town Center/Chase Street - Water Distribution Loop**

Project #: 19N0007

Project Description:

Total Project Cost: \$242,000

Engineering, design, and installation of 500 feet of 8" water distribution main from East 1st Avenue (Town Center) to Chase Street.

Background and Justification:

Initially the Chase Street water line served a bank and fire hydrant protection along this section. Currently it serves a nursing home, bank, major car wash, auto store and a brewery. Potential problems arise since there is no secondary feed or "looping" of the distribution system. Any operations and maintenance (water breaks and valve repairs) by the Utility Division requires shutting down the main, which puts all existing businesses out of water. A majority of the City and County of Broomfields water distribution system has secondary feeds and all new design and construction reviews require secondary feeds for future development.

Problem to be Solved and/or Benefit to Citizens:

Adding a second connection will improve and loop the water distribution system and allow sections of this water main to be isolated so that these businesses will not be impacted when a shut-down is necessary.

Alternatives/Consequences if not Funded:

Potential water or service outages.

Project Association:

An interconnect with the City of Westminster requiring an intergovernmental agreement (IGA). Interconnections provide a second feed only during emergencies.

Operating Budget Impact:

None



Funding Source: Utility Service Charge

Prior Year Costs	2019 Actual	2020 Funding	2021 Funding	2022 Funding	
0	838	22,292	218,870	0	
2023 Funding	2024 Funding	2025 Funding	Future Needs	Total Project Cost	
0	0	0	0	242,000	



City and County of Broomfield 2021 Capital Improvement Projects

Utilities Planning, Administration & Other Projects

Project Name: **Marshall Water Rights Change of Use**

Project #: 20P0056

Project Description:

Total Project Cost: \$1,155,000

This CIP request would cover the legal and engineering expenses associated with a change of use case.

Background and Justification:

The City and County of Broomfield owns 150.57 shares of the Farmer’s Reservoir and Irrigation Company Marshall Division water rights. These water rights have historically been used for pond level maintenance and irrigation. In order to be used for municipal purposes, these water rights need to go through a legal change of use case. Once the water rights are changed to incorporate municipal use, they can be used to fill ponds and reservoirs within the city (Tom Frost, Markel’s Pond, the future Civic Center Pond and Siena Reservoir). If the change application is filed in court by December 31, 2019, costs associated with the change case would likely occur over a three year period (2020 - 2022). Historically, the Marshall water rights have been used for irrigation and pond level maintenance within Broomfield. Recently, the State of Colorado Division of Water Resources has increased enforcement on pond level maintenance as an illegal use for water rights authorized for irrigation if the water does not flow through the pond within 72 hours (72 Hour Rule). In order to be able to fully utilize Broomfield’s 150.57 Marshall shares, approximately 465.82 acre-feet, these water rights need to go through a legal change of use case.

Problem to be Solved and/or Benefit to Citizens:

Once the water rights are changed to incorporate municipal use, they can be used to fill ponds and reservoirs within the city (Tom Frost, Markel’s Pond, the future Civic Center Pond and Siena Reservoir).

Alternatives/Consequences if not Funded:

Broomfield will no longer be able to use the Marshall water rights for pond level maintenance. The Utilities and Water Resources Divisions would need to coordinate on how to construct and fund the necessary infrastructure and/or operations to provide municipal water to fill Broomfield ponds (Tom Frost, Markel’s and the future Civic Center Pond) and Siena Reservoir.



Project Association:

0AZ0040, 0AZ0003 for Engineering and Legal Services

Operating Budget Impact:

None

Funding Source: Utility Service Charge

Prior Year Costs	2019 Actual	2020 Funding	2021 Funding	2022 Funding
0	0	355,000	400,000	400,000
2023 Funding	2024 Funding	2025 Funding	Future Needs	Total Project Cost
0	0	0	0	1,155,000



City and County of Broomfield 2021 Capital Improvement Projects

Reuse Water - Distribution - Lines and Facilities Projects

Project Name: **Utilities Network Infrastructure**

Project #: 18N0031

Project Description:

Total Project Cost: \$2,748,850

This request supports adding secondary path connections to the primary facilities and bringing fiber to the lift/pump stations.

Background and Justification:

All primary facilities(i.e treatment plants) currently have a single fiber connection with lift/pump stations limited to a single radio connection. As the SCADA equipment is modernized, there will be an increased demand for data throughput as well as redundant connections to minimize the potential for loss of connectivity to these critical assets. Loss of communication can result in service outages which directly impact utility customers.The additional capability will also allow the City and County to continue to make improvements to the SCADA system without limitations to data communications.

Problem to be Solved and/or Benefit to Citizens:

This project will increase the overall reliability and redundancy of the utility systems.

Alternatives/Consequences if not Funded:

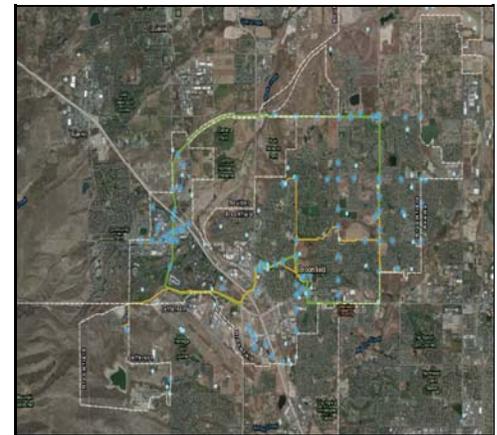
Continue to operate at risk of losing access and control of the SCADA system.

Project Association:

This project should be matched up with other improvement or expansion projects that involve digging or boring.

Operating Budget Impact:

Maintenance and emergency repair services will be required to support the conduit and fiber assets.



Funding Source: Utility Service Charge

Prior Year Costs	2019 Actual	2020 Funding	2021 Funding	2022 Funding
0	0	1,748,850	500,000	500,000
2023 Funding	2024 Funding	2025 Funding	Future Needs	Total Project Cost
0	0	0	0	2,748,850



City and County of Broomfield 2021 Capital Improvement Projects

Sewer - Stormwater

Project Name: Broadlands Lane and Lowell - Drainage Channel Improvements

Project #: 18N0013

Project Description:

Total Project Cost: \$170,000

This project is to conduct a study, design and implement correction of drainage issues occurring at channel located south of Broadlands Lane and Lowell Blvd.

Background and Justification:

In 2019, Broomfield acquired a study from a consultant to consider alternatives and costs to correct drainage issues occurring at the Quail Creek underpass at Lowell Blvd. (south of Broadlands Lane). This request is Part, to design and implement a combination of two of the proposed alternatives (Alternatives 2 and 4). For many years, Park Services working in conjunction with the Utility Division has responded to numerous calls of drainage backups in the pedestrian box culvert located underneath Lowell Boulevard and has closed the pedestrian underpass for weeks at a time. Recently, pedestrian underpass was closed from November 25, 2017 to January 11, 2018 until temporary repairs were completed to allow for underpass to be opened. In December 2017 and January 2018, there were approximately 100 staff hours associated with the drainage issue. During camering the line, it was discovered that the pipe was pulling apart in some locations, flow was irregular and the pipe outlet was not flowing downstream but opposite direction of required flow.

Problem to be Solved and/or Benefit to Citizens:

When constructed the solution will enable pumping of any stormwater entering the trail side of the box culvert and promote more efficient gravity flow from the two existing grate inlets located at either end of the trail cell of the box culvert.

Alternatives/Consequences if not Funded:

Continue to allocate staff to safely make it passable for residents that use underpass under Lowell Blvd. to travel from one side to other side.

Project Association:

None

Operating Budget Impact:

General maintenance and channel maintenance.



Funding Source: Utility Service Charge

Prior Year Costs	2019 Actual	2020 Funding	2021 Funding	2022 Funding
0	21,434	33,566	115,000	0
2023 Funding	2024 Funding	2025 Funding	Future Needs	Total Project Cost
0	0	0	0	170,000



City and County of Broomfield 2021 Capital Improvement Projects

Sewer - Stormwater

Project Name: City Park Channel - Midway Park Modifications

Project #: 16K0052

Project Description:

Total Project Cost: \$1,510,000

Updates and modifications for projects 16K0052 - North Midway Channel at Midway Boulevard, 18M0042 - Midway Park - Concrete Channel Replacements, and Z0394 - Midway Pond Dredging.

Background and Justification:

The culverts under US 287 and Midway Boulevard have deteriorated, compromising the integrity of the roadway above. The culverts need to be repaired with a structural liner or replaced. The channel upstream and downstream of Midway Boulevard is a boulder-lined channel with a concrete bottom. The channel has sunk in several areas, causing standing water and tripping hazards. The concrete trickle channel and several sections of boulders will need to be repaired and replaced.

Problem to be Solved and/or Benefit to Citizens:

The City Park Channel through Midway Park is eligible for maintenance by the Urban Drainage and Flood Control District (UDFCD). It is recommended that these projects be combined into a single maintenance project to be managed and funded at 50% by UDFCD over several years (2019-2023). Midway Pond dredging should be completed concurrently with the channel and culvert improvements.



Alternatives/Consequences if not Funded:

US 287 and Midway could collapse if the culverts fail and collapse under the roadway, similar to the damage experienced on Indiana Blvd in 2016. The open channel through the park will continue to shift and collapse in areas if not improved, causing safety issues.

Project Association:

Combining 3 existing projects to maximize funding and sequence the construction logically.

Operating Budget Impact:

These maintenance repairs will reduce future maintenance activities.

Funding Source: Utility Service Charge

Prior Year Costs	2019 Actual	2020 Funding	2021 Funding	2022 Funding
0	238,470	0	250,000	771,530
2023 Funding	2024 Funding	2025 Funding	Future Needs	Total Project Cost
250,000	0	0	0	1,510,000



City and County of Broomfield 2021 Capital Improvement Projects

Sewer - Stormwater

Project Name: **Community Ditch - 16th Ave. Culvert Replacement**

Project #: 21M0038

Project Description:

Total Project Cost: \$76,000

Replace 52' galvanized culvert pipe.

Background and Justification:

AYRES Associates comments: Heavy corrosion with section loss along the entire length from the waterline down. AYRES report is attached to this request.

Problem to be Solved and/or Benefit to Citizens:

Replacing the pipe will improve flow through the channel and eliminate sediment buildup and erosion.

Alternatives/Consequences if not Funded:

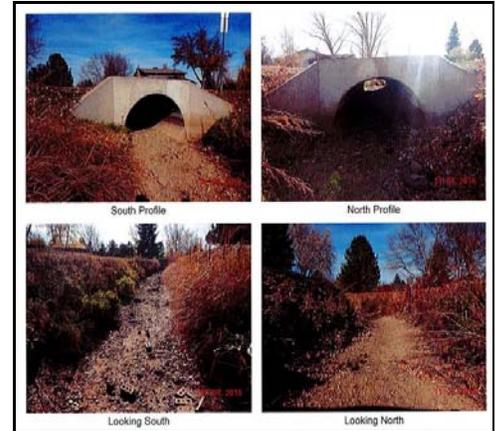
Continued erosion to the pipe will cause cavitation that will cause the road surface to fail.

Project Association:

None

Operating Budget Impact:

None Anticipated



Funding Source: Utility Service Charge

Prior Year Costs	2019 Actual	2020 Funding	2021 Funding	2022 Funding
0	0	0	76,000	0
2023 Funding	2024 Funding	2025 Funding	Future Needs	Total Project Cost
0	0	0	0	76,000



City and County of Broomfield 2021 Capital Improvement Projects

Sewer - Stormwater

Project Name: **Community Ditch - St. Andrews Pipe Replacement**

Project #: 21M0041

Project Description:

Total Project Cost: \$109,445

Replace the RCP pipe with CMP pipe and seal the cracks in the headwall.

Background and Justification:

AYRES Associates comments: Heavy corrosion with section loss along the entire length of the pipe from the water line down. Missing brick on the bridge railing and vertical cracks of up to 1/8 inch between the wingwall and the headwall. Replacing the pipe will allow better flow and keep the road from cavitating.

Problem to be Solved and/or Benefit to Citizens:

Repairing the cracks in the wing wall area will prevent further damage to the concrete structure.

Alternatives/Consequences if not Funded:

The galvanized pipe will continue to corrode which will collapse then the roadway will fail.

Project Association:

None

Operating Budget Impact:

None Anticipated



Funding Source: Utility Service Charge

Prior Year Costs	2019 Actual	2020 Funding	2021 Funding	2022 Funding	
0	0	0	109,445	0	
2023 Funding	2024 Funding	2025 Funding	Future Needs	Total Project Cost	
0	0	0	0	109,445	



City and County of Broomfield 2021 Capital Improvement Projects

Sewer - Stormwater

Project Name: **Main Street and Miramonte Blvd - Drainage Improvement**

Project #: 19J0019

Project Description:

Total Project Cost: \$150,000

The condition of the cross pan and surrounding asphalt continues to fail due to the amount of water that flows from north to south along Main Street year-round.

Background and Justification:

Removing the cross pan and adding storm inlets on the north and south side of Miramonte could help reduce road damage caused by water and ice. This project also includes the repair of the concrete curb and gutter and ADA ramp.

Problem to be Solved and/or Benefit to Citizens:

This project will help eliminate potholing, concrete damage, and pedestrian slip/trip hazards due to standing water and ice.

Alternatives/Consequences if not Funded:

Continue making weekly repairs to the street and concrete drain pan.

Project Association:

None

Operating Budget Impact:

This project could reduce maintenance costs due to reduced repair time.



Funding Source: Utility Service Charge

Prior Year Costs	2019 Actual	2020 Funding	2021 Funding	2022 Funding
0	0	0	150,000	0
2023 Funding	2024 Funding	2025 Funding	Future Needs	Total Project Cost
0	0	0	0	150,000



City and County of Broomfield 2021 Capital Improvement Projects

Sewer - Stormwater

Project Name: Nissen Channel - Drainage Improvements Country Vista to Big Dry Creek (Broomfield Match (50%)) **Project #:** 16H0050

Project Description: **Total Project Cost: \$3,340,000**

Matching funds for design and construction of Nissen Channel Improvement project for the channel from Tennyson Street (E of Walmart) to just upstream (west) of Lowell.

Background and Justification:

Mills collected as part of Broomfield residents' property taxes fund Mile High Flood District (MHFD) (previously called the Urban Drainage and Flood Control District (UDFCD)) projects with a match from the local government for all capital projects (defined by MHFD as projects which increase flood water conveyance). The Nissen Channel Improvement project is part of a multi-year capital project with the MHFD matching funds for design and construction of improvement for the channel from Tennyson Street (east of Walmart) to just upstream (west) of Lowell Blvd. An annual IGA committing these funds is required. The area between these limits currently consists of a narrow channel and wide floodplain which impacts businesses, undeveloped land, and overtops Perry Street.

Problem to be Solved and/or Benefit to Citizens:

The project will design channel improvements, identify and acquire easements needed for improvements, obtain permitting (including U.S. Army Corps of Engineers 404 permitting), and construct improvements.

Alternatives/Consequences if not Funded:

Properties along the Nissen Channel corridor will remain in the floodplain and Perry Street will continue to overtop in large rain events. Due to channel work and vegetative impacts, it will be difficult for to permit developer driven improvements.

Project Association:

A trail along this corridor and developer constructed drainage improvements in Tennyson Way will be coordinated with this work.

Operating Budget Impact:

These channel improvements will be eligible for UDFCD maintenance assistance.



Funding Source: Utility License Fee

Prior Year Costs	2019 Actual	2020 Funding	2021 Funding	2022 Funding
780,000	270,000	270,000	830,000	580,000
2023 Funding	2024 Funding	2025 Funding	Future Needs	Total Project Cost
610,000	0	0	0	3,340,000



City and County of Broomfield 2021 Capital Improvement Projects

Sewer - Stormwater

Project Name: **Plaster Reservoir Dredging and Habitat Improvements** Project #: 20Z0380

Project Description:

Total Project Cost: \$250,000

The 2012 Reservoir Dredging Needs Assessment recommended improvements to Plaster Reservoir to manage algae blooms and maintain the ecological value of the reservoir.

Background and Justification:

The improvements include dredging part of the reservoir and planting additional trees and shrubs along the south shoreline and golf course.

Problem to be Solved and/or Benefit to Citizens:

The habitat around Plaster Reservoir enhances its ecological value and is generally in good shape. This habitat should continue to be managed to control noxious and invasive species. Additional tree and shrub plantings in gaps along the south shoreline and golf course would increase screening of waterfowl from human activity around the reservoir. The pond should continue to be managed to minimize algae blooms. Dredging one or more areas in the reservoir to a depth of 6 feet or greater would improve the ability of the reservoir to support fish.



Alternatives/Consequences if not Funded:

Funding could be delayed until the following year.

Project Association:

None

Operating Budget Impact:

None

Funding Source: Utility Service Charge

Prior Year Costs	2019 Actual	2020 Funding	2021 Funding	2022 Funding	
0	0	50,000	200,000	0	
2023 Funding	2024 Funding	2025 Funding	Future Needs	Total Project Cost	
0	0	0	0	250,000	



City and County of Broomfield 2021 Capital Improvement Projects

Sewer - Treatment Facilities Projects

Project Name: **Wastewater Digester #2 Piping Repair and Improvements**

Project #: 19P0029

Project Description:

Total Project Cost: \$360,500

Digester #2 is out of service due to the failure of the digester overflow piping, fitting and overflow box.

Background and Justification:

The digester was originally built in 1954. The overflow piping was updated in 1986. The failures are a direct result of hydrogen sulfide corrosion and age. The Wastewater Reclamation Facility (WWRF) utilizes anaerobic digestion technology as part of the wastewater treatment process. Currently, the WWRF uses three anaerobic digesters for meeting the wastewater solids treatment demands. Since the failure of digester #2, and overloading of digester #3, the overall digestion capacity has been reduced by 51%. This operational change is increasing solids dewatering and processing costs by an estimate of \$20,600 per year. In addition, it prevents the WWRF from producing enough renewable energy to use it as a fuel source.

Problem to be Solved and/or Benefit to Citizens:

In addition to the cost savings stated above, the digestion process converts the organic material into a renewable energy source (i.e. methane) which may be used as a substitute to natural gas for providing the fuel for heating the digesters. Approximately 40% to 60% of the organic solids are converted to gas.



Alternatives/Consequences if not Funded:

Continue to operate under the current reduction of digester capacity resulting in an increased cost of processing/dewatering and composting. In addition, the pH of digester #3 is averaging approximately 5.0. The lower pH has increased the hydrogen sulfide gas content which causes premature equipment failures due to increased corrosion.

Project Association:

None

Operating Budget Impact:

No additional maintenance/operating expenses for on-going operations.

Funding Source: Utility Service Charge

Prior Year Costs	2019 Actual	2020 Funding	2021 Funding	2022 Funding
0	0	0	360,500	0
2023 Funding	2024 Funding	2025 Funding	Future Needs	Total Project Cost
0	0	0	0	360,500



City and County of Broomfield 2021 Capital Improvement Projects

Sewer - Treatment Facilities Projects

Project Name: **Wastewater Treatment Facility - Centrate Storage and Equalization** Project #: 21Q0011

Project Description:

Total Project Cost: \$3,630,000

The purpose of this project is to expand solids dewatering centrate storage and equalize the return of ammonia-laden sidestream flow back to the liquid treatment process in order to optimize nutrient treatment.

Background and Justification:

The wastewater treatment facility is required to remove the nutrients (nitrogen and phosphorus) from the incoming wastewater in order to meet the new and more restrictive wastewater discharge permit issued in January 2020. The new permit requires the wastewater treatment facility to treat and remove Nitrogen, ammonia, Total inorganic nitrogen and Total phosphorus. The existing centrate holding tank was designed in 2000 prior to the development of the new and more restrictive wastewater treatment standards. The current centrate holding tank has a capacity of approximate 50,000 gallons and is too small to provide the degree of equalization needed to optimize nitrification and denitrification in the liquid stream treatment processes.

Problem to be Solved and/or Benefit to Citizens:

The East Overflow Basin will be renovated so it would serve as an expanded centrate basin with a capacity of approximately 700,000 gallons. The tank would be plumbed so it retains the ability to provide overflow storage for primary effluent and digested sludge.



Alternatives/Consequences if not Funded:

Based on the data provided, sidestream treatment is not an option for Broomfield.

Project Association:

An option is to combine with the aeration blower and air distribution enhancement.

Operating Budget Impact:

None

Funding Source: Utility License Fee

Prior Year Costs	2019 Actual	2020 Funding	2021 Funding	2022 Funding
0	0	0	3,630,000	0
2023 Funding	2024 Funding	2025 Funding	Future Needs	Total Project Cost
0	0	0	0	3,630,000



City and County of Broomfield 2021 Capital Improvement Projects

Sewer - Treatment Facilities Projects

Project Name: **Wastewater Treatment Facility - Roof Replacement**

Project #: 21Q0012

Project Description:

Total Project Cost: \$296,321

Roof Replacement for the buildings located at the Wastewater Reclamation Facility.

Background and Justification:

The Wastewater Division contracted with Bodis Group, Inc. of Denver Colorado who specializes in providing a visual examination and evaluation of existing conditions of roof covering and components. Their work consisted of a visual inspection of the roof. Inspection of roof covering, flashing components and sheet metal detailing.

Problem to be Solved and/or Benefit to Citizens:

Each of the buildings house high voltage motor control centers and equipment which are controlled by programmable logic controllers (PLC) to operate the wastewater treatment processes. The failure of the roofing systems would result in equipment failures leading to possible overflow and/or under treated wastewater discharges negatively impacting water quality, the City's ability to reuse treated effluent and possible discharge permit violations.



Alternatives/Consequences if not Funded:

Alternative to complete replacement is to continue batching and repairing the existing roofing systems.

Project Association:

None

Operating Budget Impact:

None

Funding Source: Utility Service Charge

Prior Year Costs	2019 Actual	2020 Funding	2021 Funding	2022 Funding
0	0	0	296,321	0
2023 Funding	2024 Funding	2025 Funding	Future Needs	Total Project Cost
0	0	0	0	296,321



City and County of Broomfield 2021 Capital Improvement Projects

Sewer - Treatment Facilities Projects

Project Name: **Wastewater Treatment Facility - Wireless Technology** Project #: 21Q0013

Project Description:

Total Project Cost: \$93,600

Install facility wide wireless communication technology throughout the Wastewater Treatment Facility.

Background and Justification:

The Wastewater Treatment Facility consists of 29 buildings on 13+ acres of land. A majority of the treatment facility has been constructed to include conduit for ethernet communications between treatment buildings and processes, however, a majority of the conduit is full requiring installation of new conduit to expand communications.

In 2019-2020, the Wastewater Treatment Facility, Water Treatment Facility and the Utilities Division upgraded our supervisory control and data acquisition (SCADA) system and the programmable logic controller (PLC), which are used to monitor and control facilities and treatment processes. The importance of SCADA systems is automation and gathering of real time data. It allows each of the Divisions to optimize responses to various conditions and execute those responses automatically. This automation improves staff efficiency, helps to contain staffing levels and reduces operations costs while reducing human error.

Problem to be Solved and/or Benefit to Citizens:

The new SCADA software (Ignition) allows unlimited tags, clients, and connections making it expandible for wireless integration. Wireless technology reduces capital expenditures and operating costs through less installation time and has greater flexibility.

Alternatives/Consequences if not Funded:

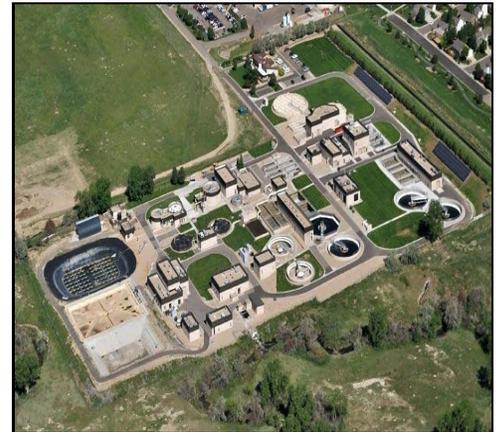
Staff will continue to manually record information on paper then manually enter data into the database when the tasks are completed.

Project Association:

None

Operating Budget Impact:

None



Funding Source: Utility Service Charge

Prior Year Costs	2019 Actual	2020 Funding	2021 Funding	2022 Funding
0	0	0	93,600	0
2023 Funding	2024 Funding	2025 Funding	Future Needs	Total Project Cost
0	0	0	0	93,600



City and County of Broomfield 2021 Capital Improvement Projects

Sewer - Collection System- Lines and Facilities Projects

Project Name: **257 Property Lift Station and Forced Main - East of I-25** Project #: 07Z0050

Project Description:

Total Project Cost: \$6,000,000

The North Broomfield Lift Station is the ultimate lift station to serve the northern area of Broomfield. The lift station will be built in phases.

Background and Justification:

The initial phase of this project will pump wastewater flows to the existing Anthem Lift Station until that facility reaches 70% capacity. The lift station modifications include replacement of the pumps for requirements to utilize the North Broomfield force main to the Waste Water Treatment Facility.

Problem to be Solved and/or Benefit to Citizens:

Modification to the North Broomfield Lift Station will be required for pumping requirements for the additional lift (head) and length of the North Broomfield Force main.

Alternatives/Consequences if not Funded:

Alternatives will be reviewed during the scoping and design phases of the project.

Project Association:

None

Operating Budget Impact:

The new pumping systems will increase maintenance cost due to the size of the systems.



Funding Source: Utility License Fee

Prior Year Costs	2019 Actual	2020 Funding	2021 Funding	2022 Funding
0	0	0	6,000,000	0
2023 Funding	2024 Funding	2025 Funding	Future Needs	Total Project Cost
0	0	0	0	6,000,000



City and County of Broomfield 2021 Capital Improvement Projects

Sewer - Collection System- Lines and Facilities Projects

Project Name: **Baseline (North Park) - Sac Creek Basin Lift Station**

Project #: 16J0042

Project Description:

Total Project Cost: \$3,000,000

This project is for the design and construction the Sac Creek Lift Station and force main as shown on the North Park Utility Plan, or if feasible, design and construction of gravity mains to serve the sewer basin.

Background and Justification:

Per the development agreement for North Park, Broomfield is obligated to construct all gravity sewer lines greater than 18 inches in diameter as well as two lift stations and associated force mains within the North Park development. Preliminary design planning, completed by an engineering firm retained by Broomfield, indicates it may be feasible to construct gravity sewer lines in place of the lift stations and force mains. Broomfield would be responsible for the cost of the gravity lines in the Sac Creek basin regardless of diameter. This project would include design and construction document development and construction of the lift station and force main, or gravity lines described above. Construction may be phased into 2 or 3 sections as development progresses.

Problem to be Solved and/or Benefit to Citizens:

This project will provide sewer service to the South Preble Creek basin within North Park.

Alternatives/Consequences if not Funded:

If not funded, Broomfield will not be able to provide sewer service to a portion of the North Park development area.

Project Association:

North Park Gravity Sewer Lines, South Preble Creek Lift Station.

Operating Budget Impact:

Once completed, operating costs will increase to support the new lift station or gravity lines.



Funding Source: Utility License Fee

Prior Year Costs	2019 Actual	2020 Funding	2021 Funding	2022 Funding
0	0	0	3,000,000	0
2023 Funding	2024 Funding	2025 Funding	Future Needs	Total Project Cost
0	0	0	0	3,000,000



City and County of Broomfield 2021 Capital Improvement Projects

Sewer - Collection System- Lines and Facilities Projects

Project Name: **Baseline (North Park) - South Preble Creek Lift Station** Project #: 15G0009

Project Description:

Total Project Cost: \$3,000,000

Design and construct the South Preble Creek Lift Station and force main as shown on the North Park Utility Plan or design and construct gravity mains to serve the sewer basin if feasible.

Background and Justification:

Per the development agreement for North Park, Broomfield is obligated to construct all gravity sewer lines greater than 18 inches in diameter as well as two lift stations and associated force mains within the North Park development. Preliminary design planning by an engineering firm retained by Broomfield indicates it may be feasible to construct gravity sewer lines in place of the lift stations and force mains. Broomfield would be responsible for the cost of the gravity lines in the South Preble Creek basin regardless of diameter.

Problem to be Solved and/or Benefit to Citizens:

This project will provide sewer service to the South Preble Creek basin within North Park.

Alternatives/Consequences if not Funded:

Will not be able to provide sewer service to a portion of the North Park development area.

Project Association:

Construction could be coordinated with the North Park Gravity Sewer Lines and/or Sac Creek Lift Station

Operating Budget Impact:

None



Funding Source: Utility License Fee

Prior Year Costs	2019 Actual	2020 Funding	2021 Funding	2022 Funding
0	0	0	3,000,000	0
2023 Funding	2024 Funding	2025 Funding	Future Needs	Total Project Cost
0	0	0	0	3,000,000



City and County of Broomfield 2021 Capital Improvement Projects

Sewer - Collection System- Lines and Facilities Projects

Project Name: **Midcities Sanitary Sewer**

Project #: 21Q0034

Project Description:

Total Project Cost: \$1,000,000

The project will increase the sanitary sewer capacity along Interlocken Boulevard, Interlocken Loop, and Flatiron Boulevard in the Midcities Subdivision to prevent sewer flow back ups and allow for future development.

Background and Justification:

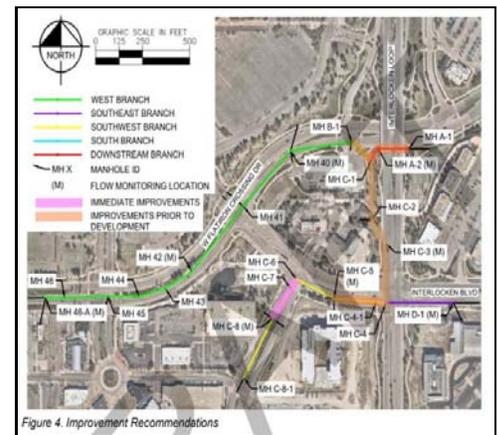
Broomfield has seen recent development in the Midcities area and identified a study area of the sanitary collection system that need upgrades in the near future to accommodate the continued development anticipated. Currently the sanitary sewer system is undersized because the original land use plan for Midcities was predominantly commercial and retail.

Problem to be Solved and/or Benefit to Citizens:

With the addition of higher density multifamily apartments and several hotels, the sanitary sewer system has reached, or is near to reaching its maximum capacity. If the capacity is not increased Broomfield may need to issue a moratorium on new construction in specific areas in Midcities.

Alternatives/Consequences if not Funded:

During the design process, staff will work with the design team to determine the best construction solution. It could be pipe replacement, building a parallel system, or in-situ pipe bursting. For these reasons a budget cost estimate was not developed. The request is for \$1M as a conservative estimate for all possibilities.



Project Association:

None

Operating Budget Impact:

No additional maintenance or operating expenses are expected.

Funding Source: Utility License Fee

Prior Year Costs	2019 Actual	2020 Funding	2021 Funding	2022 Funding
0	0	0	1,000,000	0
2023 Funding	2024 Funding	2025 Funding	Future Needs	Total Project Cost
0	0	0	0	1,000,000



City and County of Broomfield 2021 Capital Improvement Projects

Sewer - Collection System- Lines and Facilities Projects

Project Name: Sewer Lift Station Compliance

Project #: 21Q0038

Project Description:

Total Project Cost: \$8,800,000

This request is for funds over a four year period to provide the modifications, improvements, and replacements to get four lift stations into compliance with CDPHE.

Background and Justification:

The City and County of Broomfield has four sewer lift stations (Interlocken, LacAmora, Outlook and Sunridge) currently under permit violations with the Colorado Department of Public Health and Environment (CDPHE). The permit violation is for no recorded site approval numbers with the State of Colorado. The City and County of Broomfield currently maintains 14 sewer lift stations. 10 of the sewer lift stations have site approval numbers, all approved lift stations were built after the year 2000. The four that are under violation were built before 1986 and neither CDPHE or Broomfield have any record of the design approval.

Problem to be Solved and/or Benefit to Citizens:

This project is proposed over a four year period in conjunction with Broomfield’s proposed compliance schedule with CDPHE. Benefits to the sewer system is a maintainable, safe, reliable and free flowing sewer system to the residents and businesses of Broomfield.

Alternatives/Consequences if not Funded:

CDPHE can fine the City and County of Broomfield \$10,000 a day for noncompliance.

Project Association:

Interlocken Lift Station or Rock Creek Lift Station.

Operating Budget Impact:

The maintenance budgets may change depending on the final requirements of the modifications.



Funding Source: Utility Service Charge

Prior Year Costs	2019 Actual	2020 Funding	2021 Funding	2022 Funding
0	0	0	4,300,000	1,500,000
2023 Funding	2024 Funding	2025 Funding	Future Needs	Total Project Cost
1,500,000	1,500,000	0	0	8,800,000



City and County of Broomfield 2021 Capital Improvement Projects

Sewer - Collection System- Lines and Facilities Projects

Project Name: W 123rd Place and Utica St - Sewer Mainline Rehabilitation

Project #: 20P0027

Project Description:

Total Project Cost: \$493,124

This request is for the rehabilitation of 5,990 feet of 24" sewer mainline from W.123rd Pl. & Utica St West toward Sheridan Blvd and through Hyland Park.

Background and Justification:

The 24" sewer line is the original 1955 concrete pipe that was installed in the collection system and has corroded due to H2S gases. TV inspections on this stretch revealed the extent of the corrosion inside of the pipe, and it was categorized as a high priority for rehabilitation.

Problem to be Solved and/or Benefit to Citizens:

Rehabilitation of this sewer transmission line would eliminate the likelihood of pipe failure, and the resulting backups that would accompany it. Lining the sewer main with a cured in place pipe product would increase the life of the pipe and protect it from further corrosion.

Alternatives/Consequences if not Funded:

The likelihood of pipe failure is extremely high if this request is not funded. Pipe failure would result in service interruption and a major sewer backup.

Project Association:

None

Operating Budget Impact:

None



Funding Source: Utility Service Charge

Prior Year Costs	2019 Actual	2020 Funding	2021 Funding	2022 Funding
0	0	0	493,124	0
2023 Funding	2024 Funding	2025 Funding	Future Needs	Total Project Cost
0	0	0	0	493,124



City and County of Broomfield 2021 Capital Improvement Projects

Reuse Water - Acquisitions and Storage Projects

Project Name: 3.2 MG Reuse Water Tank Construction (Lowell & Sheridan)

Project #: 09C0031

Project Description:

Total Project Cost: \$4,836,318

This project would design and construct a tank for reuse water. The reuse water would serve the development in the northern portion of Broomfield County.

Background and Justification:

This project would design and construct a tank for reuse water.

Problem to be Solved and/or Benefit to Citizens:

The reuse water would serve the development in the northern portion of Broomfield County.

Alternatives/Consequences if not Funded:

Continue to use irrigation shares for reuse (raw) water despite limited supply.

Project Association:

None

Operating Budget Impact:

None



Funding Source: Utility License Fee

Prior Year Costs	2019 Actual	2020 Funding	2021 Funding	2022 Funding
2,336,318	0	0	500,000	2,000,000
2023 Funding	2024 Funding	2025 Funding	Future Needs	Total Project Cost
0	0	0	0	4,836,318



City and County of Broomfield 2021 Capital Improvement Projects

Reuse Water - Acquisitions and Storage Projects

Project Name: **Heit Pit - Pump Station/Inlet Improvements**

Project #: 10C0084

Project Description:

Total Project Cost: \$2,311,908

This project will be the last of three major improvements at Broomfield’s Heit Pit. This phase of the project will provide a connection between Heit Pit and the splitter structure of the outlet facility.

Background and Justification:

Significant components include a discharge apron along the side of the pit to serve as a reservoir inlet, and an outlet tower and pump station to extract water from the reservoir.

Problem to be Solved and/or Benefit to Citizens:

The improvements are necessary to convert Heit Pit into an operational storage facility and support the full potential of the non-potable water system.

Alternatives/Consequences if not Funded:

No alternatives were reviewed for this project.

Project Association:

None

Operating Budget Impact:

None



Funding Source: Utility License Fee

Prior Year Costs	2019 Actual	2020 Funding	2021 Funding	2022 Funding
0	0	0	225,000	2,086,908
2023 Funding	2024 Funding	2025 Funding	Future Needs	Total Project Cost
0	0	0	0	2,311,908



City and County of Broomfield 2021 Capital Improvement Projects

Reuse Water - Acquisitions and Storage Projects

Project Name: **Heit Pit - Well Field**

Project #: 10C0085

Project Description:

Total Project Cost: \$1,826,236

This project includes the construction of a well field to pump water from the South Platte River for storage in Heit and Koenig Pits.

Background and Justification:

Heit Pit is not currently an operational storage facility.

Problem to be Solved and/or Benefit to Citizens:

The improvements are necessary to convert Heit Pit into an operational storage facility and support the full potential of the non-potable water system.

Alternatives/Consequences if not Funded:

No alternatives were reviewed for this project.

Project Association:

None

Operating Budget Impact:

Annual maintenance costs will be approximately \$20,000 per year.



Funding Source: Utility License Fee

Prior Year Costs	2019 Actual	2020 Funding	2021 Funding	2022 Funding
169,723	0	506,513	1,150,000	0
2023 Funding	2024 Funding	2025 Funding	Future Needs	Total Project Cost
0	0	0	0	1,826,236



City and County of Broomfield 2021 Capital Improvement Projects

Reuse Water - Acquisitions and Storage Projects

Project Name: **Augmentation Station at Slate Ditch**

Project #: 17L0041

Project Description:

Total Project Cost: \$49,000

Installation of a new augmentation station to be located in the vicinity of the Slate Ditch headgate in Weld County which will carry Broomfield’s Lupton Meadows Ditch Company water rights diverted through the Slate Ditch back to Little Dry Creek.

Background and Justification:

The purpose of the augmentation station is to deliver changed ditch shares diverted through a ditch back to a natural water way. This water will then be delivered into Heit Pit for use in Broomfield’s non-potable system, or used to make augmentation releases to the South Platte River.

Problem to be Solved and/or Benefit to Citizens:

The State has since decided that these shares must be delivered through the Slate Ditch, thus rendering them unable to be stored in Heit Pit without using Little Dry Creek as a conveyance channel. There is currently no physical means to divert this water back to Little Dry Creek after the initial diversion through the Slate Ditch headgate.



Alternatives/Consequences if not Funded:

If the project is not funded, Broomfield will be unable to utilize its 115 shares of Lupton Meadows Ditch Company water in its non-potable system. This equates to 116 acre-feet of water annually, which is valued at over \$2 million.

Project Association:

None

Operating Budget Impact:

This project will increase the operating budget for the Water Resources division by approximately \$1,000 a year to cover the cost of remote data transmittal.

Funding Source: Utility Service Charge

Prior Year Costs	2019 Actual	2020 Funding	2021 Funding	2022 Funding
0	0	0	49,000	0
2023 Funding	2024 Funding	2025 Funding	Future Needs	Total Project Cost
0	0	0	0	49,000



City and County of Broomfield 2021 Capital Improvement Projects

Reuse Water - Distribution - Lines and Facilities Projects

Project Name: **Meadow Island Diversion Structure**

Project #: 16D0035

Project Description:

Total Project Cost: \$422,700

Construct a new water diversion and conveyance facility from Meadow Island ditch to Heit Pit.

Background and Justification:

Broomfield entered into a carriage agreement with Meadow Island #1 Ditch Company in 2009. The agreement allows Broomfield to use excess capacity in the ditch when available to deliver water from the South Platte River to Heit Pit.

Problem to be Solved and/or Benefit to Citizens:

N/A

Alternatives/Consequences if not Funded:

No alternatives were reviewed for this project.

Project Association:

None

Operating Budget Impact:

This project will increase operating and maintenance costs by approximately \$12,000 per year.



Funding Source: Utility License Fee

Prior Year Costs	2019 Actual	2020 Funding	2021 Funding	2022 Funding
0	0	0	422,700	0
2023 Funding	2024 Funding	2025 Funding	Future Needs	Total Project Cost
0	0	0	0	422,700



City and County of Broomfield 2021 Capital Improvement Projects

Reuse Water - Distribution - Lines and Facilities Projects

Project Name: **Water Resources Telemetry and SCADA Upgrade**

Project #: 20P0057

Project Description:

Total Project Cost: \$341,250

Engineering, telemetry/SCADA equipment, software, and equipment installation necessary to have the ability to monitor streamflows and to monitor and operate the raw water pump station remotely.

Background and Justification:

At this time, Broomfield’s water measurement flumes and reservoir levels must be read manually. Data for the water measurement flumes is recorded hourly using a chart recorder which must be switched out manually every week and converted manually into a daily flow. The recorders Broomfield has used in the past have been discontinued and are obsolete. Only four new chart recorders remain in the warehouse for Broomfield’s past vendor, Steven’s Recorders. Steven’s and similar vendors are switching to the production of digital electronic data loggers with either telemetry or radio data transmission capability.

Problem to be Solved and/or Benefit to Citizens:

This project would help modernize and improve Water Resources streamflow monitoring, reservoir monitoring and non-potable water operations.

Alternatives/Consequences if not Funded:

Water Resources staff will continue to monitor and operate these sites and facilities manually.

Project Association:

Supervisory Control and Data Acquisition System Modernization Project

Operating Budget Impact:

Equipment would require occasional inspection and maintenance by Water Resources staff. Annual maintenance is not expected to be more than \$15,000 per year.



Funding Source: Utility Service Charge

Prior Year Costs	2019 Actual	2020 Funding	2021 Funding	2022 Funding
0	0	0	341,250	0
2023 Funding	2024 Funding	2025 Funding	Future Needs	Total Project Cost
0	0	0	0	341,250

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**BROOMFIELD
COMMUNITY
CENTER**

**CITY AND COUNTY OF
BROOMFIELD, COLORADO
2 0 2 1
ANNUAL BUDGET**

**OTHER
ENTITIES**



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CITY AND COUNTY OF
BROOMFIELD, COLORADO

2 0 2 1
ANNUAL BUDGET

Arista Local Improvement District



ARISTA LOCAL IMPROVEMENT DISTRICT BOARD MEMBERS



Patrick Quinn - Chairperson

Liz Law-Evans

Stan Jezierski

William Lindstedt

Sharon Tessier

Jean Lim

Deven Shaff

Laurie Anderson

Kimberly Groom

Guyleen Castriotta

Heidi Henkel

Jennifer Hoffman – Executive Director

Kevin Standbridge – Assistant Executive Director

John Hall – Assistant Executive Director



BUDGET MESSAGE

TO: Mayor and City Council

FROM: Jennifer Hoffman, Executive Director

SUBJECT: 2021 Annual Budget for the Arista Local Improvement District

DATE: December 1, 2020

The Arista Local Improvement District (ALID) was established in August 2005 to facilitate the construction of transportation facilities in the Arista Development. The first project was the parking structure, constructed and owned by the Arista Metropolitan District (AMD), which enhances parking options for the 1STBANK Center and the adjacent commercial development.

The ALID is supported by a 0.2% sales tax that is collected on all taxable sales within its boundaries and the revenue generated by the tax has been pledged to support AMD's debt service on bonds sold to construct the parking structure.

The only allowable use of the revenue is to support the funding of public transportation services or improvements, the 2021 budget for the ALID exists solely to authorize payments to AMD as noted. In a 2008 election, voters within the ALID, approved a measure that would allow the District to increase the sales tax levy up to 0.55%. This increase has not yet been enacted.

Respectfully submitted,

A handwritten signature in black ink that reads "Jennifer Hoffman".

Jennifer Hoffman
Executive Director

**TABLE 1
ARISTA LOCAL IMPROVEMENT DISTRICT
REVENUES AND EXPENDITURES**

Sources and Uses of Funds	Actual 2019	Original Budget 2020	Revised Budget 2020	Original Budget 2021	Budget % Chg	
					20 Original 2021	20 Revised 2021
<i>Sources of Funds</i>						
Beginning Balance	\$ -	\$ -	\$ -	\$ -	NA	NA
Revenues						
Intergovernmental Revenues						
Sales Tax	\$ 30,057	\$ 27,000	\$ 20,000	\$ 22,000	-18.52%	10.00%
Total Intergovernmental Revenues	\$ 30,057	\$ 27,000	\$ 20,000	\$ 22,000	-18.52%	10.00%
Total Revenues	\$ 30,057	\$ 27,000	\$ 20,000	\$ 22,000	-18.52%	10.00%
Total Sources of Funds	\$ 30,057	\$ 27,000	\$ 20,000	\$ 22,000	-18.52%	10.00%
<i>Uses of Funds</i>						
Expenditures						
Payment to Developer	\$ 30,057	\$ 27,000	\$ 20,000	\$ 22,000	-18.52%	10.00%
Sub Total Expenditures	\$ 30,057	\$ 27,000	\$ 20,000	\$ 22,000	-18.52%	10.00%
Total Uses of Funds	\$ 30,057	\$ 27,000	\$ 20,000	\$ 22,000	-18.52%	10.00%
Ending Balance	\$ -	\$ -	\$ -	\$ -	NA	NA

CITY AND COUNTY OF
BROOMFIELD, COLORADO

2 0 2 1
ANNUAL BUDGET

Broomfield Housing Authority



BROOMFIELD HOUSING AUTHORITY BOARD MEMBERS



Patrick Quinn - Chairperson

Liz Law-Evans

Stan Jezierski

William Lindstedt

Sharon Tessier

Jean Lim

Deven Shaff

Laurie Anderson

Kimberly Groom

Guyleen Castriotta

Heidi Henkel

Jennifer Hoffman – Executive Director

Kevin Standbridge – Assistant Executive Director

John Hall – Assistant Executive Director



BUDGET MESSAGE

TO: Mayor and City Council

FROM: Jennifer Hoffman, Executive Director

SUBJECT: **2021 Annual Budget for the Broomfield Housing Authority**

DATE: December 1, 2020

The Broomfield Housing Authority was established in February 2002 to facilitate housing opportunities and improvements for low to moderate-income residents of Broomfield in the areas of rental assistance, housing program planning, homeownership, and home maintenance. The 2021 budget reflects revenues of \$80,000 for the Tenant-Based Rental Assistance program (TBRA) which is provided through federal HOME funds, \$250,000 from the federal Community Development Block Grant (CDBG) program, and \$7,200 for administering Housing Choice Vouchers from the Colorado Division of Housing. It also reflects \$261,341 for program administration expenses, which includes personnel, office supplies, postage, advertising, public notices, and training. The housing programs are summarized below.

Housing Program Planning

In 2006, Broomfield County joined with Boulder County (and the communities within Boulder County) to form the Boulder County/Broomfield County HOME Consortium. This allows the Broomfield/Boulder area to receive HOME funds annually (non-competitive funds from the U.S. Department of Housing and Urban Development). In 2009, the Consortium prepared a Five Year Consolidated Housing Plan for Broomfield and Boulder counties containing housing market data, a needs assessment, a strategic plan for the entire Consortium area, and individual Action Plans for Broomfield, the City of Boulder, and the City of Longmont. The planning effort guides the expenditures of HOME and Community Development Block Grant (CDBG) funds. The Five Year Plan has been updated twice since that time, the latest update for 2020-2024 was approved by the Broomfield City Council in May, 2020.

Rental Assistance

In 2002, Broomfield entered into an intergovernmental agreement (IGA) with the Jefferson County Housing Authority to provide for a minimum of 25 Housing Choice vouchers for use in Broomfield. Housing vouchers provide a rent subsidy for income-qualified households. Jefferson County also administers vouchers for families that already have housing assistance who choose to rent within Broomfield. The IGA has been renewing automatically since 2004. Jefferson County Housing receives administrative fees from the U.S. Department of Housing and Urban Development (HUD) to administer the housing vouchers.

Currently, there are approximately 35 families living in Broomfield with Housing Choice vouchers administered by Jefferson County. The Boulder County Housing Authority also has approximately 28 existing voucher holders in Broomfield. Colorado Division of Housing, through Imagine!, also has approximately 15 vouchers currently utilized by clients living in Broomfield. In July 2015, the Broomfield Housing Authority entered into an agreement

with the Colorado Division of Housing to administer approximately 25 vouchers for the City and County of Broomfield. This opportunity allows Broomfield Housing Authority to be an approved voucher administrator and open opportunities to apply for future federal funding, if available.

In 2004, the Broomfield Housing Authority and Broomfield Health and Human Services initiated the TBRA Program with funding received from the Colorado Division of Housing. The TBRA Program provides rental assistance and supportive services over a two-year period for up to 15 individuals/families. Starting in 2008 and continuing to the present, funding for the TBRA Program is provided by federal HOME Investment Partnership Funds allocated to the City and County of Broomfield through the Boulder County/Broomfield County Housing Consortium (see description under Housing Program Planning). The TBRA program has served 76 families since its inception.

In 2005, Broomfield entered into an agreement with a developer to build Broomfield Greens, a 50-unit affordable apartment building for seniors. A \$500,000 grant from the state Division of Housing HOME Funds Program was received by the Broomfield Housing Authority to cover a portion of the construction costs. Broomfield Housing Authority maintains a very limited ownership role in the project. Broomfield is currently working on a similar agreement with the developers of Academy Place, a 49 unit affordable rental housing project for families and/or seniors, which should break ground at 120th and Emerald before the end of 2020. Broomfield would also maintain a very limited partnership role in the project, ensuring the long term affordability.

In 2018, Broomfield granted Anchor House, a proposed rental development for foster youth who have aged out of the foster care system, funding through the CDBG program for water and sewer licenses and design fees. This project is a partnership with the Lutheran Church of Hope and Lutheran Family Services and will offer affordable housing and services to low-income youth who are employed and/or furthering their education.

Home Ownership

In 2010, Broomfield received a Neighborhood Stabilization Program (NSP) grant from the Colorado Division of Local Affairs - Division of Housing. Broomfield partnered with Flatirons Habitat for Humanity to purchase and rehabilitate two foreclosed properties. The homes were sold to income-qualified families. The purchase of the properties occurred in 2010. Rehabilitation expenses occurred in 2010 and 2011. Funding for the NSP program has been used in full.

In the past, in order to assist in providing single-family mortgage loans to low- and moderate-income persons and families, Broomfield assigned its Private Activity Bond authority (assigned by the state of Colorado) to the Colorado Housing and Finance Authority (CHFA). The bond proceeds are to be used to specifically assist first-time homebuyers within Broomfield who meet income eligibility and property purchase price limits.

In 2013, Broomfield became a partner community with the Metro Mortgage Assistance Program, administered by the City of Denver's Economic Development Department. This program allows potential Broomfield homeowners to receive down payment grants and low-interest rate mortgages.

Since 2004, several projects have been developed in Broomfield that include designated affordable housing units within the Red Leaf, Vantage Pointe, and Emerald Hill neighborhoods. Continued affordability is assured through deed restrictions.

In 2018, Broomfield granted Flatirons Habitat for Humanity funding through the CDBG program, for upfront development expenses for the 18 units of affordable homeownership units to be built in partnership with Discovery Church at 144th and Zuni.

The Personal Finance Coaching Program, formerly referred to as the housing counseling program, is offered through Boulder County as a Department of Housing and Urban Development (HUD)-approved housing counseling agency. The program was previously supported with Broomfield CDBG funding, and has assisted over 345 Broomfield families with first-time homebuyer planning, foreclosure prevention, and other budget and financial management services. Broomfield will continue to refer clients and offer meeting space in Broomfield, if necessary, to meet client needs or to provide for group classes. All of the services provided are at no cost to Broomfield residents.

Home Maintenance

In 2009, Broomfield was granted status as a HUD entitlement community, providing an annual allocation of federal Community Development Block Grant (CDBG) funds to be used for housing and infrastructure projects for low and moderate-income residents. A housing rehabilitation program, a mobile home repair program, an urgent repair program, and housing counseling services have received an allocation from the CDBG funding. The rehabilitation programs have processed 156 applications, completed renovations on 146 homes, and currently have three homes in various stages of construction.

In 2013, Broomfield received a one-time grant from Foothills United Way, to aid families in Broomfield who had storm and flood damage to their homes. Ten lower-income families were assisted with repairs from this grant during 2013 and 2014, and additional funding through the Broomfield rehabilitation programs.

A weatherization program is available to income-qualified Broomfield residents through the Energy Resource Center (ERC) of Denver. The program provides energy audits, furnace repair or replacement, smoke and carbon monoxide detectors, insulation, refrigerator replacement, and storm windows and doors. The program is funded through the Colorado Governor's Energy Office and was supported by Broomfield with CDBG funding in past years. The Broomfield rehabilitation program has worked on several homes in partnership with the ERC and the weatherization program has served over 250 Broomfield households through 2019.

Legal Services

Broomfield entered into a partnership with Adams County in 2019, to support the expansion of Colorado Legal Services (CLS) offices and services for low-income persons and households in our area. The services are specifically to aid in eviction prevention. During the first year of operation, CLS assisted 17 total Broomfield individuals, 4 minor children, 40.0% non-white/Caucasian applicants. Average age of clients is 56, with one client being 73 years old. All clients have households that are below 200% of the federal poverty level. Broomfield funds our participation with CDBG funds, and has committed to continue our participation in the partnership.

Short-term and Emergency Rental Assistance

Broomfield received additional allocations of CDBG funding in 2020, through the CARES Act, which can be used toward any programs benefiting persons who were negatively affected by the Covid-19 pandemic. The potential uses of these specific funds, approved by the Broomfield City Council in the 2020 Annual Action Plan, include; Emergency Rental Assistance and Short Term Self-Sufficiency programs, Vouchers for Homeless Families, Senior Services, Covid Testing and/or Facilities, and Business Recovery Support for employers hiring lower income wage earners.

These recovery efforts and programs will continue into 2021.

The chart below summarizes the 2021 programs, number of units, and available funding for Broomfield residents.

PROGRAM	Program Availability
RENTAL ASSISTANCE (on-going)	
<i>Vouchers (including supportive service programs)</i>	
Tenant-Based Rental Assistance Program	10
Housing Choice Vouchers – Jefferson County Housing Authority	35
Housing Choice Vouchers - Boulder County Housing Authority	28
Colorado Division of Housing Vouchers through Imagine!	15
Colorado Division of Housing Vouchers through the Broomfield Housing Authority	25
<i>Affordable Apartments - Existing</i>	
<i>- Privately owned/managed</i>	
Broomfield Greens (Senior)	50
Maryel Manor (Senior)	50
Town Centre (Senior)	88
Silvercrest (Senior)	86
Village Square (Family)	108
TOTAL AFFORDABLE RENTAL	Approx. 495
AFFORDABLE HOME OWNERSHIP (completed units)	
Red Leaf Affordable Housing Program	10
Vantage Pointe Affordable Housing	2
Emerald Hill (Habitat for Humanity)	14
Neighborhood Stabilization Program	2
TOTAL AFFORDABLE HOME OWNERSHIP	Approx. 28
HOUSING WEATHERIZATION/HOME MAINTENANCE (anticipated for 2020-2021 funding)	
Housing Weatherization Program	25
Single-Family Housing Rehabilitation Program	10
Mobile Home Repair Program	5
Urgent Repair Program	10
New/Preservation of Affordable Housing	12
TOTAL HOUSING/ WEATHERIZATION/HOME MAINTENANCE	Approx.62

Projected new affordable units coming online during 2021 are Academy Place - 50 rental units for families, Palisade Park North - 29 for-sale paired homes, and 485 Interlocken - 16 affordable for sale townhomes. The Broomfield Housing Authority, along with the Housing Advisory Committee, will continue to evaluate possible programs for 2021.

Respectfully submitted,



Jennifer Hoffman
Executive Director

**TABLE 1
BROOMFIELD HOUSING AUTHORITY
REVENUES AND EXPENDITURES**

Sources and Uses of Funds	Actual 2019	Original Budget 2020	Revised Budget 2020	Original Budget 2021	Budget % Chg	
					20 Original 2021	20 Revised 2021
<i>Sources of Funds</i>						
Beginning Balance	\$ -	\$ -	\$ 18,368	\$ -	NA	-100.00%
Revenues						
Intergovernmental Revenues						
Tenant-Based Rental Assistance Program	\$ 50,670	\$ 80,000	\$ 252,990	\$ 80,000	NA	-68.38%
Community Development Block Grant	382,279	250,000	756,287	250,000	NA	-66.94%
Housing Choice Voucher Program	6,727	7,200	7,200	7,200	NA	NA
Total Intergovernmental Revenues	\$ 439,676	\$ 337,200	\$ 1,016,477	\$ 337,200	NA	-66.83%
Contributions						
Contributions from General Fund	\$ 86,151	\$ 126,704	\$ 134,198	\$ 236,134	86.37%	75.96%
Total Contributions	\$ 86,151	\$ 126,704	\$ 134,198	\$ 236,134	86.37%	75.96%
Other Revenues						
Interest Earnings	\$ 12,238	\$ 1,300	\$ 1,866	\$ 207	-84.08%	-88.91%
Transfer from City General Fund	-	-	1,000,000	-	NA	-100.00%
Total Other Revenues	\$ 12,238	\$ 1,300	\$ 1,001,866	\$ 207	-84.08%	-99.98%
Total Revenues	\$ 538,065	\$ 465,204	\$ 2,152,541	\$ 573,541	23.29%	-73.36%
Total Sources of Funds	\$ 538,065	\$ 465,204	\$ 2,170,909	\$ 573,541	23.29%	-73.58%
<i>Uses of Funds</i>						
Expenditures						
Program Administration	\$ 92,439	\$ 128,004	\$ 132,535	\$ 236,341	84.64%	78.32%
TBRA Program	49,391	80,000	252,990	80,000	NA	-68.38%
Community Development Block Grant Projects	334,762	225,000	753,184	225,000	NA	-70.13%
Community Development Block Grant Program Support	25,620	25,000	25,000	25,000	NA	NA
Housing Choice Voucher Program	6,727	7,200	7,200	7,200	NA	NA
Compensation Reserve	-	-	-	-	NA	NA
Transfer to Reserves	10,758	-	1,000,000	-	NA	-100.00%
Sub Total Expenditures	\$ 519,697	\$ 465,204	\$ 2,170,909	\$ 573,541	23.29%	-73.58%
Total Uses of Funds	\$ 519,697	\$ 465,204	\$ 2,170,909	\$ 573,541	23.29%	-73.58%
Ending Balance	\$ 18,368	\$ -	\$ -	\$ -	NA	NA

**TABLE 1A - PAGE 1
CITY OF BROOMFIELD BUDGET
HOUSING AUTHORITY RESERVES**

RED LEAF AFFORDABLE HOUSING RESERVE

Recap - Additions to Reserve	
2007	\$ 173,500
Total To Date 12/31/18	\$ 173,500

Sources and Uses of Funds	Actual 2019	Original Budget 2020	Revised Budget 2020	Original Budget 2021	Budget % Chg	
					20 Original 2021	20 Revised 2021
Sources of Funds						
Beginning Balance	\$ 173,500	\$ 173,500	\$ 173,500	\$ 173,500	NA	NA
Additions						
Developer Payment Received	\$ -	\$ -	\$ -	\$ -	NA	NA
Total Additions	\$ -	\$ -	\$ -	\$ -	NA	NA
Total Sources of Funds	\$ 173,500	\$ 173,500	\$ 173,500	\$ 173,500	NA	NA
Uses of Funds						
Expenditures						
Project Expenses	\$ -	\$ -	\$ -	\$ -	NA	NA
Total Uses of Funds	\$ -	\$ -	\$ -	\$ -	NA	NA
Ending Balance	\$ 173,500	\$ 173,500	\$ 173,500	\$ 173,500	NA	NA

In the Memorandum of Understanding regarding affordable housing in the Red Leaf development there was a provision that if a certain number of homes did not sell as affordable the developer would make a cash-in-lieu payment of \$5,000 per home. The payment received in 2007 represents the entire cash-in-lieu that was due from the developer.

PARKWAY CIRCLE AFFORDABLE HOUSING RESERVE

Recap - Additions to Reserve	
2014	\$ 4,225
Total To Date 12/31/18	\$ 4,225

Sources and Uses of Funds	Actual 2019	Original Budget 2020	Revised Budget 2020	Original Budget 2021	Budget % Chg	
					20 Original 2021	20 Revised 2021
Beginning Balance	\$ 4,225	\$ 4,225	\$ 4,225	\$ 4,225	NA	NA
Additions						
Developer Payment Received	\$ -	\$ -	\$ -	\$ -	NA	NA
Total Additions	\$ -	\$ -	\$ -	\$ -	NA	NA
Total Advance from Other Funds	\$ 4,225	\$ 4,225	\$ 4,225	\$ 4,225	NA	NA
Uses of Funds						
Repayment						
Project Expenses	\$ -	\$ -	\$ -	\$ -	NA	NA
Total Repayment to Other Funds	\$ -	\$ -	\$ -	\$ -	NA	NA
Ending Balance	\$ 4,225	\$ 4,225	\$ 4,225	\$ 4,225	NA	NA

In the Memorandum of Understanding of Resolution 2007-56 dated 5/2007 regarding affordable housing in the Vantage Pointe Lofts development (aka The East Village Flats) there is a provision for the release of affordability requirements and covenant restrictions. The payment received in 2014 represents the net sales proceeds of the sale price of units sold minus the maximum resale price allowable under the MOU guidelines paid to the City and County of Broomfield for use in the Housing Trust Fund.

Table 1A is continued on the next page.

**TABLE 1A - PAGE 2
CITY OF BROOMFIELD BUDGET
HOUSING AUTHORITY RESERVES**

BROOMFIELD GREENS INTEREST

Recap - Additions to Reserve	
2015	\$ 8,938
2016	10,758
2017	5,379
Total To Date 12/31/18	\$ 25,075

Sources and Uses of Funds	Actual 2019	Original Budget 2020	Revised Budget 2020	Original Budget 2021	Budget % Chg	
					2020 Original 2021	2020 Revised 2021
Sources of Funds						
Beginning Balance	\$ 25,075	\$ 35,833	\$ 35,833	\$ 35,833	NA	NA
Additions						
Developer Payment Received	\$ 10,758	\$ -	\$ -	\$ -	NA	NA
Total Additions	\$ 10,758	\$ -	\$ -	\$ -	NA	NA
Total Sources of Funds	\$ 35,833	\$ 35,833	\$ 35,833	\$ 35,833	NA	NA
Uses of Funds						
Expenditures						
Project Expenses	\$ -	\$ -	\$ -	\$ -	NA	NA
Total Uses of Funds	\$ -	\$ -	\$ -	\$ -	NA	NA
Ending Balance	\$ 35,833	\$ 35,833	\$ 35,833	\$ 35,833	NA	NA

In Resolution 2004-6 dated 6/2004 the agreement regarding affordable housing in the Broomfield Greens Apartment development contains a provision that the Broomfield Greens Associates Limited Partnership pay 1% interest annually to the City and County of Broomfield on the outstanding balance of the original \$500,000 promissory note when cash is available. The payments received in 2015-2017 represent the interest payments made to date.

HOUSING DEVELOPMENT RESERVE

Recap - Additions to Reserve	
Total To Date 12/31/18	\$ -

Sources and Uses of Funds	Actual 2019	Original Budget 2020	Revised Budget 2020	Original Budget 2021	Budget % Chg	
					2020 Original 2021	2020 Revised 2021
Sources of Funds						
Beginning Balance	\$ -	\$ -	\$ -	\$ 1,000,000	100.00%	100.00%
Additions						
Allocation from Housing Authority Fund	\$ -	\$ -	\$ 1,000,000	\$ -	NA	-100.00%
Total Additions	\$ -	\$ -	\$ 1,000,000	\$ -	NA	-100.00%
Total Sources of Funds	\$ -	\$ -	\$ 1,000,000	\$ 1,000,000	100.00%	NA
Uses of Funds						
Expenditures						
Uses of Reserve Funds	\$ -	\$ -	\$ -	\$ -	NA	NA
Total Uses of Funds	\$ -	\$ -	\$ -	\$ -	NA	NA
Ending Balance	\$ -	\$ -	\$ 1,000,000	\$ 1,000,000	NA	NA

**TABLE 2
COUNTY OF BROOMFIELD BUDGET
BROOMFIELD HOUSING AUTHORITY
HOUSING AUTHORITY - PROGRAM SUMMARY**

Function/Activity	Actual 2019	Original Budget 2020	Revised Budget 2020	Original Budget 2021	Budget % Chg	
					20 Original 2021	20 Revised 2021
Program Administration						
Revenues						
Interest Earnings	\$ 12,238	\$ 1,300	\$ 1,866	\$ 207	-84.08%	-88.91%
Other Misc Revenue	-	-	-	-	NA	NA
Contribution from General Fund	86,151	126,704	134,198	236,134	86.37%	75.96%
Transfer from City General Fund	-	-	1,000,000	-		
Total Revenues	\$ 98,389	\$ 128,004	\$ 1,136,064	\$ 236,341	84.64%	-79.20%
Expenditures						
Personnel	\$ 89,774	\$ 121,898	\$ 126,429	\$ 232,835	91.01%	84.16%
Supplies and Services	2,665	6,106	6,106	3,506	-42.58%	-42.58%
Compensation Reserve	-	-	-	-		
Transfer to Housing Fund Reserve	10,758	-	1,000,000	-	NA	-100.00%
Total Expenditures	\$ 103,197	\$ 128,004	\$ 1,132,535	\$ 236,341	84.64%	-79.13%
Difference	\$ (4,808)	\$ -	\$ 3,529	\$ -	NA	-100.00%
Tenant-Based Rental Assistance Program						
Revenues						
Federal HOME Fund - 2019	\$ 50,670	\$ -	\$ -	\$ -	NA	NA
Federal HOME Fund - 2020	-	80,000	252,990	-	-100.00%	-100.00%
Federal HOME Fund - 2021	-	-	-	80,000	100.00%	100.00%
Total Revenues	\$ 50,670	\$ 80,000	\$ 252,990	\$ 80,000	NA	-68.38%
Expenditures						
Home Consortium Boulder Administration	\$ -	\$ 8,000	\$ 8,000	\$ 8,000	NA	NA
Tenant-Based Rental Assistance Program	49,391	72,000	244,990	72,000	NA	-70.61%
Total Expenditures	\$ 49,391	\$ 80,000	\$ 252,990	\$ 80,000	NA	-68.38%
Difference	\$ 1,279	\$ -	\$ -	\$ -	NA	NA
Housing Choice Voucher Program						
Revenues						
Housing Choice Voucher Program - 2019	\$ 6,727	\$ -	\$ -	\$ -	NA	NA
Housing Choice Voucher Program - 2020	-	7,200	7,200	-		
Housing Choice Voucher Program - 2021	-	-	-	7,200	100.00%	100.00%
Total Revenues	\$ 6,727	\$ 7,200	\$ 7,200	\$ 7,200	NA	NA
Expenditures						
Housing Choice Voucher Program - 2019	\$ 6,727	\$ -	\$ -	\$ -	NA	NA
Housing Choice Voucher Program - 2020	-	7,200	7,200	-		
Housing Choice Voucher Program - 2021	-	-	-	7,200	100.00%	100.00%
Total Expenditures	\$ 6,727	\$ 7,200	\$ 7,200	\$ 7,200	NA	NA
Difference	\$ -	\$ -	\$ -	\$ -	NA	NA
Community Development Block Grant Programs						
Revenues						
Community Development Block Grant - 2019	\$ 338,460	\$ -	\$ -	\$ -	NA	NA
Community Development Block Grant - 2020	-	225,000	731,287	-	-100.00%	-100.00%
Community Development Block Grant - 2021	-	-	-	225,000	100.00%	100.00%
CDBG program support 10%	-	25,000	25,000	25,000	NA	NA
Miscellaneous	43,819	-	-	-	NA	NA
Total Revenues	\$ 382,279	\$ 250,000	\$ 756,287	\$ 250,000	NA	-66.94%
Expenditures						
CDBG Rehabilitation Program - 2019	\$ 334,762	\$ -	\$ -	\$ -	NA	NA
CDBG Rehabilitation Program - 2020	-	225,000	753,184	-	-100.00%	-100.00%
CDBG Rehabilitation Program - 2021	-	-	-	225,000	100.00%	100.00%
CDBG program support 10%	25,620	25,000	25,000	25,000	NA	NA
Total Expenditures	\$ 360,382	\$ 250,000	\$ 778,184	\$ 250,000	NA	-67.87%
Difference	\$ 21,897	\$ -	\$ (21,897)	\$ -	NA	-100.00%
SUMMARY						
	Actual 2019	Original Budget 2020	Revised Budget 2020	Original Budget 2021	Budget % Chg	
					20 Original 2021	20 Revised 2021
Beginning Balance	-	-	18,368	-	NA	-100.00%
Total Revenues	\$ 538,065	\$ 465,204	\$ 2,152,541	\$ 573,541	23.29%	-73.36%
Total Expenditures	519,697	465,204	2,170,909	573,541	23.29%	-73.58%
Difference	\$ 18,368	\$ -	\$ (18,368)	\$ -	NA	-100.00%
Ending Balance	\$ 18,368	\$ -	\$ -	\$ -	NA	NA

CITY AND COUNTY OF
BROOMFIELD, COLORADO

2 0 2 1
ANNUAL BUDGET

Broomfield
Urban
Renewal
Authority



BROOMFIELD URBAN RENEWAL AUTHORITY BOARD MEMBERS



Patrick Quinn - Chairperson

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Laurie Anderson

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Guyleen Castriotta

Heidi Henkel

Jennifer Hoffman – Executive Director

Kevin Standbridge – Assistant Executive Director

John Hall – Assistant Executive Director



BUDGET MESSAGE

TO: Mayor and City Council

FROM: Jennifer Hoffman, Executive Director

SUBJECT: **2021 Annual Budget for the Broomfield Urban Renewal Authority**

DATE: December 1, 2020

The Broomfield Urban Renewal Authority (BURA) was organized to finance various improvement projects within the Authority's boundaries. Incremental tax revenues, including sales, use, and property, are the primary funding sources for BURA. In August 2013, the Authority realigned the urban renewal boundaries and added new areas.

BURA also makes payments to the City and County of Broomfield to cover administration costs and professional services related to the development of urban renewal areas. The 2021 Budget includes \$3,740,284 of these administrative and professional services expenditures (see Table 3). Other specific project areas addressed in the 2021 budget are outlined below.

Amended West 120th Avenue Gateway Corridor

This Urban Renewal Area (URA) includes areas of the previous West 120th Gateway Corridor URA, specifically known as the Barbers/Walmart and Broomfield Town Center areas. Additionally, it includes the area along the north side of West 120th Avenue between Broomfield Town Center and the Safeway shopping center. The southwest corner of Main Street and West 120th Avenue is also included in this URA.

The land parcel previously identified as the Barber property was acquired for redevelopment by Walmart in 2009. Walmart broke ground on that parcel for a retail superstore in July 2009 and opened the store in May 2010.

An agreement with Walmart and the Barber family commits BURA to share the sales tax revenues from that retail store to fund relocation costs of the Barber family's business and installation of public infrastructure built by the developer. Additionally, land adjacent to the Walmart site is being developed by another development group for retail and commercial uses. Several establishments have opened for business since 2008. Amounts committed by BURA through the sales tax sharing agreements in the 2021 budget are estimated at \$1,508,307.

Until funds are needed within the project to fund additional improvements identified in the long-range development plan, available balances in the West 120th Avenue Gateway Corridor project fund are being used for short term advances to other urban renewal areas, which are primarily related to the Wadsworth/Arista URA, in order to finance their early development periods when revenues are still growing. These advances are

non-interest bearing and will be repaid as the development in the borrowing area generates sufficient revenues. Additionally, in 2019, a loan was also issued to the US36 URA, which began repayment in fiscal year 2020.

Broomfield Plaza/Civic Center

This area includes the Broomfield Plaza Shopping Center (the shopping area at West 120th & Sheridan) and the area between Main Street on the west, Ash Street on the east, East 1st Avenue on the south and the City and County of Broomfield buildings on the north. The Civic Center Vision is being developed for this area. In 2016, several new retail businesses opened in this BURA area, including Jax Mercantile. Planning for development of this area is currently underway as a public private partnership in association with City Street Ventures and Urban Neighborhoods as an advisor.

Lowell Gateway

This area is between Lowell Blvd on the east, Tennyson Way on the west, West 121st Place on the north and West 120th Avenue on the south. Projects for this area, previously part of the West 120th Avenue Gateway Corridor URA, have not been identified at this time. Limited BURA proceeds will be used to reimburse for stormwater and street improvements.

North Park Project (Baseline)

In October of 2009, the Council approved the North Park Urban Renewal Plan for property located south of State Highway 7, west of I-25, and north of the Northwest Parkway. This area is being developed by McWhinney CCOB Land Investments LLC as “Baseline”. The project’s objectives include provisions for 17.2 million square feet of mixed use commercial development, an applied research and science park, up to 6,205 residential units, and the development of a 145 acre open land system including parks, public plazas and squares, as well as a 41 acre athletic practice field facility. Construction of multi-family residential units is underway and a major commercial business will open this fall in a \$400 million project in this URA

BURA participates in revenue sharing agreements with the Metro Districts for that area and with the North Metro Fire and Rescue District. It is anticipated that a revenue sharing agreement will also be entered into with Adams County School District #12 in the future. These agreements assist the districts in fulfilling their obligations to provide facilities and services in this area. In the 2021 budget, \$5,201,701 is included for these revenue sharing obligations.

North Park West Project

In April of 2004, the City Council approved the North Park West Urban Renewal Plan for the area north of State Highway 7 and west of I-25. This area is currently in the early stages of development. The Plan’s objectives include implementation of the Master Plan and the I-25 Sub-Area Plan, creation of a gateway image, elimination and prevention of blight, promotion of economic growth, and upgrading public infrastructure in the area. In October 2008, Children’s Hospital opened an Ambulatory Surgery Center and Clinic in the project area. BURA funds were used to pay for sewer and water license fees for the Children’s Hospital facility. Construction on the National Archives and Records Administration facility was completed in 2012. In 2013, a residential development of 161 single family homes was approved and construction began in 2014. In 2016, IKEA purchased land and announced plans to open a regional store in this area.

BURA currently participates in property tax sharing agreements with the North Park West Metro District and the North Metro Fire and Rescue District. In addition, an agreement with the St. Vrain School District has been

approved. In addition, agreements sharing Sales and Use taxes and Service Expansion Fees (SEF) are in place for this URA. These agreements ensure that the developers can fulfill their obligations to provide facilities and services in this area. The 2021 expenditure budget for this urban renewal area includes these revenue sharing obligations in the amount of \$5,749,345.

Original Broomfield

This URA is bounded by US Highway 36 on the west, Main Street on the east, West 120th Avenue on the north and the City and County of Broomfield border on the south. Projects for this area are being evaluated and will be incorporated in future budgets. In 2017, the City Council approved the Interpark project to be located South of West 120th Avenue between Main Street and 112th, which opened in 2018. Construction of medical offices and light retail are underway. The 2021 expenditure budget for this urban renewal area includes revenue sharing obligations in the amount of \$457,861.

US 36 West Corridor

This URA includes the Broomfield Shopping Center and extends northwest along US Highway 36 up to and including the Flatirons Marketplace shopping area. The balance from the Broomfield Shopping Center URA was transferred to this URA and will be used for future projects when they are identified. BURA is participating in the Flatiron Marketplace redevelopment.

Wadsworth Interchange Project (1STBANK Center)

In June of 2005, the Wadsworth Interchange Project, located east of Wadsworth Blvd and south of U.S. 36, was created to facilitate the Arista transit oriented development project. Included was the issuance of \$61 million in bonds and notes to finance construction of the 1STBANK Center. Revenue sources for this taxing area include property tax incremental revenue and a portion of the sales taxes generated from retail operations within the Arista development. The bond issue included capitalized interest to make debt service payments through June 2009. Development in Arista has progressed slower than planned. Transfers from the Debt Service Reserve and advances from other urban renewal areas (West 120th Avenue Gateway, West Midway Extension, North Park, Original Broomfield, and North Park West) have been necessary in the short term to fund current debt service. Projected advances from the other areas included in the 2021 budget total \$600,000. Transfers to the Debt Service Fund included in the 2021 budget equal \$3,603,845.

The current operator agreement (Agreement) provides that operator PEAK Enterprises (PEAK) contribute \$397,637 for their fiscal year 2020, towards the use of the parking garage. PEAK's fiscal year runs from October 1, to September 30. PEAK notified BURA that due to the impacts of the Coronavirus pandemic (COVID-19), PEAK will not be able to meet the 2020, nor likely the 2021 parking payment obligations included in the Agreement for use of the parking garage, to the west of the facility.

BURA and PEAK have an agreement where for the 2020 fiscal year, PEAK pays \$298,229, or 75% of its obligation. The request is based on PEAK paying the full amount for the first six-months of the year of approximately \$198,818, when they were able to conduct events, and 50% for the remainder of the year in which they have not, and are not expected to conduct events. This would leave BURA to supplement the remaining abated amount of \$99,409, not paid by PEAK for the fiscal year ending in 2020. Essentially, PEAK is proposing that for the time the center is shut down, Broomfield and PEAK split the fee to be paid for the bond payments for the garage.

The agreement also approved an abatement that would, for the 2020/2021 BURA fiscal year allow PEAK to pay 50%, or \$202,795, of the fee, with BURA covering the remaining \$202,795. PEAK's abatement does provide that if activities resume, and PEAK is able to begin booking events in the 2020/2021 fiscal year at the full capacity of the facility, it will, in addition to the 10% of total net revenue and 5% of total net revenue over \$2,500,000, currently paid by PEAK to BURA under the Agreement, agree to an additional supplemental revenue share. BURA's new revenue share would be 20% of the portion of total net revenue between \$1,750,000 and \$2,499,999, in addition to the revenue sharing previously noted. This supplemental revenue share would start the first full operating year after the Abatement Term expires and will be capped at 50% of the total amount abated by BURA for the parking payment.

BURA is also participating in property tax sharing agreements for this URA with the Arista Metro District and the North Metro Fire and Rescue District. These agreements ensure that both districts fulfill their obligations to provide facilities and services in this area. In the 2021 budget, payments under the tax sharing agreements are projected to be \$4,985,438.

West Midway Extension (Hunter Douglas Project)

This urban renewal area reached its termination date in 2013 and consequently revenue allocation ceased. When the advances to Wadsworth Interchange Urban Renewal are repaid the planned project will proceed. Improvements in this area, including an extension of Midway Boulevard to provide a west access to the area, were originally financed with the issuance of the Series 1988A BURA Revenue Bonds. Debt repayments on these bonds were completed in 2008. Property tax increment revenues from this taxing area supported the debt service payments and provided for continuing infrastructure improvements within BURA. An additional improvement planned in this taxing area is to connect Midway Boulevard to Industrial Lane at approximately Hoyt Street providing vehicular, pedestrian and bicycle connections. This portion of the project will improve the traffic options in the area, and includes a plan to cross the railroad tracks to provide additional access to the area. The construction process is currently moving forward for a bike/pedestrian bridge. Land has been acquired from Hunter Douglas and permits from Burlington Northern Santa Fe Railroad to cross their tracks with that structure are complete.

Conclusion

The Broomfield Urban Renewal Authority is meeting its goal of improving the image of Broomfield's gateways and expanding diversification into a solid commercial and retail base. Going forward, the projects outlined above will continue to provide valuable assets to the Broomfield community.

Respectfully submitted,



Jennifer Hoffman
Executive Director

**TABLE 1
BROOMFIELD URBAN RENEWAL AUTHORITY
ASSESSED VALUATION, MILL LEVIES, AND PROPERTY TAX INCREMENT REVENUES**

ASSESSED VALUATION						
Assessed Valuation by Urban Renewal Area (BURA)	Actual 2019	Original Budget 2020	Revised Budget 2020	Original Budget 2021	Budget % Chg	
					20 Original 2021	20 Revised 2021
Amended West 120th Ave Gateway Corridor	\$ 30,388,870	\$ 32,013,493	\$ 32,510,282	\$ 32,529,832	1.61%	0.06%
Lowell Gateway	212,672	226,829	226,840	220,675	-2.71%	-2.72%
North Park	4,190,720	15,462,640	15,633,292	34,141,465	120.80%	118.39%
North Park West	26,108,137	35,626,124	34,976,282	38,153,035	7.09%	9.08%
Original Broomfield	9,382,469	15,999,110	15,633,292	18,233,728	13.97%	16.63%
U.S.36 West Corridor	3,689,061	7,451,205	8,669,007	10,025,693	34.55%	15.65%
Wadsworth Interchange (Event Center)	42,204,708	50,055,870	50,133,316	52,266,486	4.42%	4.25%
Broomfield Plaza/Civic Center	2,788,332	2,873,844	2,883,451	2,874,382	0.02%	-0.31%
Hoyt Street	-	1,374,746	1,376,720	1,376,720	0.14%	0.00%
	\$ 118,964,969	\$ 161,083,861	\$ 162,042,482	\$ 189,822,016	17.84%	17.14%

MILL LEVY						
Mill Levy by Urban Renewal Area (BURA)	Actual 2019	Original Budget 2020	Revised Budget 2020	Original Budget 2021	Budget % Chg	
					20 Original 2021	20 Revised 2021
Amended West 120th Ave Gateway Corridor	100.134	100.428	98.644	98.644	-1.78%	0.00%
Lowell Gateway	117.862	117.933	114.526	114.526	-2.89%	0.00%
North Park	160.066	160.062	154.399	154.399	-3.54%	0.00%
North Park West	144.128	148.717	152.295	152.295	2.41%	0.00%
Original Broomfield	93.885	94.520	123.344	123.344	30.50%	0.00%
U.S.36 West Corridor	93.514	98.023	100.462	100.462	2.49%	0.00%
Wadsworth Interchange (Event Center)	163.331	163.662	161.514	161.514	-1.31%	0.00%
Broomfield Plaza/Civic Center	112.144	117.918	114.459	114.459	-2.93%	0.00%
Hoyt Street	-	104.391	28.031	28.031	-73.15%	0.00%

PROPERTY TAX INCREMENT REVENUE						
Property Tax Increment Revenue by Urban Renewal Area (BURA)	Actual 2019	Original Budget 2020	Revised Budget 2020	Original Budget 2021	Budget % Chg	
					20 Original 2021	20 Revised 2021
Amended West 120th Ave Gateway Corridor	\$ 3,042,972	\$ 3,215,055	\$ 3,206,936	\$ 3,208,864	-0.19%	0.06%
Lowell Gateway	25,066	26,751	25,979	25,273	-5.53%	-2.72%
North Park	670,792	2,474,977	2,413,761	5,271,400	112.99%	118.39%
North Park West	3,762,912	5,298,200	5,326,710	5,810,513	9.67%	9.08%
Original Broomfield	880,872	1,512,229	1,928,265	2,249,012	48.72%	16.63%
U.S.36 West Corridor	344,979	730,390	870,906	1,007,201	37.90%	15.65%
Wadsworth Interchange (Event Center)	6,893,319	8,192,242	8,097,250	8,441,788	3.05%	4.26%
Broomfield Plaza/Civic Center	312,696	338,878	330,037	328,999	-2.92%	-0.31%
Hoyt Street	-	143,511	38,591	38,591	-73.11%	0.00%
Property Tax Revenue	\$ 15,933,608	\$ 21,932,233	\$ 22,238,435	\$ 26,381,641	20.29%	18.63%

**TABLE 2
BROOMFIELD URBAN RENEWAL AUTHORITY
TOTAL BUDGET SUMMARY - ALL URBAN RENEWAL AREAS**

Sources and Uses of Funds	Actual 2019	Original Budget 2020	Revised Budget 2020	Original Budget 2021	Budget % Chg	
					20 Original 2021	20 Revised 2021
Sources of Funds						
Beginning Balance						
Amended West 120th Avenue Gateway Corridor BURA	\$ 2,238,859	\$ 2,940,843	\$ 212,643	\$ 2,804,558	-4.63%	1218.90%
Baseline BURA	782,737	486,449	12,334	446,095	-8.30%	3516.79%
Broomfield Plaza/Civic Center BURA	328,209	254,507	14,571	34,608	-86.40%	137.51%
General BURA Services BURA	-	-	-	-	NA	NA
Hoyt Street (TIF) BURA	-	-	-	-	NA	NA
Lowell Gateway BURA	44,885	64,966	9,951	26,879	-58.63%	170.11%
North Park West BURA	628,951	884,206	192,321	39,680	-95.51%	-79.37%
Original Broomfield BURA	438,478	942,412	60,177	362,983	-61.48%	503.19%
US 36 West Corridor BURA	70,643	291,256	708,020	778,926	167.44%	10.01%
Wadsworth Interchange BURA - Event Center	(1,382,507)	-	-	90,724	NA	NA
West Midway Extended BURA	2,743	2,743	2,743	2,743	0.00%	0.00%
Total Beginning Balance	\$ 3,152,998	\$ 5,867,382	\$ 1,212,760	\$ 4,587,196	-21.82%	278.24%
Revenues						
Amended West 120th Avenue Gateway Corridor BURA	\$ 4,646,790	\$ 4,617,536	\$ 5,587,941	\$ 5,791,479	25.42%	3.64%
Baseline BURA	672,848	2,750,157	3,063,687	6,026,045	119.12%	96.69%
Broomfield Plaza/Civic Center BURA	586,809	568,011	594,088	598,330	5.34%	0.71%
General BURA Services BURA	3,287,537	3,327,133	3,328,333	3,781,484	13.66%	13.61%
Hoyt Street (TIF) BURA	-	143,511	38,591	38,591	-73.11%	0.00%
Lowell Gateway BURA	25,066	36,070	37,288	25,273	-29.93%	-32.22%
North Park West BURA	4,202,211	5,724,370	7,045,121	6,406,413	11.91%	-9.07%
Original Broomfield BURA	913,518	1,548,902	2,028,643	2,272,305	46.70%	12.01%
US 36 West Corridor BURA	3,637,377	730,390	870,906	1,007,201	37.90%	15.65%
Wadsworth Interchange BURA - Event Center	11,498,558	9,945,259	8,530,577	9,444,068	-5.04%	10.71%
West Midway Extended BURA	-	-	-	-	NA	NA
Total Revenues	\$ 29,470,714	\$ 29,391,339	\$ 31,125,175	\$ 35,391,189	20.41%	13.71%
Total Sources of Funds						
Amended West 120th Avenue Gateway Corridor BURA	\$ 6,885,649	\$ 7,558,379	\$ 5,800,584	\$ 8,596,037	13.73%	48.19%
Baseline BURA	1,455,585	3,236,606	3,076,021	6,472,140	99.97%	110.41%
Broomfield Plaza/Civic Center BURA	915,018	822,518	608,659	632,938	-23.05%	3.99%
General BURA Services BURA	3,287,537	3,327,133	3,328,333	3,781,484	13.66%	13.61%
Hoyt Street (TIF) BURA	-	143,511	38,591	38,591	-73.11%	0.00%
Lowell Gateway BURA	69,951	101,036	47,239	52,152	-48.38%	10.40%
North Park West BURA	4,831,162	6,608,576	7,237,442	6,446,093	-2.46%	-10.93%
Original Broomfield BURA	1,351,996	2,491,314	2,088,820	2,635,288	5.78%	26.16%
US 36 West Corridor BURA	3,708,020	1,021,646	1,578,926	1,786,127	74.83%	13.12%
Wadsworth Interchange BURA - Event Center	10,116,051	9,945,259	8,530,577	9,534,792	-4.13%	11.77%
West Midway Extended BURA	2,743	2,743	2,743	2,743	0.00%	0.00%
Total Sources of Funds	\$ 32,623,712	\$ 35,258,721	\$ 32,337,935	\$ 39,978,385	13.39%	23.63%
Use of Funds						
Expenditures						
Amended West 120th Avenue Gateway Corridor BURA	\$ 6,673,006	\$ 2,189,087	\$ 2,996,026	\$ 3,569,675	63.07%	19.15%
Baseline BURA	1,443,251	3,198,536	2,629,926	5,331,701	66.69%	102.73%
Broomfield Plaza/Civic Center BURA	900,447	259,133	574,051	299,331	15.51%	-47.86%
General BURA Services BURA	3,287,537	3,327,133	3,328,333	3,781,484	13.66%	13.61%
Hoyt Street (TIF) BURA	-	143,511	38,591	38,591	-73.11%	0.00%
Lowell Gateway BURA	60,000	9,319	20,360	8,805	-5.52%	-56.75%
North Park West BURA	4,638,841	5,405,443	7,197,762	5,954,345	10.15%	-17.28%
Original Broomfield BURA	1,291,819	1,044,173	1,725,837	1,957,861	87.50%	13.44%
US 36 West Corridor BURA	3,000,000	-	800,000	1,000,000	NA	25.00%
Wadsworth Interchange BURA - Event Center	10,116,051	9,945,259	8,439,853	9,534,792	-4.13%	12.97%
West Midway Extended BURA	-	-	-	-	NA	NA
Total Use of Funds	\$ 31,410,952	\$ 25,521,594	\$ 27,750,739	\$ 31,476,585	23.33%	13.43%
Ending Balance						
Amended West 120th Avenue Gateway Corridor BURA	\$ 212,643	\$ 5,369,292	\$ 2,804,558	\$ 5,026,362	-6.39%	79.22%
Baseline BURA	12,334	38,070	446,095	1,140,439	2895.64%	155.65%
Broomfield Plaza/Civic Center BURA	14,571	563,385	34,608	333,607	-40.79%	863.96%
General BURA Services BURA	-	-	-	-	NA	NA
Hoyt Street (TIF) BURA	-	-	-	-	NA	NA
Lowell Gateway BURA	9,951	91,717	26,879	43,347	-52.74%	61.27%
North Park West BURA	192,321	1,203,133	39,680	491,748	-59.13%	1139.28%
Original Broomfield BURA	60,177	1,447,141	362,983	677,427	-53.19%	86.63%
US 36 West Corridor BURA	708,020	1,021,646	778,926	786,127	-23.05%	0.92%
Wadsworth Interchange BURA - Event Center	-	-	90,724	-	NA	-100.00%
West Midway Extended BURA	2,743	2,743	2,743	2,743	0.00%	0.00%
Total Ending	\$ 1,212,760	\$ 9,737,127	\$ 4,587,196	\$ 8,501,800	-12.69%	85.34%

**TABLE 3
BROOMFIELD URBAN RENEWAL AUTHORITY
GENERAL BURA
SOURCES AND USES OF FUNDS**

Sources and Uses of Funds	Actual 2019	Original Budget 2020	Revised Budget 2020	Original Budget 2021	Budget % Chg	
					20 Original 2021	20 Revised 2021
<i>Sources of Funds</i>						
Beginning Balance	\$ -	\$ -	\$ -	\$ -	NA	NA
Revenues						
Interest Earnings & Miscellaneous Revenues						
Allocation for General BURA	\$ 3,267,838	\$ 3,324,433	\$ 3,308,109	\$ 3,775,380	13.56%	14.13%
Miscellaneous Revenue	5	-	-	-	NA	NA
Interest Earnings	19,694	2,700	20,224	6,104	126.07%	-69.82%
Total Interest Earnings & Misc. Revenues	\$ 3,287,537	\$ 3,327,133	\$ 3,328,333	\$ 3,781,484	13.66%	13.61%
Total Revenues	\$ 3,287,537	\$ 3,327,133	\$ 3,328,333	\$ 3,781,484	13.66%	13.61%
Total Sources of Funds	\$ 3,287,537	\$ 3,327,133	\$ 3,328,333	\$ 3,781,484	13.66%	13.61%
<i>Uses of Funds</i>						
Expenditures						
Professional Services	\$ -	\$ 15,000	\$ 15,000	\$ 15,000	0.00%	0.00%
Payment to City for Services Rendered	3,287,133	3,287,133	3,287,133	3,740,284	13.79%	13.79%
Printing and Forms	404	-	1,200	1,200		
Urban Renewal Projects - Other	-	25,000	25,000	25,000	0.00%	0.00%
Total Expenditures	\$ 3,287,537	\$ 3,327,133	\$ 3,328,333	\$ 3,781,484	13.66%	13.61%
Total Uses of Funds	\$ 3,287,537	\$ 3,327,133	\$ 3,328,333	\$ 3,781,484	13.66%	13.61%
Ending Balance	\$ -	\$ -	\$ -	\$ -	NA	NA

**TABLE 4A
BROOMFIELD URBAN RENEWAL AUTHORITY
AMENDED WEST 120TH AVENUE GATEWAY CORRIDOR URBAN RENEWAL AREA
SUMMARY
SOURCES AND USES OF FUNDS**

Sources and Uses of Funds	Actual 2019	Original Budget 2020	Revised Budget 2020	Original Budget 2021	Budget % Chg	
					20 Original 2021	20 Revised 2021
<i>Sources of Funds</i>						
Beginning Balance	\$ 2,238,859	\$ 2,940,843	\$ 212,643	\$ 2,804,558	-4.63%	1218.90%
Revenues						
Taxes						
Property Tax Increment	\$ 3,042,972	\$ 3,215,055	\$ 3,206,936	\$ 3,208,864	-0.19%	0.06%
Sales Tax Allocation from City	1,597,753	1,402,481	1,581,005	1,582,615	12.84%	0.10%
Total Taxes	\$ 4,640,725	\$ 4,617,536	\$ 4,787,941	\$ 4,791,479	3.77%	0.07%
Interest Earnings & Miscellaneous Revenue						
Advance from West Midway BURA	\$ -	\$ -	\$ 800,000	\$ 1,000,000	NA	25.00%
Interest	6,065	-	-	-	NA	NA
Total Interest Earnings & Miscellaneous Revenue	\$ 6,065	\$ -	\$ 800,000	\$ 1,000,000	NA	25.00%
					NA	NA
Total Revenue	\$ 4,646,790	\$ 4,617,536	\$ 5,587,941	\$ 5,791,479	25.42%	3.64%
Total Sources of Funds	\$ 6,885,649	\$ 7,558,379	\$ 5,800,584	\$ 8,596,037	13.73%	48.19%
<i>Uses of Funds</i>						
TABLE 4C - PAGE 2						
Expenditures						
TABLE 4C - PAGE 2	\$ 1,407,520	\$ -	\$ -	\$ 504,921	NA	NA
Allocation to General BURA	2,000,000	1,204,433	1,908,109	1,975,380	64.01%	3.53%
Advance to US36 BURA	2,584,378	-	-	-	NA	NA
Payment to Developer (Broomfield Corner)	(40,556)	135,499	72,851	74,308	-45.16%	2.00%
Professional Services	2,000	4,500	4,500	4,500	0.00%	0.00%
Transfer to Reserve	719,664	844,655	1,010,566	1,010,566	19.64%	0.00%
Total Expenditures	\$ 6,673,006	\$ 2,189,087	\$ 2,996,026	\$ 3,569,675	63.07%	19.15%
Total Uses of Funds	\$ 6,673,006	\$ 2,189,087	\$ 2,996,026	\$ 3,569,675	63.07%	19.15%
Ending Balance	\$ 212,643	\$ 5,369,292	\$ 2,804,558	\$ 5,026,362	-6.39%	79.22%

TABLE 4B - PAGE 1
 BROOMFIELD URBAN RENEWAL AUTHORITY
 AMENDED WEST 120TH AVENUE GATEWAY CORRIDOR URBAN RENEWAL AREA
 GENERAL
 SOURCES AND USES OF FUNDS

Sources and Uses of Funds	Actual 2019	Original Budget 2020	Revised Budget 2020	Original Budget 2021	Budget % Chg	
					20 Original 2021	20 Revised 2021
<i>Sources of Funds</i>						
Beginning Balance	\$ 17,217	\$ 336,442	\$ 16,240	\$ 1,312,567	290.13%	7982.31%
Revenues						
Taxes						
Property Tax Increment	\$ 3,042,972	\$ 3,215,055	\$ 3,206,936	\$ 3,208,864	-0.19%	0.06%
Total Taxes	\$ 3,042,972	\$ 3,215,055	\$ 3,206,936	\$ 3,208,864	-0.19%	0.06%
Interest Earnings & Miscellaneous Revenue						
Property Tax					NA	NA
Investment Earnings	\$ 6,051	\$ -	\$ -	\$ -	NA	NA
Total Interest Earnings & Miscellaneous Revenue	\$ 6,051	\$ -	\$ -	\$ -	NA	NA
Total Revenue	\$ 3,049,023	\$ 3,215,055	\$ 3,206,936	\$ 3,208,864	-0.19%	0.06%
Total Sources of Funds	\$ 3,066,240	\$ 3,551,497	\$ 3,223,176	\$ 4,521,431	27.31%	40.28%
<i>Uses of Funds</i>						
Expenditures						
TABLE 4C - PAGE 2	\$ 1,050,000	\$ -	\$ -	\$ 504,921	NA	NA
Allocation to General BURA	2,000,000	1,204,433	1,908,109	1,975,380	64.01%	3.53%
Professional Services	-	2,500	2,500	2,500	0.00%	0.00%
Total Expenditures	\$ 3,050,000	\$ 1,206,933	\$ 1,910,609	\$ 2,482,801	105.71%	29.95%
Total Uses of Funds	\$ 3,050,000	\$ 1,206,933	\$ 1,910,609	\$ 2,482,801	105.71%	29.95%
Ending Balance	\$ 16,240	\$ 2,344,564	\$ 1,312,567	\$ 2,038,630	-13.05%	55.32%

Table 4B is continued on the next page.

TABLE 4B - PAGE 2
BROOMFIELD URBAN RENEWAL AUTHORITY
AMENDED WEST 120TH AVENUE GATEWAY CORRIDOR URBAN RENEWAL AREA
ADVANCE TO WADSWORTH INTERCHANGE (FROM AMENDED WEST 120TH)

Advance to Wadsworth Interchange BURA	
Background Data (Advance to Wadsworth Interchange)	
2013 Advance	\$ 2,163,275
2014 Advance	2,425,293
2015 Advance	3,434,662
2016 Advance	2,588,686
2017 Advance	2,537,000
2018 Advance	974,526
Balance 12/31/18	\$ 14,123,442

Advance and Repayment of Funds	Actual 2019	Original Budget 2020	Revised Budget 2020	Original Budget 2021	Budget % Chg	
					20 Original 2021	20 Revised 2021
Advance From Other Funds						
Beginning Balance	\$ 14,123,442	\$ 14,848,196	\$ 15,173,442	\$ 15,173,442	2.19%	0.00%
Additions						
Advance to Wadsworth Interchange	\$ 1,050,000	\$ -	\$ -	\$ 504,921	NA	NA
Total Additions	\$ 1,050,000	\$ -	\$ -	\$ 504,921	NA	NA
Total Advance from Other Funds	\$ 15,173,442	\$ 14,848,196	\$ 15,173,442	\$ 15,678,363	5.59%	3.33%
Repayment						
Advance to Other Funds						
Repayment from Wadsworth Interchange	\$ -	\$ -	\$ -	\$ -	NA	NA
Total Advance to Other Funds	\$ -	\$ -	\$ -	\$ -	NA	NA
Ending Balance	\$ 15,173,442	\$ 14,848,196	\$ 15,173,442	\$ 15,678,363	5.59%	3.33%

TABLE 4C - PAGE 1
BROOMFIELD URBAN RENEWAL AUTHORITY
AMENDED WEST 120TH AVENUE GATEWAY CORRIDOR URBAN RENEWAL AREA
WALMART
SOURCES AND USES OF FUNDS

Sources and Uses of Funds	Actual 2019	Original Budget 2020	Revised Budget 2020	Original Budget 2021	Budget % Chg	
					20 Original 2021	20 Revised 2021
<i>Sources of Funds</i>						
Beginning Balance	\$ 2,236,513	\$ 2,604,401	\$ 196,403	\$ 1,491,991	-42.71%	659.66%
Revenues						
Taxes						
Sales Tax Allocation from City	\$ 1,623,452	\$ 1,266,982	\$ 1,508,154	\$ 1,508,307	19.05%	0.01%
Total Taxes	\$ 1,623,452	\$ 1,266,982	\$ 1,508,154	\$ 1,508,307	19.05%	0.01%
Interest Earnings & Miscellaneous Revenue						
Advance from US 36 West Corridor	\$ -	\$ -	\$ 800,000	\$ 1,000,000	100.00%	25.00%
Total Interest Earnings & Miscellaneous Revenue	\$ -	\$ -	\$ 800,000	\$ 1,000,000	100.00%	25.00%
Total Revenue	\$ 1,623,452	\$ 1,266,982	\$ 2,308,154	\$ 2,508,307	97.97%	8.67%
Total Sources of Funds	\$ 3,859,965	\$ 3,871,383	\$ 2,504,557	\$ 4,000,298	3.33%	59.72%
<i>Uses of Funds</i>						
Expenditures						
Payment to Developer for Infrastructure Improvements	\$ 719,664	\$ 844,655	\$ 1,010,566	\$ 1,010,566	19.64%	0.00%
Advance to Wadsworth	357,520	-	-	-	NA	NA
Advance to US 36	2,584,378	-	-	-	NA	NA
Professional Services - Misc.	2,000	2,000	2,000	2,000	0.00%	0.00%
Total Expenditures	\$ 3,663,562	\$ 846,655	\$ 1,012,566	\$ 1,012,566	19.60%	0.00%
Total Uses of Funds	\$ 3,663,562	\$ 846,655	\$ 1,012,566	\$ 1,012,566	19.60%	0.00%
Ending Balance	\$ 196,403	\$ 3,024,728	\$ 1,491,991	\$ 2,987,732	-1.22%	100.25%

Table 4C is continued on the next page.

TABLE 4C - PAGE 2
BROOMFIELD URBAN RENEWAL AUTHORITY
AMENDED WEST 120TH AVENUE GATEWAY CORRIDOR URBAN RENEWAL AREA
ADVANCE TO US36 (FROM AMENDED WEST WALMART)

Advance and Repayment of Funds	Actual 2019	Original Budget 2020	Revised Budget 2020	Original Budget 2021	Budget % Chg	
					20 Original 2021	20 Revised 2021
Advance From Other Funds						
Beginning Balance	\$ -	\$ -	\$ 2,584,378	\$ 1,784,378	NA	-30.96%
Additions						
Advance to US36	\$ 2,584,378	\$ -	\$ -	\$ -	NA	NA
Total Additions	\$ 2,584,378	\$ -	\$ -	\$ -	NA	NA
Total Advance from Other Funds	\$ 2,584,378	\$ -	\$ 2,584,378	\$ 1,784,378	NA	-30.96%
Repayment						
Advance to Other Funds						
Repayment from US36	\$ -	\$ -	\$ 800,000	\$ 1,000,000	NA	25.00%
Total Advance to Other Funds	\$ -	\$ -	\$ 800,000	\$ 1,000,000	NA	25.00%
Ending Balance	\$ 2,584,378	\$ -	\$ 1,784,378	\$ 784,378	NA	-56.04%

TABLE 4C - PAGE 2
BROOMFIELD URBAN RENEWAL AUTHORITY
AMENDED WEST 120TH AVENUE GATEWAY CORRIDOR URBAN RENEWAL AREA
ADVANCE TO WADSWORTH INTERCHANGE (FROM AMENDED WEST WALMART)

Advance and Repayment of Funds	Actual 2019	Original Budget 2020	Revised Budget 2020	Original Budget 2021	Budget % Chg	
					20 Original 2021	20 Revised 2021
Advance From Other Funds						
Beginning Balance	\$ -	\$ -	\$ 357,520	\$ 357,520	NA	0.00%
Additions						
Advance to Wadsworth Interchange	\$ 357,520	\$ -	\$ -	\$ -	NA	NA
Total Additions	\$ 357,520	\$ -	\$ -	\$ -	NA	NA
Total Advance from Other Funds	\$ 357,520	\$ -	\$ 357,520	\$ 357,520	NA	0.00%
Repayment						
Advance to Other Funds						
Repayment from Wadsworth Interchange	\$ -	\$ -	\$ -	\$ -	NA	NA
Total Advance to Other Funds	\$ -	\$ -	\$ -	\$ -	NA	NA
Ending Balance	\$ 357,520	\$ -	\$ 357,520	\$ 357,520	NA	0.00%

**TABLE 4D
BROOMFIELD URBAN RENEWAL AUTHORITY
AMENDED WEST 120TH AVENUE GATEWAY CORRIDOR URBAN RENEWAL AREA
BROOMFIELD CORNERS
SOURCES AND USES OF FUNDS**

Sources and Uses of Funds	Actual 2019	Original Budget 2020	Revised Budget 2020	Original Budget 2021	Budget % Chg	
					20 Original 2021	20 Revised 2021
<i>Sources of Funds</i>						
Beginning Balance	\$ (14,871)	\$ -	\$ -	\$ -	NA	NA
Revenues						
Taxes						
Sales Tax Allocation from City	\$ (25,699)	\$ 135,499	\$ 72,851	\$ 74,308	-45.16%	2.00%
Total Taxes	\$ (25,699)	\$ 135,499	\$ 72,851	\$ 74,308	-45.16%	2.00%
Interest Earnings & Miscellaneous Revenue						
Allocated Interest	\$ 14	\$ -	\$ -	\$ -	NA	NA
Total Interest Earnings & Miscellaneous Revenue	\$ 14	\$ -	\$ -	\$ -	NA	NA
Total Revenue	\$ (25,685)	\$ 135,499	\$ 72,851	\$ 74,308	-45.16%	2.00%
Total Sources of Funds	\$ (40,556)	\$ 135,499	\$ 72,851	\$ 74,308	-45.16%	2.00%
<i>Uses of Funds</i>						
Expenditures						
Payment to Developer for Infrastructure Improvements	\$ (40,556)	\$ 135,499	\$ 72,851	\$ 74,308	-45.16%	2.00%
TABLE 4C - PAGE 2	\$ (40,556)	\$ 135,499	\$ 72,851	\$ 74,308	-45.16%	2.00%
Total Uses of Funds	\$ (40,556)	\$ 135,499	\$ 72,851	\$ 74,308	-45.16%	2.00%
Ending Balance	\$ -	\$ -	\$ -	\$ -	NA	NA

TABLE 5 - PAGE 1
BROOMFIELD URBAN RENEWAL AUTHORITY
BASELINE URBAN RENEWAL AREA
SOURCES AND USES OF FUNDS

Sources and Uses of Funds	Actual 2019	Original Budget 2020	Revised Budget 2020	Original Budget 2021	Budget % Chg	
					20 Original 2021	20 Revised 2021
<i>Sources of Funds</i>						
Beginning Balance	\$ 782,737	\$ 486,449	\$ 12,334	\$ 446,095	-8.30%	3516.79%
Revenues						
Taxes						
Property Tax Increment	\$ 670,792	\$ 2,474,977	\$ 2,413,761	\$ 5,271,400	112.99%	118.39%
SEF Allocation from City	-	70,000	195,200	97,000	38.57%	-50.31%
Use Tax Allocation from City	2,056	205,180	454,726	657,645	220.52%	44.62%
Total Taxes	\$ 672,848	\$ 2,750,157	\$ 3,063,687	\$ 6,026,045	119.12%	96.69%
Total Revenues	\$ 672,848	\$ 2,750,157	\$ 3,063,687	\$ 6,026,045	119.12%	96.69%
Total Sources of Funds	\$ 1,455,585	\$ 3,236,606	\$ 3,076,021	\$ 6,472,140	99.97%	110.41%
<i>Uses of Funds</i>						
Expenditures						
Allocation to General BURA	\$ 100,000	\$ 100,000	\$ 200,000	\$ 100,000	NA	-50.00%
Property Tax Coop Agreement	591,333	1,110,372	1,750,000	4,447,056	300.50%	154.12%
Professional Services	55,372	30,000	30,000	30,000	0.00%	0.00%
Infrastructure Improvements	536,546	1,958,164	649,926	754,645	-61.46%	16.11%
Transfer to Wadsworth Interchange	160,000	-	-	-	NA	NA
Total Expenditures	\$ 1,443,251	\$ 3,198,536	\$ 2,629,926	\$ 5,331,701	66.69%	102.73%
Total Uses of Funds	\$ 1,443,251	\$ 3,198,536	\$ 2,629,926	\$ 5,331,701	66.69%	102.73%
Ending Balance	\$ 12,334	\$ 38,070	\$ 446,095	\$ 1,140,439	2895.64%	155.65%

Table 5 is continued on the next page.

**TABLE 5 - PAGE 2
BROOMFIELD URBAN RENEWAL AUTHORITY
BASELINE URBAN RENEWAL AREA
ADVANCE TO WADSWORTH INTERCHANGE**

Advance and Repayment of Funds	Actual 2019	Original Budget 2020	Revised Budget 2020	Original Budget 2021	Budget % Chg	
					20 Original 2021	20 Revised 2021
Advance From Other Funds						
Beginning Balance	\$ -	\$ -	\$ 160,000	\$ 160,000	NA	0.00%
Additions						
Advance to Wadsworth Interchange	\$ 160,000	\$ -	\$ -	\$ -	NA	NA
Total Advances	\$ 160,000	\$ -	\$ -	\$ -	NA	NA
Total Advance from Other Funds	\$ 160,000	\$ -	\$ 160,000	\$ 160,000	100.00%	NA
Repayment						
Advance to Other Funds						
Repayment from Wadsworth Interchange	\$ -	\$ -	\$ -	\$ -	NA	NA
Total Repayments	\$ -	\$ -	\$ -	\$ -	NA	NA
Ending Balance	\$ 160,000	\$ -	\$ 160,000	\$ 160,000	100.00%	NA

**TABLE 6A
BROOMFIELD URBAN RENEWAL AUTHORITY
BROOMFIELD PLAZA/CIVIC CENTER URBAN RENEWAL AREA
SUMMARY
SOURCES AND USES OF FUNDS**

Sources and Uses of Funds	Actual 2019	Original Budget 2020	Revised Budget 2020	Original Budget 2021	Budget % Chg	
					20 Original 2021	20 Revised 2021
<i>Sources of Funds</i>						
Beginning Balance	\$ 328,209	\$ 254,507	\$ 14,571	\$ 34,608	-86.40%	137.51%
Revenues						
Taxes						
Property Tax	\$ 312,696	\$ 338,878	\$ 330,037	\$ 328,999	-2.92%	-0.31%
Sales Tax Allocation from City	274,082	229,133	264,051	269,331	17.54%	2.00%
Total Taxes	\$ 586,778	\$ 568,011	\$ 594,088	\$ 598,330	5.34%	0.71%
Interest Earnings						
Allocated Interest	\$ 31	\$ -	\$ -	\$ -	NA	NA
Total Interest Earnings	\$ 31	\$ -	\$ -	\$ -	NA	NA
Total Revenues	\$ 586,809	\$ 568,011	\$ 594,088	\$ 598,330	5.34%	0.71%
Total Sources of Funds	\$ 915,018	\$ 822,518	\$ 608,659	\$ 632,938	-23.05%	3.99%
<i>Uses of Funds</i>						
Expenditures						
Payment to Developer for Infrastructure Improvements	\$ 246,610	\$ 229,133	\$ 264,051	\$ 269,331	17.54%	2.00%
Capital Project: Civic Center Vision Development	174,005	-	280,000	-	NA	-100.00%
Professional Services	20,900	30,000	30,000	30,000	0.00%	0.00%
Allocation to General BURA	104,590	-	-	-	NA	NA
Advance to Wadsworth	354,342	-	-	-	NA	NA
Total Expenditures	\$ 900,447	\$ 259,133	\$ 574,051	\$ 299,331	15.51%	-47.86%
Total Uses of Funds	\$ 900,447	\$ 259,133	\$ 574,051	\$ 299,331	15.51%	-47.86%
Ending Balance	\$ 14,571	\$ 563,385	\$ 34,608	\$ 333,607	-40.79%	863.96%

TABLE 6B - PAGE 1
 BROOMFIELD URBAN RENEWAL AUTHORITY
 BROOMFIELD PLAZA/CIVIC CENTER URBAN RENEWAL AREA
 CIVIC CENTER
 SOURCES AND USES OF FUNDS

Sources and Uses of Funds	Actual 2019	Original Budget 2020	Revised Budget 2020	Original Budget 2021	Budget % Chg	
					20 Original 2021	20 Revised 2021
<i>Sources of Funds</i>						
Beginning Balance	\$ 355,712	\$ 254,507	\$ 14,571	\$ 34,608	-86.40%	137.51%
Revenues						
Taxes						
Property Tax	\$ 312,696	\$ 338,878	\$ 330,037	\$ 328,999	-2.92%	-0.31%
Total Taxes	\$ 312,696	\$ 338,878	\$ 330,037	\$ 328,999	-2.92%	-0.31%
Total Fund Revenues	\$ 312,696	\$ 338,878	\$ 330,037	\$ 328,999	-2.92%	-0.31%
Total Revenues	\$ 312,696	\$ 338,878	\$ 330,037	\$ 328,999	-2.92%	-0.31%
Total Sources of Funds	\$ 668,408	\$ 593,385	\$ 344,608	\$ 363,607	-38.72%	5.51%
<i>Uses of Funds</i>						
Expenditures						
Capital Project: Civic Center Vision Development	\$ 174,005	\$ -	\$ 280,000	\$ -	NA	-100.00%
Professional Services	20,900	30,000	30,000	30,000	0.00%	0.00%
Allocation to General BURA	104,590	-	-	-	NA	NA
Advance to Wadsworth	354,342	-	-	-	NA	NA
Total Expenditures	\$ 653,837	\$ 30,000	\$ 310,000	\$ 30,000	0.00%	-90.32%
Total Uses of Funds	\$ 653,837	\$ 30,000	\$ 310,000	\$ 30,000	0.00%	-90.32%
Ending Balance	\$ 14,571	\$ 563,385	\$ 34,608	\$ 333,607	-40.79%	863.96%

Table 6B is continued on the next page.

TABLE 6B - PAGE 2
BROOMFIELD URBAN RENEWAL AUTHORITY
BROOMFIELD PLAZA/CIVIC CENTER URBAN RENEWAL AREA
ADVANCE TO WADSWORTH INTERCHANGE

Advance and Repayment of Funds	Actual 2019	Original Budget 2020	Revised Budget 2020	Original Budget 2021	Budget % Chg	
					20 Original 2021	20 Revised 2021
Advance From Other Funds						
Beginning Balance	\$ -	\$ -	\$ 354,342	\$ 354,342	NA	0.00%
Additions						
Advance to Wadsworth Interchange	\$ 354,342	\$ -	\$ -	\$ -	NA	NA
Total Advances	\$ 354,342	\$ -	\$ -	\$ -	NA	NA
Total Advance from Other Funds	\$ 354,342	\$ -	\$ 354,342	\$ 354,342	NA	0.00%
Repayment						
Advance to Other Funds						
Repayment from Wadsworth Interchange	\$ -	\$ -	\$ -	\$ -	NA	NA
Total Repayments	\$ -	\$ -	\$ -	\$ -	NA	NA
Ending Balance	\$ 354,342	\$ -	\$ 354,342	\$ 354,342	NA	0.00%

TABLE 6C
 BROOMFIELD URBAN RENEWAL AUTHORITY
 BROOMFIELD PLAZA/CIVIC CENTER URBAN RENEWAL AREA
 BROOMFIELD CORNERS III
 SOURCES AND USES OF FUNDS

Sources and Uses of Funds	Actual 2019	Original Budget 2020	Revised Budget 2020	Original Budget 2021	Budget % Chg	
					20 Original 2021	20 Revised 2021
<i>Sources of Funds</i>						
Beginning Balance	\$ (5,575)	\$ -	\$ -	\$ -	NA	NA
Revenues						
Taxes						
Sales Tax Allocation from City	\$ 91,102	\$ 62,548	\$ 65,071	\$ 66,372	6.11%	2.00%
Total Taxes	\$ 91,102	\$ 62,548	\$ 65,071	\$ 66,372	6.11%	2.00%
Interest Earnings						
Allocated Interest	\$ 9	\$ -	\$ -	\$ -	NA	NA
Total Interest Earnings	\$ 9	\$ -	\$ -	\$ -	NA	NA
Total Revenues	\$ 91,111	\$ 62,548	\$ 65,071	\$ 66,372	6.11%	2.00%
Total Sources of Funds	\$ 85,536	\$ 62,548	\$ 65,071	\$ 66,372	6.11%	2.00%
<i>Uses of Funds</i>						
Expenditures						
Payment to Developer for Infrastructure Improvements	\$ 85,536	\$ 62,548	\$ 65,071	\$ 66,372	6.11%	2.00%
Total Expenditures	\$ 85,536	\$ 62,548	\$ 65,071	\$ 66,372	6.11%	2.00%
Total Uses of Funds	\$ 85,536	\$ 62,548	\$ 65,071	\$ 66,372	6.11%	2.00%
Ending Balance	\$ -	\$ -	\$ -	\$ -	NA	NA

TABLE 6D
BROOMFIELD URBAN RENEWAL AUTHORITY
BROOMFIELD PLAZA/CIVIC CENTER URBAN RENEWAL AREA
JAX
SOURCES AND USES OF FUNDS

Sources and Uses of Funds	Actual 2019	Original Budget 2020	Revised Budget 2020	Original Budget 2021	Budget % Chg	
					20 Original 2021	20 Revised 2021
<i>Sources of Funds</i>						
Beginning Balance	\$ (21,928)	\$ -	\$ -	\$ -	NA	NA
Revenues						
Taxes						
Sales Tax Allocation from City	\$ 182,980	\$ 166,585	\$ 198,980	\$ 202,959	21.84%	2.00%
Total Taxes	\$ 182,980	\$ 166,585	\$ 198,980	\$ 202,959	21.84%	2.00%
Interest Earnings						
Allocated Interest	\$ 22	\$ -	\$ -	\$ -	NA	NA
Total Interest Earnings	\$ 22	\$ -	\$ -	\$ -	NA	NA
Total Revenues	\$ 183,002	\$ 166,585	\$ 198,980	\$ 202,959	21.84%	2.00%
Total Sources of Funds	\$ 161,074	\$ 166,585	\$ 198,980	\$ 202,959	21.84%	2.00%
<i>Uses of Funds</i>						
Expenditures						
Payment to Developer for Infrastructure Improvements	\$ 161,074	\$ 166,585	\$ 198,980	\$ 202,959	21.84%	2.00%
Total Expenditures	\$ 161,074	\$ 166,585	\$ 198,980	\$ 202,959	21.84%	2.00%
Interfund Activities						
Transfer to Debt Service Fund	\$ -	\$ -	\$ -	\$ -	NA	NA
Total Interfund Activities	\$ -	\$ -	\$ -	\$ -		
Total Uses of Funds	\$ 161,074	\$ 166,585	\$ 198,980	\$ 202,959	21.84%	2.00%
Ending Balance	\$ -	\$ -	\$ -	\$ -	NA	NA

**TABLE 7
BROOMFIELD URBAN RENEWAL AUTHORITY
HOYT STREET (TIF) URBAN RENEWAL AREA
SOURCES AND USES OF FUNDS**

Sources and Uses of Funds	Actual 2019	Original Budget 2020	Revised Budget 2020	Original Budget 2021	Budget % Chg	
					20 Original 2021	20 Revised 2021
<i>Sources of Funds</i>						
Beginning Balance	\$ -	\$ -	\$ -	\$ -	NA	NA
Revenues						
Taxes						
Property Tax	\$ -	\$ 143,511	\$ 38,591	\$ 38,591	-73.11%	0.00%
Total Taxes	\$ -	\$ 143,511	\$ 38,591	\$ 38,591	-73.11%	0.00%
Total Fund Revenues	\$ -	\$ 143,511	\$ 38,591	\$ 38,591	-73.11%	0.00%
Total Revenues	\$ -	\$ 143,511	\$ 38,591	\$ 38,591	-73.11%	0.00%
Total Sources of Funds	\$ -	\$ 143,511	\$ 38,591	\$ 38,591	-73.11%	0.00%
<i>Uses of Funds</i>						
Expenditures						
Payment to Developer for Infrastructure Improvements	\$ -	\$ 143,511	\$ 38,591	\$ 38,591	-73.11%	0.00%
Total Expenditures	\$ -	\$ 143,511	\$ 38,591	\$ 38,591	-73.11%	0.00%
Total Uses of Funds	\$ -	\$ 143,511	\$ 38,591	\$ 38,591	-73.11%	0.00%
Ending Balance	\$ -	\$ -	\$ -	\$ -	NA	NA

TABLE 8A
BROOMFIELD URBAN RENEWAL AUTHORITY
LOWELL GATEWAY URBAN RENEWAL AREA
SUMMARY
SOURCES AND USES OF FUNDS

Sources and Uses of Funds	Actual 2019	Original Budget 2020	Revised Budget 2020	Original Budget 2021	Budget % Chg	
					20 Original 2021	20 Revised 2021
<i>Sources of Funds</i>						
Beginning Balance	\$ 44,885	\$ 64,966	\$ 9,951	\$ 26,879	-58.63%	170.11%
Revenues						
Taxes						
Property Tax	\$ 25,066	\$ 26,751	\$ 25,979	\$ 25,273	-5.53%	-2.72%
Use Tax	-	9,319	11,309	-	-100.00%	-100.00%
Total Taxes	\$ 25,066	\$ 36,070	\$ 37,288	\$ 25,273	-29.93%	-32.22%
Total Revenues	\$ 25,066	\$ 36,070	\$ 37,288	\$ 25,273	-29.93%	-32.22%
Total Sources of Funds	\$ 69,951	\$ 101,036	\$ 47,239	\$ 52,152	-48.38%	10.40%
<i>Uses of Funds</i>						
Expenditures						
Infrastructure Improvements	\$ -	\$ 9,319	\$ 20,360	\$ 8,805	-5.52%	-56.75%
Total Expenditures	\$ -	\$ 9,319	\$ 20,360	\$ 8,805	-5.52%	-56.75%
Interfund Activities						
Advance to Wadsworth	\$ 60,000	\$ -	\$ -	\$ -	NA	NA
Total Interfund Activities	\$ 60,000	\$ -	\$ -	\$ -		
Total Uses of Funds	\$ 60,000	\$ 9,319	\$ 20,360	\$ 8,805	-5.52%	-56.75%
Ending Balance	\$ 9,951	\$ 91,717	\$ 26,879	\$ 43,347	-52.74%	61.27%

TABLE 8B - PAGE 1
 BROOMFIELD URBAN RENEWAL AUTHORITY
 LOWELL GATEWAY URBAN RENEWAL AREA
 GENERAL
 SOURCES AND USES OF FUNDS

Sources and Uses of Funds	Actual 2019	Original Budget 2020	Revised Budget 2020	Original Budget 2021	Budget % Chg	
					20 Original 2021	20 Revised 2021
<i>Sources of Funds</i>						
Beginning Balance	\$ 44,885	\$ 64,966	\$ 9,951	\$ 26,879	-58.63%	170.11%
Revenues						
Taxes						
Property Tax	\$ 25,066	\$ 26,751	\$ 16,928	\$ 16,468	-38.44%	-2.72%
Total Taxes	\$ 25,066	\$ 26,751	\$ 16,928	\$ 16,468	-38.44%	-2.72%
Total Fund Revenues	\$ 25,066	\$ 26,751	\$ 16,928	\$ 16,468		
Total Revenues	\$ 25,066	\$ 26,751	\$ 16,928	\$ 16,468	-38.44%	-2.72%
Total Sources of Funds	\$ 69,951	\$ 91,717	\$ 26,879	\$ 43,347	-52.74%	61.27%
<i>Uses of Funds</i>						
Expenditures						
Interfund Activities						
Advance to Wadsworth	\$ 60,000	\$ -	\$ -	\$ -	NA	NA
Total Interfund Activities	\$ 60,000	\$ -	\$ -	\$ -		
Total Uses of Funds	\$ 60,000	\$ -	\$ -	\$ -	NA	NA
Ending Balance	\$ 9,951	\$ 91,717	\$ 26,879	\$ 43,347	-52.74%	61.27%

Table 8B is continued on the next page.

**TABLE 8B - PAGE 2
BROOMFIELD URBAN RENEWAL AUTHORITY
LOWELL GATEWAY URBAN RENEWAL AREA
ADVANCE TO WADSWORTH INTERCHANGE**

Advance and Repayment of Funds	Actual 2019	Original Budget 2020	Revised Budget 2020	Original Budget 2021	Budget % Chg	
					20 Original 2021	20 Revised 2021
Advance From Other Funds						
Beginning Balance	\$ -	\$ -	\$ 60,000	\$ 60,000	NA	0.00%
Additions						
Advance to Wadsworth Interchange	\$ 60,000	\$ -	\$ -	\$ -	NA	NA
Total Advances	\$ 60,000	\$ -	\$ -	\$ -	NA	NA
Total Advance from Other Funds						
	\$ 60,000	\$ -	\$ 60,000	\$ 60,000	NA	0.00%
Repayment						
Advance to Other Funds						
Repayment from Wadsworth Interchange	\$ -	\$ -	\$ -	\$ -	NA	NA
Total Repayments	\$ -	\$ -	\$ -	\$ -	NA	NA
Ending Balance	\$ 60,000	\$ -	\$ 60,000	\$ 60,000	NA	0.00%

TABLE 8C
BROOMFIELD URBAN RENEWAL AUTHORITY
LOWELL GATEWAY URBAN RENEWAL AREA
TRISSONN CENTER
SOURCES AND USES OF FUNDS

Sources and Uses of Funds	Actual 2019	Original Budget 2020	Revised Budget 2020	Original Budget 2021	Budget % Chg	
					20 Original 2021	20 Revised 2021
<i>Sources of Funds</i>						
Beginning Balance	\$ -	\$ -	\$ -	\$ -	NA	NA
Revenues						
Taxes						
Property Tax	\$ -	\$ -	\$ 9,051	\$ 8,805	NA	-2.72%
Use Tax	-	9,319	11,309	-	-100.00%	-100.00%
Total Taxes	\$ -	\$ 9,319	\$ 20,360	\$ 8,805	-5.52%	-56.75%
Total Fund Revenues	\$ -	\$ 9,319	\$ 20,360	\$ 8,805	-5.52%	-56.75%
Total Revenues	\$ -	\$ 9,319	\$ 20,360	\$ 8,805	-5.52%	-56.75%
Total Sources of Funds	\$ -	\$ 9,319	\$ 20,360	\$ 8,805	-5.52%	-56.75%
<i>Uses of Funds</i>						
Expenditures						
Infrastructure Improvements	\$ -	\$ 9,319	\$ 20,360	\$ 8,805	-5.52%	-56.75%
Total Expenditures	\$ -	\$ 9,319	\$ 20,360	\$ 8,805	-5.52%	-56.75%
Total Uses of Funds	\$ -	\$ 9,319	\$ 20,360	\$ 8,805	-5.52%	-56.75%
Ending Balance	\$ -	\$ -	\$ -	\$ -	NA	NA

**TABLE 9A
BROOMFIELD URBAN RENEWAL AUTHORITY
NORTH PARK WEST URBAN RENEWAL AREA
SUMMARY
SOURCES AND USES OF FUNDS**

Sources and Uses of Funds	Actual 2019	Original Budget 2020	Revised Budget 2020	Original Budget 2021	Budget % Chg	
					20 Original 2021	20 Revised 2021
<i>Sources of Funds</i>						
Beginning Balance	\$ 628,951	\$ 884,206	\$ 192,321	\$ 39,680	-95.51%	-79.37%
Revenues						
Taxes						
Property Tax Increment	\$ 3,762,912	\$ 5,298,200	\$ 5,326,710	5,810,513	9.67%	9.08%
Sales Tax Allocation from City	56,453	41,458	110,710	114,687	176.63%	3.59%
SEF Allocation from City	127,803	174,500	119,250	158,000	-9.46%	32.49%
Use Tax Allocation from City	255,005	210,212	238,451	323,213	53.76%	35.55%
Total Taxes	\$ 4,202,173	\$ 5,724,370	\$ 5,795,121	\$ 6,406,413	11.91%	10.55%
Interest Earnings and Miscellaneous Revenues						
Interest Earnings	\$ 38	\$ -	\$ -	\$ -	NA	NA
Intergovernmental Revenues	-	-	1,000,000	-	NA	-100.00%
Advance to Wadsworth Interchange	-	-	250,000	-	NA	-100.00%
Total Interest Earnings and Other Revenues	38	-	1,250,000	-	NA	-100.00%
Total Revenues	\$ 4,202,211	\$ 5,724,370	\$ 7,045,121	\$ 6,406,413	11.91%	-9.07%
Total Sources of Funds	\$ 4,831,162	\$ 6,608,576	\$ 7,237,442	\$ 6,446,093	-2.46%	-10.93%
<i>Uses of Funds</i>						
Expenditures						
Advance to Wadsworth Interchange	\$ 1,380,935	\$ 1,069,339	\$ -	\$ -	-100.00%	NA
Allocation to General BURA	694,048	1,020,000	-	200,000	-80.39%	NA
Property Tax Cooperation Agreement -Highlands	269,891	219,744	2,112,532	2,304,405	948.68%	9.08%
Property Tax Cooperation Agreement -NMFD	295,580	527,623	513,242	559,858	6.11%	9.08%
Property Tax Cooperation Agreement- Palisade	1,579,553	2,137,567	2,098,577	2,289,182	7.09%	9.08%
Reimburse Developer for Infrastructure Improvements	413,674	426,170	468,411	595,900	39.83%	27.22%
Professional Services	5,160	5,000	5,000	5,000	0.00%	0.00%
Capital Project: North Park West Infrastructure Improvements	-	-	2,000,000	-	NA	-100.00%
Total Expenditures	\$ 4,638,841	\$ 5,405,443	\$ 7,197,762	\$ 5,954,345	10.15%	-17.28%
Total Uses of Funds	\$ 4,638,841	\$ 5,405,443	\$ 7,197,762	\$ 5,954,345	10.15%	-17.28%
Ending Balance	\$ 192,321	\$ 1,203,133	\$ 39,680	\$ 491,748	-59.13%	1139.28%

TABLE 9B - PAGE 1
BROOMFIELD URBAN RENEWAL AUTHORITY
NORTH PARK WEST URBAN RENEWAL AREA
GENERAL
SOURCES AND USES OF FUNDS

Sources and Uses of Funds	Actual 2019	Original Budget 2020	Revised Budget 2020	Original Budget 2021	Budget % Chg	
					20 Original 2021	20 Revised 2021
<i>Sources of Funds</i>						
Beginning Balance	\$ 628,951	\$ 884,206	\$ 162,308	\$ 9,667	-98.91%	-94.04%
Revenues						
Taxes						
Property Tax	\$ 1,909,080	\$ 5,298,200	\$ 1,115,601	\$ 1,216,926	-77.03%	9.08%
Sales Tax Allocation from City	-	41,458	-	-	-100.00%	NA
SEF Tax Allocation from City	-	174,500	-	-	-100.00%	NA
Use Tax Allocation from City	-	210,212	-	-	-100.00%	NA
Payment on Advance to Wadsworth	-	-	250,000	-	NA	-100.00%
Total Taxes	\$ 1,909,080	\$ 5,724,370	\$ 1,365,601	\$ 1,216,926	-78.74%	-10.89%
Intergovernmental Revenues						
CDOT - North Park West Infrastructure Improvements	\$ -	\$ -	\$ 1,000,000	\$ -	NA	-100.00%
Total Intergovernmental Revenues	\$ -	\$ -	\$ 1,000,000	\$ -	NA	-100.00%
Total Revenues	\$ 1,909,080	\$ 5,724,370	\$ 2,365,601	\$ 1,216,926	-78.74%	-48.56%
Total Sources of Funds	\$ 2,538,031	\$ 6,608,576	\$ 2,527,909	\$ 1,226,593	-81.44%	-51.48%
<i>Uses of Funds</i>						
Expenditures						
Property Tax Coop Agreement	\$ 295,580	2,884,934	\$ 513,242	\$ 559,858	-80.59%	9.08%
Professional Services - Legal	5,160	5,000	5,000	5,000	0.00%	0.00%
Infrastructure Improvements	-	426,170	-	-	-100.00%	NA
Allocation to General Bura	694,048	1,020,000	-	200,000	-80.39%	NA
Advance to Wadsworth Interchange	1,380,935	1,069,339	-	-	-100.00%	NA
Capital Project: North Park West Infrastructure Improvements	-	-	2,000,000	-	NA	-100.00%
Total Expenditures	\$ 2,375,723	\$ 5,405,443	\$ 2,518,242	\$ 764,858	-85.85%	-69.63%
Total Uses of Funds	\$ 2,375,723	\$ 5,405,443	\$ 2,518,242	\$ 764,858	-85.85%	-69.63%
Transfer to North Park West URA - Palisade Ending Balance						
Ending Balance	\$ 162,308	\$ 1,203,133	\$ 9,667	\$ 461,735	-61.62%	4676.40%

Table 9B is continued on the next page.

TABLE 9B - PAGE 2
BROOMFIELD URBAN RENEWAL AUTHORITY
NORTH PARK WEST URBAN RENEWAL AREA
ADVANCE TO WADSWORTH INTERCHANGE

Advance and Repayment of Funds	Actual 2019	Original Budget 2020	Revised Budget 2020	Original Budget 2021	Budget % Chg	
					20 Original 2021	20 Revised 2021
Advance From Other Funds						
Beginning Balance	\$ 2,042,403	\$ 2,720,117	\$ 3,423,338	\$ 3,173,338	16.66%	-7.30%
Additions						
Advance to Wadsworth Interchange	\$ 1,380,935	\$ 1,069,339	\$ -	\$ -	-100.00%	NA
Total Advances	\$ 1,380,935	\$ 1,069,339	\$ -	\$ -	-100.00%	NA
Total Advance from Other Funds	\$ 3,423,338	\$ 3,789,456	\$ 3,423,338	\$ 3,173,338	-16.26%	-7.30%
Repayment						
Advance to Other Funds						
Repayment from Wadsworth Interchange	\$ -	\$ -	\$ 250,000	\$ -	NA	-100.00%
Total Repayments	\$ -	\$ -	\$ 250,000	\$ -	NA	-100.00%
Ending Balance	\$ 3,423,338	\$ 3,789,456	\$ 3,173,338	\$ 3,173,338	-16.26%	0.00%

TABLE 9C
BROOMFIELD URBAN RENEWAL AUTHORITY
NORTH PARK WEST URBAN RENEWAL AREA
HIGHLANDS
SOURCES AND USES OF FUNDS

Sources and Uses of Funds	Actual 2019	Original Budget 2020	Revised Budget 2020	Original Budget 2021	Budget % Chg	
					20 Original 2021	20 Revised 2021
<i>Sources of Funds</i>						
Beginning Balance	\$ -	\$ -	\$ -	\$ -	NA	NA
Revenues						
Taxes						
Property Tax	\$ 269,891	\$ -	\$ 2,112,532	\$ 2,304,405	NA	9.08%
Sales Tax Allocation from City	1,159	-	65,628	68,253	NA	4.00%
Total Taxes	\$ 271,050	\$ -	\$ 2,178,160	\$ 2,372,658	NA	8.93%
Total Fund Revenues	\$ 271,050	\$ -	\$ 2,178,160	\$ 2,372,658	NA	8.93%
Total Revenues	\$ 271,050	\$ -	\$ 2,178,160	\$ 2,372,658	NA	8.93%
Total Sources of Funds	\$ 271,050	\$ -	\$ 2,178,160	\$ 2,372,658	NA	8.93%
<i>Uses of Funds</i>						
Expenditures						
Property Tax Coop Agreement	\$ 269,891	\$ -	\$ 2,112,532	\$ 2,304,405		
Infrastructure Improvements	1,159	-	65,628	68,253		
Total Expenditures	\$ 271,050	\$ -	\$ 2,178,160	\$ 2,372,658	NA	8.93%
Total Uses of Funds	\$ 271,050	\$ -	\$ 2,178,160	\$ 2,372,658	NA	8.93%
Ending Balance	\$ -	\$ -	\$ -	\$ -	NA	NA

**TABLE 9D
BROOMFIELD URBAN RENEWAL AUTHORITY
NORTH PARK WEST URBAN RENEWAL AREA
PALISADE
SOURCES AND USES OF FUNDS**

Sources and Uses of Funds	Actual 2019	Original Budget 2020	Revised Budget 2020	Original Budget 2021	Budget % Chg	
					20 Original 2021	20 Revised 2021
<i>Sources of Funds</i>						
Beginning Balance	\$ -	\$ -	\$ 30,013	\$ 30,013	NA	0.00%
Revenues						
Taxes						
Property Tax	\$ 1,583,941	\$ -	\$ 2,098,577	2,289,182	NA	9.08%
Sales Tax Allocation from City	55,294	-	45,082	46,434	NA	3.00%
SEF Tax Allocation from City	127,803	-	119,250	158,000	NA	32.49%
Use Tax Allocation from City	255,005	-	238,451	323,213	NA	35.55%
Total Taxes	\$ 2,022,043	\$ -	\$ 2,501,360	\$ 2,816,829	NA	12.61%
Interest Earnings and Miscellaneous Revenues						
Interest Earnings	\$ 38	\$ -	\$ -	-	NA	NA
Total Interest Earnings and Other Revenues	38	-	-	-	NA	NA
Total Revenues	\$ 2,022,081	\$ -	\$ 2,501,360	\$ 2,816,829	NA	12.61%
Total Sources of Funds	\$ 2,022,081	\$ -	\$ 2,531,373	\$ 2,846,842	NA	12.46%
<i>Uses of Funds</i>						
Expenditures						
Property Tax Coop Agreement	\$ 1,579,553	\$ -	\$ 2,098,577	\$ 2,289,182	NA	9.08%
Infrastructure Improvements	412,515	-	402,783	527,647	NA	31.00%
Total Expenditures	\$ 1,992,068	\$ -	\$ 2,501,360	\$ 2,816,829	NA	12.61%
Total Uses of Funds	\$ 1,992,068	\$ -	\$ 2,501,360	\$ 2,816,829	NA	12.61%
Ending Balance	\$ 30,013	\$ -	\$ 30,013	\$ 30,013	NA	0.00%

**TABLE 10A
BROOMFIELD URBAN RENEWAL AUTHORITY
ORIGINAL BROOMFIELD URBAN RENEWAL AREA
SUMMARY
SOURCES AND USES OF FUNDS**

Sources and Uses of Funds	Actual 2019	Original Budget 2020	Revised Budget 2020	Original Budget 2021	Budget % Chg	
					20 Original 2021	20 Revised 2021
<i>Sources of Funds</i>						
Beginning Balance	\$ 438,478	\$ 942,412	\$ 60,177	\$ 362,983	-61.48%	503.19%
Revenues						
Taxes						
Property Tax	\$ 880,872	\$ 1,521,790	\$ 1,928,265	\$ 2,249,012	47.79%	16.63%
Sales Tax Allocation from City	32,646	21,902	20,378	21,193	-3.24%	4.00%
Use Tax Allocation from City	-	5,210	80,000	2,100	-59.69%	-97.38%
Total Taxes	\$ 913,518	\$ 1,548,902	\$ 2,028,643	\$ 2,272,305	46.70%	12.01%
Total Fund Revenues	\$ 913,518	\$ 1,548,902	\$ 2,028,643	\$ 2,272,305	46.70%	12.01%
Total Revenues	\$ 913,518	\$ 1,548,902	\$ 2,028,643	\$ 2,272,305	46.70%	12.01%
Total Sources of Funds	\$ 1,351,996	\$ 2,491,314	\$ 2,088,820	\$ 2,635,288	5.78%	26.16%
<i>Uses of Funds</i>						
Expenditures						
Allocation to General BURA	\$ 369,200	\$ 1,000,000	\$ 1,200,000	\$ 1,500,000	50.00%	25.00%
Payment to Developer for Infrastructure Imp.	141,819	36,673	525,837	457,861	1148.50%	-12.93%
Professional Services	-	7,500	-	-	-100.00%	NA
Transfer to Wadworth Blvd.	780,800	-	-	-	NA	NA
Total Expenditures	\$ 1,291,819	\$ 1,044,173	\$ 1,725,837	\$ 1,957,861	87.50%	13.44%
Total Uses of Funds	\$ 1,291,819	\$ 1,044,173	\$ 1,725,837	\$ 1,957,861	87.50%	13.44%
Ending Balance	\$ 60,177	\$ 1,447,141	\$ 362,983	\$ 677,427	-53.19%	86.63%

TABLE 10B - PAGE 1
 BROOMFIELD URBAN RENEWAL AUTHORITY
 ORIGINAL BROOMFIELD URBAN RENEWAL AREA
 GENERAL
 SOURCES AND USES OF FUNDS

Sources and Uses of Funds	Actual 2019	Original Budget 2020	Revised Budget 2020	Original Budget 2021	Budget % Chg	
					20 Original 2021	20 Revised 2021
<i>Sources of Funds</i>						
Beginning Balance	\$ 290,640	\$ 792,844	\$ 21,512	\$ 362,983	-54.22%	1587.35%
Revenues						
Taxes						
Property Tax	\$ 880,872	\$ 1,512,229	\$ 1,541,471	\$ 1,814,444	19.98%	17.71%
Total Taxes	\$ 880,872	\$ 1,512,229	\$ 1,541,471	\$ 1,814,444	19.98%	17.71%
Total Fund Revenues	\$ 880,872	\$ 1,512,229	\$ 1,541,471	\$ 1,814,444		
Total Revenues	\$ 880,872	\$ 1,512,229	\$ 1,541,471	\$ 1,814,444	19.98%	17.71%
Total Sources of Funds	\$ 1,171,512	\$ 2,305,073	\$ 1,562,983	\$ 2,177,427	-5.54%	39.31%
<i>Uses of Funds</i>						
Expenditures						
Allocation to General BURA	\$ 369,200	\$ 1,000,000	\$ 1,200,000	\$ 1,500,000	50.00%	25.00%
Transfer to Wadworth Blvd.	780,800	-	-	-		
Professional Services	-	7,500	-	-	-100.00%	NA
Total Expenditures	\$ 1,150,000	\$ 1,007,500	\$ 1,200,000	\$ 1,500,000	48.88%	25.00%
Total Uses of Funds	\$ 1,150,000	\$ 1,007,500	\$ 1,200,000	\$ 1,500,000	48.88%	25.00%
Ending Balance	\$ 21,512	\$ 1,297,573	\$ 362,983	\$ 677,427	-47.79%	86.63%

Table 10B is continued on the next page.

TABLE 10B - PAGE 2
BROOMFIELD URBAN RENEWAL AUTHORITY
ORIGINAL BROOMFIELD URBAN RENEWAL AREA
ADVANCE TO WADSWORTH INTERCHANGE

Advance and Repayment of Funds	Actual 2019	Original Budget 2020	Revised Budget 2020	Original Budget 2021	Budget % Chg	
					20 Original 2021	20 Revised 2021
Advance From Other Funds						
Beginning Balance	\$ -	\$ -	\$ 780,800	\$ 780,800	NA	0.00%
Additions						
Advance to Wadsworth Interchange	\$ 780,800	\$ -	\$ -	\$ -	NA	NA
Total Advances	\$ 780,800	\$ -	\$ -	\$ -	NA	NA
Total Advance from Other Funds	\$ 780,800	\$ -	\$ 780,800	\$ 780,800	NA	0.00%
Repayment						
Advance to Other Funds						
Repayment from Wadsworth Interchange	\$ -	\$ -	\$ -	\$ -	NA	NA
Total Repayments	\$ -	\$ -	\$ -	\$ -	NA	NA
Ending Balance	\$ 780,800	\$ -	\$ 780,800	\$ 780,800	NA	0.00%

TABLE 10C
BROOMFIELD URBAN RENEWAL AUTHORITY
ORIGINAL BROOMFIELD URBAN RENEWAL AREA
INTERPARK
SOURCES AND USES OF FUNDS

Sources and Uses of Funds	Actual 2019	Original Budget 2020	Revised Budget 2020	Original Budget 2021	Budget % Chg	
					20 Original 2021	20 Revised 2021
<i>Sources of Funds</i>						
Beginning Balance	\$ 147,838	\$ 149,568	\$ 38,665	\$ -	-100.00%	-100.00%
Revenues						
Taxes						
Property Tax	\$ -	\$ 9,561	\$ 386,794	\$ 434,568	4445.21%	12.35%
Sales Tax Allocation from City	32,646	21,902	20,378	21,193	-3.24%	4.00%
Use Tax Allocation from City	-	5,210	80,000	2,100	-59.69%	-97.38%
Total Taxes	\$ 32,646	\$ 36,673	\$ 487,172	\$ 457,861	1148.50%	-6.02%
Total Fund Revenues	\$ 32,646	\$ 36,673	\$ 487,172	\$ 457,861	1148.50%	-6.02%
Total Revenues	\$ 32,646	\$ 36,673	\$ 487,172	\$ 457,861	1148.50%	-6.02%
Total Sources of Funds	\$ 180,484	\$ 186,241	\$ 525,837	\$ 457,861	145.84%	-12.93%
<i>Uses of Funds</i>						
Expenditures						
Payment to Developer for Infrastructure Imp.	\$ 141,819	\$ 36,673	\$ 525,837	\$ 457,861	1148.50%	-12.93%
Total Expenditures	\$ 141,819	\$ 36,673	\$ 525,837	\$ 457,861	1148.50%	-12.93%
Total Uses of Funds	\$ 141,819	\$ 36,673	\$ 525,837	\$ 457,861	1148.50%	-12.93%
Ending Balance	\$ 38,665	\$ 149,568	\$ -	\$ -	-100.00%	NA

**TABLE 11A
BROOMFIELD URBAN RENEWAL AUTHORITY
US 36 WEST CORRIDOR URBAN RENEWAL AREA
SUMMARY
SOURCES AND USES OF FUNDS**

Sources and Uses of Funds	Actual 2019	Original Budget 2020	Revised Budget 2020	Original Budget 2021	Budget % Chg	
					20 Original 2021	20 Revised 2021
Sources of Funds						
Beginning Balance	\$ 70,643	\$ 291,256	\$ 708,020	\$ 778,926	167.44%	10.01%
Revenues						
Taxes						
Advance from Amended West Walmart	\$ 2,584,378	\$ -	\$ -	\$ -	NA	100.00%
Transfer from Dev Agmt Fund - SEF	176,507	-	-	-	NA	100.00%
Transfer from Dev Agmt Fund - Use Tax	531,513	-	-	-	NA	100.00%
Property Tax	344,979	730,390	870,906	1,007,201	37.90%	15.65%
Total Taxes	\$ 3,637,377	\$ 730,390	\$ 870,906	\$ 1,007,201	37.90%	15.65%
Total Fund Revenues	\$ 3,637,377	\$ 730,390	\$ 870,906	\$ 1,007,201		
Total Revenues	\$ 3,637,377	\$ 730,390	\$ 870,906	\$ 1,007,201	37.90%	15.65%
Total Sources of Funds	\$ 3,708,020	\$ 1,021,646	\$ 1,578,926	\$ 1,786,127	74.83%	13.12%
Uses of Funds						
Expenditures						
Infrastructure Improvements	\$ 3,000,000	\$ -	\$ -	\$ -	NA	100.00%
Payment on Advance from West Walmart	-	-	800,000	1,000,000	NA	25.00%
Total Expenditures	\$ 3,000,000	\$ -	\$ 800,000	\$ 1,000,000	NA	25.00%
Total Uses of Funds	\$ 3,000,000	\$ -	\$ 800,000	\$ 1,000,000	NA	25.00%
Ending Balance	\$ 708,020	\$ 1,021,646	\$ 778,926	\$ 786,127	-23.05%	0.92%

TABLE 11B - PAGE 1
BROOMFIELD URBAN RENEWAL AUTHORITY
US 36 WEST CORRIDOR URBAN RENEWAL AREA
GENERAL
SOURCES AND USES OF FUNDS

Sources and Uses of Funds	Actual 2019	Original Budget 2020	Revised Budget 2020	Original Budget 2021	Budget % Chg	
					20 Original 2021	20 Revised 2021
<i>Sources of Funds</i>						
Beginning Balance	\$ 70,643	\$ 291,256	\$ -	\$ 70,906	-75.66%	NA
Revenues						
Taxes						
Property Tax	\$ 344,979	\$ 730,390	\$ 870,906	\$ 1,007,201	37.90%	15.65%
Advance from Amended West Walmart	2,584,378	-	-	-	NA	NA
Total Taxes	\$ 2,929,357	\$ 730,390	\$ 870,906	\$ 1,007,201	37.90%	15.65%
Total Fund Revenues	\$ 2,929,357	\$ 730,390	\$ 870,906	\$ 1,007,201		
Total Revenues	\$ 2,929,357	\$ 730,390	\$ 870,906	\$ 1,007,201	37.90%	15.65%
Total Sources of Funds	\$ 3,000,000	\$ 1,021,646	\$ 870,906	\$ 1,078,107	5.53%	23.79%
<i>Uses of Funds</i>						
Expenditures						
Infrastructure Improvements	\$ 3,000,000	\$ -	\$ -	\$ -	NA	NA
Payment on Advance from West Walmart	-	-	800,000	1,000,000	NA	25.00%
Total Expenditures	\$ 3,000,000	\$ -	\$ 800,000	\$ 1,000,000	NA	25.00%
Total Uses of Funds	\$ 3,000,000	\$ -	\$ 800,000	\$ 1,000,000	NA	25.00%
Ending Balance	\$ -	\$ 1,021,646	\$ 70,906	\$ 78,107	-92.35%	10.16%

Table 11B is continued on the next page.

TABLE 11B - PAGE 2
 BROOMFIELD URBAN RENEWAL AUTHORITY
 US 36 WEST CORRIDOR URBAN RENEWAL AREA
 ADVANCES FROM AMENDED WEST WALMART

Advance and Repayment of Funds	Actual 2019	Original Budget 2020	Revised Budget 2020	Original Budget 2021	Budget % Chg	
					20 Original 2021	20 Revised 2021
<i>Sources of Funds</i>						
Beginning Balance	\$ -	\$ -	\$ 2,584,378	\$ 1,784,378	NA	-30.96%
Additions						
Advances From Broomfield Plaza	\$ 2,584,378	\$ -	\$ -	\$ -	NA	NA
Total Additions	\$ 2,584,378	\$ -	\$ -	\$ -	NA	NA
Total Advance from Other Funds	\$ 2,584,378	\$ -	\$ 2,584,378	\$ 1,784,378	NA	-30.96%
Repayment						
Repayment						
Repayment to Broomfield Plaza	\$ -	\$ -	\$ 800,000	\$ 1,000,000	NA	25.00%
Total Repayment to Other Funds	\$ -	\$ -	\$ 800,000	\$ 1,000,000	NA	25.00%
Ending Balance	\$ 2,584,378	\$ -	\$ 1,784,378	\$ 784,378	NA	-56.04%

TABLE 11C
 BROOMFIELD URBAN RENEWAL AUTHORITY
 US 36 WEST CORRIDOR URBAN RENEWAL AREA
 FLATIRON
 SOURCES AND USES OF FUNDS

Sources and Uses of Funds	Actual 2019	Original Budget 2020	Revised Budget 2020	Original Budget 2021	Budget % Chg	
					20 Original 2021	20 Revised 2021
<i>Sources of Funds</i>						
Beginning Balance	\$ -	\$ -	\$ 708,020	\$ 708,020	NA	0.00%
Revenues						
Taxes						
Transfer from Dev Agmt Fund - SEF	\$ 176,507	\$ -	\$ -	\$ -	NA	NA
Transfer from Dev Agmt Fund - Use Tax	531,513	-	-	-	NA	NA
Total Taxes	\$ 708,020	\$ -	\$ -	\$ -	NA	NA
Total Fund Revenues	\$ 708,020	\$ -	\$ -	\$ -		
Total Revenues	\$ 708,020	\$ -	\$ -	\$ -	NA	NA
Total Sources of Funds	\$ 708,020	\$ -	\$ 708,020	\$ 708,020	NA	0.00%
<i>Uses of Funds</i>						
Expenditures						
Total Expenditures	\$ -	\$ -	\$ -	\$ -	NA	NA
Total Interfund Activities	\$ -	\$ -	\$ -	\$ -		
Total Uses of Funds	\$ -	\$ -	\$ -	\$ -	NA	NA
Ending Balance	\$ 708,020	\$ -	\$ 708,020	\$ 708,020	NA	0.00%

**TABLE 12A
BROOMFIELD URBAN RENEWAL AUTHORITY
WADSWORTH INTERCHANGE URBAN RENEWAL AREA - EVENT CENTER PROJECT
SOURCES AND USES OF FUNDS**

Sources and Uses of Funds	Actual 2019	Original Budget 2020	Revised Budget 2020	Original Budget 2021	Budget % Chg	
					20 Original 2021	20 Revised 2021
<i>Sources of Funds</i>						
Beginning Balance	\$ (1,382,507)	\$ -	\$ -	\$ 90,724	NA	NA
Revenues						
Taxes						
Property Tax Increment	\$ 6,893,318	\$ 8,192,242	\$ 8,097,250	\$ 8,441,788	3.05%	4.26%
Sales Tax Allocation from City	64,006	59,435	35,690	36,761	-38.15%	3.00%
Total Taxes	\$ 6,957,324	\$ 8,251,677	\$ 8,132,940	\$ 8,478,549	2.75%	4.25%
Interest Earnings & Miscellaneous Revenue						
Advance from N. Park West	\$ 1,380,935	\$ 1,069,339	\$ -	\$ -	-100.00%	NA
Advance from Amended West 120th Avenue Gateway Corridor	1,407,520	-	-	504,921	NA	NA
Advance from Original Broomfield	780,800	-	-	-	NA	NA
Advance from North Park	160,000	-	-	-	NA	NA
Advance from Lowell	60,000	-	-	-	NA	NA
Advance from Broomfield Plaza	354,342	-	-	-	NA	NA
Profit Sharing/Repayment of Loss	-	220,000	-	55,000	-75.00%	NA
Repayment of Parking Advance	397,637	404,243	397,637	405,598	0.34%	2.00%
Total Interest Earnings & Miscellaneous Revenue	\$ 4,541,234	\$ 1,693,582	\$ 397,637	\$ 965,519	-42.99%	142.81%
Total Revenues	\$ 11,498,558	\$ 9,945,259	\$ 8,530,577	\$ 9,444,068	-5.04%	10.71%
Total Sources of Funds	\$ 10,116,051	\$ 9,945,259	\$ 8,530,577	\$ 9,534,792	-4.13%	11.77%
<i>Uses of Funds</i>						
Expenditures						
Advance for Parking	\$ 397,637	\$ 421,293	\$ 405,598	\$ 413,710	-1.80%	2.00%
Repayment to North Park West	-	-	250,000	-	NA	-100.00%
Parking Structure Bond Payment Coverage	690,000	525,000	-	-	-100.00%	NA
Parking Structure Maintenance	-	-	250,000	-	NA	-100.00%
Parking Structure Payment	-	-	99,409	202,799	NA	104.00%
Parking Structure Share of Profit	-	110,000	-	27,500	-75.00%	NA
Professional Services	4,650	48,860	50,360	51,500	5.40%	2.26%
Property Tax Cooperation Agreement	3,525,198	4,619,406	4,781,966	4,985,438	7.92%	4.25%
Tri-Party Obligation	500,000	250,000	250,000	250,000	0.00%	0.00%
Total Expenditures	\$ 5,117,485	\$ 5,974,559	\$ 6,087,333	\$ 5,930,947	-0.73%	-2.57%
Interfund Activities						
Transfer to Debt Service Fund - Bond Payment	\$ 4,995,566	\$ 3,965,850	\$ 2,347,670	\$ 3,598,995	-9.25%	53.30%
Transfer to Debt Service Fund -Bond Fees	3,000	4,850	4,850	4,850	0.00%	0.00%
Total Interfund Activities	\$ 4,998,566	\$ 3,970,700	\$ 2,352,520	\$ 3,603,845	-9.24%	53.19%
Total Uses of Funds	\$ 10,116,051	\$ 9,945,259	\$ 8,439,853	\$ 9,534,792	-4.13%	12.97%
Ending Balance	\$ -	\$ -	\$ 90,724	\$ -	NA	-100.00%

TABLE 12B
BROOMFIELD URBAN RENEWAL AUTHORITY
WADSWORTH INTERCHANGE URBAN RENEWAL AREA - EVENT CENTER PROJECT
ADVANCES FROM WEST MIDWAY BURA

Background Data (Advance from West Midway BURA)	
2009 Advance	\$ 2,123,905
2010 Advance	4,080,052
2011 Advance	2,835,926
2012 Advance	4,347,495
2013 Advance	2,243,356
Balance at 12/31/18	\$ 15,630,734

Advance and Repayment of Funds	Actual 2019	Original Budget 2020	Revised Budget 2020	Original Budget 2021	Budget % Chg	
					20 Original 2021	20 Revised 2021
<i>Sources of Funds</i>						
Beginning Balance	\$ 15,630,734	\$ 15,630,734	\$ 15,630,734	\$ 15,630,734	0.00%	0.00%
Additions						
Advance from West Midway BURA	\$ -	\$ -	\$ -	\$ -	NA	NA
Total Additions	\$ -	\$ -	\$ -	\$ -	NA	NA
Total Advance from Other Funds	\$ 15,630,734	\$ 15,630,734	\$ 15,630,734	\$ 15,630,734	0.00%	0.00%
Repayment						
Repayment						
Repayment to West Midway BURA	\$ -	\$ -	\$ -	\$ -	NA	NA
Total Repayment to Other Funds	\$ -	\$ -	\$ -	\$ -	NA	NA
Ending Balance	\$ 15,630,734	\$ 15,630,734	\$ 15,630,734	\$ 15,630,734	0.00%	0.00%

TABLE 12C
BROOMFIELD URBAN RENEWAL AUTHORITY
WADSWORTH INTERCHANGE URBAN RENEWAL AREA - EVENT CENTER PROJECT
ADVANCES FROM WEST 120TH AVENUE GATEWAY CORRIDOR - GENERAL

Background Data (Advance from 120th Avenue Corridor BURA)	
2013 Advance	\$ 2,163,275
2014 Advance	2,425,293
2015 Advance	3,434,662
2016 Advance	2,588,686
2017 Advance	2,537,000
2018 Advance	974,526
Balance at 12/31/18	\$ 14,123,442

Advance and Repayment of Funds	Actual 2019	Original Budget 2020	Revised Budget 2020	Original Budget 2021	Budget % Chg	
					20 Original 2021	20 Revised 2021
<i>Sources of Funds</i>						
Beginning Balance	\$ 14,123,442	\$ 15,630,734	\$ 15,530,962	\$ 15,530,962	-0.64%	0.00%
Additions						
Advances From West 120th Avenue Gateway Corridor	\$ 1,407,520	\$ -	\$ -	\$ 504,921	NA	NA
Total Additions	\$ 1,407,520	\$ -	\$ -	\$ 504,921	NA	NA
Total Advance from Other Funds	\$ 15,530,962	\$ 15,630,734	\$ 15,530,962	\$ 16,035,883	2.59%	3.25%
Repayment						
Repayment						
Repayment to West 120th Avenue Gateway Corridor	\$ -	\$ -	\$ -	\$ -	NA	NA
Total Repayment to Other Funds	\$ -	\$ -	\$ -	\$ -	NA	NA
Ending Balance	\$ 15,530,962	\$ 15,630,734	\$ 15,530,962	\$ 16,035,883	2.59%	3.25%

**TABLE 12D
BROOMFIELD URBAN RENEWAL AUTHORITY
WADSWORTH INTERCHANGE URBAN RENEWAL AREA - EVENT CENTER PROJECT
ADVANCES FROM NORTH PARK WEST**

Background Data (Advance from N. Park West)	
2014 Advance	\$ 2,027,204
2015 Advance	-
2016 Advance	-
2017 Advance	-
2018 Advance	15,199
Balance at 12/31/18	\$ 2,042,403

Advance and Repayment of Funds	Actual 2019	Original Budget 2020	Revised Budget 2020	Original Budget 2021	Budget % Chg	
					20 Original 2021	20 Revised 2021
<i>Sources of Funds</i>						
Beginning Balance	\$ 2,042,403	\$ 2,720,117	\$ 3,423,338	\$ 3,173,338	16.66%	-7.30%
Additions						
Advances From N. Park West	\$ 1,380,935	\$ 1,069,339	\$ -	\$ -	-100.00%	NA
Total Additions	\$ 1,380,935	\$ 1,069,339	\$ -	\$ -	-100.00%	NA
Total Advance from Other Funds	\$ 3,423,338	\$ 3,789,456	\$ 3,423,338	\$ 3,173,338	-16.26%	-7.30%
Repayment						
Repayment						
Repayment to N. Park West	\$ -	\$ -	\$ 250,000	\$ -	NA	-100.00%
Total Repayment to Other Funds	\$ -	\$ -	\$ 250,000	\$ -	NA	-100.00%
Ending Balance	\$ 3,423,338	\$ 3,789,456	\$ 3,173,338	\$ 3,173,338	-16.26%	0.00%

**TABLE 12E
BROOMFIELD URBAN RENEWAL AUTHORITY
WADSWORTH INTERCHANGE URBAN RENEWAL AREA - EVENT CENTER PROJECT
ADVANCES FROM ORIGINAL BROOMFIELD**

Advance and Repayment of Funds	Actual 2019	Original Budget 2020	Revised Budget 2020	Original Budget 2021	Budget % Chg	
					20 Original 2021	20 Revised 2021
<i>Sources of Funds</i>						
Beginning Balance	\$ -	\$ -	\$ 780,800	\$ 780,800	NA	0.00%
Additions						
Advances From Original Broomfield	\$ 780,800	\$ -	\$ -	\$ -	NA	NA
Total Additions	\$ 780,800	\$ -	\$ -	\$ -	NA	NA
Total Advance from Other Funds	\$ 780,800	\$ -	\$ 780,800	\$ 780,800	NA	0.00%
Repayment						
Repayment						
Repayment to North Park	\$ -	\$ -	\$ -	\$ -	NA	NA
Total Repayment to Other Funds	\$ -	\$ -	\$ -	\$ -	NA	NA
Ending Balance	\$ 780,800	\$ -	\$ 780,800	\$ 780,800	NA	0.00%

TABLE 12F
BROOMFIELD URBAN RENEWAL AUTHORITY
WADSWORTH INTERCHANGE URBAN RENEWAL AREA - EVENT CENTER PROJECT
ADVANCES FROM NORTH PARK

Advance and Repayment of Funds	Actual 2019	Original Budget 2020	Revised Budget 2020	Original Budget 2021	Budget % Chg	
					20 Original 2021	20 Revised 2021
<i>Sources of Funds</i>						
Beginning Balance	\$ -	\$ -	\$ 160,000	\$ 160,000	NA	0.00%
Additions						
Advances From North Park	\$ 160,000	\$ -	\$ -	\$ -	NA	NA
Total Additions	\$ 160,000	\$ -	\$ -	\$ -	NA	NA
Total Advance from Other Funds	\$ 160,000	\$ -	\$ 160,000	\$ 160,000	NA	0.00%
Repayment						
Repayment						
Repayment to North Park	\$ -	\$ -	\$ -	\$ -	NA	NA
Total Repayment to Other Funds	\$ -	\$ -	\$ -	\$ -	NA	NA
Ending Balance	\$ 160,000	\$ -	\$ 160,000	\$ 160,000	NA	0.00%

TABLE 12G
BROOMFIELD URBAN RENEWAL AUTHORITY
WADSWORTH INTERCHANGE URBAN RENEWAL AREA - EVENT CENTER PROJECT
ADVANCES FROM LOWELL GATEWAY

Advance and Repayment of Funds	Actual 2019	Original Budget 2020	Revised Budget 2020	Original Budget 2021	Budget % Chg	
					20 Original 2021	20 Revised 2021
<i>Sources of Funds</i>						
Beginning Balance	\$ -	\$ -	\$ 60,000	\$ 60,000	NA	0.00%
Additions						
Advances From Lowell Gateway	\$ 60,000	\$ -	\$ -	\$ -	NA	NA
Total Additions	\$ 60,000	\$ -	\$ -	\$ -	NA	NA
Total Advance from Other Funds	\$ 60,000	\$ -	\$ 60,000	\$ 60,000	NA	0.00%
Repayment						
Repayment						
Repayment to Lowell Gateway	\$ -	\$ -	\$ -	\$ -	NA	NA
Total Repayment to Other Funds	\$ -	\$ -	\$ -	\$ -	NA	NA
Ending Balance	\$ 60,000	\$ -	\$ 60,000	\$ 60,000	NA	0.00%

TABLE 12H
BROOMFIELD URBAN RENEWAL AUTHORITY
WADSWORTH INTERCHANGE URBAN RENEWAL AREA - EVENT CENTER PROJECT
ADVANCES FROM WEST 120TH AVENUE GATEWAY CORRIDOR - WALMART

Advance and Repayment of Funds	Actual 2019	Original Budget 2020	Revised Budget 2020	Original Budget 2021	Budget % Chg	
					20 Original 2021	20 Revised 2021
Sources of Funds						
Beginning Balance	\$ -	\$ -	\$ 354,342	\$ 354,342	NA	0.00%
Additions						
Advances From Broomfield Plaza	\$ 354,342	\$ -	\$ -	\$ -	NA	NA
Total Additions	\$ 354,342	\$ -	\$ -	\$ -	NA	NA
Total Advance from Other Funds	\$ 354,342	\$ -	\$ 354,342	\$ 354,342	NA	0.00%
Repayment						
Repayment						
Repayment to Broomfield Plaza	\$ -	\$ -	\$ -	\$ -	NA	NA
Total Repayment to Other Funds	\$ -	\$ -	\$ -	\$ -	NA	NA
Ending Balance	\$ 354,342	\$ -	\$ 354,342	\$ 354,342	NA	0.00%

**TABLE 13A - PAGE 1
BROOMFIELD URBAN RENEWAL AUTHORITY
WEST MIDWAY EXTENDED URBAN RENEWAL AREA
SOURCES AND USES OF FUNDS**

Sources and Uses of Funds	Actual 2019	Original Budget 2020	Revised Budget 2020	Original Budget 2021	Budget % Chg	
					20 Original 2021	20 Revised 2021
<i>Sources of Funds</i>						
Beginning Balance	\$ 2,743	\$ 2,743	\$ 2,743	\$ 2,743	0.00%	0.00%
Revenues						
Taxes						
Property Tax Increment	\$ -	\$ -	\$ -	\$ -	NA	NA
Total Taxes	\$ -	\$ -	\$ -	\$ -	NA	NA
Total Revenue	\$ -	\$ -	\$ -	\$ -	NA	NA
Total Sources of Funds	\$ 2,743	\$ 2,743	\$ 2,743	\$ 2,743	0.00%	0.00%
<i>Uses of Funds</i>						
Expenditures						
Advance To Other BURA Districts	\$ -	\$ -	\$ -	\$ -	NA	NA
Total Uses of Funds	\$ -	\$ -	\$ -	\$ -	NA	NA
Ending Balance	\$ 2,743	\$ 2,743	\$ 2,743	\$ 2,743	0.00%	0.00%

Table 13A is continued on the next page.

TABLE 13A - PAGE 2
BROOMFIELD URBAN RENEWAL AUTHORITY
WEST MIDWAY EXTENDED URBAN RENEWAL AREA
ADVANCES TO WADSWORTH INTERCHANGE BURA - EVENT CENTER PROJECT

Background Data (Advance to Event Center)	
2009 Advance	\$ 2,123,904
2010 Advance	4,080,053
2011 Advance	2,835,926
2012 Advance	4,347,495
2013 Advance	2,243,356
Balance at 12/31/18	\$ 15,630,734

Advance and Repayment of Funds	Actual 2019	Original Budget 2020	Revised Budget 2020	Original Budget 2021	Budget % Chg	
					20 Original 2021	20 Revised 2021
Advances to Other Funds						
Beginning Balance	\$ 15,630,734	\$ 15,630,734	\$ 15,630,734	\$ 15,630,734	0.00%	0.00%
Advances - Additions	\$ -	\$ -	\$ -	\$ -	NA	NA
Total Advances	\$ 15,630,734	\$ 15,630,734	\$ 15,630,734	\$ 15,630,734	0.00%	0.00%
Repayments						
Repayment from Event Center Project	\$ -	\$ -	\$ -	\$ -	NA	NA
Total Repayments	\$ -	\$ -	\$ -	\$ -	NA	NA
Ending Balance	\$ 15,630,734	\$ 15,630,734	\$ 15,630,734	\$ 15,630,734	0.00%	0.00%

**TABLE 14
BROOMFIELD URBAN RENEWAL AUTHORITY
DEBT SERVICE FUND
SOURCES AND USES OF FUNDS**

Sources and Uses of Funds	Actual 2019	Original Budget 2020	Revised Budget 2020	Original Budget 2021	Budget % Chg	
					20 Original 2021	20 Revised 2021
<i>Sources of Funds</i>						
Beginning Balance	\$ 8,001,247	\$ 8,100,604	\$ 9,107,862	\$ 6,947,862	-14.23%	-23.72%
Revenues						
Additions						
Interest Revenue	\$ 214,439	\$ 142,400	\$ 90,000	\$ 90,000	-36.80%	0.00%
Total Additions	\$ 214,439	\$ 142,400	\$ 90,000	\$ 90,000	-36.80%	0.00%
Interfund Activities						
Transfer from BURA	\$ 4,998,566	\$ 4,165,850	\$ 2,352,520	\$ 3,603,845	-13.49%	53.19%
Total Interfund Activities	\$ 4,998,566	\$ 4,165,850	\$ 2,352,520	\$ 3,603,845	-13.49%	53.19%
Total Revenues	\$ 5,213,005	\$ 4,308,250	\$ 2,442,520	\$ 3,693,845	-14.26%	51.23%
Total Sources of Funds	\$ 13,214,252	\$ 12,408,854	\$ 11,550,382	\$ 10,641,707	-14.24%	-7.87%
<i>Uses of Funds</i>						
Expenditures						
Paying Agent Fees	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	0.00%	0.00%
Arbitrage Compliance	-	1,850	1,850	1,850	0.00%	0.00%
Tax Increment Revenue Bonds 2005						
Principal	\$ 2,425,000	\$ 2,550,000	\$ 2,550,000	\$ 2,675,000	4.90%	4.90%
Interest	1,678,390	1,611,000	2,047,670	1,923,995	19.43%	-6.04%
Total Tax Increment Revenue Bonds 2005	\$ 4,103,390	\$ 4,161,000	\$ 4,597,670	\$ 4,598,995	10.53%	0.03%
Total Expenditures	\$ 4,106,390	\$ 4,165,850	\$ 4,602,520	\$ 4,603,845	10.51%	0.03%
Total Uses of Funds	\$ 4,106,390	\$ 4,165,850	\$ 4,602,520	\$ 4,603,845	10.51%	0.03%
Ending Balance	\$ 9,107,862	\$ 8,243,004	\$ 6,947,862	\$ 6,037,862	-26.75%	-13.10%

CITY AND COUNTY OF
BROOMFIELD, COLORADO

2 0 2 1
ANNUAL BUDGET

Colorado
Building
Corporation



COLORADO BUILDING CORPORATION BOARD MEMBERS



President: Deven Shaff

Vice President: Patrick Quinn

Secretary: Jennifer Hoffman

Treasurer: Brenda Richey

Board Member: Kevin Standbridge

Board Member: John Hall

Board Member: Kimberly Groom



BUDGET MESSAGE

TO: Mayor and City Council

FROM: Jennifer Hoffman, Executive Director

SUBJECT: **2021 Annual Budget for the City and County of Broomfield, Colorado Building Corporation**

DATE: December 1, 2020

The City and County of Broomfield, Colorado Building Corporation (Building Corporation) was created in 1999 to allow the City and County to use asset-backed Certificate of Participation (COP) financing for public projects.

From 1999 through 2004, the initial projects financed through COP's issued by the Building Corporation included the renovation of the building located at #6 Garden Center, construction of several buildings (including a library and auditorium, a police and court facility, a detention center and a recreation center), open space acquisitions (317 acres) and acquisition and development of athletic fields (123 acres). In 2008 the Building Corporation also provided funds (approximately \$12 million) to facilitate the construction of the detention center expansion project. The Building Corporation receives annual lease payments for these assets from the City and County of Broomfield which are then utilized to fund the annual debt service payments on the COP's.

In 2017, the Building Corporation Board of Directors approved the refinancing of all outstanding COP's. Due to lower interest rates, savings realized by the refinancing will amount to \$7 million from 2017 through the remaining term of the COP's (final maturity in 2027). These savings will be recognized annually in the County General Fund, City General Fund, Sales and Use Tax Capital Improvements Fund, and the Open Space and Parks fund as their lease payments to the Building Corporation are reduced from original levels.

The 2021 Budget for the Building Corporation includes \$4,007,507 in revenue from annual lease payments collected by the Building Corporation from the City and County of Broomfield. This, together with projected interest earnings of the fund, provides the funding source for the 2021 COP debt service payments less arbitrage and agent fees of \$4,003,500.

Respectfully submitted,

A handwritten signature in cursive script that reads "Jennifer Hoffman".

Jennifer Hoffman
Executive Director

TABLE 1 - PAGE 1
CITY AND COUNTY OF BROOMFIELD
COLORADO BUILDING CORPORATION

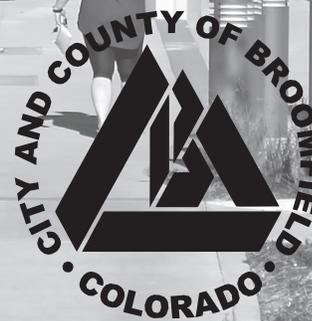
Revenues and Expenditures	Actual 2019	Original Budget 2020	Revised Budget 2020	Original Budget 2021	Budget % Chg	
					20 Original 2021	20 Revised 2021
Beginning Balance	\$ -	\$ -	\$ -	\$ -	NA	NA
Revenues						
Lease Payment & Other Revenues						
Lease Payment from City of Broomfield	\$ 349,495	\$ 347,355	\$ 347,446	\$ 385,055	10.85%	10.82%
Lease Payment from City of Broomfield - CIP	4,053,553	4,056,027	4,057,083	-	-100.00%	-100.00%
Lease Payment from County of Broomfield	3,280,452	3,284,367	3,285,222	3,621,945	10.28%	10.25%
Interest Earnings on Reserve - 2010 COPs	10,698	5,300	-	-	-100%	NA
Interest Earnings	3,815	3,400	1,727	507	-85.09%	-70.64%
Total Lease Payment & Other Revenues	\$ 7,698,013	\$ 7,696,449	\$ 7,691,478	\$ 4,007,507	-48%	-48%
Total Revenues	\$ 7,698,013	\$ 7,696,449	\$ 7,691,478	\$ 4,007,507	-47.93%	-47.90%
Total Sources of Funds	\$ 7,698,013	\$ 7,696,449	\$ 7,691,478	\$ 4,007,507	-47.93%	-47.90%
Expenditures						
COP Series 2017						
Retirement of COPs - Principal	\$ 5,916,021	\$ 6,215,000	\$ 6,215,000	\$ 2,845,000	-54.22%	-54.22%
Retirement of COPs - Interest (6/1 & 12/1)	1,765,152	1,469,249	1,469,250	1,158,500	-21.15%	-21.15%
Other Expenditures						
Arbitrage Compliance Cost	\$ -	\$ -	\$ 2,000	\$ -	NA	-100.00%
Paying Agent Fees	3,500	3,500	3,501	3,500	NA	-0.03%
Reserve for Arbitrage	13,340	8,700	1,727	507	-94.17%	-70.64%
Total Uses of Funds	\$ 7,698,013	\$ 7,696,449	\$ 7,691,478	\$ 4,007,507	-47.93%	-47.90%
Ending Balance	\$ -	\$ -	\$ -	\$ -	NA	NA

Certificates of Participation - City General Fund	2017	Completion of City Center Facilities: Parking lots at library & police/court buildings; remodeling of One DesCombes (org. 2000 series). This debt was refinanced in 2010 and 2017.
Certificates of Participation - County General Fund	2017	Construct city and county facilities (Library, Detention Center, Police/Courts, HHS); fund county start-up costs (org. 1999 series). This debt was refinanced in 2010 and 2017.
Certificates of Participation - CIP	2017	Construction of Paul Derda Recreation Center and Athletic Fields (BIP, Broomfield County Commons)(org. 2000 series). This debt was refinanced in 2010 and 2017.

**BROOMFIELD
COMMUNITY
CENTER**

**CITY AND COUNTY OF
BROOMFIELD, COLORADO
2 0 2 1
ANNUAL BUDGET**

APPENDIX



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APPENDIX A: BUDGET ACRONYMS

A/V	Audio/Visual	HOPE	Helping our Families by Promoting Empowerment
AA	Alterations and Additions	HS	Human Services
ACS	Arts Culture and Science	HUD	U.S. Department of Housing and Urban Development
ADA	Americans with Disabilities Act	IGA	Intergovernmental Agreement
ADP	Average Daily Population	IPP	Industrial Pretreatment Program
AF	Acre Feet	IT	Information Technology
ALID	Arista Local Improvement District	LEAP	Low Income Energy Assistance Program
ARRA	American Recovery and Reinvestment Act	LEED	Leadership in Energy and Environmental Design
ASTM	American Society for Testing and Materials	LRFP	Long-Range Financial Plan
AVL	Auto Vehicle Location	MFH	Multi-Family Homes
BCC	Broomfield Community Center	MG	Million Gallons
BEDC	Broomfield Economic Development Corporation	MGD	Millions Gallons Daily
BHA	Broomfield Housing Authority	MOW	Meals on Wheels
BOE	Board of Equalization	NATA	North Area Transportation Alliance
BSAFE	Broomfield Substance and Alcohol Free Environment	NCWCD	Northern Colorado Water Conservation District
BURA	Broomfield Urban Renewal Authority	NMTF	North Metro Task Force
CAC	Citizen's Assistance Center	NPDES	National Pollutant Discharge Elimination System
CAFR	Comprehensive Annual financial Report	NSP	Neighborhood Stabilization Program
CASA	Court Appointed Special Advocates	OSPB	Office of State Planning and Budgeting
CDBG	Community Development Block Grant	OSPT	Open Space, Parks, and Trails Master Plan
CDOT	Colorado Department of Transportation	OSTAC	Open Space and Trails Advisory Committee
CHRP	Children's Habilitation Residential Program	PBX	Private Branch Exchange
CIP	Capital Improvement Program	PDRC	Paul Derda Recreation Center
CMO	City and County Manager's Office	PH	Public Health
CO	Certificate of Occupancy	PRVs	Pressure Regulating Valves
COBRA	Consolidated Omnibus Budget Reconciliation Act	PSSF	Promoting Safe and Stable Families
COHID	Colorado Health Information Dataset	PUD	Planned Unit Development
COPs	Certificates of Participation	RFP	Request for Proposals
CPSC	Consumer Product Safety Commission	RTC	Residential Treatment Center
CRO	Central Records Office	RTD	Regional Transportation District
CSBG	Community Services Block Grant	SCFD	Scientific and Cultural Facilities District
CSU	Colorado State University	SDP	Site Development Plan
DA	District Attorney	SDWA	Safe Drinking Water Act
DOH	Colorado Department of Housing	SEF	Service Expansion Fee
DRCOG	Denver Regional Council of Governments	SFH	Single-Family Homes
DUI	Driving Under the Influence	SH	State Highway
EFT	Electronic Funds Transfer	SHRP	Strategic Highway Research Program
EIS	Environmental Impact Statement	SIU	Significant Industrial Users
EPA	Environmental Protection Agency	SRO	School Resource Officer
EPSDT	Early Periodic Screening Diagnosis and Treatment	SSI	Social Security Income
ET	Evap-Transpiration	STD	Sexually Transmitted Disease
FCS	Family and Children's Services	SWAT	Special Weapons and Tactics
FMLA	Family and Medical Leave Act	SWR	Service Work Request
FTE	Full-Time Equivalent Positions	TABOR	Taxpayers' Bill of Rights
FTP	File Transfer Protocol	TANF	Temporary Assistance to Needy Families
GAAP	Generally Accepted Accounting Principles and Standards	TBRA	Tenant-Based Rental Assistance
GASB	Government Accounting Standards Board	TE	Tap Equivalent
GFOA	Government Finance Officers Association	USR	Use by Special Review Plans
GIS	Geographic Information System	WIC	Women, Infants, and Children
GWTP	Great Western Treatment Plant	WW	Wastewater
HCP	Healthcare Program for Children with Special Needs	WWTP	Wastewater Treatment Plant
HHS	Health and Human Services		

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APPENDIX B: BUDGET TERMINOLOGY

Accounting Period - A period at the end of which, and for which, financial statements are prepared.

Accounting System - The total structure of records and procedures which discover, record, classify, summarize, and report information on the financial position and results of a government's operations or any of its funds, fund types, balanced account groups, or organization components.

Accrual Basis - The method of accounting in which transactions are recognized when they occur, regardless of the timing of related cash flows. Under this method, revenue is recognized when it is earned, regardless of when cash is received and expenses are recognized when liabilities are incurred, regardless of when cash is paid. This method of accounting is used for Enterprise Funds.

Allocation - A method of dividing expenditures and revenues among various organizational units of a government, which are set aside for specific purposes.

Appropriation - A legal authorization granted by City Council permitting expenditures and obligations for specific purposes. An appropriation is usually limited in amount and by time when it may be expended.

Assessed Valuation - The value of real and personal property established by the County Assessor, which is used as a basis for levying property taxes.

Asset - A resource owned or controlled by a government, which has monetary value. An asset is either current or fixed. A current asset is typically consumed within one year, such as cash, accounts receivable, and office supply inventories. A fixed asset provides benefits for more than one year, such as equipment, buildings, and open space properties.

Audit - A methodical examination conducted by a private accounting firm, of the utilization of a government's resources. An audit tests the accounting system to determine the extent to which internal accounting controls are both available and being used. The audit concludes with a written report of findings called the Auditor's Opinion.

Balanced Budget - A budget in which current operating revenues cover current operating expenditures.

Base Budget - An estimate of funding to continue existing programs at current levels of service prepared by each department during the budget development process.

Bond - An instrument used to obtain long-term financing for capital projects. A bond is a promise to repay borrowed money (principal amount) at a future specified date (maturity date) plus interest.

Bonded Debt - That portion of indebtedness represented by outstanding bonds.

Broomfield Economic Development Corporation (BEDC) - A non-profit corporation which provides economic development services for the City and County.

Broomfield Urban Renewal Authority (BURA) - An Urban Renewal Authority that was established by resolution in 1996 by the Broomfield City Council to stimulate development within certain areas of the City and County.

Budget - An annual policy document, financial plan, operations guide, and communications device, containing estimated revenues and expenditures. The budget appropriation ordinance, as approved by the City Council, is the legal basis for expenditures in the budget year.

Budget Calendar - A timetable showing when particular tasks must be completed in order for the City Council to approve the annual budget before the beginning of the next fiscal year.

Budget Development Process - The annual cycle in which Broomfield prepares, adopts and implements the budget.

Budget Message - The City and County Manager's written overview of the budget addressed to the Mayor and City Council. The budget message contains an explanation of principal budget items, significant changes from the previous fiscal year, summaries of major issues impacting the budget, and challenges facing the City and County.

Budgetary Comparisons - Annual financial statements prepared to meet set standards and requirements, which must include comparisons of approved budgeted amounts with actual operating results. Such reports should be subjected to an independent audit, so that all parties involved in the annual budget and appropriation process are provided with assurances that government monies are spent in accordance with the mutually agreed-upon budgetary plan.

APPENDIX B: BUDGET TERMINOLOGY

Budgetary Control - The control or management of a government or enterprise in accordance with an approved budget for the purpose of keeping expenditures within the limitations of available appropriations and revenues.

Capital Budget - A plan of proposed capital expenditures for buildings, drainage, parks, streets, trails, utilities, etc., and their funding sources. The Capital Budget is enacted as part of the City and County's annual budget and is based on the first year of the Capital Improvement Program (CIP). Project appropriations are normally for the amount necessary to complete an entire project, with the remaining balance rolled into future years until project completion.

Capital Improvement Program (CIP) - An annually updated schedule of capital project expenditures for public facilities and infrastructure, containing estimated project costs, funding sources, and anticipated timelines, for a five-year period. The first year of the five-year CIP serves as the basis for the annual capital budget.

Capital Outlays - Expenditures which result in the acquisition of fixed assets, such as equipment and vehicles. Capital outlay items cost more than \$5,000 and are expected to last longer than one year.

Capital Projects - Major capital construction and improvement projects, such as those related to buildings, drainage, parks, streets, trails, utilities, etc., included in the Capital Improvement Program (CIP). Capital projects tend to have significant costs and have useful lives of many years.

Capital Projects Fund - A fund created to account for the revenues and expenditures related to capital projects.

Cash Basis - A method of accounting in which transactions are recognized only when cash changes hands. This method can present an inaccurate picture of a fund's financial condition, since payments can be delayed into the next fiscal year. Broomfield does not use this method of accounting in order to conform to Generally Accepted Accounting Principles (GAAP).

Certificate of Participation (COP) - A financing instrument representing a share in a pledged revenue stream, usually lease payments made by the issuer (government) that are subject to annual appropriation. The certificate entitles the holder to receive a share, or participation, in the lease payments relating to the acquisition or construction of specific equipment, land, or facilities.

Citizen Survey - An assessment tool conducted by the City and County of Broomfield every three to five years. The survey serves as a consumer report card by providing residents the opportunity to rate their satisfaction with the quality of life in Broomfield, the community's amenities, and satisfaction with local government.

Community Development Block Grant (CDBG) - A U.S. Department of Housing and Urban Development grant program. The program was first enacted in 1974 to provide funds to state and local agencies to support housing, economic development, health and human services, and planning and administration.

Community Services Block Grant (CSBG) - A U.S. Department of Health and Human Services grant program. The program was first enacted in 1981 to provide funds to state and local agencies to support efforts that reduce poverty, revitalize low-income communities, and lead to self-sufficiency among low-income families and individuals.

Comprehensive Annual Financial Report (CAFR) - An annual financial report issued by state and local governments. The CAFR has three parts: an introductory section, a financial section, and a statistical section. CAFR requirements are largely shaped by the Governmental Accounting Standards Board (GASB), which is the authoritative source for governmental Generally Accepted Accounting Principles (GAAP).

Comprehensive Plan - Adopted in 2016, Broomfield's Comprehensive Plan is a 20-year (2016 – 2036) policy document designed to meet state regulatory requirements and to articulate a vision of the City and County. The Plan contains many policies and action steps addressing topics such as transportation, community form and identity, economic development, and community services and facilities, intended to guide control of Broomfield's future.

Consumer Price Index (CPI) - An index of prices used to measure the change in the cost of basic goods or services compared to a fixed base period. Broomfield monitors the Denver-Boulder Consumer Price Index.

Contingency - An appropriation of funds to cover unforeseen events that may occur during the budget year.

Cost Accounting - A method of accounting which provides for assembling and recording of all the elements of cost incurred to accomplish a purpose, to carry on an activity or operation, or to complete a unit of work or a specific job.

APPENDIX B: BUDGET TERMINOLOGY

Council Focus Session - An annual planning session held by City Council in January where priorities are identified and set for the coming year.

Current Assets - Those assets which are available or can be made readily available to finance current operations or to pay current liabilities. Those assets which will be used up or converted into cash within one year.

Debt - An obligation resulting from the borrowing of money or from the purchase of goods and services. A government's debts can include bonds, leases, and notes. Debt instruments are used to finance projects with high capital costs and long useful lives.

Debt Limit - The maximum amount of gross or net debt which is legally permitted.

Debt Service - The annual payment of principal and interest on the City and County's indebtedness.

Debt Service Fund - A fund established to account for the accumulation of resources for, and the payment of, general long-term debt principal and interest.

Decision Package - A budget proposal for items, programs, or services beyond what is included in the base budget. Decision packages may include large increases in routine items, increased hours for existing part-time staff, new programs, new staff, and new equipment. Decision package proposals are prioritized by department heads and may or may not be ultimately approved during the budget development process.

Deficit - The amount by which expenditure outlays exceed revenue receipts in a given accounting period.

Delinquent Taxes - Taxes remaining unpaid on and after the date on which a penalty for nonpayment is attached. Although the penalty may be subsequently waived and a portion of the taxes may be abated or canceled, the unpaid balances continue to be delinquent taxes until abated, canceled, paid, or converted into tax liens.

Depreciation - A financial mechanism to allocate the cost of a capital item over its service life. A decrease in an asset's value due to wear and tear, decay, or decline in price. Through this process, the entire cost on an asset is ultimately charged off as an expense over its service life.

Development Agreement - An agreement entered into between the City and another person or entity associated with the development of land. There are two main purposes of such an agreement: 1) to share the cost of infrastructure improvements with the developer, so that Broomfield is not solely paying for these improvements, or 2) to provide an incentive for the developer to do business in Broomfield, in the form of reimbursed sales, use, or property tax generated by the new development. Such agreements help ensure Broomfield's sales tax base.

Earmarked Funds - Funds dedicated for a specific program or purpose, such as state or federal grants earmarked for particular types of projects or programs.

Electronic Benefit Transfers (EBT) - An electronic system that allows a recipient to authorize transfer of their government benefits from a Federal account to a retailer account to pay for products received. In Colorado, this system is used to issue food stamps and other benefits to qualifying county residents.

Encumbrance - An amount of money committed and reserved but not yet expended for the purchase of a specific good or service, when a purchase order or contract is approved.

Enterprise Fund - A fund to account for operations financed and operated in a manner similar to private business enterprises, where the intent is to recover all or part of the costs of providing goods or services from those that use the goods or services, through user charges; e.g., Water Fund, Wastewater Fund, and Water Reclamation Fund. As in private business, the emphasis is on net income determination.

Expenditure - A decrease in net financial resources due to payments made by the City and County for goods or services, such as personnel, supplies, and equipment.

Fee - A general term used for any charge levied by the government associated with providing a service, permitting an activity, or imposing a fine or penalty. Major types of fees include water and sewer taps, restaurant inspection fees, user charges, and building permits.

Fiduciary Fund - A fund consisting of resources received and held by a governmental unit as trustee or as an agent for other governmental units, private organizations, or individuals, to be expended or invested in accordance with the conditions of the trust.

APPENDIX B: BUDGET TERMINOLOGY

Fiscal Policy - Broomfield's policies with respect to taxes, spending, and debt management as these relate to government services, programs, and capital investment. Fiscal policy provides an agreed-upon set of principles for budgetary planning and programming.

Fiscal Year - A 12-month period to which the annual operating budget applies and at the end of which a government determines its financial position. Broomfield's fiscal year is the calendar year.

Fixed Assets - Assets that cost a considerable amount of money and that are expected to last a long time, such as buildings, land, roads, infrastructure, and equipment.

Full-Time Equivalent (FTE) - A unit of measure of Broomfield employees. An FTE refers to the equivalent of one person working full-time for one year (2,080 hours).

Fund Accounting - An accounting method using self-balancing sets of accounts, set up to record all financial transactions related to specific activities or functions. Fund accounting enables the division and grouping of financial records into useful sets. The aim is to control the handling of money to ensure that it will be spent only for the purpose intended. Fund accounting, in a broad sense, is required by the government to demonstrate agency compliance with requirements of existing legislation for which funds have been appropriated or otherwise authorized.

Fund Balance - The difference between a fund's sources of funds and its uses of funds for governmental-type funds and fiduciary funds; also known as fund equity. Portions of fund balances can be designated for specific purposes.

Fund Type - In governmental accounting, funds are classified into three major fund types: governmental, enterprise, and fiduciary.

General Fund - The major fund of a governmental unit, it accounts for all activities not accounted for in other funds. Broomfield has two general funds, the City General Fund and the County General Fund, both of which are financed mainly by taxes, charges for services, and transfers from other funds.

Generally Accepted Accounting Principles (GAAP) - Uniform minimum standards and guidelines for financial accounting and reporting. They govern the form and content of the basic financial statements of an entity. GAAP encompasses the conventions, rules, and procedures necessary to define accepted accounting practices at a particular time. They include not only broad guidelines of general application, but also detailed practices and procedures. GAAP provides a standard by which to measure financial presentations.

General Obligation Bond - A bond secured by the full faith and credit and taxing authority of the City and County.

Geographic Information System (GIS) - A computer-based graphical mapping and analytical system used for capturing, managing, analyzing, and displaying various forms of geographically referenced information, such as roads, streams, utility lines, land-use, soil types, etc. GIS technology integrates common database operations such as query and statistical analysis with the unique visualization and geographic analysis benefits offered by maps.

Governmental Accounting Standards Board (GASB) - The body that sets accounting standards specifically for state and local governments.

Governmental-Type Fund - Those funds through which most governmental functions are typically financed. The governmental fund measurement focus is on a "financial flow" basis, accounting for sources and uses of available expendable financial resources, not on net income determinations. Governmental-type funds include the two General Funds, Special Revenue Funds, Capital Projects Funds, and the Debt Service Fund.

Grant - A contribution from one governmental unit or funding source to another to be used or expended for a specified purpose, activity, or facility, e.g., human service program, police equipment, capital project, or other purpose designated by the grantee.

Housing Authority - The Broomfield Housing Authority was organized in 2002 to facilitate improved housing conditions for low-income residents within the City and County of Broomfield.

Intergovernmental Agreement (IGA) - A signed agreement between two or more governmental units, and approved by their governing bodies, that provides for the exchange of goods or services between the governments.

Intergovernmental Revenues - Revenues collected by one government and disbursed to another government, including grants, entitlements, shared revenues, or payments in lieu of taxes.

APPENDIX B: BUDGET TERMINOLOGY

Internal Control - Internal control comprises organizational and operational methods adopted within a government to safeguard its assets, check the accuracy and reliability of its accounting data, promote operational efficiency, and encourage adherence to prescribed managerial policies. A primary method of internal control is segregation of employee duties to ensure that no single employee performs a complete cycle of operations.

Internal Service Allocations - A cost-reimbursement method used to account for services provided by one department/fund to other departments/funds; e.g., allocations are charged to each major fund for services rendered by the Facilities Fund, based on the square footage of buildings maintained for each fund. See [Appendix A: Budget Acronyms](#) for additional detail.

Investments - Cash and securities held for the production of revenues in the form of interest or dividends.

Leasehold - The right to the use of real estate by virtue of a lease, usually for a specified term of years, for which consideration is paid.

Level of Service - Generally defines the current or existing services, programs, and facilities provided by a government. Level of service may be increased, decreased, or remain the same, depending upon needs, alternatives, available resources, and mandates. To continue a given level of service into future years assumes that objectives, type, and quality will remain unchanged.

Levy (Noun) - The total amount of taxes, special assessments, or user fees imposed by a government.

Levy (Verb) - To impose taxes, special assessments, or user fees for the support of governmental activities.

Liability - Something for which the City and County is liable; an obligation, responsibility, or debt.

Limited Appointment FTE - A Full-Time Equivalent employee that is employed for a limited time, due to being tied to a specific outside funding source, such as a program grant, or a temporary increase in workload, such as building inspections related to development. Limited appointment positions have specific ending dates to coincide with the end of the grant or workload increase.

Long-Range Financial Plan (LRFP) - Adopted in 2005 and last updated in 2013, the primary purpose of the Financial Plan is to provide a method to assist in achieving the goal of economic sustainability for Broomfield now and at Broomfield's build-out.

Mill Levy - The rate of property taxation. A mill is one-tenth of a cent (\$.001). A mill levy is expressed as one dollar per one thousand dollars of assessed valuation.

Modified Accrual Basis - A method of accounting in which revenues are recognized when they become both measurable and available and expenditures are recognized when liabilities are incurred. This method of accounting is used for governmental-type funds.

Net Income - An Enterprise Fund's excess of sources of funds over uses of funds.

Obligation - An amount Broomfield may be legally required to meet out of its resources; any debt, written promise, or duty. Obligations include not only actual liabilities, but also unliquidated encumbrances.

Operating Budget - A financial plan of current operations that encompasses both estimated revenues and estimated expenditures for a fiscal year. The operating budget includes estimates of the non-capital programs and services comprising the City's operation; the resultant expenditure requirements; and the resources available for their support.

Ordinance - A formal legislative enactment by the City Council. If it is not in conflict with any higher form of law, such as a state statute, it has the full force and effect of law within Broomfield. The difference between an ordinance and a resolution is that the latter requires less legal formality and has lower legal status. Revenue raising measures, such as the imposition of taxes, special assessments and user fees, usually require ordinances.

Pay-As-You-Go Financing - A financing method that relies on current tax and grant revenues rather than on debt, to pay for capital projects.

Projection - An estimation of future revenues and expenditures based on past trends, current economic conditions, and financial forecasts.

Property Tax - An annual tax levied by Broomfield on owners of real property, based on assessed valuation and the mill levy. A Broomfield resident's total property taxes comprise Broomfield's portion as well as school, fire, and any other special districts, such as metropolitan districts.

APPENDIX B: BUDGET TERMINOLOGY

Purchase Order - A document which authorizes the delivery of specified merchandise or the rendering of certain services and the making of a charge for them.

Reimbursements - (1) Repayments of amounts remitted on behalf of another party or in accordance with a contractual agreement, e.g., Broomfield gets reimbursed from the Northwest Parkway Authority for expenses related to providing police services along the Parkway. (2) Interfund transactions relating to repayment to a department or fund for services provided or payments made, such as internal service allocations.

Reserve - An account for funds set aside in past and current years for some future purpose, such as paying for capital projects, providing for obligations and liabilities in periods of economic downturn, and meeting unforeseen or emergency needs. City Council approval is required before expending any reserves.

Reserve for Debt Service - An account used to segregate a portion of fund balance for debt service fund resources legally restricted to the payment of long-term debt principal and interest amounts maturing in future years.

Resolution - An order of a legislative body requiring less legal formality than an ordinance or statute.

Retained Earnings - The difference between a fund's assets (sources of funds) and its liabilities (uses of funds) for enterprise funds; also known as fund equity.

Revenue - An item or source of income, such as income from taxes, licenses, permits, user fees, grants, and interest earnings.

Revenue Bond - A bond secured by a specific source of revenue from a fund, rather than the full faith and credit of the issuer. In addition to a pledge of revenues, such bonds sometimes contain a mortgage on the fund's property.

Sales Tax - A tax based on the sales price of retail goods and services. The buyer pays the tax at the time of the sale, and the outlet remits it to the state or other taxing authority. Total sales tax paid by a buyer represents shares that are remitted to the State of Colorado, the City and County of Broomfield, school district, fire district, and other special districts, such as the Regional Transportation District (RTD). Broomfield's share of the total sales tax paid represents 4.15%.

Services Expansion Fee Fund - A fund used to account for revenues derived from a \$1 fee per square foot of new residential construction. The purpose of the fee is to provide funds for future capital costs associated with residential growth.

Sinking Fund - A fund or account in which money is deposited at regular intervals to provide for a future financial obligation, such as the retirement of bonded debt.

Special Assessment - A compulsory levy made against certain properties to defray part or all of the cost of a specific improvement or service deemed to primarily benefit those properties.

Special District - An independent unit of local government organized to perform a single governmental function or a restricted number of related functions. Special districts usually have the power to incur debt and levy taxes; however, certain types of special districts are entirely dependent upon enterprise earnings and cannot impose taxes. Examples of special districts are water and sewer districts, flood control districts, fire protection districts, and metropolitan districts.

Supplemental Appropriation - An appropriation by the City Council when there is a need to transfer budgeted and appropriated moneys from one fund to another fund, or add unanticipated or unconfirmed revenues to the current budget that were not received prior to the adoption of the budget.

Taxes - Compulsory charges levied by a government for the purpose of financing services performed for the common benefit, such as property tax and sales tax. This term does not include special assessments or user fees.

Transfers - The transfer of money from one fund to another, for a specific purpose. Transfers are treated as sources of funds in the receiving fund and as uses of funds in the originating fund.

User Fee - A charge to the benefiting party for the direct receipt of a public service, such as fees for water and sewer services and recreation services.

Zero-Based Budgeting - A budget process that requires each program to be justified from the ground up each fiscal year. Rather than using prior year funding levels automatically adjusted for growth or inflation, departments prepare base budget and decision package proposals.

APPENDIX C: CAPITAL EQUIPMENT PURCHASE SCHEDULE

DEPARTMENT	Division	DESCRIPTION OF ITEM	COST
Replacement Vehicles and Equipment			
Community Development	Building Inspections	Mid-size AWD SUV - Hybrid	\$ 38,400
Community Development	Engineering	1/2 ton 4x4 full size truck	33,600
Parks, Recreation, & Senior Services	Park Services	7.6' snow plow	6,800
Parks, Recreation, & Senior Services	Park Services	8'6" aluminum flatbed	8,200
Parks, Recreation, & Senior Services	Park Services	72" rotary mower with side discharge deck	31,300
Parks, Recreation, & Senior Services	Park Services	72" rotary mower with side discharge deck	31,300
Parks, Recreation, & Senior Services	Park Services	72" rotary mower with side discharge deck, all-weather cab and assembly	54,000
Parks, Recreation, & Senior Services	Park Services	Utility vehicle with cab and snow plow attachment	29,900
Parks, Recreation, & Senior Services	Park Services	Utility vehicle with cab and snow plow attachment	29,900
Police	Animal Services	Cargo van AWD	46,500
Police	Investigations	Mid-size AWD SUV - Hybrid	44,400
Police	Patrol	Mid-size SUV	62,700
Police	Patrol	Mid-size SUV	62,700
Police	Traffic	Motorcycle	33,500
Police	Traffic	Motorcycle	33,500
Public Works	Facilities	4x2 standard cab long bed truck	25,000
Public Works	Street - Maintenance of Condition	Backhoe	147,300
Public Works	Street - Maintenance of Condition	Skid-steer loader with accessories	137,600
Public Works	Street - Maintenance of Condition	Street sweeper	339,500
Public Works	Street - Maintenance of Condition	Tandem dump truck with plow/sander	321,840
Public Works	Streets - Traffic Control	Light tower with LED lights and generator with power receptacles	15,100
Public Works	Streets - Traffic Control	Power deck trailer	16,800
Public Works	Utilities Water	Portable generator	204,750
		Replacement Vehicles and Equipment Total	\$ 1,754,590
Replacement Other Equipment			
Public Works	Environmental Monitoring	Multiparameter sonde	\$ 16,000
Public Works	Water Treatment	Remove, rebuild, and re-install existing GE 250 HP motor and associated floway turbine pump	31,400
Public Works	Wastewater Laboratory Operations	Analytical balance	9,900
Public Works	Wastewater Laboratory Operations	Analytical balance	9,900
Public Works	Wastewater Laboratory Operations	Oil and grease analyzer	10,000
Public Works	Wastewater Laboratory Operations	Spectrophotometer	12,000
Public Works	Wastewater Treatment	Replace primary sludge Pump #1 (south) - progressive cavity variable speed pump	34,000
Public Works	Wastewater Treatment	Replace primary sludge Pump #2 (nouth) - progressive cavity variable speed pump	34,000
Public Works	Wastewater Treatment	Influent screening building 5 ton explosion proof hoist/trolley/bridge extension	60,900
		Replacement Other Equipment Total	\$ 218,100
New Vehicles and Other Equipment*			
Police	Communications Police	Portable Radio	5,500
		New Vehicles and Equipment Total	\$ 5,500
GRAND TOTAL			\$ 1,978,190

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APPENDIX D: CITIZEN SURVEY - 2018 SUMMARY

This appendix is a summary of the 2018 Citizen Survey prepared by National Research Center, Inc. The full version can be found on Broomfield's website at <http://www.broomfield.org>.

Survey Background And Methods

The City and County of Broomfield contracted with National Research Center, Inc. (NRC) to conduct a survey that provided residents with the opportunity to rate the quality of life in Broomfield, as well as the quality and importance of community amenities, local government performance and service and community priorities. The 2018 Broomfield Citizen Survey is the sixth community-wide survey that Broomfield has conducted since 2002. The survey allows City and County officials to have a finger on the pulse of their constituents, to examine trends and changes in citizen opinion over time, to compare Broomfield's performance to benchmarks from communities across the nation and in Colorado's Front Range and to take citizen perspectives into account in strategic planning decisions.

Surveys were mailed to 3,000 randomly selected resident households in June 2018 and completed surveys were collected over a seven-week period. A total of 674 surveys were completed, yielding a response rate of 23%. The margin of error is plus or minus three percentage points around any given percentage point reported for the entire sample (867 completed surveys).

Survey results were weighted so that respondent gender, age, race and ethnicity, housing unit type (attached or detached) and housing tenure (rent or own), and council ward were represented in proportions reflective of the entire city.

Because Broomfield has administered resident surveys before, some comparisons could be made between 2018 responses and those from 2015, 2012, 2007, 2004, and 2002. Broomfield also elected to have its results compared to those of other jurisdictions around the nation and those of other communities in the Front Range, comparisons made possible through a national benchmark database created and maintained by NRC. This database contains resident perspectives gathered in citizen surveys from over 500 communities across the United States.

Key Findings

- **Ratings of quality of life in Broomfield and services provided by the City and County of Broomfield compared favorably to ratings from other communities.**
 - There were 56 items on the Broomfield 2018 Citizen Survey evaluated by respondents that could be compared to national benchmarks. Of these, 47 items were higher than the benchmark comparison, 7 were similar and only two were lower. The two items that were lower were access to affordable quality housing and curbside recycling services.
 - There were 50 items that could be compared to Front Range benchmarks; of these, 45 received ratings higher than the benchmark, four were similar and only one was lower than the benchmark – access to affordable quality housing
- **While transportation, particularly vehicle travel, was a top priority for residents, ease of travel in Broomfield by car was rated positively by most respondents.**
 - Respondents were asked to describe in their own words what they thought should be the top priority for the City and County of Broomfield. Of the 674 surveys completed, 370 residents chose to write in their own words their main priority. These responses were categorized into themes. The most frequently mentioned issues were roads and transportation, growth and fracking, mentioned by 12% to 17% of respondents. In 2015, growth and transportation were the top themes, and fracking was not even brought up.
 - Of the 57 items given importance ratings, ease of car travel was one of the top three priorities for residents, with 96% considering it essential or very important.
 - The ease of travel in Broomfield by car was considered excellent or good by over 70% of respondents. Gains have been seen over time in the percent of respondents rating ease of travel by car positively. This rating did decline in 2018 compared to 2015, however, returning to the level seen in 2012.
 - Compared to the national benchmark, ease of travel in Broomfield by car was higher, and was much higher than the Front Range comparison.
- **Two utility services were rated as essential or very important by nearly all respondents, but the quality ratings of these services were higher than the benchmark comparisons.**
 - Drinking water was considered essential or very important by 99% of respondents; 87% rated this service as excellent or good, a rating that was much higher than the national or Front Range benchmark comparisons.
 - Sewer services were considered essential or very important by 96% of respondents; 89% rated this service as excellent or good, a rating that was also much higher than the national or Front Range benchmark comparisons.

APPENDIX D: CITIZEN SURVEY - 2018 SUMMARY

- **When importance assessments and quality ratings were plotted, there were nine items that had relatively lower quality ratings but on which relatively higher importance was placed.**
 - There were 57 items that were given a quality rating and an importance rating by those participating in the survey. The median proportion of respondents rating these 57 items as essential or very important was 80%. Items were sorted as being of higher or lower importance based on whether they were considered essential or very important by more than 80% of respondents (higher importance) or by 80% or fewer respondents (lower importance). The median proportion of respondents rating these 57 items as excellent or good was 78%. Items were considered to be higher quality if they were rated by more than 78% of respondents as excellent or good, and of lower quality if they were rated by 78% or fewer respondents as excellent or good.
 - There nine items that were considered to be of higher importance, but lower quality, to which special attention might be paid. These nine items were:
 - Job opportunities,
 - Healthcare services,
 - Mental healthcare services,
 - Ease of car travel,
 - Ease of walking,
 - Child Protection Services,
 - Public Assistance,
 - City Recycling events (Haz Waste, Paper Shred), and
 - Property tax assessments and collection.
 - It should be noted that some items are generally rated lower than others in nearly all communities, which is why the benchmark comparisons can be so helpful. Note that ease of car travel is one of the nine items of higher importance but relatively lower quality. This item received ratings above the average observed in communities across the nation and in the Front Range.
 - Not all 57 items that were given importance ratings by respondents had a benchmark comparison. Nearly all of the items that did have benchmark comparisons were rated higher by Broomfield residents relative to communities across the nation. However, two items in the list above had ratings that were similar to the benchmark, and which could be a focus area for the community – health care services and mental health care services.
 - When asked what was the most important public health issue for Broomfield to address in the next few years, the item selected most often by respondents was mental health (selected by 29% of respondents from a list of 9 items).
- **As in previous years, Broomfield residents thought highly of their community.**
 - Residents gave exceptionally high marks to the overall quality of life in Broomfield, with more than 9 in 10 awarding “excellent” or “good” ratings in 2018; only one percent of respondents felt that the quality of life was “poor.” When compared over time, ratings have remained stable.
 - Other aspects of Broomfield as a place to live were also given near unanimous positive grades: 9 in 10 considered Broomfield an excellent or good place to raise children and felt Broomfield and their neighborhood was an excellent or good place to live.
 - About 7 in 10 thought Broomfield was an excellent or good place to work or to retire. Nearly three-quarters rated the overall sense of community as excellent or good, and two-thirds rated the openness and acceptance of diverse positively.
 - Ratings for most of these items generally remained stable over time. When compared to other communities, all of the eight aspects of quality of life were rated “higher” or “much higher” than the national and Front Range comparisons.

APPENDIX D: CITIZEN SURVEY - 2018 SUMMARY

- **The overall quality of services provided by the City and County of Broomfield were given high marks.**
 - About 8 in 10 respondents (78%) rated the overall quality of services provided by the City and County of Broomfield as excellent or good. About 8 in 10 awarded high marks to the ease of accessing the services of the City and County of Broomfield.
 - About 7 in 10 respondents regarded the value of service for the taxes paid to Broomfield, the overall direction that Broomfield is taking, how Broomfield government provides opportunities for citizen involvement and communicates information as excellent or good, while about 6 in 10 felt that the City and County of Broomfield does an excellent or good job listening to citizens.
 - About 6 in 10 respondents reported having had contact in-person, by email or by phone with an employee of the City and County within the previous 12 months.
 - Impressions were very favorable among those who had had contact with an employee; 9 in 10 reported having an excellent or good overall impression of the employee, and 9 in 10 also rated the knowledge, responsiveness and courtesy of the employee as excellent or good. Many of these ratings had seen small increases over time, and ratings were much higher compared to the Front Range and national benchmarks.

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APPENDIX E: COMPREHENSIVE PLAN

Introduction

Broomfield’s current Comprehensive Plan was adopted in 2016, following an extensive community information gathering and feedback process. An advisory Task Force, composed of residents from each of Broomfield’s five wards, was heavily involved in making recommendations and updating the Plan. The Plan is a dynamic 20-year policy document intended to be periodically reviewed and updated to remain valid and effective. It serves as the principal planning document addressing Broomfield’s goals and policies related to land use and other key community issues. These key issues and goals are summarized in the ten functional elements below. These broad Comprehensive Plan goals have been tied to the more specific goals of each Department.

Vision Statement

Broomfield: a City and County of diverse neighborhoods that inspire identity and unity; where its culture of excellence, leadership, self-determination, and innovation is nurtured and practiced; and where its businesses thrive and its citizens of all ages are proud to live.

Comprehensive Plan

1. Community Form & Identity

Vision Statement

Broomfield is both a destination and place to call home. Inclusive, creative and safe, we skillfully connect people with each other, services, the environment, and historical roots. Beautiful landscapes, gainful employment, and attainable housing are complemented by evolving transportation options, trail systems, recreational opportunities, and the arts. A spirit of generosity and collaboration makes us a sought after place to live, work, and play.

Goals

CF-A: Community Form and Identity	Build on the established physical framework to strengthen Broomfield’s sense of community identity by identifiably connecting neighborhoods, open lands, and residential and commercial areas, and by enhancing natural and human-made features.
CF-B: Community Character	As Broomfield grows, encourage community unity and interaction to maintain and enhance a sense of identity as a friendly and vibrant small city that includes a diversity of people and responds to a diversity of needs.
CF-C: Community Form and Identity Implementation	Implement the vision and the policies relating to Broomfield’s physical form and identity.

2. Growth, Population, & Change

Vision Statement

Broomfield supports a trajectory for sustainable and desirable residential and commercial growth that is relevant to and inclusive of its citizens, enhances and promotes Broomfield’s transportation network advantages, and elevates and celebrates our unique physical characteristics and amenities.

Goals

GPC-A: Balanced Rate of Growth	Support population growth that ensures continuity of Broomfield’s desired community identity and characteristics, while recognizing that trends and changes in net migration, transportation networks, household compositions, and economic growth may require flexibility in adapting and approving future residential and commercial development.
GPC-B: Jobs	Create a quality working atmosphere to include amenities such as urban villages, telecommunications and transportation infrastructure, mobility options, urban agriculture gardens, open space, and recreational opportunities.
GPC-C: Municipal Services	Provide public services and support private services throughout Broomfield in a timely manner.
GPC-D: Pace of Growth	Encourage a pace of growth that parallels the appropriate rate of investment in desirable attributes such as parks, open spaces, and other identifiable characteristics of Broomfield as a community.
GPC-E: Regionalism	Actively direct and influence regional plans for growth and development.

APPENDIX E: COMPREHENSIVE PLAN

3. Land Use

Vision Statement

Broomfield continues an appropriate and sustainable land use pattern anchored by great neighborhoods and vibrant community activity centers that are linked to create an economic and environmentally sustainable community.

Goals

LU-A: Mix of Land Uses	Plan for an appropriate mix of land uses that ensures connectivity, livability, flexibility, environmental sustainability, and economic vitality.
LU-B: Mixed Use Developments	Encourage and support mixed use developments that provide the benefits of more compact, denser development with a mix of living, shopping, and working environments.
LU-C: Residential Neighborhoods	Continue to encourage and support a community of neighborhoods containing a variety of housing types, while maintaining existing single-family residential areas of Broomfield.
LU-D: Transit-Oriented Development (TOD)	Encourage and support development focused around major transportation areas that form vibrant pedestrian-oriented urban centers.
LU-E: Commercial Areas	Encourage and support commercial development that contributes to a diverse community image and to a vibrant character that provides increased choices and services.
LU-F: Industrial Areas	Encourage and support a variety of industrial land use types and intensities in designated areas that are both supported by and compatible with surrounding land uses.
LU-G: Civic Center District	Create a Civic Center District that serves as a key focal point for community and civic activities.
LU-H: Town Center District	Create a Town Center District in the northeast area of Broomfield to serve as an entertainment, cultural, business, and auxiliary civic services hub.
LU-I: Development Standards	Use development standards and guidelines to help realize the community's overall vision and goals.
LU-J: Impact of Development	Evaluate and mitigate the impact of each development project on the system at the time of build.

APPENDIX E: COMPREHENSIVE PLAN

4. Transportation

Vision Statement

Broomfield provides a well-connected and well maintained multimodal transportation system that safely and effectively accommodates all modes (pedestrian, bicycle, automobile, bus, rail and freight) providing mobility for goods and people of all ages and abilities while supporting economic development, reducing dependence on the single occupant vehicle, and minimizing environmental impacts.

Goals

TS-A: People and Goods Moving Capacity	Optimize the capacity of the multimodal transportation system to handle existing and projected travel demands associated with moving people and goods.
TS-B: Alternative Modes	Promote and develop transportation alternatives to provide travel choices and mobility for people of all ages and abilities.
TS-C: A Connected Transportation System	Create and collaborate on an interconnected transportation system that facilitates safe travel for all modes, allows for seamless connections between modes, and provides linkages between neighborhoods and to neighboring communities.
TS-D: Livable Streets	Encourage livable streets that are accessible, safe, efficient, and enjoyable for all people.
TS-E: Regional Transportation Planning	Participate in and influence regional transportation planning efforts and Broomfield's accessibility to the regional multimodal network, while coordinating with neighboring communities to promote an efficient and integrated transportation system.
TS-F: Land Use and Transportation	Integrate the multimodal transportation system to support and complement Broomfield's economic development plans and policies.
TS-G: Sustainability	Maintain and improve existing transportation infrastructure in a socially, environmentally, and fiscally sustainable manner.

5. Open Space, Parks, Recreation, & Trails

Vision Statement

Broomfield Preserves and enhances those natural and recreational places that reflect the heart and soul of the community.

Goals

OP-A: 40% Open Lands	Provide approximately 40 percent of Broomfield's planning area as open lands.
OP-B: Interconnected Public Open Lands System	Connect public spaces with paths and greenways within and between existing and new areas of the community in order to provide continuous green space throughout the community benefiting wildlife, enhancing recreational experiences, and increasing Broomfield's walkability.
OP-C: Community Image and Identity	Use open space, parks, trails, and recreational facilities to reinforce a strong community image and identity and to improve quality of life.
OP-D: Stewardship	Careful and responsible management of open space and stewardship of natural resources.
OP-E: Future Needs	Develop a proactive approach to meeting future open space, parks, and recreation needs.
OP-F: Distribution of Facilities	Promote the equitable distribution of open space, parks, recreational and trail facilities.

APPENDIX E: COMPREHENSIVE PLAN

6. Economic Development

Vision Statement

Broomfield continues to evolve into a vibrant and economically diversified community with competitive advantages that support new and established businesses and entrepreneurs with a strategic mix of uses and industry sectors that support jobs and a sustainable long-term tax base. Broomfield enthusiastically partners with local businesses and community organizations to attract, retain, and support business expansions. Residents, as well as those living outside the city, have opportunities to work at jobs in the public and private sectors and to participate in the emerging nontraditional sectors of the global economy.

Goals

ED-A: Economic Growth	Maintain, monitor, and revise as necessary economic and tax policies to strengthen and enlarge Broomfield’s economic growth engines that have significant positive economic multiplying impacts throughout the community.
ED-B: Commercial Vitality	Maintain and enhance the vitality of commercial, industrial, and retail sectors in order to provide employment and tax base.
ED-C: Residential Vitality	Maintain and enhance the vitality of residential neighborhoods in order to provide housing for local employees as well as future housing to draw quality retail opportunities.
ED-D: Local and Regional Shopping	Enhance and expand local and regional shopping, dining, and entertainment opportunities in Broomfield. The terms “local” and “regional” apply both to ownership (e.g., local versus nonlocal ownership) as well as “draw” (e.g., Flatirons mall is a regional draw to Broomfield).
ED-E: Amenities, Events, and Activities	Enhance and expand local and regional amenities, events, and activities.
ED-F: Streamline and Simplify Development Processes	Review land development regulations to eliminate the piecemeal nature of layered review standards in order to reduce bureaucratic barriers to quality development.
ED-G: Adequate Tax Base	Ensure an adequate property and sales tax base to support quality community services, facilities, and amenities as identified within the Long-Range Financial Plan, and without placing an undue tax burden on citizens.
ED-H: Benefits and Future Land Use Amendments	Evaluate the economic benefit of designating developable land into open space.
ED-I: Continue to Enhance Workforce Development in Broomfield	Work with public- and private-sector partners to support the connection between people and jobs.

APPENDIX E: COMPREHENSIVE PLAN

7. Community Services & Facilities

Vision Statement

Broomfield provides quality services and facilities that reflect our commitment to making worthy investments in our community and our neighborhoods, that are examples of proactive, innovative and responsible government, and that empower citizens to maximize their quality of life while ensuring that we care for those in need.

Goals

CS-A: Facility and Service Inventory and Renewal	Strengthen neighborhood and community assets to include facilities, organizations, and programs to sustain neighborhood and overall community health and to encourage maintenance and investment.
CS-B: Communication	Facilitate a culture of open and effective communication of ideas and information within Broomfield.
CS-C: Public Safety	Create an environment in which the people of Broomfield feel safe by providing effective fire, police, and emergency services.
CS-D: Justice System	Promote an integrated justice system that focuses on prevention, early intervention, diversion, personal accountability, and reduced recidivism in order to promote community involvement and to reduce the costs of providing a safer community.
CS-E: Health Care, Public Health and Human Services	In partnership with community agencies, promote innovative and exceptional health care, public health, and human services.
CS-F: Library System	Support a library system that fulfills community interest in books and other media, addresses needs to acquire information and skills, and functions as a community gathering place.
CS-G: Recreational Facilities and Services	Support a recreation system that provides safe, year-round access to facilities, programs, and services that support and fulfill community interests in recreation and health across multiple disciplines, experiences, and skill sets.
CS-H: Cultural Facilities and Services	Ensure citizens have access to a variety of venues for participating in the arts, both as an audience and as artists.
CS-I: Education	Support a diverse range of educational opportunities to ensure that Broomfield continues a legacy of lifelong learning and a highly skilled workforce.
CS-J: Resource Conservation in Public Facilities	Lead by example and exhibit sustainable practices, construction techniques, and innovative technology within all City and County of Broomfield facilities.

8. Environmental Stewardship

Vision Statement

Broomfield is a leader in implementing environmental stewardship policies that help create a desirable and sustainable community now and for future generations.

Goals

ES-A: Resource Conservation	Protect the environment through preservation of plant and wildlife habitats; reduction of waste; conservation of water; and enhancement of land, water, and air quality.
ES-B: Energy Conservation and Efficiency	Utilize technological solutions, building practices, education, and incentives to encourage conservation and efficient use of energy.
ES-C: Use of Renewable Energy	Serve as a role model to the community by evaluating and utilizing renewable energy and emerging technologies.
ES-D: Community Practices of Environmental Stewardship	Inform and encourage community participation in environmental stewardship practices by individuals and businesses.

APPENDIX E: COMPREHENSIVE PLAN

9. Housing

Vision Statement

Broomfield promotes a range of housing options that will meet both current and future residents' changing needs and conditions, and that support the community.

Goals

HO-A: Existing Housing	Encourage public and private investment aimed at maintaining, rehabilitating, and enhancing Broomfield's older existing housing.
HO-B: Maintaining Housing Affordability/Attainability	Encourage an adequate supply of affordable/attainable housing for lower-income households.
HO-C: Diversity of Housing Types and Ownership Options	Encourage a diversity of populations within developed areas by providing a variety of housing types that serve a broad spectrum of households.
HO-D: Special Needs and Services Housing	Increase the supply of housing that is accessible and functional for seniors, single-parent households, and other residents with special needs.
HO-E: Residential Housing Design	Promote quality in terms of design, livability, aesthetics, sustainability, and construction in all housing types.

10. Utilities

Vision Statement

Broomfield provides a utility infrastructure system representing state-of-the-art equipment, construction, management, and conservation techniques to serve the needs of Broomfield through and after buildout.

Goals

U-A: Utility Planning	Adequately plan and coordinate so that all utilities within the City and County are reliable and support existing developed areas and future growth.
U-B: Financing Utilities for Buildout	Ensure that the long-term cost of developing utility infrastructure to serve Broomfield can be met.
U-C: Sustainable Utilities Contributing to Overall Quality of Life	Provide environmentally sustainable and efficient utility systems that protect Broomfield's and the region's natural resources and that contribute to overall quality of life.
U-D: Community Aesthetics	Utility infrastructure should contribute to overall positive community aesthetics.
U-E: Communications Infrastructure	Facilitate the construction of state-of-the-art communications infrastructure.
U-F: Public Health and Provisions of Utilities	Enhance the public health of the community through the provision of adequate, clean, safe, and reliable utilities.
U-G: Regional Coordination	Influence and implement regional utility planning efforts to be environmentally, economically, and functionally advantageous to Broomfield.

APPENDIX E: COMPREHENSIVE PLAN

11. Oil and Gas

Vision Statement

Recognizing the many challenges facing our community as technological advances in oil and gas exploration and production evolve, Broomfield desires to focus on the health, safety, welfare and environment of our community as our top priority.

Goals

OGD: Safeguard Broomfield Residents	Protect the public health, safety, welfare, and environment of the citizens of Broomfield. Regulate oil and gas development to the extent necessary to provide these protections by minimizing the impact of oil and gas operations on the community and by maintaining the qualities that make Broomfield such a desirable place to live, work, enjoy the outdoors, and raise a family.
OGD: Oil and Gas Facility Siting	Develop a methodology for well siting, based on community priorities and values.
OGD: Application Process	Develop an oil and gas facility application process that is complete and provides all information required of an operator, in a single section of the municipal code.
OGD: Project Design Standards	Gather complete information to assist Broomfield in its analysis of proposed oil and gas development.
OGD: Community Impacts Migration	Regulate oil and gas development to the extent necessary to minimize the impact and to protect public health, safety, and welfare while taking advantage of on-going improvements in technology.
OGD: Risk Management	Minimize risks associated with oil and gas development and require operators to have Comprehensive Risk Management and Emergency Response Plans in place prior to the start of site construction.
OGD: Monitoring and Inspection Program	Establish and continuously improve a Broomfield centric oil and gas facility monitoring and inspection program.

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APPENDIX F: FULL-TIME EQUIVALENT (FTE) SUMMARY

Function/Department	ACTUAL - 2019			ORIGINAL BUDGET - 2020			REVISED BUDGET - 2020			ORIGINAL BUDGET - 2021		
	Full Time	Part Time	Total FTE	Full Time	Part Time	Total FTE	Full Time	Part Time	Total FTE	Full Time	Part Time	Total FTE
Combined City & County												
General Government												
Executive Management	7.00	0.80	7.80	7.00	0.80	7.80	7.00	-	7.00	6.00	-	6.00
Project Administration	-	-	-	-	-	-	1.00	-	1.00	2.00	-	2.00
Citizen's Assistance Center	5.00	-	5.00	5.00	-	5.00	-	-	-	-	-	-
Strategic Initiatives	4.00	-	4.00	5.00	-	5.00	6.00	-	6.00	7.00	-	7.00
Economic Vitality	3.00	-	3.00	3.00	-	3.00	3.00	-	3.00	3.00	-	3.00
Internal Audit	1.00	-	1.00	1.00	-	1.00	1.00	-	1.00	1.00	-	1.00
City Clerk	2.00	1.60	3.60	2.00	1.60	3.60	3.00	0.75	3.75	3.00	0.75	3.75
County Clerk	3.00	-	3.00	3.00	-	3.00	3.00	-	3.00	3.00	-	3.00
Elections	3.00	-	3.00	3.00	-	3.00	3.00	-	3.00	3.00	-	3.00
Motor Vehicle	8.00	-	8.00	8.00	-	8.00	8.00	-	8.00	8.00	-	8.00
City Attorney	5.15	-	5.15	6.20	-	6.20	6.20	-	6.20	6.10	-	6.10
County Attorney	2.85	-	2.85	1.80	-	1.80	1.80	-	1.80	1.90	-	1.90
Communications	9.00	0.65	9.65	9.00	0.65	9.65	-	-	-	-	-	-
Human Resources	10.00	-	10.00	10.00	-	10.00	13.00	-	13.00	13.00	-	13.00
Engagement & Innovation	-	-	-	-	-	-	13.00	-	13.00	13.00	-	13.00
Project Management	-	-	-	-	-	-	2.00	-	2.00	2.00	-	2.00
Municipal Court	3.00	0.65	3.65	3.00	0.65	3.65	3.00	0.65	3.65	3.00	0.65	3.65
Housing Authority	1.20	-	1.20	1.20	-	1.20	2.30	-	2.30	2.30	-	2.30
Assessor	9.00	-	9.00	9.00	-	9.00	9.00	-	9.00	9.00	-	9.00
Total General Government	76.20	3.70	79.90	77.20	3.70	80.90	85.30	1.40	86.70	86.30	1.40	87.70
Finance												
Operations	-	-	-	-	-	-	5.00	0.80	5.80	5.00	0.80	5.80
Fiscal Services	14.40	2.04	16.44	14.40	2.04	16.44	8.00	1.40	9.40	8.00	1.40	9.40
Budget	4.60	-	4.60	4.60	-	4.60	4.00	-	4.00	4.00	-	4.00
Risk Management	1.00	0.16	1.16	1.00	0.16	1.16	1.00	-	1.00	1.00	-	1.00
Purchasing	4.00	-	4.00	4.00	-	4.00	4.00	-	4.00	4.00	-	4.00
Revenue Management - City	2.00	-	2.00	2.00	-	2.00	2.00	-	2.00	2.00	-	2.00
Revenue Management - County	4.00	-	4.00	4.00	-	4.00	3.00	-	3.00	3.00	-	3.00
Utility Billing - Water	3.00	0.98	3.98	3.00	0.98	3.98	3.00	0.98	3.98	3.00	0.98	3.98
Utility Billing - Sewer	1.00	0.33	1.33	1.00	0.33	1.33	1.00	0.33	1.33	1.00	0.33	1.33
Total Finance	34.00	3.51	37.51	34.00	3.51	37.51	31.00	3.51	34.51	31.00	3.51	34.51
Information Technology												
Administration	6.00	0.50	6.50	6.00	0.50	6.50	6.00	1.00	7.00	6.00	1.00	7.00
Operations	19.00	-	19.00	19.00	-	19.00	20.00	1.55	21.55	20.00	1.55	21.55
Total Information Technology	25.00	0.50	25.50	25.00	0.50	25.50	26.00	2.55	28.55	26.00	2.55	28.55
Community Development												
Administration	2.40	0.63	3.03	2.40	0.63	3.03	3.10	0.63	3.73	3.10	0.63	3.73
Planning	9.00	0.80	9.80	9.00	0.80	9.80	7.00	0.80	7.80	8.00	0.80	8.80
Engineering	11.00	0.75	11.75	12.00	0.75	12.75	12.00	0.75	12.75	12.00	0.75	12.75
Building Inspections	14.00	-	14.00	14.00	-	14.00	13.00	-	13.00	12.00	-	12.00
Geographic Information Services - City	3.40	1.55	4.95	3.40	1.55	4.95	-	-	-	-	-	-
Transportation	-	-	-	-	-	-	2.50	-	2.50	2.50	-	2.50
Code Compliance	4.00	-	4.00	4.00	-	4.00	-	-	-	-	-	-
Capital Improvements	8.00	0.80	8.80	8.00	0.80	8.80	7.10	0.80	7.90	7.10	0.80	7.90
Total Community Development	51.80	4.53	56.33	52.80	4.53	57.33	44.70	2.98	47.68	44.70	2.98	47.68

APPENDIX F: FULL-TIME EQUIVALENT (FTE) SUMMARY

Function/Department	ACTUAL - 2019			ORIGINAL BUDGET - 2020			REVISED BUDGET - 2020			ORIGINAL BUDGET - 2021		
	Full Time	Part Time	Total FTE	Full Time	Part Time	Total FTE	Full Time	Part Time	Total FTE	Full Time	Part Time	Total FTE
Combined City & County												
Public Safety - Police												
Administration	8.00	-	8.00	8.00	-	8.00	8.00	-	8.00	8.00	-	8.00
North Metro Task Force	3.00	0.50	3.50	3.00	0.50	3.50	3.00	0.50	3.50	3.00	0.50	3.50
Investigations	21.00	0.75	21.75	22.00	0.75	22.75	23.00	-	23.00	23.00	-	23.00
Patrol	62.00	1.60	63.60	70.00	1.60	71.60	72.00	-	72.00	72.00	-	72.00
Animal Services	4.00	-	4.00	4.00	-	4.00	4.00	-	4.00	4.00	-	4.00
Special Operations	7.00	-	7.00	8.00	-	8.00	8.00	-	8.00	8.00	-	8.00
Northwest Parkway	2.00	-	2.00	2.00	-	2.00	2.00	-	2.00	2.00	-	2.00
Traffic Unit	9.00	-	9.00	9.00	-	9.00	9.00	-	9.00	9.00	-	9.00
Flatiron Services Unit	5.00	-	5.00	5.00	-	5.00	5.00	-	5.00	5.00	-	5.00
Communications - Police	18.00	-	18.00	18.00	-	18.00	18.00	-	18.00	19.00	-	19.00
Communications - Fire	6.00	-	6.00	6.00	-	6.00	6.00	-	6.00	6.00	-	6.00
Event Center	1.00	-	1.00	1.00	-	1.00	1.00	-	1.00	1.00	-	1.00
Code Compliance	-	-	-	-	-	-	4.00	-	4.00	4.00	-	4.00
Civil	4.00	-	4.00	4.00	-	4.00	3.00	-	3.00	3.00	-	3.00
Court Security	7.00	-	7.00	7.00	-	7.00	7.00	-	7.00	7.00	-	7.00
Detention Administration	7.00	-	7.00	7.00	-	7.00	7.00	-	7.00	7.00	-	7.00
Transport	6.00	-	6.00	6.00	-	6.00	6.00	-	6.00	6.00	-	6.00
Detention Operations	39.00	-	39.00	39.00	-	39.00	39.00	-	39.00	39.00	-	39.00
Alternative Sentencing Unit	5.00	-	5.00	5.00	-	5.00	5.00	-	5.00	5.00	-	5.00
Training	6.00	-	6.00	6.00	-	6.00	6.00	-	6.00	6.00	-	6.00
Emergency Management	1.00	-	1.00	1.00	-	1.00	1.00	-	1.00	1.00	-	1.00
Building Maintenance	1.00	-	1.00	1.00	-	1.00	-	-	-	-	-	-
Property/Evidence	3.00	-	3.00	3.00	-	3.00	3.00	-	3.00	3.00	-	3.00
Total Public Safety - Police	225.00	2.85	227.85	235.00	2.85	237.85	240.00	0.50	240.50	241.00	0.50	241.50
Library & Cultural Affairs												
Arts & History	4.00	0.70	4.70	4.00	0.70	4.70	4.30	0.70	5.00	5.30	0.70	6.00
Museum	0.60	-	0.60	0.60	-	0.60	-	-	-	-	-	-
Public Library	15.40	15.45	30.85	15.40	15.45	30.85	14.70	14.65	29.35	14.70	14.65	29.35
CSU Extension	-	0.50	0.50	-	0.50	0.50	-	0.50	0.50	-	0.50	0.50
Total Library & Cultural Affairs	20.00	16.65	36.65	20.00	16.65	36.65	19.00	15.85	34.85	20.00	15.85	35.85
Open Space & Trails												
Open Space & Trails	3.15	-	3.15	3.15	-	3.15	3.00	0.65	3.65	3.00	0.65	3.65
Total Open Space & Trails	3.15	-	3.15	3.15	-	3.15	3.00	0.65	3.65	3.00	0.65	3.65
Recreation & Senior Services												
Park Maintenance - Athletic Facilities	-	-	-	-	-	-	5.05	-	5.05	5.05	-	5.05
Park Maintenance - Forestry	-	-	-	-	-	-	3.42	-	3.42	3.42	-	3.42
Park Maintenance - Horticulture	-	-	-	-	-	-	8.77	-	8.77	8.77	-	8.77
Park Maintenance - Irrigation	-	-	-	-	-	-	9.66	-	9.66	9.66	-	9.66
Park Maintenance - Open Space	-	-	-	-	-	-	3.30	-	3.30	3.30	-	3.30
Park Maintenance - Structures/Playground	-	-	-	-	-	-	4.00	-	4.00	4.00	-	4.00
Park Maintenance - Turf Mowing	-	-	-	-	-	-	5.80	-	5.80	5.80	-	5.80
Seniors - Administration	3.00	-	3.00	3.00	-	3.00	2.61	-	2.61	2.61	-	2.61
Seniors - Community Services	1.00	-	1.00	1.00	-	1.00	1.17	-	1.17	1.17	-	1.17
Seniors - Transportation	3.00	0.80	3.80	3.00	0.80	3.80	3.22	0.80	4.02	3.22	0.80	4.02
Seniors - Nutrition	2.00	1.48	3.48	3.00	1.31	4.31	3.00	1.31	4.31	3.00	1.31	4.31
County Commons Cemetery	0.20	-	0.20	0.20	-	0.20	0.20	-	0.20	0.20	-	0.20
Cemetery Maintenance	-	-	-	-	-	-	1.00	-	1.00	1.00	-	1.00
Recreation Administration	1.20	-	1.20	1.20	-	1.20	1.10	-	1.10	1.10	-	1.10
Recreation Facilities and Programs	25.70	48.90	74.60	29.70	47.30	77.00	29.70	47.31	77.01	32.70	18.72	51.42
Total Recreation & Senior Services	36.10	51.18	87.28	41.10	49.41	90.51	82.00	49.42	131.42	85.00	20.83	105.83

APPENDIX F: FULL-TIME EQUIVALENT (FTE) SUMMARY

Function/Department	ACTUAL - 2019			ORIGINAL BUDGET - 2020			REVISED BUDGET - 2020			ORIGINAL BUDGET - 2021		
	Full Time	Part Time	Total FTE	Full Time	Part Time	Total FTE	Full Time	Part Time	Total FTE	Full Time	Part Time	Total FTE
Combined City & County												
Public Works												
Administration - Public Works	2.75	-	2.75	2.25	-	2.25	2.50	-	2.50	2.50	-	2.50
Fleet Maintenance	9.00	0.80	9.80	13.00	-	13.00	12.00	-	12.00	12.00	-	12.00
Park Maintenance - Athletic Facilities	5.50	-	5.50	5.05	-	5.05	-	-	-	-	-	-
Park Maintenance - Forestry	3.22	-	3.22	3.42	-	3.42	-	-	-	-	-	-
Park Maintenance - Horticulture	8.57	-	8.57	8.77	-	8.77	-	-	-	-	-	-
Park Maintenance - Irrigation	8.66	-	8.66	9.66	-	9.66	-	-	-	-	-	-
Park Maintenance - Open Space	3.40	-	3.40	3.30	-	3.30	-	-	-	-	-	-
Park Maintenance - Structures/Playground	3.95	-	3.95	4.00	-	4.00	-	-	-	-	-	-
Park Maintenance - Turf Mowing	5.70	-	5.70	5.80	-	5.80	-	-	-	-	-	-
Cemetery Maintenance	1.00	-	1.00	1.00	-	1.00	-	-	-	-	-	-
Solid Waste & Recycling	1.00	-	1.00	-	-	-	-	-	-	-	-	-
Facility Maintenance	33.00	6.83	39.83	43.00	2.25	45.25	43.00	2.25	45.25	43.00	2.25	45.25
Streets - Maintenance of Condition	8.56	-	8.56	8.56	-	8.56	8.56	-	8.56	8.56	-	8.56
Streets - Snow and Ice Control	1.38	-	1.38	1.38	-	1.38	1.32	-	1.32	1.32	-	1.32
Streets - Traffic Control	8.76	-	8.76	8.76	-	8.76	7.82	-	7.82	7.82	-	7.82
Streets - Cleaning	2.42	-	2.42	2.42	-	2.42	2.42	-	2.42	2.42	-	2.42
Streets - Stormwater	1.88	-	1.88	1.88	-	1.88	1.88	-	1.88	1.88	-	1.88
Water Resources & Planning	1.75	-	1.75	1.75	-	1.75	1.75	-	1.75	1.75	-	1.75
Water - Treatment Plant	9.95	-	9.95	10.20	-	10.20	10.20	-	10.20	10.20	-	10.20
Water - Systems Operations & Maintenance	12.50	-	12.50	12.50	-	12.50	12.50	-	12.50	12.50	-	12.50
Water - Environmental Monitoring	7.75	-	7.75	7.75	-	7.75	7.75	-	7.75	7.75	-	7.75
Sewer - Treatment Plant	11.00	-	11.00	11.25	-	11.25	11.25	-	11.25	11.25	-	11.25
Sewer- Industrial Pretreatment	2.00	-	2.00	2.00	-	2.00	2.00	-	2.00	2.00	-	2.00
Sewer - System Operations & Maintenance	8.50	-	8.50	8.50	-	8.50	8.50	-	8.50	8.50	-	8.50
Sewer - Laboratory Operations	4.25	0.80	5.05	4.25	0.80	5.05	4.25	0.80	5.05	4.25	0.80	5.05
Storm Water - Sewer	3.00	-	3.00	3.00	-	3.00	3.00	-	3.00	3.00	-	3.00
Storm Water - Operations and Maintenance	-	-	-	2.00	-	2.00	2.00	-	2.00	2.00	-	2.00
Storm Water - Environmental Services	1.00	-	1.00	1.00	-	1.00	1.00	-	1.00	1.00	-	1.00
Water Reclamation Resources & Planning	2.25	-	2.25	2.25	-	2.25	2.25	-	2.25	2.25	-	2.25
Water Reclamation Supply	0.05	-	0.05	0.05	-	0.05	0.05	-	0.05	0.05	-	0.05
Total Public Works	172.75	8.43	181.18	188.75	3.05	191.80	146.00	3.05	149.05	146.00	3.05	149.05
Health and Human Services												
HS - Operations & Administration	6.53	0.30	6.83	6.53	0.30	6.83	6.53	0.30	6.83	5.46	0.30	5.76
HS - Adult Services	1.10	-	1.10	1.10	-	1.10	1.10	-	1.10	1.10	-	1.10
HS - Child Welfare	21.71	-	21.71	21.71	-	21.71	21.71	-	21.71	22.38	-	22.38
HS - Child Care Assistance	1.26	-	1.26	1.21	-	1.21	1.21	-	1.21	1.31	-	1.31
HS - Public Assistance	20.23	-	20.23	19.43	-	19.43	19.43	-	19.43	19.65	-	19.65
HS - Child Support Enforcement	2.70	1.00	3.70	3.70	1.00	4.70	3.70	1.00	4.70	3.65	1.00	4.65
HS - TANF Administration	2.38	-	2.38	2.18	-	2.18	2.18	-	2.18	2.18	-	2.18
HS - Workforce Center	11.40	0.80	12.20	11.25	0.80	12.05	12.25	0.80	13.05	12.45	0.80	13.25
Public Health Administration	4.72	-	4.72	4.22	-	4.22	5.07	-	5.07	4.00	-	4.00
Public Health & Planning	-	-	-	-	-	-	2.00	-	2.00	2.00	-	2.00
Reproductive Health	1.65	0.50	2.15	1.15	1.00	2.15	0.19	1.30	1.49	0.19	1.30	1.49
Disease Prevention	3.65	1.00	4.65	3.65	1.00	4.65	7.51	1.24	8.75	7.51	1.24	8.75
Children with Special Needs	-	-	-	0.20	-	0.20	0.20	-	0.20	0.20	-	0.20
Community Based Nursing	-	-	-	-	-	-	1.30	0.15	1.45	1.30	0.15	1.45
Women, Infants & Children	1.20	0.50	1.70	1.20	0.50	1.70	1.20	0.75	1.95	1.20	0.75	1.95
Environmental Health	5.60	0.50	6.10	5.60	0.50	6.10	3.88	-	3.88	4.88	-	4.88
Emergency Preparedness	-	-	-	-	-	-	1.12	0.56	1.68	1.12	0.56	1.68
Health Promotions	3.15	0.50	3.65	3.15	0.50	3.65	2.80	0.50	3.30	2.80	0.50	3.30
Vital Statistics	0.72	-	0.72	0.72	-	0.72	0.62	-	0.62	0.62	-	0.62
Total Health and Human Services	88.00	5.10	93.10	87.00	5.60	92.60	94.00	6.60	100.60	94.00	6.60	100.60
Total City & County	732.00	96.45	828.45	764.00	89.80	853.80	771.00	86.51	857.51	777.00	57.92	834.92

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APPENDIX G: INTERFUND ACTIVITY

Receiving Fund	Expending Fund	Amount	Transaction Description
City General	Water	2,361,380	General government services provided by the General Fund based on an estimate of the amount of time invested in Water-related functions.
City General	Wastewater	1,666,850	General government services provided by the General Fund based on an estimate of the amount of time invested in Wastewater-related functions.
City General	Water Reclamation	166,690	General government services provided by the General Fund based on an estimate of the amount of time invested in Water Reclamation-related functions.
City General	Lodging Tax	450,000	100% of tax collected is designated for the maintenance of street landscapes for specific retail developments. Parks Maintenance activities are recorded in the General Fund.
City General	County General	2,501,412	General government services provided by the General Fund based on an estimate of the amount of time invested in County-related functions.
City General	County General	2,844,100	Covers expenditures in excess of revenues.
Total City General Fund		9,990,432	
Facility Maintenance	City General	2,452,262	Facility specific costs and sq. ft. allocation of general costs.
Facility Maintenance	Water	173,230	Facility specific costs and sq. ft. allocation of general costs.
Facility Maintenance	Wastewater	152,900	Facility specific costs and sq. ft. allocation of general costs.
Facility Maintenance	Recreation	1,295,520	Facility specific costs and sq. ft. allocation of general costs.
Facility Maintenance	County General	1,416,970	Facility specific costs and sq. ft. allocation of general costs.
Total Facility Maintenance Fund		5,490,882	
Recreation	City General	2,756,587	Subsidy for operations to cover costs above participation fees.
Total Recreation Fund		2,756,587	
Library	City General	28,999	Covers expenditures in excess of revenues.
Total Library Fund		28,999	
Street	County General	2,451,110	Replacement of the Road and Bridge Tax collected from predecessor counties.
Total Street Fund		2,451,110	
Capital Improvement	Open Space & Parks	313,684	Repayment for Markel Acquisition
Total CIP Fund		313,684	
Development Agreements	Service Expansion Fee	585,000	Share of Service Expansion Fee based on Development Agreements.
Total Development Agreements Fund		585,000	
Debt Service	Capital Improvements	8,658,265	Portion of principal and interest payments due related to sales tax capital improvements.
Debt Service	Development Agreements	4,946,560	Debt service on Westcor obligation refinancing.
Total Debt Service Fund		13,604,825	
Wastewater	Water Reclamation	1,409,008	Share of the debt service related to sewer improvements paid for with the 2001 revenue bond issuance.
Total Wastewater Fund		1,409,008	
Cemetery	City General	107,493	Covers expenditures in excess of revenues.
Total Cemetery Fund		107,493	
County Detention Center	City General	70,000	Transfer of Court Surcharge to fund Alternative Sentencing Unit.
Total County Detention Center		70,000	
Human Services	County General	473,300	Workforce Center - covers expenditures in excess of revenues.
Total Human Services Fund		473,300	
Grand Total Interfund Activity		37,281,320	

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APPENDIX H: INTERGOVERNMENTAL & COMMUNITY FUNDING

Organization	Actual 2019	Original Budget 2020	Revised Budget 2020	Original Budget 2021
HEALTH & HUMAN SVCS STATE FUNDED/MANDATED:				
Imagine!				
Mental Health Center of Boulder County, Inc.	\$ 1,401,145	\$ 1,447,216	\$ 1,447,216	\$ 1,520,144
Misc. HHS Direct Service Providers				
TOTAL HHS AGENCY OUTLAYS	\$ 1,401,145	\$ 1,447,216	\$ 1,447,216	\$ 1,520,144

COMMUNITY OUTLAY:				
Misc. Cultural Organization Outlays	\$ 14,655	\$ 17,151	\$ 17,151	\$ 15,923
TOTAL COMMUNITY AGENCY OUTLAYS	\$ 14,655	\$ 17,151	\$ 17,151	\$ 15,923

ORGANIZATION DUES:				
Broomfield Area Chamber of Commerce	\$ -	\$ 3,400	\$ 3,400	\$ 3,400
Colorado Communities for Climate Action (CC4CA)	0	0	10,000	10,000
Colorado Counties, Inc.	20,000	20,000	0	0
Colorado Municipal League	38,208	38,200	40,119	40,200
Denver Regional Council of Governments	21,600	17,900	17,900	22,200
Metro Mayors Caucus/ Civic Results	5,454	5,200	5,555	5,560
North Metro Chamber of Commerce	2,000	505	0	0
National Association of Counties	860	860	860	860
National League of Cities	4,601	4,500	4,500	4,700
Regional Air Quality Council	1,500	8,650	8,650	8,600
North Area Transportation Alliance	2,400	2,400	2,400	2,880
U.S. 36 Commuting Solutions	12,771	12,000	12,771	12,800
TOTAL ORGANIZATION DUES	\$ 109,394	\$ 113,615	\$ 106,155	\$ 111,200

TOTAL OUTSIDE AGENCY FUNDING	\$ 1,525,194	\$ 1,577,982	\$ 1,570,522	\$ 1,647,267
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*Note White=City Contribution

*Note Shaded=County Contribution

APPENDIX H: INTERGOVERNMENTAL & COMMUNITY FUNDING

CITY COUNCIL SPECIAL EVENT FUNDING:	2021 Budget
Council Annual Allowance for Community Relations	\$ 5,000
Mayor Annual Allowance for Community Relations	1,000
A Precious Child Gala	1,500
Chamber Annual Summer BBQ Sponsorship	1,000
Adams 12 Five Star	1,500
Bal Swan	1,500
Dancing with the Broomfield Stars	1,000
DRCOG Awards Reception Sponsorship	800
Smart Community Annual Forum	500
HOB Awards	800
Treats for 4th of July	3,200
Broomfield Days - Table Rental	200
Sister City - Host Expenses	8,000
North Metro Chamber Dinner Sponsorship	2,000
Humane Society of Boulder Event	1,000
Healthy Learning Paths Event	2,000
Misc Expenses	5,000
TOTAL	\$ 36,000

APPENDIX I: INTERNAL SERVICE ALLOCATIONS

<u>Facility Maintenance</u>	<u>2021 Budget</u>
Allocations are charged to each major fund for Facility Maintenance services based on the square footage of the buildings maintained for each fund.	
GENERAL FUND <i>Municipal Center, Police Building, Depot Hill Museum, #12 Garden Center, Shops/Maintenance Building, Recycling Center, Library, Auditorium</i>	\$ 2,452,262
WATER FUND <i>Water Treatment Plant on 144th, Water Treatment Plant on 112th</i>	173,230
SEWER FUND <i>Wastewater Treatment Plant</i>	152,900
RECREATION FUND <i>Community Center, The Bay (Aquatics Park), Paul Derda Recreation Center</i>	1,295,520
COUNTY FUND <i>Detention Center, Courts Building, Health & Human Services, and Senior Services</i>	1,416,970
Total Charges	\$ 5,490,882

<u>General Services for County Fund</u>	<u>2021 Budget</u>
Allocations are charged to the County General Fund (County Fund) for centralized services provided by the City such as finance, human resources, legal, information technology and fleet maintenance. The amounts are based on the indirect cost allocation report prepared each year.	
COUNTY FUND	\$ 2,501,412
Total Charges	\$ 2,501,412

<u>General Services for Utility Funds</u>	<u>2021 Budget</u>
Allocations are charged to each utility fund (Water, Sewer and Water Reclamation) for centralized services provided by the City such as finance, human resources, legal, information technology, and fleet maintenance. The amounts are based on the indirect cost allocation report prepared each year.	
WATER FUND	\$ 2,361,380
SEWER FUND	1,666,850
WATER RECLAMATION FUND	166,690
Total Charges	\$ 4,194,920

<u>General Services for Broomfield Urban Renewal Authority</u>	<u>2021 Budget</u>
Allocations are charged to the Broomfield Urban Renewal Authority (BURA) for centralized services provided by the City such as project administration, finance, human resources, legal, and planning. The amounts are based on the indirect cost allocation report prepared each year.	
BURA	\$ 3,740,284
Total Charges	\$ 3,740,284

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APPENDIX J: LONG-RANGE FINANCIAL PLAN - 2013 SUMMARY

2013 Financial Plan Update

The Financial Plan is designed to be a living, dynamic tool to provide the City and County of Broomfield with clear information with which to make policy decisions and provide clarity to the overall direction of the City and County and the various factors that influence, inhibit, and enhance that direction.

The Financial Plan links land use planning, demographic modeling, and financial planning. This linkage is achieved by coordinating financial planning with Broomfield's 2005 Comprehensive Plan (Comprehensive Plan) general land use categories. The purpose for this integration is to understand the potential financial implications of future land uses and plan accordingly to ensure that Broomfield remains a financially sustainable community that can afford to maintain existing levels of service at build-out.

Although Broomfield has achieved good financial health, continued positive economic and revenue results are not guaranteed. Several factors can affect the continuation of positive results including:

- Deviations from projected land uses detailed in the Comprehensive Plan
- Unforeseen effects of aging infrastructure
- Short-term and long-term economic conditions
- Broomfield's population demographics
- Changes in tax and revenue policy
- Increases in service levels and demands
- Changes in retail competition from Broomfield's neighboring communities

In order to continue to monitor Broomfield's financial health, the Financial Plan incorporates a model that can be used to evaluate the financial impacts of land use decisions on an ongoing basis.

Approach

This financial model is intended to enable the City Council and staff to step back from the short-term incremental process of the annual budget to study the current and long-term financial impacts of land use development and related strategies. The updated Financial Plan will also assist in developing and communicating strategic revenue and expenditure goals beyond the one-year budget cycle, and even the five-year forecast planning cycle.

The Financial Plan links land use and financial planning by coordinating financial planning with the Comprehensive Plan's land use categories. This integration allows prudent planning for existing and future land use needs, and associated costs of providing services, and ensures Broomfield remains a financially healthy and sustainable community that can afford to maintain existing levels of service at land use build-out.

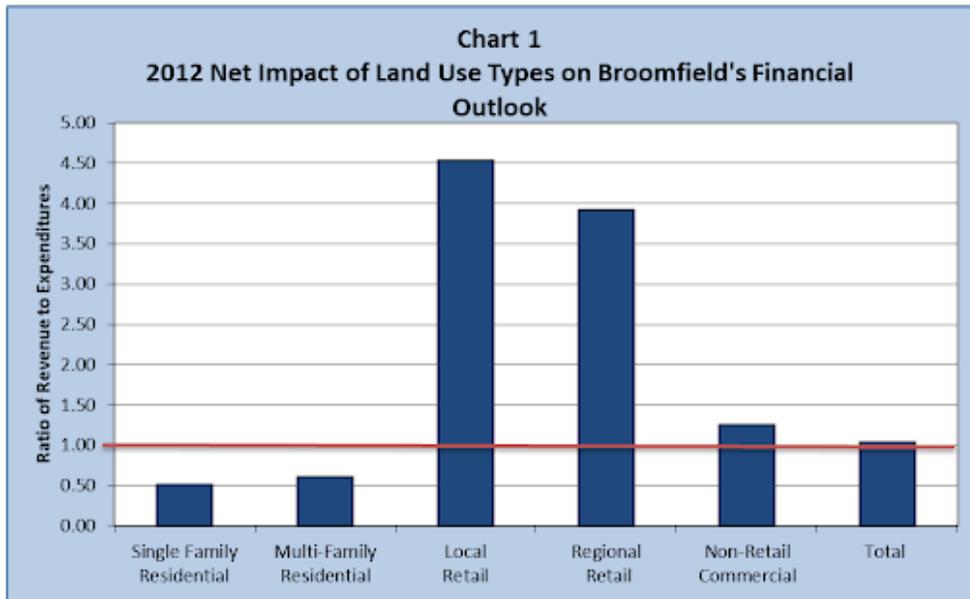
Land use affects finances. Residential land use has a mixed net impact on Broomfield's financial outlook. That is, residential areas cost more to provide services to than Broomfield receives in taxes and revenues generated by those areas. In the following chart, the single-family and multi-family residential provide 51 cents and 61 cents, respectively, of revenue for every dollar Broomfield spends on the cost of services for these land use categories. Yet the residential land use is an important component for growth in the retail and commercial land uses that have positive net impacts on Broomfield's financial outlook. Retail and commercial areas generate more in taxes and revenues than it costs Broomfield to provide services to those areas. It is the combination of these net impacts that determines Broomfield's overall financial outlook.

A ratio of 1.00 (shown by the red line on the chart on the next page) indicates that revenues generated by the land use are equal to the cost of services allocated to the same land use. Ratios greater than 1.00 indicate a net positive ratio of revenues to expenditures. Ratios less than 1.00 indicate services cost more than revenues generated.

The total land use ratio was 1.02 in 2004, 1.11 in 2008, and 1.04 in 2012. This means that Broomfield received \$1.04 in revenues for every \$1.00 of expenditures in 2012. At build-out, the 2013 Financial Plan projects the ratio to be 1.08. (Build-out ratios for the 2004 and 2009 Financial Plans were 1.11 and 1.08, respectively.)

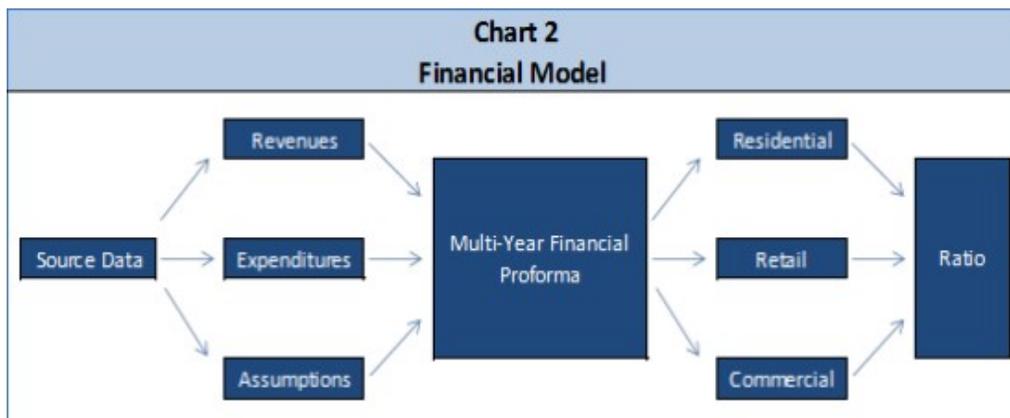
For the 2013 Update, additional analysis distinguished the cost of service differences between single-family and multi-family residential units. This was done to accommodate changes in the type of housing units demanded by the market and to determine how demographics indirectly affect Broomfield's financial health.

APPENDIX J: LONG-RANGE FINANCIAL PLAN - 2013 SUMMARY



Financial Model

In order to continuously monitor Broomfield's financial health as land use decisions are made by City Council, the Financial Plan contains an interactive model that can be used to evaluate the financial impacts of the land use decisions. The model includes general governmental-type fund operating and capital revenues and expenditures, staffing projections, and long-range financial projections. Revenue and expenditure data included in the models include: 2012 (actual numbers), 2013 and 2014 (budget numbers), and projections until build-out. The key output of the model is the annual Revenue to Expenditure Ratio explained earlier. An illustration of how the financial model is built is shown below in Chart 2.



Broomfield's Financial Health

The Financial Model indicates that Broomfield is financially healthy and, barring any significant deviations from planned uses of land or other major assumptions in the Financial Plan, is expected to maintain and sustain this health. This is largely due to sound fiscal practices, including:

- Projecting revenues conservatively
- Providing affordable service levels
- Funding ongoing operating expenditures with ongoing operating revenues
- Funding maintenance and replacement of capital equipment and infrastructure adequately
- Promoting a diversified mix of revenues
- Promoting a desired mix of land uses
- Ensuring growth pays for its own way
- Maintaining healthy levels of operating and debt service reserves
- Maintaining reserves for specific purposes such as transportation improvements and facility expansion

APPENDIX J: LONG-RANGE FINANCIAL PLAN - 2013 SUMMARY

Land Use Projections

Land use has been projected based on the Comprehensive Plan and Community Development’s projections. Each development area was analyzed for potential revenue and the cost of providing the same service level as Broomfield currently provides. Chart 22 projects the land use by the five categories used in the ratio charts. The growth in the projected land use categories are associated with current plans and is, generally, located in developments in Arista, Interlocken, and the northeast quadrant of Broomfield (North Park, Palisade, Northlands, and the areas east of I-25).

Chart 22 Square Feet by Land Use Type Projection to Build-Out							
Major Land Use Categories							
Year	Single Family Residential	Multi-Family Residential	Total Residential	Commercial Local Retailer	Commercial - Regional Retail - Malls	Commercial - Non retail	Total Residential & Commercial
2015	36,969,750	10,593,000	47,562,750	2,222,500	2,949,130	13,730,200	66,464,580
2020	40,662,000	13,658,000	54,320,000	2,902,500	4,333,130	20,852,200	82,407,830
2025	42,912,000	16,124,000	59,036,000	3,137,500	5,220,130	26,471,200	93,864,830
2030	44,190,000	17,624,000	61,814,000	3,177,500	5,895,130	31,302,200	102,188,830
2035	44,865,000	18,724,000	63,589,000	3,177,500	7,018,130	37,587,616	111,372,246
Projected Build-out	44,865,000	18,724,000	63,589,000	3,177,500	7,018,130	47,169,283	120,953,913

The largest period of growth in the residential land use category is projected to occur from 2016 through 2025 (over eleven million square feet of new residential property). Development forecasts for projects in the Interlocken, Anthem, North Park, Lambertson Farms, Great Western Park, and Sheridan Highlands areas account for this increase.

Commercial land use development projected through build-out is more evenly split in the incremental periods shown above – with the 2016 through 2020 time frame showing the largest increase in commercial square feet of development. The largest contributors to this development forecast include North Park, Arista, Interlocken, and several other development areas in the northeast quadrant of Broomfield.

Chart 23 Broomfield's Land Use Types and Acreage Amounts				
Major Land Uses	Current		Projected Build-Out	
	Acres	% of Total	Acres	% of Total
Residential	8,138	34%	8,727	37%
Office/Industrial/Non-Retail	1,098	5%	4,521	20%
Local Retail	152	1%	447	2%
Regional Retail/Malls	267	1%	340	1%
Open Lands*	7,680	32%	9,866	40%
Undeveloped Private Lands	6,566	27%	0	0%
Total	23,901	100%	23,901	100%

*Includes Boulder County IGA Open Lands

As shown above, the allocation of land use by build-out is expected to grow mainly in the Retail/Commercial and Open Lands designations consistent with the Comprehensive Plan. Residential land use is expected to grow from 34% to 37% of total land use, Retail/Commercial is expected to increase from 7% to 23% of total land use, and Open Lands are projected to reach the goal of 40% of total land use.

APPENDIX J: LONG-RANGE FINANCIAL PLAN - 2013 SUMMARY

Revenue And Expenditure Projections

In Broomfield, a diverse revenue base, consistent economic growth, and conservative budget practices have all contributed to revenue growth that exceeds the rate of expenditure growth. As noted in Chart 25, Broomfield's actual ratio of revenues to expenditures meets or exceeds 1.0 every year – an indicator of consistently solid overall financial health. The ratio fluctuations over time are mostly due to the timing of capital investments.

Chart 25			
Summary of Revenues and Expenditures			
Governmental Funds, 2004 to Projected Build-out			
	Total Revenues	Total Expenditures	Ratio
2004	103,280,208	101,029,598	1.02
2008	131,265,112	118,196,896	1.11
2012	126,843,708	121,610,229	1.04
2015	141,524,546	141,524,546	1.00
2020	191,112,517	184,693,317	1.03
2025	232,295,113	232,295,113	1.00
2030	340,482,185	319,982,185	1.06
2035	369,619,719	317,606,629	1.16
Projected Build-out	409,512,774	379,921,006	1.08

APPENDIX J: LONG-RANGE FINANCIAL PLAN - 2013 SUMMARY

Revenue To Expenditure Ratio

The Financial Model projects the ratio of revenues to expenditures at build-out, as shown in Chart 27. Based on the amended Comprehensive Plan, it is projected that Broomfield can maintain a ratio of revenues to expenditures of 1.08. This is the same ratio that was projected at build-out in the 2009 Update. It is higher than the 2012 Actual ratio of 1.04, because land use at build-out includes a higher percentage of commercial and retail usage.

Chart 27 Financial Model for General Government Fund Types Projected Build-out							
SUBJECT	Major Land Use Categories						Total
	Single Family Residential	Multi-Family Residential	Commercial Local Retail	Combined Residential plus Local Retail	Commercial - Regional Retail - Malls	Commercial - Non retail	
Base Data							
Population	57,461	38,039		95,500			95,500
Square feet of Buildings	44,865,000	18,724,000	3,177,500	66,766,500	7,018,130	47,169,283	120,953,913
Revenues							
Sales Tax	\$0	\$0	\$66,241,958	\$66,241,958	\$87,809,106	\$0	\$154,051,064
Property Tax	\$32,663,280	\$5,862,640	\$3,350,080	\$41,876,000	\$9,212,720	\$32,663,280	\$83,751,999
Other Revenues	\$102,439,967	\$28,948,242	\$5,282,162	\$136,670,371	\$10,459,556	\$24,579,784	\$171,709,711
2012 per Capita Base	\$135,103,247	\$34,810,882	0	\$169,914,129	\$0		\$169,914,129
2012 per Square Foot of Building Base			\$74,874,199	\$74,874,199	\$107,481,382	\$57,243,063	\$239,598,645
Total Revenues	\$135,103,247	\$34,810,882	\$74,874,199	\$244,788,328	\$107,481,382	\$57,243,063	\$409,512,774
% of Total	33%	9%	18%	60%	26%	14%	100%
Units							
Revenue per Capita	\$2,351	\$915	\$0	\$1,779	\$0	\$0	\$1,779
Revenue per Square Foot of Buildings	\$0	\$0	\$23.56	\$23.56	\$15.31	\$1.21	\$4.18
Expenditures							
Operating	\$158,609,496	\$45,212,362	\$11,762,595	\$215,584,453	\$17,814,680	\$27,392,283	\$260,791,416
Debt	\$5,109,450	\$1,216,536	\$324,410	\$6,650,396	\$567,717	\$892,126	\$8,110,239
CIP	\$63,470,176	\$13,943,292	\$5,126,339	\$82,539,806	\$8,179,415	\$20,300,130	\$111,019,351
Total Expenditures	\$227,189,122	\$60,372,190	\$17,213,343	\$304,774,655	\$26,561,812	\$48,584,539	\$379,921,006
% of Total	60%	16%	5%	80%	7%	13%	100%
Units							
Expenditures per Capita	\$3,954	\$1,587	\$0	\$3,191	\$0	\$0	\$3,191
Expenditures per Square Foot	\$0.00	\$0.00	\$5.42	\$5.42	\$3.78	\$1.03	\$1.61
Revenues Less Expenditures							
At 2012 / Capita Base (Residential)	(\$92,085,875)	(\$25,561,308)	\$0	(\$117,647,183)	\$0	\$0	(\$117,647,183)
At 2012 / Square Foot of Buildings Base (Commercial/Residential)	\$0	\$0	\$57,660,857	\$57,660,857	\$80,919,570	\$8,658,524	\$147,238,951
Total Revenues Less Expenditures	(\$92,085,875)	(\$25,561,308)	\$57,660,857	(\$59,986,326)	\$80,919,570	\$8,658,524	\$29,591,768
Ratio of Revenues to Expenditures	0.59	0.58	4.35	0.80	4.05	1.18	1.08

APPENDIX J: LONG-RANGE FINANCIAL PLAN - 2013 SUMMARY

Utility/Enterprise Fund Plan

The Utility Funds include the Water Fund, Sewer Fund, and Water Reclamation (Reuse Water) Fund. These funds are referred to as the Enterprise Funds. The revenues generated by these funds, such as service fees and connection fees, pay for the expenditures incurred by these funds. No tax dollars are used to support these funds. Connection fee revenues pay for the cost of expanding the utility infrastructure system, enabling growth to pay its own way.

The Financial Plan for the Enterprise Funds is similar to business plans in the private sector. The plan contains projections for future years based on incremental increases in revenues and expenditures to meet the projected build-out in the Utilities Master Plan like the General Government funds discussed earlier in the report.

A utility capital improvement plan has been developed to coordinate Broomfield's Utilities Master Plan (Master Plan) and serve the utility needs of Broomfield. Each utility fund has a Master Plan that identifies the resources planning that have been conducted to ensure that Broomfield has the resources to meet its anticipated demands and identifies the water, sewer, and reclaimed water infrastructure that is projected to meet the City and County's needs. Without major investments in the utility systems to meet customer demands through build-out, the Master Plan cannot be completed.

In order to serve Broomfield's water needs at build-out, five significant projects are necessary:

- Acquisition of additional water rights
- A reservoir and pump station in the vicinity of the water treatment plant
- A reservoir to store water received from Windy Gap
- Construction of the local Broomfield reservoir
- Expansions of the water treatment plant

In order to serve Broomfield's sewer needs at build-out, construction of sub-basin infrastructure in northeast Broomfield and expansions of the treatment plant will be necessary. New clean water standards for temperature and nutrients will also require Broomfield to construct additional sewer treatment facility improvements.

This appendix is a summary of the Long Range Financial Plan. The full version can be found on Broomfield's website at <http://www.broomfield.org>.

APPENDIX K: STRATEGIC MAP

Guiding Statements & Plans

Mission Statement

Working in partnership with the community, the City & County of Broomfield provides excellent services in an efficient, respectful, and courteous manner to enhance and protect the environment and quality of life of Broomfield citizens.

Guiding Values

- We are here to serve our citizens as advocates and problem solvers.
- We always treat our citizens and employees with dignity, respect, and equity.
- We are fiscally responsible.
- We are here to help Broomfield be a safe and enjoyable community filled with opportunity for citizens and employees.
- We care and we show it through our positive manner.
- We respond quickly and we follow-up.
- We value vision, diversity, and progressive thinking.
- We encourage new ideas and suggestions.
- We maximize opportunities to advance the interest of the community as a whole.

2020 Council Priorities

- Affordable Housing
- Economic Vitality
- Mental Health
- Oil & Gas
- Sustainability
- Transportation
- Water

Comprehensive Plan

- Community Form & Identity
- Growth, Population, & Change
- Land Use
- Transportation
- Open Space, Parks, Recreation, & Trails
- Economic Development
- Community Services & Facilities
- Environmental Stewardship
- Housing
- Utilities
- Oil & Gas

Outcomes

Safe Community

Safety for residents, businesses, visitors, and the City & County workforce

Economic Vitality

A diverse and sustainable economy through housing, employment, and shopping opportunities

Health, Leisure, & Educational Opportunities

Healthy community with a broad spectrum of opportunities for recreation culture, education, and entertainment

Facilities & Transportation Infrastructure

Safe, well-maintained, effective, and attractive facilities, streets, parks, and utilities

Self-Sufficiency

Support for individuals and households requiring basic and temporary health and financial assistance leading to self-sufficiency

Environmental Stewardship

A regional leader in environmental stewardship, open space preservation, water and other natural resource management

Engaged & Fiscally Responsible Government

Innovative, responsive, efficient, and fiscally responsible government with an engaged community and workforce

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