

2016 ANNUAL BUDGET



CITY AND COUNTY OF *Broomfield* C O L O R A D O



THE CITY AND COUNTY OF BROOMFIELD

The City and County of Broomfield Logo represents a combination of meanings within one symbol.

First is the stylized “B” in the core of the Logo representing the Citizens of Broomfield.

Next is the inverted ribbon, which forms a triangular shape around the core, supporting the ideals of Health, Safety, and Welfare for its Citizens.

Last is the ring of text denoting the City and County,

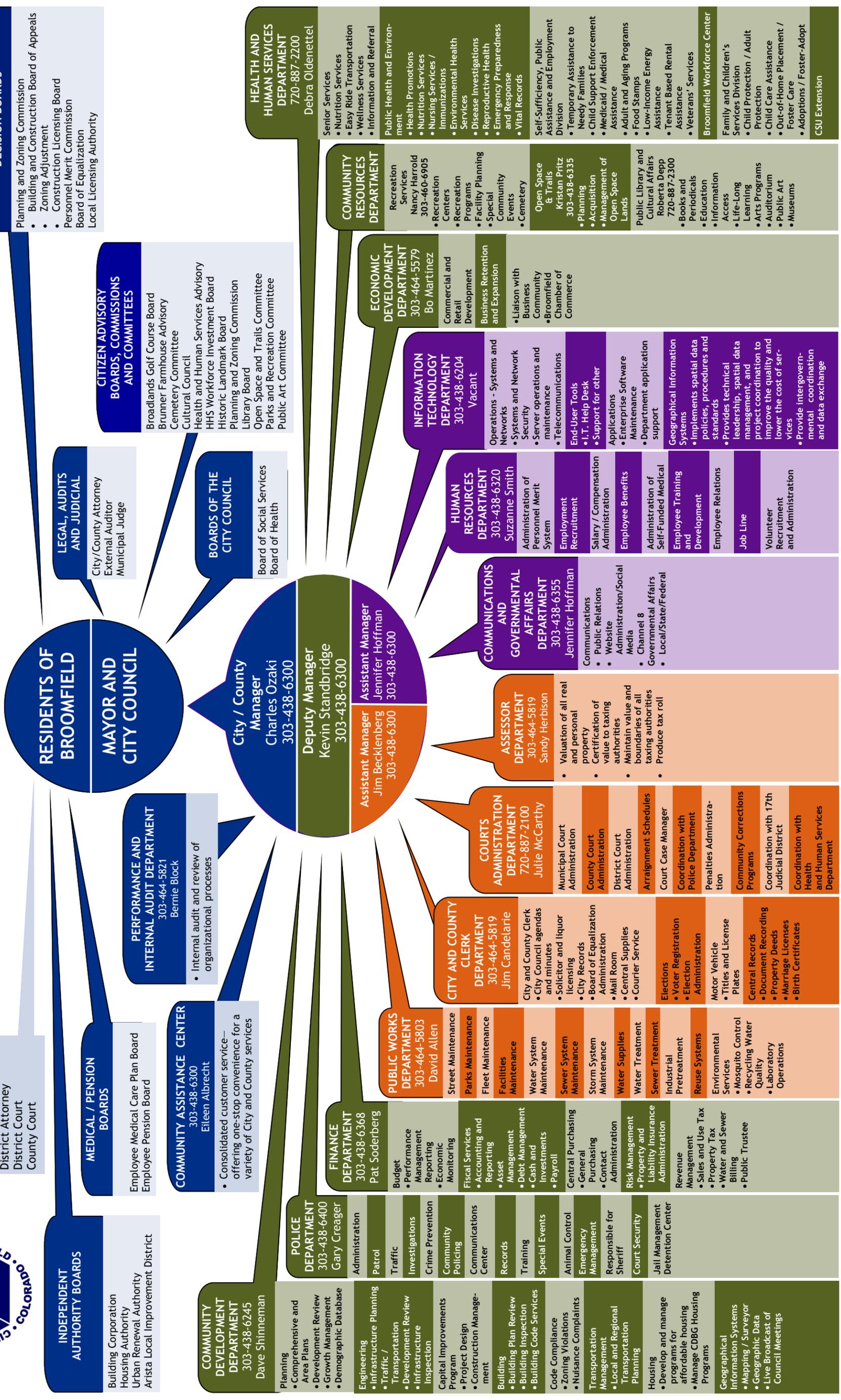
the State, and the Unity of Broomfield as a

Single Community with Common

Goals and Accomplishments.



City and County of Broomfield Government





MISSION STATEMENT

Working in partnership with the community, the City and County of Broomfield provides excellent services in an efficient, respectful, and courteous manner to enhance and protect the environment and quality of life of Broomfield citizens.

GUIDING VALUES

- *We are here to serve our citizens as advocates and problem solvers.*
- *We always treat our citizens and employees with dignity, respect, and equity.*
- *We are fiscally responsible.*
- *We are here to help Broomfield be a safe and enjoyable community filled with opportunity for citizens and employees.*
- *We care and we show it through our positive manner.*
- *We respond quickly and we follow-up.*
- *We value vision, diversity and progressive thinking.*
- *We encourage new ideas and suggestions.*
- *We maximize opportunities to advance the interests of the community as a whole.*



Municipal Election Map of The City and County of Broomfield



Randy Ahrens
MAYOR



Kevin Kreeger



Greg Stokes
Mayor Pro-Tem



Bette Erickson



Sam Taylor



Sharon Tessier



Mike Shelton



Martha Derda



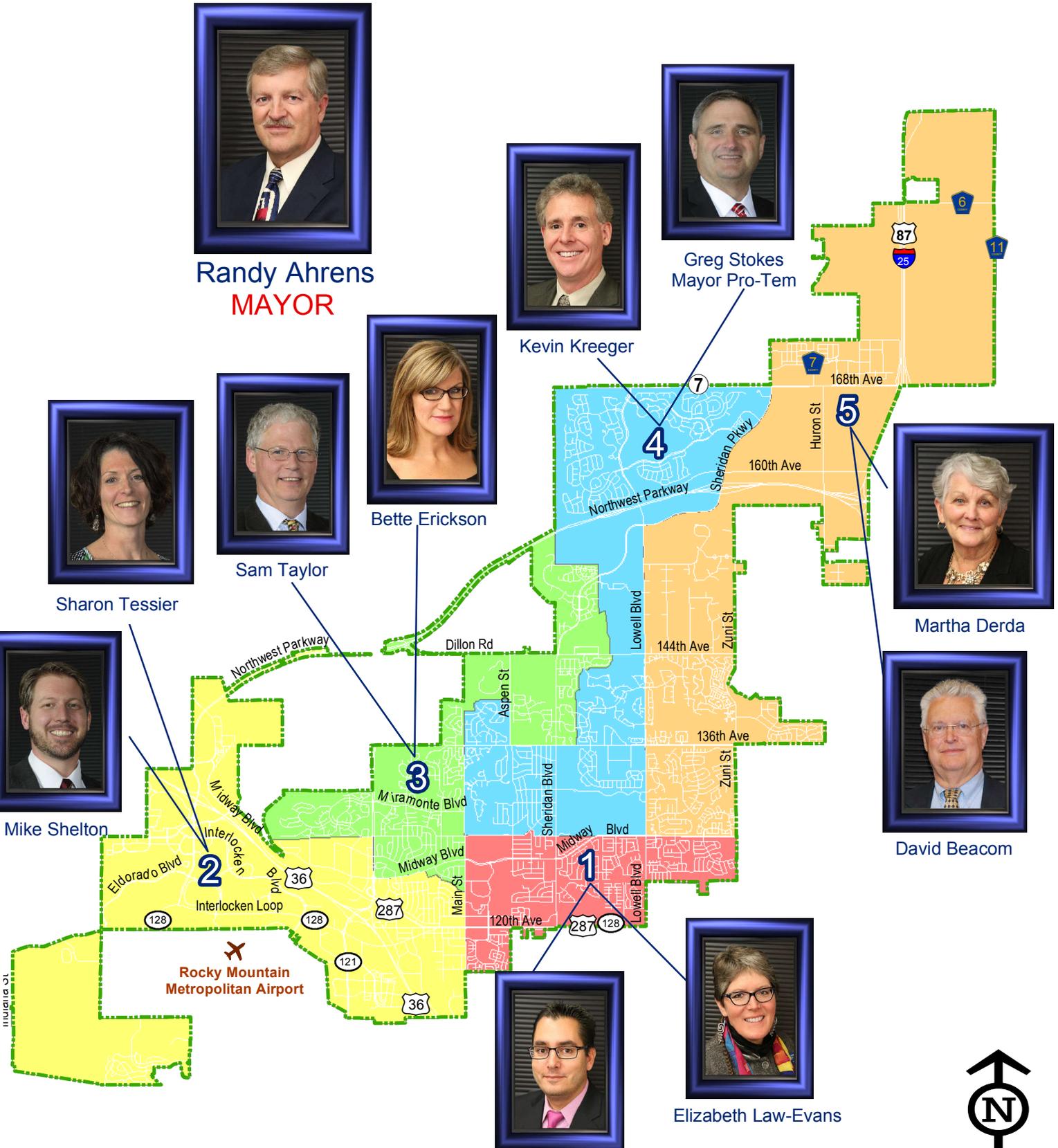
David Beacom



Elizabeth Law-Evans



Stan Jezierski



MAYOR AND CITY COUNCIL

As of Budget Adoption on 10/13/15

Current Mayor and Council

MAYOR

Randy Ahrens

Randy Ahrens

WARD 1

**Todd Schumacher
Liz Law-Evans**

**Liz Law-Evans
Stan Jezierski**

WARD 2

**Mike Shelton
Sharon Tessier**

**Mike Shelton
Sharon Tessier**

WARD 3

**Kevin Jacobs
Sam Taylor**

**Sam Taylor
Bette Erickson**

WARD 4

**Greg Stokes
Dennis Harward**

**Greg Stokes
Kevin Kreeger**

WARD 5

**Martha Derda
David Beacom**

**Martha Derda
David Beacom**

CITY & COUNTY MANAGER

Charles Ozaki

DEPUTY CITY & COUNTY MANAGER

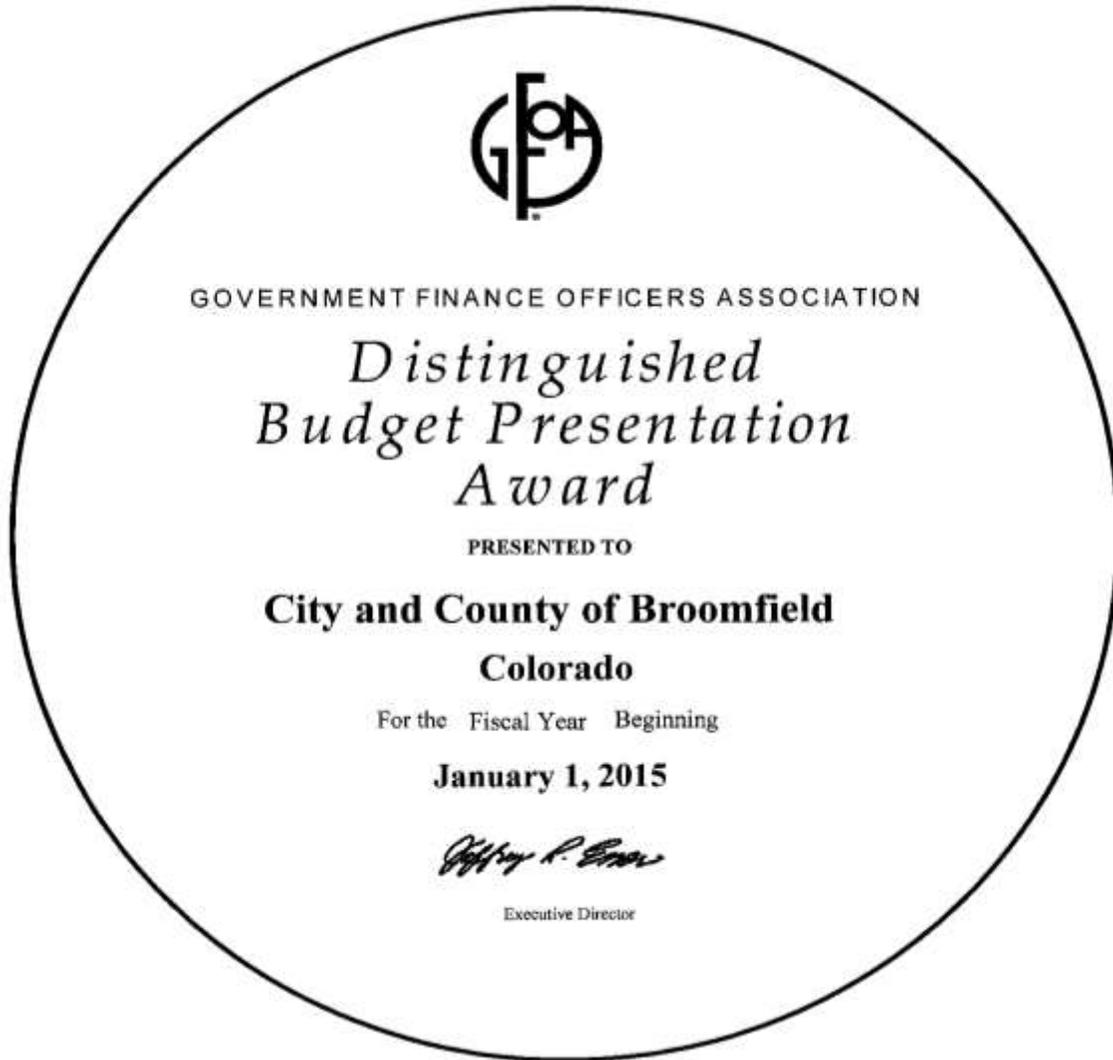
Kevin Standbridge

ASSISTANT CITY & COUNTY MANAGER

James L. Becklenberg

ASSISTANT CITY & COUNTY MANAGER

Jennifer Hoffman



The Government Finance Officers Association of the United States and Canada (GFOA) presented an award of Distinguished Presentation to the City and County of Broomfield for its annual budget for the fiscal year beginning January 1, 2015.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, as we are submitting it to GFOA to determine its eligibility for another award.

READER'S GUIDE

The budget is intended to address many different audiences, both internally and externally. It serves as a policy document, financial plan, operational guide, and a communications device. It has been formatted to enhance readability and provide users with extractable sections that can stand on their own. The document is intended to reflect the emphasis that the City and County of Broomfield places on excellent services delivered in an efficient, respectful, and courteous manner. These services are intended to enhance and protect the quality of life that Broomfield citizens have enjoyed and have come to expect.

Changes from the Previous Year

Changes continue to be made to the document as the organization further incorporates performance management data and responds to a changing business climate. This organization is in partnership with the community to reinvent government for the delivery of excellent and efficient service with less bureaucracy. It is challenging to reflect these changes in a multi-year format that is meaningful to readers. We have attempted to mold our document to reflect changes appropriately and to display the pride with which Broomfield charges into the future, using innovation to meet the needs of our citizens.

Budget Document Organization

The City and County Manager has written a **Budget Message** that provides an excellent overview of the 2016 Budget. The budget message includes information about the issues for the upcoming year and short-term factors that influence the decisions made in the development of the budget.

The **Broomfield at a Glance Section** provides background and historical information about Broomfield. It also provides statistical community information, such as population, top ten employers, and economic indicators.

This budget has been developed based on strategic directives and guidance from City Council, which have been consolidated into seven citywide Strategic Outcomes, for planning purposes. They are described in the **Strategic Outcomes Section**, highlighting key departmental goals and benchmarks related to each one.

The **Fiscal Policies/Overview Section** explains financial policies, Council priorities, the budget process, and debt related issues. It provides detailed information on the economic outlook, major revenue sources, and the large expenditure components. It also explains the policies regarding the operating and debt service reserves, as well as the trends seen in each accounting fund.

The **Fund Summaries Section** provides information on the appropriated funds. This section describes the purpose of each fund, along with a financial summary with beginning and ending balances.

The **Tables Section** includes summary financial data with sources and uses of funds for three budget periods: prior year actual, current year, and budget year. This section also includes a full-time personnel component. Each of the tables is color coded to assist with clarification regarding the organizational segment: City in blue, County in orange, and Total City and County in yellow.

The **Department Details Section** includes detailed sheets for each department and division. While the Tables Section provides information arranged by fund, this section is arranged by function and is intended to provide users with accessible operating information for each department and its respective divisions, regardless of the fund in which they are budgeted.

READER'S GUIDE *continued*

Each department summary includes its mission statement, a description and list of services, its location, and contact information. This is followed by a financial summary by account type and division. The Personnel expenditure line includes the cost of salaries, payroll taxes, and benefits for full-time, part-time, and temporary or seasonal positions in the division. Supplies are defined as consumables and small equipment (unit cost of less than \$5,000). Services include travel and training, utilities, repair and maintenance costs, professional organization dues, printing, and postage. Capital outlay includes equipment purchases in excess of \$5,000 per unit. Generally, new equipment purchases are found within division budgets and replacement equipment is found within the Asset Replacement Fund. All capital equipment to be purchased for the year, whether new or replacement is listed in Appendix B of the budget document.

Following the financial table is a position summary table, stating the full-time equivalent (FTE) count for full-time and part-time positions. An FTE is a unit of measure of Broomfield employees. It refers to the equivalent of one person working full-time for one year and is calculated by dividing the number of hours budgeted into the total hours for a regular full-time employee (2,080). FTE counts include all part-time regular positions, but exclude temporary or seasonal positions. Significant changes in the budget are described next, as a tool for the reader to understand why a department's needs may vary from year to year. Additions, reductions, or shifts in allocations between divisions are identified here.

The **Capital Improvements Projects Section** is provided to describe projects included in the budget. The project sheets include a project description, five-year expenditure plan, and the impact projects may have on the operating budget.

The **Broomfield Urban Renewal Authority (BURA), Building Corporation, Housing Authority, and Arista Local Improvement District** are separate entities. The boards of directors for these organizations are composed of City Council members. City employees serve as staff for these organizations, and the same policies apply to their separate budgets. They are presented in this document as a matter of convenience.

The **Appendices** are a collection of schedules and topic-specific information. Included in the appendices is information regarding internal service charges; equipment purchases; intergovernmental and community outlays; explanation of interfund activity; City and County Strategic Outcomes with City Council Priorities; Comprehensive Plan goals; a summary of the 2013 Long Range Financial Plan; a summary of the 2015 Citizen Survey; an FTE summary; and a glossary of terms and acronyms.

CITY AND COUNTY OF BROOMFIELD, COLORADO

2016 BUDGET DOCUMENT

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CITY AND COUNTY MANAGER

One DesCombes Drive • Broomfield, CO 80020 • 303.438.6300 • www.broomfield.org

BUDGET MESSAGE

TO: Mayor and City Council

FROM: Charles Ozaki, City and County Manager

SUBJECT: 2016 Proposed Budget for the City and County of Broomfield

DATE: January 1, 2016

INTRODUCTION

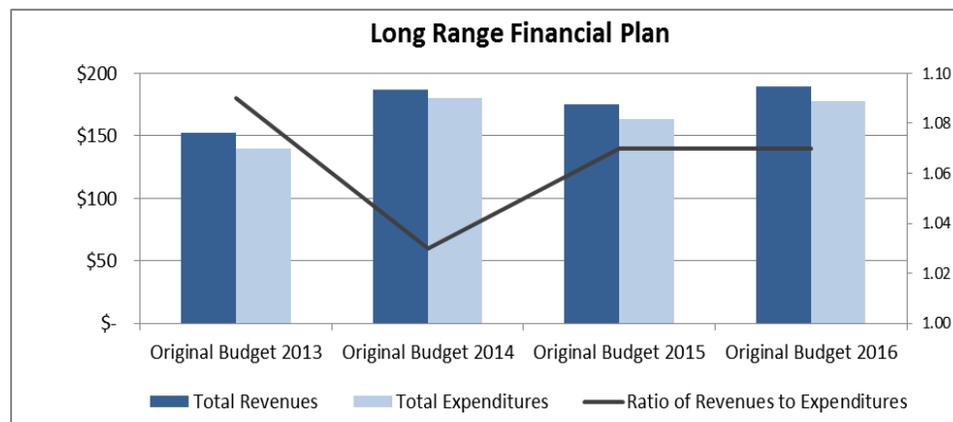
I am pleased to submit to you the 2016 Budget for the City and County of Broomfield. It continues Broomfield's tradition of fiscal responsibility and sustainability. The budget is balanced, continues high-quality services to Broomfield citizens, and maintains operating reserves above the target of 16.67% of budgeted operating expenditures. The proposed 2016 total Revenue Budget for the City and County of Broomfield, including transfers from reserves, is \$250.8 million. Overall, total uses of funds for 2016 are projected at \$275.4 million. The uses of funds include planned use of prior year's accumulated Operating fund balance to pay for Capital projects on a pay-as-you-go method. This is an 11.1% increase from the original 2015 budget of \$248.0 million, and a decrease of 18.3% from the 2015 Revised Estimate of \$337.2 million. The chart below provides additional information regarding the change from the 2015 Revised Budget to the proposed 2016 Budget.

Sources and Uses of Funds	Revised Budget 2015	Proposed Budget 2016	Budget % Chg 15 Revised 2016
Sources of Funds			
Revenue and Transfers In			
Governmental Operating Funds	\$ 106,566,821	\$ 114,243,915	7.20%
Governmental Capital Funds	71,552,945	47,990,765	-32.93%
Debt Service Funds	7,636,248	7,811,451	2.29%
Utilities Funds	55,069,113	59,175,323	7.46%
Employee Benefit Funds	20,090,818	21,595,713	7.49%
Total City and County Revenue	260,915,945	250,817,167	-3.87%
Roll Forward of CIP Project funding and		-	
Planned use of Fund Balance	76,290,367	24,608,126	-67.74%
Total City and County Revenue	\$ 337,206,312	\$ 275,425,293	-18.32%
Uses of Funds			
Expenditures and Transfers Out			
Governmental Operating Funds	\$ 110,602,758	\$ 115,898,955	4.79%
Governmental Capital Funds	102,309,451	58,158,080	-43.15%
Debt Service Funds	7,625,976	7,800,176	2.28%
Utilities Funds	102,402,306	79,675,314	-22.19%
Employee Benefit Funds	14,265,821	13,892,768	-2.62%
Total City and County Expenditures	\$ 337,206,312	\$ 275,425,293	-18.32%

2016 KEY FINANCIAL STRATEGIES

Key financial strategies accomplished with the proposed 2016 Budget are listed below, many of which are described in greater detail subsequently in this message:

1. **The Five-Year Forecast for General Governmental Operating Funds indicates current service levels are affordable over the five-year forecast period.** The forecast draws on our most current understanding of economic trends and long-term costs to yield an indication of relative budget health on a five-year timeframe. Based on current economic projections and operating costs, Broomfield can live within its means, with revenues exceeding expenditures every year of the forecast. The forecast also supports transferring funds to the Capital Funds to support cash funding of the new Public Works Service Center facility and building a reserve to fund improvements to 144th Ave/Dillon Road.
2. **The proposed 2016 Budget reflects a positive Long Range Financial Plan (LRFP) ratio of revenues to expenditures.** As noted in the chart below, the ratio of revenues to expenditures for General Governmental Funds for the proposed 2016 budget is 1.07. This ratio indicates that recurring operating expenditures (net of one-time transfers and costs) are covered by recurring operating revenues, which means that carry-forward fund balances are not required to support on-going operations. The 2009 Long Range Financial Plan projected that Broomfield would eventually grow into a 1.08 ratio at build-out. In 2013 the LRFP was updated; the projected ratio at build-out remained at 1.08. The annual ratio based on the 2013 budget was 1.09, the 2014 Budget was 1.03, and the 2015 Budget was 1.07.



3. **The proposed 2016 budget allocates the funds for capital improvements, as identified in the proposed capital improvements project plan, with no new debt required.** The Capital Plan includes funding for phased improvements to 144th Ave/Dillon Road, completion of construction of the new Health and Human Services (HHS) building started in 2015, capital repairs and maintenance for the Community Center, and the continuing phased improvements at The Bay, with funds in 2016 to begin construction for renovation of the locker rooms and office/concessions building.
4. **The proposed 2016 and revised 2015 budget provides funding for an additional 29.53 Full Time Equivalent positions (FTEs) to maintain existing service levels and open the Woman's pod and Alternative Sentencing Unit (ASU) at the Detention Center.** During the recession, over 26 positions were eliminated. Since that time, positions have been slowly added back as needed to maintain the current service levels as population increases. In 2013 and 2014, 8.0 positions were added back in each year. The 2015 Budget added 8.45 FTEs; during 2015, 13.80 positions are proposed to be added; 11.0 for the Detention Center and 2.80 in other departments, which are mostly funded by new grants. In 2016, 15.75 FTE are

being proposed, which add hours to existing part-time positions, creates new part-time and full-time positions where necessary to keep up with community growth and increasing workload demands. With the requested additional positions, the aggregated number of FTEs per 1,000 residents will have decreased from 13 in 2008 to 11 in 2016.

5. **The proposed 2016 Budget continues to include funding to pay down liabilities for the closed General Employee Defined Benefit Pension plan.** The 2015 actuarial report indicated the unfunded actuarial liability for this plan is \$7.2 million and calculated a 10-year amortization schedule for funding of this liability. While this amount changes year to year, based on the market value of the plan investments, the proposed budget includes a \$1,051,374 payment into the plan, which is equal to the actuarial estimate of the annual amount required to retire this liability over a 10-year period. This estimate is updated each year to respond to market conditions and activity within the plan (e.g. benefit withdrawals).

COMMUNITY OUTCOMES AND KEY INITIATIVES FOR 2016

Budget goals and initiatives funded in the budget are based on City Council direction received at Council meetings, plus a number of other planning documents including City Council priorities (as established at Council's annual focus session), the Comprehensive Plan, and statement of mission and values. Taken together, these documents contain more than 90 goals, many of which are overlapping in purpose or closely related. To facilitate clearer budget communication, staff has distilled the numerous goals from the range of plans into seven "outcomes," which communicate the basic purposes of City and County government in simple and clear terms that are meaningful to Broomfield residents. These outcomes are:

- Safe community
- Economic vitality
- Health, leisure, and educational opportunities
- Facilities and effective transportation infrastructure
- Self sufficiency
- Environmental stewardship
- Responsive and fiscally responsible government

Each of these outcomes is described below, along with key work plan initiatives for 2016.

Safe Community: Safety for residents, businesses, and visitors. In 2010, the existing Detention center was expanded to add 138 beds including additional space for men, women, and an Alternative Sentencing Unit (ASU). Coinciding with the recession of 2008, daily inmate population decreased to the point it would not have been fiscally responsible to open the expanded area. Since that time, the daily inmate population has grown to the point the current women's area is overcrowded and some inmates are being housed at Washington County's facility. The new women's pod is planned to open in the spring of 2016 with a budget of \$461,898 and 6.0 FTEs. The ASU will be a new level of service that will allow the Courts to sentence appropriate inmates in a manner that will allow them to keep their employment. The 2016 Budget includes \$385,080 and 5.0 FTEs for the ASU. There is some revenue from a Court surcharge to help off-set start-up costs. In both units, there may be additional revenue as it is estimated there will be excess capacity and Broomfield is considering housing female inmates from other counties for an estimated fee of \$54 per day. Additional revenues associated with ASU could be charged at a flat-rate for in-county inmates (approximately \$20/day) and out-of-county inmates (approximately \$35/day).

Economic Vitality: A balanced and sustainable economy with housing, employment, and shopping opportunities. In 2015, the Economic Development department initiated a community grant program for small businesses, called Enhance Broomfield. This program is funded with \$100,000 to be used as a dollar for dollar match, up to \$25,000 per business, to help businesses make repairs and makeovers for the exterior of

their business. Also in 2016, Broomfield will be finishing a retail revenue study that will provide Broomfield with the data, tools and strategy to help address the changing nature of retail while considering Broomfield's unique characteristics.

Based on projections made in June 2015, staff expects single and multi-family housing development to continue to show growth, indicating continuation of the steady recovery. The revised projected total for housing starts in 2015 is 721; 411 single-family and 310 multi-families. The projection for 2016 is 497 single-family and 340 multi-family for a total of 837. Due to this growth and increased workload in Community Development, 1.0 additional FTE is being recommended for the Community Development Department.

Health, Leisure, and Educational Opportunities: *A broad spectrum of opportunities for recreation, culture, education, and entertainment for all residents.* The 2016 budget continues to fund programs that enhance Broomfield's quality of life, including the Mamie Doud Eisenhower Public Library, recreation centers and programs, open space and parks, and the Broomfield Auditorium. At the library, the budget includes funding for Broomfield's portion of costs for upgrades to the Flatirons Library Consortium's shared integrated library system.

City and County recreation programs are an important part of life in Broomfield. The 2016 budget continues funding for a broad range of programs aimed at meeting the recreation and fitness needs of a multi-generational population, including \$42,200 and 0.80 FTE for a Fitness Specialist and increased funding for child sitting and a sign language interpreter. The Capital Improvement Project (CIP) budget continues funding for renovation of the locker rooms at The Bay and Phase I of the renovation at the Broomfield Community Center.

The CIP budget also includes several improvements to parks and trails. Design was started in 2015 and construction is planned in 2016 for a trail and railroad crossing bridge near Industrial Lane and Midway Boulevard. The budget also includes several neighborhood trail connections to be completed. Improvements at Broomfield County Commons include additional parking to accommodate development of a third athletic field in artificial turf to allow year-round use, and relocation of the Dog Park to its final location.

Public Health has continued funding to help promote practices, policies, and programming to support healthy eating, active living, and prevention of chronic diseases. During 2015, grant funding was received to fund two 0.50 FTEs to support Obesity and Tobacco Prevention programs; this funding will continue into 2016.

Facilities and Transportation Infrastructure: *Safe, well-maintained and attractive facilities, streets, and utilities.* Infrastructure maintenance is a fundamental responsibility for City and County government. The 2016 budget continues funding for maintenance of all streets, parks, utilities, facilities, traffic signals and signs, and all of the equipment required to deliver these services. Highlights include:

- Additional funding in the amount of \$10 million for Phase I improvements for 144th/Dillon Road. Continuation of the Lowell Blvd. improvement projects with a total project cost of \$12.2 million; and nearing the completion of the 120th Connection project with Broomfield's local match cost of \$19.7 million.
- Completion of construction for the new Health and Human Services building in 2016 and continuing to build reserves for the next planned facility (the Service Center).
- Continuing the pavement preservation program with \$3.5 million allocated for 26 miles of street resurfacing work to extend the pavement's useful life.
- Replacing approximately 5,000 feet of aged and deteriorating water mains.
- The 2016 budget includes funding for HVAC replacement, carpet replacement, security enhancements, and storm drainage improvements.

Self Sufficiency: *Assistance for individuals and households requiring basic and temporary health and financial assistance.* The Affordable Care Act continues to have an impact on the Health and Human Services Department by increasing the need to help the public understand the Health Insurance Exchange and

increased eligibility issues for Medicaid benefits. To support these needs, federal and state grant funds have been awarded to continue one limited appointment position added in 2014; a new Case Aid position was added in 2015, and in 2016, 2.0 additional FTEs are being proposed for a Social Case Worker and an Eligibility Case Manager.

Senior Services is also continuing to experience impacts as Broomfield's demographics shift toward an increasing senior population. The latest information from the U.S. Census shows the senior population in Broomfield at 12%; the Denver Regional Council of Governments (DRCOG) is estimating Broomfield's senior population will grow to 20% of the total population at buildout. Grant funds were received in 2015 and 2016 to help fund a new software project to help with regional senior transportation scheduling and replacements of a vehicle and a bus.

The Broomfield Housing Authority will continue to provide assistance for low- and moderate-income residents through various programs: Tenant Based Rental Assistance, Housing Weatherization, and Home Repair and Rehabilitation. In July 2015, the Broomfield Housing Authority entered into an agreement with the Colorado Division of Housing to administer approximately 25 vouchers for the City and County of Broomfield. This opportunity will allow the Broomfield Housing Authority to become an approved voucher administrator and open opportunities to apply for future federal funding, if available.

Environmental Stewardship: A regional leader in environmental stewardship, open space preservation, and water resources management. Planning for future water resource needs is an important part of Broomfield's long-range planning. The Public Works department continues to offer water audits and incentives to citizens to install low-use water appliances. The Solid Waste and Recycling division budget also includes increased funding in the amount of \$23,000 for the Spring Clean Up program. This program allows citizens to put to the curb large and hard-to-dispose-of items for trash and recycling pickup. This is one of several solid waste management programs Broomfield offers free of charge to citizens.

The Parks department has several initiatives in 2016 including a continuation of the budgeted funds to help battle Emerald Ash Borer (EAB) that is expected to affect as many as 4,300 trees. The proposed budget includes funds to replace trees less than 8" diameter, increased cost for pruning and trimming, and treatment cost needed to save large trees (over 8"). The capital budget also includes funds to add a second tree branch recycling center to be located near the Service Center.

The City and County continually works to improve wastewater treatment facilities. The 2016 budget includes continued funding for the first phase of a project to renovate several elements within the treatment plant and the laboratory. These include an air quality monitoring system, process cover replacements, and new equipment purchases. State grant funding in the amount of \$1 million was received to help fund the new water quality standards project. In addition to the grant funding, additional dollars for the first phase of these improvements were generated through an Environmental Compliance Fee (ECF) that is billed to customers of the sewer fund on a monthly basis.

Broomfield continues its commitment to open lands with the 2016 budget. The Comprehensive Plan sets a goal that 40% of Broomfield's planning area is to be designated as open lands. Currently, open lands comprise 33% of the planning area. The 2015/2016 CIP Budget proposal includes \$5.1 million for a potential open space property acquisition.

Responsive and Fiscally Responsible Government: Innovative, responsive, efficient and fiscally responsible government. Broomfield strives to incorporate these values into all services. A number of initiatives for 2016, however, are directly intended to reinforce these values and enhance the City and County's communications with the community. The Human Resource department is expanding its recruiting process to include a broader use of LinkedIn and other social media. The Assessor department includes funding for training to help the staff work more efficiently and keep up with growth.

The rapid pace of technology development is requiring the City and County to carefully plan for implementation of new technologies that make the workplace more efficient and effective while improving

service quality. Towards the end of 2014, and continuing into 2015, the IT department underwent a reorganization that resulted in the need for additional staffing, training, and equipment to remain efficient and improve customer service. The 2016 Budget includes funding for an additional 5.0 FTEs in the areas of customer service, project management, and GIS. The CIP budget includes funding for the replacement of the current Human Resource/Payroll system which is 27 years old. The capital budget also includes funding to upgrade the office productivity software. For both of these projects Broomfield is evaluating Software as a Service (SaaS), rather than the traditional approach where software is hosted on-site using hardware owned by Broomfield.

In 2016 funding is continuing for Broomfield's "Six Sigma/Lean" initiative to improve business process and help facilitate innovation, improve effectiveness, and increase efficiencies. Currently the Broomfield Improvement Team (BIT) has helped lay the groundwork for several software projects by facilitating a program to map the current process and develop the desired future process.

TOTAL 2016 BUDGET

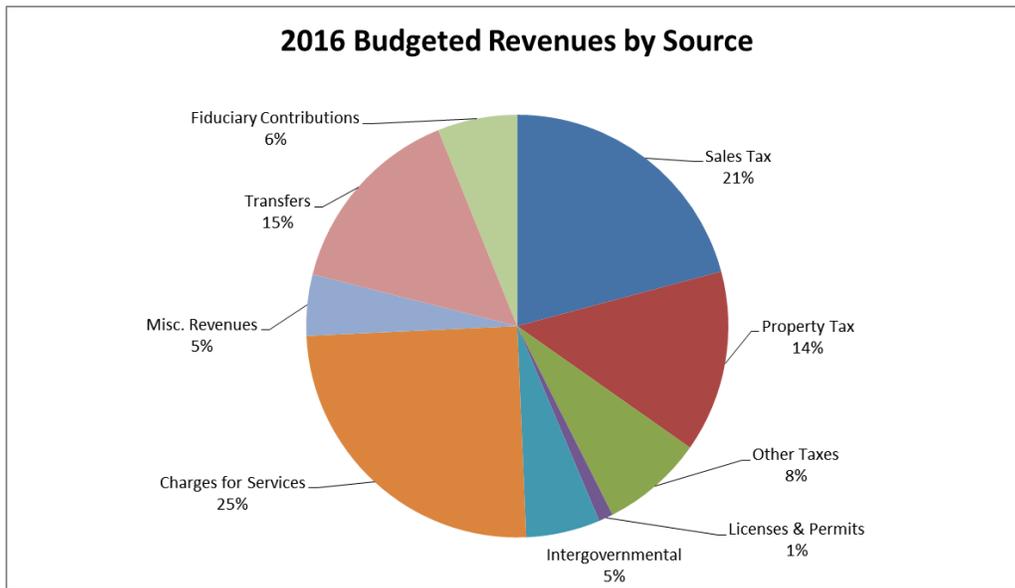
The 2016 proposed annual Revenue Budget for the City and County of Broomfield is \$201.3 million while the annual uses of operating funds for 2016 are projected at \$120.2 million; capital project and debt service cost is projected at \$108.8 million. The budget includes planned funding from reserves and fund balance for capital projects. Broomfield's funding policy for these projects is pay-as-you-go while reducing outstanding debt.

CITY AND COUNTY OF BROOMFIELD				
2016 BUDGET				
Summary of All Funds				
Sources and Uses of Funds	Actual 2014	Revised Estimate 2015	Budget 2016	% Change 2015 to 2016
Beginning Balance, in excess of Reserves	\$ 241,644,248	\$ 266,616,346	\$ 190,325,979	-28.61%
Annual Revenues				
Taxes	\$ 99,824,433	\$ 99,213,004	\$ 106,715,236	7.56%
Intergovernmental	14,520,947	17,069,333	14,223,800	-16.67%
Charges for Services	63,854,980	59,528,792	65,856,918	10.63%
Other (Interest, Contributions, Fees)	13,745,061	15,868,879	14,545,219	-8.34%
Total Annual Revenues	\$ 191,945,421	\$ 191,680,008	\$ 201,341,173	5.04%
Annual Operating Expenditures				
Personnel	\$ 59,216,662	\$ 61,436,339	\$ 66,757,334	8.66%
Supplies	5,579,935	6,605,516	6,672,069	1.01%
Contractual	35,179,020	40,379,912	43,098,599	6.73%
Lease Payments	3,885,866	3,885,872	3,904,274	0.47%
Total Annual Operating Expenditures	\$ 103,861,483	\$ 112,307,639	\$ 120,432,276	7.23%
Capital Expenditures				
Projects	\$ 33,116,294	\$ 153,688,300	\$ 88,112,127	-42.67%
Lease Payments	5,275,307	5,277,803	3,697,964	-29.93%
Debt Service on Bonds	16,861,690	16,882,089	17,048,089	0.98%
Total Capital Expenditures	\$ 55,253,291	\$ 175,848,192	\$ 108,858,180	-38.10%
Net Before Other Sources/(Uses) of Funds	\$ 32,830,647	\$ (96,475,823)	\$ (27,949,283)	-71.03%
Other Sources/(Uses) of Funds				
Sale of Capital Asset	\$ -	\$ 4,000,000	\$ -	NA
Transfers to Reserves	(8,485,623)	(5,118,453)	(2,592,373)	-49.35%
Transfers from Reserves	1,628,412	20,653,990	4,522,849	-78.10%
Interfund Transfers In	32,560,112	29,668,607	29,623,766	-0.15%
Interfund Transfers Out	(32,560,112)	(29,668,607)	(29,623,766)	-0.15%
Fiduciary Revenues	13,778,099	14,915,740	15,303,449	2.60%
Fiduciary Costs	(14,779,437)	(14,265,821)	(13,892,768)	-2.62%
Total Other Sources/(Uses) of Funds	\$ (7,858,549)	\$ 20,185,456	\$ 3,341,157	-83.45%
Net Annual Activity	\$ 24,972,098	\$ (76,290,367)	\$ (24,608,126)	-67.74%
Ending Balance, in excess of Reserves	\$ 266,616,346	\$ 190,325,979	\$ 165,717,853	-12.93%

Subsequent sections of the budget message provide additional explanation for the funds that support almost all City and County activities: General Governmental Operating Funds, General Governmental Capital Funds, and Utility Funds. These sections contain additional important details, such as the amounts intentionally accumulated in previous years planned for capital projects transfers or expenditures in 2016.

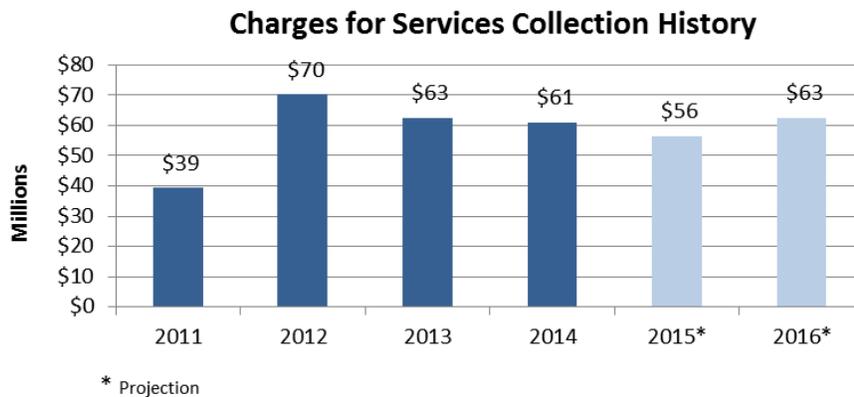
MAJOR REVENUES

The chart below shows that three sources account for nearly two-thirds of the total revenues in the 2016 budget: charges for services (25%), sales taxes (21%) and property taxes (14%).



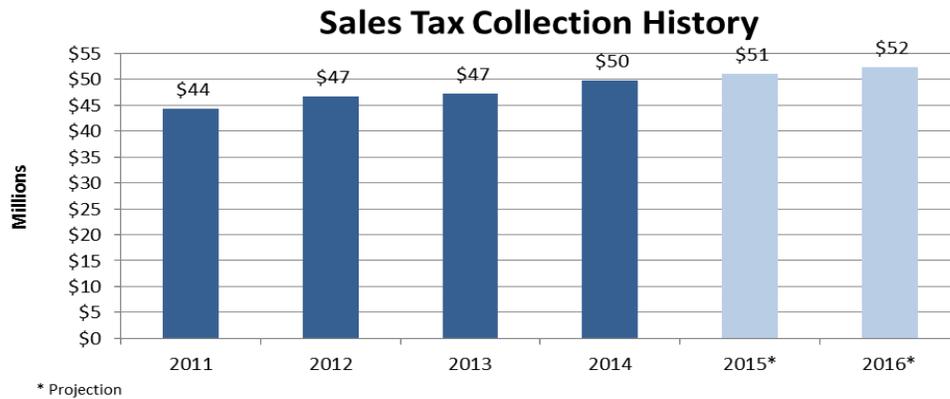
Importantly, the purposes for these revenues, and their corresponding allocation by fund, are either guided by City Council policy, in the case of property tax and sales tax, or by ordinance or state law, as is the case for utility charges for service. This next section of the budget message describes trends and projections for the largest revenue sources:

Charges for Services Revenues: Charges for Services revenue, comprised mostly of water and wastewater fees, account for approximately 25% of the total revenues expected to be collected in 2016. These revenues are projected to decrease by 11.55% when compared the 2015 Original Budget amount and increase 10.69% over the 2015 Revised Estimates. This is mainly due to Utilities connection fees which change year-to-year based on the number of housing starts. The Utilities funds are also proposing a 1.5% rate increase for user service charges in 2016. This is consistent with the Utility financial models and was anticipated in the rate analysis performed in 2012. The last rate increase was in 2013. No increase in Utility license fees is being recommended at this time.



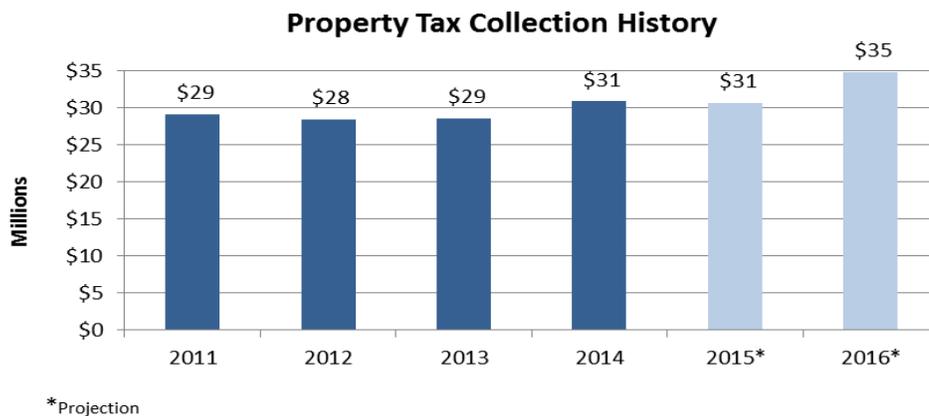
Sales Tax Revenues: Sales tax revenues are projected to total \$52.3 million in 2016, representing approximately 21% of the total revenue expected to be collected. This amount is 4.91% higher than the 2015 Original Budget and 2.55% higher than the projected 2015 Revised Estimate. For its Fiscal Year 2015/2016 budget, the Office of State Planning and Budgeting estimates a 4.6% sales tax increase statewide over the prior year (June 2015 Colorado Economic Outlook Report). Broomfield’s projection does not anticipate

increased revenues from new retail sources, but assumes growth in sales from existing retailers, recognizing continued competition from recent development in surrounding communities and limited new retail. The Flatirons retail area continues to contribute a substantial portion of sales tax revenues to the City and County, equivalent to 34% of Broomfield’s total. Sales tax revenue generated from citywide retailers represents 53% of the total, and retailers in other specific development areas represent 13%.



Property Tax Revenues: Property tax revenue is approximately 14% of the total revenues expected to be collected in 2016. Colorado statutes require property reappraisal every two years. The last reappraisal occurred in 2015 for taxes to be paid in 2016. The reappraisal showed an overall 14% increase in property values in addition to new construction projects that were completed in 2015. The resulting property tax revenue is projected to increase \$4.1 million over 2015 Original budget.

In Colorado, the assessed value for commercial property is set at 29% of actual value while the Residential assessed values are set at 7.96% of the market value. This is a primary reason why Broomfield’s commercial tax base is so critical to the City and County’s revenue base.



GENERAL GOVERNMENTAL FUNDS SUMMARY

The chart below shows the revenue and expenses of the General Governmental funds. These funds include the City General Fund, County General Fund, Health and Human Services Fund, and funds for Street Maintenance, Library, Cemetery, Facilities Maintenance and Lodging Tax. These are the funds that provide the most basic services. The Utility funds are not included in these funds.

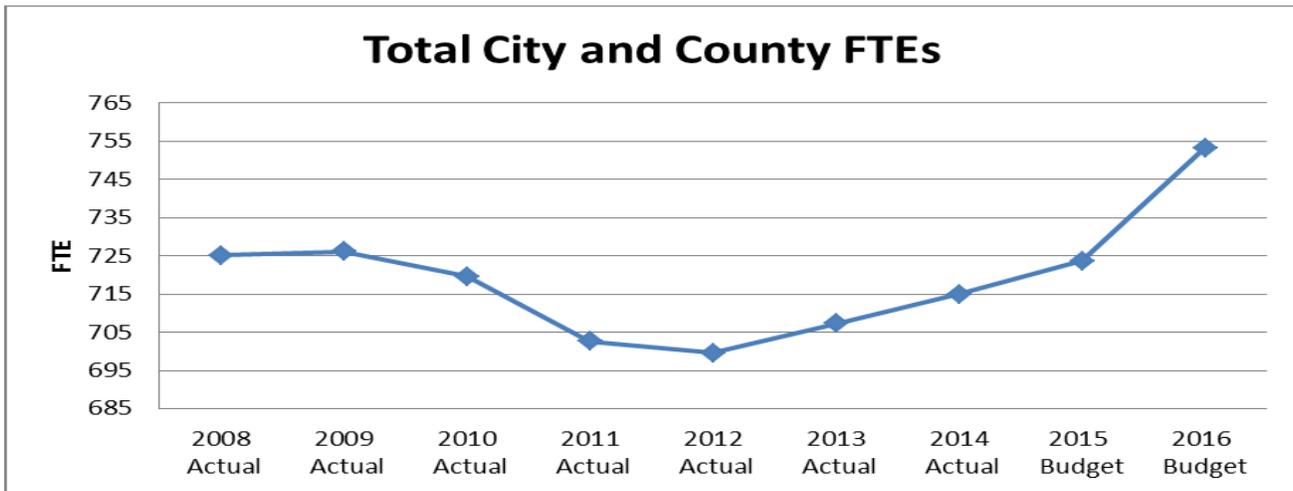
CITY AND COUNTY OF BROOMFIELD 2016 BUDGET General Governmental Operating Funds				
Sources and Uses of Funds	Actual 2014	Revised Estimate 2015	Budget 2016	% Change 2015 to 2016
Beginning Balance, in excess of Reserves	\$ 10,731,368	\$ 7,221,349	\$ 3,185,412	-55.89%
Annual Revenues				
Taxes	\$ 61,897,912	\$ 64,641,123	\$ 70,588,910	9.20%
Intergovernmental	12,507,201	13,677,288	13,623,800	-0.39%
Charges for Services	13,820,397	13,709,435	13,940,623	1.69%
Other (Interest, Contributions, Fees)	4,879,223	4,427,051	4,615,395	4.25%
Total Annual Revenues	\$ 93,104,733	\$ 96,454,897	\$ 102,768,728	6.55%
Annual Operating Expenditures				
Personnel	\$ 53,840,210	\$ 55,875,014	\$ 60,738,581	8.70%
Supplies	4,074,745	4,809,655	4,872,060	1.30%
Contractual	22,504,531	26,296,359	28,426,310	8.10%
Lease Payments	3,885,867	3,885,872	3,904,274	0.47%
Total Annual Operating Expenditures	\$ 84,305,353	\$ 90,866,900	\$ 97,941,225	7.79%
Net Before Other Sources/(Uses) of Funds	\$ 8,799,380	\$ 5,587,997	\$ 4,827,503	-13.61%
Other Sources/(Uses) of Funds				
Transfers to Reserves	\$ (220,817)	\$ (92,000)	\$ (12,000)	-86.96%
Transfers from Reserves	12,618	249,868	157,255	-37.06%
Interfund Transfers In	\$ 8,995,987	\$ 9,864,456	\$ 11,349,132	15.05%
Interfund Transfers Out	(21,097,187)	(19,646,258)	(17,976,930)	-8.50%
Total Other Sources/(Uses) of Funds	\$ (12,309,399)	\$ (9,623,934)	\$ (6,482,543)	-32.64%
Net Annual Activity	\$ (3,510,019)	\$ (4,035,937)	\$ (1,655,040)	-58.99%
Ending Balance, in excess of Reserves	\$ 7,221,349	\$ 3,185,412	\$ 1,530,372	-51.96%

Using the basic elements of zero-based budgeting, where all expenditures are justified, departments examine how they perform their work and consider the most cost effectiveness to utilize resources needed to maintain the high level of service the City and County of Broomfield provides to its citizens. On-going operating expenditures are budgeted to remain within expected operating revenues. The row in the chart above labeled "Net before Other Sources/Uses" shows that projected 2016 annual revenue exceeds annual expenditures by \$4.8 million. Transfers to Capital Improvement funds will continue to be used in 2016 to fund the cost of Facilities and Transportation needs on a pay-as-you-go basis. The Ending Balance of \$1.5 million is in excess of the Reserve Balances for these funds.

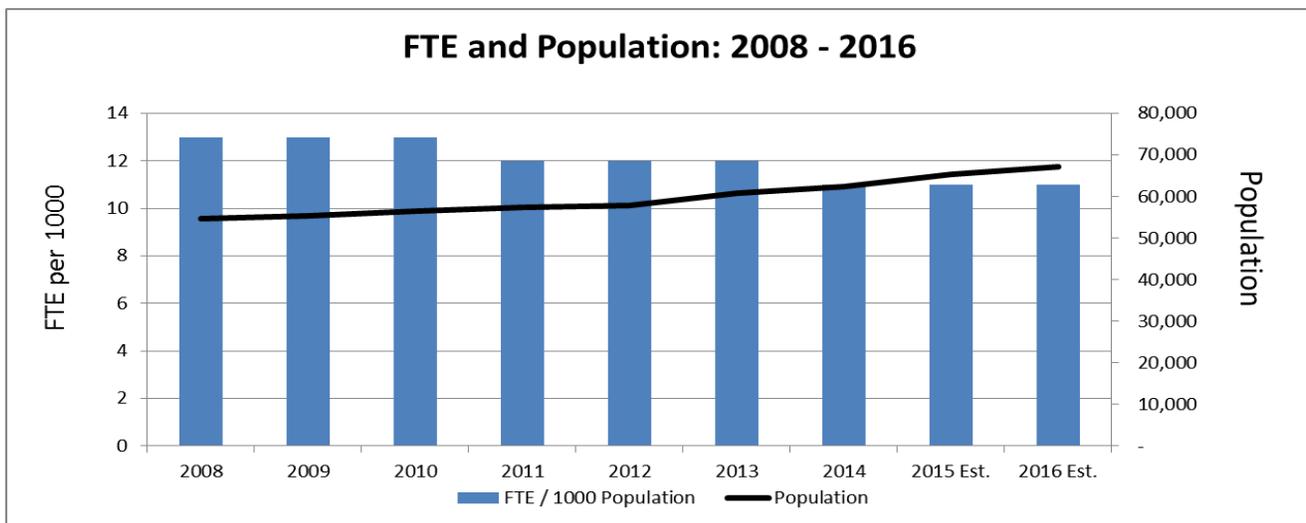
PERSONNEL BUDGET CHANGES

Personnel costs are the largest single component of budgeted operating expenditures. Active management of these costs is an important component of managing the 2016 budget. Broomfield's continuing zero-based budget approach manages total full-time equivalent positions (FTEs) based on workloads and service levels. The 2015 Revised Budget proposes to add 13.80 additional FTEs, while the 2016 budget proposes an additional 15.73 FTEs due to increased workloads in the Information Technology, Community Resources, Community Development, Public Works, Health and Human Services, and Police departments.

During the recession, over 26 authorized FTEs were eliminated to help balance the budget in response to reduced revenues. Starting in 2013, evaluation of the impact of the recovering economy on workloads and staffing levels resulted in the careful consideration of the need to restore staffing in key areas. This evaluation continues each year and is reflected in the proposed 2016 budget for personnel. The chart below shows the staffing trend since 2008.



The chart below provides data on staffing trends as compared to population since 2008.



The table below provides additional detail on staffing trends for each functional area and the changes proposed for 2016 by department.

Total City and County FTE (Including Limited Appointments)										
Department	2008 Actual	2009 Actual	2010 Actual	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Original Budget	2016 Proposed Budget	Chg 2015 to 2016
General Government	62.74	62.44	63.26	63.76	60.36	61.12	62.32	63.32	64.02	0.70
Finance	31.01	31.01	31.01	31.01	31.13	31.13	32.20	33.20	33.10	(0.10)
Information Technology	17.00	17.00	17.00	15.00	15.00	18.00	18.50	19.50	24.50	5.00
Community Development	52.60	52.60	45.30	42.30	41.30	44.70	44.70	44.95	46.13	1.18
Public Safety - Police	198.15	198.15	200.15	201.15	200.35	200.35	200.35	201.35	213.35	12.00
Community Resources	117.92	117.92	117.47	109.51	109.81	109.81	110.71	110.91	111.71	0.80
Public Works	155.55	155.55	153.05	150.65	150.85	150.85	153.65	156.45	161.15	4.70
Health and Human Services	90.10	91.38	92.33	89.28	90.80	91.30	92.53	94.03	99.28	5.25
Total - City and County	725.07	726.05	719.57	702.66	699.60	707.26	714.96	723.71	753.24	29.53

The 2015 Revised Budget and 2016 Budget includes funding for a recommended increase of 29.53 FTEs.

Department	Description	Net Change in FTEs
City Manager's Office	Based on workload, the hours for one part-time position were reduced.	(0.10)
Communications/ Governmental Affairs	As part of a reorganization of the City Manager's Office, the Director of Communications and Governmental Affairs position was reclassified to Assistant City and County Manager, which is a position that had been approved in prior years. Several departments report directly to this position as indicated on the City and County organization chart.	0.00
Human Resource	Due to the revaluation of a vacant part-time position, the workload needs indicated a full-time HR Clerk position was need. The net result is an increase in FTE of 0.80	0.80
Finance	As the result of an internal staffing analysis performed in 2014, job duties were reallocated resulting in a reduction of part-time hours.	(0.10)
Information Technology	In 2014, IT started an evaluation of the level of services they offered. As a result of this work, which was completed in 2015, it was recommended that 5.0 FTE be added to IT: 3.0 Customer Service (Help Desk) positions, 1.0 Project Manager, and 1.0 GIS position.	5.00
Community Development	In the 2015 Revised Budget, it is recommended to increased administrative staff hours for a part-time position. In 2016, the workload in the Engineering division indicated the need for an additional full-time position.	1.18
Police	In 2015, City Council directed Police to proceed with expanding the service level at the Detention Center by opening the Women's pod and ASU; 11.0 FTEs are needed to staff these areas. In addition, a Crime Analyst position is being recommended based on the data now available from the completed Police software conversion.	12.00
Community Resources	In response to the increased public use of Recreation Services programs, an additional part-time Fitness Specialist position is being recommended for 2016.	0.80
Public Works	Several areas in Public Works have been impacted by the demand for service levels to remain the same as in prior years. In Facilities, two part-time positions are recommended to be changed to full-time. In Streets, it is recommended to add 3.0 FTEs for road maintenance, traffic division and stormwater. In Utilities, a position is recommended for a Backflow Specialist.	4.70
Health and Human Services	The federal Affordable Care Act will continue to increase the workload in Health and Human Service; Case Aide, Social Case Worker, and Eligibility Case Manager positions are being recommended. During 2015, grant funds were received for Tobacco Prevention and Obesity Reduction programs. Each grant included funding for a 0.50 FTE. Due to increased caseload, the Employment First Case Manager position is recommended to be changed to full-time. In addition, based on the overall growing workload in the HHS department, it is recommended to add a Deputy Director position.	5.25

Each year, staff surveys surrounding jurisdictions regarding planned pay and benefit changes. The survey informs staff's budget recommendations to the City Council. The proposed 2016 Budget recommends a merit-based salary adjustment pool equivalent to a total of 3.0% of base pay to be allocated in varying amounts to employees based on individual performance, plus an additional 0.5% for increases based on recommendations to the City and County Manager for recognizing exceptional employee performance. The combined amount for these adjustments is \$599,564. The Budget also continues an effort begun in 2012 that awards merit-based equity adjustments for employees whose performance is proficient and who have been in their current position at least seven years to bring the employee closer to the mid-point of their salary range. The budget also includes amounts to bring employees that are below the minimum of the salary range up to the minimum amount; there is also funding proposed to cover reclassifications as needed. The impact on the budget for these adjustments is estimated to be \$243,000. As merit-based adjustments, all increases will be evaluated per employee and based on performance. The 2016 Budget also includes funds for the Police Step and Market Plan in the amount of \$478,055.

Health insurance costs are forecast to slightly increase in 2016. Staff recommends that the cost increase for the self-funded health plan be funded by the City and County assuming \$25 per month per insured. The

premiums for the Kaiser Insurance plan also increased by \$41 per month as Kaiser is passing the Health Care Reform to the insured. The dental plan and the employee assistance program costs are remaining the same as 2015. On average, the City and County pays 78.05% of the health care premium cost for the self-funded plan and employees pay 21.95%, which is comparable to other local municipalities which average 80.59% paid by the City and 19.41% paid by employee for family coverage.

The proposed 2016 Budget continues additional funding for the closed General Employee Defined Benefit Pension plan. In 2015 this plan had approximately 88 participants, 37 active employees making contributions, and about 51 retirees (of which 32 people are currently receiving benefits). The 2015 actuarial study for this plan indicated the unfunded actuarial liability is \$7.2 million, and assumed a 10-year amortization schedule for the funding of this liability. While this amount changes year to year based on the market value of plan investments, the proposed budget includes a \$1,051,374 payment into the plan, which is equal to the amount required to retire this liability over a 10-year period. Staff believes this is prudent, since the plan has been closed to new members for 14 years and projections suggest that very few active employees will remain on the plan beyond the 10 year horizon.

FIVE-YEAR FORECAST FOR GENERAL GOVERNMENTAL OPERATING FUNDS

In order to illustrate the multi-year implications of policies included in the development of the 2016 budget, the following five-year forecast for the general governmental operating funds was developed:

GENERAL GOVERNMENTAL OPERATING FUNDS FIVE-YEAR FORECAST							
	2015 Revised Budget	2016 Proposed Budget	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 Forecast
Beginning Balance, in excess of Reserves	\$ 7,221,348	\$ 3,185,411	\$ 1,530,371	\$ 2,832,257	\$ 3,620,068	\$ 3,213,341	\$ 4,069,592
Revenues	96,704,765	102,925,983	105,620,579	109,250,641	111,907,141	119,219,700	122,520,228
Operating Expenditures							
Total Current Operating Expenditures	(86,981,028)	(91,236,951)	(94,144,059)	(97,145,474)	(100,159,187)	(103,271,313)	(106,485,113)
Additional Uses of Funds: Recommended in 2016 Budget	-	(2,800,000)	(2,210,418)	(2,279,998)	(2,351,812)	(2,425,931)	(2,502,431)
Operating Costs for Future New/Expanded Facilities	-	-	-	-	(703,778)	(726,066)	(749,061)
Debt Service/Lease Payments	(3,885,872)	(3,904,274)	(3,940,094)	(3,939,735)	(3,939,735)	(3,939,735)	(3,939,735)
Operating Balance	\$ 5,837,865	\$ 4,984,758	\$ 5,326,008	\$ 5,885,433	\$ 4,752,630	\$ 8,856,655	\$ 8,843,889
Transfers Out to Capital Funds (1)	(9,781,802)	(6,627,798)	(6,712,001)	(7,785,381)	(7,846,993)	(10,315,907)	(10,370,909)
Transfers Out to Operating Reserves	(92,000)	(12,000)	(12,120)	(12,241)	(12,364)	(384,497)	(397,955)
Unrealized Budget Expenditures	-	-	2,700,000	2,700,000	2,700,000	2,700,000	2,700,000
Total Other Uses of Funds	\$ (9,873,802)	\$ (6,639,798)	\$ (4,024,121)	\$ (5,097,623)	\$ (5,159,356)	\$ (8,000,404)	\$ (8,068,863)
Net Results of All Activity	\$ (4,035,937)	\$ (1,655,040)	\$ 1,301,886	\$ 787,810	\$ (406,726)	\$ 856,251	\$ 775,026
Ending Balance, in excess of Reserves	\$ 3,185,411	\$ 1,530,371	\$ 2,832,257	\$ 3,620,068	\$ 3,213,341	\$ 4,069,592	\$ 4,844,618
<i>(1) The transfers out to capital funds support additions to the facilities and transportation reserves</i>							

The forecast is not intended to be a five-year budget, but rather a model to evaluate the financial sustainability of the operating funds based on application of the projections in the 2016 budget and assumptions regarding future revenues (projected growth in the retail base, building starts, inflation, etc.) Based on the forecast, the continuation of the operating funds' ability for annual on-going revenues to support annual on-going expenditures and meet projected service needs in the future is illustrated.

Key forecast assumptions include:

- Revenue assumptions from the long-range financial plan
 - Sales Taxes based on incremental increase in retail square footage
 - Building Use Taxes based on projected housing and commercial building starts
 - Other revenues projected with annual one percent increases
- Current service levels with projected additional staff or resources
- Operating costs projected with an increase of approximately 2.6% and tied to the projected CPI increases

- Personnel costs, including benefit cost, projected with an increase of 3.5% for all years
- All current debt service obligations are met and no additional general fund debt is projected. (For operating funds the debt burden is limited to the payments on Certificates of Participation for new facilities built during county transition. All other general governmental debt is paid through the capital debt service funds.)
- Staffing and operating cost for anticipated future facility needs, based on previous City Council direction - HHS and the Service Center - as well as other future service needs based on growth in city infrastructure (parks, streets, etc.). These items are shown in the forecast but will be subject to specific City Council discussion and direction before they are budgeted.

Of course, the forecast will change based on future City Council policy decisions regarding services, staffing, capital projects, debt, and other policy issues with financial implications.

For budget planning purposes, the row in the summarized Five-Year Forecast showing "Operating Balance" represents the annual difference between the income received and basic operating costs plus debt service. Since this number is positive in each year of the forecast, the model suggests that the budget projection is balanced in each of the years presented. In other words, current service levels and proposed employee costs are sustainable in the five-year time horizon.

The row labeled "Net Results of All Activity" adds the city council's discretionary transfers for capital improvements and any other priorities identified by council. Based on current economic projections and operating costs reflected in the forecast, Broomfield can live within its means, with revenues exceeding expenditures and still support the discretionary uses of funds for council priorities.

OPERATING EXPENDITURES - UTILITY FUNDS

The chart below shows the operating expenditures for the Utility Funds (water, sewer and re-use water). The Charges for Services revenue includes a recommended rate increase of 1.5% for the monthly user fees in the water and sewer funds.

CITY AND COUNTY OF BROOMFIELD 2016 BUDGET Utility Operating Funds				
Sources and Uses of Funds	Actual 2014	Revised Estimate 2015	Budget 2016	% Change 2015 to 2016
Beginning Balance, in excess of Reserves	\$ 29,360,369	\$ 31,250,116	\$ 19,210,310	-38.53%
Annual Revenues				
Charges for Services	\$ 23,406,582	\$ 23,936,096	\$ 26,066,495	8.90%
Other (Interest, Contributions, Fees)	821,090	748,880	499,971	-33.24%
Total Annual Revenues	\$ 24,750,019	\$ 25,162,629	\$ 26,566,466	5.58%
Annual Operating Expenditures				
Personnel	\$ 5,376,449	\$ 5,561,324	\$ 6,020,883	8.26%
Supplies	1,505,190	1,795,861	1,800,009	0.23%
Contractual	12,674,489	14,083,553	14,672,289	4.18%
Total Annual Operating Expenditures	\$ 19,556,128	\$ 21,440,738	\$ 22,493,181	4.91%
Capital Expenditures				
Projects	\$ 2,781,797	\$ 15,529,357	\$ 6,192,072	-60.13%
Debt Service on Bonds	-	445,125	444,492	-0.14%
Total Capital Expenditures	\$ 2,781,797	\$ 15,974,482	\$ 6,636,564	-58.46%
Net Before Other Sources/(Uses) of Funds	\$ 2,412,094	\$ (12,252,591)	\$ (2,563,279)	-79.08%
Other Sources/(Uses) of Funds				
Transfers to Reserves	\$ (652,259)	\$ (857,303)	\$ (1,180,373)	37.68%
Transfers from Reserves	129,912	1,070,088	1,400,000	30.83%
Total Other Sources/(Uses) of Funds	\$ (522,347)	\$ 212,785	\$ 219,627	3.22%
Net Annual Activity	\$ 1,889,747	\$ (12,039,806)	\$ (2,343,652)	-80.53%
Ending Balance, in excess of Reserves	\$ 31,250,116	\$ 19,210,310	\$ 16,866,658	-12.20%

The total annual operating expenditures for the utility funds show a 4.91% increase. The operating capital budget is showing a decrease of 60.13% from the 2015 Revised estimates. This is mostly due to the budget practice of funding the full amount of multi-year capital projects in the first year and rolling forward the unspent funds until the project is completed. The following is a listing of the main contributing factors to the operating increase:

- Personnel costs are forecast to increase due to the addition of one FTE (as noted above in the “Personnel Budget Changes” section above) and proposed merit increases
- Contractual expenditures show the largest portion of the increase:
 - the cost to purchase and deliver water increased \$366,000 - particularly the cost of water acquired through the Denver Water contract;
 - the cost of gas, electricity, propane and generator maintenance increased \$25,000 based on anticipated rate increases from the utilities;
 - the cost to repair or replace several pumps, ditch cleaning and maintenance, generator repair services, sewer line tree root control chemicals, and easement jetter equipment in the amount of \$156,400

Prior to the rate increases approved by the City Council in February of 2013, the utility funds had not had any rate increases since 2008. Before these increases were considered, city council directed an operations study and a rate study. Both studies were completed in 2012 and resulted in the recommendation to increase rates in 2013. The major cost drivers for these funds are the costs of purchasing treated water from Denver, gas and electric expenses, and the costs of ongoing capital repair and maintenance. A Service Charge rate increase of 1.5% is being recommended in 2016 to help off-set the growing cost to provide service.

2016 CAPITAL IMPROVEMENTS PROGRAM

The 2016 capital budgets for the General Governmental and Utility Funds are shown below. The five-year Capital Improvement Program (CIP) supports City Council’s priorities. The 2016 Capital Improvements Program for all Budget Funds is summarized below:

CITY AND COUNTY OF BROOMFIELD 2016 BUDGET General Governmental and Utility Capital Funds			
Sources and Uses of Funds	General Government Funds	Utility Funds	Total Funds
Beginning Balance, in excess of Reserves	\$ 20,851,107	\$ 41,209,611	\$ 62,060,718
Annual Revenues			
Taxes	\$ 36,126,326	\$ -	\$ 36,126,326
Intergovernmental	600,000	-	600,000
Charges for Services	-	25,849,800	25,849,800
Other (Interest, Contributions, Fees)	2,040,390	1,099,329	3,139,719
Total Annual Revenues	\$ 38,766,716	\$ 26,949,129	\$ 65,715,845
Capital Expenditures			
Projects	\$ 42,762,414	\$ 39,157,641	\$ 81,920,055
Lease Payments	3,697,964	-	3,697,964
Debt Service on Bonds	7,800,176	8,803,421	16,603,597
Total Capital Expenditures	\$ 54,260,554	\$ 47,961,062	\$ 102,221,616
Net Before Other Sources/(Uses) of Funds	\$ (15,493,838)	\$ (21,011,933)	\$ (36,505,771)
Other Sources/(Uses) of Funds			
Transfers to Reserves	\$ (1,400,000)	\$ -	(1,400,000)
Transfers from Reserves	110,000	2,855,594	2,965,594
Interfund Transfers In	16,870,500	1,404,134	18,274,634
Interfund Transfers Out	(10,242,702)	(1,404,134)	(11,646,836)
Total Other Sources/(Uses) of Funds	\$ 5,337,798	\$ 2,855,594	\$ 8,193,392
Net Annual Activity	\$ (10,156,040)	\$ (18,156,339)	\$ (28,312,379)
Ending Balance, in excess of Reserves	\$ 10,695,067	\$ 23,053,272	\$ 33,748,339

Historically, the allocation of the capital spending in the General Governmental funds has been more heavily weighted to growth or expansion projects, rather than maintenance of existing infrastructure. Between 2002 and 2014, an average of only 33% of the spending from the General Governmental capital funds was allocated to maintenance projects. Going forward, in the five-year Capital Improvement Program, projections from 2016 through 2019 allocate nearly 55% of the total amount of capital spending to maintenance projects. As Broomfield moves toward build-out, it will be important to monitor the prioritization of capital projects to ensure that existing facilities are maintained at the same time that growth/expansion projects are approved.

The following table shows the allocation of the costs of capital improvement projects by project category for the 2016 budget, as well as the actual capital improvement project spending for 2014 and the original and revised estimate spending for 2015 which include the roll forward balance from 2014 projects still in progress.

TABLE 3D CITY OF BROOMFIELD BUDGET TOTAL CAPITAL IMPROVEMENTS PROGRAM EXPENDITURE - SUMMARY BY TYPE OF PROJECTS				
Capital Improvement Projects	Actual 2014	Original Budget 2015	Revised Budget 2015	Estimate 2016
Building & Facility Projects	\$ 2,280,640	\$ 1,021,003	\$ 17,109,679	\$ 2,412,110
Drainage & Storm Water Projects	242,295	305,000	377,267	-
Information Technology Projects	1,214,734	1,478,000	5,055,763	1,077,600
Landscaping Projects	686,099	822,000	602,000	630,000
Open Space Projects	342,635	410,986	2,927,620	3,179,849
Trail System Projects	452,568	2,196,700	2,515,736	2,105,600
Parks & Recreation Facility Projects	4,911,821	8,729,950	8,117,099	7,417,500
Transportation System Projects	5,746,247	6,322,100	32,189,096	16,130,100
Vehicles, Other Equipment and Furniture	2,267,144	1,943,779	4,423,656	1,718,954
Community Development Projects	7,701,532	7,190,309	7,445,061	7,492,582
Water Utility Projects	1,942,202	25,629,229	36,397,671	10,898,638
Sewer Utility Projects	2,068,270	5,164,100	15,103,327	26,832,900
Water Reclamation Utility Projects	110,953	716,303	1,147,329	1,426,103
Planning, Administration & Other Expenditures	316,842	590,000	4,403,158	456,500
Public Art & Cultural Projects	50,515	135,729	344,481	141,619
Total Capital Improvement Projects	\$ 30,334,497	\$ 62,655,188	\$ 138,158,943	\$ 81,920,055

Budget Table 3E provides detail of the specific capital improvement projects under each of the major project categories shown above. Highlights of the 2015 Revised and 2016 Capital Improvements Budgets are as follows:

- Transportation Projects - West 120th Avenue Extension, Dillon/144th, and Lowell Boulevard:** 2016 funding for the Transportation System Improvement Program continues to maintain existing roadways. In 2009, Broomfield issued \$11.7 million in bonds (net of bond issuance costs) to participate in Phases 1 and 3 of the West 120th Avenue Extension Project managed by the Colorado Department of Transportation (CDOT); \$9.2 million was spent on Phases 1 and 3 and \$2.5 million is available for the next phase (Phase 2). In 2012, an additional \$5.2 million was placed into a cash-funded reserve by Broomfield to meet the Phase 2 local share of the project. In 2015 Broomfield made an additional \$2.0 million available for this project, which is anticipated to be completed in 2016. Broomfield's share of the total cost of this project is 20% or \$19.7 million.

Also in 2014, the final design of road widening and landscape drainage improvements on Lowell Blvd. from 120th to Midway was completed, in partnership with CDOT, to utilize \$3.1 million in FASTER grant funds.

These funds are in addition to Broomfield's funding of \$5.4 for the project. This project will continue into 2016 and Phase II - the road widening and landscaping from Midway to 136th Avenue - will start design in 2015 with construction planned in 2016. Broomfield's share of the total cost for both parts of Lowell Blvd. is projected to be \$13 million.

The next major roadway slated for improvements is 144th/Dillon Road. The 2015 and 2016 Budgets include \$2 million for immediate improvements and \$10 million in 2016. The Transportation Reserve will continue to be funded to build up resources for additional improvements planned to total \$17.6 million in 2023. The total cost of this project is estimated at \$27.6 million and will be cash funded.

- ***Pavement Preservation Program:*** In 2009, the City and County changed the method of street repairs from primarily overlay and reconstruction to a pro-active approach of mostly street sealing. The revised program, Pavement Management and Street Sealing, is being funded from the Asset Replacement fund in the amount of \$3,520,000 for 2016. This program is being closely monitored and evaluated to ensure that street performance remains at good or excellent levels. The program has shown great success since the change in 2009.
- ***New Facility - Health and Human Services Building:*** In 2012, a Facilities Needs Assessment was completed. City Council determined replacement of the Health and Human Service building was the highest priority. To-date budgeted funds have been used to complete the design phase and purchase the land and start construction which is expected to be completed in spring of 2016. The total estimated cost is \$16.5 million. This building project will be cash funded from the Facilities Reserve.
- ***Improvements to Broomfield Community Center:*** In 2015 and 2016, funds have been budgeted for Phase I of maintenance improvements needed to keep the Community Center in compliance with safety and customer service standards. Improvements to the HVAC system, the lobby, locker rooms, and the elevator are planned.
- ***Improvements to The Bay:*** In 2014, the completion of Phase II - which moved the Tot Pool, added a new Sprayground and updated the utilities - was completed in the amount of \$2.4 million. The next phase is renovation of the locker rooms, offices, and concessions stand. The 2015 budget includes \$312,000 for design. Construction will be proposed for 2016 estimated at \$ 2.8 million.
- ***Improvements to Broomfield County Commons:*** The 2016 Budget includes funding to develop the next athletic field - the Yellow Pod. This project is 13 acres and is next to the temporary Dog Park and undeveloped Green Pod. The project is proposing synthetic turf which will allow year-round use. The 2016 Budget for this project is \$4.7 million and will include parking and relocation the Dog Park to the undeveloped area of the Green Pod. The budget also includes \$400,000 for replacement of the synthetic turf at the Championship Field located between the Red and Blue pods.
- ***Trail System Improvements:*** Several trails and underpasses are planned for construction in 2015 and 2016. The 2015 budget includes \$800,000 for a railroad crossing from Industrial Lane to Midway Boulevard; this project will continue into 2016 with additional budget of \$2 million. This trail connection will connect the US 36 underpass at East Park to residential neighborhoods north of Industrial Lane in the Lac Amora area.
- ***Open Space land Acquisition:*** Broomfield continues its commitment to open lands with the 2016 budget. The 2015/2016 CIP Budget proposal includes \$5.1 million for a potential open space property acquisition located in northeast Broomfield.
- ***Water Fund Capital Projects:*** In 2015, the water fund includes \$1.0 million for Broomfield's share of the Windy Gap Storage Reservoir and in 2016 an additional \$5 million will be needed; the total Windy Gap project is estimated to cost \$106.4 million with the bulk of the cost planned in 2019. The 2015 budget also includes \$17 million for the purchase of raw water rights; and \$4.1 million in 2015 and \$3.4 million in 2016 for the pump station and pipeline construction at Sienna Reservoir. The 2016 water fund budget also provides \$1.5 million for replacement of the water control software. In 2015, \$10.3 million is budgeted for the design and construction of improvements to the Water Treatment Plant.
- ***Sewer Fund Capital Projects:*** The 2015 budget has several large projects that will continue into 2016: a \$7.8 million project related to compliance with clean water standards; \$3.0 million for the completion of

construction of a lift station and sewer lines in north Broomfield, and a \$3.4 million project related to compliance with the expansion of the laboratory administration building.

RESERVES

The 2016 Budget reflects a continuation of funding Reserves at levels exceeding policy and goals:

- Broomfield's Reserve Policy sets the minimum reserve at 10% of operating costs.
- For General Government Funds, Broomfield's reserve goal is 16.67% of current year expenditures for operations, debt service, and Certificates of Participation payments (equal to approximately two months of operating expenditures and debt service).
- The 2016 Budget has a combined City and County General Governmental reserve balance of \$18.6 million, or 17.03%.
- For Utility Funds, Broomfield's Reserve goal is 16.67% of operating expenditures and a reserve equal to three years' bond principal and interest payments. Each of these goals is met, or exceeded, in the proposed 2016 budget.
- For 2016, increased contributions to Capital Improvement Project reserves (Asset Protection, Transportation, and Facilities Improvement reserves) are being recommended.

As shown in the analysis below, the 2016 budgeted reserves meet or exceed all targets.

2016 COMBINED RESERVE BALANCES						
Budget Funds	Applicable Budget Expenditures 2015	Reserve Balance 2015	Reserve % Of Expend 2015	Applicable Budget Expenditures 2016	Reserve Balance 2016	Reserve % Of Expend 2016
General Government Funds						
City of Broomfield	\$ 70,642,702	\$ 12,195,522	17.26%	\$ 75,275,434	\$ 12,567,713	16.70%
County of Broomfield	\$ 31,875,791	\$ 5,925,449	18.59%	\$ 33,839,012	\$ 6,018,542	17.79%
Combined City & County Policy: Minimum of 10.00%, Goal of 16.67% of Operations, Debt Service, & Certificate of Participation Payments	\$ 102,518,493	\$ 18,120,971	17.68%	\$ 109,114,446	\$ 18,586,255	17.03%
Enterprise Funds						
Water Fund Policy: Minimum of 10.00%, Goal of 16.67% of Operations Policy: 200.00% of Annual Debt Service - Goal of 300.00% in 2011	\$ 13,908,798 \$ 5,734,850	\$ 2,572,444 \$ 20,852,209	18.50% 363.61%	\$ 14,983,008 \$ 5,726,850	\$ 2,774,835 \$ 19,767,602	18.52% 345.17%
Total Water Fund	\$ 19,643,648	\$ 23,424,653		\$ 20,709,858	\$ 22,542,437	
Sewer Fund Policy: Minimum of 10.00%, Goal of 16.67% of Operations Policy: 200.00% of Annual Debt Service - Goal of 300.00% in 2011	\$ 6,083,321 \$ 2,119,946	\$ 1,102,388 \$ 8,782,313	18.12% 414.27%	\$ 6,360,487 \$ 1,672,437	\$ 1,366,360 \$ 7,011,326	21.48% 419.23%
Total Sewer Fund	\$ 8,203,267	\$ 9,884,701		\$ 8,032,924	\$ 8,377,686	
Water Reclamation Fund Policy: Minimum of 10.00%, Goal of 16.67% of Operations Policy: 200.00% of Annual Debt Service - Goal of 300.00% in 2011	\$ 782,622 \$ 1,401,317	\$ 782,622 \$ 4,212,868	100.00% 300.64%	\$ 814,062 \$ 1,404,134	\$ 188,445 \$ 4,212,868	23.15% 300.03%
Total Water Reclamation Fund	\$ 2,183,939	\$ 4,995,490		\$ 2,218,196	\$ 4,401,313	
Grand Total		\$ 56,425,815			\$ 53,907,691	

CONCLUSION

I am pleased to present to you a budget that continues to provide the quality programs and services our residents have come to expect and enjoy. The 2016 Budget helps to ensure that the City and County of Broomfield continues to be a great place to live and work. Broomfield is, indeed, a quality community.

Broomfield's financial condition remains stable and strong. The 2016 Budget is balanced, meets all statutory requirements, adjusts to the current economy, and advances implementation of Broomfield's Comprehensive and Long-Range Financial Plans and City Council's priorities.

I want to acknowledge all of the staff members who assisted in the preparation of this comprehensive budget document. Their efforts and professionalism are most appreciated. And, I want to thank the Mayor and City Council for its policy leadership and proud commitment to Broomfield.

Respectfully submitted,

A handwritten signature in cursive script, reading "Charles Ozaki", enclosed in a thin black rectangular border.

Charles Ozaki
City and County Manager

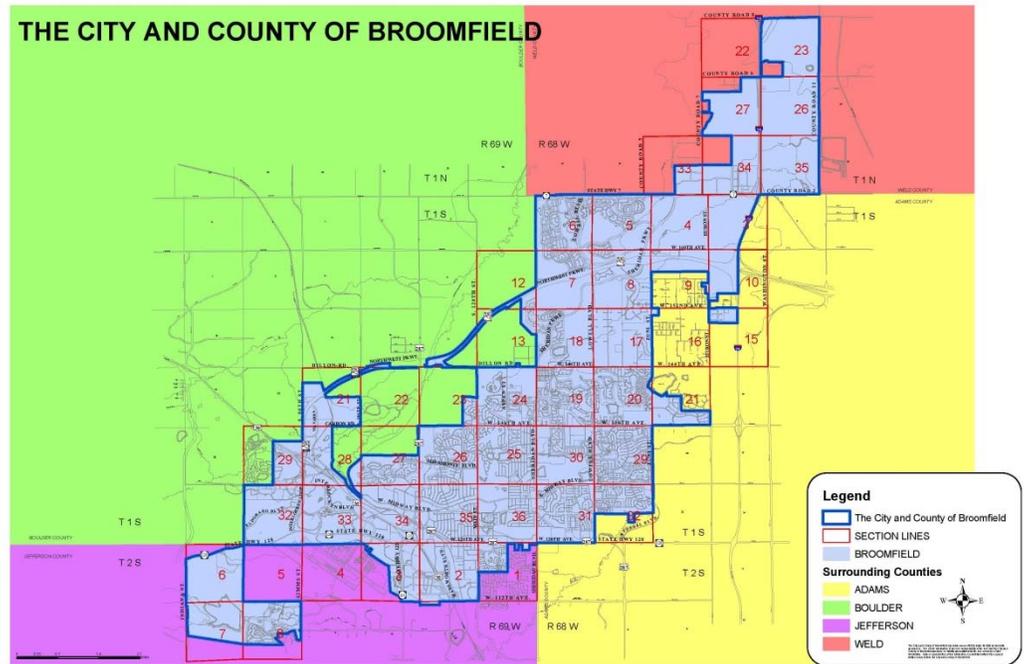
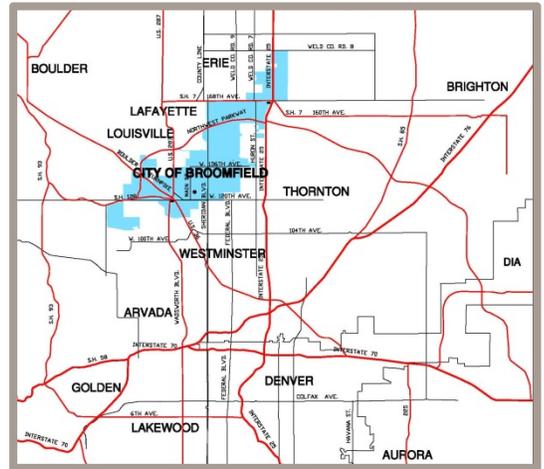


OVERVIEW

Broomfield is a “small town” community located in the foothills of the Rocky Mountains, 17 miles northwest of Denver and nine miles south of Boulder. Several major highways allow easy access from any direction to Broomfield’s 33.58 square miles. Broomfield’s estimated population for 2016 is 67,093.

At one time, the City of Broomfield spanned portions of four different counties. Problems and confusion in accessing services prompted residents to seek relief in a constitutional amendment creating the City and County of Broomfield.

The amendment passed on Nov. 3, 1998, giving the city a three-year transition period in which to organize to become Colorado’s 64th county. The state’s newest county, the City and County of Broomfield, was officially added on Nov. 15, 2001.



HISTORY

The area around Broomfield became part of the United States in 1803 as part of the Louisiana Purchase. The area was successively recognized as part of the Missouri Territory, Nebraska, and Kansas until 1861 when the Colorado Territory was created. In 1876, the Broomfield area officially joined the union when Colorado became a state.

In the latter quarter of the Nineteenth Century, Broomfield began as an agrarian community, with hard-working, community-oriented families who located here on the heels of those adventurous gold-seekers seeking their fortunes and hoping to strike gold in Colorado’s wilderness.

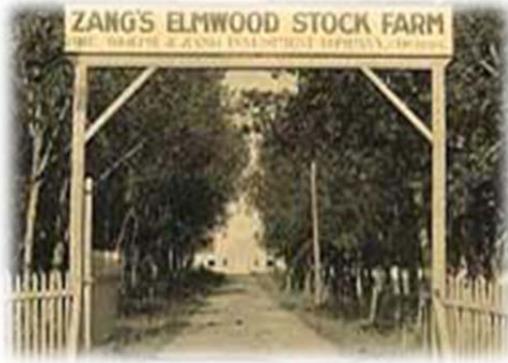
BROOMFIELD AT A GLANCE *continued*

The Railroad Arrives

In 1873 the Colorado Central Railroad brought a line north from Golden. This line ran approximately where the south frontage road of U.S. 36 runs, and swerved south toward Golden east of Wadsworth Boulevard. On the north, it connected with the Union Pacific in Cheyenne, Wyo. The arrival of the Colorado Central connected Broomfield to the world via Denver, where trains departed for all points of the country and with connections to every major town in the United States and the territories. The Denver, Marshall and Boulder Railway completed a much more direct line through Broomfield in 1886, replacing the route through Golden. The Denver, Utah and Pacific Railroad first laid down rails in 1881 in the area now in the vicinity of 120th Avenue and Wadsworth Boulevard.

Our Roots Were in Farming

Dryland farms dotted the landscape in the late 1800s, and in 1885 when Adolph Zang bought the area in the vicinity of 120th Avenue and Old Wadsworth Boulevard, the existing train stop became known as Zang's Spur, memorializing the spur off the main railroad line where locally grown grains would be loaded into railroad cars for delivery to the Zang Brewing Co. in Denver.



Ultimately, Zang bought 4,000 acres of land in the area for his Elmwood Stock Farm where he bred Percheron horses and tended fruit orchards. Tenant farmers worked half the land in dryland crops and half in irrigated farming, and there are reports of a large turkey operation on the southwest portion of the property. Broomfield is located on what was once the Zang

property.

Turn of the Century

At the turn of the century, Broomfield itself was a little town in the area around 120th Avenue and Wadsworth Boulevard. Grain elevators, a grocery, hotel, bank and other thriving businesses drew the farmers in the area together. Their sense of community resulted in the organization of the Crescent Grange in 1898.

Soon, Broomfield had a garage, then two, and a “filling station.” They joined the Grange Hall, a hotel and general store, flour mill, cheese factory, bank, creamery, grain elevator, restaurants, lumber yard, and a barber shop. In the 1920s, the area included a sugar beet dump, a pickle factory, and about a dozen residences. From 1900 to 1957, about 100 people lived on farmland in the area.

Passenger rail service in the area took a major leap in 1904 with the formation of the Denver and Interurban Railway. By 1908, the big cars were serving Broomfield on a regular basis, taking passengers to Denver, Westminster, Marshall, Boulder, Superior, Valmont, and Louisville on its Main Line. By 1909, Broomfield had 19 passenger cars per day coming through town, prompting construction of a new depot, which stood at the corner of present-day 120th Avenue and Old Wadsworth. In 1909, it was possible to board in Broomfield for almost any point in the United States, Canada, or Mexico, but the foray into international travel was short-lived. In 1926, the Interurban ceased operation, and the era of the “horseless carriage” began.



BROOMFIELD AT A GLANCE *continued*

A Model City is Born

In 1935, construction began on the Boulder Turnpike, a toll road and one of the first paved roads in the area. Tolls paid for construction of the road, which stretched from Wadsworth to Boulder, with a tollbooth in Broomfield.

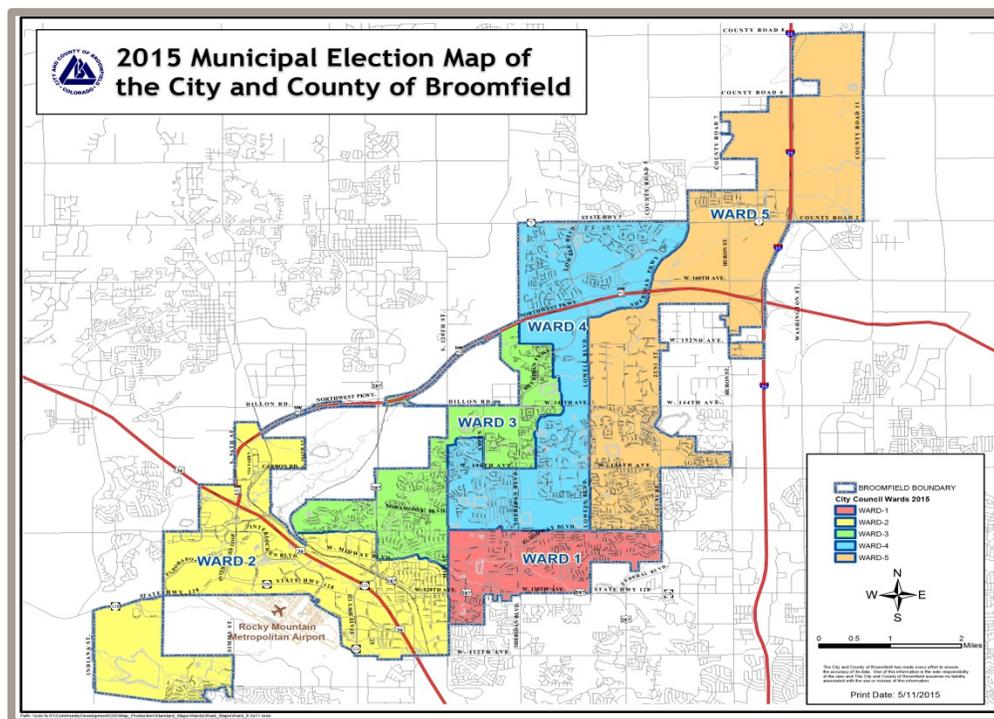
In 1955, the new Broomfield began. Turnpike Land Co. had purchased land in the area, and today's Broomfield was conceived as a master-planned community billed as a model city.

City/County Government

Broomfield was incorporated as a city in 1961 and established as a home-rule, Council-Manager form of government by charter in 1974. At that time, the City boundaries fell within four counties. In November 1998, citizens approved a statewide Colorado constitutional amendment to allow Broomfield to become a City and County, and county operations officially began on Nov. 15, 2001.

City Council

The City Council, which consists of a 10-member board and a mayor, functions as the policy-setting board for the City and County of Broomfield. The City Council also serves as the County Board of Commissioners. Broomfield citizens elect two council members for each of the five wards, who serve staggered four-year terms. The Mayor serves as the leader of this board and is elected at-large for a two-year term. City Council and Mayoral elections are held every two years.



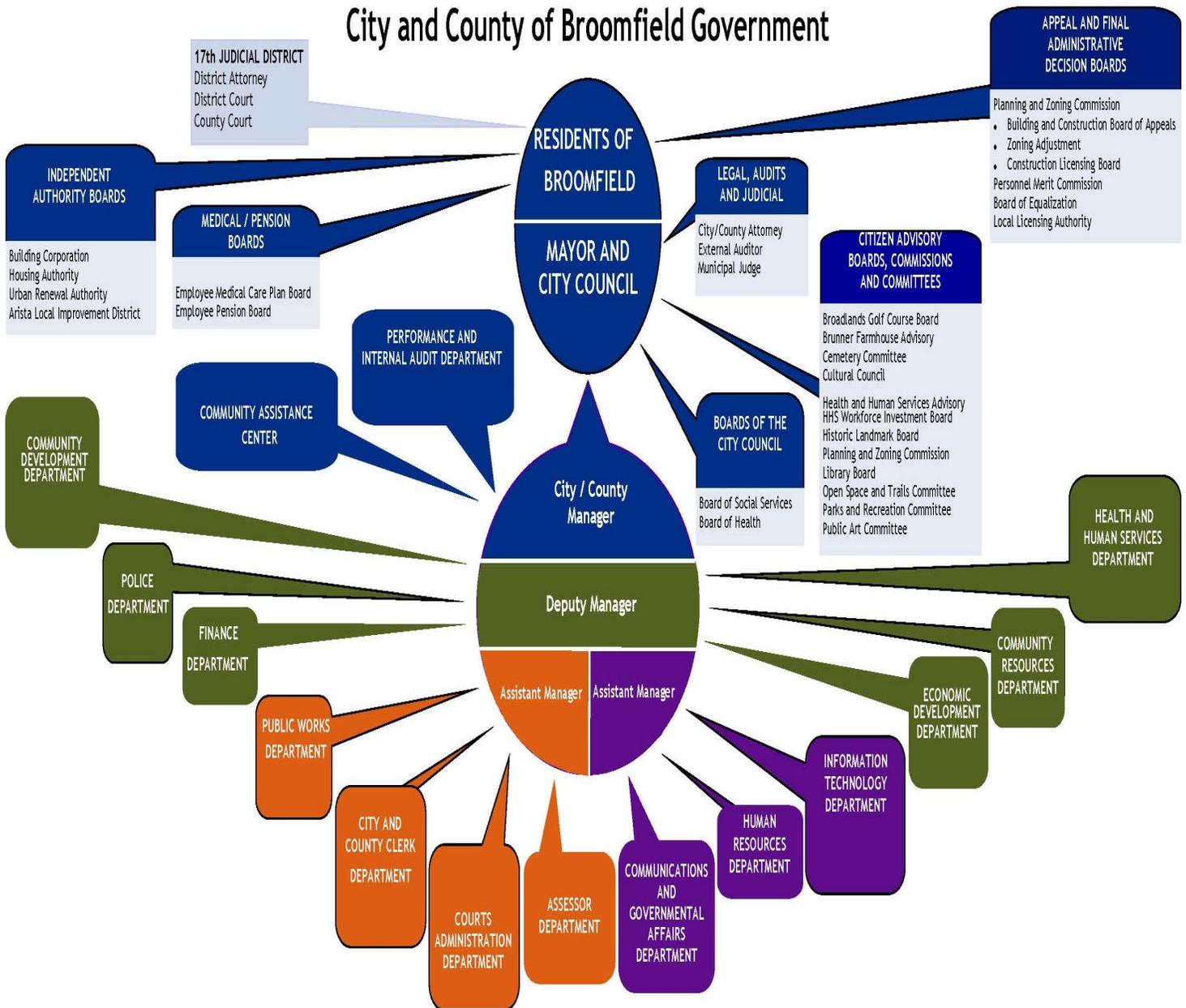
City/County Management Structure

The City and County Manager, City and County Attorney, Municipal Judge, and several citizen boards all report directly to the City Council. As the chief executive officer of the organization, the Manager is responsible for the implementation of City Council policy direction and the administration of City and County operations.

BROOMFIELD AT A GLANCE *continued*

The Deputy City and County Manager and Assistant City and County Managers report to the Manager and serve in a similar capacity, with a focus on operations. There are 14 operating departments under the administration of the City and County Manager's Office.

The City and County of Broomfield provides a full range of municipal and county services. The only traditional services provided by some local governments, not currently provided by Broomfield are electric, gas, trash, golf, and airport services. They are provided by private organizations or in the case of the airport, Jefferson County. The 2016 Budget includes 753.24 funded, full-time equivalent employees.



BROOMFIELD AT A GLANCE *continued*

BROOMFIELD SCHOOLS

Adams 12 Five Star Schools

- Centennial Elementary School
- Coyote Ridge Elementary School
- Meridian Elementary School
- Mountain View Elementary School
- Rocky Top Middle School
- Westlake Middle School
- Legacy High School

Boulder Valley School District

- Aspen Creek K-8
- Birch Elementary School
- Emerald Elementary School
- Kohl Elementary School
- Broomfield Heights Middle School
- Broomfield High School

Jefferson County School District

- Ryan Elementary School
- Mandalay Middle School
- Stanley Lake High School

Charter and Private Schools

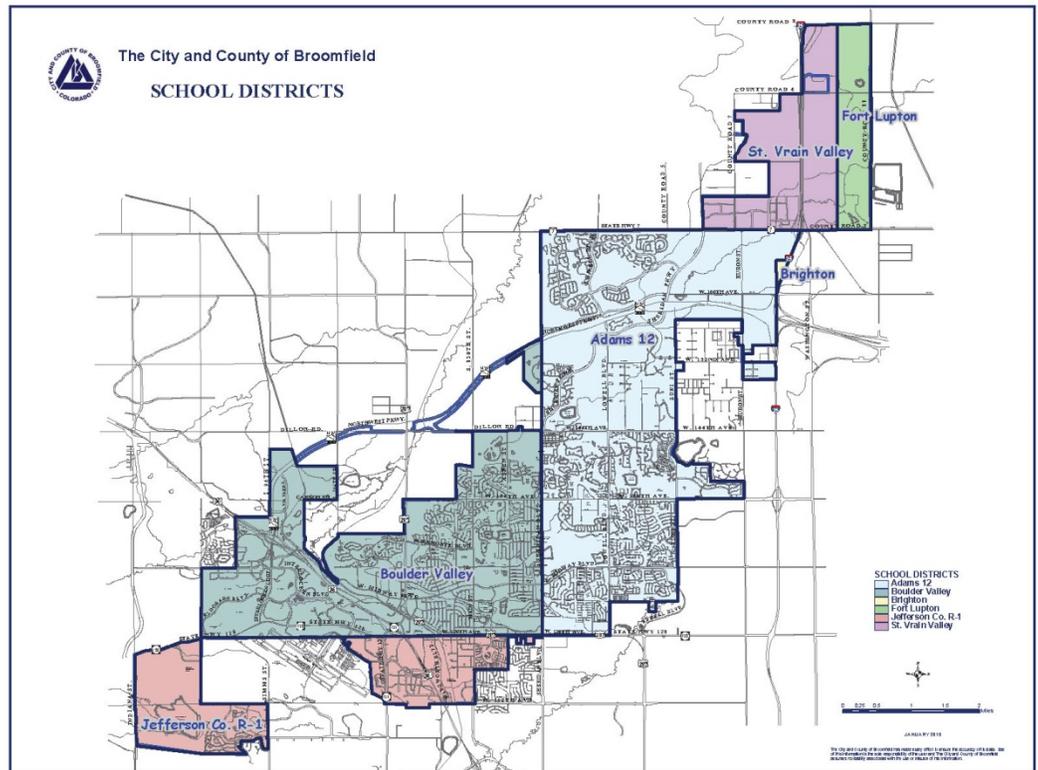
- Beautiful Savior Lutheran School PK-8
- Broomfield Academy
- Front Range Academy K-12
- Holy Family High School
- Jefferson Academy
- Nativity of Our Lord Parish K-8
- Prospect Ridge Academy

Education in the Broomfield Area

Broomfield was once divided among four counties, and it continues to be served by four public school districts: Adams 12 Five Star Schools, Boulder Valley Schools, Jeffco Public Schools, and Saint Vrain Valley School District RE-1J. Broomfield’s primary school districts are Adams 12 and Boulder Valley.

Broomfield is home to two large public high schools: Legacy High with an enrollment of 2,234 students, and Broomfield High with 1,498 students. Broomfield students attend Broomfield Heights Middle School, Westlake Middle School, Rocky Top Middle School, and numerous elementary schools.

In addition to traditional schools, several charter and private school options are available in Broomfield.



Higher Education

Broomfield is centrally located in the metro area, with close proximity to many colleges and universities, such as Front Range Community College, University of Colorado, Denver University, Metropolitan State University of Denver, and Regis University.

Education Demographics

According to the U.S. Census Bureau, 94.9% of Broomfield residents age 25 and older have attained a high school degree or higher, compared to 90.2% for Colorado, as a whole. Also, 47.5% of Broomfield residents hold a bachelor’s degree or higher, compared to the state average of 37%.

BROOMFIELD AT A GLANCE *continued*

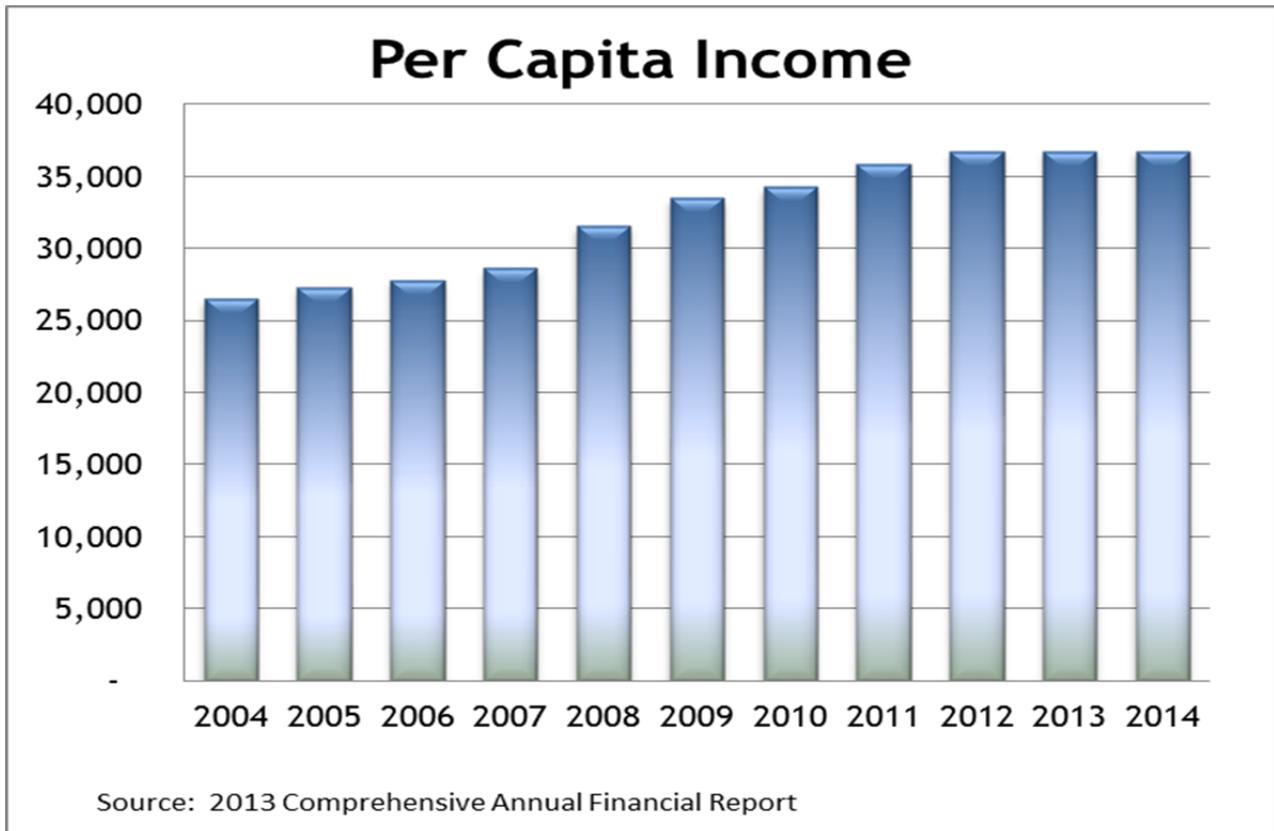
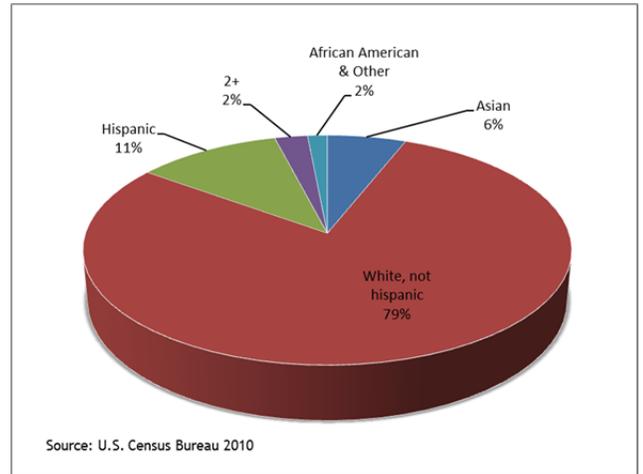
Demographic Information

With a prime location between Denver and Boulder, Broomfield is gaining a reputation as a desirable location for both families and businesses, and for many of the same reasons. Broomfield is highly educated and experiencing growth in housing, population, and new job creation.

BROOMFIELD Demographic Snapshot	
Land Area (Square Miles)	33.58
Elevation (Feet)	5,344
Population (2016 Estimate)	67,093
Median Age	35.9
Number of Residential Units (as of 06/30/2015)	26,590
Per Capita Income (as of 12/31/14)	\$36,783
Education Level, Years of Formal Schooling	14.84

Source: U.S. Census Bureau 2010

Broomfield Population by Race/Ethnicity



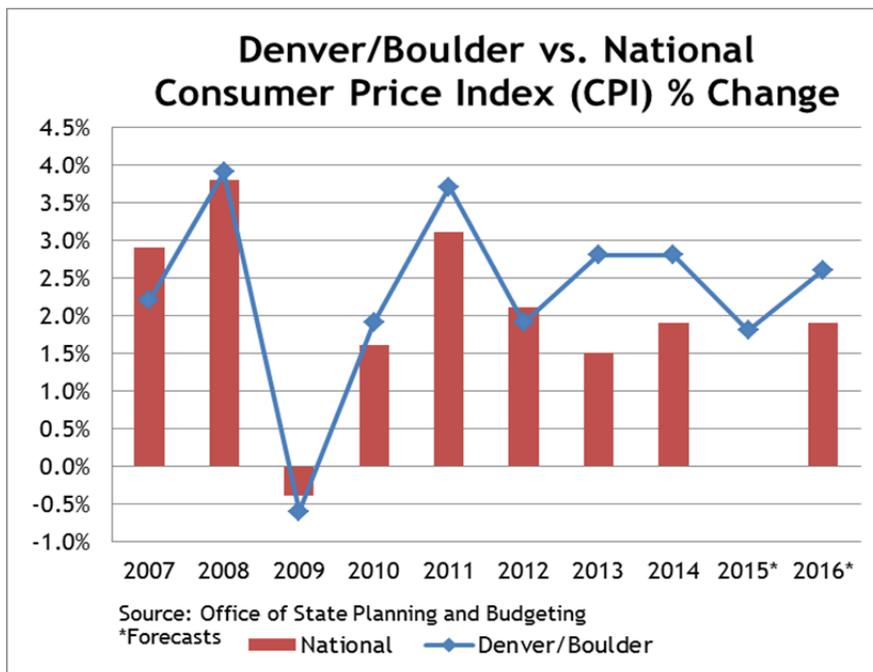
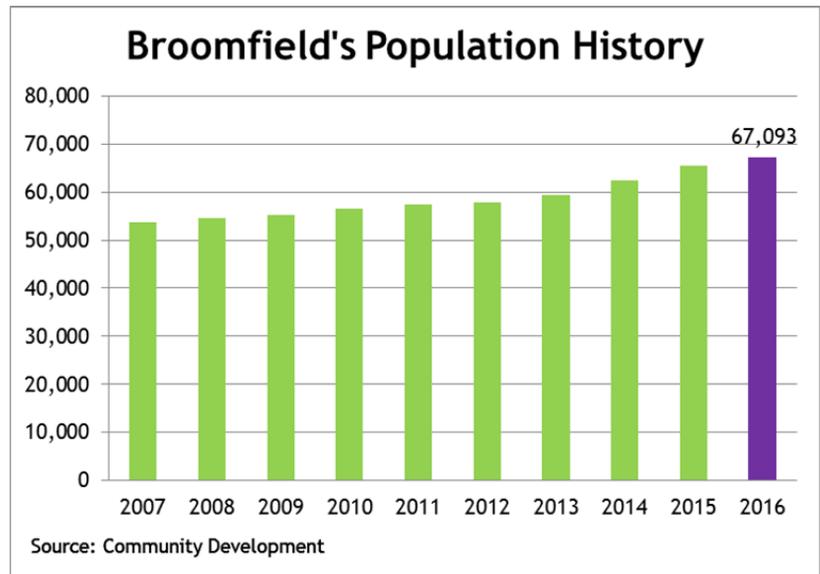
BROOMFIELD AT A GLANCE *continued*

Economic Information

Population Growth Trends

According to the 2010 U.S. Census, Broomfield is the 17th largest city in Colorado. From the 2000 to 2010 Census, Broomfield's population grew 46.03 percent. By build-out, Broomfield's population is estimated to be 95,500.

Population Projection		
Year	Population	% Change
2013	59,278	2.4%
2014	62,338	5.2%
2015	65,457	5.0%
2016	67,093	2.5%
2020	76,656	14.3%
2025	84,296	10.1%
2030	88,825	5.4%
2035	92,723	4.4%
Build-Out	95,500	3.0%



Consumer Price Index

The Consumer Price Index (CPI) is also an important indicator of economic health. The CPI is a measure of the average change, over time, in the prices paid for consumer goods and services. The annual percentage change in CPI is used as a measurement of inflation. The Denver/Boulder metro area's CPI, over time, has averaged higher than the National CPI average.

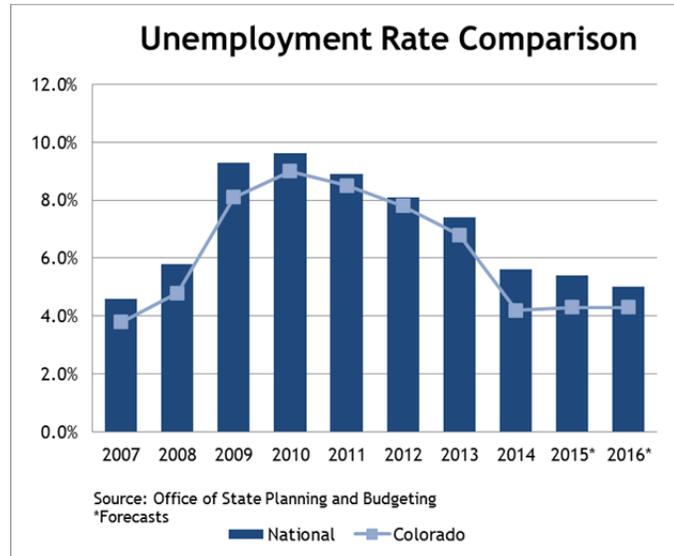
* 2015 CPI projected to be zero.

BROOMFIELD AT A GLANCE *continued*

Unemployment

There are many employment indicators that show the health and strength of a local economy. The unemployment rate is a critical indicator of economic health. As the recession hit in 2008, Colorado’s unemployment jumped drastically from 4.8% in 2008 to 8.1% in 2009, and spiking in 2010, at 8.9%.

Since then, Colorado’s unemployment rate has steadily declined. In 2016, it is projected to be 4.3%. Colorado was fortunate to weather the recession with lower unemployment rates than the national averages.



Employers

Broomfield has more than 30,000 jobs across all industry sectors. In the last several years, Broomfield has experienced a significant increase in high-tech and Research and Development firms and is home to more than 20 corporate, national and regional headquarters. The majority of employment in Broomfield is concentrated in the southwest quadrant of the city in and around the Interlocken Advanced Technology Environment and adjacent to the Rocky Mountain Metropolitan Airport. This area is served by the US 36 Boulder Turnpike, which provides the transportation artery for employees and products.

Broomfield Top 10 Employers		
Employer	Type of Business	Number of Employees
Level 3 Communications	Internet Based Telephonic Communications	2,500
Oracle Corporation	Network Computer Systems	1,980
Urban Lending Solutions	Appraisal Management	1,389
Hunter Douglas	Window Coverings	868
City and County of Broomfield	Government	715
Staples Advantage	Office Supplies	700
Vail Resorts, Inc.	Mountain Resorts Operator	678
Ball Corporation	Aerospace Systems and Metal Containers	674
Sandoz, Inc.	Generic Pharmaceuticals	601
Brocade Communications Systems, Inc.	Network Solutions	600
TransFirst Holdings, Inc.	Credit Card Processing	600

Source: City and County of Broomfield - 2014 Comprehensive Annual Financial Report

Property Tax

As one of the slowest areas to recover from a recession, Broomfield’s property tax revenue dipped to its lowest point in 2012. It showed improvement in 2013 and 2014, but is expected to remain flat in 2015 for several reasons. Colorado statutes require property reappraisal every two years.

BROOMFIELD AT A GLANCE *continued*

The last reappraisal occurred in 2015 for taxes that will be paid in 2016; the next reappraisal will be conducted in 2017 for taxes to be paid in 2018. In 2015, new construction projects were initiated in the categories of single family residential units, multi-family residential units, medical, hotel, office and retail. These projects will not be fully reflected on the tax role until 2017. Due to the new construction and increased property values, Broomfield is expecting to see an increase in both residential and commercial assessed values in both 2015 and 2017.

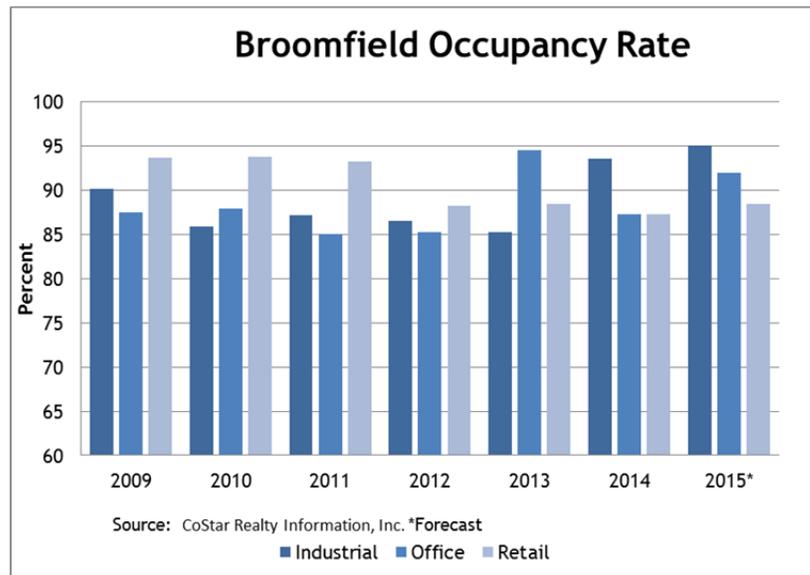
The chart below indicates Broomfield’s top ten commercial Property Tax payers.

Broomfield Top 10 Property Tax Payers			
Taxpayer	Type of Business	Assessed Valuation	% of Total
FlatIron Holding LLC	Regional Retail Center	\$49,797,210	4.30%
Oracle America Inc.	Network Computer Systems	42,590,680	3.68%
Level 3 Communications	Communications	31,745,400	2.74%
Mountain View Acquisition Group LLC	Commercial Real Estate	23,830,230	2.06%
Public Service Co. of Colorado	Energy	17,620,400	1.52%
Hunter Douglas Inc.	Manufacturing	13,011,610	1.12%
Sandoz, Inc.	Generic Pharmaceuticals	12,874,810	1.11%
Semaho Inc.	Commercial Real Estate	12,180,000	1.05%
FSP 350 Interlocken Corp.	Real Estate Investment	11,600,000	1.00%
FSP 380 Interlocken Corp.	Real Estate Investment	11,600,000	1.00%

Source: City and County of Broomfield - 2014 Comprehensive Annual Financial Report

Occupancy Rate

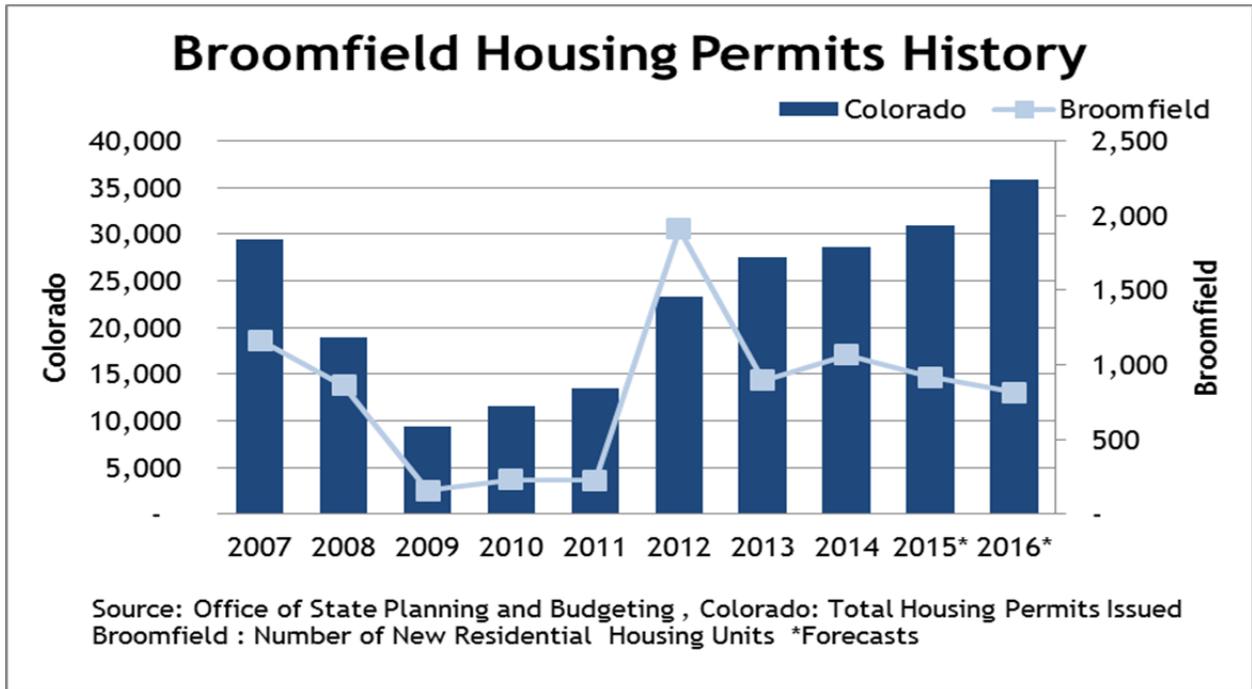
The Occupancy Rate is the percentage of occupied office, industrial, and retail spaces in Broomfield. The forecasted 2015 occupancy rates are 95.1% for industrial space, 92.0% for office space and 88.5% for retail.



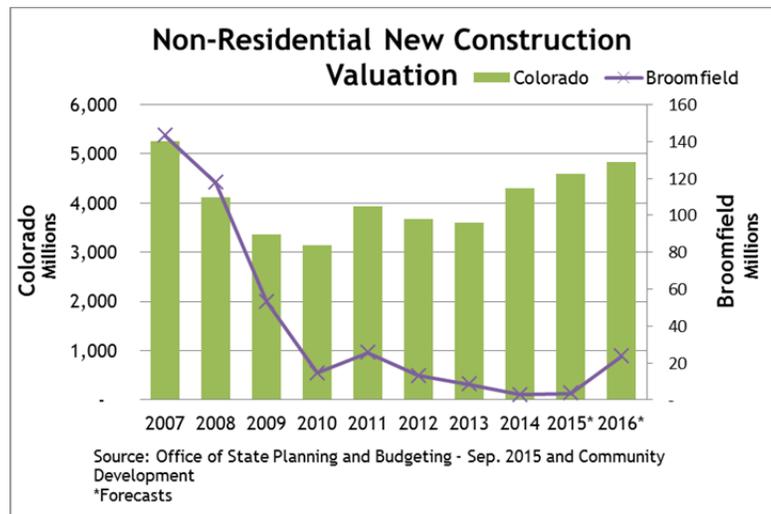
BROOMFIELD AT A GLANCE *continued*

Construction Trends

New construction is an indicator of trends in both the construction industry and in the overall local economy. In the height of the construction boom, Broomfield’s residential housing permits peaked at 1,166 in 2007. By 2009, they dropped to 159 permits annually and remained relatively flat in 2010 and 2011. As the market recovered, residential construction permits spiked in 2012 at 1,912. In 2014, Broomfield issued 1,067 residential building permits; a slight decline is forecasted for 2015 and 2016 in this area.



In the commercial sector, new construction indicates the economy is slowly recovering. In 2007, new commercial construction was valued at \$143,270,000. After dropping to a low of \$2,868,420 in 2014, non-residential construction is expected to reach \$23,708,790 million in 2016.



THE CORNERSTONE OF BUDGET PLANNING

Every decision in the budgeting process is guided by Broomfield's mission to provide excellent services in an efficient, respectful, and courteous manner to enhance and protect the environment and quality of life of Broomfield citizens.

Broomfield's annual budget is also based on other short- and long-term planning tools, including its Guiding Values, Annual Council Priorities, Council Focus Sessions, Citizen Surveys and Feedback, the City and County Comprehensive Plan, the Five-Year Capital Improvements Plan, and the Long-Range Financial Plan.



These resources, which are described in the Financial Policies/Overview section, have been distilled into seven *Strategic Outcomes* that have become the foundation for budget decision-making. These outcomes are intended to be inclusive of all other goals, and communicated in clear and simple terminology.

This section describes the seven citywide Strategic Outcomes, highlighting key departmental goals and benchmarks related to each one.



STRATEGIC OUTCOMES

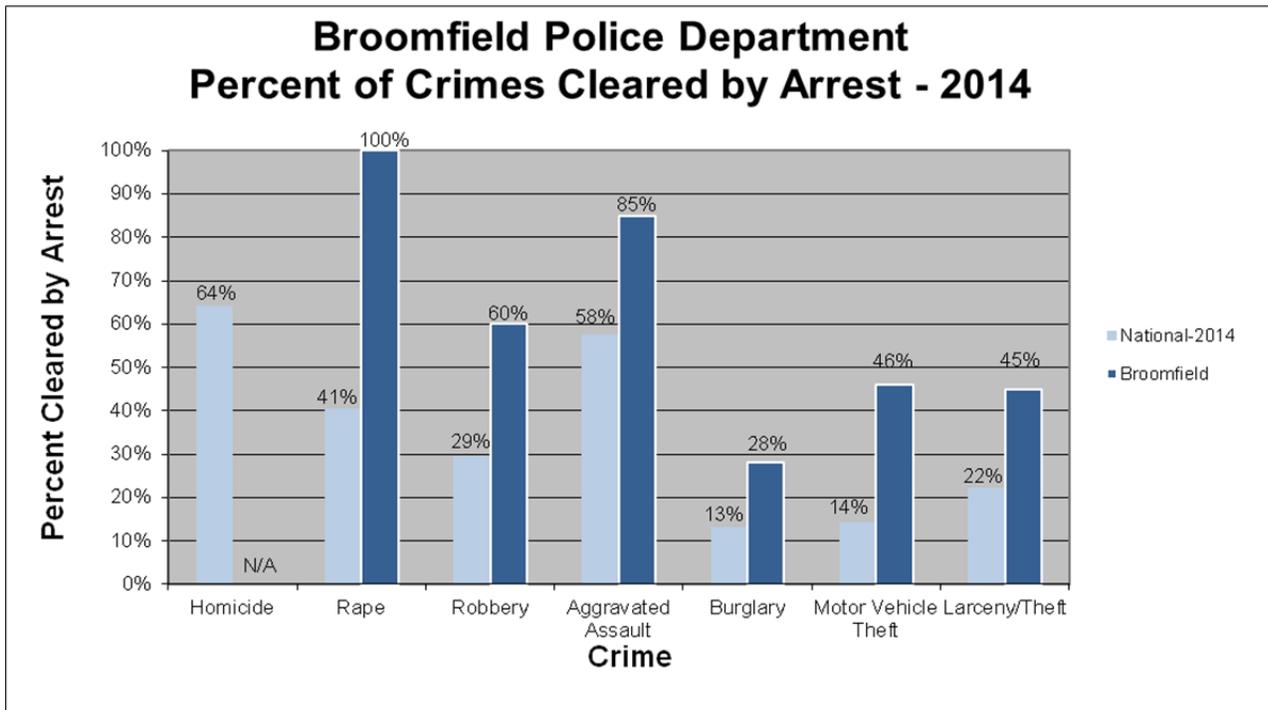
- Safe Community
- Economic Vitality
- Health, Leisure, and Educational Opportunities
- Facilities and Transportation Infrastructure
- Self Sufficiency
- Environmental Stewardship
- Engaged and Fiscally Responsible Government

Citizen input is solicited and valued at every step of the planning and budgeting process. For more detailed information, please visit the City and County of Broomfield [website](#).



SAFE COMMUNITY

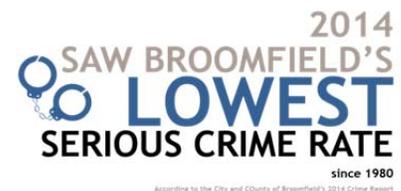
One of Broomfield’s top priorities is safety for residents, businesses, and visitors. In 2010, the existing Detention Center was expanded to add 138 beds including additional space for men, women, and an Alternative Sentencing Unit (ASU). The daily inmate population has grown to the point the current women’s area is overcrowded and some inmates are being housed outside of Broomfield County. The women’s pod is scheduled to open in the spring of 2016 with a budget of \$461,898 and 6.0 FTEs. The ASU will be a new level of service that will allow the Courts to sentence appropriate inmates in a manner that will allow them to keep their employment. The ASU is also scheduled to open in 2016 with a budget of \$385,080 and 5.0 FTEs.



In continuing to support the Safe Community Outcome, the Broomfield Police Department will hire a Crime Analyst in 2016. This position will provide an administrative, strategic, and tactical response element to Broomfield’s actual and anticipated criminal activity. Analysis of trends, patterns, offenders and geographical hot spots will provide useful data to the command staff so they may make strategic decisions related to staffing and resource allocations to aid in lowering criminal activity.



In an effort to be more transparent and accountable to the community, the Broomfield Police Department will be using two new software programs in 2016. IA Pro will store data that will assist with tracking and analyzing comments received about employees or department policies. Lexipol will provide the most current guidance to the police department to ensure that rights of citizens are not violated. Combined, these two software programs will further strengthen the relationship between the community and the Broomfield Police Department.





ECONOMIC VITALITY

Broomfield's second strategic outcome is to promote economic vitality by fostering a balanced and sustainable economy that provides quality housing, employment, and shopping opportunities. Efforts are guided by Broomfield's Economic Development Strategic Plan, which is continually updated to meet changing conditions and opportunities.

The Denver region received national recognition in 2015 for its economic strength and pro-business environment. Area Development magazine ranked the Denver-Aurora-Broomfield metropolitan area first in its annual "Leading Locations" study, recognizing the region's prime work force, economic strength, year-over-year growth, and "recession-busting" attributes. In addition, Forbes magazine ranked Denver-Aurora-Broomfield metropolitan area as "America's best place for businesses." Not to be ignored, Broomfield continues to work with existing businesses to ensure retention of the local employment and tax base, to support expansion plans that add jobs and private investment, and to enhance the local business climate in partnership with Broomfield-based companies.



NEW BUSINESS IN BROOMFIELD

In 2015, ten companies moved to or expanded in Broomfield, resulting in 600 new jobs. Compared to statewide averages, the Broomfield workforce is both highly educated and well paid. The average annual wage in Broomfield was \$75,608 in the second quarter of 2015, compared to the Colorado average of \$51,428.

In 2016, Broomfield will kick off the long anticipated civic center development, creating a host of new unique shopping and dining experiences for residents and visitors. Staff will also be working with our public and private partners, as well as citizens to update the economic development strategic plan.

In an effort to foster entrepreneurship and small business growth, Broomfield will continue to partner with the Broomfield Chamber of Commerce, North Metro Small Business Development Center, and the Broomfield Business Resource Center to provide programming and resources to support the creation and sustainability of small business in the community.



HEALTH, LEISURE AND EDUCATION

Broomfield's third strategic outcome is to offer health, leisure, and educational opportunities, including a broad spectrum of recreation, culture, education, and entertainment for all residents. These are the programs that perhaps most characterize Broomfield's quality of life, including the Mamie Doud Eisenhower Public Library, recreation centers and programs, open space and parks, and the Broomfield Auditorium.

THE LIBRARY



In 2016, the library will continue the upgrade work with the Library Consortium. The upgrade will allow patrons more flexibility with both client customization and easier connection to other technologies such as third party applications for mobile devices.

CULTURE AND MUSEUMS

An update to the Cultural Affairs Master Plan, Creative Broomfield, was adopted in May of 2015. The Cultural Affairs Division partnered with the Boulder International Film Festival to bring several nights of awarding-winning short film series to the Audi.

The Broomfield Veterans Memorial Museum and the Broomfield Depot Museum have created mobile exhibits which are being used in the Mamie Doud Eisenhower Public Library, the Brunner House, and at local schools.

HEALTH

Public Health has continued funding to help promote practices, policies, and programming to support healthy eating, active living, and prevention of chronic diseases. Programs include car seat education, vaccinations and immunizations, home nursing visits to pregnant women and newborns deemed at risk, and substance abuse intervention.

RECREATION

In 2016, funding will continue for a broad range of programs aimed at meeting the recreation and fitness needs of a multi-generational population, including the addition of a part time Fitness Specialist, increased funding for child sitting and a sign language interpreter. Additionally, funding continues for renovations at The Bay and Broomfield Community Center.

PARKS AND TRAILS

To promote outdoor exercise, healthy living and to learn about Broomfield's trail system Broomfield held the Broomfield 100 challenge in 2015. Over 750 registered and participated in the popular event. The Capital Budget includes several improvements to parks and trails. Design was started in 2015 and construction is planned in 2016 for a trail and railroad crossing bridge near Industrial Lane and Midway Boulevard. To keep playgrounds safe and attractive for families, the budget includes funding to replace aged equipment at several parks. Improvements at Broomfield County Commons include additional parking to accommodate development of a third athletic field with artificial turf to allow year-round use, and relocation of the Dog Park to its final location.





FACILITIES AND TRANSPORTATION

Broomfield's fourth strategic outcome is providing the Facilities and Transportation Infrastructure necessary for safe, well-maintained and attractive facilities, streets, and utilities. Infrastructure maintenance is a fundamental responsibility for City and County government, and Broomfield recognizes its important contribution to the community's character and quality of life. The 2016 budget continues funding for maintenance of all streets, parks, utilities, facilities, traffic signals and signs, and all of the equipment required to deliver these services.

TRANSPORTATION/STREETS

In the 2016 budget, additional funding in the amount of \$10 million was allocated for Phase I improvements for 144th/Dillon Road. The Lowell Boulevard improvements will continue into 2016 and the 120th Connection project is nearing completion.



To keep up with the service level demands, 3 FTEs will be added to the Streets division. These positions will be for road maintenance, traffic control and stormwater.



FACILITIES

Facilities improvements include completion of design and construction for the new Health and Human Services building in 2016; continuing to build reserves for the next planned facility, the Service Center; and funding HVAC replacement, carpet replacement, security enhancements, and storm drainage improvements.



The Wastewater Treatment Administration Building will undergo a \$4.5 million expansion to remodel the laboratory and expand the building by approximately 3,500 square feet.

MISCELLANEOUS IMPROVEMENTS

Other infrastructure improvements include continuing the pavement preservation program with \$3.5 million allocated for 26 miles of street resurfacing work to extend the pavement's useful life and replacing approximately 5,000 feet of aged and deteriorating water mains.



SELF SUFFICIENCY

The City and County of Broomfield's fifth strategic outcome is to promote self-sufficiency by providing assistance to individuals and households requiring basic and temporary health and financial assistance.

New Health and Human Services Building



At Council's direction, the top priority for Broomfield's facility needs is a new Health and Human Services Building to better meet the needs of the clients served. The Capital Improvement Plan (CIP) funded the initial design of the new facility in 2014, and includes the estimated cost of construction, which begin in 2015 and will be completed in 2016. The new building is being paid for with cash that has been set aside for this purpose and will not contribute to Broomfield's debt.

2012: PROJECT APPROVED
2013: SITE SELECTED
2014: SITE PURCHASED
2015: CONSTRUCTION
2016: COMPLETION

In Health and Human Services, two part-time limited appointment positions were added through grants aimed at promoting healthy lifestyles. Another four full-time positions were added to assist with an increasing workload due to the Affordable Care Act, a new Child Abuse Hotline, and mandatory reporting of Elder Abuse cases.

Affordable Care Act

The Affordable Care Act continues to have an impact by increasing the need to help the public understand the Health Insurance Exchange and increased eligibility issues for Medicaid benefits.

Senior Services

Senior Services has also experienced an impact as Broomfield's demographic shifts toward a larger senior population. According to the latest U.S. Census, Broomfield's seniors (65 and older) represent 12% of the total population; DRCOG estimates this age group will grow to 20% of the total population at build-out.

Grant funds for 2015 and 2016 will be used to help fund new regional transportation scheduling software and the replacement of a vehicle and bus to enhance Easy Ride program services.

Work Force

The Broomfield Workforce Center's Second Annual Regional Job Fair was held on September 1, 2015. The Fair attracted 300 job seekers and 58 employers resulting in 158 job offers made.

Housing Authority

The Broomfield Housing Authority will continue to provide assistance for low- and moderate income families and is working toward becoming an approved voucher administrator with the Colorado Division of Housing.



ENVIRONMENTAL STEWARDSHIP

Caring for the Community

The City and County of Broomfield has worked hard to position itself as a regional leader in environmental stewardship, open space preservation, and water resources management. This is the combined effort of many different departments and divisions and is a top priority in planning sessions.

Broomfield is committed to upholding high standards in the areas of energy and water conservation, air quality, recycling, open space preservation, green building practices, and natural resource management.

Water Resources

Planning for future water resource needs is of paramount importance for Broomfield's future. In 2014, Public Works completed a water conservation plan and offered water audits and incentives to citizens to install low-use water appliances. In 2015, 388 water efficiency rebates were given; these programs will continue in 2016. In 2016, two limited appointment positions were made full time FTEs to help upgrade Broomfield's irrigation systems to improve efficiencies.

BROOMFIELD STAFF COMPLETED

19,542

Water Quality
Analyses for Safe
Drinking Water 

SPRING CLEANUP COLLECTED

634 TONS

of garbage 



**46 TONS
WERE RECYCLED**

Spring Cleanup

The Solid Waste and Recycling division's budget will increase by \$23,000 in 2016 for the Spring Cleanup program. In 2015, this curbside event collected 634 tons of garbage and recycled 46 tons of hard-to-dispose-of items at no charge to citizens.

Saving the Trees

A key Parks initiative in 2016 is funding to battle the Emerald Ash Borer (EAB), which is expected to threaten as many as 4,300 trees. The budget includes increased pruning and trimming costs, funds to replace trees less than 8" diameter, treatment costs needed to save large trees, and contracted services to assist with tree removal and grinding.

Other 2016 Environmental Stewardship Improvements

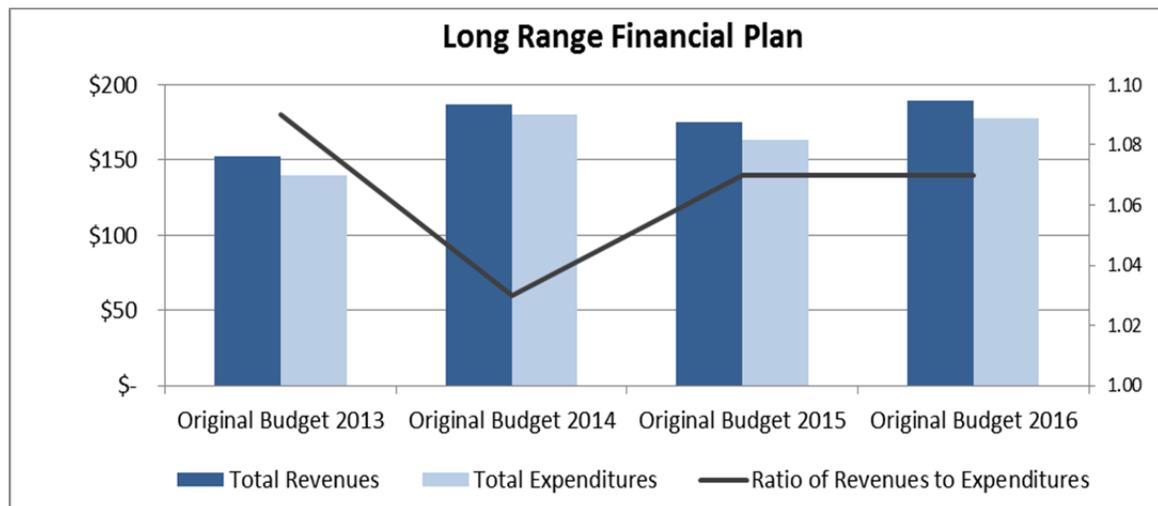
- Addition of a second tree branch recycling center near the Service Center on Lowell Blvd.
- Continued improvement of wastewater treatment facilities to meet air and water quality standards.
- Continued commitment to open lands. The 2015 and 2016 Capital Improvements Program Budget allocates \$5.1 million for the potential purchase of the Harmer-Galasso property, approximately 132 acres, to be used for open space.



FISCALLY RESPONSIBLE GOVERNMENT

Money Matters

The City and County of Broomfield's seventh strategic outcome is to sustain a local government that is innovative, responsive, efficient, and fiscally responsible. A key example of this commitment is the 2016 annual budget, which is balanced, continues high-quality services to Broomfield citizens. The 2016 Budget reflects a positive Long Range Financial Plan (LRFP) ratio of revenues to expenditures.



While Broomfield strives to incorporate these responsible values into all services, a number of 2016 initiatives are *directly* intended to reinforce and enhance the strategic outcomes in this area.

- In 2016 funding is continuing for Broomfield's "Six Sigma/Lean" initiative to improve business process and help facilitate innovation, improve effectiveness, and increase efficiencies. The Broomfield Improvement Team (BIT) has helped lay the groundwork for several software projects by facilitating a program to map the current process and develop the desired future process.
- To keep pace with the rapid pace of technology development, the City and County is carefully planning for implementation of new technologies to make the workplace more efficient and effective while improving service quality. The CIP budget includes funding for the replacement of the current Human Resource/Payroll system which is 27 years old.
- An increase of \$51,000 associated with new grants for respite care and transportation for Broomfield Senior residents.



This section contains information about Broomfield’s planning processes - both long-term strategic goals and short-term factors used in the decision making process when developing the 2016 Budget. It includes an overview of significant budgetary items and issues, including an economic overview, major revenue trends and assumptions, and expenditure trends by function. Also included are financial and non-financial policies, the basis of budgeting, and the budget process.

SHORT-TERM AND LONG-TERM PLANNING PROCESSES

Broomfield’s Mission Statement and Guiding Values

Broomfield’s Mission Statement and Guiding Values (see page iii) play an important role in the budget process. These values are collectively known as the “The Broomfield Way” and they are one of the driving forces behind the service level the City and County provides for its citizens. The City and County budget supports this expected service level.

Council Focus Session

The City Council holds a Council Focus Session at the beginning of each year to identify both short- and long-term priorities for the current year and the upcoming budget development process. On a monthly basis, City Council reviews a progress report detailing the work completed on the short-term priorities for the current budget year. In addition to the City Council focus session in February, City Council holds Budget Study Sessions in the fall to ensure both short- and long-term goals are being addressed in the budget process.

City and County Comprehensive Plan

Longer-term priorities are driven by the City and County Comprehensive Plan, which was updated in 2005. This dynamic, 20-year policy serves as the principal planning document addressing Broomfield’s goals and policies related to land use and other key community issues. These key issues and goals are summarized in 10 functional elements. This document is formally revised approximately every 10 years, and it is amended as needed to incorporate changes or updates. The plan will be updated in 2015. On a quarterly basis, City Council reviews the progress of the action steps in the plan and evaluates the progress of the plan implementation. The document has been amended several times since 2005 keeping the document up-to-date with current policy. Appendix H summarizes the 10 functional elements of the plan and includes the vision statement, goals, and action plans for each area.

Strategic Map

The diagram in Appendix E shows how Broomfield links the Mission Statement, Guiding Values, City Council Priorities and the Comprehensive Plan to the Strategic Outcomes.

Five-Year Capital Improvements Plan

Capital infrastructure needs are projected in a Five-Year Capital Improvements Plan, which is updated each spring. The plan includes capital rehabilitation and asset replacement needs in addition to desires for new amenities, and expanded and new facilities. The plan assists with forecasting needs for enhanced capital revenues, such as bond funding, to meet large infrastructure needs. Projects are added to the plan through Citizen Committees and department staff. Funded capital projects that advance City Council priorities are noted in the Capital Improvements Section of the budget document.

Long-Range Financial Plan

The City and County of Broomfield has also adopted a Long-Range Financial Plan (LRFP). The original plan was adopted in 2004 and will be updated approximately every five years. It was updated in 2009 and staff completed an update in 2013. The LRFP is a comprehensive land-use plan that projects financial sustainability at build-out. When Broomfield became a county in 2001, under state law, it would be very difficult to annex additional land; therefore our borders are set, and we can create an appropriate and sustainable land use pattern that will provide the framework for our strategic planning and economic goals. The LRFP looks at future estimates by five-year increments to estimated build-out. It incorporates the 2005 Comprehensive Plan and uses detailed 20-year rolling models to project revenue and expenditures, both operating and capital. It is designed to be a dynamic tool to provide the City and County of Broomfield and its employees, at all levels, a clear leadership direction, with focus on the 2016-2020 five-year forecasts when preparing the 2016 Budget. The 2004, 2009, and 2013 updates are available on the City website and a summary of the 2013 Plan is located in Appendix H.

Citizen Survey

Finally, Broomfield also receives information from its citizens in many different ways to help with short and long-term planning. A Citizen Survey is conducted every three to five years and focuses on quality of service and policy direction. Where applicable, survey responses are compared with ratings from other municipalities to provide benchmarking data. Specific policy questions help Council and management guide the budget to meet citizens' concerns and needs. Citizen comments are invited throughout the year at every City Council meeting and, specifically, at two City Council meetings where citizens can make suggestions prior to and after the proposed budget have been submitted in order to suggest changes or additions. Broomfield also has several Citizen Committees and Boards that meet throughout the year and provide a valuable source of planning direction for both short and long-term goals. The most current Citizen Survey was completed in 2015 and summary of the results is located in Appendix G. The full survey and results can be found on the City and County website.

GENERAL BUDGET PROCESS

The fiscal year for Broomfield begins on the first day of January and ends on the last day of December of each year. In the fall, the Manager submits to the City Council (Council) a proposed operating and capital budget for the next fiscal year commencing on January 1. The budget includes proposed expenditures and the means of financing them. Broomfield submits a balanced budget: the total of the proposed expenditures and provisions for contingencies shall not exceed the total of estimated sources of funds. Public hearings are conducted to obtain citizen comments. After the public hearing, Council may adopt the budget with or without amendment. In amending the budget, Council may add or increase programs or amounts and may delete or decrease programs or amounts, except expenditures required by law or for debt service.

Prior to December 14, the budget is legally enacted through the passage of a resolution. The last date to certify tax levies is December 15. A certified copy of the budget must be filed with the State of Colorado Division of Local Government by January 30.

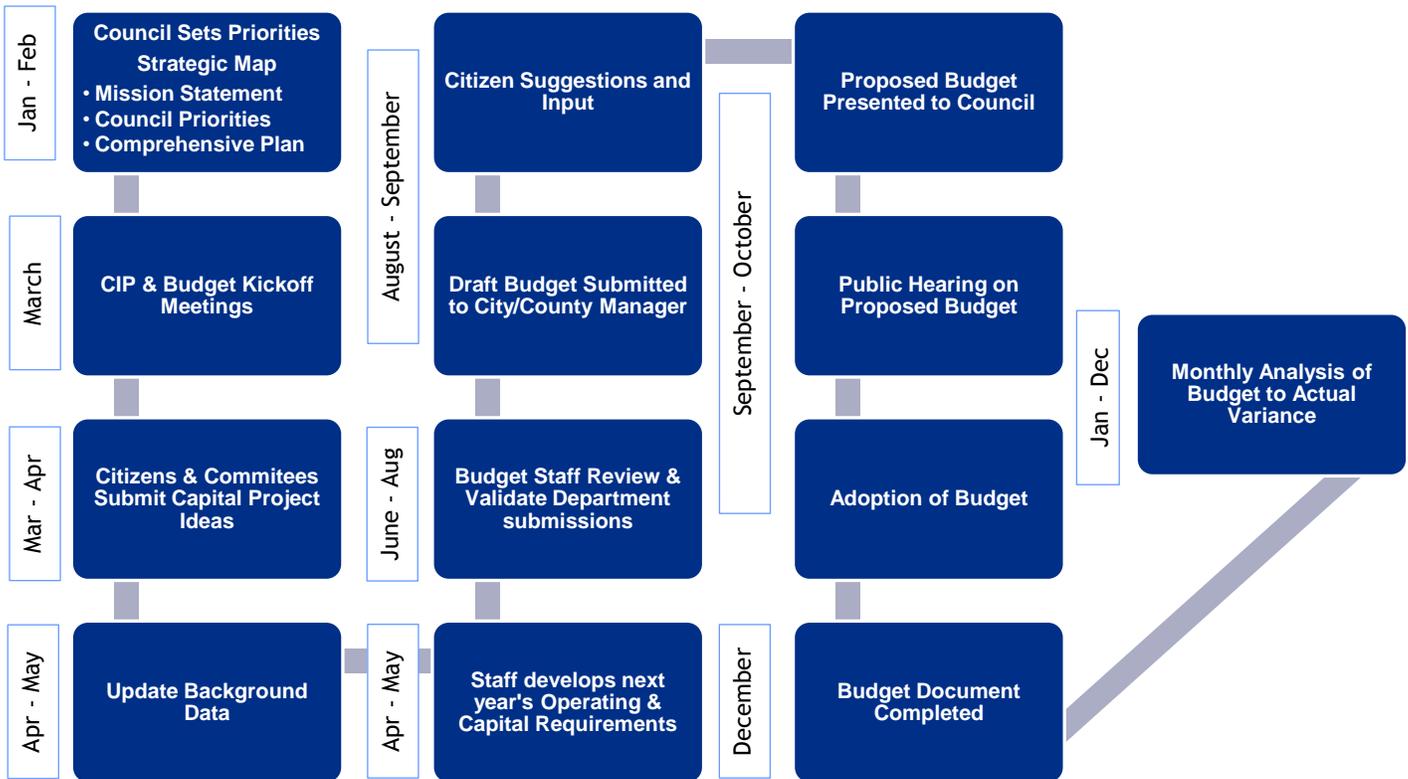
Once the budget has been enacted, the City and County Manager is authorized to transfer budgeted amounts among programs and departments within a fund. However, any revisions that alter the total expenditures of any fund must be approved by Council in the form of a Budget Amendment Resolution. Broomfield maintains an encumbrance accounting system as one technique of accomplishing budgetary control. If, during the fiscal year, the Manager certifies that there are new revenues available for appropriation, Council may pass a resolution to make supplemental appropriations up to the amount of such new revenue, using the same methodology as was used to adopt the original budget.

To meet a public emergency affecting life, health, property, or the public peace, Council may make emergency appropriations. Such appropriations may be made by emergency ordinance in accordance with provision of the Broomfield Charter. If revenues are unavailable to meet an emergency appropriation, Council may authorize the issuance of emergency notes, which must be paid no later than the last day of the following fiscal year. All appropriations, except for Capital Expenditures Fund or Special Fund appropriations, shall lapse at year-end, per state statutes.

During the year, City Council reviews financial data at the second City Council session of each month. The Financial Report compares actual data to the budget and prior year actuals for key revenue and expense items. The data is presented in the form of charts and graphs, and is available for citizen review at the Council meeting and on the City and County website.

Budget Calendar

The City and County's planning and budget process begins early in the year for the next year's budget. Current revenues and expenditures are closely analyzed to determine if projections are accurate. Important dates for the development of the subsequent budget are listed in the chart below.



FISCAL POLICIES

The City and County of Broomfield uses the following policies in managing its financial and budget processes. The policies represent long-standing principles that have continually guided the City and County to sustain financial stability, even during economy downturns. These policies are reviewed annually and are updated as needed. The policies incorporate Governmental Financial Officers Association (GFOA) best practices. Below is a summary of each policy.

General Financial Policies

- Maintain and enhance the sound fiscal condition of the City and County.
- Maintain a financially viable organization that can provide a desired level of both city and county governmental services.
- Maintain financial flexibility in order to continually adapt to local and regional economic changes and community needs.

Operating Budget Policies

- A preliminary budget calendar will be prepared no later than March 31 of each year.

- An annual operating budget will be developed by verifying or conservatively projecting revenues and expenditures for the current and forthcoming fiscal year.
- The City and County will adopt a balanced budget by December 14 of each year.
- The budget is considered balanced when current operating expenditures (excluding one-time items) are paid for from current operating revenues.

Revenue Policies

- The City and County will develop and maintain a diversified and stable revenue system to shelter it from short-term fluctuations in any one revenue source.
- The City and County will estimate its annual revenues by an objective, analytical process, utilizing trends, judgmental, and statistical analyses, as appropriate.

Expenditure Policies

- The City and County will maintain a level of expenditures, which will provide for the public well-being and safety of community residents.

Utility Rates and Fees

- The City and County will set fees and user charges for each enterprise fund at a level that supports both direct and indirect costs of the activity. Indirect costs include the cost of annual depreciation of capital assets and overhead charges.
- Utility license fees will be set to cover the cost of growth-related expenditures.

Capital Improvement Budget Policies

- The City and County will project its equipment replacement and maintenance schedule needs for the next five years and will update this projection each year. From this projection, a maintenance and replacement schedule will be developed and followed.
- The City and County will develop a multi-year plan for capital improvements, including Capital Improvement Program (CIP) design, development, implementation, and operating and maintenance costs.
- The City and County will identify the estimated costs, potential funding sources, and projected annual operating costs for each capital project proposal before it is submitted to Council for approval.
- The City and County will coordinate development of the capital improvement budget with the development of the operating budget. All costs for internal professional services required to implement the CIP will be included in the operating budget for the year in which the CIP is to be implemented.

Short-Term Debt Policies

- The City and County may use short-term debt to satisfy temporary or emergency cash flow needs. All short-term borrowing will be subject to Council approval by ordinance or resolution.

Long-Term Debt Policies

- Long-term borrowing will be used to finance capital improvements that cannot be funded from current revenues.
- Proceeds from long-term debt will not be used for current, ongoing operations.
- Debt limits are set in the City Charter.
- Debt limits shall not exceed 10% of the City's assessed valuation.

Reserve Policies

- The City and County's policy is to maintain operating fund reserves for general government funds at a minimum of 10% of operating expenditures and debt service. The goal is to maintain 16.67% (or two months) of operating expenditures and debt service expenditures.

- Enterprise funds (utility funds) will maintain operating reserves at a minimum of 10% of operating expenditures. The goal is to achieve 16.67% (or two months) of operating expenditures. In addition, utility funds (water, sewer, water reclamation) will maintain fund balances equal to three years debt service expenditures. Finally, enterprise funds will maintain a reserve to cover “zero” coupon debt required by the sinking funds.
- The primary purpose of these reserves is to protect the City’s essential service programs and funding requirements during periods of economic downturn or other unforeseen catastrophic costs.
- City Council approval is required before expending any reserves.

Investment Policies

- The City and County’s available cash will be invested in accordance with applicable laws, adopted investment policies, and with projected cash flow requirements.

Fund Balance

- A fund balance is the difference between a fund’s sources and uses of funds.
- Portions of fund balance can be designated for specific purposes.

Accounting, Auditing & Financial Reporting

- The City and County’s accounting and financial reporting systems will be maintained in conformance with Generally Accepted Accounting Principles and Standards (GAAP) of the Government Accounting Standards Board (GASB).
- A fixed asset system will be maintained to identify all City and County assets, their condition, historical cost, replacement value, and useful life.
- Monthly financial reports will be submitted to the City Council and made available to the public.
- Full and continuing disclosure will be provided in the general financial statements and bond representations.
- A financial community credit rating of investment grade or higher will be maintained.
- An annual audit will be performed by an independent public accounting firm with the subsequent issue of an official Comprehensive Annual Financial Report, including an audit opinion.
- Internal audit will be performed regularly throughout the year.

Basis of Budgeting

The Comprehensive Annual Financial Report (CAFR) shows the status of the City’s finances on a basis of generally accepted accounting principles (GAAP). Budgets for all governmental funds (e.g., general fund) are adopted on a basis consistent with GAAP. The modified accrual basis is used for these funds and recognizes revenue when susceptible to accrual, i.e., when they become both measurable and available. “Measurable” means the amount of the transaction can be determined and “available” means collectible within the current period or soon enough thereafter to be used to pay liabilities of the current period. Expenditures are recorded when the related fund liability is incurred.

Budgets for enterprise funds (water, sewer, and water reclamation) and fiduciary funds (pension funds) are adopted on a non-GAAP budgetary basis to fulfill statutory requirements. Principally, budgeting for the enterprise funds provides for a full accrual basis of accounting, capital expenditures and bond principal payments, but does not provide for depreciation or amortization. Under this method, revenues are recorded when earned and expenses are recorded at the time liabilities are incurred. Water and Wastewater services furnished to customers are recognized as revenue when provided.

Compliance with Amendment 1 of the Colorado State Constitution

The 2016 Budget is in compliance with Amendment 1 of the state constitution, referred to as the Taxpayers’ Bill of Rights (TABOR). Broomfield voters, through a general election, voted to exempt sales and use tax revenues, property tax revenues, services expansion fee revenues, and growth related revenues from Amendment 1. Amendment 1 also requires a reserve of 3% of general government spending. For 2016, this requires a reserve of \$3.96 million which is satisfied by the budgeted operating reserves of \$18.6 million. The emphasis on building reserves is particularly important to the City and County to protect its financial position

in a volatile economy that continues to fluctuate due to uncertainty associated with foreign policy, and corporate asset valuation with reporting adjustments.

ECONOMIC OUTLOOK

The growth for the City and County of Broomfield has been substantial over the past several years until late in 2008 when the downturn in the economic conditions slowed growth. Broomfield has recovered from the recession and is returning to growth in most areas at the same rate as prior to the recession. The following is a table of indicators that provides a snapshot of this growth.

Description of Indicator	2012	2013	2014	2015 Revised Est.	2016 Estimate	% Change 15 Revised - 16
Square Miles	33.6	33.6	33.6	33.6	33.6	0.0%
Population	57,865	59,278	63,860	65,457	67,093	2.5%
New Commercial Square Feet	54,788	12,850	27,475	170,330	181,842	6.8%
Total Assessed Valuation in millions	982	987	1,101	1,082	1,228	13.5%
Retail Sales in millions	1,124	1,138	1,198	1,228	1,259	2.5%
Developed Parks, Recreation & Athletic Fields	725	734	734	801	806	0.7%
Acres of Maintained Native Areas	3,976	3,976	3,976	3,976	3,976	0.0%
Miles of Streets	245	248	252	264	268	1.5%
Total Acre Feet of Water Treated	7,700	6,277	5,732	5,700	6,000	5.3%
City/County Facilities Square Feet	498,361	498,361	498,361	498,361	539,997	8.4%

Residential Development Activity

Broomfield is projecting single family residential growth for 2016 while multi-family housing starts are projected to decline. The following charts itemize annual activity of housing starts.

Single Family Housing Starts -- Five Year			Multi Family Housing Starts -- Five Year Summary		
Year	Number	% Change	Year	Number	% Change
2012	135	-27.81%	2012	1,777	4130.95%
2013	292	116.30%	2013	606	-65.90%
2014	438	50.00%	2014	629	3.80%
2015 Est.	424	-3.20%	2015 Est.	494	-21.46%
2016 Est.	475	12.03%	2016 Est.	340	-31.17%
Five Year Total	1,764		Five Year Total	3,846	

Commercial and Industrial Development

Broomfield is projecting an increase in commercial activity. A medical building and some commercial and retail mix are projected for 2016. The chart below summarizes commercial and industrial development activity.

Commercial & Industrial Development Projections					
	2012	2013	2014	2015 Revised	2016 Estimated
New Square Feet	54,788	12,850	27,475	170,330	181,842
Est. Valuation	\$5,725,656	\$959,000	\$4,015,000	\$29,793,660	\$31,171,980
Est. Assessed Valuation	\$1,660,440	\$278,110	\$1,164,350	\$8,640,161	\$9,039,874

Denver - Boulder Consumer Price Index

In September of 2015, the Office of State Planning and Budgeting (OSPB) projected a 4.3% unemployment rate for 2016. It is anticipated that the OSPB will not revise its estimate unless the economic conditions deteriorate in the last quarter. Overall, Colorado's inflation rate change is projected at 2.6% for 2016, which is higher than the national average of 1.9% for 2016.

Denver - Boulder CPI					
	Actual 2012	Actual 2013	Actual 2014	Projected 2015	Projected 2016
% Change	1.94%	2.77%	2.77%	1.80%	2.60%

MAJOR REVENUES

The City and County's major on-going revenue sources are sales and use tax, property tax, charges for services, and intergovernmental revenues. These revenue sources support the operations, capital improvements, and debt services for the City and County. Sales tax represents 21% of the total revenues expected in 2016, and property tax represents 14% of the total revenues. The 2016 estimates for all revenue sources are summarized below. There is no tax rate increase in 2016. Water and sewer service fees will increase an average of 1.5% in 2016, with no increase to license fees.

2016 Total Revenues by Source		
Taxes	\$ 106,715,236	43%
Licenses & Permits	2,777,745	1%
Intergovernmental	14,223,800	6%
Charges for Services	62,531,208	25%
Fines & Forfeits	1,079,500	0%
Misc. Revenues	10,658,904	4%
Transfers	37,527,325	15%
Fiduciary Contributions	15,303,449	6%
Total	\$ 250,817,167	100.0%

Sales Tax

The City and County total sales tax rate is 4.15% allocated as follows: 2.00% for the City General Fund, 1.50% for the Sales and Use Tax Capital Improvements Fund, 0.40% for the County General Fund, and 0.25% for the Open Space and Park Development Fund.

Sales and Use Tax Rates			
	2015	2016	% Ch
City	3.75%	3.75%	0.00%
County	0.40%	0.40%	0.00%
Total	4.15%	4.15%	0.00%

Sales Tax represents 49% of the Tax revenues expected to be collected in 2016. It is a revenue source that is directly impacted by current economic conditions. The Flatiron Crossing Mall and the surrounding retail areas have helped insulate Broomfield from downturns in retail sales. These 1.4 million square feet of retail area generate 36% of the sales tax collected. In the 2016 Budget, sales tax is estimated to increase 2.55% as compared to the revised budget projections for 2015. This conservative projection is due to retail competition from surrounding communities. In projecting Sales Tax, the prior year actual revenue trend is

considered, along with average sales tax per square foot for each type of establishment, and projections for new business expected to open during 2016.

Sales Tax Collection				
Fiscal Year	Retail Sq. Ft.	Sales Tax Rate	Revenue	% Change
2012	4,870,765	4.15%	\$ 46,642,968	5.42%
2013	4,874,015	4.15%	\$ 47,218,661	1.23%
2014	4,891,544	4.15%	\$ 49,732,619	5.32%
2015*	4,924,228	4.15%	\$ 50,968,388	2.48%
2016*	5,032,828	4.15%	\$ 52,266,894	2.55%

* Projections

Property Tax

Property Tax is approximately 33% of the total tax revenues expected to be collected in 2016 and is expected to increase 14% from the 2015 revised budget projections. Property Tax revenue is projected based on the estimated property valuation received from the County Assessor at the estimated mill levy; 2015 was a reassessment year for property valuation with property tax change reflected in the 2016 revenue.

Property Tax Mill Levies			
	2015	2016	% Chg
City Mill Levy	11.457	11.457	0.00%
County Mill Levy	15.261	15.261	0.00%
Human Service Mill Levy	2.250	2.250	0.00%
Total	28.968	28.968	0.00%

Other units of government also levy a property tax, including counties, school districts, and special districts. Broomfield's government sets only the City and County mill levy and has no control over mill levies set by other governmental units. The City and County of Broomfield has not increased the mill levy since it was established when the County was formed in 2001. The following charts illustrate the change in property tax revenues.

County Property Tax for 2016 is estimated to be \$21.1 million and City Property Tax is estimated to be \$13.8 million.

County Property Tax Collection			
Fiscal Year	Mill Levy	Revenue	% Change
2012	17.511	\$ 16,848,361	-5.17%
2013	17.511	\$ 17,142,219	1.74%
2014	17.511	\$ 18,666,363	8.89%
2015*	17.511	\$ 18,523,372	-0.77%
2016*	17.511	\$ 21,059,950	13.69%

* Projections

City Property Tax Collection			
Fiscal Year	Mill Levy	Revenue	% Change
2012	11.457	\$ 11,060,332	-4.86%
2013	11.457	\$ 11,250,402	1.72%
2014	11.457	\$ 12,227,732	8.69%
2015*	11.457	\$ 12,116,347	-0.91%
2016*	11.457	\$ 13,828,020	14.13%

* Projections

Use Tax - Building Materials

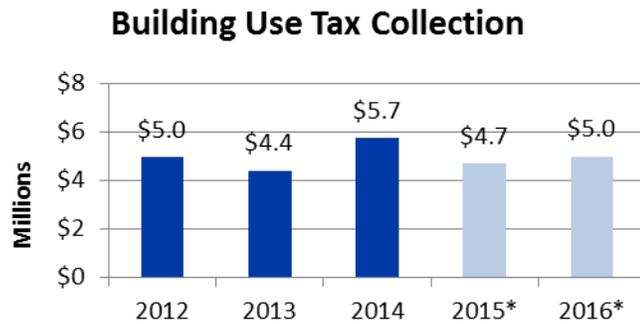
The City Use Tax on building and construction materials is 4.15% and is also distributed among the various budget funds in the same manner as sales tax revenues. The Use Tax on building and construction materials is a one-time tax and applies to building and construction materials that are purchased outside the City of Broomfield but are used and stored in the City. For example, approximately 50% of the cost of a new home is

attributed to building and construction materials, and the use tax applies to that 50%. If building and construction materials total \$50,000, the use tax would be \$2,075.

No increases in the tax rate are proposed for 2016. This revenue source can vary significantly from year to year depending upon the amount of new construction that occurs in the City in any given year. Revenue is based on the projected total of new commercial square feet and residential units (obtained from the Community Development Department) and includes commercial, office, industrial, and retail activity for each year. The charts below provide additional detail regarding historical and projected building use tax collection.

Building Use Tax Collection		
Fiscal Year	Revenue	% Change
2012	\$ 4,971,115	86%
2013	\$ 4,400,559	-11%
2014	\$ 5,725,245	30%
2015*	\$ 4,677,211	6%
2016*	\$ 4,985,062	-13%

* Projections



Charges for Services

Charges for services is one of the largest sources of revenue, representing 25% of the total revenues expected in 2016. In 2016, total revenue in this category is estimated to be \$63 million.

Water & Sewer Charges			
	2015	2016	% Chg
Water Rates Per 1,000 Gallons	\$ 3.00	\$ 3.05	1.67%
Sewer Rates - Monthly Avg Water Consumption	\$ 3.12	\$ 3.17	1.60%
Sewer Rates - Unfunded Mandate Fee Per 1,000 Gallons	\$ 0.52	\$ 0.52	0.00%
Environmental Compliance Fee	\$ 2.00	\$ 2.00	0.00%
Water System Connection Fees (3/4" Tap)	\$ 22,454	\$ 22,454	0.00%
Sewer System Connection Fees (4" Tap)	\$ 12,559	\$ 12,559	0.00%

Charges for services consist mainly of charges for water and sewer services, as well as new service connection fees within Broomfield. Water and sewer service fees will have a slight increase in 2016, with no increase to license fees.

Charges for recreation services are also included in this category and are designed to recover approximately 81% of the costs to provide those services, including center operations, programs, administration, and utility costs. An increase in base use fees was implemented in late 2014.

Intergovernmental Revenues

The largest components of this category are State and Federal revenues for Human Services programs and benefits, such as Child Welfare, Temporary Assistance to Needy Families (TANF), Colorado Works, Child Care, and Food Assistance. Allocations vary from year to year, but the state reimburses Broomfield for approximately 80% of benefits paid to county residents. The County supports approximately 20% of the cost of operations through a dedicated property tax mill levy and transfers from the County General Fund when necessary.

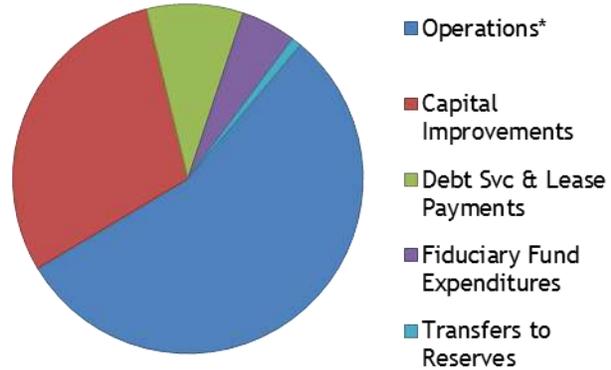
MAJOR EXPENDITURES

The City and County’s major expenditures are categorized as operations, capital improvements, debt service and lease payments, and fiduciary fund expenditures related to health insurance and retirements. Operations and debt service tend to be consistent from year to year, while capital improvements and fiduciary fund expenditures will vary depending upon projects being constructed and the number of staff retirements from year to year. Estimates for 2016 expenditures are summarized below.

2016 Expenditures by Type

2016 Expenditures by Type		
Operations*	\$ 152,369,770	55%
Capital Improvements	81,920,055	30%
Debt Svc & Lease	24,650,327	9%
Fiduciary Fund	13,892,768	5%
Transfers to Reserves	2,592,373	1%
Total	\$ 275,425,293	100%

* Includes Interfund Activities

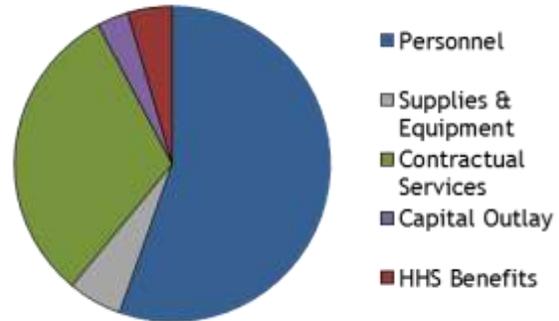


Operating Expenditures

Operations represents the largest part of the total budget in 2016, as shown in the chart above, and consist of personnel, supplies, services, equipment, and Health and Human Services (HHS) benefits. The chart below shows operating expenses, without interfund activities, by expense category.

2016 Total Expenditures by Category

2016 Expenditures by Category		
Personnel	\$ 66,757,334	55%
Supplies & Equipment	6,672,069	6%
Contractual Services	37,621,991	27%
Capital Outlay	3,904,274	3%
HHS Benefits	5,476,608	5%
Total	\$ 120,432,276	100%



Personnel

The City and County of Broomfield is a service organization, and as a result, personnel costs have the most significant impact on the operations budget. The total personnel costs in 2016 are about \$67 million or approximately 55% of the operations budget.

Zero-based budgeting practice requires Broomfield to reevaluate each vacancy on an on-going basis during the year. During budget preparation operating departments were directed by the City and County Manager’s Office to be conservative and evaluate FTEs in areas where workload has changed. There was also emphasis to increase training, upgrade software and replace obsolete equipment to encourage employee productivity. The net effect of these efforts has resulted in proposed staffing changes in Human Resources, Finance, Information Technology, Community Development, Police, Community Resources, Public Works, and Health and Human Services.

The chart below shows the summary change in FTEs. Full details, listed by each Department and Division, are located in the Table Section, Tables 5A and 5B; and a list of positions is located in the Department Details Section and Appendix K. The Budget Message also includes information about each FTE change.

Total City and County FTE (Including Limited Appointments)				
Department	2014 Actual	2015 Budget	2016 Budget	Chg 2015 to 2016
General Government	62.32	63.32	64.02	0.70
Finance	32.20	33.20	33.10	(0.10)
Information Technology	18.50	19.50	24.50	5.00
Community Development	44.70	44.95	46.13	1.18
Public Safety - Police	200.35	201.35	213.35	12.00
Community Resources	110.71	110.91	111.71	0.80
Public Works	153.65	156.45	161.15	4.70
Health and Human Services	92.53	94.03	99.28	5.25
Total - City and County	714.96	723.71	753.24	29.53

In General Government, the City Manager's Office reduced hours for a part time position and Human Resources added a part time HR Clerk position. Finance reduced part time hours as a result of a staffing analysis that was performed. Information Technology increased its FTE count by five full-time positions for Customer Service (Help Desk), Project Manager, and GIS. In the Community Development Department, one additional FTE was added and one position's part-time hours were increased to help with the growth in workload. Community Resources added a part-time Fitness Specialist position in Recreation. Police added 11 FTEs to assist due to the opening of the Women's pod and Alternative Sentencing Unit at the Detention Center. A full time Crime Analyst position was also added. Public Works added three full-time positions in Streets and changed two part time positions to full time positions in Facilities. In HHS, two part-time limited appointment positions were added through grants aimed at promoting healthy lifestyles. Another four full-time positions were added to assist with an increasing workload attributable to factors such as Health Care Reform, a new Child Abuse Hotline, and mandatory reporting of Elder Abuse cases.

Limited-appointment positions are those tied to a specific outside funding source, such as a program grant, or a temporary increase in workload, such as inspections related to the north area development. The limited appointment position is eliminated when the funding source or workload in complete.

Merit Costs

The 2016 Budget includes a 3.0% merit pool for General Employees; the merit would be based on performance and be effective July 1. The budget also includes a market increase to bring employees below the minimum salary range up to the minimum; market adjustments for long-term employees below the mid-point of the salary range; and 0.5% to reward top performing employees. The 2016 Budget also includes funds to maintain the Police Step and Market Program.

Benefit Costs

In 2015, the City and County moved to a three-tier rate structure for health and dental insurance. For 2016, Health insurance costs for the self-funded plan are expected to increase by \$25 per month due to annual negotiations with providers. This rate increase will be taken on by Broomfield with no increase to the employee contribution. The costs for the Kaiser plan are expected to increase by \$41 with the rate increase being shared by Broomfield and the employees. Dental insurance will remain the same for both family and single coverage. On average, the City and County pays 78% of the health care premium cost for the self-funded plan and employees pay 22%, which is comparable to other local municipalities and counties.

Supplies and Services

The supply and services budgets have shown slight increases as compared to the prior budgets. Zero-base budgeting methods require each line to be reviewed annually, based on the those results the 2016 Budget for supplies and services has increased 5.7% from the 2015 Revised Budget.

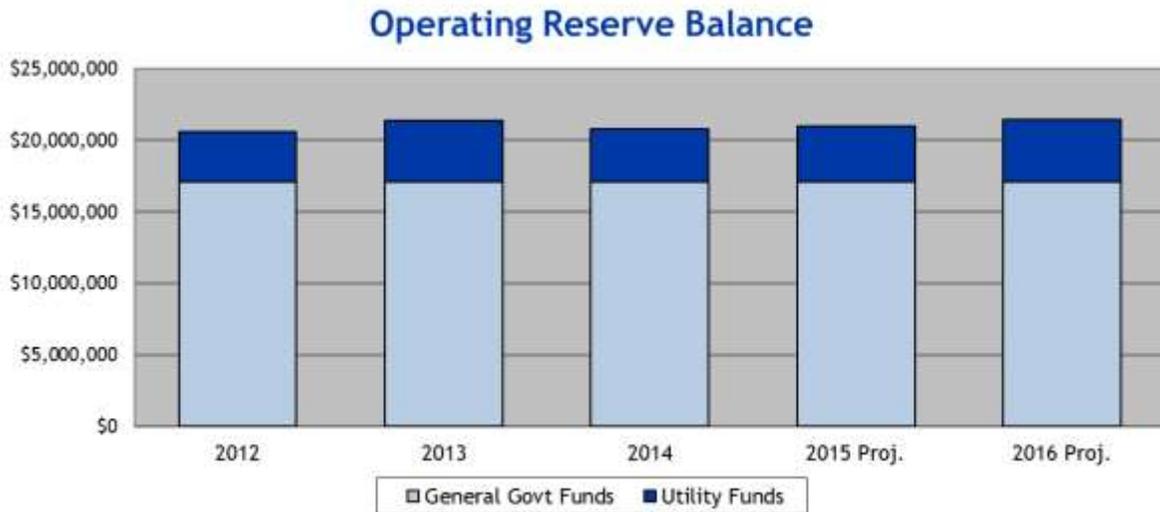
Capital Outlay - Equipment

Most of the Capital Equipment outlays to replace existing items are funded in the Asset Replacement Fund, with the exception of Enterprise Funds (the water, sewer, and water reclamation utilities) purchases, which are budgeted within those specific funds. New equipment is funded within each department’s operating budget. A complete list of equipment purchases, both replacement and new, can be seen in Appendix B.

OPERATING AND DEBT SERVICE RESERVES

The City and County of Broomfield maintains an operations reserve in both General Funds. The goal is to maintain 16.67% of operations and debt service expenditures in reserves for emergencies and unforeseen circumstances. Reserves are split between the City and County General Funds and cover all general government funds. In the 2016 budget, the 16.67% goal has been met.

In the Enterprise Funds, the goal is to maintain two separate reserves for each fund. As with the General Funds, the goal is to maintain 16.67% of operations expenditures in reserves. However, the goal for debt service expenditures is to maintain three years worth of debt service payments in reserves. These goals have been met or exceeded for two of the three Enterprise Funds in 2016. City Council’s approval is required to spend from any of the reserves.





This section provides an overview of the budgetary fund structure. The budget document includes all funds that are appropriated. These are the same funds that are included in Broomfield's audited financial statements. The Comprehensive Annual Financial Report (CAFR) identifies the following funds as Non-major Governmental Funds: Library, Streets, Conservation Trust, Cemetery, Lodging Tax, Debt Service, Open Space and Parks, and Service Expansion Fee.

BUDGET FUND SUMMARIES

Funding for operations for the City and County is spread among "funds" designed to separate dedicated revenue streams, provide cost recovery information, and meet legal requirements. This means that some functions, such as public works and police, may be funded by two different funds. The breakdown of operating costs by function, and fund, is illustrated in the chart below:

Accounting Fund Structure Operations Accounting Funds												
Department/Division	General City	General County	Human Services	Recreation Fund	Streets Fund	Library Fund	Cemetery Fund	Facility Fund	Water Fund	Sewer Fund	Re-Use Water	Total
Legislative	\$ 301,294											\$ 301,294
City/ County Manager	1,426,664											1,426,664
Economic Development	307,950											307,950
Internal Audit	162,207											162,207
Broomfield Improvement	7,755											7,755
Clerk and Recorder	389,918	1,575,013										1,964,931
City/ County Attorney	555,663	89,130										644,793
Communications	714,625											714,625
Human Resources	1,055,036											1,055,036
Combined Courts	449,092	1,806,575										2,255,667
Assessor		781,505										781,505
Finance	1,889,980	666,614							616,952	321,387		3,494,933
Information Technology	4,311,869											4,311,869
Community Development	4,532,813	160,209										4,693,022
Police	15,224,319	9,326,716										24,551,035
Public Works	9,678,191				4,751,372		176,576	4,360,019	16,100,571	8,326,860	932,112	44,325,701
Community Resources	784,548			5,343,354		2,472,543	4,000					8,604,445
Health and Human Services		2,141,338	13,629,469									15,770,807
Total	\$ 41,791,924	\$ 16,547,100	\$ 13,629,469	\$ 5,343,354	\$ 4,751,372	\$ 2,472,543	\$ 180,576	\$ 4,360,019	\$ 16,717,523	\$ 8,648,247	\$ 932,112	\$ 115,374,239

Includes Interfund Transfers

City General Fund (Governmental Fund)

Broomfield became a combined City and County form of government on November 15, 2001. General Fund costs to provide county services are presented separately from those which provide City General Fund operations. Both are called General Funds (see County General Fund summary later in this section). The purpose of two separate General Funds is to illustrate that County services are delivered within the standard county revenue structure. Since the formation of the combined City and County form of government, the standard county revenue structure has been based on a mill levy that is less than the original estimate and less than that of the legacy counties which originally provided these services to the residents of Broomfield.

The City portion of the General Fund supports a significant share of Broomfield operations and services including: City Council, City Manager, Attorney, Clerk, Courts, Finance, Information Technology, Human Resources, Cultural Affairs, Open Space & Trails, Planning, Engineering, and Building Inspection functions. The General Fund also provides funding for Public Safety operations and maintenance functions for Parks and Fleet. Transfers to other funds to support operations in recreation and facilities are also included as part of the total City General Fund expenditures.

There are a couple cornerstones for managing City and County of Broomfield resources as the future economy is always changing. These cornerstones are building reserves and managing resources carefully, using a multiple-year approach. The 2016 Budget was built to ensure that operating reserve goals are met, Council priorities are advanced, service needs are fulfilled, and all required debt service is met. It is a City and County priority to run a very lean government from a business perspective. Zero-based budgeting is used to keep growth in expenditures to a minimum, while maintaining service levels.

City General Fund Budget Summary						
Sources and Uses of Funds						
City Operations						
	Actual 2014	Original Budget 2015	Revised Estimate 2015	Budget 2016	% Change 15 Original 2016	% Change 15 Revised 2016
Beginning Balance	\$ 6,306,232	\$ 876,982	\$ 3,051,684	\$ 834,388	-4.86%	-72.66%
Revenues	42,068,605	43,671,979	44,206,212	46,622,680	6.76%	5.47%
Interfund Activity	5,256,059	5,335,712	5,385,712	6,021,836	12.86%	11.81%
Total Sources of Funds	\$ 53,630,896	\$ 49,884,673	\$ 52,643,608	\$ 53,478,904	7.21%	1.59%
Expenditures	\$ 40,050,227	\$ 42,129,127	\$ 42,703,024	\$ 46,470,010	10.30%	8.82%
Interfund Activity	\$10,528,985	\$7,459,019	\$9,106,196	\$6,380,128	-14.46%	-29.94%
Total Uses of Funds	\$ 50,579,212	\$ 49,588,146	\$ 51,809,220	\$ 52,850,138	6.58%	2.01%
Ending Balance	\$ 3,051,684	\$ 296,527	\$ 834,388	\$ 628,766	112.04%	-24.64%

City General Fund Reserve						
	Actual 2014	Original Budget 2015	Revised Estimate 2015	Budget 2016	% Change 15 Original 2016	% Change 15 Revised 2016
Beginning Balance	\$ 11,195,522	\$ 11,195,522	\$ 11,195,522	\$ 11,195,522	NA	NA
Additions	-	-	-	-	NA	NA
Uses	-	-	-	-	NA	NA
Ending Balance	\$ 11,195,522	\$ 11,195,522	\$ 11,195,522	\$ 11,195,522	NA	NA

In all three years shown, operating funds are being transferred to the Capital Fund for the Facilities Reserve. City Council's direction is to cash fund capital projects and reduce debt. Two major building projects are planned for the future - a new Health and Human Services building with construction to be completed in 2016 for a total cost of \$16 million. In 2017, design is planned for a new Public Works Service Center. The total cost for the building is estimated at \$30 million. The funding for the Service Center will be paid 60% from General Funds and 40% from the Water and Sewer Funds. Both projects will be completed without incurring additional debt.

Recreation Fund (Governmental Fund)

A separate Recreation Service Fund was established in 1995 to more clearly present all operating revenues and costs for Broomfield's Recreation programs.

The Recreation Fund's sources of revenues are generated by user fees for the recreation centers, outdoor aquatics center, recreation programs, and a transfer from the General Fund. For the 2016 Budget, the General Fund transfer is \$1,198,145 which means program and center revenues are projected to cover 81% of the Recreation Fund's expenditures. Recreation Fund expenditures for 2016 are estimated at \$6,415,674, which is an increase of 7.82% from the 2015 Budget. The increase is mainly attributed to an increase in personnel services for salary adjustments, position reclassifications and the correction of Social Security and Medicare benefits.

Recreation Fund Budget Summary						
Sources and Uses of Funds						
	Actual 2014	Original Budget 2015	Revised Estimate 2015	Budget 2016	% Change 15 Original 2016	% Change 15 Revised 2016
Beginning Balance	\$ -	\$ -	\$ -	\$ -	NA	NA
Revenues (less innerfund)	5,101,167	5,059,112	5,179,595	5,217,529	3.13%	0.73%
Interfund Activity	635,831	891,168	900,902	1,198,145	34.45%	32.99%
Total Sources of Funds	\$ 5,736,998	\$ 5,950,280	\$ 6,080,497	\$ 6,415,674	7.82%	5.51%
Expenditures (less innerfund)	\$ 4,782,577	\$ 4,928,460	\$ 5,060,807	\$ 5,343,354	8.42%	5.58%
Interfund Activity	954,421	1,021,820	1,019,690	1,072,320	4.94%	5.16%
Total Uses of Funds	\$ 5,736,998	\$ 5,950,280	\$ 6,080,497	\$ 6,415,674	7.82%	5.51%
Ending Balance	\$ -	\$ -	\$ -	\$ -	NA	NA

As in previous years, a thorough evaluation was conducted of all recreation program revenues and costs. City Council will be reviewing and updating the current cost recovery policy and will establish revised guidelines if necessary.

Street Maintenance Fund (Special Revenue Fund)

The Street Maintenance Fund was established to clearly present how state-shared street maintenance revenues are being used by Broomfield. The largest state-shared revenue source is the Highway Users' Tax Fund, which is composed of gasoline taxes. Distributions are made to cities based on the number of registered vehicles and the number of miles of maintained streets. Broomfield's share of the State's Highway Users' Tax Fund is estimated at \$1,860,000 for 2016, or 39% of total fund revenues. Other state-shared revenues collected in this Fund are the annual vehicle registration fees.

Legislation enacted in 1989 required cities to establish a minimum annual contribution for street maintenance to remain eligible for revenues from the Highway Users' Tax Fund. The 2016 Budget includes an amount which exceeds the minimum requirement. The City mill levy distribution records property tax revenues directly in the Street Fund. The property tax allocation for 2016 is \$835,820 or 0.695 mills of the total City mill levy (11.457 mills). This represents 18% of the total revenues in this Fund.

Revenues generated for county road and bridge funds are based on specific property tax mill levies set by county governments. Pursuant to Colorado law, county governments must share 50% of their county road and bridge fund revenues with municipalities. Since Broomfield is a combined City and County, the County General Fund will contribute \$1,840,552 to the Street Fund from County revenues for the purpose of road and bridge maintenance in 2016. This represents 39% of the total fund revenues.

Services funded by the Street Fund include: Maintenance of Condition, Snow and Ice Control, Traffic Control, Street Cleaning, Street Lighting, and Stormwater Management. It should be noted that these are operating functions, not capital improvements. Street construction, reconstruction projects, and the annual asphalt overlay program are defined as capital improvements and are budgeted in the Capital Improvements Fund.

Street Maintenance Fund Budget Summary						
Sources and Uses of Funds						
	Actual 2014	Original Budget 2015	Revised Estimate 2015	Budget 2016	% Change 15 Original 2016	% Change 15 Revised 2016
Beginning Balance	\$ -	\$ -	\$ -	\$ -	NA	NA
Revenues	2,810,369	2,741,442	2,738,262	2,910,820	6.18%	6.30%
Interfund Activity	1,087,422	1,553,016	1,599,490	1,840,552	18.51%	15.07%
Total Sources of Funds	\$ 3,897,791	\$ 4,294,458	\$ 4,337,752	\$ 4,751,372	10.64%	9.54%
Expenditures	\$ 3,897,791	\$ 4,294,458	\$ 4,337,752	\$ 4,751,372	10.64%	9.54%
Interfund Activity	-	-	-	-	NA	NA
Total Uses of Funds	\$ 3,897,791	\$ 4,294,458	\$ 4,337,752	\$ 4,751,372	10.64%	9.54%
Ending Balance	\$ -	\$ -	\$ -	\$ -	NA	NA

Street Fund expenditures for 2016 are estimated at \$4,751,372, which is an increase of 10.64% over 2015. This is primarily due to the addition of 3 FTE and 3 seasonal employees in Maintenance of Condition, Stormwater, Traffic Control and Street Cleaning.

Library Fund (Special Revenue Fund)

The Library Fund budget covers the operating costs for Broomfield's public library, the Mamie Doud Eisenhower Public Library. The current building was opened in 2001, when the city became a county.

In 2015, the usage of the facility remained high and is expected to continue to remain high in 2016. The library estimates an average of 28,000 visits each month for 2016, and circulation is expected to increase 1% over 2015. The Library is continuing to build its eBooks collection which is expected to increase 11% as more titles are added to the collections. The Library Fund's major source of revenue is property tax. This is estimated at \$2,383,155 or 1.941 mills in 2016. In 2016, the General Fund is projected to transfer \$29,993 to help fund Library operations. This represents 1.2% of the total fund revenues.

Library Fund Budget Summary						
Sources and Uses of Funds						
	Actual 2014	Original Budget 2015	Revised Estimate 2015	Budget 2016	% Change 15 Original 2016	% Change 15 Revised 2016
Beginning Balance	\$ 387	\$ -	\$ -	\$ -	NA	NA
Revenues	2,172,044	2,170,117	2,161,142	2,442,550	12.55%	13.02%
Interfund Activity	143,693	156,243	162,050	29,993	-80.80%	-81.49%
Total Sources of Funds	\$ 2,316,124	\$ 2,326,360	\$ 2,323,192	\$ 2,472,543	6.28%	6.43%
Expenditures	\$ 2,316,124	\$ 2,326,360	\$ 2,323,192	\$ 2,472,543	6.28%	6.43%
Interfund Activity	-	-	-	-	NA	NA
Total Uses of Funds	\$ 2,316,124	\$ 2,326,360	\$ 2,323,192	\$ 2,472,543	6.28%	6.43%
Ending Balance	\$ -	\$ -	\$ -	\$ -	NA	NA

The circulation budget (books and periodicals) is designed to add to and replace circulation items. The total value of the library inventory is approximately \$6.5 million. In 2016, the budget for books and periodicals is \$249,500, a slight increase over the 2015 Budget. In 2016, additional funds were added to increase the e-books collection.

Facility Maintenance Fund (Governmental Fund)

Facility maintenance costs are shown in a separate fund and charged to "user" funds. Salaries and benefits of staff are allocated on a square footage basis; whereas supplies and services (fire extinguisher inspection contract, elevator inspection contract, etc.) are budgeted by facility. In 2016, the increase is primarily due to the change of two part

time positions to full time positions and the increase in supplies and contractual services related to the new Health and Human Services building.

Facility Maintenance Fund Budget Summary Sources and Uses of Funds						
	Actual 2014	Original Budget 2015	Revised Estimate 2015	Budget 2016	% Change 15 Original 2016	% Change 15 Revised 2016
Beginning Balance	\$ -	\$ -	\$ -	\$ -	NA	NA
Revenues	-	-	-	-	NA	NA
Interfund Activity	3,856,248	4,080,876	4,079,564	4,360,019	6.84%	6.87%
Total Sources of Funds	\$ 3,856,248	\$ 4,080,876	\$ 4,079,564	\$ 4,360,019	6.84%	6.87%
Expenditures	\$ 3,856,248	\$ 4,080,876	\$ 4,079,564	\$ 4,360,019	6.84%	6.87%
Interfund Activity	-	-	-	-	NA	NA
Total Uses of Funds	\$ 3,856,248	\$ 4,080,876	\$ 4,079,564	\$ 4,360,019	6.84%	6.87%
Ending Balance	\$ -	\$ -	\$ -	\$ -	NA	NA

Cemetery Fund (Special Revenue Fund)

The Cemetery Fund provides for the Lakeview Cemetery and the Broomfield County Commons Cemetery. The Lakeview Cemetery dates back to the late 1800s and had been maintained as a historical site until a few years ago when Broomfield's Citizens' Cemetery Committee recommended it be re-opened. Focus has shifted to development of the Broomfield County Commons Cemetery, which has capacity for 633 full burial plots and 794 cremations. A total of 9.9 acres will be developed, with development occurring in phases. The first phase provided for the development of 3.27 acres, which was completed in 2003. Phase two design for an additional 2.5 acres began in 2015; design will continue into 2016 with construction planned for 2017.

Cemetery Fund Budget Summary Sources and Uses of Funds						
	Actual 2014	Original Budget 2015	Revised Estimate 2015	Budget 2016	% Change 15 Original 2016	% Change 15 Revised 2016
Beginning Balance	\$ -	\$ -	\$ -	\$ -	NA	NA
Revenues (less innerfund)	165,072	87,950	119,050	104,900	19.27%	-11.89%
Interfund Activity	\$ -	74,412	58,152	75,676	1.70%	30.13%
Total Sources of Funds	\$ 165,072	\$ 162,362	\$ 177,202	\$ 180,576	11.22%	1.90%
Expenditures (less innerfund)	\$ 165,072	\$ 162,362	\$ 177,202	\$ 180,576	11.22%	1.90%
Total Uses of Funds	\$ 165,072	\$ 162,362	\$ 177,202	\$ 180,576	11.22%	1.90%
Ending Balance	\$ -	\$ -	\$ -	\$ -	NA	NA

The Broomfield County Commons Cemetery is a full service cemetery. In 2016, 22 burials and 11 cremations are expected to be sold on a "pre-need" basis. A perpetual care reserve, with an estimated balance of \$256,073, will assist with future maintenance of plots.

Lodging Tax Fund (Special Revenue Fund)

The Lodging Tax Fund was established in 1997. The purpose of this Fund is to provide funds for the maintenance and improvement of the City's gateways and major roadway landscaping. The lodging tax is a 1.60% tax on the price paid for the leasing or rental of any lodging located in the City and County of Broomfield. These funds are transferred to the City General Fund, where Parks Maintenance expenditures are recorded. The estimated Lodging Tax revenue for 2016 is \$550,000, which is an increase of 10% over the 2015 Budget.

County General Fund (Governmental Fund)

County General Fund budgets are subject to the same cost management initiatives as in other funds, such as zero-based budgeting.

County General Fund Budget Summary						
Sources and Uses of Funds						
	Actual 2014	Original Budget 2015	Revised Estimate 2015	Budget 2016	% Change 15 Original 2016	% Change 15 Revised 2016
Beginning Balance	\$1,878,746	\$1,037,789	\$2,062,912	\$852,938	-17.81%	-58.65%
Revenues	26,069,100	25,798,858	26,057,989	28,910,266	12.06%	10.95%
Interfund Activity	-	-	144,648	237,255	100.00%	64.02%
Total Sources of Funds	\$ 27,947,846	\$ 26,836,647	\$ 28,265,549	\$ 30,000,459	11.79%	6.14%
Expenditures	\$18,011,825	\$18,817,653	\$19,255,979	\$20,784,874	10.45%	7.94%
Interfund Activity	7,873,109	7,925,244	8,156,632	9,137,322	15.29%	12.02%
Total Uses of Funds	\$ 25,884,934	\$ 26,742,897	\$ 27,412,611	\$ 29,922,196	11.89%	9.15%
Ending Balance	\$ 2,062,912	\$ 93,750	\$ 852,938	\$ 78,263	-16.52%	-90.82%

County General Fund Reserve						
	Actual 2014	Original Budget 2015	Revised Estimate 2015	Budget 2016	% Change 15 Original 2016	% Change 15 Revised 2016
Beginning Balance	\$ 5,925,449	\$ 5,925,449	\$ 5,925,449	\$ 5,925,449	NA	NA
Additions	-	-	-	-	NA	NA
Uses	-	-	-	-	NA	NA
Ending Balance	\$ 5,925,449	\$ 5,925,449	\$ 5,925,449	\$ 5,925,449	NA	NA

The County General Fund includes funding for typical county functions such as property assessment, motor vehicle, district attorney, the detention center, and public health. The County General Fund Total Uses of Funds are projected to be \$30,000,459 an increase of 11.79% from 2015. As discussed in the City General Fund, funds are transferred each year to the Capital Fund for the Facilities Reserve; Public Health will be located in the new Health and Human Services building to be completed in 2016. The County Fund also transfers funds to the City General fund to pay for services such as accounting, human resources, and information technology. These shared services are one of the ways the City and County of Broomfield has reduced the cost of government to its citizens over the traditional separate City/County governments. Since 2001, when the County was formed, the citizens of Broomfield have saved over \$115 million in property tax that would have been paid to the former Counties.

The operating reserves for the County General Fund equal 17.8% of operating and debt service expenditures, exceeding the reserve policy targets.

Human Services Fund (Special Revenue Fund)

The Human Services Fund includes all revenues and expenditures related to County human services programs. Services can be broken into three areas: Human Services, Workforce Center, and Senior Programs. A large portion of funding for these areas is received from state and federal sources. The state determines both the eligibility criteria and client assistance levels for traditional human service programs and reimburses counties for the approximate 80% state portion of benefits paid to County residents.

Human Services Fund Budget Summary						
Sources and Uses of Funds						
	Actual 2014	Original Budget 2015	Revised Estimate 2015	Budget 2016	% Change 15 Original 2016	% Change 15 Revised 2016
Beginning Balance	\$ 2,546,003	\$ 1,577,235	\$ 2,106,752	\$ 1,498,085	-5.02%	-28.89%
Revenues	11,355,187	12,410,384	12,652,095	12,810,328	3.22%	1.25%
Interfund Activity	849,144	986,576	571,958	911,366	-7.62%	59.34%
Total Sources of Funds	\$ 14,750,334	\$ 14,974,195	\$ 15,330,805	\$ 15,219,779	1.64%	-0.72%
Expenditures	\$ 11,438,209	\$ 13,066,138	\$ 13,018,980	\$ 13,559,277	3.77%	4.15%
Interfund Activity	1,205,373	1,017,940	813,740	837,160	-17.76%	2.88%
Total Uses of Funds	\$ 12,643,582	\$ 14,084,078	\$ 13,832,720	\$ 14,396,437	2.22%	4.08%
Ending Balance	\$ 2,106,752	\$ 890,117	\$ 1,498,085	\$ 823,342	-7.50%	-45.04%

Allocations of State and Federal funding have generally continued to grow, in spite of the current economic conditions; however, the estimated 2016 allocation slightly decreased from the 2015 Budget. The allocations will be closely monitored during the year if State and Federal budgets are reduced.

In the Workforce Center, expenditures in 2016 are increasing 5.41% over 2015 Budget. The Workforce Center receives the majority of its funding from State and Federal sources, but a County General Fund transfer of funds is necessary to maintain existing service levels. The projected County General Fund transfer in 2016 is \$413,756, which represents 38% of total Workforce Center revenues.

The Senior Center also continues to see an increase in workload; and total expenditures in 2016 increased 4.08%. Costs for providing Senior Programs, including Easy Ride Transportation, Respite Care, and Meals on Wheels are partially covered by grants and outside sources of revenue. The remaining cost is funded by a transfer from the County General Fund. County support for senior programs is \$497,610 in 2016, which are approximately 49% of operating costs.

Water Fund (Enterprise Fund)

The Water Enterprise Fund includes all revenues and expenditures for Broomfield's Water Utility. The major sources of revenues are monthly water service charges and connection fees for new taps to the water system. No tax dollars support this Fund. Water service fees will increase an average of 1.5% in 2016, with no increase to license fees.

Connection fees increased in 2014 with the growth in single-family housing starts. In 2014, single-family housing starts grew 50% from 292 in 2013 to 438 in 2014; with 424 and 475 estimated for 2015 and 2016, respectively. In 2016, connection fees are expected to increase 19% from revised 2015 budget projections.

Water Enterprise Fund Budget Summary						
Sources and Uses of Funds						
	Actual 2014	Original Budget 2015	Revised Estimate 2015	Budget 2016	% Change 15 Original 2016	% Change 15 Revised 2016
Beginning Balance	\$ 55,920,197	\$ 50,436,207	\$ 65,132,738	\$ 31,029,687	-38.48%	-52.36%
Revenues	31,892,769	33,194,938	28,250,549	33,045,812	-0.45%	16.97%
Total Sources of Funds	\$ 87,812,966	\$ 83,631,145	\$ 93,383,287	\$ 64,075,499	-23.38%	-31.38%
Expenditures	\$ 21,069,399	\$ 46,041,634	\$ 60,625,340	\$ 32,928,450	-28.48%	-45.69%
Interfund Activity	1,610,829	1,728,300	1,728,260	1,891,120	9.42%	9.42%
Total Uses of Funds	\$ 22,680,228	\$ 47,769,934	\$ 62,353,600	\$ 34,819,570	-27.11%	-44.16%
Ending Balance	\$ 65,132,738	\$ 35,861,211	\$ 31,029,687	\$ 29,255,929	-18.42%	-5.72%

Operations reserves are segregated from the working capital balance (governmental fund balance equivalent in an enterprise fund). A transfer of \$202,391 is needed in 2016 to maintain a balance of 16.67% of operating expenditures, according to reserve policy and goals. In addition, three years of debt service, or \$19.8 million, is being set aside in a separate debt service reserve.

Water Enterprise Fund Operations Reserve						
	Actual 2014	Original Budget 2015	Revised Estimate 2015	Budget 2016	% Change 15 Original 2016	% Change 15 Revised 2016
Beginning Balance	\$ 2,442,091	\$ 2,442,091	\$ 2,442,091	\$ 2,572,444	5.34%	5.34%
Additions	-	130,353	130,353	202,391	55.26%	55.26%
Uses	-	-	-	-	NA	NA
Ending Balance	\$ 2,442,091	\$ 2,572,444	\$ 2,572,444	\$ 2,774,835	7.87%	7.87%

Sewer Fund (Enterprise Fund)

The Sewer Enterprise Fund includes all revenues and expenditures for Broomfield's Sewer Utility. The Fund is supported entirely by usage fees and connection fees. No tax dollars support this Fund. Sewer service fees will increase an average of 1.5% in 2016, with no increase to license fees.

In 2015 and 2016, revenues for license fees are projected to decrease from the 2014 amounts due to the decrease in multi-family residential housing starts. Capital expenses increased in 2015 due to the projected construction of a lift station and sewer lines in North Broomfield. These projects will take several years to complete and will continue into 2016. In the five-year forecast, substantial capital costs are expected to comply with new regulations and standards. In 2013, City Council added an additional flat fee of \$2 to customer's monthly bill to help fund these new unfunded mandates.

Sewer Enterprise Fund Budget Summary Sources and Uses of Funds						
	Actual 2014	Original Budget 2015	Revised Estimate 2015	Budget 2016	% Change 15 Original 2016	% Change 15 Revised 2016
Beginning Balance	\$ 30,837,360	\$ 23,634,910	\$ 37,043,610	\$ 23,641,795	0.03%	-36.18%
Revenues	17,776,194	25,005,351	19,811,936	23,139,212	-7.46%	16.79%
Interfund Activity	1,407,080	1,401,317	1,401,317	1,404,134	0.20%	0.20%
Total Sources of Funds	\$ 50,020,634	\$ 50,041,578	\$ 58,256,863	\$ 48,185,141	-3.71%	-17.29%
Expenditures	\$ 11,848,272	\$ 15,573,182	\$ 33,404,988	\$ 39,658,805	154.66%	18.72%
Interfund Activity	1,128,752	1,210,100	1,210,080	1,325,170	9.51%	9.51%
Total Uses of Funds	\$ 12,977,024	\$ 16,783,282	\$ 34,615,068	\$ 40,983,975	144.20%	18.40%
Ending Balance	\$ 37,043,610	\$ 33,258,296	\$ 23,641,795	\$ 7,201,166	-78.35%	-69.54%

Operations reserves are segregated from the working capital balance. An additional transfer of \$263,972 is needed in 2016 to maintain a balance of 16.67% of operating expenditures, according to reserve policy and goals. In addition, three years of debt service, or \$7.0 million, is being set aside in a separate debt service reserve.

Sewer Enterprise Fund Operations Reserve						
	Actual 2014	Original Budget 2015	Revised Estimate 2015	Budget 2016	% Change 15 Original 2016	% Change 15 Revised 2016
Beginning Balance	\$ 1,070,138	\$ 1,070,138	\$ 1,070,138	\$ 1,102,388	3.01%	3.01%
Additions	-	32,250	32,250	263,972	718.52%	718.52%
Uses	-	-	-	-	NA	NA
Ending Balance	\$ 1,070,138	\$ 1,102,388	\$ 1,102,388	\$ 1,366,360	23.95%	23.95%

Water Reclamation Fund (Enterprise Fund)

The Water Reclamation Fund was established in 1995 to begin implementation of the water re-use project. With this project, water from Broomfield's sewer treatment plant is treated and re-used to irrigate parks, golf courses, and landscaped areas. The project also utilizes the Great Western Reservoir. The major sources of revenues are monthly water service charges and connection fees for new taps to the system. No tax dollars support this fund. The current rate for both service charges and tap fees is set at 50% of the potable water rate.

Water Reclamation Fund expenditures for 2016 are estimated at \$2,358,215, which is a 19% decrease from 2015 primarily due to infrastructure capital improvements and increase transfer to debt reserves budgeted in 2015.

Water Reclamation Fund Budget Summary						
Sources and Uses of Funds						
	Actual 2014	Original Budget 2015	Revised Estimate 2015	Budget 2016	% Change 15 Original 2016	% Change 15 Revised 2016
Beginning Balance	\$ 4,358,565	\$ 3,694,790	\$ 5,576,764	\$ 5,748,437	55.58%	3.08%
Revenues	3,302,483	3,339,830	5,605,311	1,586,165	-52.51%	-71.70%
Total Sources of Funds	\$ 7,661,048	\$ 7,034,620	\$ 11,182,075	\$ 7,334,602	4.26%	-34.41%
Expenditures	\$ 584,374	\$ 2,909,395	\$ 3,932,641	\$ 2,358,215	-18.94%	-40.03%
Interfund Activity	1,499,910	1,500,997	1,500,997	1,513,554	0.84%	0.84%
Total Uses of Funds	\$ 2,084,284	\$ 4,410,392	\$ 5,433,638	\$ 3,871,769	-12.21%	-28.74%
Ending Balance	\$ 5,576,764	\$ 2,624,228	\$ 5,748,437	\$ 3,462,833	31.96%	-39.76%

Operation reserves have been established in this fund and are segregated from the working capital balance. No additional transfers have been to maintain a balance of 16.67% of operating expenditures, according to reserve policy and goals. In addition, the goal of three years of debt service is being accumulated. Currently \$4.2 million is being set aside in a separate debt service reserve.

Water Reclamation Fund Operations Reserve						
	Actual 2014	Original Budget 2015	Revised Estimate 2015	Budget 2016	% Change 15 Original 2016	% Change 15 Revised 2016
Beginning Balance	\$ 188,445	\$ 188,445	\$ 188,445	\$ 188,445	NA	NA
Additions	-	-	-	-	NA	NA
Uses	-	-	-	-	NA	NA
Ending Balance	\$ 188,445	\$ 188,445	\$ 188,445	\$ 188,445	NA	NA

Employee Medical Care Fund (Benefit Fund)

The Employee Medical Care Fund includes all revenues and expenditures for Broomfield's partially self-funded health insurance plan. This Fund was established in 1982 to address the increasing health insurance costs Broomfield was experiencing. To date, the self-funded health insurance plan has provided substantial savings for both the City and its employees.

Employees Medical Care Fund Budget Summary						
Sources and Uses of Funds						
	Actual 2014	Original Budget 2015	Revised Estimate 2015	Budget 2016	% Change 15 Original 2016	% Change 15 Revised 2016
Beginning Balance	\$ 2,534,830	\$ 1,969,623	\$ 2,250,359	\$ 2,833,144	43.84%	25.90%
Revenues	6,263,559	7,316,729	7,490,262	7,519,074	2.77%	0.38%
Total Sources of Funds	\$ 8,798,389	\$ 9,286,352	\$ 9,740,621	\$ 10,352,218	11.48%	6.28%
Expenditures	\$ 6,548,030	\$ 7,644,614	\$ 6,907,477	\$ 7,979,924	4.39%	15.53%
Ending Balance	\$ 2,250,359	\$ 1,641,738	\$ 2,833,144	\$ 2,372,294	44.50%	-16.27%

In 2016, the City and County of Broomfield's contribution to the plan increases \$25 per month to \$825 per month, per employee. There will be no increase for the employee contribution. In 2015, Broomfield moved to a three-tier plan offering rates for family, employee + one, and single coverage. For each employee who chooses family coverage under the plan, the employee will contribute \$340 per month; for employees who choose the employee plus one dependent, the contribution will be \$300 per month; and for employees who choose single coverage, the contribution will be \$65 per month. Employees in this health plan have the opportunity to participate in two programs to reduce their monthly premium and their out-of-pocket deductible amount.

Employee Retirement Funds (Fiduciary Funds)

There are currently four retirement plans for City and County employees. Each is accounted for in a separate fund. Revenues and expenditures are projected based on the number of participants in each plan, and the expected number of retirements for the coming year.

The Employee Money Purchase Retirement Plan is the main retirement program for general employees. Full time general employees who are not participants in the Employee Defined Benefit Plan are required to contribute to the Employee Money Purchase Retirement Plan. The Plan has two levels of contributions based upon the employee's hire date and election of contribution. Employees hired before January 8, 2003, were given the option of remaining at a higher level of contribution, contributing 10.50% of their base salary and receiving a City contribution of 6.46%, or reducing their contribution to 6.00% and receiving a City contribution of 6.00%. New employees hired on or after January 8, 2003, contribute 6.00% of their base salary and receive a City contribution of 6.00%.

Retirement Funds Budget Summary						
General Employees Money Purchase Plan						
	Actual 2014	Original Budget 2015	Revised Estimate 2015	Budget 2016	% Change 15 Original 2016	% Change 15 Revised 2016
Beginning Balance	\$ 47,555,716	\$ 51,226,377	\$ 49,337,414	\$ 52,236,730	1.97%	5.88%
Revenues	6,496,304	5,967,968	5,976,989	6,675,145	11.85%	11.68%
Total Sources of Funds	\$ 54,052,020	\$ 57,194,345	\$ 55,314,403	\$ 58,911,875	3.00%	6.50%
Expenditures	\$ 4,714,606	\$ 2,082,228	\$ 3,077,673	\$ 3,077,767	47.81%	0.00%
Total Uses of Funds	\$ 4,714,606	\$ 2,082,228	\$ 3,077,673	\$ 3,077,767	47.81%	0.00%
Ending Balance	\$ 49,337,414	\$ 55,112,117	\$ 52,236,730	\$ 55,834,108	1.31%	6.89%

The Employee Defined Benefit Plan was closed to new enrollments May 31, 2000. Since then, new employees must participate solely in the Employee Money Purchase Plan. Existing participants in the Defined Benefit Plan, as of May 31, 2000, were given the option to remain in the Defined Benefit Plan or to transfer the actuarial cash equivalent value of their benefit in the Employee Defined Benefit Plan to the Employee Money Purchase Plan. This decision is irrevocable. Those employees remaining in the Employee Defined Benefit Plan participate at the same contribution levels (City and employee) that were in effect as of the conversion date. They also participate in the Employee Money Purchase Plan, with the employee contribution being 4.00% and the City contribution being 2.00%

Retirement Funds Budget Summary						
General Employees Defined Benefit Plan						
	Actual 2014	Original Budget 2015	Revised Estimate 2015	Budget 2016	% Change 15 Original 2016	% Change 15 Revised 2016
Beginning Balance	\$ 9,346,603	\$ 9,167,255	\$ 9,099,663	\$ 9,720,712	6.04%	6.82%
Revenues	1,513,166	1,624,873	1,682,823	1,869,368	15.05%	11.09%
Total Sources of Funds	\$ 10,859,769	\$ 10,792,128	\$ 10,782,486	\$ 11,590,080	7.39%	7.49%
Expenditures	\$ 1,760,106	\$ 988,157	\$ 1,061,774	\$ 1,153,421	16.72%	8.63%
Total Uses of Funds	\$ 1,760,106	\$ 988,157	\$ 1,061,774	\$ 1,153,421	16.72%	8.63%
Ending Balance	\$ 9,099,663	\$ 9,803,971	\$ 9,720,712	\$ 10,436,659	6.45%	7.37%

The Police Defined Benefit Plan covers police officers hired prior to April 8, 1978. Uses of funds for 2016 are based on estimated benefit payments and plan costs. All active members were transferred to the Police Money Purchase Plan; only annuitants remain in the Plan.

Retirement Funds Budget Summary Police Officers Defined Benefit Plan						
	Actual 2014	Original Budget 2015	Revised Estimate 2015	Budget 2016	% Change 15 Original 2016	% Change 15 Revised 2016
Beginning Balance	\$ 22,121	\$ 19,406	\$ 20,187	\$ 19,322	-0.43%	-4.28%
Revenues	76,542	76,500	76,500	79,200	3.53%	3.53%
Total Sources of Funds	\$ 98,663	\$ 95,906	\$ 96,687	\$ 98,522	2.73%	1.90%
Expenditures	\$ 78,476	\$ 79,178	\$ 77,365	\$ 80,567	1.75%	4.14%
Ending Balance	\$ 20,187	\$ 16,728	\$ 19,322	\$ 17,955	7.34%	-7.07%

The Police Money Purchase Retirement Plan covers all police officers hired on or after April 8, 1978. Each police officer contributes 10.00% of their base salary and the City matches their contribution.

Retirement Funds Budget Summary Police Officers Money Purchase Plan						
	Actual 2014	Original Budget 2015	Revised Estimate 2015	Budget 2016	% Change 15 Original 2016	% Change 15 Revised 2016
Beginning Balance	\$ 36,514,722	\$ 40,140,955	\$ 38,854,643	\$ 40,103,307	-0.09%	3.21%
Revenues	3,998,994	4,391,455	4,304,148	4,884,858	11.24%	13.49%
Total Sources of Funds	\$ 40,513,716	\$ 44,532,410	\$ 43,158,791	\$ 44,988,165	1.02%	4.24%
Expenditures	\$ 1,659,073	\$ 1,098,144	\$ 3,055,484	\$ 1,555,436	41.64%	-49.09%
Ending Balance	\$ 38,854,643	\$ 43,434,266	\$ 40,103,307	\$ 43,432,729	0.00%	8.30%

Employee Retiree Health Insurance Funds (Benefit Funds)

In 2013, the Retiree Medical Insurance Reimbursement (RMIR) program was closed to retirees after 2013. A new Retiree Health Savings (RHS) plan was created. The RHS Plan is an employer-funded program that provides eligible full-time employees with the ability to accumulate funds to pay for qualified medical expenses on a tax-free basis once employees leave full-time Broomfield service. Vesting for the plan is 20 years of Broomfield service. Employees who leave prior to 20 years of Broomfield service will forfeit all contributions. Forfeitures will be used to fund future employer contributions. Broomfield service includes verified full-time and part-time service. Service in a temporary position is not included in the calculation of Broomfield service.

Retirement Funds Budget Summary Retiree Health Insurance Plan						
	Actual 2014	Original Budget 2015	Revised Estimate 2015	Budget 2016	% Change 15 Original 2016	% Change 15 Revised 2016
Beginning Balance	\$ -	\$ 493,482	\$ 482,279	\$ 956,327	93.79%	98.29%
Revenues	501,425	532,737	560,096	568,068	6.63%	1.42%
Total Sources of Funds	\$ 501,425	\$ 1,026,219	\$ 1,042,375	\$ 1,524,395	48.54%	46.24%
Expenditures	\$ 19,146	\$ 41,000	\$ 86,048	\$ 45,653	11.35%	-46.94%
Total Uses of Funds	\$ 19,146	\$ 41,000	\$ 86,048	\$ 45,653	11.35%	-46.94%
Ending Balance	\$ 482,279	\$ 985,219	\$ 956,327	\$ 1,478,742	50.09%	54.63%

Capital Improvement Program (Capital Funds)

The Capital Improvements Program is summarized in the following chart. As can be seen, substantial projects have been completed in the last five years. Details regarding individual capital projects are presented in the Tables Section and in the Capital Improvements Section of the 2016 Budget. There was a substantial increase in capital spending in 2015 and 2016 with the design and construction of a new Health and Human Services building and improvements to Dillon Road.

CAPITAL IMPROVEMENTS PROGRAM SUMMARY						
Capital Improvement Projects By Category	Actual 2012	Actual 2013	Actual 2014	Estimate 2015	Budget 2016	Total 2012-2015
Building & Facility Projects	\$ 876,367	\$ 486,711	\$ 2,280,640	\$ 17,109,679	\$ 2,412,110	\$ 23,165,507
Drainage & Storm Water Projects	302,630	229,062	242,295	377,267	-	1,151,254
Information Technology Projects	884,798	2,185,754	1,214,734	5,055,763	1,077,600	10,418,649
Landscaping Projects	335,802	757,201	686,099	602,000	630,000	3,011,102
Open Space and Trails Projects	595,857	1,077,506	795,203	5,443,356	5,285,449	13,197,371
Parks & Rec Facility Projects	2,609,277	3,026,679	4,911,821	8,117,099	7,417,500	26,082,376
Transportation System Projects	5,784,241	8,357,040	5,746,247	32,189,096	16,130,100	68,206,724
Vehicles, Other Equipment and Furniture	2,562,890	1,630,891	2,267,144	4,423,656	1,718,954	12,603,535
Community Development Projects*	7,767,117	6,480,401	7,701,532	7,445,061	7,492,582	36,886,693
Water Utility Projects	1,213,924	1,565,732	1,942,202	36,397,671	10,898,638	52,018,167
Sewer Utility Projects	1,254,196	10,078,638	2,068,270	15,103,327	26,832,900	55,337,331
Water Reclamation Utility Projects	67,192	316,991	110,953	1,147,329	1,426,103	3,068,568
Planning, Admin & Other Exp	387,439	308,580	316,842	4,403,158	456,500	5,872,519
Public Art & Cultural Projects	33,487	161,596	50,515	344,481	141,619	731,698
Total Capital Improvement Projects	\$ 24,675,217	\$ 36,662,782	\$ 30,334,497	\$ 138,158,943	\$ 81,920,055	\$ 311,751,494

* Includes projects such as Broomfield's financial participation in the public improvement costs for the Flatiron Crossing

Debt Service (Debt Funds)

Broomfield borrows money to finance capital improvements that cannot be funded from current revenues, such as construction of buildings, infrastructure projects, etc. Annual payments for principal and interest on the City and County's indebtedness are budgeted within the Debt Service Fund and Enterprise Funds.

Per the City Charter, the City Council may issue general obligation debt which shall not exceed 10.00% of the assessed valuation of taxable property within Broomfield. The City and County does not currently have any general obligation debt outstanding at the end of 2015. Tables 4A to 4D, in the Tables Section, contain additional information regarding the City's debt position. Table 4A also describes the use of each debt obligation.

The City's bond rating by Moody's Investment Service is Aa3. The continued high rating is evidence that Broomfield is viewed as a good investment by the investment community. This not only helps the City sell its bond issues, but also helps obtain the lowest possible interest rates.

Existing revenues support all current debt and obligations. Most debt instruments issued to date are revenue bonds. The 2016 Budget includes \$30 million in debt service and lease purchase payments. Each of the obligations has a specific source or sources of revenue from which annual principal and interest payments are made. The amount of debt and certificates of participation supported by each fund are summarized below.

PRINCIPAL AND INTEREST TO TERM - BONDS, NOTES & CERTIFICATES OF PARTICIPATION					
SUMMARY BY BUDGET FUND - ESTIMATED AS OF DECEMBER 31, 2016					
City & County	Bonds & Notes	Certificates of Participation	Estimated at the end of 2016 Total	% Total	2016 Debt Service
	Principal & Interest	Principal & Interest	Principal & Interest		
General Government Type Funds					
City General Fund	\$ -	\$ 4,489,930	\$ 4,489,930	1%	\$ 336,415
County General Fund	-	55,784,897	55,784,897	16%	3,566,061
Capital Improvements Fund*	111,346,575	14,945,386	126,291,961	36%	11,246,871
Open Space & Parks Fund	5,536,275	-	5,536,275	2%	249,066
Total General Government Type Funds	\$ 116,882,850	\$ 75,220,213	\$ 192,103,063	54%	\$ 15,398,413
Utility/Enterprise Funds					
Water Fund	\$ 34,323,750	\$ -	\$ 34,323,750	11%	\$ 5,726,650
Sewer Fund	36,576,715	-	36,576,715	10%	2,116,629
Water Reclamation Fund	7,023,710	-	7,023,710	2%	1,404,254
Total Utility/Enterprise Funds	\$ 77,924,175	\$ -	\$ 77,924,175	22%	\$ 9,247,533
Total City & County	\$ 194,807,025	\$ 75,220,213	\$ 270,027,238	76%	\$ 24,645,946
Urban Renewal Authority	\$ 84,127,546	\$ -	\$ 84,127,546	24%	\$ 5,329,900
Total - All	\$ 278,934,571	\$ 75,220,213	\$ 354,154,784	100%	\$ 29,975,846
Total City and County Annual Debt Service					\$ 24,645,946
Total City and County Annual Revenues					\$ 250,817,167
Ratio Debt Service to Revenues					9.83%

CLOSING

Substantial growth that has been nurtured within the community generates more revenue, but also increases service delivery costs. Revenue from the growth in the tax base has allowed the City and County to build substantial infrastructure, maintain fund reserves to meet financial policy goals, and provide excellent services to enhance the quality of life in Broomfield. Conservative spending and careful planning have allowed Broomfield to weather the economic downturn while maintaining a consistent level of service.

The budget development process is a comprehensive project. It requires the input of staff members at every level of the organization and within every department. It is the culmination of several valuable planning processes that generate strategic vision through a partnership of citizen boards and City and County staff. The Budget is the tool that shapes our vision into reality.

The City and County of Broomfield would like to extend sincere appreciation to all those who contributed. There are several people in both the Manager and Finance Departments that deserve special recognition for their hard work: Kevin Standbridge, Deputy City and County Manager; Pat Soderberg, Finance Director; Joyce Alberts, Budget Manager; Cassey Eyestone, Senior Budget and Financial Analyst; Pam Young, Senior Budget and Financial Analyst; Anita Boettcher, Budget and Financial Analyst; and Cheryl Navarra, Administrative Technician II. In fact, many individuals have devoted time and talent to the effort - an effort that serves as an example of the cooperation that makes the City and County of Broomfield a fantastic place to live and work.

TABLE 1A
CITY AND COUNTY OF BROOMFIELD
OVERALL SUMMARY - TOTAL BUDGET

Sources and Uses of Funds	Actual 2014	Original Budget 2015	Revised Budget 2015	Estimate 2016	Budget % Chg	
					15 Original 2016	15 Revised 2016
City of Broomfield Budget						
Sources of Funds						
Beginning Balance	\$ 237,219,499	\$ 197,074,748	\$ 262,446,682	\$ 187,974,956	-4.62%	-28.38%
Revenues	201,840,289	204,222,510	221,489,255	207,947,952	1.82%	-6.11%
Total Sources of Funds	\$ 439,059,788	\$ 401,297,258	\$ 483,935,937	\$ 395,922,908	-1.34%	-18.19%
Uses of Funds						
Expenditures	\$ 168,133,285	\$ 198,362,239	\$ 290,854,528	\$ 228,526,287	15.21%	-21.43%
Additions to Reserves	8,479,821	8,821,033	5,106,453	2,580,373	-70.75%	-49.47%
Total Uses of Funds	\$ 176,613,106	\$ 207,183,272	\$ 295,960,981	\$ 231,106,660	11.55%	-21.91%
Ending Balance	\$ 262,446,682	\$ 194,113,986	\$ 187,974,956	\$ 164,816,248	-15.09%	-12.32%
County of Broomfield Budget						
Sources of Funds						
Beginning Balance	\$ 4,424,749	\$ 2,615,024	\$ 4,169,664	\$ 2,351,023	-10.10%	-43.62%
Revenues	38,273,431	39,195,818	39,426,690	42,869,215	9.37%	8.73%
Total Sources of Funds	\$ 42,698,180	\$ 41,810,842	\$ 43,596,354	\$ 45,220,238	8.15%	3.72%
Uses of Funds						
Expenditures	\$ 38,506,933	\$ 40,818,975	\$ 41,233,331	\$ 44,306,633	8.54%	7.45%
Additions to Reserves	21,583	8,000	12,000	12,000	50.00%	NA
Total Uses of Funds	\$ 38,528,516	\$ 40,826,975	\$ 41,245,331	\$ 44,318,633	8.55%	7.45%
Ending Balance	\$ 4,169,664	\$ 983,867	\$ 2,351,023	\$ 901,605	-8.36%	-61.65%
Combined City & County of Broomfield Budget						
Sources of Funds						
Beginning Balance	\$ 241,644,248	\$ 199,689,772	\$ 266,616,346	\$ 190,325,979	-4.69%	-28.61%
Revenues	240,113,720	243,418,328	260,915,945	250,817,167	3.04%	-3.87%
Total Sources of Funds	\$ 481,757,968	\$ 443,108,100	\$ 527,532,291	\$ 441,143,146	-0.44%	-16.38%
Less Interfund Activities	\$ 35,604,952	\$ 31,197,946	\$ 32,706,627	\$ 33,004,476	5.79%	0.91%
Net Total Sources of Funds	\$ 446,153,016	\$ 411,910,154	\$ 494,825,664	\$ 408,138,670	-0.92%	-17.52%
Uses of Funds						
Expenditures	\$ 206,640,218	\$ 239,181,214	\$ 332,087,859	\$ 272,832,920	14.07%	-17.84%
Less Interfund Activities	35,604,952	31,197,946	32,706,627	33,004,476	5.79%	0.91%
Total Uses of Funds	\$ 171,035,266	\$ 207,983,268	\$ 299,381,232	\$ 239,828,444	15.31%	-19.89%
Additions to Reserves	\$ 8,501,404	\$ 8,829,033	\$ 5,118,453	\$ 2,592,373	-70.64%	-49.35%
Net Total Uses of Funds	\$ 179,536,670	\$ 216,812,301	\$ 304,499,685	\$ 242,420,817	11.81%	-20.39%
Ending Balance	\$ 266,616,346	\$ 195,097,853	\$ 190,325,979	\$ 165,717,853	-15.06%	-12.93%

TABLE 1B - PAGE 1
CITY AND COUNTY OF BROOMFIELD
TOTAL RESERVES AND ALLOCATIONS

Sources and Uses of Funds	Actual 2014	Original Budget 2015	Revised Budget 2015	Estimate 2016	Budget % Chg	
					15 Original 2016	15 Revised 2016
City of Broomfield Budget						
Beginning Reserve and Allocations Balance						
General Fund Operation	\$ 11,195,522	\$ 11,195,522	\$ 11,195,522	\$ 11,195,522	NA	NA
General Fund Compensation	1,000,000	1,000,000	1,000,000	1,000,000	NA	NA
General Fund Reserves - Misc.	512,698	697,018	699,314	529,446	-24.04%	-24.29%
Capital Improvement Projects	18,463,156	7,972,839	23,225,773	6,630,073	-16.84%	-71.45%
General Governmental Funds Debt Services	7,814,645	7,814,645	7,821,771	7,821,771	0.09%	NA
Water Operations	2,442,091	2,442,091	2,442,091	2,572,444	5.34%	5.34%
Water Debt Services	20,852,209	20,852,209	20,852,209	20,852,209	NA	NA
Sewer Operations	1,070,138	1,070,138	1,070,138	1,102,388	3.01%	3.01%
Sewer - Environmental Recovery Charges	566,495	43,665	1,088,842	713,454	1533.93%	-34.48%
Sewer Debt Services	8,782,313	8,782,313	8,782,313	8,782,313	NA	NA
Water Reclamation Operations	188,445	188,445	188,445	188,445	NA	NA
Water Reclamation Debt Services	2,943,718	2,943,718	2,943,718	4,212,868	43.11%	43.11%
Total Beginning Balance	\$ 75,831,430	\$ 65,002,603	\$ 81,310,136	\$ 65,600,933	0.92%	-19.32%
Additions to Reserves and Allocations						
General Fund Operation	\$ -	\$ -	\$ -	\$ -	NA	NA
General Fund Compensation	-	-	-	-	NA	NA
General Fund Reserves - Misc.	199,234	182,720	80,000	-	-100.00%	-100.00%
Capital Improvement Projects	6,248,499	6,500,000	2,900,000	1,400,000	-78.46%	-51.72%
General Governmental Funds Debt Services	7,126	-	-	-	NA	NA
Water Operations	-	130,353	130,353	202,391	55.26%	55.26%
Water Debt Services	-	-	-	-	NA	NA
Sewer Operations	-	32,250	32,250	263,972	718.52%	718.52%
Sewer - Environmental Recovery Charges	652,259	706,560	694,700	714,010	1.05%	2.78%
Sewer Debt Services	-	-	-	-	NA	NA
Water Reclamation Operations	-	-	-	-	NA	NA
Water Reclamation Debt Services	-	1,269,150	1,269,150	-	-100.00%	-100.00%
Total Additions to Reserves and Allocations	\$ 7,107,118	\$ 8,821,033	\$ 5,106,453	\$ 2,580,373	-70.75%	-49.47%
Uses of Reserves and Allocations						
General Fund Operation	\$ -	\$ -	\$ -	\$ -	NA	NA
General Fund Compensation	-	-	-	-	NA	NA
General Fund Reserves - Misc.	12,618	-	249,868	157,255	100.00%	-37.06%
Capital Improvement Projects	1,485,882	2,700,100	19,495,700	110,000	-95.93%	-99.44%
General Governmental Funds Debt Services	-	-	-	-	NA	NA
Water Operations	-	-	-	-	NA	NA
Water Debt Services	-	-	-	1,084,607	100.00%	100.00%
Sewer Operations	-	-	-	-	NA	NA
Sewer - Environmental Recovery Charges	129,912	-	1,070,088	1,400,000	100.00%	30.83%
Sewer Debt Services	-	-	-	1,770,987	100.00%	100.00%
Water Reclamation Operations	-	-	-	-	NA	NA
Water Reclamation Debt Services	-	-	-	-	NA	NA
Total Uses of Reserves and Allocations	\$ 1,628,412	\$ 2,700,100	\$ 20,815,656	\$ 4,522,849	67.51%	-78.27%
Ending Balance						
General Fund Operation	\$ 11,195,522	\$ 11,195,522	\$ 11,195,522	\$ 11,195,522	NA	NA
General Fund Compensation	1,000,000	1,000,000	1,000,000	1,000,000	NA	NA
General Fund Reserves - Misc.	699,314	879,738	529,446	372,191	-57.69%	-29.70%
Capital Improvement Projects	23,225,773	11,772,739	6,630,073	7,920,073	-32.73%	19.46%
General Governmental Funds Debt Services	7,821,771	7,814,645	7,821,771	7,821,771	0.09%	NA
Water Operations	2,442,091	2,572,444	2,572,444	2,774,835	7.87%	7.87%
Water Debt Services	20,852,209	20,852,209	20,852,209	19,767,602	-5.20%	-5.20%
Sewer Operations	1,070,138	1,102,388	1,102,388	1,366,360	23.95%	23.95%
Sewer - Environmental Recovery Charges	1,088,842	750,225	713,454	27,464	-96.34%	-96.15%
Sewer Debt Services	8,782,313	8,782,313	8,782,313	7,011,326	-20.17%	-20.17%
Water Reclamation Operations	188,445	188,445	188,445	188,445	NA	NA
Water Reclamation Debt Services	2,943,718	4,212,868	4,212,868	4,212,868	NA	NA
Total Ending Balance	\$ 81,310,136	\$ 71,123,536	\$ 65,600,933	\$ 63,658,457	-10.50%	-2.96%
County of Broomfield Budget						
Beginning Reserve and Allocations Balance						
County General Fund	\$ 5,925,449	\$ 5,925,449	\$ 5,925,449	\$ 5,925,449	NA	NA
County General Fund - Misc.	47,510	55,510	69,093	81,093	46.09%	17.37%
Total Beginning Balance	\$ 5,972,959	\$ 5,980,959	\$ 5,994,542	\$ 6,006,542	0.43%	0.20%
Additions to Reserves and Allocations						
County General Fund	\$ -	\$ -	\$ -	\$ -	NA	NA
County General Fund - Misc.	21,583	8,000	12,000	12,000	50.00%	NA
Total Additions to Reserves and Allocations	\$ 21,583	\$ 8,000	\$ 12,000	\$ 12,000	50.00%	NA
Uses of Reserves and Allocations						
County General Fund	\$ -	\$ -	\$ -	\$ -	NA	NA
County General Fund - Misc.	-	-	-	-	NA	NA
Total Uses of Reserves and Allocations	\$ -	\$ -	\$ -	\$ -	NA	NA
Ending Balance						
County General Fund	\$ 5,925,449	\$ 5,925,449	\$ 5,925,449	\$ 5,925,449	NA	NA
County General Fund - Misc.	69,093	63,510	81,093	93,093	46.58%	14.80%
Total Ending Balance	\$ 5,994,542	\$ 5,988,959	\$ 6,006,542	\$ 6,018,542	0.49%	0.20%

Table 1B is continued on the next page.

TABLE 1B - PAGE 2
CITY AND COUNTY OF BROOMFIELD
TOTAL RESERVES AND ALLOCATIONS

Sources and Uses of Funds	Actual 2014	Original Budget 2015	Revised Budget 2015	Estimate 2016	Budget % Chg	
					15 Original 2016	15 Revised 2016
Combined City & County of Broomfield Budget						
Sources of Reserves						
Beginning Reserve and Allocations Balance						
General Fund Operation	\$ 11,195,522	\$ 11,195,522	\$ 11,195,522	\$ 11,195,522	NA	NA
General Fund Compensation	1,000,000	1,000,000	1,000,000	1,000,000	NA	NA
General Fund Reserves - Misc.	512,698	697,018	699,314	529,446	-24.04%	-24.29%
Capital Improvement Projects	18,463,156	7,972,839	23,225,773	6,630,073	-16.84%	-71.45%
General Governmental Funds Debt Services	7,814,645	7,814,645	7,821,771	7,821,771	0.09%	NA
Water Operations	2,442,091	2,442,091	2,442,091	2,572,444	5.34%	5.34%
Water Debt Services	20,852,209	20,852,209	20,852,209	20,852,209	NA	NA
Sewer Operations	1,070,138	1,070,138	1,070,138	1,102,388	3.01%	3.01%
Sewer - Environmental Recovery Charges	566,495	43,665	1,088,842	713,454	1533.93%	-34.48%
Sewer Debt Services	8,782,313	8,782,313	8,782,313	8,782,313	NA	NA
Water Reclamation Operations	188,445	188,445	188,445	188,445	NA	NA
Water Reclamation Debt Services	2,943,718	2,943,718	2,943,718	4,212,868	43.11%	43.11%
County General Fund	5,925,449	5,925,449	5,925,449	5,925,449	NA	NA
County General Fund - Misc.	47,510	55,510	69,093	81,093	46.09%	17.37%
Total Beginning Balance	81,804,389	70,983,562	87,304,678	71,607,475	0.88%	-17.98%
Additions to Reserves and Allocations						
General Fund Operation	\$ -	\$ -	\$ -	\$ -	NA	NA
General Fund Compensation	-	-	-	-	NA	NA
General Fund Reserves - Misc.	199,234	182,720	80,000	-	-100.00%	-100.00%
Capital Improvement Projects	6,248,499	6,500,000	2,900,000	1,400,000	-78.46%	-51.72%
General Governmental Funds Debt Services	7,126	-	-	-	NA	NA
Water Operations	-	130,353	130,353	202,391	55.26%	55.26%
Water Debt Services	-	-	-	-	NA	NA
Sewer Operations	-	32,250	32,250	263,972	718.52%	718.52%
Sewer - Environmental Recovery Charges	652,259	706,560	694,700	714,010	1.05%	2.78%
Sewer Debt Services	-	-	-	-	NA	NA
Water Reclamation Operations	-	-	-	-	NA	NA
Water Reclamation Debt Services	-	1,269,150	1,269,150	-	-100.00%	-100.00%
County General Fund	-	-	-	-	NA	NA
County General Fund - Misc.	21,583	8,000	12,000	12,000	50.00%	NA
Total Additions to Reserves and Allocations	\$ 7,128,701	\$ 8,829,033	\$ 5,118,453	\$ 2,592,373	-70.64%	-49.35%
Total Sources of Reserves	\$ 88,933,090	\$ 79,812,595	\$ 92,423,131	\$ 74,199,848	-7.03%	-19.72%
Uses of Reserves and Allocations						
General Fund Operation	\$ -	\$ -	\$ -	\$ -	NA	NA
General Fund Compensation	-	-	-	-	NA	NA
General Fund Reserves - Misc.	12,618	-	249,868	157,255	100.00%	-37.06%
Capital Improvement Projects	1,485,882	2,700,100	19,495,700	110,000	-95.93%	-99.44%
General Governmental Funds Debt Services	-	-	-	-	NA	NA
Water Operations	-	-	-	-	NA	NA
Water Debt Services	-	-	-	1,084,607	100.00%	100.00%
Sewer Operations	-	-	-	-	NA	NA
Sewer - Environmental Recovery Charges	129,912	-	1,070,088	1,400,000	100.00%	30.83%
Sewer Debt Services	-	-	-	1,770,987	100.00%	100.00%
Water Reclamation Operations	-	-	-	-	NA	NA
Water Reclamation Debt Services	-	-	-	-	NA	NA
County General Fund	-	-	-	-	NA	NA
County General Fund - Misc.	-	-	-	-	NA	NA
Total Uses of Reserves and Allocations	\$ 1,628,412	\$ 2,700,100	\$ 20,815,656	\$ 4,522,849	67.51%	-78.27%
Ending Balance						
General Fund Operation	\$ 11,195,522	\$ 11,195,522	\$ 11,195,522	\$ 11,195,522	NA	NA
General Fund Compensation	1,000,000	1,000,000	1,000,000	1,000,000	NA	NA
General Fund Reserves - Misc.	699,314	879,738	529,446	372,191	-57.69%	-29.70%
Capital Improvement Projects	23,225,773	11,772,739	6,630,073	7,920,073	-32.73%	19.46%
General Governmental Funds Debt Services	7,821,771	7,814,645	7,821,771	7,821,771	0.09%	NA
Water Operations	2,442,091	2,572,444	2,572,444	2,774,835	7.87%	7.87%
Water Debt Services	20,852,209	20,852,209	20,852,209	19,767,602	-5.20%	-5.20%
Sewer Operations	1,070,138	1,102,388	1,102,388	1,366,360	23.95%	23.95%
Sewer - Environmental Recovery Charges	1,088,842	750,225	713,454	27,464	-96.34%	-96.15%
Sewer Debt Services	8,782,313	8,782,313	8,782,313	7,011,326	-20.17%	-20.17%
Water Reclamation Operations	188,445	188,445	188,445	188,445	NA	NA
Water Reclamation Debt Services	2,943,718	4,212,868	4,212,868	4,212,868	NA	NA
County General Fund	5,925,449	5,925,449	5,925,449	5,925,449	NA	NA
County General Fund - Misc.	69,093	63,510	81,093	93,093	46.58%	14.80%
Total Ending Balance	\$ 87,304,678	\$ 77,112,495	\$ 71,607,475	\$ 69,676,999	-9.64%	-2.70%
Additional Information on Reserve Ending Fund Balance						
Restricted Balance for Debt Services	\$ 40,400,011	\$ 41,662,035	\$ 41,669,161	\$ 38,813,567	-6.84%	-6.85%
Unrestricted Reserves and Allocation Balance	46,904,667	35,450,460	29,938,314	30,863,432	-12.94%	3.09%
Total Ending Balance	\$ 87,304,678	\$ 77,112,495	\$ 71,607,475	\$ 69,676,999	-9.64%	-2.70%

TABLE 1C - PAGE 1
CITY OF BROOMFIELD
TOTAL BUDGET SUMMARY

Sources and Uses of Funds	Actual 2014	Original Budget 2015	Revised Budget 2015	Estimate 2016	Budget % Chg	
					15 Original 2016	15 Revised 2016
<i>Sources of Funds</i>						
Beginning Balance	\$ 237,219,499	\$ 197,074,748	\$ 262,446,682	\$ 187,974,956	-4.62%	-28.38%
Revenues						
Taxes						
Property Tax	\$ 12,227,732	\$ 12,173,407	\$ 12,116,347	\$ 13,828,020	13.59%	14.13%
Sales Tax	44,939,089	45,016,860	46,055,035	47,228,364	4.91%	2.55%
Use Tax - Building Materials	5,173,415	4,431,324	4,232,492	4,504,572	1.65%	6.43%
Audit Revenues - Sales & Use Tax	534,216	402,717	402,717	542,723	34.77%	34.77%
Use Tax - Vehicles	4,381,487	4,518,070	4,518,070	5,023,700	11.19%	11.19%
Specific Ownership Tax	693,547	650,000	650,000	844,000	29.85%	29.85%
Other Taxes	6,278,364	6,427,600	5,834,900	6,280,360	-2.29%	7.63%
Total Taxes	\$ 74,227,850	\$ 73,619,978	\$ 73,809,561	\$ 78,251,739	6.29%	6.02%
Licenses & Permits	\$ 2,830,718	\$ 2,635,194	\$ 2,504,252	\$ 2,724,945	3.41%	8.81%
Intergovernmental Revenue	5,164,456	3,406,683	6,317,169	3,512,031	3.09%	-44.40%
Charges for Services	58,895,640	68,482,673	54,219,995	60,280,080	-11.98%	11.18%
Contributions & Project Participations	1,509,150	-	4,108,950	1,322,590	100.00%	-67.81%
Fines & Forfeits	1,072,490	1,035,500	1,099,500	1,079,500	4.25%	-1.82%
Interest Earnings & Misc Revenues	7,977,665	7,147,049	11,870,077	9,094,914	27.25%	-23.38%
Fiduciary Plan Contributions	13,778,100	14,983,963	14,915,740	15,303,449	2.13%	2.60%
Transfers from Fund Reserves	1,628,412	2,700,100	20,653,990	4,522,849	67.51%	-78.10%
Total Revenues	\$ 167,084,481	\$ 174,011,140	\$ 189,499,234	\$ 176,092,097	1.20%	-7.08%
Interfund Activities	\$ 34,755,808	\$ 30,211,370	\$ 31,990,021	\$ 31,855,855	5.44%	-0.42%
Total Revenue with Interfund Activities	\$ 201,840,289	\$ 204,222,510	\$ 221,489,255	\$ 207,947,952	1.82%	-6.11%
Total Sources of Funds	\$ 439,059,788	\$ 401,297,258	\$ 483,935,937	\$ 395,922,908	-1.34%	-18.19%
<i>Uses of Funds</i>						
Expenditures						
Operations	\$ 74,037,525	\$ 79,024,135	\$ 92,198,676	\$ 88,600,847	12.12%	-3.90%
Capital Improvements	30,334,497	62,655,188	138,158,943	81,920,055	30.75%	-40.71%
Lease/Purchase Payments	5,609,446	5,612,744	5,612,744	4,034,534	-28.12%	-28.12%
Debt Service - Bonds	16,845,909	16,882,089	16,882,089	17,048,089	0.98%	0.98%
Fiduciary Funds - Expenditures	14,779,437	11,933,321	14,265,821	13,892,768	16.42%	-2.62%
Sub Total	\$ 141,606,814	\$ 176,107,477	\$ 267,118,273	\$ 205,496,293	16.69%	-23.07%
Interfund Activities	\$ 26,526,471	\$ 22,254,762	\$ 23,736,255	\$ 23,029,994	3.48%	-2.98%
Additions to Reserves	8,479,821	8,821,033	5,106,453	2,580,373	(1)	-49.47%
Total Uses of Funds	\$ 176,613,106	\$ 207,183,272	\$ 295,960,981	\$ 231,106,660	11.55%	-21.91%
Ending Balance	\$ 262,446,682	\$ 194,113,986	\$ 187,974,956	\$ 164,816,248	-15.09%	-12.32%

TABLE 1C - PAGE 2
COUNTY OF BROOMFIELD
TOTAL BUDGET SUMMARY

Sources and Uses of Funds	Actual 2014	Original Budget 2015	Revised Budget 2015	Estimate 2016	Budget % Chg	
					15 Original 2016	15 Revised 2016
Sources of Funds						
Beginning Balance	\$ 4,424,749	\$ 2,615,024	\$ 4,169,664	\$ 2,351,023	-10.10%	-43.62%
Revenues						
Taxes						
Property Tax	\$ 18,666,363	\$ 18,603,482	\$ 18,523,372	\$ 21,059,950	13.20%	13.69%
Sales Tax	4,793,530	4,802,907	4,913,353	5,038,530	4.91%	2.55%
Use Tax - Building Materials	551,830	472,675	444,719	480,490	1.65%	8.04%
Audit Revenues - Sales & Use Tax	56,983	42,956	42,956	57,832	34.63%	34.63%
Use Tax - Vehicles	467,817	481,930	481,930	536,700	11.36%	11.36%
Specific Ownership Tax	1,060,060	997,113	997,113	1,289,995	29.37%	29.37%
Total Taxes	\$ 25,596,583	\$ 25,401,063	\$ 25,403,443	\$ 28,463,497	12.06%	12.05%
Licenses & Permits	\$ 38,062	\$ 51,800	\$ 49,800	\$ 52,800	1.93%	6.02%
Intergovernmental Revenue	9,356,491	10,340,519	10,752,164	10,711,769	3.59%	-0.38%
Charges for Services	2,126,910	2,217,260	2,270,777	2,251,128	1.53%	-0.87%
Contributions & Project Participations	39,245	32,100	47,100	38,100	18.69%	-19.11%
Interest Earnings & Misc Revenues	266,996	166,500	186,800	203,300	22.10%	8.83%
Total Revenues	\$ 37,424,287	\$ 38,209,242	\$ 38,710,084	\$ 41,720,594	9.19%	7.78%
Interfund Activities	849,144	986,576	716,606	1,148,621		
Total Revenue with Interfund Activities	38,273,431	39,195,818	39,426,690	42,869,215	9.37%	8.73%
					NA	NA
Total Sources of Funds	\$ 42,698,180	\$ 41,810,842	\$ 43,596,354	\$ 45,220,238	8.15%	3.72%
Uses of Funds						
Expenditures						
Operating Budget	\$ 25,876,722	\$ 28,324,860	\$ 28,712,028	\$ 30,764,447	8.61%	7.15%
Lease/Purchase Payments	3,551,729	3,550,931	3,550,931	3,567,704	0.47%	0.47%
Sub Total	\$ 29,428,451	\$ 31,875,791	\$ 32,262,959	\$ 34,332,151	7.71%	6.41%
Interfund Activities	\$ 9,078,482	\$ 8,943,184	\$ 8,970,372	\$ 9,974,482	11.53%	11.19%
Additions to Reserves	21,583	8,000	12,000	12,000	50.00%	NA
Total Uses of Funds	\$ 38,528,516	\$ 40,826,975	\$ 41,245,331	\$ 44,318,633	8.55%	7.45%
Ending Balance	\$ 4,169,664	\$ 983,867	\$ 2,351,023	\$ 901,605	-8.36%	-61.65%

TABLE 1C - PAGE 3
 COMBINED CITY & COUNTY OF BROOMFIELD
 TOTAL BUDGET SUMMARY

Sources and Uses of Funds	Actual 2014	Original Budget 2015	Revised Budget 2015	Estimate 2016	Budget % Chg	
					15 Original 2016	15 Revised 2016
Sources of Funds						
Beginning Balance	\$ 241,644,248	\$ 199,689,772	\$ 266,616,346	\$ 190,325,979	-4.69%	-28.61%
Revenues						
Taxes						
Property Tax	\$ 30,894,095	\$ 30,776,889	\$ 30,639,719	\$ 34,887,970	13.36%	13.87%
Sales Tax	49,732,619	49,819,767	50,968,388	52,266,894	4.91%	2.55%
Use Tax - Building Materials	5,725,245	4,903,999	4,677,211	4,985,062	1.65%	6.58%
Audit Revenues - Sales & Use Tax	591,199	445,673	445,673	600,555	34.75%	34.75%
Use Tax - Vehicles	4,849,304	5,000,000	5,000,000	5,560,400	11.21%	11.21%
Specific Ownership Tax	1,753,607	1,647,113	1,647,113	2,133,995	29.56%	29.56%
Other Taxes	6,278,364	6,427,600	5,834,900	6,280,360	-2.29%	7.63%
Total Taxes	\$ 99,824,433	\$ 99,021,041	\$ 99,213,004	\$ 106,715,236	7.77%	7.56%
Licenses & Permits	\$ 2,868,780	\$ 2,686,994	\$ 2,554,052	\$ 2,777,745	3.38%	8.76%
Intergovernmental Revenue	14,520,947	13,747,202	17,069,333	14,223,800	3.47%	-16.67%
Charges for Services	61,022,550	70,699,933	56,490,772	62,531,208	-11.55%	10.69%
Contributions & Project Participations	1,548,395	32,100	4,156,050	1,360,690	4138.91%	-67.26%
Fines & Forfeits	1,072,490	1,035,500	1,099,501	1,079,500	4.25%	-1.82%
Interest Earnings & Misc Revenues	8,244,661	7,313,549	12,056,877	9,298,214	27.14%	-22.88%
Fiduciary Plan Contributions	13,778,100	14,983,963	14,915,740	15,303,449	2.13%	2.60%
Transfers from Fund Reserves	1,628,412	2,700,100	20,653,990	4,522,849	67.51%	-78.10%
Total Revenues	\$ 204,508,768	\$ 212,220,382	\$ 228,209,319	\$ 217,812,691	2.64%	-4.56%
Interfund Activities	\$ 35,604,952	\$ 31,197,946	\$ 32,706,627	\$ 33,004,476		
Total Revenue with Interfund Activities	\$ 240,113,720	\$ 243,418,328	\$ 260,915,946	\$ 250,817,167	3.04%	-3.87%
					NA	NA
Total Sources of Funds	\$ 481,757,968	\$ 443,108,100	\$ 527,532,292	\$ 441,143,146	-0.44%	-16.38%
Uses of Funds						
Expenditures						
Operating Budget	\$ 99,914,247	\$ 107,348,995	\$ 120,910,704	\$ 119,365,294	11.19%	-1.28%
Capital Improvements	30,334,497	62,655,188	138,158,943	81,920,055	30.75%	-40.71%
Lease/Purchase Payments	9,161,175	9,163,675	9,163,675	7,602,238	-17.04%	-17.04%
Debt Service - Bonds	16,845,909	16,882,089	16,882,089	17,048,089	0.98%	0.98%
Fiduciary Funds - Expenditures	14,779,437	11,933,321	14,265,821	13,892,768	16.42%	-2.62%
Sub Total	\$ 171,035,265	\$ 207,983,268	\$ 299,381,233	\$ 239,828,444	15.31%	-19.89%
Interfund Activities	\$ 35,604,953	\$ 31,197,946	\$ 32,706,627	\$ 33,004,476	5.79%	0.91%
Additions to Reserves	8,501,404	8,829,033	5,118,453	2,592,373	-70.64%	-49.35%
Net Total Uses of Funds	\$ 215,141,622	\$ 248,010,247	\$ 337,206,313	\$ 275,425,293	11.05%	-18.32%
Ending Balance	\$ 266,616,346	\$ 195,097,853	\$ 190,325,979	\$ 165,717,853	-15.06%	-12.93%

TABLE 1D - PAGE 1
COMBINED CITY & COUNTY OF BROOMFIELD
TOTAL BUDGET SUMMARY BY FUND

Fund	Revised Estimate 2015				
	Beginning Fund Balance	Revenues	Total Sources	Expenditures	Ending Fund Balance
City and County Funds					
City General Fund	\$ 3,051,684	\$ 49,591,924	\$ 52,643,608	\$ 51,809,220	\$ 834,388
Recreation Fund	-	6,080,497	6,080,497	6,080,497	-
Street Maintenance Fund	-	4,337,752	4,337,752	4,337,752	-
Library Fund	-	2,323,192	2,323,192	2,323,192	-
Facility Maintenance Fund	-	4,079,564	4,079,564	4,079,564	-
Cemetery Fund	-	177,202	177,202	177,202	-
Lodging Tax Fund	-	550,000	550,000	550,000	-
County General Fund	2,062,912	26,202,637	28,265,549	27,412,611	852,938
Human Service Fund	2,106,752	13,224,053	15,330,805	13,832,720	1,498,085
Total Governmental Operating Funds	\$ 7,221,348	\$ 106,566,821	\$ 113,788,169	\$ 110,602,758	\$ 3,185,411
Sales & Use Tax Capital Improvements Fund	\$ 32,824,697	\$ 47,160,435	\$ 79,985,132	\$ 71,126,995	\$ 8,858,137
Asset Replacement Fund	5,264,540	7,100,029	12,364,569	10,691,210	1,673,359
Conservation Trust Fund	1,215,436	641,400	1,856,836	1,520,168	336,668
Open Space & Parks Capital Fund	3,794,408	5,982,052	9,776,460	8,740,072	1,036,388
Services Expansion Fee Capital Fund	6,968,265	1,397,600	8,365,865	828,438	7,537,427
Development Agreement Fund	1,398,756	9,271,429	10,670,185	9,402,568	1,267,617
Total Governmental Capital Funds	\$ 51,466,102	\$ 71,552,945	\$ 123,019,047	\$ 102,309,451	\$ 20,709,596
Governmental Debt Service Fund	\$ 131,239	\$ 7,636,248	\$ 7,767,487	\$ 7,625,976	\$ 141,511
Total Governmental Funds	\$ 58,818,689	\$ 185,756,014	\$ 244,574,703	\$ 220,538,185	\$ 24,036,518
Water Fund	\$ 65,132,738	\$ 28,250,549	\$ 93,383,287	\$ 62,353,600	\$ 31,029,687
Sewer Fund	37,043,610	21,213,253	58,256,863	34,615,068	23,641,795
Water Reclamation Fund	5,576,764	5,605,311	11,182,075	5,433,638	5,748,437
Total Utility Funds	\$ 107,753,112	\$ 55,069,113	\$ 162,822,225	\$ 102,402,306	\$ 60,419,919
Employee Medical Care Fund	\$ 2,250,359	\$ 7,490,262	\$ 9,740,621	\$ 6,907,477	\$ 2,833,144
Employee Defined Benefit Pension Fund	9,099,663	1,682,823	10,782,486	1,061,774	9,720,712
Employee Money Purchase Pension Fund	49,337,414	5,976,989	55,314,403	3,077,673	52,236,730
Police Defined Benefit Pension Fund	20,187	76,500	96,687	77,365	19,322
Police Money Purchase Pension Fund	38,854,643	4,304,148	43,158,791	3,055,484	40,103,307
Retiree Health Insurance Plan	482,279	560,096	1,042,375	86,048	956,327
Total Benefit Funds	\$ 100,044,545	\$ 20,090,818	\$ 120,135,363	\$ 14,265,821	\$ 105,869,542
Total City and County Funds	\$ 266,616,346	\$ 260,915,945	\$ 527,532,291	\$ 337,206,312	\$ 190,325,979

TABLE 1D - PAGE 2
 COMBINED CITY & COUNTY OF BROOMFIELD
 TOTAL BUDGET SUMMARY BY FUND

Fund	Budget 2016				
	Beginning Fund Balance	Revenues	Total Sources	Expenditures	Ending Fund Balance
City and County Funds					
City General Fund	\$ 834,388	\$ 52,644,516	\$ 53,478,904	\$ 52,850,138	\$ 628,766
Recreation Fund	-	6,415,674	6,415,674	6,415,674	-
Street Maintenance Fund	-	4,751,372	4,751,372	4,751,372	-
Library Fund	-	2,472,543	2,472,543	2,472,543	-
Facility Maintenance Fund	-	4,360,019	4,360,019	4,360,019	-
Cemetery Fund	-	180,576	180,576	180,576	-
Lodging Tax Fund	-	550,000	550,000	550,000	-
County General Fund	852,938	29,147,521	30,000,459	29,922,196	78,263
Human Service Fund	1,498,085	13,721,694	15,219,779	14,396,437	823,342
Total Governmental Operating Funds	\$ 3,185,411	\$ 114,243,915	\$ 117,429,326	\$ 115,898,955	\$ 1,530,371
Sales & Use Tax Capital Improvements Fund	\$ 8,858,137	\$ 23,228,724	\$ 32,086,861	\$ 31,992,790	\$ 94,071
Asset Replacement Fund	1,673,359	7,257,836	8,931,195	8,924,654	6,541
Conservation Trust Fund	336,668	612,400	949,068	158,850	790,218
Open Space & Parks Capital Fund	1,036,388	5,747,121	6,783,509	6,289,532	493,977
Services Expansion Fee Capital Fund	7,537,427	1,672,260	9,209,687	1,297,630	7,912,057
Development Agreement Fund	1,267,617	9,472,424	10,740,041	9,494,624	1,245,417
Total Governmental Capital Funds	\$ 20,709,596	\$ 47,990,765	\$ 68,700,361	\$ 58,158,080	\$ 10,542,281
Governmental Debt Service Fund	\$ 141,511	\$ 7,811,451	\$ 7,952,962	\$ 7,800,176	\$ 152,786
Total Governmental Funds	\$ 24,036,518	\$ 170,046,131	\$ 194,082,649	\$ 181,857,211	\$ 12,225,438
Water Fund	\$ 31,029,687	\$ 33,045,812	\$ 64,075,499	\$ 34,819,570	\$ 29,255,929
Sewer Fund	23,641,795	24,543,346	48,185,141	40,983,975	7,201,167
Water Reclamation Fund	5,748,437	1,586,165	7,334,602	3,871,769	3,462,833
Total Utility Funds	\$ 60,419,919	\$ 59,175,323	\$ 119,595,242	\$ 79,675,314	\$ 39,919,929
Employee Medical Care Fund	\$ 2,833,144	\$ 7,519,074	\$ 10,352,218	\$ 7,979,924	\$ 2,372,294
Employee Defined Benefit Pension Fund	9,720,712	1,869,368	11,590,080	1,153,421	10,436,659
Employee Money Purchase Pension Fund	52,236,730	6,675,145	58,911,875	3,077,767	55,834,108
Police Defined Benefit Pension Fund	19,322	79,200	98,522	80,567	17,955
Police Money Purchase Pension Fund	40,103,307	4,884,858	44,988,165	1,555,436	43,432,729
Retiree Health Insurance Plan	956,327	568,068	1,524,395	45,653	1,478,742
Total Benefit Funds	\$ 105,869,542	\$ 21,595,713	\$ 127,465,255	\$ 13,892,768	\$ 113,572,487
Total City and County Funds	\$ 190,325,979	\$ 250,817,167	\$ 441,143,146	\$ 275,425,293	\$ 165,717,853

TABLE 2A
CITY AND COUNTY OF BROOMFIELD
REVENUE - MILL LEVIES AND PROPERTY TAX

BROOMFIELD'S ASSESSED VALUATION						
Assessed Valuation By County Area of City	Amended 2014	Original Budget 2015	Revised Budget 2015	Estimate 2016	Budget % Chg	
					15 Original 2016	15 Revised 2016
City & County of Broomfield	\$ 1,101,245,714	\$ 1,084,088,954	\$ 1,081,801,540	\$ 1,227,797,742	13.26%	13.50%
Total	\$ 1,101,245,714	\$ 1,084,088,954	\$ 1,081,801,540	\$ 1,227,797,742	13.26%	13.50%

CITY OF BROOMFIELD - MILL LEVIES & PROPERTY TAX REVENUE						
Budget Fund	Amended 2014	Original Budget 2015	Revised Budget 2015	Estimate 2016	Budget % Chg	
					15 Original 2016	15 Revised 2016
General Fund						
Mill Levy	5.321	5.321	5.321	5.321	NA	NA
Property Tax Revenue	\$ 5,859,728	\$ 5,768,437	\$ 5,756,266	\$ 6,533,112	13.26%	13.50%
Allocated to Development Agreement Fund	114,345	20,074	35,655	40,260	100.56%	12.92%
General Fund Net Property Tax Revenue	\$ 5,745,383	\$ 5,748,363	\$ 5,720,611	\$ 6,492,852	12.95%	13.50%
Library Fund						
Mill Levy	1.941	1.941	1.941	1.941	NA	NA
Property Tax Revenue	\$ 2,137,518	\$ 2,104,217	\$ 2,099,777	\$ 2,383,155	13.26%	13.50%
Street Fund						
Mill Levy	0.695	0.695	0.695	0.695	NA	NA
Property Tax Revenue	\$ 765,366	\$ 753,442	\$ 751,852	\$ 853,319	13.26%	13.50%
Capital Improvements Fund - General						
Mill Levy	3.000	3.000	3.000	3.000	NA	NA
Property Tax Revenue	\$ 3,303,737	\$ 3,252,267	\$ 3,245,405	\$ 3,683,393	13.26%	13.50%
Capital Improvements Fund - Facilities Reserve						
Mill Levy	0.500	0.500	0.500	0.500	NA	NA
Property Tax Revenue	\$ 550,623	\$ 542,044	\$ 540,901	\$ 613,899	13.26%	13.50%
City of Broomfield Total - All Funds						
Mill Levy	11.457	11.457	11.457	11.457	NA	NA
Property Tax Revenue	\$ 12,616,972	\$ 12,420,407	\$ 12,394,201	\$ 14,066,878	13.26%	13.50%

COUNTY OF BROOMFIELD - MILL LEVIES & PROPERTY TAX REVENUE						
Budget Fund	Amended 2014	Original Budget 2015	Revised Budget 2015	Estimate 2016	Budget % Chg	
					15 Original 2016	15 Revised 2016
General Fund						
Mill Levy	13.031	13.031	13.031	13.031	NA	NA
Property Tax Revenue	\$ 14,350,333	\$ 14,126,763	\$ 14,096,956	\$ 15,999,432	13.26%	13.50%
Public Health						
Mill Levy	1.230	1.230	1.230	1.230	NA	NA
Property Tax Revenue	\$ 1,354,532	\$ 1,333,429	\$ 1,330,616	\$ 1,510,191	13.26%	13.50%
Facilities Reserve						
Mill Levy	1.000	1.000	1.000	1.000	NA	NA
Property Tax Revenue	\$ 1,101,246	\$ 1,084,089	\$ 1,081,802	\$ 1,227,798	13.26%	13.50%
Human Services Fund						
Mill Levy	1.245	1.245	1.245	1.245	NA	NA
Property Tax Revenue	\$ 1,371,051	\$ 1,349,591	\$ 1,346,843	\$ 1,528,508	13.26%	13.49%
Developmentally Disabled & Mental Health						
Mill Levy	1.005	1.005	1.005	1.005	NA	NA
Property Tax Revenue	\$ 1,106,752	\$ 1,089,609	\$ 1,087,211	\$ 1,234,037	13.26%	13.50%
Total - All Funds						
Mill Levy	17.511	17.511	17.511	17.511	NA	NA
Property Tax Revenue	\$ 19,283,914	\$ 18,983,481	\$ 18,943,428	\$ 21,499,966	13.26%	13.50%

COMBINED CITY AND COUNTY OF BROOMFIELD - MILL LEVIES & PROPERTY TAX REVENUE						
City/County	Amended 2014	Original Budget 2015	Budget 2015	Estimate 2016	Budget % Chg	
					15 Original 2016	15 Revised 2016
City of Broomfield						
Mill Levy	11.457	11.457	11.457	11.457	NA	NA
Property Tax Revenue	\$ 12,616,972	\$ 12,420,407	\$ 12,394,201	\$ 14,066,878	13.26%	13.50%
County of Broomfield						
Mill Levy	17.511	17.511	17.511	17.511	NA	NA
Property Tax Revenue	\$ 19,283,914	\$ 18,983,481	\$ 18,943,428	\$ 21,499,966	13.26%	13.50%
Total - City & County of Broomfield						
Mill Levy	28.968	28.968	28.968	28.968	NA	NA
Property Tax Revenue	\$ 31,900,886	\$ 31,403,888	\$ 31,337,629	\$ 35,566,844	13.26%	13.50%

TABLE 2B
CITY AND COUNTY BUDGET SUMMARY
REVENUE - SUMMARY SOURCES OF FUNDS WITH BEGINNING BALANCES

Sources of Funds	Actual 2014	Original Budget 2015	Revised Budget 2015	Estimate 2016	Budget % Chg	
					15 Original 2016	15 Revised 2016
City of Broomfield						
Beginning Balance	\$ 237,219,499	\$ 197,074,748	\$ 262,446,682	\$ 187,974,956	-4.62%	-28.38%
Revenues						
Taxes	\$ 74,227,850	\$ 73,619,978	\$ 73,809,561	\$ 78,251,739	6.29%	6.02%
Licenses & Permits	2,830,718	2,635,194	2,504,252	2,724,945	3.41%	8.81%
Intergovernmental Revenue	5,164,456	3,406,683	6,317,169	3,512,031	3.09%	-44.40%
Charges for Services	58,895,640	68,482,673	54,219,995	60,280,080	-11.98%	11.18%
Contributions & Project Participations	1,509,150	-	4,108,950	1,322,590	100.00%	-67.81%
Fines & Forfeits	1,072,490	1,035,500	1,099,500	1,079,500	4.25%	-1.82%
Interest Earnings & Misc Revenue	7,977,665	7,147,049	11,870,077	9,094,914	27.25%	-23.38%
Fiduciary Funds - Contributions	13,778,100	14,983,963	14,915,740	15,303,449	2.13%	2.60%
Transfers from Fund Reserves	1,628,412	2,700,100	20,653,990	4,522,849	67.51%	-78.10%
Interfund Activities	34,755,808	30,211,370	31,990,021	31,855,855	5.44%	-0.42%
Total Revenues	\$ 201,840,289	\$ 204,222,510	\$ 221,489,255	\$ 207,947,952	1.82%	-6.11%
Total Sources of Funds	\$ 439,059,788	\$ 401,297,258	\$ 483,935,937	\$ 395,922,908	-1.34%	-18.19%
County of Broomfield						
Beginning Balance	\$ 4,424,749	\$ 2,615,024	\$ 4,169,664	\$ 2,351,023	-10.10%	-43.62%
Revenues						
Taxes	\$ 25,596,583	\$ 25,401,063	\$ 25,403,443	\$ 28,463,497	12.06%	12.05%
Licenses & Permits	38,062	51,800	49,800	52,800	1.93%	6.02%
Intergovernmental Revenue	9,356,491	10,340,519	10,752,164	10,711,769	3.59%	-0.38%
Charges for Services	2,126,910	2,217,260	2,270,777	2,251,128	1.53%	-0.87%
Contributions & Project Participations	39,245	32,100	47,100	38,100	18.69%	-19.11%
Interest Earnings & Misc Revenue	266,996	166,500	186,800	203,300	22.10%	8.83%
Interfund Activities	849,144	986,576	716,606	1,148,621	16.42%	60.29%
Total Revenues	\$ 38,273,431	\$ 39,195,818	\$ 39,426,690	\$ 42,869,215	9.37%	8.73%
Total Sources of Funds	\$ 42,698,180	\$ 41,810,842	\$ 43,596,354	\$ 45,220,238	8.15%	3.72%
Combined City & County of Broomfield						
Beginning Balance	\$ 241,644,248	\$ 199,689,772	\$ 266,616,346	\$ 190,325,979	-4.69%	-28.61%
Revenues						
Taxes	\$ 99,824,433	\$ 99,021,041	\$ 99,213,004	\$ 106,715,236	7.77%	7.56%
Licenses & Permits	2,868,780	2,686,994	2,554,052	2,777,745	3.38%	8.76%
Intergovernmental Revenue	14,520,947	13,747,202	17,069,333	14,223,800	3.47%	-16.67%
Charges for Services	61,022,550	70,699,933	56,490,772	62,531,208	-11.55%	10.69%
Contributions & Project Participations	1,548,395	32,100	4,156,050	1,360,690	4138.91%	-67.26%
Fines & Forfeits	1,072,490	1,035,500	1,099,500	1,079,500	4.25%	-1.82%
Interest Earnings & Misc Revenue	8,244,661	7,313,549	12,056,877	9,298,214	27.14%	-22.88%
Fiduciary Funds - Contributions	13,778,100	14,983,963	14,915,740	15,303,449	2.13%	2.60%
Transfers from Fund Reserves	1,628,412	2,700,100	20,653,990	4,522,849	67.51%	-78.10%
Interfund Activities	35,604,952	31,197,946	32,706,627	33,004,476	5.79%	0.91%
Total Revenues	\$ 240,113,720	\$ 243,418,328	\$ 260,915,945	\$ 250,817,167	3.04%	-3.87%
Total Sources of Funds	\$ 481,757,968	\$ 443,108,100	\$ 527,532,291	\$ 441,143,146	-0.44%	-16.38%
Less Interfund Activities	\$ 35,604,952	\$ 31,197,946	\$ 32,706,627	\$ 33,004,476	5.79%	0.91%
Net Total Sources of Funds	\$ 446,153,016	\$ 411,910,154	\$ 494,825,664	\$ 408,138,670	-0.92%	-17.52%

TABLE 2C - PAGE 1
CITY AND COUNTY BUDGET SUMMARY
REVENUE - DETAIL SOURCES OF FUNDS WITH BEGINNING BALANCES

Sources of Funds	Actual 2014	Original Budget 2015	Revised Budget 2015	Estimate 2016	Budget % Chg	
					15 Original 2016	15 Revised 2016
Beginning Balance						
City	\$ 237,219,499	\$ 197,074,748	\$ 262,446,682	\$ 187,974,956	-4.62%	-28.38%
County	4,424,749	2,615,024	4,169,664	2,351,023	-10.10%	-43.62%
Total	\$ 241,644,248	\$ 199,689,772	\$ 266,616,346	\$ 190,325,979	-4.69%	-28.61%
Revenues						
Taxes						
Property Tax						
City	\$ 12,227,732	\$ 12,173,407	\$ 12,116,347	\$ 13,828,020	13.59%	14.13%
County	18,666,363	18,603,482	18,523,372	21,059,950	13.20%	13.69%
Total	\$ 30,894,095	\$ 30,776,889	\$ 30,639,719	\$ 34,887,970	13.36%	13.87%
Sales Tax						
City	\$ 44,939,089	\$ 45,016,860	\$ 46,055,035	\$ 47,228,364	4.91%	2.55%
County	4,793,530	4,802,907	4,913,353	5,038,530	4.91%	2.55%
Total	\$ 49,732,619	\$ 49,819,767	\$ 50,968,388	\$ 52,266,894	4.91%	2.55%
Use Tax - Building Materials						
City	\$ 5,173,415	\$ 4,431,324	\$ 4,232,492	\$ 4,504,572	1.65%	6.43%
County	551,830	472,675	444,719	480,490	1.65%	8.04%
Total	\$ 5,725,245	\$ 4,903,999	\$ 4,677,211	\$ 4,985,062	1.65%	6.58%
Audit Revenues - Sales and Building Use Tax						
City	\$ 534,216	\$ 402,717	\$ 402,717	\$ 542,723	34.77%	34.77%
County	56,983	42,956	42,956	57,832	34.63%	34.63%
Total	\$ 591,199	\$ 445,673	\$ 445,673	\$ 600,555	34.75%	34.75%
Use Tax - Vehicles						
City	\$ 4,381,487	\$ 4,518,070	\$ 4,518,070	\$ 5,023,700	11.19%	11.19%
County	467,817	481,930	481,930	536,700	11.36%	11.36%
Total	\$ 4,849,304	\$ 5,000,000	\$ 5,000,000	\$ 5,560,400	11.21%	11.21%
Specific Ownership Tax						
City	\$ 693,547	\$ 650,000	\$ 650,000	\$ 844,000	29.85%	29.85%
County	1,060,060	997,113	997,113	1,289,995	29.37%	29.37%
Total	\$ 1,753,607	\$ 1,647,113	\$ 1,647,113	\$ 2,133,995	29.56%	29.56%
Gas & Electricity Business Tax						
City	\$ 2,501,792	\$ 2,700,000	\$ 2,700,000	\$ 2,835,000	5.00%	5.00%
County	-	-	-	-	NA	NA
Total	\$ 2,501,792	\$ 2,700,000	\$ 2,700,000	\$ 2,835,000	5.00%	5.00%
Services Expansion Fee (Excise Tax)						
City	\$ 2,103,303	\$ 1,960,600	\$ 1,339,900	\$ 1,609,260	-17.92%	20.10%
County	-	-	-	-	NA	NA
Total	\$ 2,103,303	\$ 1,960,600	\$ 1,339,900	\$ 1,609,260	-17.92%	20.10%
Cable Television Business Tax						
City	\$ 738,603	\$ 760,000	\$ 760,000	\$ 798,000	5.00%	5.00%
County	-	-	-	-	NA	NA
Total	\$ 738,603	\$ 760,000	\$ 760,000	\$ 798,000	5.00%	5.00%
Telephone Business Tax						
City	\$ 153,616	\$ 155,000	\$ 155,000	\$ 158,100	2.00%	2.00%
County	-	-	-	-	NA	NA
Total	\$ 153,616	\$ 155,000	\$ 155,000	\$ 158,100	2.00%	2.00%
Tobacco Products Tax						
City	\$ 158,215	\$ 182,000	\$ 160,000	\$ 160,000	-12.09%	NA
County	-	-	-	-	NA	NA
Total	\$ 158,215	\$ 182,000	\$ 160,000	\$ 160,000	-12.09%	NA
Severance Tax						
City	\$ 70,063	\$ 70,000	\$ 70,000	\$ 70,000	NA	NA
County	-	-	-	-	NA	NA
Total	\$ 70,063	\$ 70,000	\$ 70,000	\$ 70,000	NA	NA
Lodging Tax						
City	\$ 532,642	\$ 500,000	\$ 550,000	\$ 550,000	10.00%	NA
County	-	-	-	-	NA	NA
Total	\$ 532,642	\$ 500,000	\$ 550,000	\$ 550,000	10.00%	NA
Penalties & Int. on Delinquent Taxes						
City	\$ 20,130	\$ 100,000	\$ 100,000	\$ 100,000	NA	NA
County	-	-	-	-	NA	NA
Total	\$ 20,130	\$ 100,000	\$ 100,000	\$ 100,000	NA	NA
Total Taxes						
Total City	\$ 74,227,850	\$ 73,619,978	\$ 73,809,561	\$ 78,251,739	6.29%	6.02%
Total County	25,596,583	25,401,063	25,403,443	28,463,497	12.06%	12.05%
Total City & County	\$ 99,824,433	\$ 99,021,041	\$ 99,213,004	\$ 106,715,236	7.77%	7.56%

Table 2C is continued on the next page.

TABLE 2C - PAGE 2
CITY AND COUNTY BUDGET SUMMARY
REVENUE - DETAIL SOURCES OF FUNDS WITH BEGINNING BALANCES

Sources of Funds	Actual 2014	Original Budget 2015	Revised Budget 2015	Estimate 2016	Budget % Chg	
					15 Original 2016	15 Revised 2016
Licenses & Permits						
Building Permits						
City	\$ 2,403,839	\$ 2,358,394	\$ 2,192,002	\$ 2,389,645	1.33%	9.02%
County	-	-	-	-	NA	NA
Total	\$ 2,403,839	\$ 2,358,394	\$ 2,192,002	\$ 2,389,645	1.33%	9.02%
Other Licenses & Permits						
City	\$ 426,879	\$ 276,800	\$ 312,250	\$ 335,300	21.13%	7.38%
County	38,062	51,800	49,800	52,800	1.93%	6.02%
Total	\$ 464,941	\$ 328,600	\$ 362,050	\$ 388,100	18.11%	7.20%
Total Licenses & Permits						
City	\$ 2,830,718	\$ 2,635,194	\$ 2,504,252	\$ 2,724,945	3.41%	8.81%
County	38,062	51,800	49,800	52,800	1.93%	6.02%
Total	\$ 2,868,780	\$ 2,686,994	\$ 2,554,052	\$ 2,777,745	3.38%	8.76%
Intergovernmental Revenues						
Highway Users' Tax Fund						
City	\$ 1,855,113	\$ 1,800,000	\$ 1,800,000	\$ 1,860,000	3.33%	3.33%
County	-	-	-	-	NA	NA
Total	\$ 1,855,113	\$ 1,800,000	\$ 1,800,000	\$ 1,860,000	3.33%	3.33%
Human Services Funding						
City	\$ -	\$ -	\$ -	\$ -	NA	NA
County	8,612,060	9,728,121	9,966,826	9,730,828	0.03%	-2.37%
Total	\$ 8,612,060	\$ 9,728,121	\$ 9,966,826	\$ 9,730,828	0.03%	-2.37%
Conservation Trust Fund						
City	\$ 564,017	\$ 630,000	\$ 630,000	\$ 600,000	-4.76%	-4.76%
County	-	-	-	-	NA	NA
Total	\$ 564,017	\$ 630,000	\$ 630,000	\$ 600,000	-4.76%	-4.76%
Other Intergovernmental Revenues						
City	\$ 2,745,326	\$ 976,683	\$ 3,887,169	\$ 1,052,031	7.71%	-72.94%
County	744,431	612,398	785,338	980,941	60.18%	24.91%
Total	\$ 3,489,757	\$ 1,589,081	\$ 4,672,507	\$ 2,032,972	27.93%	-56.49%
Total Intergovernmental Revenues						
City	\$ 5,164,456	\$ 3,406,683	\$ 6,317,169	\$ 3,512,031	3.09%	-44.40%
County	9,356,491	10,340,519	10,752,164	10,711,769	3.59%	-0.38%
Total	\$ 14,520,947	\$ 13,747,202	\$ 17,069,333	\$ 14,223,800	3.47%	-16.67%
Charges for Services						
City						
Recreation Facility & Program Revenues	\$ 5,071,225	\$ 5,042,212	\$ 5,161,395	\$ 5,201,729	3.16%	0.78%
Water Sales	13,648,006	14,020,240	13,918,523	15,850,580	13.05%	13.88%
Water Tap & License Fees	16,760,169	18,053,801	12,478,895	14,909,195	-17.42%	19.48%
Water Meter Fees	225,622	311,966	215,633	257,630	-17.42%	19.48%
Sewer Service Charges	6,170,757	5,627,533	6,294,170	6,420,055	14.08%	2.00%
Sewer Tap & License Fees	7,989,659	16,774,240	9,315,685	10,895,605	-35.05%	16.96%
Reuse Water Sales	1,305,097	1,397,730	1,397,730	1,414,665	1.21%	1.21%
Reuse Water Tap & License Fees	1,810,587	1,796,200	43,681	-	-100.00%	-100.00%
Other Charges for Services	5,914,518	5,458,751	5,394,283	5,330,621	-2.35%	-1.18%
City Total	\$ 58,895,640	\$ 68,482,673	\$ 54,219,995	\$ 60,280,080	-11.98%	11.18%
County						
Recording Fees	\$ 447,543	\$ 535,000	\$ 535,000	\$ 450,000	-15.89%	-15.89%
Senior Programs	149,427	141,000	139,500	150,500	6.74%	7.89%
Other Charges for Services	1,529,940	1,541,260	1,596,277	1,650,628	7.10%	3.40%
County Total	\$ 2,126,910	\$ 2,217,260	\$ 2,270,777	\$ 2,251,128	1.53%	-0.87%
Total Charges for Services						
City	\$ 58,895,640	\$ 68,482,673	\$ 54,219,995	\$ 60,280,080	-11.98%	11.18%
County	2,126,910	2,217,260	2,270,777	2,251,128	1.53%	-0.87%
Total	\$ 61,022,550	\$ 70,699,933	\$ 56,490,772	\$ 62,531,208	-11.55%	10.69%

Table 2C is continued on the next page.

TABLE 2C - PAGE 3
CITY AND COUNTY BUDGET SUMMARY
REVENUE - DETAIL SOURCES OF FUNDS WITH BEGINNING BALANCES

Sources of Funds	Actual 2014	Original Budget 2015	Revised Budget 2015	Estimate 2016	Budget % Chg	
					15 Original 2016	15 Revised 2016
Contributions & Project Participations						
City						
Other Contributions & Participations	1,509,150	-	4,108,950	1,322,590	100.00%	-67.81%
City Total	\$ 1,509,150	\$ -	\$ 4,108,950	\$ 1,322,590	100.00%	-67.81%
County						
Other Contributions & Participations	\$ 39,245	\$ 32,100	\$ 47,100	\$ 38,100	18.69%	-19.11%
County Total	\$ 39,245	\$ 32,100	\$ 47,100	\$ 38,100	18.69%	-19.11%
Total Contributions & Project Part.						
City	\$ 1,509,150	\$ -	\$ 4,108,950	\$ 1,322,590	100.00%	-67.81%
County	39,245	32,100	47,100	38,100	18.69%	-19.11%
Total	\$ 1,548,395	\$ 32,100	\$ 4,156,050	\$ 1,360,690	4138.91%	-67.26%
Fines & Forfeits						
City	\$ 1,072,490	\$ 1,035,500	\$ 1,099,500	\$ 1,079,500	4.25%	-1.82%
County	-	-	-	-	NA	NA
Total	\$ 1,072,490	\$ 1,035,500	\$ 1,099,500	\$ 1,079,500	4.25%	-1.82%
Interest Earnings & Misc Revenues						
City	\$ 7,977,665	\$ 7,147,049	\$ 11,870,077	\$ 9,094,914	27.25%	-23.38%
County	266,996	166,500	186,800	203,300	22.10%	8.83%
Total	\$ 8,244,661	\$ 7,313,549	\$ 12,056,877	\$ 9,298,214	27.14%	-22.88%
Fiduciary Plan Contributions						
City	\$ 13,778,100	\$ 14,983,963	\$ 14,915,740	\$ 15,303,449	2.13%	2.60%
County	-	-	-	-	NA	NA
Total	\$ 13,778,100	\$ 14,983,963	\$ 14,915,740	\$ 15,303,449	2.13%	2.60%
Transfers from Fund Reserves						
City	\$ 1,628,412	\$ 2,700,100	\$ 20,653,990	\$ 4,522,849	67.51%	-78.10%
County	-	-	-	-	NA	NA
Total	\$ 1,628,412	\$ 2,700,100	\$ 20,653,990	\$ 4,522,849	67.51%	-78.10%
Interfund Activities						
City	\$ 34,755,808	\$ 30,211,370	\$ 31,990,021	\$ 31,855,855	5.44%	-0.42%
County	849,144	986,576	716,606	1,148,621	16.42%	60.29%
Total	\$ 35,604,952	\$ 31,197,946	\$ 32,706,627	\$ 33,004,476	5.79%	0.91%
Total Revenues						
Total City	\$ 201,840,289	\$ 204,222,510	\$ 221,489,255	\$ 207,947,952	1.82%	-6.11%
Total County	38,273,431	39,195,818	39,426,690	42,869,215	9.37%	8.73%
Total City & County	\$ 240,113,720	\$ 243,418,328	\$ 260,915,945	\$ 250,817,167	3.04%	-3.87%
Total Sources of Funds						
(Beginning Balance Plus Revenues)						
Total City	\$ 439,059,788	\$ 401,297,258	\$ 483,935,937	\$ 395,922,908	-1.34%	-18.19%
Total County	42,698,180	41,810,842	43,596,354	45,220,238	8.15%	3.72%
Total City & County	\$ 481,757,968	\$ 443,108,100	\$ 527,532,291	\$ 441,143,146	-0.44%	-16.38%
Less Interfund Activities	\$ 35,604,952	\$ 31,197,946	\$ 32,706,627	\$ 33,004,476	5.79%	0.91%
Net Total City & County Sources of Funds	\$ 446,153,016	\$ 411,910,154	\$ 494,825,664	\$ 408,138,670	-0.92%	-17.52%

TABLE 3A
CITY AND COUNTY OF BROOMFIELD TOTAL BUDGET
EXPENDITURE - SUMMARY BY FUND

City of Broomfield Budget	Actual 2014	Original Budget 2015	Revised Budget 2015	Estimate 2016	Budget % Chg	
					15 Original 2016	15 Revised 2016
Budget Fund						
General Fund	\$ 50,579,212	\$ 49,588,146	\$ 51,809,220	\$ 52,850,138	6.58%	2.01%
Recreation Fund	5,736,998	5,950,280	6,080,497	6,415,674	7.82%	5.51%
Street Fund	3,897,791	4,294,458	4,337,752	4,751,372	10.64%	9.54%
Library Fund	2,316,124	2,326,360	2,323,192	2,472,543	6.28%	6.43%
Facilities Maintenance Fund	3,856,248	4,080,876	4,079,564	4,360,019	6.84%	6.87%
Cemetery Fund	165,072	162,362	177,202	180,576	11.22%	1.90%
Lodging Tax Fund	532,642	500,000	550,000	550,000	10.00%	NA
Capital Improvements Fund	23,754,156	27,785,686	71,126,995	31,992,790	15.14%	-55.02%
Asset Replacement & Refurbishment Fund	6,345,561	8,218,982	10,691,210	8,924,654	8.59%	-16.52%
Conservation Trust Fund	753,581	653,000	1,520,168	158,850	-75.67%	-89.55%
Open Space and Parks Fund	4,602,302	5,167,188	8,740,072	6,289,532	21.72%	-28.04%
Services Expansion Fee Fund	1,469,662	795,550	828,438	1,297,630	63.11%	56.64%
Development Agreements Fund	12,443,940	9,137,479	9,402,568	9,494,624	3.91%	0.98%
Governmental Debt Service Fund	7,638,844	7,625,976	7,625,976	7,800,176	2.28%	2.28%
Water Fund	22,680,228	47,769,934	62,353,600	34,819,570	-27.11%	-44.16%
Sewer Fund	12,977,024	16,783,282	34,615,068	40,983,975	144.20%	18.40%
Water Reclamation Fund	2,084,284	4,410,392	5,433,638	3,871,769	-12.21%	-28.74%
Employee Medical Care Fund	6,548,030	7,644,614	6,907,477	7,979,924	4.39%	15.53%
Employee Defined Benefit Retirement Fund	1,760,106	988,157	1,061,774	1,153,421	16.72%	8.63%
Employee Money Purchase Retirement Fund	4,714,606	2,082,228	3,077,673	3,077,767	47.81%	0.00%
Police Defined Benefit Pension Fund	78,476	79,178	77,365	80,567	1.75%	4.14%
Police Money Purchase Pension Fund	1,659,073	1,098,144	3,055,484	1,555,436	41.64%	-49.09%
Retiree Health Insurance Plan	19,146	41,000	86,048	45,653	11.35%	-46.94%
Total	\$ 176,613,106	\$ 207,183,272	\$ 295,960,981	\$ 231,106,660	11.55%	-21.91%
Less Interfund Activities and Additions to Reserves						
Interfund Transfers & Advances (see Table 3C)	\$ 26,526,471	\$ 22,254,762	\$ 23,736,255	\$ 23,029,994	3.48%	-2.98%
Additions to Reserves	8,479,821	8,821,033	5,106,453	2,580,373	-70.75%	-49.47%
Total Less Interfund Activities and Additions to Reserves	\$ 141,606,814	\$ 176,107,477	\$ 267,118,273	\$ 205,496,293	16.69%	-23.07%

County of Broomfield Budget	Actual 2014	Original Budget 2015	Revised Budget 2015	Estimate 2016	Budget % Chg	
					15 Original 2016	15 Revised 2016
Budget Fund						
General Fund	\$ 25,884,934	\$ 26,742,897	\$ 27,412,611	\$ 29,922,196	11.89%	9.15%
Human Services Fund	12,643,582	14,084,078	13,832,720	14,396,437	2.22%	4.08%
Total	\$ 38,528,516	\$ 40,826,975	\$ 41,245,331	\$ 44,318,633	8.55%	7.45%
Less Interfund Activities and Additions to Reserves						
Interfund Fund Transfers (See Table 3C)	\$ 9,078,482	\$ 8,943,184	\$ 8,970,372	\$ 9,974,482	11.53%	11.19%
Additions to Reserves	21,583	8,000	12,000	12,000	50.00%	NA
Total Less Interfund Activities and Additions to Reserves	\$ 29,471,617	\$ 31,891,791	\$ 32,286,959	\$ 34,356,151	7.73%	6.41%

Combined City & County of Broomfield Budget	Actual 2014	Original Budget 2015	Revised Budget 2015	Estimate 2016	Budget % Chg	
					15 Original 2016	15 Revised 2016
City of Broomfield Budget	\$ 176,613,106	\$ 207,183,272	\$ 295,960,981	\$ 231,106,660	11.55%	-21.91%
County of Broomfield Budget	38,528,516	40,826,975	41,245,331	44,318,633	8.55%	7.45%
Total City and County Budget	\$ 215,141,622	\$ 248,010,247	\$ 337,206,312	\$ 275,425,293	11.05%	-18.32%
Less Interfund Activities and Additions to Reserves						
City - Interfund Activities and Additions to Reserves	35,006,292	31,075,795	28,842,708	25,610,367	-17.59%	-11.21%
County - Interfund Activities and Additions to Reserves	9,100,065	8,951,184	8,982,372	9,986,482	11.57%	11.18%
Total Interfund Activities and Additions to Reserves	\$ 44,106,357	\$ 40,026,979	\$ 37,825,080	\$ 35,596,849	-11.07%	-5.89%
Total Budget Expenditures Less Interfund Activities and Additions to Reserves	\$ 171,035,265	\$ 207,983,268	\$ 299,381,232	\$ 239,828,444	15.31%	-19.89%

TABLE 3B PAGE 1
CITY OF BROOMFIELD TOTAL BUDGET
EXPENDITURE - SUMMARY BY FUNCTION

Function	Actual 2014	Original Budget 2015	Revised Budget 2015	Estimate 2016	Budget % Chg	
					15 Original 2016	15 Revised 2016
Legislative	\$ 183,050	\$ 281,870	\$ 281,870	\$ 301,294	6.89%	6.89%
City Attorney	476,760	399,414	419,484	555,663	39.12%	32.46%
City and County Manager	1,456,249	1,437,307	1,401,553	1,426,664	-0.74%	1.79%
Clerk and Recorder	340,385	373,091	375,491	389,918	4.51%	3.84%
Courts	433,030	421,145	417,366	449,092	6.64%	7.60%
Human Resources	847,631	816,218	902,778	1,055,036	29.26%	16.87%
Communications	659,440	675,836	679,436	714,625	5.74%	5.18%
Information Technology	3,136,339	3,233,804	3,592,782	4,311,869	33.34%	20.01%
Community Development	4,052,672	4,122,815	4,243,512	4,532,813	9.94%	6.82%
Finance	2,648,159	2,745,920	2,751,786	2,828,319	3.00%	2.78%
Economic Development	229,258	321,476	346,476	307,950	-4.21%	-11.12%
Internal Audit	160,308	152,746	181,746	162,207	6.19%	-10.75%
Broomfield Improvement Team	3,421	9,080	10,080	7,755	-14.59%	-23.07%
Public Safety	14,189,673	14,407,792	14,416,192	15,224,319	5.67%	5.61%
Public Works						
Administration	355,963	229,698	255,598	245,420	6.84%	-3.98%
Fleet Maintenance	1,554,526	1,649,040	1,610,433	1,722,849	4.48%	6.98%
Park Maintenance	6,149,730	6,832,681	6,778,603	7,340,471	7.43%	8.29%
Solid Waste and Recycling	262,899	337,836	338,436	369,451	9.36%	9.16%
Facilities Maintenance	3,856,248	4,080,876	4,079,564	4,360,019	6.84%	6.87%
Street Maintenance	3,897,791	4,294,458	4,337,752	4,751,372	10.64%	9.54%
Cemetery Maintenance	160,005	158,362	173,202	176,576	11.50%	1.95%
Water Operations	13,421,331	14,547,202	18,362,466	16,100,571	10.68%	-12.32%
Sewer Operations	5,610,763	6,149,009	14,053,448	8,326,860	35.42%	-40.75%
Reuse Water Operations	473,421	923,942	1,516,162	932,112	0.88%	-38.52%
Community Resources						
Cultural Affairs	356,288	384,606	385,266	365,570	-4.95%	-5.11%
Museums	67,004	86,480	86,480	90,603	4.77%	4.77%
Open Space and Trails - Administration	264,955	259,702	274,082	328,375	26.44%	19.81%
Recreation Services	4,782,577	4,928,460	5,060,807	5,343,354	8.42%	5.58%
Library	2,316,124	2,326,360	2,323,192	2,472,543	6.28%	6.43%
Cemetery	2,410	4,000	4,000	4,000	NA	NA
Non Departmental ¹	1,689,115	2,432,909	2,538,633	3,403,177	39.88%	34.06%
Sub-Total Operating Budget	\$ 74,037,525	\$ 79,024,135	\$ 92,198,676	\$ 88,600,847	12.12%	-3.90%
Capital Improvements	\$ 30,334,497	\$ 62,655,188	\$ 138,158,943	\$ 81,920,055	30.75%	-40.71%
Lease/Purchase Payments	5,609,446	5,612,744	5,612,744	4,034,534	-28.12%	-28.12%
Debt Service - Bonds	16,845,909	16,882,089	16,882,089	17,048,089	0.98%	0.98%
Fiduciary Fund	14,779,437	11,933,321	14,265,821	13,892,768	16.42%	-2.62%
Addition to Reserves	8,479,821	8,821,033	5,106,453	2,580,373	-70.75%	-49.47%
Total Expenditures by Function	\$ 150,086,635	\$ 184,928,510	\$ 272,224,726	\$ 208,076,666	12.52%	-23.56%
Interfund Activities	26,526,471	22,254,762	23,736,255	23,029,994	3.48%	-2.98%
Total Budget Expenditures with Interfund Activities	\$ 176,613,106	\$ 207,183,272	\$ 295,960,981	\$ 231,106,660	11.55%	-21.91%

Table 3B is continued on the next page.

¹ Includes contributions and participations, and contingencies.

TABLE 3B PAGE 2
 COUNTY OF BROOMFIELD TOTAL BUDGET
 EXPENDITURE - SUMMARY BY FUNCTION

Function	Actual 2014	Original Budget 2015	Revised Budget 2015	Estimate 2016	Budget % Chg	
					15 Original 2016	15 Revised 2016
Assessor	\$ 628,784	\$ 764,655	\$ 770,955	\$ 781,505	2.20%	1.37%
County Attorney	181,734	170,968	172,168	89,130	-47.87%	-48.23%
Clerk and Recorder	295,004	297,631	301,231	298,864	0.41%	-0.79%
Elections	444,172	364,317	375,561	715,950	96.52%	90.63%
Motor Vehicle	509,714	513,921	515,121	560,199	9.00%	8.75%
Courts - 17th District	1,587,781	1,722,143	1,722,143	1,806,575	4.90%	4.90%
Community Development	145,513	138,661	138,661	160,209	15.54%	15.54%
Finance	616,698	644,271	643,131	666,614	3.47%	3.65%
Public Safety	7,840,813	8,246,124	8,424,677	9,326,716	13.10%	10.71%
Public Health Services	1,919,544	1,994,633	2,198,217	2,141,338	7.35%	-2.59%
Oil and Gas Well Inspections	-	-	-	70,192	100.00%	100.00%
Human Services	9,829,695	11,394,830	11,125,024	11,816,737	3.70%	6.22%
Workforce Center	864,771	892,284	929,800	923,170	3.46%	-0.71%
Senior Services	743,743	779,024	964,156	819,370	5.18%	-15.02%
Non Departmental ¹	268,756	401,398	431,183	587,878	46.46%	36.34%
Sub-Total Operating Budget	\$ 25,876,722	\$ 28,324,860	\$ 28,712,028	\$ 30,764,447	8.61%	7.15%
Lease/Purchase Payments	\$ 3,551,729	\$ 3,550,931	\$ 3,550,931	\$ 3,567,704	0.47%	0.47%
Addition to Reserves	21,583	8,000	12,000	12,000	50.00%	NA
Total Expenditures by Function	\$ 29,450,034	\$ 31,883,791	\$ 32,274,959	\$ 34,344,151	7.72%	6.41%
Interfund Activities	9,078,482	8,943,184	8,970,372	9,974,482	11.53%	11.19%
Total Budget Expenditures with Interfund Activities	\$ 38,528,516	\$ 40,826,975	\$ 41,245,331	\$ 44,318,633	8.55%	7.45%

Table 3B is continued on the next page.

¹ Includes contributions and participations, and contingencies.

TABLE 3B PAGE 3
CITY AND COUNTY OF BROOMFIELD TOTAL BUDGET
EXPENDITURE - SUMMARY BY FUNCTION

Function	Actual 2014	Original Budget 2015	Revised Budget 2015	Estimate 2016	Budget % Chg	
					15 Original 2016	15 Revised 2016
Legislative	\$ 183,050	\$ 281,870	\$ 281,870	\$ 301,294	6.89%	6.89%
Assessor	628,784	764,655	770,955	781,505	2.20%	1.37%
Broomfield Improvement Team	3,421	9,080	10,080	7,755	-14.59%	-23.07%
City and County Attorney	658,494	570,382	591,652	644,793	13.05%	8.98%
City and County Manager	1,456,249	1,437,307	1,401,553	1,426,664	-0.74%	1.79%
Clerk and Recorder	1,589,275	1,548,960	1,567,404	1,964,931	26.85%	25.36%
Combined Courts	2,020,811	2,143,288	2,139,509	2,255,667	5.24%	5.43%
Communications	659,440	675,836	679,436	714,625	5.74%	5.18%
Community Development	4,198,185	4,261,476	4,382,173	4,693,022	10.13%	7.09%
Community Resources	7,789,358	7,989,608	8,133,827	8,604,445	7.70%	5.79%
Economic Development	229,258	321,476	346,476	307,950	-4.21%	-11.12%
Finance	3,264,857	3,390,191	3,394,917	3,494,933	3.09%	2.95%
Health and Human Services	13,357,753	15,060,771	15,217,197	15,770,807	4.71%	3.64%
Human Resources	847,631	816,218	902,778	1,055,036	29.26%	16.87%
Information Technology	3,136,339	3,233,804	3,592,782	4,311,869	33.34%	20.01%
Internal Audit	160,308	152,746	181,746	162,207	6.19%	-10.75%
Public Safety	22,030,486	22,653,916	22,840,869	24,551,035	8.37%	7.49%
Public Works	35,742,677	39,203,104	51,505,664	44,325,701	13.07%	-13.94%
Non Departmental ¹	1,957,871	2,834,307	2,969,816	3,991,055	40.81%	34.39%
Sub-Total Operating Budget	\$ 99,914,247	\$ 107,348,995	\$ 120,910,704	\$ 119,365,294	11.19%	-1.28%
Capital Improvements	\$ 30,334,497	\$ 62,655,188	\$ 138,158,943	\$ 81,920,055	30.75%	-40.71%
Lease/Purchase Payments	9,161,175	9,163,675	9,163,675	7,602,238	-17.04%	-17.04%
Debt Service - Bonds	16,845,909	16,882,089	16,882,089	17,048,089	0.98%	0.98%
Fiduciary Fund	14,779,437	11,933,321	14,265,821	13,892,768	16.42%	-2.62%
Addition to Reserves	8,501,404	8,829,033	5,118,453	2,592,373	-70.64%	-49.35%
Total Expenditures by Function	\$ 179,536,669	\$ 216,812,301	\$ 304,499,685	\$ 242,420,817	11.81%	-20.39%
Interfund Activities	35,604,953	31,197,946	32,706,627	33,004,476	5.79%	0.91%
Total Budget Expenditures with Interfund Activities	\$ 215,141,622	\$ 248,010,247	\$ 337,206,312	\$ 275,425,293	11.05%	-18.32%

¹ Includes transfers, contributions and participations, and contingencies.

TABLE 3C - PAGE 1
CITY AND COUNTY OF BROOMFIELD TOTAL BUDGET
EXPENDITURE - SUMMARY INTERFUND ACTIVITIES (TRANSFERS AND ADVANCES)

Interfund Activities	Actual 2014	Original Budget 2015	Revised Budget 2015	Estimate 2016	Budget % Chg	
					15 Original 2016	15 Revised 2016
Contributing Funds (Transfers & Advances From)						
City of Broomfield Budget	\$ 26,526,471	\$ 22,254,762	\$ 23,736,255	\$ 23,029,994	3.48%	-2.98%
County of Broomfield Budget	9,078,482	8,943,184	8,970,372	9,974,482	11.53%	11.19%
Total Contributing Funds	\$ 35,604,953	\$ 31,197,946	\$ 32,706,627	\$ 33,004,476	5.79%	0.91%
Receiving Funds (Transfers & Advances To)						
City of Broomfield Budget	\$ 34,755,808	\$ 30,211,370	\$ 31,990,021	\$ 31,855,855	5.44%	-0.42%
County of Broomfield Budget	849,144	986,576	716,606	1,148,621	16.42%	60.29%
Total Receiving Funds	\$ 35,604,952	\$ 31,197,946	\$ 32,706,627	\$ 33,004,476	5.79%	0.91%

Table 3C is continued on the next page.

TABLE 3C - PAGE 2
CITY AND COUNTY OF BROOMFIELD TOTAL BUDGET
EXPENDITURE - DETAILS INTERFUND ACTIVITIES (TRANSFERS AND ADVANCES)

Interfund Activities		Actual 2014	Original Budget 2015	Revised Budget 2015	Estimate 2016	Budget % Chg	
						15 Original 2016	15 Revised 2016
Contributing Funds							
City of Broomfield Budget							
Interfund Transfers & Advances							
Fund From	Fund To						
Transfers							
General	County General	\$ -	\$ -	\$ 144,648	\$ 237,255	100.00%	64.02%
General	Facilities Maintenance	1,749,461	1,837,196	1,840,444	2,039,059	10.99%	10.79%
General	Recreation	635,831	891,168	900,902	1,198,145	34.45%	32.99%
General	Library	143,693	156,243	162,050	29,993	-80.80%	-81.49%
General	Capital Improvements	8,000,000	4,500,000	6,000,000	2,800,000	-37.78%	-53.33%
Cemetery	General	2,657	-	-	-	NA	NA
Unallocated Interest	Development Agreements	212,430	-	-	55,000	100.00%	100.00%
Recreation	Facilities Maintenance	954,421	1,021,820	1,019,690	1,072,320	4.94%	5.16%
Lodging Tax	General	532,642	500,000	550,000	550,000	10.00%	NA
Capital Improvements	Debt Service	3,001,172	5,429,723	5,429,723	5,603,926	3.21%	3.21%
Capital Improvements	Open Space & Parks	1,381,083	125,000	125,000	1,888,021	1410.42%	1410.42%
Open Space & Parks	Debt Service	249,082	249,083	249,083	249,083	NA	NA
Open Space & Parks	Capital Improvements	250,000	325,269	325,269	-	-100.00%	-100.00%
Open Space & Parks	Water Fund	-	49,731	-	-	-100.00%	NA
Development Agreements	Capital Improvements	-	-	10,465	-	NA	-100.00%
Development Agreements	Debt Service	4,372,808	1,947,170	1,947,042	1,947,042	-0.01%	NA
Development Agreements	SEF	157,170	-	-	-	NA	NA
SEF	Development Agreements	644,530	708,550	534,450	554,630	-21.72%	3.78%
Water	General	1,547,180	1,661,370	1,661,370	1,823,700	9.77%	9.77%
Water	Facilities Maintenance	63,649	66,930	66,890	67,420	0.73%	0.79%
Sewer	General	1,083,030	1,162,960	1,162,960	1,276,590	9.77%	9.77%
Sewer	Facilities Maintenance	45,722	47,140	47,120	48,580	3.05%	3.10%
Water Reclamation	Sewer	1,407,080	1,401,317	1,401,317	1,404,134	0.20%	0.20%
Water Reclamation	General	92,830	99,680	99,680	109,420	9.77%	9.77%
Interfund Advances							
General Fund	Cemetery	-	74,412	58,152	75,676	1.70%	30.13%
Total City Budget Contributing Funds		\$ 26,526,471	\$ 22,254,762	\$ 23,736,255	\$ 23,029,994	3.48%	-2.98%
County of Broomfield Budget							
Interfund Transfers & Advances							
Fund From	Fund To						
Interfund Transfers							
County General	City General	\$ 1,651,050	\$ 1,563,782	\$ 1,563,782	\$ 1,782,666	14.00%	14.00%
County General	Street	1,087,422	1,553,016	1,599,490	1,840,552	18.51%	15.07%
County General	CIP Assets Repl. & Refurb.	3,601,200	3,084,100	3,681,802	3,827,798	24.11%	3.97%
County General	Facilities Maintenance	684,293	737,770	739,600	774,940	5.04%	4.78%
County General	County Human Services	849,144	986,576	571,958	911,366	-7.62%	59.34%
County Human Services	Facilities Maintenance	358,703	370,020	365,820	357,700	-3.33%	-2.22%
County Human Services	CIP	500,000	300,000	100,000	-	-100.00%	-100.00%
County Human Services	City General - I.T.	346,670	347,920	347,920	479,460	37.81%	37.81%
Total County Budget Contributing Funds		\$ 9,078,482	\$ 8,943,184	\$ 8,970,372	\$ 9,974,482	11.53%	11.19%
Total City & County Contributing Funds		\$ 35,604,953	\$ 31,197,946	\$ 32,706,627	\$ 33,004,476	5.79%	0.91%

Table 3C is continued on the next page.

TABLE 3C - PAGE 3
CITY AND COUNTY OF BROOMFIELD TOTAL BUDGET
EXPENDITURE - DETAILS INTERFUND ACTIVITIES (TRANSFERS AND ADVANCES)

Interfund Activities		Actual 2014	Original Budget 2015	Revised Budget 2015	Estimate 2016	Budget % Chg	
						15 Original 2016	15 Revised 2016
Receiving Funds							
City of Broomfield Budget							
Fund To	Fund From						
Interfund Transfers							
Facilities Maintenance	City General	\$ 1,749,461	\$ 1,837,196	\$ 1,840,444	\$ 2,039,059	10.99%	10.79%
Facilities Maintenance	County General	684,293	737,770	739,600	774,940	5.04%	4.78%
Facilities Maintenance	County Human Services	358,703	370,020	365,820	357,700	-3.33%	-2.22%
Facilities Maintenance	Recreation	954,421	1,021,820	1,019,690	1,072,320	4.94%	5.16%
Facilities Maintenance	Sewer	45,722	47,140	47,120	48,580	3.05%	3.10%
Facilities Maintenance	Water	63,648	66,930	66,890	67,420	0.73%	0.79%
Recreation	City General	635,831	891,168	900,902	1,198,145	34.45%	32.99%
Library	City General	143,693	156,243	162,050	29,993	-80.80%	-81.49%
Street	County General	1,087,422	1,553,016	1,599,490	1,840,552	18.51%	15.07%
General	Lodging Tax	532,642	500,000	550,000	550,000	10.00%	NA
General	Cemetery	2,657	-	-	-	NA	NA
General	Sewer	1,083,030	1,162,960	1,162,960	1,276,590	9.77%	9.77%
General	Water	1,547,180	1,661,370	1,661,370	1,823,700	9.77%	9.77%
General	Water Reclamation	92,830	99,680	99,680	109,420	9.77%	9.77%
General	County General	1,651,050	1,563,782	1,563,782	1,782,666	14.00%	14.00%
General	County Human Services	346,670	347,920	347,920	479,460	37.81%	37.81%
Capital Improvements	City General	8,000,000	4,500,000	6,000,000	2,800,000	-37.78%	-53.33%
Capital Improvements	County General	3,601,200	3,084,100	3,681,802	3,827,798	24.11%	3.97%
Capital Improvements	County Human Services	500,000	300,000	100,000	-	-100.00%	-100.00%
Capital Improvements	Development Agreements	-	-	10,465	-	NA	-100.00%
Capital Improvements	Open Space & Parks	250,000	325,269	325,269	-	-100.00%	-100.00%
Open Space & Parks	Capital Improvements	1,381,083	125,000	125,000	1,888,021	1410.42%	1410.42%
Development Agreements	SEF	644,530	708,550	534,450	554,630	-21.72%	3.78%
Development Agreements	Unallocated Interest	212,430	-	-	55,000	100.00%	100.00%
Debt Service	Capital Improvements	3,001,172	5,429,723	5,429,723	5,603,926	3.21%	3.21%
Debt Service	Open Space & Parks	249,082	249,083	249,083	249,083	NA	NA
Debt Service	Development Agreements	4,372,808	1,947,170	1,947,042	1,947,042	-0.01%	NA
Water Fund	Open Space & Parks	-	49,731	-	-	-100.00%	NA
Sewer Fund	Water Reclamation	1,407,080	1,401,317	1,401,317	1,404,134	0.20%	0.20%
Interfund Advances							
Cemetery	General	-	74,412	58,152	75,676	1.70%	30.13%
Total City Budget Receiving Funds		\$ 34,755,808	\$ 30,211,370	\$ 31,990,021	\$ 31,855,855	5.44%	-0.42%
County of Broomfield Budget							
Fund To	Fund From						
Interfund Transfers							
County General	City General	\$ -	\$ -	\$ 144,648	\$ 237,255	100.00%	64.02%
County General	Capital Improvements	-	-	-	-	NA	NA
County Human Services	County General	849,144	986,576	571,958	911,366	-7.62%	59.34%
Total County Budget Receiving Funds		\$ 849,144	\$ 986,576	\$ 716,606	\$ 1,148,621	16.42%	60.29%
Total City & County Receiving Funds		\$ 35,604,952	\$ 31,197,946	\$ 32,706,627	\$ 33,004,476	5.79%	0.91%

TABLE 3D
CITY OF BROOMFIELD BUDGET
TOTAL CAPITAL IMPROVEMENTS PROGRAM
EXPENDITURE - SUMMARY BY TYPE OF PROJECTS

Capital Improvement Projects	Actual 2014	Original Budget 2015	Revised Budget 2015	Estimate 2016
Building & Facility Projects	\$ 2,280,640	\$ 1,021,003	\$ 17,109,679	\$ 2,412,110
Drainage & Storm Water Projects	242,295	305,000	377,267	-
Information Technology Projects	1,214,734	1,478,000	5,055,763	1,077,600
Landscaping Projects	686,099	822,000	602,000	630,000
Open Space Projects	342,635	410,986	2,927,620	3,179,849
Trail System Projects	452,568	2,196,700	2,515,736	2,105,600
Parks & Recreation Facility Projects	4,911,821	8,729,950	8,117,099	7,417,500
Transportation System Projects	5,746,247	6,322,100	32,189,096	16,130,100
Vehicles, Other Equipment and Furniture	2,267,144	1,943,779	4,423,656	1,718,954
Community Development Projects	7,701,532	7,190,309	7,445,061	7,492,582
Water Utility Projects	1,942,202	25,629,229	36,397,671	10,898,638
Sewer Utility Projects	2,068,270	5,164,100	15,103,327	26,832,900
Water Reclamation Utility Projects	110,953	716,303	1,147,329	1,426,103
Planning, Administration & Other Expenditures	316,842	590,000	4,403,158	456,500
Public Art & Cultural Projects	50,515	135,729	344,481	141,619
Total Capital Improvement Projects	\$ 30,334,497	\$ 62,655,188	\$ 138,158,943	\$ 81,920,055
Interfund Activities	\$ 11,675,355	\$ 10,235,843	\$ 10,011,884	\$ 11,701,836
Sub Total	\$ 42,009,852	\$ 72,891,031	\$ 148,170,827	\$ 93,621,891
Transfer to Reserve	\$ 6,248,499	\$ 6,500,000	\$ 2,900,000	\$ 1,400,000
Total Capital Improvements Program	\$ 48,258,351	\$ 79,391,031	\$ 151,070,827	\$ 95,021,891

TABLE 3E - PAGE 1
CITY OF BROOMFIELD BUDGET
EXPENDITURE - DETAIL CAPITAL IMPROVEMENTS PROGRAM
PROJECTS LISTED BY FUND AND BY PROJECT TYPE

Capital Improvement Projects	Actual 2014	Original Budget 2015	Revised Budget 2015	Estimate 2016
Building & Facility Projects				
Capital Improvements Fund				
Broomfield Depot - Restoration	\$ 277,390	\$ -	\$ 41,156	\$ -
City and County Building - CAC Remodel	27,286	-	-	-
City and County Building - Site Drainage Improvement	7,208	-	-	-
Health and Human Services Building - New Facility Design/ Construction	1,480,882	-	14,964,034	-
Lakeview Cemetery - Columbarium	-	30,000	-	-
Library/Auditorium - Auditorium Backstage and Loading Dock	3,038	250,000	-	-
Security Improvements - Citywide	88,467	-	-	-
Service Center - Building Expansion Study	-	-	60,000	-
Surge Protection - Citywide	-	-	-	94,010
Asset Replacement & Refurbishment Fund				
#12 Garden Center - Stair Repair	\$ 21,750	\$ -	\$ -	\$ -
Broomfield Depot Museum - Roof Stabilization and Replacement	-	-	-	49,800
Building Energy Assessment Implementation - Citywide	-	-	-	315,000
Building Repairs - Citywide	166,760	262,000	336,410	320,000
City and County Building - 1st Floor Reconfigure	-	-	20,000	128,000
City and County Building - City Attorney's Office Remodel	-	-	60,000	-
City and County Building - IT Room Cooling Replacement	-	-	-	85,000
City and County Building - Mechanical Equipment Replacement	-	-	43,800	-
City and County Building - Replace 8 Roof Top Units	-	-	-	684,000
City and County Building - Replace UPS System	4,259	-	27,048	-
Dentention/Training Center - Sally Port Driveway Repair	-	-	-	75,300
Emergency Generator Upgrades - Citywide	-	-	-	150,000
Floor Covering Replacement - Citywide	42,045	77,000	234,000	140,000
HHS - Workforce Center Floor Repair	-	-	-	30,000
HVAC Systems Rehabilitation - Citywide	75,789	350,003	350,003	250,000
Library/Auditorium - Replace Carpet Auditorium	21,202	-	-	-
Police/Courts - Court Facility Remodel	2,729	-	-	-
Police/Courts - IT Room Cooling Upgrade	-	-	-	35,000
Police/Courts - Replace/Upgrade UPS System	19,525	-	95,475	-
Police/Courts - Security System Replacement	8,500	-	455,000	-
Police/Dentention Center - AV Room Cooling Upgrade	-	-	-	56,000
Police/Dentention Center - Kitchen Floor Replacement	-	52,000	52,000	-
Police/Dentention Center - Replace/Upgrade UPS System	27,110	-	122,890	-
Police/Training - Police Range Lead Maintenance and Reclamation	-	-	43,700	-
Service Center - Security Gate Replacement	6,700	-	18,300	-
West Storage Site - Sprung Structure Repairs	-	-	185,863	-
Total Building & Facility Projects	\$ 2,280,640	\$ 1,021,003	\$ 17,109,679	\$ 2,412,110
Drainage & Storm Water Projects				
Capital Improvements Fund				
132nd Ave. and Zuni St. - Storm Drainage Improvements	\$ 121,567	\$ -	\$ -	\$ -
152nd & Zuni - Drainage Improvements	10,955	-	-	-
Airport Creek Basin - Master Plan	30,000	-	-	-
Culvert and Small Bridge Repairs - Citywide	44,850	-	-	-
DesCombes Drive and Spader Way - Drainage Improvements	-	125,000	125,000	-
Erosion Control Maintenance - Citywide	4,495	10,000	10,000	-
FEMA - Letters of Map Revision	533	15,000	22,267	-
Original Broomfield - Roadway and Drainage Improvement Plan Design	-	-	20,000	-
Residential Street Drainage Improvements - Citywide	10,442	60,000	92,500	-
West 168th Avenue at Hwy 2 - Culvert Replacement	-	70,000	82,500	-
Asset Replacement & Refurbishment Fund				
Park Drainage Improvements - Citywide	\$ 19,453	\$ 25,000	\$ 25,000	\$ -
Total Drainage & Storm Water Projects	\$ 242,295	\$ 305,000	\$ 377,267	\$ -

Table 3E is continued on the next page.

TABLE 3E - PAGE 2
CITY OF BROOMFIELD BUDGET
EXPENDITURE - DETAIL CAPITAL IMPROVEMENTS PROGRAM
PROJECTS LISTED BY FUND AND BY PROJECT TYPE

Capital Improvement Projects	Actual 2014	Original Budget 2015	Revised Budget 2015	Estimate 2016
Information Technology Projects				
Capital Improvements Fund				
Cemetery Management System Software Replacement	\$ -	\$ -	\$ 40,000	\$ -
City and County Building - Wireless Internet System	4,903	-	18,014	20,000
City and County Building - CRM Software	15,807	-	-	-
Finance/ HR - HRIS/Payroll Integrated System	-	900,000	900,000	-
IT - Data Storage Additions	141,151	300,000	42,291	90,000
SharePoint Document Management System	34,950	-	-	-
Police - Data Records Management Systems Replacement	515,826	-	2,035,450	-
Police/Court Bld/Detention/Broomfield Community Center - Wireless System	14,139	-	25,281	-
Asset Replacement & Refurbishment Fund				
Assessor - Assessor Software Replacement	\$ 212,575	\$ -	\$ 91,973	\$ -
Council Chambers and Conference Room Equipment Replacement	-	-	150,000	150,000
IT - Desktop Computer Replacements	107,717	100,000	200,000	150,000
IT - Laptop Computer Replacements	28,742	30,000	30,000	60,000
IT - Office Software Upgrade	404	-	669,596	-
IT - Microsoft Server Licenses Purchase	5,757	-	46,453	50,000
IT - Network Hardware Replacement	69,563	80,000	80,000	80,000
IT - Server Replacements	18,297	30,000	-	30,000
IT - Telecom System Replacement and Upgrades	25,144	-	555,150	50,000
IT - VM Ware Server Upgrade and Licenses	19,759	38,000	5,955	38,000
Police - Vehicle Laptop Computer Replacements	-	-	-	240,000
Recreation Management System Software Replacement	-	-	165,600	119,600
Total Information Technology Projects	\$ 1,214,734	\$ 1,478,000	\$ 5,055,763	\$ 1,077,600
Landscaping Projects				
Capital Improvements Fund				
120th Avenue Connection - Landscaping	\$ -	\$ 200,000	\$ -	\$ -
Brunner Farmhouse - Sidewalk, Driveway and Fence Improvements	30,583	-	-	-
Entry Sign Improvements - Citywide	6,764	-	-	-
Uptown Avenue - Landscaping	245,829	-	-	-
Westlake Sub-Area Plan - Improvements	23,505	100,000	15,000	85,000
Westlake Subdivision - Greenbelt Enhancement	-	22,000	22,000	-
Zuni Street Median Landscaping - North of 136th Ave. - Pedestrian Plan	-	-	150,000	-
Open Space & Parks Fund				
Ash Tree Replacement - Citywide	\$ -	\$ 85,000	\$ -	\$ 85,000
Community Garden - Brunner Farm House	-	-	-	45,000
Irrigation Replacements - Citywide	169,722	170,000	170,000	170,000
Park Landscape Improvements - Citywide	76,911	100,000	100,000	100,000
Shrub Replacement - Citywide	-	40,000	40,000	40,000
Tree Replacement - Citywide	132,785	105,000	105,000	105,000
Total Landscaping Projects	\$ 686,099	\$ 822,000	\$ 602,000	\$ 630,000
Open Space Projects				
Open Space & Parks Fund				
Broomfield/Westminster Open Space - Metzger Acquisition	\$ 278,529	\$ 345,861	\$ 345,861	\$ 346,724
Harmer Property Land Acquisition	-	-	2,508,000	2,608,000
Markel Open Space - Management Plan Development	1,366	10,000	18,634	-
Metzger Open Space - Administration and Maintenance	30,000	30,000	30,000	35,000
Metzger Farm Building Stabilization	-	-	-	150,000
Mitchem Property - Environmental Insurance Payment	10,125	10,125	10,125	10,125
Nordstrom Property Acquisition Phase II	1,206	-	-	-
Open Space - Due Diligence Services	21,409	15,000	15,000	30,000
Wildlife Management - Citywide	-	-	-	-
Total Open Space Projects	\$ 342,635	\$ 410,986	\$ 2,927,620	\$ 3,179,849

Table 3E is continued on the next page.

TABLE 3E - PAGE 3
CITY OF BROOMFIELD BUDGET
EXPENDITURE - DETAIL CAPITAL IMPROVEMENTS PROGRAM
PROJECTS LISTED BY FUND AND BY PROJECT TYPE

Capital Improvement Projects	Actual 2014	Original Budget 2015	Revised Budget 2015	Estimate 2016
Trail System Projects				
Capital Improvements Fund				
Regional Trail - Wadsworth Trail Replacement adjacent to Ball Corp. office	\$ 84,119	\$ -	\$ 132,381	\$ -
Conservation Trust Fund				
Broomfield Trail - Glasser Reservoir to Lowell	\$ 6,088	\$ -	\$ 418,912	\$ -
Broomfield Trail - Spruce Meadows to Sheridan Underpass	532	-	-	-
Damage from September 2013 Floods	1,875	-	-	-
Neighborhood Connection - Westlake Trails Widening	254,411	-	589	-
Tom Frost Reservoir Amenities and Landscaping	-	225,000	250,000	-
Open Space & Parks Fund				
Broomfield Trail - 2 - RR bridge to Industrial Lane to Midway	\$ 7,030	\$ -	\$ 795,270	\$ 2,000,000
Broomfield Trail - Lowell to Spruce Meadows	-	675,000	50,000	-
Flood Damage - September 2013 Flood	2,300	-	-	-
Neighborhood Connection - Iris Street to the Lake Link	-	100,000	-	-
Neighborhood Connection - Rock Creek to Brainard Drive Underpass & Trail	-	668,000	100,000	-
Neighborhood Connection - Greenway Park to 120th Ave	-	89,000	89,000	-
North Community Trail - Lowell Blvd - 144th to Sheridan	1,746	305,000	435,000	-
Open Space and Trail Misc. Improvements - Citywide	2,520	25,000	25,000	25,000
Open Space and Trails - Maps	-	-	6,660	-
Open Space and Trails Signage & Kiosks - Citywide	2,625	60,000	176,424	35,600
Regional Trail - US 287 - Lake Link Trail to Rock Creek Trail (Ruth Roberts)	76,622	-	36,500	-
State Highway 7 Crossing No. 38 (Northpark & Palisade) study	12,700	-	-	-
Trail Connections - Legends to Crofton Park and Columbine Meadows	-	49,700	-	-
Trail Connection - Lowell Blvd. Metzger Underpass towards Perry Street	-	-	-	45,000
Total Trail System Projects	\$ 452,568	\$ 2,196,700	\$ 2,515,736	\$ 2,105,600
Parks & Recreation Facility Projects				
Capital Improvements Fund				
Athletic Field Use - Study	\$ 15,197	\$ -	\$ -	\$ -
Bay - Renovation Phase II - Tot Pool/Sprayground/Utility Improvements	1,478,347	-	140,917	-
Bay - Renovation Phase III - Locker Room/Concessions - Design	-	312,000	312,000	2,820,000
Broomfield Community Center - Renovation Phase I - Locker Rooms/Elevator/Partial Roof	-	-	550,150	3,103,650
Broomfield Community Center - Lobby/Elevator/Storage Improvements	-	-	-	-
Broomfield Community Center - Roof Replacement	-	-	-	-
Broomfield Community Center - Sundeck Replacement	-	23,000	-	-
Broomfield County Commons - Cemetery Phase II	-	75,000	75,000	125,000
City Park Channel - Pedestrian Bridge near HHS	-	120,000	120,000	-
County Commons Park Expansion - Yellow Pod	-	3,693,550	3,693,550	1,000,000
Parks - Water Reclamation Tap Payments	1,810,587	1,796,200	-	-
Paul Derda Recreation Center - Entryway Security	-	310,000	50,000	-
Paul Derda Recreation Center - Flooring Replacement	13,798	-	-	-
Paul Derda Recreation Center - LED Lights	27,436	-	-	-
Paul Derda Recreation Center - Power Generator Installation	-	-	122,000	-
124th Avenue - Tree Branch Recycling Center Relocation	-	286,000	286,000	-
Wildgrass Underpass - Water Sealing	-	-	40,000	-
Asset Replacement & Refurbishment Fund				
911 Memorial - Lighting System Replacement	\$ -	\$ 15,000	\$ 15,000	\$ -
Broomfield Community Center - HVAC/Building Maintenance	-	220,000	-	-
Paul Derda Recreation Center - Recoating of Tower Slides	-	50,000	-	-
Broomfield Community Center - Locker Room Reconstruction	-	1,056,200	-	-
Paul Derda Recreation Center - Recoating of Tower Slides	-	-	50,000	-

Table 3E is continued on the next page.

TABLE 3E - PAGE 4
CITY OF BROOMFIELD BUDGET
EXPENDITURE - DETAIL CAPITAL IMPROVEMENTS PROGRAM
PROJECTS LISTED BY FUND AND BY PROJECT TYPE

Capital Improvement Projects	Actual 2014	Original Budget 2015	Revised Budget 2015	Estimate 2016
Parks & Recreation Facility Projects - continued				
Conservation Trust Fund				
Anne Crouse Park - Gazebo/Shelter Installation	\$ 46,187	\$ -	\$ 2,802	\$ -
Batting Cage Renovation w/Lighting System	115,409	-	9,091	-
Brandywine Park - Upgrade/Renovation of Park and Baseball Diamond	-	-	-	1,950
Brandywine Soccer Fields - Upgrade/Renovation	-	-	-	15,000
Bronco Park - Shelter Replacement	44,726	-	21,274	-
Broomfield County Commons - Blue Pod Handicap Access	-	-	22,500	-
Broomfield County Commons - Championship Field Turf	-	400,000	400,000	-
East Park - Basketball Court	3,820	-	-	-
Founders Memorial Park and Trail	-	-	-	20,000
Hockey Rink Dasher Board Replacement-Citywide	-	-	150,000	-
LacAmora Park - Master Plan	-	-	20,000	-
Parks - Shade Structures - BIP and Bronco Park	6,000	-	132,000	38,200
Paul Derda Recreation Center - Indoor Playground	216,956	-	-	-
Paul Derda Recreation Center - Patron Cubbies and Benches	5,510	-	-	-
Paul Derda Recreation Center - Replace Tot Slide	21,980	-	-	-
Paul Derda Recreation Center - Replace/Upgrade Florescent Lighting	-	-	-	50,000
Paul Derda Recreation Center - Restaining Artificial Rock	-	-	25,000	-
Paul Derda Recreation Center - SCS Spray Feature-Repair & Repaint	-	-	-	13,200
Pool Accessory Equipment Replacement - All City Pools	30,087	28,000	28,000	-
Pool Drain Cover Replacement	-	-	-	20,500
Trails at Westlake Pond Improvements	-	-	40,000	-
Open Space & Parks Fund				
Ballfield Fence Fabric Replacement - Citywide	\$ -	\$ 10,000	\$ 20,000	\$ 10,000
Bay - Renovation Phase 1 - Group Entrance /Equipment	23,760	-	-	-
Dumpster/Recycling Enclosures - Citywide	-	-	36,973	-
McKay Lake Regional Park with Westminster	17,035	-	1,364,048	-
Playground Improvements - Citywide	290,979	180,000	307,806	180,000
Sports Court Replacements & Resurfacing - Citywide	103,566	90,000	-	20,000
Services Expansion Fee Fund				
Emerald Park - Ballfield and Park Improvements	\$ -	\$ 65,000	\$ -	\$ -
Jefferson Academy - Synthetic Turf Field/Lighting	640,441	-	82,988	-
Total Parks & Recreation Facility Projects	\$ 4,911,821	\$ 8,729,950	\$ 8,117,099	\$ 7,417,500
Transportation System Projects				
Capital Improvements Fund				
112th Ave. - Old Wadsworth over Rail Road & Uptown Ave Bridge	\$ -	\$ -	\$ 128,400	\$ -
120th Ave Connect - Illuminated Street Name Signs	-	25,000	-	25,000
96th Street Bridge - Structural and Aesthetic Maintenance	26,613	-	404,757	-
Arista Street Lighting Upgrade	-	-	-	100,000
Bike and Ride Shelters	-	-	-	50,000
Brainard Drive - Relocation	136,535	-	1,319,338	-
Broomfield Lane - Extension	22,189	-	334,083	-
Civic Center - Pedestrian Improvements	-	-	62,000	-
Damage from Sep 2013 floods	-	-	-	-
Dillon Rd. & S. 120th Street - Intersection Improvements	-	-	-	-
Dillon Road/W. 144th Ave. - Improvements - Design/Construction	24,730	1,700,100	1,864,270	10,000,000
Durango Ave. Sidewalk and Crosswalk	-	-	-	26,000
Evergreen Street Sidewalk - Greenway Drive North to Ponderosa	-	-	-	38,000
Flatiron Bridge - East - Widening	-	-	-	-
Flatiron Bridge - West - Widening	-	-	-	-
Garden Center Sidewalk - Adjacent to Midway - Improvements	8,500	-	162,130	-
Illuminated Street Name Sign Conversions - Citywide	20,000	-	-	-
Lamar Street - Island Improvements	-	-	-	125,000
Lowell Blvd. - 120th Ave. to E Midway Ave. - Widening and Landscape Imprv	350,028	-	7,936,086	-
Lowell Blvd. - E. Midway to W. 136th Ave. - Widening and Landscape Imprv	213,260	-	4,851,740	-
Midway Boulevard - Main Street to Garden Center Traffic Fiber	-	-	-	140,500
Railroad Crossings - Quiet Zone Improvements	-	-	225,000	250,000
RTD Ticket Kiosk	44,640	-	-	-
Sheridan Blvd. - NB to EB right turn lane at Midway	-	-	-	-
Sheridan Blvd. - Traffic Signal and Crosswalk Modifications	-	-	-	-
Simms Street and Brocade Parkway - Pedestrian Crossing	-	-	20,000	-
Street Light Installation - Citywide	20,291	20,000	20,000	20,000
TIGER III CDOT Grant	-	-	-	-
Traffic Mitigation - Citywide	62,449	100,000	100,000	100,000
Traffic Signal - E. Midway at Perry Street	176,655	-	23,345	-
Traffic Signal - SH 128 and Ridge Parkway	-	25,000	25,000	-

Table 3E is continued on the next page.

TABLE 3E - PAGE 5 CITY OF BROOMFIELD BUDGET EXPENDITURE - DETAIL CAPITAL IMPROVEMENTS PROGRAM PROJECTS LISTED BY FUND AND BY PROJECT TYPE				
Capital Improvement Projects	Actual 2014	Original Budget 2015	Revised Budget 2015	Estimate 2016
Transportation Systems Project - continued				
Traffic Signal Upgrades - Citywide	95,433	105,000	105,000	105,000
Transportation Studies - Citywide	27,710	100,000	111,279	100,000
US 36 - Bikeway Connections	-	50,000	50,000	-
US 36 - Bikeway Signage	-	20,000	20,000	-
W. 144th Ave. - SB Lowell right turn lane	67,187	-	-	-
W. 160th Ave. and Huron Street - Traffic Signal	-	-	-	200,000
W. 160th Ave - Sheridan Parkway to Lowell Blvd. Reconstruction	-	-	-	87,600
W. 1st Avenue and Spader Way - Roundabout	-	265,000	-	-
Wadsworth Blvd. Interchange - Consulting Services	-	-	-	-
Wadsworth Bridge - Aesthetic Improvements	-	-	130,000	-
Wadsworth Interchange/120th Ave. Connection Participation (Broomfield's share is 20%)	442,361	-	10,195,668	-
Wilcox Subdivision - Cul-De-Sac Paving	-	-	-	100,000
Asset Replacement & Refurbishment Fund				
Bridge Repairs - Citywide	\$ -	\$ 25,000	\$ 25,000	\$ 50,000
Concrete Curb Ramp Replacement - Citywide	96,570	25,000	25,000	50,000
Concrete Replacement (Residential 25%/75%) - Citywide	198,212	200,000	200,000	200,000
Pavement Management and Street Sealing Program - Citywide	3,386,072	3,520,000	3,520,000	3,520,000
Traffic Signal & Light Pole Replacement - Citywide	142,121	120,000	120,000	100,000
Services Expansion Fee Fund				
Prospect Ridge Parking Improvements	\$ 152,341	\$ -	\$ -	\$ -
School Safety Program	32,350	22,000	22,000	22,000
W. 136th Ave. - Legacy HS Eastbound Turn Lane	-	-	189,000	-
W. 136th Ave. - Legacy HS Westbound Turn Lane	-	-	-	721,000
Total Transportation System Projects	\$ 5,746,247	\$ 6,322,100	\$ 32,189,096	\$ 16,130,100
Vehicles, Other Equipment and Furniture				
Capital Improvements Fund				
Police - Radio System Upgrade	\$ 648,338	\$ -	\$ 1,751,662	\$ -
Asset Replacement & Refurbishment Fund				
Clerk & Recorder - Ballot Tabulation System	\$ -	\$ -	\$ -	\$ 236,927
Facilities - Office Furniture and Equipment Replacement	54,777	30,000	130,000	102,000
Non-Mobile Equipment Replacement - Citywide	68,167	105,795	242,650	137,946
Police - Target System for Firearms Range	-	161,400	161,400	-
Police & Public Works - 700 to 800 MHz Radio Replacement	156,290	-	-	-
Recreation - Electronic Audio/Video Equipment Replacement	9,784	15,411	15,411	9,004
Recreation & Police - Fitness Equipment Replacement	214,956	167,953	196,970	154,127
Vehicle and Mobile Equipment Replacement - Citywide	1,114,832	1,463,220	1,925,563	1,078,950
Total Vehicles, Other Equipment and Furniture	\$ 2,267,144	\$ 1,943,779	\$ 4,423,656	\$ 1,718,954
Community Development Projects				
Development Agreements Fund				
<i>Anthem</i>				
Total Capital Improvements	\$ 1,373,054	\$ 1,225,547	\$ 997,075	\$ 1,364,500
<i>Arista</i>				
Infrastructure Public Improvements	558,363	197,116	499,975	230,812
<i>Broadlands</i>				
Street Improvements	8,761	-	-	-
<i>Flatirons Market Place</i>				
Repayment to Metro District	750,304	570,121	693,978	609,718
<i>Lambertson Farm</i>				
Reimbursement for Public Infrastructure	1,189,965	1,295,275	1,257,160	1,406,337
<i>Macerich</i>				
Infrastructure Public Improvements	179,050	151,807	178,290	178,290
<i>MidCities (Main Street)</i>				
Payment to Metro District	1,879,746	1,850,991	1,815,051	1,760,599
<i>Parkway Circle</i>				
Payment to Metro District	-	-	63,313	250,680
<i>Village Square (ARC Store)</i>				
Improvements to Building Facade and Parking Lot	70,967	105,422	-	-
<i>General Development Reimbursements</i>	381,425	155,436	237,211	206,003
<i>Revenue Allocation to BURA</i>				
Allocation to BURA	1,309,897	1,638,594	1,703,008	1,485,643
Total Community Development Projects	\$ 7,701,532	\$ 7,190,309	\$ 7,445,061	\$ 7,492,582

Table 3E is continued on the next page.

TABLE 3E - PAGE 6
CITY OF BROOMFIELD BUDGET
EXPENDITURE - DETAIL CAPITAL IMPROVEMENTS PROGRAM
PROJECTS LISTED BY FUND AND BY PROJECT TYPE

Capital Improvement Projects	Actual 2014	Original Budget 2015	Revised Budget 2015	Estimate 2016
Water Utility Projects				
Raw Water - Purchases, Transmission, & Reservoirs				
Broomfield Reservoir- Raw Water Storage Reservoir Construction	\$ 500,000	\$ -	\$ -	\$ -
Carter Lake Pipe Line - In-line Pump Station Cost Share	-	278,729	278,729	-
Raw Water Purchase	-	3,500,000	17,500,000	-
Sienna Reservoir/Pump Station/Pipeline	-	7,500,000	4,150,000	3,350,000
Windy Gap - Payment of Broomfield's Share	268,653	269,938	268,938	275,918
Windy Gap - Storage Reservoir Design and Construction	584,822	3,096,968	1,000,000	5,000,000
Total Raw Water Projects	\$ 1,353,475	\$ 14,645,635	\$ 23,197,667	\$ 8,625,918
Potable Water - Acquisition, Treatment & Storage				
Emergency Water System Interconnects - Citywide	\$ -	\$ 200,000	\$ 200,000	\$ -
Highway 7 and Huron Area - Water Line Extensions and Tank	-	1,500,000	1,663,390	1,500,000
Total Potable Water - Treatment & Storage	\$ -	\$ 1,700,000	\$ 1,863,390	\$ 1,500,000
Potable Water Transmission Lines & Facilities				
Service Center - Building Expansion Study	\$ -	\$ -	\$ 20,000	\$ -
Lowell Blvd. - 120th Ave. to E Midway Ave	-	-	306,000	-
Utilities Relocation - CDOT Project at 120th Avenue	42,726	-	50,000	-
Utilities Relocation - US 36 Managed Lanes	-	-	75,000	-
Water Treatment Plan - Expansion	-	8,797,500	10,349,500	-
Total Potable Water Transmission Lines & Facilities	\$ 42,726	\$ 8,797,500	\$ 10,800,500	\$ -
Planning and Administration				
Master Plan Updates/ Hydraulic Model	\$ 32,982	\$ 25,000	\$ 75,020	\$ 25,000
Anthem Infrastructure Reimbursement	513,019	461,094	461,094	747,720
Total Planning and Administration	\$ 546,001	\$ 486,094	\$ 536,114	\$ 772,720
Total Water Utility Capital Improvements	\$ 1,942,202	\$ 25,629,229	\$ 36,397,671	\$ 10,898,638
Sewer Utility Projects				
Sewer Collection System - Lines & Facilities				
Byers Lift Station and Force Main	\$ -	\$ -	\$ 2,982,849	\$ -
Coalton Road Sanitary Sewer Construction and Upgrade (Midcities)	505,033	-	-	-
Dry Creek Valley Sanitary and Storm Sewer	381,236	-	-	-
North Area - Force Main (Subbasin 2 to WWTP)	-	-	1,500,000	11,500,000
North Area - Construct Lift Station and Sewer Lines	851,563	-	1,730,504	-
North Park - Gravity Sewer Lines	-	-	-	2,120,000
Rock Creek Lift Station - Super Oxygenation System	-	-	424,025	-
SAC Creek Basin - North Park Lift Station	-	-	-	3,000,000
Service Center - Building Expansion Study	-	-	20,000	-
South Preble Creek - Lift Station	-	3,000,000	-	3,000,000
Utilities Relocation - US 36 Managed Lanes	-	-	56,000	-
Utilities Relocation - CDOT Project, 120th Ave. Construction	144,926	-	50,000	-
Zang Street to Flatiron Boulevard (MidCities) - Sanitary Sewer Construction	-	132,800	132,800	-
Total Collection System Projects	\$ 1,882,758	\$ 3,132,800	\$ 6,896,178	\$ 19,620,000
Sewage Treatment Facilities				
Wastewater Treatment Facility - Administration Building Expansion	\$ 2,509	\$ 150,000	\$ 760,000	\$ 3,780,000
Wastewater Treatment Facility - Improvements and Expansion Phase II	11,364	-	-	-
Wastewater Treatment Facility - Process Covers and Equipment Replacements	-	-	3,380,000	-
Total Planning and Administration	\$ 13,873	\$ 150,000	\$ 4,140,000	\$ 3,780,000
Stormwater and Drainage				
Alter Street and Industrial Lane - Storm Drainage Improvements	\$ -	\$ -	\$ -	\$ 60,600
City Park Channel - Lowell to Big Dry Creek (Broomfield Match)	-	300,000	300,000	-
City Park Channel - Overflow Connection to Nissen Channel	-	990,000	990,000	-
Indiana Street/Walnut Creek Culvert Replacement	-	-	800,000	-
Lowell Boulevard - 120th Avenue to E Midway Avenue	-	-	1,538,210	-
Nissen Channel - Box Culvert under Lowell	-	-	-	-
Nissen Channel - Drainage Improvements County Vista to Big Dry Creek	-	-	-	2,100,000
Nissen Channel - Improvements	5,300	-	-	-
North Midway Channel at Midway Boulevard	-	-	-	300,000
Wilcox Subdivision - McKay Lake Lateral Drainage Improvements	-	-	-	200,000
Total Stormwater and Drainage	\$ 5,300	\$ 1,290,000	\$ 3,628,210	\$ 2,660,600
Planning and Administration				
Developer Reimbursement - Anthem Infrastructure License Fee Credits	\$ 137,970	\$ 591,300	\$ 243,090	\$ 591,300
Developer Reimbursement - South Outfall Phase 3	28,369	-	-	181,000
Public Works- Wastewater Master Plan/Facility Plan Update	-	-	195,849	-
Total Planning and Administration	\$ 166,339	\$ 591,300	\$ 438,939	\$ 772,300
Total Sewer Utility Capital Improvements	\$ 2,068,270	\$ 5,164,100	\$ 15,103,327	\$ 26,832,900

Table 3E is continued on the next page.

TABLE 3E - PAGE 7
 CITY OF BROOMFIELD BUDGET
 EXPENDITURE - DETAIL CAPITAL IMPROVEMENTS PROGRAM
 PROJECTS LISTED BY FUND AND BY PROJECT TYPE

Capital Improvement Projects	Actual 2014	Original Budget 2015	Revised Budget 2015	Estimate 2016
Water Reclamation Utility Projects				
Reuse Water Distribution System - Lines & Facilities				
Meadow Island Diversion Structure	\$ -	\$ -	\$ -	\$ 84,540
Public Works -Engineering and Legal Services	77,954	167,625	167,625	175,125
Total Distribution System Projects	\$ 77,954	\$ 167,625	\$ 167,625	\$ 259,665
Reuse Water Acquisition and Storage				
Heit Pit - CCWCD Lease Payment	\$ -	\$ 42,165	\$ 127,385	\$ 43,855
Heit Pit - Outlet Facility	22,930	-	597,814	-
Heit Pit - Pump Station/Inlet Improvements	-	-	-	616,070
Heit Pit - Well Field	72	506,513	-	506,513
Total Reuse Water Storage	\$ 23,002	\$ 548,678	\$ 725,199	\$ 1,166,438
Planning and Administration				
Reuse Water System Master Plan - Citywide	\$ 9,997	\$ -	\$ 254,505	\$ -
Total Planning and Administration	\$ 9,997	\$ -	\$ 254,505	\$ -
Total Water Reclamation Utility Capital Improvements	\$ 110,953	\$ 716,303	\$ 1,147,329	\$ 1,426,103
Planning, Administration & Other Expenditures				
Capital Improvements Fund				
Asset Protection Fund Projects - Citywide	\$ 110,000	\$ 100,000	\$ 100,000	\$ 121,500
Citizen/Council Priority Projects - Citywide	-	25,000	25,000	25,000
Civic Center Development	-	-	3,700,000	-
Comprehension and Transportation - Master Plan Update	-	255,000	255,000	-
Cultural Affairs - Master Plan Update	6,842	-	13,158	-
Enhance Broomfield Program	-	-	100,000	100,000
Jefferson Parkway Participation	200,000	200,000	200,000	200,000
Neighborhood Grant Program - Citywide	-	10,000	10,000	10,000
Total Planning, Administration & Other Expenditures	\$ 316,842	\$ 590,000	\$ 4,403,158	\$ 456,500
Public Art & Cultural Projects				
Capital Improvements Fund				
Public Art & Cultural Projects	\$ 50,515	\$ 135,729	\$ 344,481	\$ 141,619
Total Public Art & Cultural Projects	\$ 50,515	\$ 135,729	\$ 344,481	\$ 141,619
Total Capital Improvement Projects	\$ 30,334,497	\$ 62,655,188	\$ 138,158,943	\$ 81,920,055
Transfer to Reserve				
Capital Improvements Fund				
Asset Protection Allocation	\$ 500,000	\$ 500,000	\$ 400,000	\$ 400,000
Facilities Improvements Allocation	3,238,499	3,500,000	2,000,000	1,000,000
IT - System Replacement Allocation	500,000	500,000	500,000	-
Public Art Programs - Maintenance Reserve	10,000	-	-	-
Transportation Projects	2,000,000	2,000,000	-	-
Transfer to Reserve	\$ 6,248,499	\$ 6,500,000	\$ 2,900,000	\$ 1,400,000
Interfund Activities				
Capital Improvements Fund				
Transfer to Debt Service Fund	\$ 3,001,172	\$ 5,429,723	\$ 5,429,723	\$ 5,603,926
Transfer to Open Space & Park	1,381,083	125,000	125,000	1,888,021
Open Space & Park Land Fund				
Debt Service Fund - Open Space Acquisitions	\$ 249,082	\$ 249,083	\$ 249,083	\$ 249,083
CIP - Repayment of Nordstrom Acquisition Phase I	250,000	325,269	325,269	-
Water Fund - Repayment of Norstrom Acquisition Phase II	-	49,731	-	-
Services Expansion Fee Fund				
Transfer to Development Agreement Fund	\$ 644,530	\$ 708,550	\$ 534,450	\$ 554,630
Development Agreements Fund				
Transfer to Debt Service Fund	\$ 4,372,808	\$ 1,947,170	\$ 1,947,042	\$ 1,947,042
Transfer to SEF Fund	157,170	-	-	-
Interest Allocation to General Development	212,430	-	-	55,000
Water Reclamation Fund				
Transfer to Sewer Fund for Debt Services	\$ 1,407,080	\$ 1,401,317	\$ 1,401,317	\$ 1,404,134
Total Interfund Activities	\$ 11,675,355	\$ 10,235,843	\$ 10,011,884	\$ 11,701,836
Total Capital Improvements Program	\$ 48,258,351	\$ 79,391,031	\$ 151,070,827	\$ 95,021,891

TABLE 4A
CITY AND COUNTY OF BROOMFIELD BUDGET
APPLICABLE BONDED INDEBTEDNESS TO CHARTER'S G.O. BOND LIMITS

Applicable Bonded Indebtedness Regarding Total General Obligation
Debt Limitations As Set Forth In Chapter 14, Section 14.7 of the City Charter
 Chapter 14, Section 14.7 of the City Charter provides that general obligation debt shall not exceed 10% of the City's assessed valuation. Applicable bonded indebtedness is summarized below.

Assessed Valuation and Bonds	Actual 2014	Original Budget 2015	Revised Budget 2015	Estimate 2016	Budget % Chg	
					15 Original 2016	15 Revised 2016
Assessed Valuation of City and County	\$1,101,245,714	\$1,084,088,954	\$1,081,801,540	\$1,227,797,742	13.26%	13.50%
Maximum Allowable Bonded Indebtedness (10%)	\$ 110,124,571	\$ 108,408,895	\$ 108,180,154	\$ 122,779,774	13.26%	13.50%
Total Debt Outstanding Subject to 10% Charter Limitation	\$ -	\$ -	\$ -	\$ -	NA	NA
Total	\$ -	\$ -	\$ -	\$ -	NA	NA
Maximum General Obligation Debt Expansion per City Charter	\$ 110,124,571	\$ 108,408,895	\$ 108,180,154	\$ 122,779,774	13.26%	13.50%

TABLE 4B
CITY AND COUNTY OF BROOMFIELD BUDGET
SUMMARY - TOTAL BONDED INDEBTEDNESS

In accordance with the provisions of Section 12.3 of the City Charter, the following is a summary of the City's debt position.

Fund	Date of Issue	Original Principal Amount	Projected Principal Remaining 12-31-14	Projected Principal Remaining 12-31-15	Projected Principal Remaining 12-31-16	% Chg 15 Original 2016
Water Fund						
Water Revenue Bonds - 2000	5-1-00	\$ 31,000,000	\$ -	\$ -	\$ -	NA
Water Revenue Bonds - 2002	9-1-02	43,000,000	-	-	-	NA
Water Revenue Bonds - 2012	4-24-12	49,750,000	41,308,141	37,595,000	33,520,000	-10.84%
Allotment Payments to NCWCD		5,387,973	1,089,779	821,126	552,188	-32.75%
Total Water Fund		\$ 129,137,973	\$ 42,397,920	\$ 38,416,126	\$ 34,072,188	-11.31%
Sewer Fund						
Sewer Revenue Bonds, Series 1998B	2-1-98	\$ 4,095,000	\$ -	\$ -	\$ -	NA
Colorado Water Resources & Power Development Authority Loan 1996	10-31-96	2,514,119	-	-	-	NA
Sewer Revenue Bonds, Series 2001	8-15-01	36,380,000	-	-	-	NA
Sewer Revenue Bonds, Series 2012	8-28-12	32,360,973	30,555,740	29,635,130	28,674,133	-3.24%
Total Sewer Fund		\$ 75,350,092	\$ 30,555,740	\$ 29,635,130	\$ 28,674,133	-3.24%
Water Reclamation Fund						
Revenue Bonds, Series 2001	8-15-01	\$ 18,550,000	\$ -	\$ -	\$ -	NA
Revenue Bonds, Series 2012	8-28-12	11,379,027	9,384,260	8,374,870	7,330,867	-12.47%
Total Water Reclamation Fund		\$ 29,929,027	\$ 9,384,260	\$ 8,374,870	\$ 7,330,867	-12.47%
Capital Improvements Fund						
Sales & Use Tax Revenue Bonds - 2002A	2-15-02	\$ 18,886,082	\$ -	\$ -	\$ -	NA
Sales & Use Tax Revenue Bonds - 2002B	2-15-02	10,960,000	-	-	-	NA
Sales & Use Tax Revenue Bonds - 2009	5-29-09	13,000,000	-	-	-	NA
Sales & Use Tax Revenue Bonds - 2012A	10-25-12	42,509,787	42,509,787	41,119,787	37,259,787	-9.39%
Total Capital Improvements Fund		\$ 85,355,869	\$ 42,509,787	\$ 41,119,787	\$ 37,259,787	-9.39%
Open Space & Parks Fund						
Sales & Use Tax Revenue Bonds, 2002A	2-15-02	\$ 4,979,720	\$ -	\$ -	\$ -	NA
Sales & Use Tax Revenue Bonds, 2012A	10-25-12	4,981,326	4,981,326	4,981,326	4,981,326	0.00%
Total Open Space Fund		\$ 9,961,046	\$ 4,981,326	\$ 4,981,326	\$ 4,981,326	0.00%
Development Agreement Fund						
Sales & Use Tax Revenue Bonds - 2002A	2-15-02	\$ 52,789,198	\$ -	\$ -	\$ -	NA
Sales & Use Tax Revenue Bonds - 2002C	2-15-02	30,025,940	-	-	-	NA
Sales & Use Tax Revenue Bonds - 2012A	10-25-12	51,818,887	51,818,887	50,818,887	50,818,887	0.00%
Sales & Use Tax Revenue Bonds - 2012B	10-25-12	5,015,000	1,385,000	-	-	NA
Total Development Agreement Fund		\$ 139,649,025	\$ 53,203,887	\$ 50,818,887	\$ 50,818,887	0.00%
Grand Total		\$ 469,383,032	\$ 183,032,920	\$ 173,346,126	\$ 163,137,188	-5.89%

Bonds	Purposes
Water Fund	
Water Revenue Bonds - 2000	Funded acquisition of water rights, expanded water treatment plant and system improvements (pump stations)
Water Revenue Bonds - 2002	Funded acquisition of water rights and provided funds to purchase land for local reservoir
Water Revenue Bonds - 2012	Refunded 2000 and 2002 Bonds to reduce interest and save \$6.2 million
Allotment Payments to NCWCD	Funded acquisition of shares in Windy Gap water project
Sewer Fund	
Sewer Revenue Bonds, Series 1998B	Funded extension of sewer lines for connections to wastewater treatment plant
Colorado Water Resources & Power Development Authority Loan 1996	Funded acquisition of biosolids farm
Sewer Revenue Bonds, Series 2001	Funded EPA mandated upgrades to plant, expansion of plant to 8 MGD and extension of lines and interceptors
Sewer Revenue Bonds, Series 2012	Refunded 2001 Bonds to reduce interest and save \$9 million
Water Reclamation Fund	
Revenue Bonds, Series 2001	Funded construction of reclamation system (including treatment plant, pipeline, distribution system, storage)
Revenue Bonds, Series 2012	Refunded 2001 Bonds to reduce interest and save \$.5 million
Capital Improvements Fund	
Sales & Use Tax Revenue Bonds - 2002 A	(1) Refunded 1992 bonds (which refunded the 1989 bonds providing additional funds for municipal center projects - city hall, Bay, service center, senior center) AND funded streets improvements - including Miramonte, Midway and Lamar; (2) cemetery construction, (3) additional street improvements (Sheridan Blvd, First Street, Main Street, South 124th/Aspen Street)
Sales & Use Tax Revenue Bonds - 2002 B	Public infrastructure at Flatirons Crossing
Sales & Use Tax Revenue Bonds - 2009	Wadsworth Interchange/ 120th Avenue Connection with CDOT
Sales & Use Tax Revenue Bonds - 2012A	Refunded 2002 & 2009 bonds
Open Space & Parks Fund	
Sales & Use Tax Revenue Bonds, 2002A	Refund 1995 bonds (which funded "The Field" open space acquisition)
Sales & Use Tax Revenue Bonds, 2012A	Refunded 2002 bonds
Development Agreement Fund	
Sales & Use Tax Revenue Bonds - 2002A	Public infrastructure at Flatirons Crossing
Sales & Use Tax Revenue Bonds - 2002C	Public infrastructure at Flatirons Crossing
Sales & Use Tax Revenue Bonds - 2012A	Refunded 2002 bonds
Sales & Use Tax Revenue Bonds - 2012B	Refunded 2002 bonds

TABLE 4C
CITY AND COUNTY OF BROOMFIELD BUDGET
SUMMARY - SCHEDULE OF PRINCIPAL & INTEREST PAYMENTS
BONDS, COPS, AND LEASE/PURCHASE PAYMENTS

Year	Municipal Bonds					COPs* Lease/ Purchase Payments	Total Annual Payments
	Water Fund	Sewer Fund	Capital Improvements Fund	Development Agreement Fund	Open Space & Parks Fund		
2014	5,705,666	3,516,730	3,001,067	4,372,428	249,066	9,157,675	26,002,632
2015	5,734,650	3,520,963	5,429,367	1,947,042	249,066	9,157,175	26,038,263
2016	5,726,650	3,520,763	5,603,567	1,947,042	249,067	7,598,737	24,645,826
2017	5,717,450	3,521,513	5,594,067	1,947,042	249,066	7,683,738	24,712,876
2018	5,711,850	3,837,013	1,750,817	1,947,041	4,094,066	7,677,937	25,018,724
2019	5,724,450	3,852,413	2,357,741	4,247,042	1,193,143	7,682,188	25,056,977
2020	5,714,250	3,858,013	2,820,383	4,977,041	-	7,682,437	25,052,124
2021	5,717,500	3,869,013	2,848,384	4,946,242	-	4,006,438	21,387,577
2022	5,738,250	2,430,013	2,853,383	4,939,241	-	4,008,675	19,969,562
2023	-	2,437,263	2,863,384	4,931,467	-	4,011,675	14,243,789
2024	-	2,445,013	2,758,383	5,039,467	-	4,003,425	14,246,288
2025	-	2,453,013	2,668,384	5,123,217	-	4,004,175	14,248,789
2026	-	2,456,013	2,797,633	4,993,217	-	4,008,175	14,255,038
2027	-	2,469,813	2,647,134	5,142,966	-	4,009,925	14,269,838
2028	-	2,476,363	2,684,033	5,109,467	-	4,004,175	14,274,038
2029	-	2,485,813	2,712,783	5,072,966	-	12,437,250	22,708,812
2030	-	2,500,188	2,808,533	4,983,467	-	-	10,292,188
2031	-	2,508,975	2,890,297	4,891,354	-	-	10,290,626
Total	\$ 51,490,716	\$ 54,158,881	\$ 57,089,340	\$ 76,557,749	\$ 6,283,474	\$ 101,133,800	\$ 346,713,960

* Certificates of Participation and Lease/Purchase payments do not constitute an indebtedness of the City & County and are subject to annual appropriations

TABLE 4D - PAGE 1 CITY AND COUNTY OF BROOMFIELD BUDGET DETAIL - SCHEDULE OF PRINCIPAL & INTEREST PAYMENTS BONDS, COPS, AND LEASE/PURCHASE PAYMENTS			
Year/Bonds	Principal	Interest	Total P & I
2014			
Water Fund	\$ 3,713,141	\$ 1,992,525	\$ 5,705,666
Sewer Fund	1,930,000	1,586,730	3,516,730
Sales & Use Tax Capital Improvements Fund	1,390,000	1,611,067	3,001,067
Development Agreements Fund	2,385,000	1,987,428	4,372,428
Open Space & Parks Fund	-	249,066	249,066
Certificates Of Participation	5,710,000	3,447,675	9,157,675
2014 Total	\$ 15,128,141	\$ 10,874,491	\$ 26,002,632
2015			
Water Fund	\$ 4,075,000	\$ 1,659,650	\$ 5,734,650
Sewer Fund	2,005,000	1,515,963	3,520,963
Sales & Use Tax Capital Improvements Fund	3,860,000	1,569,367	5,429,367
Development Agreements Fund	-	1,947,042	1,947,042
Open Space & Parks Fund	-	249,066	249,066
Certificates Of Participation	5,965,000	3,192,175	9,157,175
2015 Total	\$ 15,905,000	\$ 10,133,263	\$ 26,038,263
2016			
Water Fund	\$ 4,230,000	\$ 1,496,650	\$ 5,726,650
Sewer Fund	2,085,000	1,435,763	3,520,763
Sales & Use Tax Capital Improvements Fund	4,150,000	1,453,567	5,603,567
Development Agreements Fund	-	1,947,042	1,947,042
Open Space & Parks Fund	-	249,067	249,067
Certificates Of Participation	4,700,000	2,898,737	7,598,737
2016 Total	\$ 15,165,000	\$ 9,480,826	\$ 24,645,826
2017			
Water Fund	\$ 4,390,000	\$ 1,327,450	\$ 5,717,450
Sewer Fund	2,190,000	1,331,513	3,521,513
Sales & Use Tax Capital Improvements Fund	4,265,000	1,329,067	5,594,067
Development Agreements Fund	-	1,947,042	1,947,042
Open Space & Parks Fund	-	249,066	249,066
Certificates Of Participation	5,020,000	2,663,738	7,683,738
2017 Total	\$ 15,865,000	\$ 8,847,876	\$ 24,712,876
2018			
Water Fund	\$ 4,560,000	\$ 1,151,850	\$ 5,711,850
Sewer Fund	2,615,000	1,222,013	3,837,013
Sales & Use Tax Capital Improvements Fund	635,000	1,115,817	1,750,817
Development Agreements Fund	-	1,947,041	1,947,041
Open Space & Parks Fund	3,845,000	249,066	4,094,066
Certificates Of Participation	5,215,000	2,462,937	7,677,937
2018 Total	\$ 16,870,000	\$ 8,148,724	\$ 25,018,724

Table 4D is continued on the next page.

TABLE 4D - PAGE 2 CITY AND COUNTY OF BROOMFIELD BUDGET DETAIL - SCHEDULE OF PRINCIPAL & INTEREST PAYMENTS BONDS, COPS, AND LEASE/PURCHASE PAYMENTS			
Year/Bonds	Principal	Interest	Total P & I
2019			
Water Fund	\$ 4,755,000	\$ 969,450	\$ 5,724,450
Sewer Fund	2,735,000	1,117,413	3,852,413
Sales & Use Tax Capital Improvements Fund	1,273,674	1,084,067	2,357,741
Development Agreements Fund	2,300,000	1,947,042	4,247,042
Open Space & Parks Fund	1,136,326	56,817	1,193,143
Certificates Of Participation	5,480,000	2,202,188	7,682,188
2019 Total	\$ 17,680,000	\$ 7,376,977	\$ 25,056,977
2020			
Water Fund	\$ 4,935,000	\$ 779,250	\$ 5,714,250
Sewer Fund	2,850,000	1,008,013	3,858,013
Sales & Use Tax Capital Improvements Fund	1,800,000	1,020,383	2,820,383
Development Agreements Fund	3,145,000	1,832,041	4,977,041
Open Space & Parks Fund	-	-	-
Certificates Of Participation	5,720,000	1,962,437	7,682,437
2020 Total	\$ 18,450,000	\$ 6,602,124	\$ 25,052,124
2021			
Water Fund	\$ 5,185,000	\$ 532,500	\$ 5,717,500
Sales & Use Tax Capital Improvements Fund	1,900,000	948,384	2,848,384
Development Agreements Fund	3,240,000	1,706,242	4,946,242
Open Space & Parks Fund	-	-	-
Certificates Of Participation	2,330,000	1,676,438	4,006,438
2021 Total	\$ 15,630,000	\$ 5,757,577	\$ 21,387,577
2022			
Water Fund	\$ 5,465,000	\$ 273,250	\$ 5,738,250
Sewer Fund	1,655,000	775,013	2,430,013
Sales & Use Tax Capital Improvements Fund	2,000,000	853,383	2,853,383
Development Agreements Fund	3,395,000	1,544,241	4,939,241
Open Space & Parks Fund	-	-	-
Certificates Of Participation	2,440,000	1,568,675	4,008,675
2022 Total	\$ 14,955,000	\$ 5,014,562	\$ 19,969,562
2023			
Water Fund	\$ -	\$ -	\$ -
Sewer Fund	1,745,000	692,263	2,437,263
Sales & Use Tax Capital Improvements Fund	2,100,000	763,384	2,863,384
Development Agreements Fund	3,540,000	1,391,467	4,931,467
Open Space & Parks Fund	-	-	-
Certificates Of Participation	2,565,000	1,446,675	4,011,675
2023 Total	\$ 9,950,000	\$ 4,293,789	\$ 14,243,789
2024			
Water Fund	\$ -	\$ -	\$ -
Sewer Fund	1,840,000	605,013	2,445,013
Sales & Use Tax Capital Improvements Fund	2,100,000	658,383	2,758,383
Development Agreements Fund	3,825,000	1,214,467	5,039,467
Open Space & Parks Fund	-	-	-
Certificates Of Participation	2,685,000	1,318,425	4,003,425
2024 Total	\$ 10,450,000	\$ 3,796,288	\$ 14,246,288

Table 4D is continued on the next page.

TABLE 4D - PAGE 3			
CITY AND COUNTY OF BROOMFIELD BUDGET			
DETAIL - SCHEDULE OF PRINCIPAL & INTEREST PAYMENTS			
BONDS, COPS, AND LEASE/PURCHASE PAYMENTS			
Year/Bonds	Principal	Interest	Total P & I
2025			
Water Fund	\$ -	\$ -	\$ -
Sewer Fund	1,940,000	513,013	2,453,013
Sales & Use Tax Capital Improvements Fund	2,115,000	553,384	2,668,384
Development Agreements Fund	4,100,000	1,023,217	5,123,217
Open Space & Parks Fund	-	-	-
Certificates Of Participation	2,820,000	1,184,175	4,004,175
2025 Total	\$ 10,975,000	\$ 3,273,789	\$ 14,248,789
2026			
Water Fund	\$ -	\$ -	\$ -
Sewer Fund	2,040,000	416,013	2,456,013
Sales & Use Tax Capital Improvements Fund	2,350,000	447,633	2,797,633
Development Agreements Fund	4,175,000	818,217	4,993,217
Open Space & Parks Fund	-	-	-
Certificates Of Participation	2,965,000	1,043,175	4,008,175
2026 Total	\$ 11,530,000	\$ 2,725,038	\$ 14,255,038
2027			
Water Fund	\$ -	\$ -	\$ -
Sewer Fund	2,115,000	354,813	2,469,813
Sales & Use Tax Capital Improvements Fund	2,270,000	377,134	2,647,134
Development Agreements Fund	4,450,000	692,966	5,142,966
Open Space & Parks Fund	-	-	-
Certificates Of Participation	3,115,000	894,925	4,009,925
2027 Total	\$ 11,950,000	\$ 2,319,838	\$ 14,269,838
2028			
Water Fund	\$ -	\$ -	\$ -
Sewer Fund	2,185,000	291,363	2,476,363
Sales & Use Tax Capital Improvements Fund	2,375,000	309,033	2,684,033
Development Agreements Fund	4,550,000	559,467	5,109,467
Open Space & Parks Fund	-	-	-
Certificates Of Participation	3,265,000	739,175	4,004,175
2028 Total	\$ 12,375,000	\$ 1,899,038	\$ 14,274,038
2029			
Water Fund	\$ -	\$ -	\$ -
Sewer Fund	2,260,000	225,813	2,485,813
Sales & Use Tax Capital Improvements Fund	2,475,000	237,783	2,712,783
Development Agreements Fund	4,650,000	422,966	5,072,966
Open Space & Parks Fund	-	-	-
Certificates Of Participation	11,845,000	592,250	12,437,250
2029 Total	\$ 21,230,000	\$ 1,478,812	\$ 22,708,812
2030			
Water Fund	\$ -	\$ -	\$ -
Sewer Fund	2,345,000	155,188	2,500,188
Sales & Use Tax Capital Improvements Fund	2,645,000	163,533	2,808,533
Development Agreements Fund	4,700,000	283,467	4,983,467
Open Space & Parks Fund	-	-	-
Certificates Of Participation	-	-	-
2030 Total	\$ 9,690,000	\$ 602,188	\$ 10,292,188

Table 4D is continued on the next page.

TABLE 4D - PAGE 4
CITY AND COUNTY OF BROOMFIELD BUDGET
DETAIL - SCHEDULE OF PRINCIPAL & INTEREST PAYMENTS
BONDS, COPS, AND LEASE/PURCHASE PAYMENTS

Year/Bonds	Principal	Interest	Total P & I
2031			
Water Fund	\$ -	\$ -	\$ -
Sewer Fund	2,430,000	78,975	2,508,975
Sales & Use Tax Capital Improvements Fund	2,806,113	84,184	2,890,297
Development Agreements Fund	4,748,887	142,467	4,891,354
Open Space & Parks Fund	-	-	-
Certificates Of Participation	-	-	-
2031 Total	\$ 9,985,000	\$ 305,626	\$ 10,290,626
Total - All			
Water Fund	\$ 41,308,141	\$ 10,182,575	\$ 51,490,716
Sewer Fund	\$ 39,940,000	\$ 14,218,881	\$ 54,158,881
Sales & Use Tax Capital Improvements Fund	\$ 42,509,787	\$ 14,579,553	\$ 57,089,340
Development Agreements Fund	\$ 53,203,887	\$ 23,353,862	\$ 76,557,749
Open Space & Parks Fund	\$ 4,981,326	\$ 1,302,148	\$ 6,283,474
Certificates Of Participation	\$ 71,840,000	\$ 29,293,800	\$ 101,133,800
Total - All	\$ 253,783,141	\$ 92,930,819	\$ 346,713,960

TABLE 5A				
CITY & COUNTY OF BROOMFIELD BUDGET				
SUMMARY - TOTAL CITY & COUNTY PERSONNEL COMPLEMENT (FULL AND PART TIME FTE)				
Function/Activity	ACTUAL	ORIGINAL	REVISED	ORIGINAL
	2014	BUDGET	BUDGET	BUDGET
	Total	Total	Total	Total
	FTE	FTE	FTE	FTE
City of Broomfield				
General Government	40.12	40.12	39.82	39.82
Finance	28.20	29.20	29.10	29.10
Information Technology	18.50	19.50	19.50	24.50
Community Development	40.70	40.95	41.13	43.13
Public Safety - Police	124.35	125.35	125.35	126.35
Community Resources	110.71	110.91	110.91	111.71
Public Works	151.65	154.45	154.45	161.15
Total City	514.23	520.48	520.26	535.76
County of Broomfield				
General Government	22.20	23.20	23.20	23.20
Finance	4.00	4.00	4.00	4.00
Community Development	2.00	2.00	2.00	2.00
Public Safety - Police	69.00	69.00	80.00	80.00
Health and Human Services	89.25	89.75	90.75	97.25
Total County	186.45	187.95	199.95	206.45
Total City and County	700.68	708.43	720.21	742.21
City of Broomfield - LIMITED APPOINTMENT				
General Government	-	-	1.00	1.00
Community Development	2.00	2.00	2.00	1.00
Public Safety - Police	7.00	7.00	7.00	7.00
Public Works	2.00	2.00	2.00	-
Total City - LIMITED APPT	11.00	11.00	12.00	9.00
County of Broomfield - LIMITED APPOINTMENT				
Public Safety - Police	-	-	-	-
Health and Human Services	3.28	4.28	5.28	2.03
Total County- LIMITED APPT	3.28	4.28	5.28	2.03
Total City and County -LIMITED APPT	14.28	15.28	17.28	11.03
COMBINED CITY AND COUNTY (INCLUDING LIMITED APPOINTMENT)				
General Government	62.32	63.32	64.02	64.02
Finance	32.20	33.20	33.10	33.10
Information Technology	18.50	19.50	19.50	24.50
Community Development	44.70	44.95	45.13	46.13
Public Safety - Police	200.35	201.35	212.35	213.35
Community Resources	110.71	110.91	110.91	111.71
Public Works	153.65	156.45	156.45	161.15
Health and Human Services	92.53	94.03	96.03	99.28
Total - City and County	714.96	723.71	737.49	753.24

TABLE 5B - PAGE 1
DETAILS - TOTAL CITY & COUNTY PERSONNEL COMPLEMENT
CITY - REGULAR FULL AND PART TIME FTE

Function/Department	ACTUAL-2014			ORIGINAL BUDGET -2015			REVISED BUDGET -2015			ORIGINAL BUDGET -2016		
	Full Time	Part Time	Total FTE	Full Time	Part Time	Total FTE	Full Time	Part Time	Total FTE	Full Time	Part Time	Total FTE
City of Broomfield												
General Government												
Executive Management	6.00	0.80	6.80	6.00	0.80	6.80	6.00	0.70	6.70	6.00	0.70	6.70
Project Administration	-	-	-	-	-	-	-	-	-	-	-	-
Economic Development	2.00	-	2.00	2.00	-	2.00	2.00	-	2.00	2.00	-	2.00
Internal Audit	1.00	-	1.00	1.00	-	1.00	1.00	-	1.00	1.00	-	1.00
City Clerk	3.00	1.60	4.60	3.00	1.60	4.60	3.00	1.60	4.60	3.00	1.60	4.60
City Attorney	3.15	-	3.15	3.15	-	3.15	3.15	-	3.15	3.15	-	3.15
Communications	5.00	-	5.00	5.00	-	5.00	5.00	-	5.00	5.00	-	5.00
Citizen's Assistance Center	5.00	-	5.00	5.00	-	5.00	5.00	-	5.00	5.00	-	5.00
Human Resources	6.00	0.92	6.92	6.00	0.92	6.92	6.00	0.72	6.72	6.00	0.72	6.72
Municipal Court	4.00	0.65	4.65	4.00	0.65	4.65	4.00	0.65	4.65	4.00	0.65	4.65
Housing Authority	1.00	-	1.00	1.00	-	1.00	1.00	-	1.00	1.00	-	1.00
Total General Government	36.15	3.97	40.12	36.15	3.97	40.12	36.15	3.67	39.82	36.15	3.67	39.82
Finance												
Fiscal Services	11.00	1.46	12.46	11.40	2.06	13.46	11.40	2.26	13.66	11.40	2.26	13.66
Budget & Compliance	3.00	1.30	4.30	3.60	0.70	4.30	3.60	0.80	4.40	3.60	0.80	4.40
Risk Management	1.35	-	1.35	1.35	-	1.35	1.35	-	1.35	1.35	-	1.35
Purchasing	1.65	0.64	2.29	1.65	0.64	2.29	1.65	0.64	2.29	1.65	0.64	2.29
Revenue Management	2.00	-	2.00	2.00	-	2.00	2.00	-	2.00	2.00	-	2.00
Utility Billing - Water	3.00	1.35	4.35	3.00	1.35	4.35	3.00	1.05	4.05	3.00	1.05	4.05
Utility Billing - Sewer	1.00	0.45	1.45	1.00	0.45	1.45	1.00	0.35	1.35	1.00	0.35	1.35
Total Finance	23.00	5.20	28.20	24.00	5.20	29.20	24.00	5.10	29.10	24.00	5.10	29.10
Information Technology												
Administration	-	-	-	-	-	-	-	-	-	3.00	0.50	3.50
Applications	5.66	0.50	6.16	6.66	0.50	7.16	6.66	0.50	7.16	5.00	-	5.00
Client Services	3.66	-	3.66	3.66	-	3.66	3.66	-	3.66	6.00	-	6.00
Operations	5.68	-	5.68	5.68	-	5.68	5.68	-	5.68	4.00	-	4.00
Geographic Information Services - IT	2.00	-	2.00	2.00	-	2.00	2.00	-	2.00	3.00	-	3.00
Project Management	-	-	-	-	-	-	-	-	-	2.00	-	2.00
Telecommunications	1.00	-	1.00	1.00	-	1.00	1.00	-	1.00	1.00	-	1.00
Total Information Technology	18.00	0.50	18.50	19.00	0.50	19.50	19.00	0.50	19.50	24.00	0.50	24.50
Community Development												
Administration	3.00	0.50	3.50	3.00	0.63	3.63	3.00	0.80	3.80	3.00	0.80	3.80
Planning	5.50	0.80	6.30	5.50	0.80	6.30	5.50	0.80	6.30	5.50	0.80	6.30
Engineering	6.50	2.00	8.50	6.50	2.13	8.63	6.50	2.13	8.63	7.50	2.13	9.63
Building Inspections	10.00	-	10.00	10.00	-	10.00	10.00	-	10.00	10.00	-	10.00
Geographic Information Services	2.50	-	2.50	2.50	-	2.50	2.50	-	2.50	2.50	-	2.50
Code Compliance	4.00	-	4.00	4.00	-	4.00	4.00	-	4.00	4.00	-	4.00
Capital Improvements	4.50	1.40	5.90	4.50	1.40	5.90	4.50	1.40	5.90	5.50	1.40	6.90
Total Community Development	36.00	4.70	40.70	36.00	4.95	40.95	36.00	5.13	41.13	38.00	5.13	43.13
Public Safety - Police												
Administration	6.00	0.80	6.80	6.00	0.80	6.80	6.00	0.80	6.80	7.00	0.80	7.80
Investigations	18.00	-	18.00	18.00	-	18.00	18.00	-	18.00	18.00	-	18.00
Patrol	55.00	1.55	56.55	56.00	1.55	57.55	56.00	1.55	57.55	56.00	1.55	57.55
Records and Communications	17.00	-	17.00	17.00	-	17.00	17.00	-	17.00	17.00	-	17.00
Special Operations	5.00	-	5.00	5.00	-	5.00	5.00	-	5.00	5.00	-	5.00
Traffic	9.00	-	9.00	9.00	-	9.00	9.00	-	9.00	9.00	-	9.00
Animal Control Unit	3.00	-	3.00	3.00	-	3.00	3.00	-	3.00	3.00	-	3.00
Flatiron Services Unit	4.00	-	4.00	4.00	-	4.00	4.00	-	4.00	4.00	-	4.00
Northwest Parkway	2.00	-	2.00	2.00	-	2.00	2.00	-	2.00	2.00	-	2.00
North Metro Drug Task Force	2.00	-	2.00	2.00	-	2.00	2.00	-	2.00	2.00	-	2.00
Event Center	1.00	-	1.00	1.00	-	1.00	1.00	-	1.00	1.00	-	1.00
Total Public Safety - Police	122.00	2.35	124.35	123.00	2.35	125.35	123.00	2.35	125.35	124.00	2.35	126.35
Community Resources												
Cultural Affairs	2.55	1.50	4.05	2.55	1.50	4.05	2.55	1.50	4.05	2.55	1.50	4.05
Open Space & Trails	2.15	-	2.15	2.15	-	2.15	2.15	-	2.15	2.15	-	2.15
Public Library	12.45	15.89	28.34	12.45	16.09	28.54	12.45	16.09	28.54	12.45	16.09	28.54
Museum Director	-	0.80	0.80	-	0.80	0.80	-	0.80	0.80	-	0.80	0.80
Cemetery	0.25	-	0.25	0.25	-	0.25	0.15	-	0.15	0.15	-	0.15
Recreation Administration	1.20	-	1.20	1.20	-	1.20	1.20	-	1.20	1.20	-	1.20
Recreation Facilities and Programs	25.65	48.27	73.92	25.65	48.27	73.92	25.75	48.27	74.02	25.75	49.07	74.82
Total Community Resources	44.25	66.46	110.71	44.25	66.66	110.91	44.25	66.66	110.91	44.25	67.46	111.71
Public Works												
Administration	2.75	-	2.75	1.75	-	1.75	1.75	-	1.75	1.75	-	1.75
Fleet Maintenance	7.10	1.60	8.70	7.10	2.40	9.50	8.10	1.40	9.50	8.10	1.40	9.50
Park Maintenance	31.20	-	31.20	32.20	-	32.20	32.20	-	32.20	34.20	-	34.20
Cemetery Maintenance	1.00	-	1.00	1.00	-	1.00	1.00	-	1.00	1.00	-	1.00
Facility Maintenance	23.15	7.70	30.85	24.15	7.70	31.85	24.15	7.70	31.85	26.15	6.40	32.55
Streets - Maintenance of Condition	6.83	-	6.83	6.83	-	6.83	7.77	-	7.77	8.71	-	8.71
Streets - Snow and Ice Control	0.96	-	0.96	0.96	-	0.96	0.96	-	0.96	1.14	-	1.14
Streets - Traffic Control	5.94	-	5.94	5.94	-	5.94	5.94	-	5.94	6.88	-	6.88
Streets - Cleaning	2.42	-	2.42	2.42	-	2.42	1.48	-	1.48	1.48	-	1.48
Streets - Stormwater	-	-	-	-	-	-	-	-	-	0.94	-	0.94
Water - Supply	2.30	-	2.30	2.30	-	2.30	2.30	-	2.30	2.30	-	2.30
Water - Treatment Plant	9.40	-	9.40	9.40	-	9.40	9.40	-	9.40	9.40	-	9.40
Water - Systems Operations/Maintenance	10.95	-	10.95	11.45	-	11.45	11.70	-	11.70	12.70	-	12.70
Water - Environmental Monitoring	7.75	-	7.75	7.75	-	7.75	7.75	-	7.75	7.75	-	7.75
Wastewater - System Operations/Maintenance	7.45	-	7.45	7.95	-	7.95	7.70	-	7.70	7.70	-	7.70
Wastewater - Treatment Plant	11.00	0.80	11.80	11.00	0.80	11.80	11.00	0.80	11.80	11.00	0.80	11.80
Wastewater - Industrial Pretreatment	2.50	-	2.50	2.50	-	2.50	2.50	-	2.50	2.50	-	2.50
Wastewater - Laboratory Operations	4.25	0.80	5.05	4.25	0.80	5.05	4.25	0.80	5.05	4.25	0.80	5.05
Storm Water	2.50	-	2.50	2.50	-	2.50	2.50	-	2.50	2.50	-	2.50
Water Reclamation	1.30	-	1.30	1.30	-	1.30	1.30	-	1.30	1.30	-	1.30
Total Public Works	140.75	10.90	151.65	142.75	11.70	154.45	143.75	10.70	154.45	151.75	9.40	161.15
City - Total Full and Part Time	420.15	94.08	514.23	425.15	95.33	520.48	426.15	94.11	520.26	442.15	93.61	535.76

Table 5B is continued on the next page.

TABLE 5B - PAGE 2
DETAILS - TOTAL CITY & COUNTY PERSONNEL COMPLEMENT
COUNTY - REGULAR FULL AND PART TIME FTE

Function/Department	ACTUAL -2014			ORIGINAL BUDGET -2015			REVISED BUDGET -2015			ORIGINAL BUDGET -2016		
	Full Time	Part Time	Total FTE	Full Time	Part Time	Total FTE	Full Time	Part Time	Total FTE	Full Time	Part Time	Total FTE
County of Broomfield												
General Government												
Clerk and Recorder - Administration	1.00	-	1.00	1.00	-	1.00	1.00	-	1.00	1.00	-	1.00
Elections	3.00	-	3.00	3.00	-	3.00	3.00	-	3.00	3.00	-	3.00
Motor Vehicle	7.00	-	7.00	7.00	-	7.00	7.00	-	7.00	7.00	-	7.00
Central Records Office	-	-	-	-	-	-	-	-	-	-	-	-
Recorder	2.00	-	2.00	2.00	-	2.00	2.00	-	2.00	2.00	-	2.00
County Attorney	1.20	-	1.20	1.20	-	1.20	1.20	-	1.20	1.20	-	1.20
Assessor	8.00	-	8.00	9.00	-	9.00	9.00	-	9.00	9.00	-	9.00
Total General Government	22.20	-	22.20	23.20	-	23.20	23.20	-	23.20	23.20	-	23.20
Finance												
Revenue Management	4.00	-	4.00	4.00	-	4.00	4.00	-	4.00	4.00	-	4.00
Total Finance	4.00	-	4.00	4.00	-	4.00	4.00	-	4.00	4.00	-	4.00
Community Development												
Geographic Information Services	2.00	-	2.00	2.00	-	2.00	2.00	-	2.00	2.00	-	2.00
Total Community Development	2.00	-	2.00	2.00	-	2.00	2.00	-	2.00	2.00	-	2.00
Public Safety - Police												
Patrol	-	-	-	-	-	-	-	-	-	-	-	-
Training	6.00	-	6.00	6.00	-	6.00	6.00	-	6.00	6.00	-	6.00
Detention Administration	7.00	-	7.00	7.00	-	7.00	7.00	-	7.00	7.00	-	7.00
Detention Operations	35.00	-	35.00	35.00	-	35.00	46.00	-	46.00	46.00	-	46.00
Court Security	7.00	-	7.00	7.00	-	7.00	7.00	-	7.00	7.00	-	7.00
Transport	4.00	-	4.00	4.00	-	4.00	4.00	-	4.00	4.00	-	4.00
Inmate Programs	-	-	-	-	-	-	-	-	-	-	-	-
Building Maintenance	1.00	-	1.00	1.00	-	1.00	1.00	-	1.00	1.00	-	1.00
Emergency Management	2.00	-	2.00	2.00	-	2.00	2.00	-	2.00	2.00	-	2.00
Civil Process	4.00	-	4.00	4.00	-	4.00	4.00	-	4.00	4.00	-	4.00
Property/Evidence	3.00	-	3.00	3.00	-	3.00	3.00	-	3.00	3.00	-	3.00
Total Public Safety - Police	69.00	-	69.00	69.00	-	69.00	80.00	-	80.00	80.00	-	80.00
Health and Human Services												
HS - Support	2.65	-	2.65	2.65	-	2.65	2.65	-	2.65	2.65	-	2.65
HS - Operations & Administration	7.94	-	7.94	7.21	-	7.21	7.21	-	7.21	8.21	-	8.21
HS - Child Welfare	19.47	-	19.47	19.50	-	19.50	20.50	-	20.50	21.50	-	21.50
HS - Child Care Assistance	1.27	-	1.27	1.14	-	1.14	1.14	-	1.14	1.14	-	1.14
HS - Public Assistance	10.08	0.40	10.48	10.97	0.90	11.87	10.97	0.40	11.37	13.97	0.40	14.37
HS - Adult Services	1.00	-	1.00	1.00	-	1.00	1.00	-	1.00	1.00	-	1.00
HS - Child Support Enforcement	3.43	0.50	3.93	3.73	0.50	4.23	3.73	1.00	4.73	3.73	1.00	4.73
HS - TANF Administration	3.85	-	3.85	3.85	-	3.85	3.85	-	3.85	3.85	-	3.85
HS - Workforce Center	9.24	0.80	10.04	9.31	0.80	10.11	9.31	0.80	10.11	10.31	1.30	11.61
PH - Administration	2.39	-	2.39	1.96	-	1.96	1.96	-	1.96	1.96	-	1.96
PH - Reproductive Health	1.15	1.00	2.15	1.15	1.00	2.15	1.15	1.00	2.15	1.15	1.00	2.15
PH - Women, Infants & Children	1.35	-	1.35	1.50	-	1.50	1.50	-	1.50	1.50	-	1.50
PH - Immunizations	4.65	-	4.65	4.65	-	4.65	4.65	-	4.65	4.65	-	4.65
PH - Environmental Health	4.60	0.50	5.10	4.60	0.50	5.10	4.60	0.50	5.10	4.60	0.50	5.10
PH - Health Promotions	1.30	-	1.30	1.15	-	1.15	1.15	-	1.15	1.15	-	1.15
PH - Vital Statistics	0.25	-	0.25	0.25	-	0.25	0.25	-	0.25	0.25	-	0.25
PH - CSU Extension	0.03	0.50	0.53	0.03	0.50	0.53	0.03	0.50	0.53	0.03	0.50	0.53
PH - Child with Special Needs	1.00	-	1.00	1.00	-	1.00	1.00	-	1.00	1.00	-	1.00
Seniors - Administration	2.00	-	2.00	2.00	-	2.00	2.00	-	2.00	2.00	-	2.00
Seniors - Community Services	1.00	-	1.00	1.00	-	1.00	1.00	-	1.00	1.00	-	1.00
Seniors - Easy Ride	3.00	0.80	3.80	3.00	0.80	3.80	3.00	0.80	3.80	3.00	0.80	3.80
Seniors - Senior Nutrition	1.00	2.10	3.10	1.00	2.10	3.10	1.00	2.10	3.10	1.00	2.10	3.10
Total Health and Human Services	82.65	6.60	89.25	82.65	7.10	89.75	83.65	7.10	90.75	89.65	7.60	97.25
Total County Full and Part Time	179.85	6.60	186.45	180.85	7.10	187.95	192.85	7.10	199.95	198.85	7.60	206.45
Total City & County Full and Part Time	600.00	100.68	700.68	606.00	102.43	708.43	619.00	101.21	720.21	641.00	101.21	742.21

Table 5B is continued on the next page.

TABLE 5B - PAGE 3												
DETAILS - TOTAL CITY & COUNTY PERSONNEL COMPLEMENT												
CITY LIMITED APPOINTMENT -FULL AND PART TIME FTE												
Function/Department	ACTUAL -2014			ORIGINAL BUDGET -2015			REVISED BUDGET -2015			ORIGINAL BUDGET -2016		
	Full Time	Part Time	Total FTE	Full Time	Part Time	Total FTE	Full Time	Part Time	Total FTE	Full Time	Part Time	Total FTE
City of Broomfield												
General Government												
Executive Management	-	-	-	-	-	-	-	-	-	-	-	-
Project Administration	-	-	-	-	-	-	-	-	-	-	-	-
Economic Development	-	-	-	-	-	-	-	-	-	-	-	-
Internal Audit	-	-	-	-	-	-	-	-	-	-	-	-
City Clerk	-	-	-	-	-	-	-	-	-	-	-	-
City Attorney	-	-	-	-	-	-	-	-	-	-	-	-
Communications	-	-	-	-	-	-	-	-	-	-	-	-
Citizen's Assistance Center	-	-	-	-	-	-	-	-	-	-	-	-
Human Resources	-	-	-	-	-	-	1.00	-	1.00	1.00	-	1.00
Municipal Court	-	-	-	-	-	-	-	-	-	-	-	-
Housing Authority	-	-	-	-	-	-	-	-	-	-	-	-
Public Information	-	-	-	-	-	-	-	-	-	-	-	-
Total General Government	-	-	-	-	-	-	1.00	-	1.00	1.00	-	1.00
Community Development												
Administration	-	-	-	-	-	-	-	-	-	-	-	-
Planning	-	-	-	-	-	-	-	-	-	-	-	-
Engineering	1.00	-	1.00	1.00	-	1.00	1.00	-	1.00	1.00	-	1.00
Building Inspections	-	-	-	-	-	-	-	-	-	-	-	-
Geographic Information Services	-	-	-	-	-	-	-	-	-	-	-	-
Code Compliance	-	-	-	-	-	-	-	-	-	-	-	-
Capital Improvements	1.00	-	1.00	1.00	-	1.00	1.00	-	1.00	-	-	-
Total Community Development	2.00	-	2.00	2.00	-	2.00	2.00	-	2.00	1.00	-	1.00
Public Safety - Police												
Administration	-	-	-	-	-	-	-	-	-	-	-	-
Investigations	-	-	-	-	-	-	-	-	-	-	-	-
Patrol	-	-	-	-	-	-	-	-	-	-	-	-
Training	-	-	-	-	-	-	-	-	-	-	-	-
Records and Communications	-	-	-	-	-	-	-	-	-	-	-	-
Special Operations	-	-	-	-	-	-	-	-	-	-	-	-
Traffic Unit	-	-	-	-	-	-	-	-	-	-	-	-
Animal Control Unit	-	-	-	-	-	-	-	-	-	-	-	-
Communications - North Metro Fire	6.00	-	6.00	6.00	-	6.00	6.00	-	6.00	6.00	-	6.00
Flatiron Services Unit	-	-	-	-	-	-	-	-	-	-	-	-
Northwest Parkway	-	-	-	-	-	-	-	-	-	-	-	-
North Metro Task Force	1.00	-	1.00	1.00	-	1.00	1.00	-	1.00	1.00	-	1.00
Property/Evidence	-	-	-	-	-	-	-	-	-	-	-	-
Event Center	-	-	-	-	-	-	-	-	-	-	-	-
Total Public Safety - Police	7.00	-	7.00	7.00	-	7.00	7.00	-	7.00	7.00	-	7.00
Public Works												
Administration	-	-	-	-	-	-	-	-	-	-	-	-
Fleet Maintenance	-	-	-	-	-	-	-	-	-	-	-	-
Park Maintenance	2.00	-	2.00	2.00	-	2.00	2.00	-	2.00	-	-	-
Cemetery Maintenance	-	-	-	-	-	-	-	-	-	-	-	-
Facility Maintenance	-	-	-	-	-	-	-	-	-	-	-	-
Streets - Maintenance of Condition	-	-	-	-	-	-	-	-	-	-	-	-
Streets - Snow and Ice Control	-	-	-	-	-	-	-	-	-	-	-	-
Streets - Traffic Control	-	-	-	-	-	-	-	-	-	-	-	-
Streets - Highway Equipment	-	-	-	-	-	-	-	-	-	-	-	-
Streets - Cleaning	-	-	-	-	-	-	-	-	-	-	-	-
Water - Supply	-	-	-	-	-	-	-	-	-	-	-	-
Water - Treatment Plant	-	-	-	-	-	-	-	-	-	-	-	-
Water - Systems Operations/Maintenance	-	-	-	-	-	-	-	-	-	-	-	-
Water - Environmental Monitoring	-	-	-	-	-	-	-	-	-	-	-	-
Wastewater - System Operations/Maintenance	-	-	-	-	-	-	-	-	-	-	-	-
Wastewater - Treatment Plant	-	-	-	-	-	-	-	-	-	-	-	-
Wastewater - Industrial Pretreatment	-	-	-	-	-	-	-	-	-	-	-	-
Wastewater - Laboratory Operations	-	-	-	-	-	-	-	-	-	-	-	-
Storm Water	-	-	-	-	-	-	-	-	-	-	-	-
Water Reclamation	-	-	-	-	-	-	-	-	-	-	-	-
Total Public Works	2.00	-	2.00	2.00	-	2.00	2.00	-	2.00	-	-	-
City - Total Full and Part Time	11.00	-	11.00	11.00	-	11.00	12.00	-	12.00	9.00	-	9.00
County of Broomfield												
Health and Human Services												
HS - Support	-	-	-	-	-	-	-	-	-	-	-	-
HS - Operations & Administration	-	-	-	-	-	-	-	-	-	-	-	-
HS - Child Welfare	-	-	-	-	-	-	-	-	-	-	-	-
HS - Child Care Assistance	-	-	-	-	-	-	-	-	-	-	-	-
HS - Public Assistance	2.00	-	2.00	3.00	-	3.00	3.00	-	3.00	1.00	-	1.00
HS - Adult Services	-	-	-	-	-	-	-	-	-	-	-	-
HS - Child Support Enforcement	-	-	-	-	-	-	-	-	-	-	-	-
HS - TANF Administration	-	-	-	-	-	-	-	-	-	-	-	-
HS - Workforce Center	-	1.28	1.28	-	1.28	1.28	-	1.28	1.28	-	0.03	0.03
PH - Administration	-	-	-	-	-	-	-	0.50	0.50	-	0.50	0.50
PH - Reproductive Health	-	-	-	-	-	-	-	-	-	-	-	-
PH - Women, Infants & Children	-	-	-	-	-	-	-	-	-	-	-	-
PH - Immunizations	-	-	-	-	-	-	-	-	-	-	-	-
PH - Environmental Health	-	-	-	-	-	-	-	-	-	-	-	-
PH - Health Promotions	-	-	-	-	-	-	-	0.50	0.50	-	0.50	0.50
PH - Vital Statistics	-	-	-	-	-	-	-	-	-	-	-	-
PH - CSU Extension	-	-	-	-	-	-	-	-	-	-	-	-
PH - Child with Special Needs	-	-	-	-	-	-	-	-	-	-	-	-
Seniors - Administration	-	-	-	-	-	-	-	-	-	-	-	-
Seniors - Community Services	-	-	-	-	-	-	-	-	-	-	-	-
Seniors - Easy Ride	-	-	-	-	-	-	-	-	-	-	-	-
Seniors - Catering	-	-	-	-	-	-	-	-	-	-	-	-
Seniors - Senior Nutrition	-	-	-	-	-	-	-	-	-	-	-	-
Total Health and Human Services	2.00	1.28	3.28	3.00	1.28	4.28	3.00	2.28	5.28	1.00	1.03	2.03
Total County Full and Part Time	2.00	1.28	3.28	3.00	1.28	4.28	3.00	2.28	5.28	1.00	1.03	2.03
Total City & County Full and Part Time	13.00	1.28	14.28	14.00	1.28	15.28	15.00	2.28	17.28	10.00	1.03	11.03

Table 5B is continued on the next page.

TABLE 5B - PAGE 4
DETAILS - COMBINED CITY & COUNTY FULL AND PART TIME PERSONNEL COMPLEMENT
BY FUNCTION AND DEPARTMENT

Function/Department Combined City & County	ACTUAL -2014			ORIGINAL BUDGET -2015			REVISED BUDGET -2015			ORIGINAL BUDGET -2016		
	Full Time	Part Time	Total FTE	Full Time	Part Time	Total FTE	Full Time	Part Time	Total FTE	Full Time	Part Time	Total FTE
General Government												
Executive Management	6.00	0.80	6.80	6.00	0.80	6.80	6.00	0.70	6.70	6.00	0.70	6.70
Economic Development	2.00	-	2.00	2.00	-	2.00	2.00	-	2.00	2.00	-	2.00
Internal Audit	1.00	-	1.00	1.00	-	1.00	1.00	-	1.00	1.00	-	1.00
City Clerk	3.00	1.60	4.60	3.00	1.60	4.60	3.00	1.60	4.60	3.00	1.60	4.60
Clerk and Recorder - Administration	1.00	-	1.00	1.00	-	1.00	1.00	-	1.00	1.00	-	1.00
Elections	3.00	-	3.00	3.00	-	3.00	3.00	-	3.00	3.00	-	3.00
Motor Vehicle	7.00	-	7.00	7.00	-	7.00	7.00	-	7.00	7.00	-	7.00
Recorder	2.00	-	2.00	2.00	-	2.00	2.00	-	2.00	2.00	-	2.00
City Attorney	3.15	-	3.15	3.15	-	3.15	3.15	-	3.15	3.15	-	3.15
County Attorney	1.20	-	1.20	1.20	-	1.20	1.20	-	1.20	1.20	-	1.20
Communications	5.00	-	5.00	5.00	-	5.00	5.00	-	5.00	5.00	-	5.00
Citizen's Assistance Center	5.00	-	5.00	5.00	-	5.00	5.00	-	5.00	5.00	-	5.00
Human Resources	6.00	0.92	6.92	6.00	0.92	6.92	7.00	0.72	7.72	7.00	0.72	7.72
Municipal Court	4.00	0.65	4.65	4.00	0.65	4.65	4.00	0.65	4.65	4.00	0.65	4.65
Housing Authority	1.00	-	1.00	1.00	-	1.00	1.00	-	1.00	1.00	-	1.00
Assessor	8.00	-	8.00	9.00	-	9.00	9.00	-	9.00	9.00	-	9.00
Total General Government	58.35	3.97	62.32	59.35	3.97	63.32	60.35	3.67	64.02	60.35	3.67	64.02
Finance												
Fiscal Services	11.00	1.46	12.46	11.40	2.06	13.46	11.40	2.26	13.66	11.40	2.26	13.66
Budget & Compliance	3.00	1.30	4.30	3.60	0.70	4.30	3.60	0.80	4.40	3.60	0.80	4.40
Risk Management	1.35	-	1.35	1.35	-	1.35	1.35	-	1.35	1.35	-	1.35
Purchasing	1.65	0.64	2.29	1.65	0.64	2.29	1.65	0.64	2.29	1.65	0.64	2.29
Revenue Management - City	2.00	-	2.00	2.00	-	2.00	2.00	-	2.00	2.00	-	2.00
Revenue Management - County	4.00	-	4.00	4.00	-	4.00	4.00	-	4.00	4.00	-	4.00
Utility Billing - Water	3.00	1.35	4.35	3.00	1.35	4.35	3.00	1.05	4.05	3.00	1.05	4.05
Utility Billing - Sewer	1.00	0.45	1.45	1.00	0.45	1.45	1.00	0.35	1.35	1.00	0.35	1.35
Total Finance	27.00	5.20	32.20	28.00	5.20	33.20	28.00	5.10	33.10	28.00	5.10	33.10
Information Technology												
Administration	-	-	-	-	-	-	-	-	-	3.00	0.50	3.50
Applications	5.66	0.50	6.16	6.66	0.50	7.16	6.66	0.50	7.16	5.00	-	5.00
Client Services	3.66	-	3.66	3.66	-	3.66	3.66	-	3.66	6.00	-	6.00
Operations	5.68	-	5.68	5.68	-	5.68	5.68	-	5.68	4.00	-	4.00
Geographic Information Services - IT	2.00	-	2.00	2.00	-	2.00	2.00	-	2.00	3.00	-	3.00
Project Management	-	-	-	-	-	-	-	-	-	2.00	-	2.00
Telecommunications	1.00	-	1.00	1.00	-	1.00	1.00	-	1.00	1.00	-	1.00
Total Information Technology	18.00	0.50	18.50	19.00	0.50	19.50	19.00	0.50	19.50	24.00	0.50	24.50
Community Development												
Administration	3.00	0.50	3.50	3.00	0.63	3.63	3.00	0.80	3.80	3.00	0.80	3.80
Planning	5.50	0.80	6.30	5.50	0.80	6.30	5.50	0.80	6.30	5.50	0.80	6.30
Engineering	7.50	2.00	9.50	7.50	2.13	9.63	7.50	2.13	9.63	8.50	2.13	10.63
Building Inspections	10.00	-	10.00	10.00	-	10.00	10.00	-	10.00	10.00	-	10.00
Geographic Information Services - City	2.50	-	2.50	2.50	-	2.50	2.50	-	2.50	2.50	-	2.50
Geographic Information Services - County	2.00	-	2.00	2.00	-	2.00	2.00	-	2.00	2.00	-	2.00
Code Compliance	4.00	-	4.00	4.00	-	4.00	4.00	-	4.00	4.00	-	4.00
Capital Improvements	5.50	1.40	6.90	5.50	1.40	6.90	5.50	1.40	6.90	5.50	1.40	6.90
Total Community Development	40.00	4.70	44.70	40.00	4.95	44.95	40.00	5.13	45.13	41.00	5.13	46.13
Public Safety - Police												
Administration	6.00	0.80	6.80	6.00	0.80	6.80	6.00	0.80	6.80	7.00	0.80	7.80
Investigations	18.00	-	18.00	18.00	-	18.00	18.00	-	18.00	18.00	-	18.00
Patrol - City	54.00	1.55	55.55	55.00	1.55	56.55	56.00	1.55	57.55	56.00	1.55	57.55
Training - County	6.00	-	6.00	6.00	-	6.00	6.00	-	6.00	6.00	-	6.00
Records and Communications	17.00	-	17.00	17.00	-	17.00	17.00	-	17.00	17.00	-	17.00
Special Operations	5.00	-	5.00	5.00	-	5.00	5.00	-	5.00	5.00	-	5.00
Traffic Unit	9.00	-	9.00	9.00	-	9.00	9.00	-	9.00	9.00	-	9.00
Animal Control Unit	3.00	-	3.00	3.00	-	3.00	3.00	-	3.00	3.00	-	3.00
Communications - North Metro Fire	6.00	-	6.00	6.00	-	6.00	6.00	-	6.00	6.00	-	6.00
Flatiron Services Unit	4.00	-	4.00	4.00	-	4.00	4.00	-	4.00	4.00	-	4.00
Northwest Parkway	2.00	-	2.00	2.00	-	2.00	2.00	-	2.00	2.00	-	2.00
North Metro Task Force	4.00	-	4.00	4.00	-	4.00	4.00	-	4.00	3.00	-	3.00
Event Center	1.00	-	1.00	1.00	-	1.00	1.00	-	1.00	1.00	-	1.00
Detention Administration	7.00	-	7.00	7.00	-	7.00	7.00	-	7.00	7.00	-	7.00
Detention Operations	35.00	-	35.00	35.00	-	35.00	46.00	-	46.00	46.00	-	46.00
Court Security	7.00	-	7.00	7.00	-	7.00	7.00	-	7.00	7.00	-	7.00
Transport	4.00	-	4.00	4.00	-	4.00	4.00	-	4.00	4.00	-	4.00
Building Maintenance	1.00	-	1.00	1.00	-	1.00	1.00	-	1.00	1.00	-	1.00
Emergency Management	2.00	-	2.00	2.00	-	2.00	2.00	-	2.00	2.00	-	2.00
Civil Process	4.00	-	4.00	4.00	-	4.00	4.00	-	4.00	4.00	-	4.00
Property/Evidence	3.00	-	3.00	3.00	-	3.00	3.00	-	3.00	3.00	-	3.00
Total Public Safety - Police	198.00	2.35	200.35	199.00	2.35	201.35	210.00	2.35	212.35	211.00	2.35	213.35

Table 5B is continued on the next page.

TABLE 5B - PAGE 5
DETAILS - COMBINED CITY & COUNTY FULL AND PART TIME PERSONNEL COMPLEMENT
BY FUNCTION AND DEPARTMENT

Function/Department	ACTUAL - 2014			ORIGINAL BUDGET -2015			REVISED BUDGET -2015			ORIGINAL BUDGET -2016		
	Full Time	Part Time	Total FTE	Full Time	Part Time	Total FTE	Full Time	Part Time	Total FTE	Full Time	Part Time	Total FTE
Combined City & County												
Community Resources												
Cultural Affairs	2.55	1.50	4.05	2.55	1.50	4.05	2.55	1.50	4.05	2.55	1.50	4.05
Open Space & Trails	2.15	-	2.15	2.15	-	2.15	2.15	-	2.15	2.15	-	2.15
Public Library	12.45	15.89	28.34	12.45	16.09	28.54	12.45	16.09	28.54	12.45	16.09	28.54
Museum Director	-	0.80	0.80	-	0.80	0.80	-	0.80	0.80	-	0.80	0.80
Cemetery	0.25	-	0.25	0.25	-	0.25	0.15	-	0.15	0.15	-	0.15
Recreation Administration	1.20	-	1.20	1.20	-	1.20	1.20	-	1.20	1.20	-	1.20
Recreation Facilities and Programs	25.65	48.27	73.92	25.65	48.27	73.92	25.75	48.27	74.02	25.75	49.07	74.82
Total Community Resources	44.25	66.46	110.71	44.25	66.66	110.91	44.25	66.66	110.91	44.25	67.46	111.71
Public Works												
Administration	2.75	-	2.75	1.75	-	1.75	1.75	-	1.75	1.75	-	1.75
Fleet Maintenance	7.10	1.60	8.70	7.10	2.40	9.50	8.10	1.40	9.50	8.10	1.40	9.50
Park Maintenance	33.20	-	33.20	34.20	-	34.20	34.20	-	34.20	34.20	-	34.20
Cemetery Maintenance	1.00	-	1.00	1.00	-	1.00	1.00	-	1.00	1.00	-	1.00
Facility Maintenance	23.15	7.70	30.85	24.15	7.70	31.85	24.15	7.70	31.85	26.15	6.40	32.55
Streets - Maintenance of Condition	6.83	-	6.83	6.83	-	6.83	7.77	-	7.77	8.71	-	8.71
Streets - Snow and Ice Control	0.96	-	0.96	0.96	-	0.96	0.96	-	0.96	1.14	-	1.14
Streets - Traffic Control	5.94	-	5.94	5.94	-	5.94	5.94	-	5.94	6.88	-	6.88
Streets - Cleaning	2.42	-	2.42	2.42	-	2.42	1.48	-	1.48	1.48	-	1.48
Streets - Stormwater	-	-	-	-	-	-	-	-	-	0.94	-	0.94
Water - Supply	2.30	-	2.30	2.30	-	2.30	2.30	-	2.30	2.30	-	2.30
Water - Treatment Plant	9.40	-	9.40	9.40	-	9.40	9.40	-	9.40	9.40	-	9.40
Water - Systems Operations/Maintenance	10.95	-	10.95	11.45	-	11.45	11.70	-	11.70	12.70	-	12.70
Water - Environmental Monitoring	7.75	-	7.75	7.75	-	7.75	7.75	-	7.75	7.75	-	7.75
Wastewater - System Operations/Maintenance	7.45	-	7.45	7.95	-	7.95	7.70	-	7.70	7.70	-	7.70
Wastewater - Treatment Plant	11.00	0.80	11.80	11.00	0.80	11.80	11.00	0.80	11.80	11.00	0.80	11.80
Wastewater - Industrial Pretreatment	2.50	-	2.50	2.50	-	2.50	2.50	-	2.50	2.50	-	2.50
Wastewater - Laboratory Operations	4.25	0.80	5.05	4.25	0.80	5.05	4.25	0.80	5.05	4.25	0.80	5.05
Storm Water	2.50	-	2.50	2.50	-	2.50	2.50	-	2.50	2.50	-	2.50
Water Reclamation	1.30	-	1.30	1.30	-	1.30	1.30	-	1.30	1.30	-	1.30
Total Public Works	142.75	10.90	153.65	144.75	11.70	156.45	145.75	10.70	156.45	151.75	9.40	161.15
Health and Human Services												
HS - Support	2.65	-	2.65	2.65	-	2.65	2.65	-	2.65	2.65	-	2.65
HS - Operations & Administration	7.94	-	7.94	7.21	-	7.21	7.21	-	7.21	8.21	-	8.21
HS - Child Welfare	19.47	-	19.47	19.50	-	19.50	20.50	-	20.50	21.50	-	21.50
HS - Child Care Assistance	1.27	-	1.27	1.14	-	1.14	1.14	-	1.14	1.14	-	1.14
HS - Public Assistance	12.08	0.40	12.48	13.97	0.90	14.87	13.97	0.40	14.37	14.97	0.40	15.37
HS - Adult Services	1.00	-	1.00	1.00	-	1.00	1.00	-	1.00	1.00	-	1.00
HS - Child Support Enforcement	3.43	0.50	3.93	3.73	0.50	4.23	3.73	1.00	4.73	3.73	1.00	4.73
HS - TANF Administration	3.85	-	3.85	3.85	-	3.85	3.85	-	3.85	3.85	-	3.85
HS - Workforce Center	9.24	2.08	11.32	9.31	2.08	11.39	9.31	2.08	11.39	10.31	1.33	11.64
PH - Administration	2.39	-	2.39	1.96	-	1.96	1.96	0.50	2.46	1.96	0.50	2.46
PH - Reproductive Health	1.15	1.00	2.15	1.15	1.00	2.15	1.15	1.00	2.15	1.15	1.00	2.15
PH - Women, Infants & Children	1.35	-	1.35	1.50	-	1.50	1.50	-	1.50	1.50	-	1.50
PH - Immunizations	4.65	-	4.65	4.65	-	4.65	4.65	-	4.65	4.65	-	4.65
PH - Environmental Health	4.60	0.50	5.10	4.60	0.50	5.10	4.60	0.50	5.10	4.60	0.50	5.10
PH - Health Promotions	1.30	-	1.30	1.15	-	1.15	1.15	0.50	1.65	1.15	0.50	1.65
PH - Vital Statistics	0.25	-	0.25	0.25	-	0.25	0.25	-	0.25	0.25	-	0.25
PH - CSU Extension	0.03	0.50	0.53	0.03	0.50	0.53	0.03	0.50	0.53	0.03	0.50	0.53
PH - Child with Special Needs	1.00	-	1.00	1.00	-	1.00	1.00	-	1.00	1.00	-	1.00
Seniors - Administration	2.00	-	2.00	2.00	-	2.00	2.00	-	2.00	2.00	-	2.00
Seniors - Community Services	1.00	-	1.00	1.00	-	1.00	1.00	-	1.00	1.00	-	1.00
Seniors - Easy Ride	3.00	0.80	3.80	3.00	0.80	3.80	3.00	0.80	3.80	3.00	0.80	3.80
Seniors - Senior Nutrition	1.00	2.10	3.10	1.00	2.10	3.10	1.00	2.10	3.10	1.00	2.10	3.10
Total Health and Human Services	84.65	7.88	92.53	85.65	8.38	94.03	86.65	9.38	96.03	90.65	8.63	99.28
Total Integrated City & County	613.00	101.96	714.96	620.00	103.71	723.71	634.00	103.49	737.49	651.00	102.24	753.24



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MISSION

Working in partnership with the community, the City and County of Broomfield provides excellent services in an efficient, respectful, and courteous manner to enhance and protect the quality of life of Broomfield's citizens.

SERVICES

City Council. The City Council consists of a 10-member board and a Mayor who set policies for the City and County of Broomfield. The City Council also serves as the County Board of Commissioners. The citizens of Broomfield elect two council members for each of the five wards that serve staggered four-year terms.



The Mayor serves as the leader of this board with no voting privileges, unless there is a tie. The Mayor is elected at-large for a two-year term. Elections are held every two years.

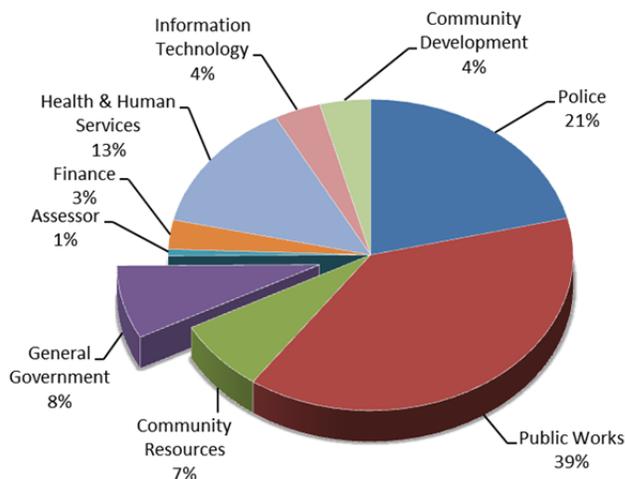
The Council functions as the policy-setting board for all City and County of Broomfield issues. The City and County Manager, City and County Attorney, Municipal Judge, and several citizen boards report directly to the City Council. Each year, the City Council holds a priority-setting session to focus the year's efforts on the master and strategic plan implementation, based on initiatives that are specific to the current economic and political climate.

Committee Support. The Executive Assistant to the City Manager coordinates the resources required to provide supplies, training, and meals for boards and commissions. There are approximately 31 boards and commissions made up of citizens who volunteer their time to set priorities, develop policy recommendations for council consideration, help evaluate land use submittals against standards, and contribute a citizen's perspective to City and County management.

LEGISLATIVE



2016 OPERATING EXPENDITURES



LEGISLATIVE

SERVICES

City Council
Mayor and 10-Member Board
Set Policy for the City and County
Serves as County Board of
Commissioners

Supervision of City and
County Positions
City and County Manager
City and County Attorney
Municipal Judge

2016 FINANCIAL SUMMARY

Expenditures By Account Type	2014	2015 Original	2015 Revised	2016 Original
	Actuals	Budget	Budget	Budget
Personnel	88,822	89,100	89,100	89,599
Supplies & Equipment	5,065	7,475	7,475	8,175
Contractual Services	89,165	185,295	185,295	203,520
Total Expenditures	183,052	281,870	281,870	301,294

Expenditures By Division	2014	2015 Original	2015 Revised	2016 Original
	Actuals	Budget	Budget	Budget
01-11100 City Council	152,541	234,800	234,800	251,699
01-11200 Committee Support	30,511	47,070	47,070	49,595
Total Expenditures	183,052	281,870	281,870	301,294

POSITION SUMMARY (FTE)

Department Summary	Legislative							
	2014		2015		2015		2016	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
01-11100 City Council	11.00	0.00	11.00	0.00	11.00	0.00	11.00	0.00
Total Positions	11.00	0.00	11.00	0.00	11.00	0.00	11.00	0.00

SIGNIFICANT CHANGES IN 2016

- An increase of \$5,000 in Contractual Services for Community Sponsorship costs
- An increase of \$16,000 in Contractual Services for Employee Recognition to include all part-time and temporary employees in the Employee Appreciation event



MISSION

The City and County Manager's Office works in partnership with City Council, the community, and City and County departments to further the goal of providing excellent services in an efficient, effective, respectful, and courteous manner to enhance and protect the quality of life of Broomfield's citizens.

Charles Ozaki, City and County Manager

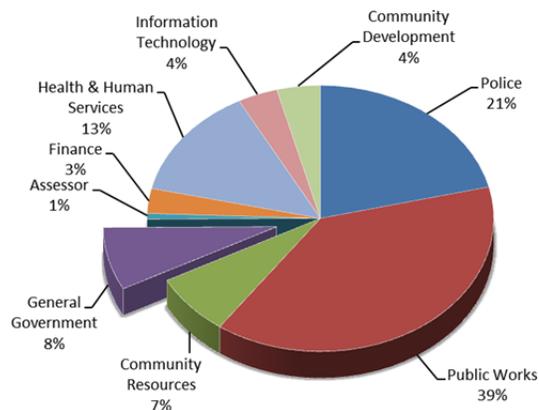
SERVICES

The City and County Manager, appointed by the City Council, is the chief administrator of the City and County of Broomfield, coordinating all phases of municipal operations. The City and County Manager assists Council in accomplishing its annual and ongoing priorities, performs policy research, assists in identifying areas requiring legislative policy decisions, pursues community and economic development, and prepares recommendations and alternative courses of action for the Council's consideration. The Manager's office also develops and implements strategic plans for developing necessary resources and attaining City and County goals.



The City and County Manager is responsible for providing the necessary resources to administer all Broomfield governmental operations and appoints the heads of City and County departments. Program activities include directing and coordinating all phases of municipal and county operations, including the City's water and wastewater service utilities; assisting all departments with the implementation of existing programs as well as new Council decisions and directives; conducting fiscal and operational analyses of programs and administrative procedures; and developing strategic plans for serving Broomfield citizens and businesses now and in the future. The Manager's office provides guidance in development of leadership and staff development programs.

2016 OPERATING EXPENDITURES



CITY AND COUNTY MANAGER

SERVICES

City Council Support
 Policy Research
 Preparing Recommendations and Alternative Courses of Action
 Advising Council during Council Meetings
 Carrying Out Council Decisions and Directives
 Implementing Council Priorities

Supervision of City and County Departments
 Supervision and Control of All Executive and Administrative Departments
 Conducting Analyses of Programs and Administrative Procedures
 Enforcement of Contracts and Franchise Agreements
 Community Development
 Engineering, Architectural, Maintenance, and Construction Services
 Communications
 Economic Development
 Internal Audit

Citizen's Assistance Center
 Information Referral
 Citizen Questions and Calls
 Utility Bill Payments
 Event Assistance
 Citizen Advocacy
 Passport Application Acceptance Services

External Activities
 Intergovernmental Relations
 Community Relations
 Responding to Citizens

Other Duties as Required by the Charter, Ordinance, or by Council

2016 FINANCIAL SUMMARY

Expenditures By Account Type	2014 Actuals	2015 Original Budget	2015 Revised Budget	2016 Original Budget
Personnel	1,294,475	1,226,204	1,211,050	1,270,891
Supplies & Equipment	8,145	6,448	6,608	5,600
Contractual Services	153,630	204,655	183,895	150,173
Total Expenditures	1,456,250	1,437,307	1,401,553	1,426,664

Expenditures By Division	2014 Actuals	2015 Original Budget	2015 Revised Budget	2016 Original Budget
01-13100 Executive Management	938,578	948,563	938,959	972,889
01-13200 Project Administration	198,041	156,050	128,100	103,208
01-13300 Citizen's Assistance Center	319,631	332,694	334,494	350,567
Total Expenditures	1,456,250	1,437,307	1,401,553	1,426,664

POSITION SUMMARY (FTE)

Department Summary	2014 Actual		2015 Original Budget		2015 Revised Budget		2016 Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
01-13100 Executive Management	6.00	0.80	6.00	0.80	6.00	0.70	6.00	0.70
01-13300 Citizen's Assistance Center	5.00	0.00	5.00	0.00	5.00	0.00	5.00	0.00
Total Positions	11.00	0.80	11.00	0.80	11.00	0.70	11.00	0.70

SIGNIFICANT CHANGES IN 2016

Executive Management

- An increase of \$37,000 in Personnel Services for the cost of salary and benefits

Project Administration

- A decrease of \$20,000 in Contractual Services for one-time projects related to Oil and Gas in 2015
- A decrease of \$25,000 in Contractual Services for a Citizen Survey conducted in 2015

Citizen's Assistance Center

- An increase of \$19,000 in Personnel Services for the cost of salary and benefits



MISSION

Economic Development’s mission is to promote the economic vitality of Broomfield by creating and preserving jobs, supporting business growth, and enhancing the City and County’s revenue base.

Bo Martinez, Director

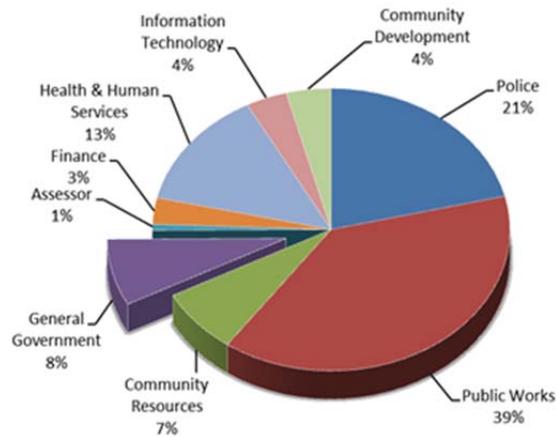
SERVICES

The Economic Development department delivers effective and innovative services while soliciting, attracting, and securing new and expanded retail, commercial, office, and industrial developments and tenants.



The department also works with many partners including the Broomfield Chamber of Commerce to retain existing businesses and support our entrepreneurial community in order to provide for the sound growth of Broomfield's tax base and for the economic stability of the community.

2016 OPERATING EXPENDITURES



2016 FINANCIAL SUMMARY

Expenditures By Account Type	2014	2015 Original	2015 Revised	2016 Original
	Actuals	Budget	Budget	Budget
Personnel	203,117	226,226	226,226	238,608
Supplies & Equipment	4,145	11,584	10,984	5,600
Contractual Services	21,996	83,666	109,266	63,742
Total Expenditures	229,258	321,476	346,476	307,950

Expenditures By Division	2014	2015 Original	2015 Revised	2016 Original
	Actuals	Budget	Budget	Budget
01-84100 Economic Development	229,258	321,476	346,476	307,950
Total Expenditures	229,258	321,476	346,476	307,950

ECONOMIC DEVELOPMENT

SERVICES

- Attract New Business
- Work with Broomfield Economic Development Corporation
- Work with Broomfield Chamber of Commerce
- Retain Business

POSITION SUMMARY (FTE)

Department Summary	2014		2015		2015		2016	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
01-84100 Economic Development	2.00	0.00	2.00	0.00	2.00	0.00	2.00	0.00
Total Positions	2.00	0.00	2.00	0.00	2.00	0.00	2.00	0.00

SIGNIFICANT CHANGES IN 2016

- An increase of \$3,000 for Consulting Services for Semi-Annual Economic Report
- A decrease of \$6,000 in Supplies and Equipment to budget closer to trend



MISSION

The Performance and Internal Audit Department supports the mission of the City and County of Broomfield by promoting transparency, accountability, and continuous improvement through excellence in assurance and advisory services.

Bernie Block, Internal Auditor

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SERVICES

Performance Audits will be performed to provide assurance or conclusions based on an evaluation of sufficient, appropriate evidence against stated criteria, such as specific requirements, measures, or defined business practices. The type of audit services will generally focus on one, or a combination of, the following:



Program effectiveness and results -

objectives are frequently interrelated with economy and efficiency objectives. Objectives that focus on program effectiveness and results typically measure the extent to which a program is achieving its goals and objectives. Economy and efficiency objectives address the costs and resources used to achieve program results.

Internal controls - objectives relate to the assessment of organization's system of internal controls that are designed to provide reasonable assurance of achieving effective and efficient operations, reliable financial and performance reporting, or the safeguarding of assets.

Compliance - objectives relate to compliance criteria established by laws, regulations, contract provisions, grant agreements, and other requirements that could affect the acquisition, protection, use, and disposition of the entity's resources and the quantity, quality, timeliness, and cost of services the entity produces and delivers.

Prospective analysis - objectives provide analysis or conclusions, about information that is based on assumptions about events that may occur in the future along with possible actions that the audited entity may take in response to the future events.

The Performance and Internal Auditor also conducts non-audit services. The type of non-audit services will generally focus on one, or a combination of, the following:

Special Review - an unscheduled, narrowly-focused review on a specific topic requested by the City and County Manager's office. These reviews are usually in response to a current event or concern expressed by management that requires attention in a timely manner.

Business Process Improvement Projects - projects that follow a prescribed methodology to improve a business process or a specific step within a given process.

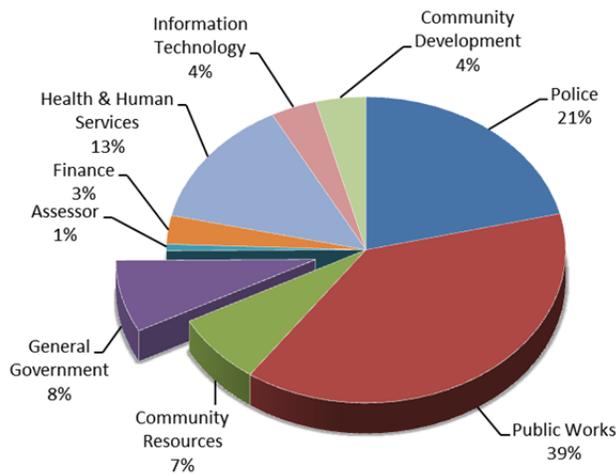
Project Observation - consult with departments on projects to evaluate the current state of departmental or functional operations in order to identify deficiencies and recommend improvements.

PERFORMANCE AND INTERNAL AUDIT

SERVICES

Program Effectiveness and Results
Internal Controls
Compliance
Prospective Analysis

2016 OPERATING EXPENDITURES



2016 FINANCIAL SUMMARY

Expenditures By Account Type	2014 Actuals	2015 Original Budget	2015 Revised Budget	2016 Original Budget
Personnel	157,169	147,836	147,836	157,207
Supplies & Equipment	556	950	2,950	2,750
Contractual Services	6,004	13,040	41,040	10,005
Total Expenditures	163,729	161,826	191,826	169,962

Expenditures By Division	2014 Actuals	2015 Original Budget	2015 Revised Budget	2016 Original Budget
01-85100 Internal Audit	160,307	152,746	181,746	162,207
01-85200 Broomfield Improvement Team	3,422	9,080	10,080	7,755
Total Expenditures	163,729	161,826	191,826	169,962

POSITION SUMMARY (FTE)

Department Summary	2014 Actual		2015 Original Budget		2015 Revised Budget		2016 Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
01-85100 Internal Audit	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Total Positions	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00

SIGNIFICANT CHANGES IN 2016

Internal Audit

- A decrease of \$30,000 in Contractual Services for a one-time project in 2015

Broomfield Improvement Team

- No significant changes



MISSION

The Clerk and Recorder Department’s mission is to deliver to the citizens of Broomfield a wide range of services in a prompt, courteous manner.

Jim Candelarie, City and County Clerk

SERVICES

The City Clerk division prepares and distributes Council meeting agendas, packets, minutes, and action taken documents. The division also provides access to Council archives, issues liquor licenses, manages central mailroom and central office supplies, and supports Elections and Board of Equalization functions.

The Recorder division is the administrative division for the Clerk and Recorder Department.

The Elections division maintains voter registration rolls, administers Broomfield elections, and maintains candidate and political committee filings. Elections is also responsible for voter education and outreach programs.

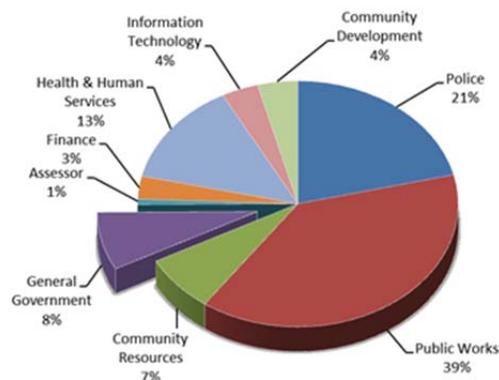


The Motor Vehicle division issues vehicle titles, registrations, and temporary permits. For private vehicle sales, this division collects sales tax. For vehicle purchases where a lien is involved, this division is responsible for recording lien documents.

The Board of Equalization (BOE) division provides administrative support to the BOE process, including coordination and scheduling of all hearings, notification of hearing results, and creation of agendas, packets, and minutes for Board meetings.

The Central Records Office (CRO) records documents, receives property and sales tax payments, provides property assessment and utility billing information, issues marriage licenses and birth certificates, and registers voters. The CRO receives all parcels for City/County business and provides administrative support for multiple departments.

2016 OPERATING EXPENDITURES



CLERK AND RECORDER

SERVICES

City Clerk

City Council Agendas and Minutes
Copies of City and County Records
Liquor, Solicitor, and Trash
Hauling Licenses

Recorder

Administrative Functions

Elections

Voter Registration
Election Administration
Candidate Information and Finance
Reporting

Motor Vehicle

License Plates
Vehicle Titles
Temporary Permits
Vehicle Sales and Use Tax
Collection

Board of Equalization

Administrative Support

Recording Division

Recorded Deeds, Property
Information, and Tax Payments
Provide Copies of Public Records
Marriage Licenses

2016 FINANCIAL SUMMARY

Expenditures By Account Type	2014	2015 Original	2015 Revised	2016 Original
	Actuals	Budget	Budget	Budget
Personnel	1,343,320	1,324,153	1,342,597	1,530,270
Supplies & Equipment	22,279	26,152	26,152	19,480
Contractual Services	223,639	198,655	198,655	264,881
Capital Outlay	0	0	0	150,300
Misc. Expenditures	40	0	0	0
Total Expenditures	1,589,278	1,548,960	1,567,404	1,964,931

Expenditures By Division	2014	2015 Original	2015 Revised	2016 Original
	Actuals	Budget	Budget	Budget
01-14100 Clerk and Recorder - City	340,386	373,091	375,491	389,918
02-14100 Clerk and Recorder - County	130,698	123,021	124,221	130,261
02-14200 Elections	444,173	364,317	375,561	715,950
02-14300 Motor Vehicle	509,714	513,921	515,121	560,199
02-14400 Board of Equalization	3,899	18,175	18,175	6,751
02-14600 Recording Division	160,408	156,435	158,835	161,852
Total Expenditures	1,589,278	1,548,960	1,567,404	1,964,931

POSITION SUMMARY (FTE)

Department Summary	2014		2015		2015		2016	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
01-14100 City Clerk	3.00	1.60	3.00	1.60	3.00	1.60	3.00	1.60
02-14100 Administration	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
02-14200 Elections	3.00	0.00	3.00	0.00	3.00	0.00	3.00	0.00
02-14300 Motor Vehicle	7.00	0.00	7.00	0.00	7.00	0.00	7.00	0.00
02-14600 Recorder	2.00	0.00	2.00	0.00	2.00	0.00	2.00	0.00
Total Positions	16.00	1.60	16.00	1.60	16.00	1.60	16.00	1.60

SIGNIFICANT CHANGES IN 2016

Elections

- In 2015, an increase of \$10,000 in Personnel Services for temporary hours for the addition of a second polling center
- An increase of \$138,000 in Personnel Services for temporary and overtime hours and an additional increase of \$64,000 in Supplies and Contractual Services due to the Presidential election year
- An increase of \$150,000 in Capital Outlay associated with new voting system

Board of Equalization (BOE)

- A decrease of \$11,000 in Personnel, Services and Supplies due to 2016 being a non-reappraisal year



MISSION

The purpose of the City and County Attorney’s office is to provide advice and counsel on a wide variety of legal matters to city council, other city and county departments, boards, commissions, and committees in order to maintain the legality of their endeavors, thereby protecting them and the citizens of Broomfield from unnecessary liability and expense.

William A. Tuthill III, City and County Attorney

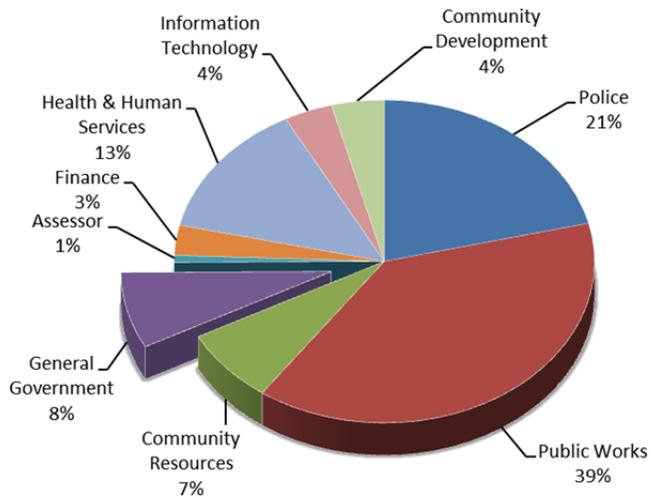
SERVICES

The City and County Attorney’s Office provides supervision on legal matters involving contractual relationships with other public and private agencies, drafts and reviews local legislation and policies, provides written and oral opinions on a variety of subjects.

The Attorney’s Office also monitors state and federal legislation to assess impacts on City and County policies, procedures, and legislation.



2016 OPERATING EXPENDITURES



CITY AND COUNTY ATTORNEY

SERVICES

Advice and Counsel
City Council
City and County Departments
Boards
Commissions
Committees

Document Oversight
Contracts/Bids
Intergovernmental Agreements
Ordinances
Resolutions
Ballot Issues
Charter Amendments

Prosecution and Defense
Oversight of Prosecution of
Municipal Court Cases
Defense for the City and County
State Legislation

2016 FINANCIAL SUMMARY

Expenditures By Account Type	2014 Actuals	2015 Original Budget	2015 Revised Budget	2016 Original Budget
Personnel	632,191	530,682	531,882	594,528
Supplies & Equipment	1,787	1,800	7,800	2,000
Contractual Services	24,517	37,900	51,970	48,265
Total Expenditures	658,495	570,382	591,652	644,793

Expenditures By Division	2014 Actuals	2015 Original Budget	2015 Revised Budget	2016 Original Budget
01-12100 City Attorney	467,760	399,414	419,484	555,663
02-12100 County Attorney	181,735	170,968	172,168	89,130
Total Expenditures	649,495	570,382	591,652	644,793

POSITION SUMMARY (FTE)

Department Summary	2014 Actual		2015 Original Budget		2015 Revised Budget		2016 Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
01-12100 City Attorney	3.15	0.00	3.15	0.00	3.15	0.00	3.80	0.00
02-12100 County Attorney	1.20	0.00	1.20	0.00	1.20	0.00	0.55	0.00
Total Positions	4.35	0.00	4.35	0.00	4.35	0.00	4.35	0.00

SIGNIFICANT CHANGES IN 2016

- An increase of \$37,000 in Personnel Services for the cost of salary and benefits



MISSION

The mission of the Communications and Governmental Affairs Department is to provide engaging, informative, and innovative methods of communication that publicize and support the City and County of Broomfield’s brand and service to audiences through an innovative, multi-media platform approach.

Jennifer Hoffman, Director

SERVICES

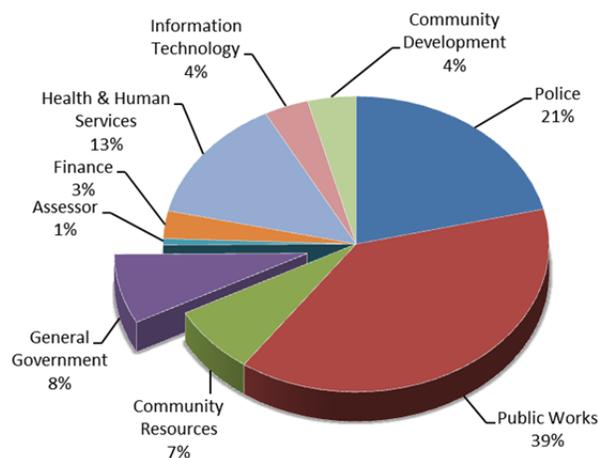
As the landscape of communication rapidly evolves, the Communications department brings engagement and communications to the forefront of City and County operations. Our goal is to provide engaging, informative, and innovative methods of communication that publicize and support the City and County of Broomfield’s brand and services to our audiences through a multi-media platform approach.



To accomplish this goal, the department focuses on five core functions:

- **Governmental Affairs** - Establishing and sustaining mutually beneficial relationships with all levels of government, metro area businesses, and non-profits.
- **Marketing and Brand** - Cultivating an emotional connection by articulating our organizational values, encouraging a positive experience, and strengthening Broomfield’s identity through the creation of effective messaging tools.
- **Video Production** - Creating videos for web streaming and Channel 8 to provide additional information about City services, activities, and events.
- **Engagement** - Further engaging our thriving community by offering multiple avenues in which they can be part of the conversation based in the understanding that our residents and businesses need on-demand news and information on a variety of mediums.
- **Creative Design** - Providing graphic design and other visual assets that create and tell our compelling story.

2016 OPERATING EXPENDITURES



COMMUNICATIONS AND GOVERNMENTAL AFFAIRS

SERVICES

Governmental Affairs
Marketing and Brand
Creative Design
Engagement
Video Production
Website Design and Management

2016 FINANCIAL SUMMARY

Expenditures By Account Type	2014	2015 Original	2015 Revised	2016 Original
	Actuals	Budget	Budget	Budget
Personnel	536,816	507,283	510,883	544,333
Supplies & Equipment	22,094	12,330	12,330	15,030
Contractual Services	100,530	156,223	156,223	155,262
Total Expenditures	659,440	675,836	679,436	714,625

Expenditures By Division	2014	2015 Original	2015 Revised	2016 Original
	Actuals	Budget	Budget	Budget
01-17100 Communications	659,440	675,836	679,436	714,625
Total Expenditures	659,440	675,836	679,436	714,625

POSITION SUMMARY (FTE)

Department Summary	2014		2015		2015		2016	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
01-17100 Communications	5.00	0.00	5.00	0.00	5.00	0.00	5.00	0.00
Total Positions	5.00	0.00	5.00	0.00	5.00	0.00	5.00	0.00

SIGNIFICANT CHANGES IN 2016

- An increase of \$7,500 in Printing and Forms for updated City and County of Broomfield street maps
- An increase of \$37,000 in Personnel Services for the cost of salary and benefits



MISSION

The mission of the Human Resources Department is to provide exceptional service by treating all people with respect and dignity, maximizing partnerships and resources, encouraging diversity, and using innovation.

Suzanne Smith, Director

SERVICES

Human Resources administers personnel policies and procedures in accordance with the established personnel merit system assuring competitive and equal employment opportunities in order to recruit and retain a dynamic and innovative Broomfield workforce.

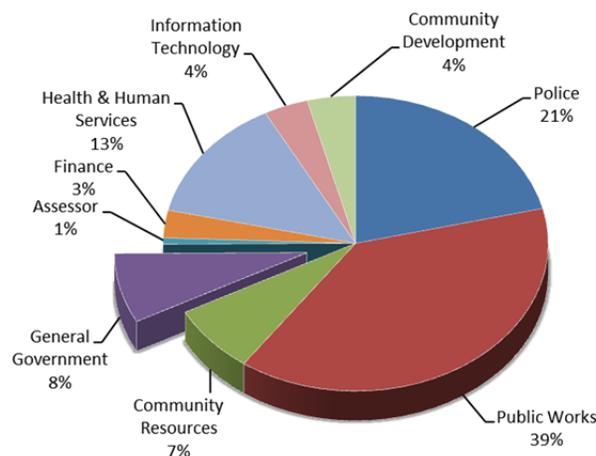


The Human Resources Department acts as advocate and sponsor for participants enrolled in the Money Purchase Pension Plans and General Employees' Pension Plan. The Department assures proper enrollment of participants and assists participants in the resolution of issues relating to asset allocation, loans, vesting, and other plan provisions.

The Department schedules training on retirement issues and provides information relating to plan provisions. Annual reviews are conducted to assure compliance with any changes to the IRS Code. The Human Resources Department also acts as advocate and sponsor for participants enrolled in the Medical Care Expense Plan. The Department assures proper enrollment of participants and assists participants in the resolution of outstanding issues relating to claim payments and eligibility.

The Department prepares and distributes the plan document and provides information relating to plan design, open and/or special enrollment, and claims administration. Claim expenditures are reviewed on a quarterly basis to assess the viability of cost containment measures. Financial data are reviewed on a monthly basis to assure compliance to the Plan's financial objectives.

2016 OPERATING EXPENDITURES



HUMAN RESOURCES

SERVICES

Customer Support
Employment Applications
Employee Records
Reference Checks
Address Changes
Employment Verification
Forms

Administration

Workers & Unemployment
Compensation
Safety, Training & Wellness
Programs
Disability & Modified Duty
Leave Administration

Benefits and Retirement

Life, Health & Pension Plans
Assessment & Coordination
Cost Containment
New Employee Orientation
Employee Services

Recruitment and Selection

Recruitment
Assessment
Classification
Compensation
Volunteers

Performance Management

Evaluations
Employee Relations
Organizational Development

2016 FINANCIAL SUMMARY

Expenditures By Account Type	2014 Actuals	2015 Original Budget	2015 Revised Budget	2016 Original Budget
Personnel	629,631	593,656	680,095	822,856
Supplies & Equipment	8,442	5,568	7,945	6,320
Contractual Services	1,220,205	1,551,773	1,609,603	1,774,777
Total Expenditures	1,858,278	2,150,997	2,297,643	2,603,953

Expenditures By Division	2014 Actuals	2015 Original Budget	2015 Revised Budget	2016 Original Budget
01-16100 Human Resources	847,632	816,218	902,778	1,055,036
01-16500 City Worker Comp & Unempl. Ins.	789,129	795,936	848,942	951,895
02-16500 County Worker Comp & Unempl. Ins.	221,517	228,468	258,253	287,409
05-16500 Library Worker Comp & Unempl. Ins.	0	21,055	9,976	10,667
06-16500 Streets Worker Comp & Unempl. Ins.	0	78,877	82,142	89,613
08-16500 HHS Worker Comp & Unempl. Ins.	0	49,286	34,020	38,227
40-16500 Water Worker Comp & Unempl. Ins.	0	92,848	96,250	101,310
45-16500 Sewer Worker Comp & Unempl. Ins.	0	68,309	65,282	69,796
Total Expenditures	1,858,278	2,150,997	2,297,643	2,603,953

POSITION SUMMARY (FTE)

Department Summary	2014 Actual		2015 Original Budget		2015 Revised Budget		2016 Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
01-16100 Human Resources	6.00	0.92	6.00	0.92	7.00	0.72	7.00	0.72
Total Positions	6.00	0.92	6.00	0.92	7.00	0.72	7.00	0.72

SIGNIFICANT CHANGES IN 2016

- In 2015, an increase of 1.0 FTE limited appointment and the elimination of a 0.2 part-time position resulting in an increase in Personnel Services of \$29,000 for 2015 and \$61,000 for 2016
- An increase of \$85,000 in Personnel Services for the cost of salary and benefits
- An increase of \$10,000 in Contractual Services for the enhancement of the LinkedIn recruiting platform



MISSION

The mission of Combined Courts is to provide all individuals with timely, convenient judicial administration services in a courteous, dignified, and respectful manner.

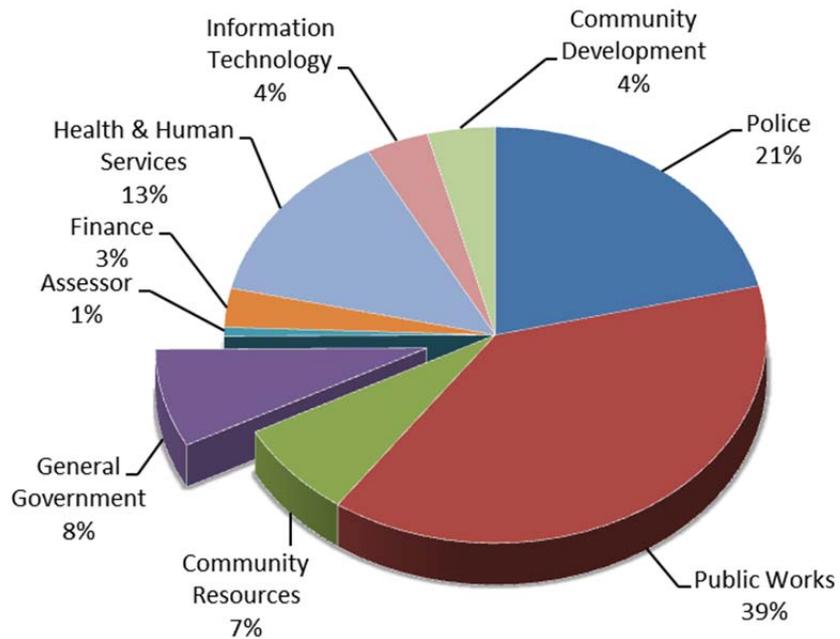
Julie McCarthy, Court Administrator

SERVICES

The Combined Courts provide municipal and county level of judicial services for the community. The Combined Courts offer a one-stop shopping scenario for public services with co-location of courts, police department, and district attorney offices in one building.



2016 OPERATING EXPENDITURES



COMBINED COURTS

SERVICES

Municipal Court

Traffic Matters
Home-Rule Ordinance Violations

County Court

Civil Cases under \$15,000
Misdemeanors and Petty Offenses (Including DUI's)
Bail Determinations
Preliminary Hearings for Felony Cases
Restraining Orders
State Traffic Offenses
Domestic Violence
Small Claims Court

District Court

Civil Cases over \$15,000
Felony Criminal Matters
Domestic Relations — Marriage Dissolution and Child Support/Custody
Probate
Mental Health Matters
Real Property Matters — Boundaries or Title Issuance of Injunctions
Juvenile Matters — Child Welfare/Abuse, Dependency, Truancy, and Adoptions

District Attorney

Provide Effective and Efficient Prosecution
Achieve Justice for All People
Be Responsive to Needs and Concerns

2016 FINANCIAL SUMMARY

Expenditures By Account Type	2014	2015 Original	2015 Revised	2016 Original
	Actuals	Budget	Budget	Budget
Personnel	406,383	393,943	390,664	420,370
Supplies & Equipment	5,410	1,720	1,220	1,500
Contractual Services	1,609,020	1,747,625	1,747,625	1,833,797
Total Expenditures	2,020,813	2,143,288	2,139,509	2,255,667

Expenditures By Division	2014	2015 Original	2015 Revised	2016 Original
	Actuals	Budget	Budget	Budget
01-15100 Municipal Court	433,032	421,145	417,366	449,092
02-15200 17th District Court	33,550	33,500	33,500	33,500
02-15300 District Attorney	1,554,231	1,688,643	1,688,643	1,773,075
Total Expenditures	2,020,813	2,143,288	2,139,509	2,255,667

POSITION SUMMARY (FTE)

Department Summary	2014 Actual		2015 Original Budget		2015 Revised Budget		2016 Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
	01-15100 Municipal Court	4.00	0.65	4.00	0.65	4.00	0.65	4.00
Total Positions	4.00	0.65	4.00	0.65	4.00	0.65	4.00	0.65

SIGNIFICANT CHANGES IN 2016

- An increase of \$27,000 in Personnel Services for the cost of salary and benefits
- An increase of \$85,000 in Broomfield's share of Adams County District Attorney office due to increase in staffing and computer equipment

MISSION

Establish fair and equitable property values for all types of property in the City and County of Broomfield in an efficient, respectful, and courteous manner, while providing excellent customer service.

Sandy Herbison, Assessor

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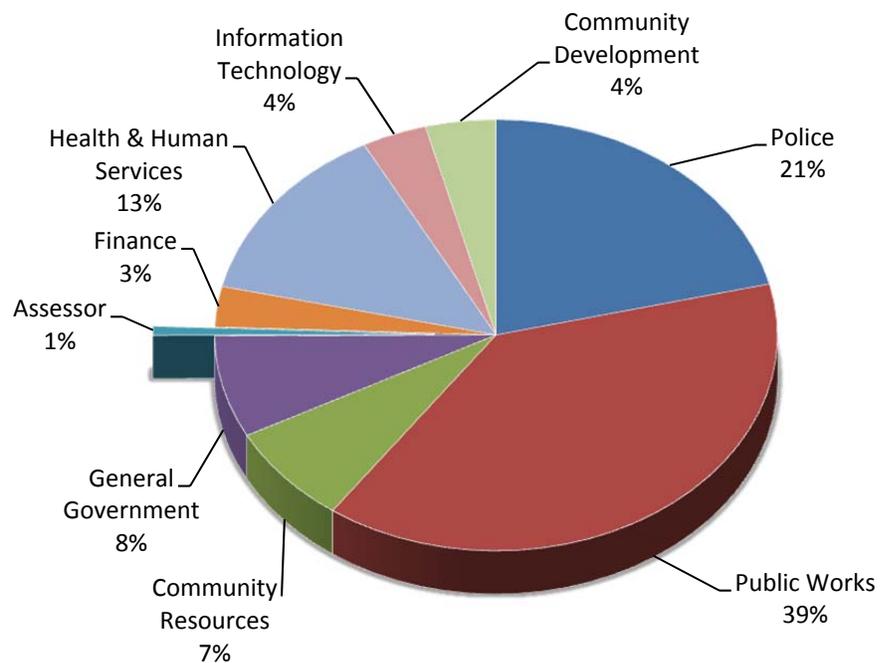
SERVICES

The Assessor follows the State of Colorado constitution and statutes, which mandate the procedures in determining the fair and equitable values of property, both real and personal. The Assessor uses these values to generate an abstract and certification for the City and County and other taxing authorities, and to provide a tax roll to the Revenue Manager.



2016 OPERATING EXPENDITURES

ASSESSOR



ASSESSOR

SERVICES

Administrative
Reports
Abstracts
Certification
Public Records
Property Transfers

Appraisal
Property Information
Valuation
Sales Analysis

2016 FINANCIAL SUMMARY

Expenditures By Account Type	2014	2015 Original	2015 Revised	2016 Original
	Actuals	Budget	Budget	Budget
Personnel	591,327	671,826	677,826	688,185
Supplies & Equipment	1,029	12,932	12,932	6,130
Contractual Services	36,428	79,897	80,197	87,190
Total Expenditures	628,784	764,655	770,955	781,505

Expenditures By Division	2014	2015 Original	2015 Revised	2016 Original
	Actuals	Budget	Budget	Budget
02-50700 Assessor	628,784	764,655	770,955	781,505
Total Expenditures	628,784	764,655	770,955	781,505

POSITION SUMMARY (FTE)

Department Summary	2014		2015		2015		2016	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
02-50700 Assessor	8.00	0.00	9.00	0.00	9.00	0.00	9.00	0.00
Total Positions	8.00	0.00	9.00	0.00	9.00	0.00	9.00	0.00

SIGNIFICANT CHANGES IN 2016

- An increase of \$11,055 for Travel and Training for required education for maintaining and upgrading appraisal licenses

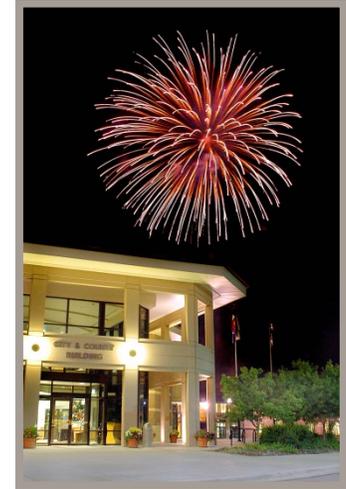
MISSION

The Finance Department's mission is to safeguard City and County assets, assure legal and fiscal accountability, and provide excellent customer service to both internal and external customers.

Pat Soderberg, Director

SERVICES

The **Fiscal Services** division is responsible for the administration of all financial record-keeping and reporting functions for the City and County. In accordance with the charter, municipal code, and other regulatory requirements, Fiscal Services accounts for all financial transactions (general ledger, payroll, internal controls, accounts payable, fixed assets, cash/investment management and debt management). Working in partnership with all departments, staff provides financial information to aid decision-making and process workflows to receive and disburse City and County financial resources.



The **Risk Management** division oversees the property and liability insurance program for the City and County of Broomfield.

The **Budget** division generates fiscal policies, procedures, and analyses, which ensure accountability of City and County resources. In partnership with departments, Budget monitors and manages all authorized appropriations through the review of revenues and expenditures, including those associated with grants. Budget also provides performance management guidance to promote the efficient and effective use of resources.

The **Purchasing** division collaborates with the City and County of Broomfield's departments to assure best value acquisitions, ensuring compliance and equity for internal customers, taxpayers and vendors through ethical, transparent, and timely procurements. Purchasing uses all available technologies to reach the greatest number of vendors, while supplying support to our internal customers and taxpayers. It investigates and proposes eligible cooperative procurements available to internal customers for cost saving and environmentally sustainable acquisitions at all spending thresholds. The Purchasing Division also provides contract administration to City and County departments. It audits, educates, and assists them on contractual agreements to ensure equitable risk protection, current legal requirements, efficient project completion, and/or eligible term extensions and amendments.

The **Revenue Management** division oversees the education, licensure, audit, and collection oversight of all businesses required to collect sales and use tax in the City and County of Broomfield. Revenue Management is also responsible for the Treasurer's functions of collection and distribution of property tax, as well as the Public Trustee functions of administering foreclosures and executing the releasing of deeds of trust.

FINANCE



FINANCE

SERVICES continued

The Utility Billing division administers the billing and collection of water and sewer utilities through reading meters, generating bills, processing payments, and managing miscellaneous accounts receivable.

SERVICES

- Fiscal Service
- General Accounting
- Payroll
- Cash Management

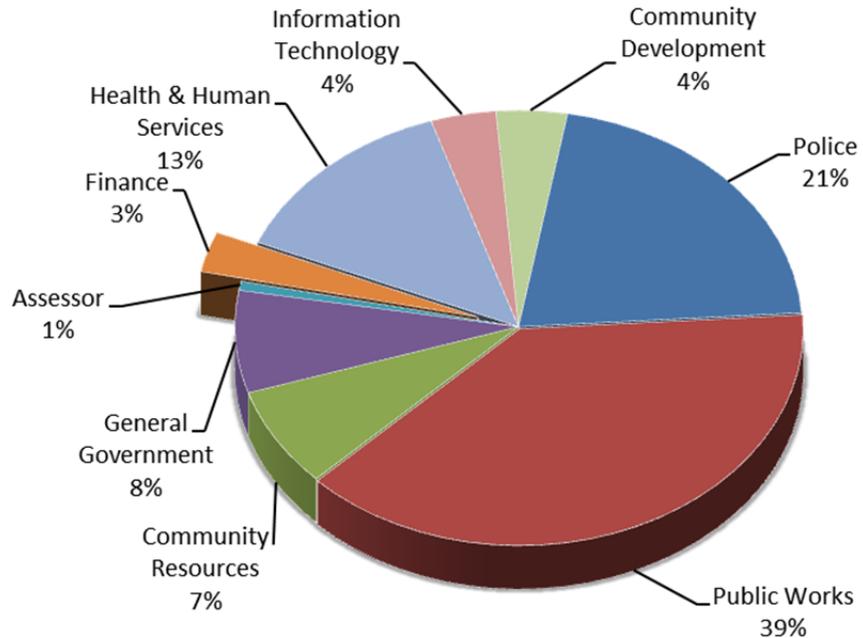
- Risk Management
- Property and Liability Insurance

- Budget
- Budgeting
- Economic Monitoring
- Performance Management
- Fiscal Policy

- Purchasing
- Supplies
- Capital Equipment
- Contract Administration

- Revenue Management
- Property Tax
- Sales Tax
- Utility Billing
- Public Trustee
- Collections

2016 OPERATING EXPENDITURES



2016 FINANCIAL SUMMARY

Expenditures By Account Type	2014 Actuals	2015 Original Budget	2015 Revised Budget	2016 Original Budget
Personnel	2,554,155	2,629,070	2,632,870	2,742,007
Supplies & Equipment	16,722	58,610	33,310	34,576
Contractual Services	1,604,202	1,490,819	1,943,683	1,489,323
Misc. Expenditures	12,262	22,500	17,460	22,900
Total Expenditures	4,187,341	4,200,999	4,627,323	4,288,806

FINANCE

SERVICES

Fiscal Service
General Accounting
Payroll
Cash Management

Risk Management
Property and Liability Insurance

Budget
Budgeting
Economic Monitoring
Performance Management
Fiscal Policy

Purchasing
Supplies
Capital Equipment
Contract Administration

Revenue Management
Property Tax
Sales Tax
Utility Billing
Public Trustee
Collections

Expenditures By Division	2014	2015 Original	2015 Revised	2016 Original
	Actuals	Budget	Budget	Budget
01-50100 Fiscal Svcs	1,167,854	1,180,904	1,199,404	1,239,061
01-50200 Budget	394,312	430,114	429,080	446,159
01-50300 Risk Mgmt	602,868	619,930	621,550	606,987
01-50400 Purchasing	197,466	223,808	208,788	244,784
01-50500 Revenue Mgmt	285,662	291,164	292,964	291,328
02-50300 Risk Mgmt	248,516	259,220	259,220	259,220
02-50500 Revenue Mgmt	368,183	385,051	383,911	407,394
40-50300 Risk Mgmt	0	53,500	472,698	53,500
40-50600 Utility Billing	601,078	498,260	491,610	484,702
45-50300 Risk Mgmt	0	40,000	93,500	93,500
45-50600 Utility Billing	321,402	219,048	174,598	162,171
Total Expenditures	4,187,341	4,200,999	4,627,323	4,288,806

POSITION SUMMARY (FTE)

Department Summary	2014		2015		2015		2016	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
01-50100 Fiscal Services	11.00	1.46	11.40	2.06	11.40	2.26	11.40	1.77
01-50200 Budget & Compliance	3.00	1.30	3.60	0.70	3.60	0.80	3.60	0.80
01-50300 Risk Management	1.35	0.00	1.35	0.00	1.35	0.00	1.10	0.16
01-50400 Purchasing	1.65	0.64	1.65	0.64	1.65	0.64	1.90	0.97
01-50500 Revenue Management-City	2.00	0.00	2.00	0.00	2.00	0.00	2.00	0.00
02-50500 Revenue Management-County	4.00	0.00	4.00	0.00	4.00	0.00	4.00	0.00
40-50600 Utility Billing-Water	3.00	1.35	3.00	1.35	3.00	1.05	3.00	1.05
45-50600 Utility Billing-Sewer	1.00	0.45	1.00	0.45	1.00	0.35	1.00	0.35
Total Positions	27.00	5.20	28.00	5.20	28.00	5.10	28.00	5.10

SIGNIFICANT CHANGES IN 2016

Fiscal Services

- An increase of \$6,000 in Contractual Services for armored car services

Budget

- An increase of \$13,600 in Personnel for a Budget Intern

Risk Management

- In 2015, an increase of \$419,000 in Contractual Services for FEMA related expenses
- In 2015, an increase of \$93,500 in Contractual Services for general liability insurance reallocated from Utility Billing

Purchasing

- An increase of \$5,200 in Contractual Services for additional procurement services

Revenue Management

- A decrease of \$4,500 in Contractual Services due to fewer anticipated Sales and Use Tax Audits

Utility Billing

- In 2015, an increase of \$11,000 in Contractual Services for audit fees



MISSION

Working in partnership with all City and County departments to advance the delivery of cost-effective and innovative public services through coordinated application of information technology planning, services, education, and security while providing excellent customer service to both internal and external customers.

Ernesto Chavez, Chief Technology Officer

SERVICES

The **Programming and Applications** division performs business process analysis, consultation, and project management for new applications and databases written in-house or procured from a third party; new application development and maintenance, current application maintenance and enhancement, legacy system application migration and maintenance, vendor-provided application contract management and integration; and database development.



The **Administration** division provides direct support to all Information Technology divisions. This includes budget and accounting activities and all City and County technology purchasing. The administration division also includes Information Security which provides risk assessment and information security management services to the City and County and the public.

The **Client Services** division provides first-level support, end-user training, and peripheral support to all City and County of Broomfield employees. The help desk also provides 24/7 computer support for all departments.

The **Operations** division designs, implements, and manages state of the art data and voice networks. This includes mainframe, data storage and server systems, e-mail/voice mail systems, WAN/LAN routers and switches, firewall and internet filtering, intrusion detection and prevention, security policies and role-based data access control, data backups and restores, business continuity, indoor cabling, wide area network connections, wireless networks and outdoor cabling, including underground fiber-optics.

The **Telecommunications** division designs, implements, and manages all telecommunications technology and provides 24/7 support for employees and citizens. This includes all telecommunications infrastructure plans and phone systems for all City and County facilities.

The **Geographical Information System (GIS)** division implements spatial data policies, procedures, and standards to ensure that Broomfield staff and citizens have access to current and accurate spatial information. Further, GIS provides technical leadership, spatial data management, and project coordination to improve the quality and lower the cost of services provided by the City and County of Broomfield through the effective application of geospatial data and systems. GIS also provides intergovernmental coordination and data exchange with-in the geospatial community.

INFORMATION TECHNOLOGY

The Project Management division provides project management and business consulting services to the City and County so staff can make more informed business decisions and reliably achieve business objectives.

2016 OPERATING EXPENDITURES

SERVICES

Administration

Support all Technology Divisions
Technology Purchasing
Information Security Management

Programming and Applications Services

Application and Database Administration Services
Support, Develop, and Install Computer Applications

Client Services

Support and Maintain Desktop Computers and Peripherals
Hardware, Software, and Computer Application Installation
Training
Support Multifunction Copier Machines

Operations

Manage Mainframe and Server Systems
Security and Backup
Cabling and Wireless Networks
Wide Area Networks

Telecommunications

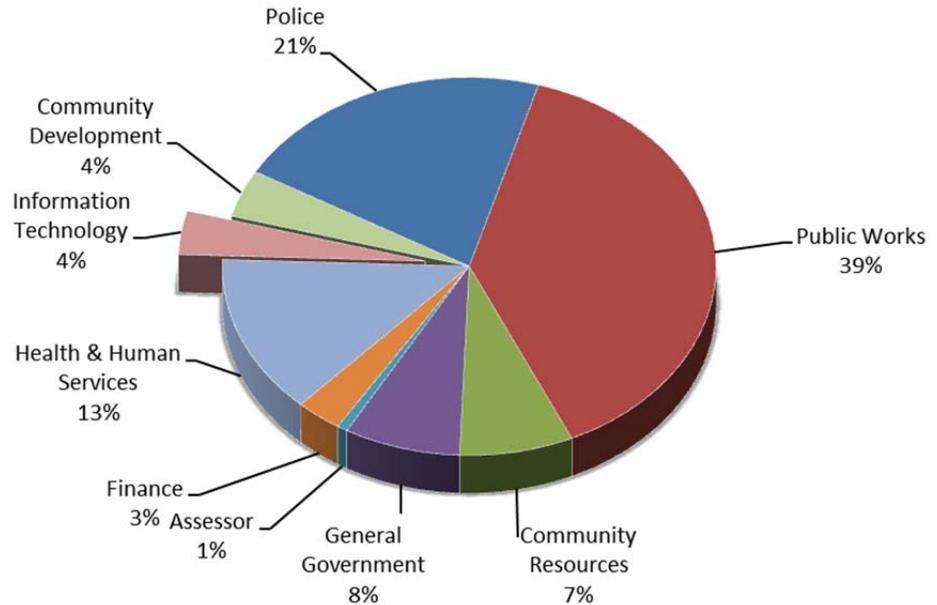
Telephone Systems

Geographical Information System

Spatial Data Management
Support and Develop Geospatial Data and Systems

Project Management

Internal Project Management and Business Consulting
Develop Project Charters and Schedules



2016 FINANCIAL SUMMARY

Expenditures By Account Type	2014	2015 Original	2015 Revised	2016 Original
	Actuals	Budget	Budget	Budget
Personnel	1,787,053	1,823,606	1,939,106	2,417,705
Supplies & Equipment	152,222	165,456	246,787	216,103
Contractual Services	1,197,072	1,244,742	1,406,889	1,678,061
Total Expenditures	3,136,347	3,233,804	3,592,782	4,311,869

Expenditures By Division	2014	2015 Original	2015 Revised	2016 Original
	Actuals	Budget	Budget	Budget
01-18000 IT Administration	0	0	0	467,373
01-18100 IT Applications	1,001,575	1,093,635	1,084,327	1,187,500
01-18200 IT End User Support	610,259	550,606	806,983	832,275
01-18300 IT Operations	826,767	865,170	973,479	757,355
01-18400 IT Telecom.	343,827	374,546	375,746	390,161
01-18500 IT GIS	353,919	349,847	352,247	457,803
01-18600 IT Project Management	0	0	0	219,402
Total Expenditures	3,136,347	3,233,804	3,592,782	4,311,869

INFORMATION TECHNOLOGY

POSITION SUMMARY (FTE)

SERVICES

Administration

Support all Technology Divisions
Technology Purchasing
Information Security Management

Programming and

Applications Services

Application and Database
Administration Services
Support, Develop, and Install
Computer Applications

Client Services

Support and Maintain Desktop
Computers and Peripherals
Hardware, Software, and
Computer Application
Installation
Training
Support Multifunction Copier
Machines

Operations

Manage Mainframe and Server
Systems
Security and Backup
Cabling and Wireless Networks
Wide Area Networks

Telecommunications

Telephone Systems

Geographical Information

System
Spatial Data Management
Support and Develop Geospatial
Data and Systems

Project Management

Internal Project Management and
Business Consulting
Develop Project Charters and
Schedules

Department Summary	2014		2015		2015		2016	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
01-18100 IT- Administration	0.00	0.00	0.00	0.00	0.00	0.00	3.00	0.50
01-18100 IT- Applications	5.66	0.50	6.66	0.50	6.66	0.50	5.00	0.00
01-18200 IT- Client Services	3.66	0.00	3.66	0.00	3.66	0.00	6.00	0.00
01-18300 IT- Operations	5.68	0.00	5.68	0.00	5.68	0.00	4.00	0.00
01-18400 IT- Telecommunications	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
01-18500 IT - GIS	2.00	0.00	2.00	0.00	2.00	0.00	3.00	0.00
01-18600 IT-Project Management	0.00	0.00	0.00	0.00	0.00	0.00	2.00	0.00
Total Positions	18.00	0.50	19.00	0.50	19.00	0.50	24.00	0.50

SIGNIFICANT CHANGES IN 2016

- In 2015, an increase of \$151,000 in Personnel Services due to reorganization resulting in salary adjustments
- In 2015, an increase of \$84,000 in Supplies and Equipment for electronic/desktop equipment and managed print services
- Increase of \$292,000 in Contractual Services for annual fees associated with Police Department new software contract and a decrease of \$70,000 for termination of the old software contract
- Increase of 3.0 FTEs and \$224,000 in Personnel Services for three new Customer Service positions (hired mid-year 2015 as temporary and will transition to FTEs in 2016)
- Increase of 1.0 FTE and \$101,000 in Personnel Services for a full-time Project Analyst position
- Increase of 1.0 FTE and \$86,000 in Personnel Services for a full-time GIS Analyst position
- Increase of \$82,000 In Contractual Services for increased network security services
- Increase of \$49,000 in Contractual Services for copier/printer leases
- Increase of \$34,000 in Contractual Services for training to support department long-range goals for development



MISSION

Assure that development and redevelopment within the community occur in such a manner as to enhance and complement Broomfield. Work with the community to assure that established standards are met for property maintenance. The Department will work with and be a resource for the community, City and County departments, and others for reliable, accurate, and objective information in preparing and implementing adopted programs, City plans, ordinances, standards and regulations, policies, data trends, and related areas of professional expertise. We will ensure that projects built throughout the community are built to a high level of quality.

Dave Shinneman, Director

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SERVICES

The **Community Development Administration** division provides leadership and coordination for the six divisions of the Community Development Department: Planning, Engineering, Building Inspections, Geographical Information Systems, Capital Improvement Projects, and Code Compliance. All aspects of development projects and construction within Broomfield are regulated and overseen within this division. The division also provides long-range transportation planning and pursues funding for Broomfield projects.



The **Planning** division administers the City and County of Broomfield's Comprehensive Plan and land use regulations. It directs, develops, and coordinates the preparation of long- and short-range plans for neighborhoods, districts, corridors, or large geographic areas. Planning also processes and reviews applications for new development and redevelopment while implementing and administering City and County of Broomfield adopted land use policies, standards, and ordinances. The division provides advice and consultation regarding the best current urban design and planning principles and practices to the City Council, the Urban Renewal Authority, the Planning and Zoning Commission, other agencies and departments, and the general public. Also, the division provides information on Broomfield's demographics and coordinates planning efforts with other local, regional, and state agencies.

The **Engineering** division provides infrastructure and traffic/transportation planning, technical support to the public, development review, and construction inspection in accordance with Broomfield standards and specifications. This work includes infrastructure master planning, construction document review, inspection of construction work, and maintenance of records for transportation and utility systems.

The **Building** division is responsible for ensuring that building construction complies with City codes through plan review services, field inspection, and administrative support. This is accomplished by accurate record keeping, reporting, code updates, timely response to citizen concerns, and education of the public.

COMMUNITY DEVELOPMENT

SERVICES

Planning

- Development Review
- Growth Management
- Demographic Database
- Site Plan Inspection
- Area, Corridor, and Master Plans
- Zoning Regulations
- Comprehensive Plan Administration

Engineering

- Infrastructure Planning
- Traffic and Transportation Programs
- Technical Support to the Public Development Review
- Construction Inspection

Building Inspections

- Building Plan Review
- Inspection
- Code Services

Commercial Inspections

- Planning, Engineering, and Building Inspections for Commercial Development

Geographic Information Systems

- Mapping Application and Analysis of Geographic Data
- Maintain Global Positioning System and Surveying Requirements
- Live Broadcast of Council Meetings

Capital Improvements

- Capital Projects Management
- Project Liaison with Engineering, Planning, and End Users

Code Compliance

- Zoning Violations
- Nuisance Complaint
- Protection of Neighborhood Quality

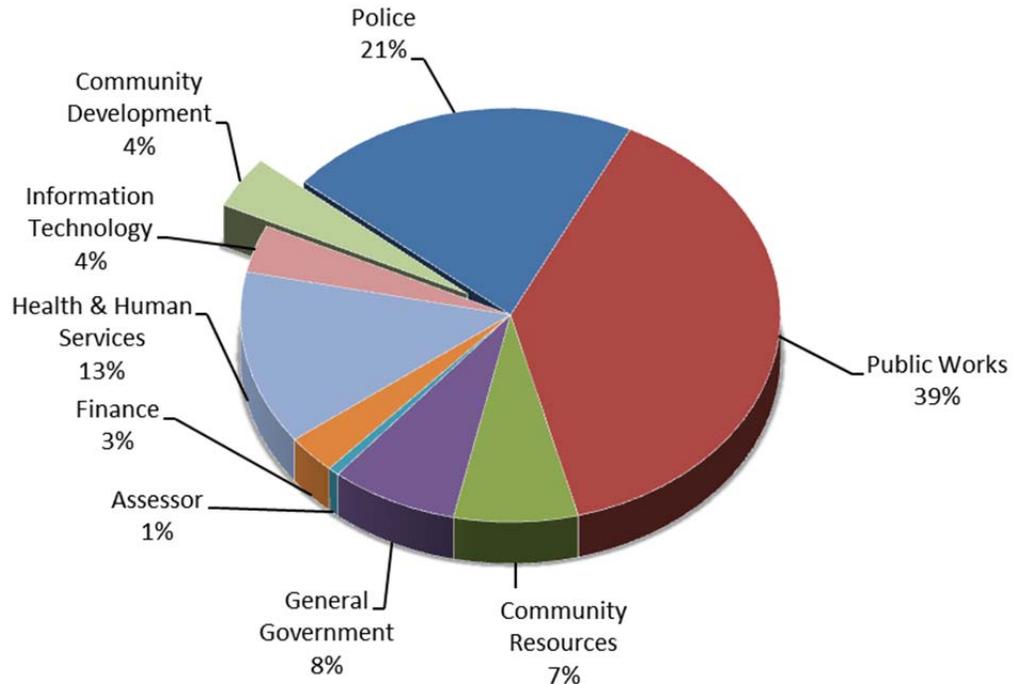
SERVICES continued

The Geographic Information System (GIS) division provides GIS/mapping service for citizens, employees, and guests of the City and County of Broomfield. The data is prepared, stored, and distributed to the customers in either electronic or physical formats. The GIS division also produces broadcasts, and records Study Sessions and City Council meetings.

The Capital Improvement Program (CIP) division is responsible for the management of capital construction projects in the CIP, Open Space and Parks, Service Expansion, Conservation Trust, and Urban Renewal funds. The division acts as Broomfield's infrastructure builder and works closely with Community Resources, Public Works, and the other divisions within Community Development, as well as the end users of the projects, including the public and other agencies. The projects are managed from initial concept through design, construction, and warranty periods with an emphasis on quality while minimizing costs and construction impacts to the citizens of Broomfield.

The Code Compliance division enforces municipal ordinances to protect and enhance the quality of Broomfield neighborhoods. It also provides information to citizens on the importance of maintaining quality neighborhoods.

2016 OPERATING EXPENDITURES



COMMUNITY DEVELOPMENT

SERVICES

Planning

Development Review
Growth Management
Demographic Database
Site Plan Inspection
Area, Corridor, and Master Plans
Zoning Regulations
Comprehensive Plan
Administration

Engineering

Infrastructure Planning
Traffic and Transportation
Programs
Technical Support to the Public
Development Review
Construction Inspection

Building Inspections

Building Plan Review
Inspection
Code Services

Commercial Inspections

Planning, Engineering, and
Building Inspections for
Commercial Development

Geographic Information Systems

Mapping Application and Analysis
of Geographic Data
Maintain Global Positioning System
and Surveying Requirements
Live Broadcast of Council Meetings

Capital Improvements

Capital Projects Management
Project Liaison with Engineering,
Planning, and End Users

Code Compliance

Zoning Violations
Nuisance Complaint
Protection of Neighborhood
Quality

2016 FINANCIAL SUMMARY

Expenditures By Account Type	2014	2015 Original	2015 Revised	2016 Original
	Actuals	Budget	Budget	Budget
Personnel	3,978,189	3,937,462	4,038,191	4,437,060
Supplies & Equipment	35,619	34,724	33,152	42,150
Contractual Services	184,377	289,290	310,830	212,812
Capital Outlay	0	0	0	1,000
Total Expenditures	4,198,185	4,261,476	4,382,173	4,693,022

Expenditures By Division	2014	2015 Original	2015 Revised	2016 Original
	Actuals	Budget	Budget	Budget
01-19100 Administration - Com. Dev.	415,229	486,253	505,182	487,230
01-19200 Planning	614,712	620,938	625,215	651,594
01-19300 Engineering	868,340	857,222	879,827	1,041,658
01-19400 Building Comm Inspections	820,808	803,444	873,287	838,728
01-19600 GIS - City	250,208	253,746	249,706	282,827
01-19700 Code Compliance	347,180	327,069	330,852	361,208
01-19800 CIP	736,195	724,143	729,443	869,568
01-19900 Oil and Gas Inspections	0	50,000	50,000	0
02-19600 GIS - County	145,513	138,661	138,661	160,209
Total Expenditures	4,198,185	4,261,476	4,382,173	4,693,022

POSITION SUMMARY (FTE)

Department Summary	2014		2015		2015		2016	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
01-19100 Administration - Com. Dev.	3.00	0.50	3.00	0.63	3.00	0.80	3.00	0.80
01-19200 Planning	5.50	0.80	5.50	0.80	5.50	0.80	5.50	0.80
01-19300 Engineering	7.50	2.00	7.50	2.12	7.50	2.13	8.50	2.13
01-19400 Building Inspections	10.00	0.00	10.00	0.00	10.00	0.00	10.00	0.00
01-19600 GIS - City	2.50	0.00	2.50	0.00	2.50	0.00	2.50	0.00
02-19600 GIS - County	2.00	0.00	2.00	0.00	2.00	0.00	2.00	0.00
01-19700 Code Compliance	4.00	0.00	4.00	0.00	4.00	0.00	4.00	0.00
01-19800 Capital Improvements Admin.	5.50	1.40	5.50	1.40	5.50	1.40	5.50	1.40
Total Positions	40.00	4.70	40.00	4.95	40.00	5.13	41.00	5.13

SIGNIFICANT CHANGES IN 2016

Department Wide

- An increase of \$235,000 in Personnel Services for salary adjustments

Administration/Engineering

- In 2015, an increase of 0.22 FTE and \$17,791 in Personnel Services for Part Time hours

Building Inspections

- In 2015, an increase of \$29,600 in Professional Services and Repair and Maintenance Services to replace the Interactive Voice Response technology

Engineering

- An increase of 1.0 FTE and \$98,817 in Personnel Services for one Civil Engineer P.E. position

MISSION

The Broomfield Police Department's mission is to enhance the quality of life in the community by protecting life and property, and providing services to prevent crime and resolve problems.

Gary Creager, Police Chief

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SERVICES

The **Police Administration Division** provides overall leadership for the members of the department and management of daily operations associated with essential city and county law enforcement services. The Broomfield Police Department is the only combined police and sheriff's department in the State of Colorado and, as a result, realizes significant efficiencies both financially and in the development of public safety policy. The Department, in partnership with the community, has developed a community oriented policing philosophy that defines the delivery of all police services. The Broomfield Police Department is organized into two bureaus, the Operations Bureau and Support Services Bureau.



The **Operations Bureau** provides essential public safety services that are delivered at a level consistent with the community policing philosophy.

The **Patrol Division** provides emergency response, calls for service, preliminary investigation, neighborhood problem solving, DUI enforcement, directed patrol, SWAT, and special units.

The **Investigations Division** investigates all persons and property crimes, processes crime scenes, protects victim rights, and files all cases with the District Attorney's office.

The **Special Operations Division** provides traffic enforcement in neighborhoods, on highways, and the Northwest Parkway; conducts accident investigations; special event coordination; patrol services in the Flatiron Business District; and safety in Broomfield's schools through the School Resource Officer program.

The **Support Services Bureau** provides essential public safety services as required for county law enforcement agencies and non-essential services as expected by the community.

The **Administration Division** consists of the Training Unit, Court Security, the Senior Liaison program, the Civil Unit, the Animal Services Unit, and the Property/Evidence Unit. The Training Unit oversees recruitment, in-service and field training, licensing, and background investigations. The Senior Liaison program provides essential police services to our senior community. The Civil Unit, a required county service, serves civil papers received for process from citizens and court, and the Animal Services Unit focuses on animal issues and related ordinance enforcement.

The **Communications Division** provides essential public safety communication services for both the police and fire departments and maintains police and inmate records.

POLICE



POLICE

SERVICES continued

The **Detention Division** maintains a 24/7 operational detention facility that houses and transports inmates, as necessary. The division also provides educational, religious, substance abuse, and anger management programs to inmates.

Emergency Management provides essential emergency management services as required by county law and non-essential public safety services through public education. It is also responsible for the dissemination of public information.

SERVICES

Investigations

- Property & Person Crime
- Crime Analysis
- Criminal Intelligence
- Crime Scene Investigation
- Victim Services

Patrol

- Emergency Response
- Neighborhood Problem Solving
- DUI Enforcement
- K-9
- Preliminary Investigation
- S.W.A.T.

Special Operations

- Traffic Enforcement
- Accident Investigation
- Special Events Response
- FlatIron Services
- Northwest Parkway
- School Resource Officers

Administration Division

- Recruitment
- In-Service & Field Training
- Licensing
- Property/Evidence
- Animal Services
- Court Security
- Civil Process
- Senior Liaison
- Background Investigations
- Honor Guard

Detention

- Inmate Housing
- Prisoner Transport
- Inmate Programs
- Facility Maintenance
- Directive Development

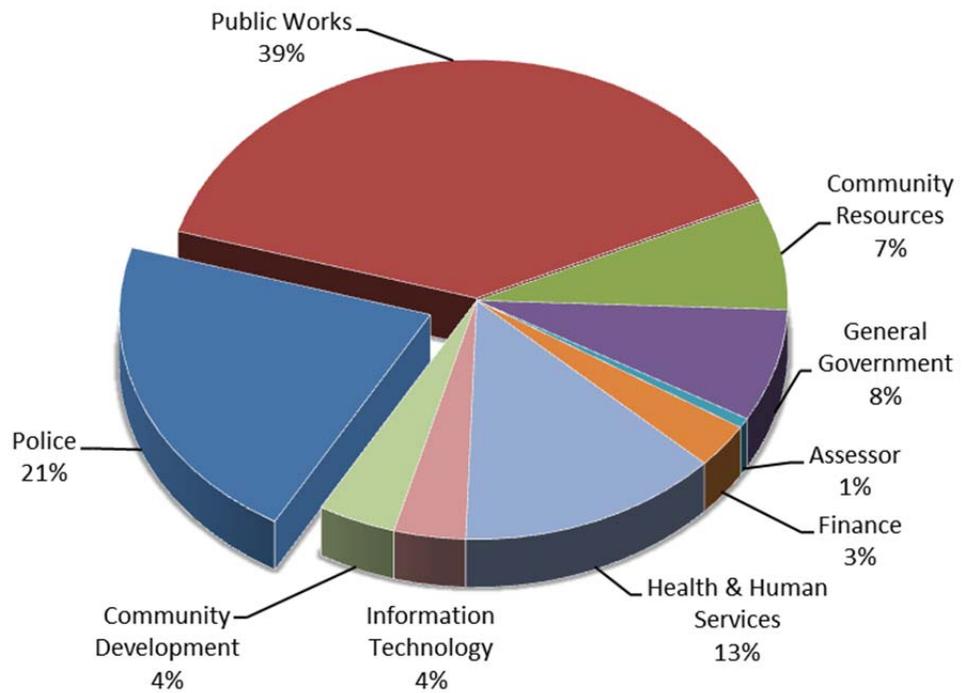
Emergency Management

- Public Education
- Emergency Management
- Coordination Public Information

Communications

- Police & Fire Dispatch
- 911 System
- Police Records

2016 OPERATING EXPENDITURES



2016 FINANCIAL SUMMARY

Expenditures By Account Type	2014 Actuals	2015 Original Budget	2015 Revised Budget	2016 Original Budget
Personnel	19,869,251	19,896,512	20,257,550	21,664,080
Supplies & Equipment	649,565	851,767	835,410	844,082
Contractual Services	1,410,686	1,864,734	1,699,006	1,762,940
Capital Outlay	100,984	40,903	48,903	279,933
Total Expenditures	22,030,486	22,653,916	22,840,869	24,551,035

POLICE

SERVICES

Investigations

Property & Person Crime
 Crime Analysis
 Criminal Intelligence
 Crime Scene Investigation
 Victim Services

Patrol

Emergency Response
 Neighborhood Problem Solving
 DUI Enforcement
 K-9
 Preliminary Investigation
 S.W.A.T.

Special Operations

Traffic Enforcement
 Accident Investigation
 Special Events Response
 Flatiron Services
 Northwest Parkway
 School Resource Officers

Administration Division

Recruitment
 In-Service & Field Training
 Licensing
 Property/Evidence
 Animal Services
 Court Security
 Civil Process
 Senior Liaison
 Background Investigations
 Honor Guard

Detention

Inmate Housing
 Prisoner Transport
 Inmate Programs
 Facility Maintenance
 Directive Development

Emergency Management

Public Education
 Emergency Management
 Coordination Public Information

Communications

Police & Fire Dispatch
 911 System
 Police Records

Expenditures By Division	2014 Actuals	2015 Original Budget	2015 Revised Budget	2016 Original Budget
01-21100 Police Admin	811,891	833,135	829,896	914,580
01-21200 N Metro Task Force	387,865	356,725	359,125	472,402
01-22200 Investigations	1,985,541	1,963,490	1,928,102	2,055,814
01-22300 Patrol	6,084,404	6,229,805	6,309,062	6,506,693
01-22400 Animal Control	287,938	332,611	315,011	305,108
01-22500 Special Operations	510,783	501,371	505,334	521,149
01-22600 Traffic/Northwest Pky	217,432	262,209	266,525	322,550
01-22700 Traffic	1,048,650	1,094,681	1,111,987	1,293,016
01-22800 Flatiron Svcs Unit	544,831	566,989	569,389	583,503
01-23700 Communications Police	1,668,003	1,544,830	1,528,265	1,545,141
01-23800 Communications Fire	471,320	486,770	487,120	494,207
01-24200 Event Center	102,896	123,449	124,649	115,067
01-24300 SWAT	68,119	111,727	81,727	95,089
02-22100 Civil Process	396,642	382,182	385,782	399,487
02-22900 Court Security	631,510	636,880	640,280	658,372
02-23100 Detention Admin	674,598	718,206	752,206	762,588
02-23200 Transport	561,768	503,416	502,166	515,324
02-23300 Detention Operations	4,049,315	4,424,810	4,595,610	5,314,268
02-23400 Training	854,846	926,114	845,809	936,133
02-23500 Emergency Mgmt	284,948	276,884	297,092	288,104
02-23600 Inmate Programs	40,037	19,361	51,761	61,916
02-23900 Police Building Mtce	91,219	98,650	96,150	108,278
02-24100 Property/Evidence	255,930	259,621	257,821	282,246
Total Expenditures	22,030,486	22,653,916	22,840,869	24,551,035

POSITION SUMMARY (FTE)

Department Summary		2014 Actual		2015 Original Budget		2015 Revised Budget		2016 Original Budget	
		FT	PT	FT	PT	FT	PT	FT	PT
01-21100 Administration - Police		6.00	0.80	6.00	0.80	6.00	0.80	7.00	0.80
01-22200 Investigations		18.00	0.00	18.00	0.00	18.00	0.00	18.00	0.00
01-22300 Patrol		54.00	1.55	55.00	1.55	56.00	1.55	56.00	1.55
02-23400 Training Unit		6.00	0.00	6.00	0.00	6.00	0.00	6.00	0.00
01-23700 Records and Communications		17.00	0.00	17.00	0.00	17.00	0.00	17.00	0.00
01-22500 Special Operations		5.00	0.00	5.00	0.00	5.00	0.00	5.00	0.00
01-22700 Traffic Unit		9.00	0.00	9.00	0.00	9.00	0.00	9.00	0.00
01-23800 Communications - N. Metro Fire		6.00	0.00	6.00	0.00	6.00	0.00	6.00	0.00
01-22800 Flatiron Services Unit		4.00	0.00	4.00	0.00	4.00	0.00	4.00	0.00
01-22600 Northwest Parkway Unit		2.00	0.00	2.00	0.00	2.00	0.00	2.00	0.00
01-21200 North Metro Task Force		4.00	0.00	4.00	0.00	3.00	0.00	3.00	0.00
01-22400 Animal Control Unit		3.00	0.00	3.00	0.00	3.00	0.00	3.00	0.00
01-24200 Event Center		1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
02-23100 Detention Administration		7.00	0.00	7.00	0.00	7.00	0.00	7.00	0.00
02-23300 Detention Operations		35.00	0.00	35.00	0.00	46.00	0.00	46.00	0.00
02-22900 Court Security		7.00	0.00	7.00	0.00	7.00	0.00	7.00	0.00
02-23200 Transport Unit		4.00	0.00	4.00	0.00	4.00	0.00	4.00	0.00
02-23900 Building Maintenance		1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
02-23500 Emergency Management		2.00	0.00	2.00	0.00	2.00	0.00	2.00	0.00
02-22100 Civil Process		4.00	0.00	4.00	0.00	4.00	0.00	4.00	0.00
02-24100 Property/Evidence		3.00	0.00	3.00	0.00	3.00	0.00	3.00	0.00
Total Positions		198.00	2.35	199.00	2.35	210.00	2.35	211.00	2.35

POLICE

SERVICES

Investigations

Property & Person Crime
 Crime Analysis
 Criminal Intelligence
 Crime Scene Investigation
 Victim Services

Patrol

Emergency Response
 Neighborhood Problem Solving
 DUI Enforcement
 K-9
 Preliminary Investigation
 S.W.A.T.

Special Operations

Traffic Enforcement
 Accident Investigation
 Special Events Response
 FlatIron Services
 Northwest Parkway
 School Resource Officers

Administration Division

Recruitment
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 Property/Evidence
 Animal Services
 Court Security
 Civil Process
 Senior Liaison
 Background Investigations
 Honor Guard

Detention

Inmate Housing
 Prisoner Transport
 Inmate Programs
 Facility Maintenance
 Directive Development

Emergency Management

Public Education
 Emergency Management
 Coordination Public Information

Communications

Police & Fire Dispatch
 911 System
 Police Records

SIGNIFICANT CHANGES IN 2016

Department wide

- In 2015, a decrease of \$77,000 in Supplies and Equipment to budget closer to trend
- In 2015, a decrease of \$232,000 in Contractual Services to budget closer to trend
- An increase of \$15,912 in Equipment for Taser replacement

Police Administration

- An increase of 1.0 FTE and \$67,472 in Personnel Services for the addition of a full-time Crime Analyst
- An increase of \$12,535 in Capital Outlay for software license related to the Crime Analyst position

Investigations

- An increase of \$11,500 in Capital Outlay for two Surveillance Pole Cameras

SWAT

- An increase of \$10,500 in Capital Outlay for a Night Vision Scope

Traffic

- An increase of \$203,848 in Capital Outlay to purchase eight Police motorcycles

Detention Administration

- In 2015, an increase of \$25,800 in Capital Outlay for Internal Affairs Software
- An increase of \$21,550 in Capital Outlay for Lexipol Software

Detention Operations

- In 2015, an increase of \$5,735 in Equipment for a new Metal Detector
- In 2015, an increase of 5.0 FTEs and \$144,648 in Personnel Services and Supplies to open the Alternative Sentencing Unit in September with projected revenue to be \$144,648. In 2016, an increase of \$240,432 in Personnel Services and Supplies for one full year of operation for the Alternative Sentencing Unit with revenue projected to be \$147,825
- In 2015, an increase of 6.0 FTEs and \$173,386 in Personnel Services and Supplies to open the Women's Pod in September. In 2016, an increase of \$288,512 in Personnel Services and Supplies for one full year of operation for the Women's Pod with revenue projected to be \$195,250

Emergency Management

- In 2015, an increase of \$17,500 in Contractual Services to hire a Mitigation Plan Consultant

Inmate Programs

- In 2015, an increase of \$25,000 in Capital Outlay and \$7,400 in Contractual Services for a new Video Visitation System

MISSION

Striving to enhance the quality of the environment and life for the citizens of Broomfield through implementing innovative technologies, improving and maintaining the community's water, wastewater, surface water, streets, parks, facilities, open space, cemeteries, and fleet resources in order to provide reliable, efficient, and excellent services.

David Allen, Director

SERVICES

The **Public Works Administration** division plans, organizes, directs, and coordinates the activities of the Public Works Department, including administration and supervision of all Public Works activities and capital improvement projects.

The **Fleet Maintenance** division maintains vehicles and equipment for safety, reliability, and compliance with mandatory State and Federal requirements.

The **Facilities** division provides a clean, safe, healthy, and comfortable environment in each of the City and County facilities in a fiscally responsible manner, ensuring longevity and minimizing costs.

The **Park Maintenance** division maintains and operates the City and County's irrigated parks, right-of-ways, facilities landscaping, open space, trees, structures and appurtenances, and athletic facilities in a responsible manner, providing a safe and aesthetically pleasing environment for our citizens and visitors.

The **Cemetery Maintenance** division is responsible for maintaining the grounds and landscaping at the County Commons and Lakeview cemeteries, while providing a safe and aesthetically pleasing environment for the different types of interments that take place at both cemetery locations.

The **Solid Waste and Recycling** division manages solid waste and resource conservation programs.

The **Street Operations** division provides services which maintain and improve the long-term condition of street infrastructure and provide for safe, clean, and passable streets.

The **Water Supply and Treatment** divisions provide a dependable and safe supply of water which meets the demands of Broomfield residents and businesses.

The **Water Operations and Maintenance** division provides a safe and reliable system for water distribution to the citizens of Broomfield.



PUBLIC WORKS

SERVICES

Fleet Maintenance
Waste Oil Recycling

Facility Maintenance

Parks Maintenance
Horticulture and Forestry
Irrigation
Mowing and Trimming
Athletic Facilities and Structural Maintenance
Cemetery Maintenance

Solid Waste and Recycling
Household Hazardous Waste Drop-Off
Spring Cleanup
Recycling Drop-Off and Education

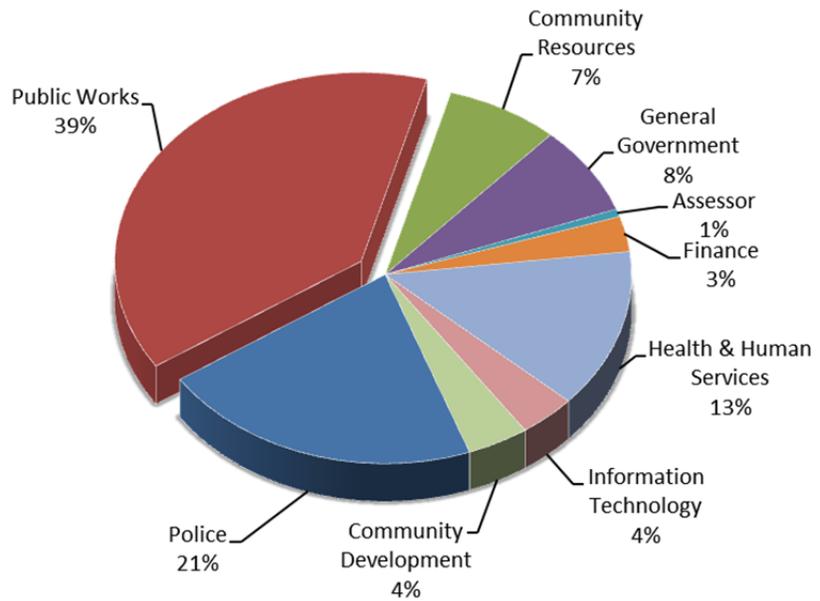
Street Operations
Maintenance of Condition
Snow and Ice Control
Traffic Control
Street Cleaning
Street Lighting

Water Fund
Water Supply Planning and Development
Water Treatment and Distribution
Water Operations and Maintenance
Environmental Monitoring

Wastewater Fund
Wastewater Collections and Treatment
Industrial Pretreatment
Wastewater Operations and Maintenance
Wastewater Laboratory
Stormwater

Water Reclamation Fund
Water Reclamation Operations and Maintenance
Water Reclamation Laboratory
Great Western Treatment
Wastewater Treatment

2016 OPERATING EXPENDITURES



2016 FINANCIAL SUMMARY

Expenditures By Account Type	2014 Actuals	2015 Original Budget	2015 Revised Budget	2016 Original Budget
Personnel	12,013,417	12,325,944	12,311,612	13,380,058
Supplies & Equipment	3,698,393	4,248,006	4,249,836	4,362,547
Contractual Services	15,852,747	17,439,563	17,408,302	18,614,101
Capital Outlay	182,266	77,555	82,955	221,600
Total Expenditures	31,746,823	34,091,068	34,052,705	36,578,306

Expenditures By Division	2014 Actuals	2015 Original Budget	2015 Revised Budget	2016 Original Budget
01-30100 Public Works Admin	355,962	229,698	255,598	245,420
01-30200 Fleet Maintenance	1,554,526	1,649,040	1,610,433	1,722,849
01-30300 Parks Mtce	6,149,731	6,832,681	6,778,603	7,340,471
01-30500 Solid Waste & Recycling	262,899	337,836	338,436	369,451
03-32100 Facilities Maintenance	3,856,252	4,053,729	4,052,417	4,330,506
06-34100 Mtce of Condition	896,975	932,568	966,880	1,138,544
06-34200 Snow & Ice Control	705,748	1,037,789	1,011,008	1,038,447
06-34300 Traffic Control	705,474	716,463	725,887	884,682
06-34500 Street Cleaning	197,069	220,398	224,022	189,509
06-34600 Street Lighting	1,291,751	1,233,000	1,279,250	1,293,360
06-34700 Street Insurance	67,380	0	0	0
06-34800 Street Stormwater	33,396	50,150	23,350	93,987
07-30400 Cemetery Mtce	105,559	117,641	123,751	123,103
40-35100 Water Supply	7,369,099	7,456,504	7,519,812	8,125,190
40-35200 Water Treatment Plant	1,263,527	1,481,985	1,481,985	1,536,989
40-35300 Water System Ops/Mtce	1,447,305	1,572,159	1,563,159	1,760,126

PUBLIC WORKS

SERVICES

- Fleet Maintenance
- Waste Oil Recycling
- Facility Maintenance
- Parks Maintenance
- Horticulture and Forestry
- Irrigation
- Mowing and Trimming
- Athletic Facilities and Structural Maintenance
- Cemetery Maintenance
- Solid Waste and Recycling
- Household Hazardous Waste Drop-Off
- Spring Cleanup
- Recycling Drop-Off and Education

Street Operations

- Maintenance of Condition
- Snow and Ice Control
- Traffic Control
- Street Cleaning
- Street Lighting

Water Fund

- Water Supply Planning and Development
- Water Treatment and Distribution
- Water Operations and Maintenance
- Environmental Monitoring

Wastewater Fund

- Wastewater Collections and Treatment
- Industrial Pretreatment
- Wastewater Operations and Maintenance
- Wastewater Laboratory
- Stormwater

Water Reclamation Fund

- Water Reclamation Operations and Maintenance
- Water Reclamation Laboratory
- Great Western Treatment
- Wastewater Treatment

Expenditures By Division (cont'd)	2014 Actuals	2015 Original Budget	2015 Revised Budget	2016 Original Budget
40-35400 Environmental Monitoring	891,254	946,854	932,561	958,253
40-35500 GWR Water Protection	12,244	47,280	47,280	47,315
45-37100 Sewer Treatment Plant	2,313,481	2,504,218	2,480,218	2,529,431
45-37200 Industrial Pretreatment	193,175	213,045	208,945	222,119
45-37300 Sewer System Ops/Mtce	896,092	978,688	970,688	1,108,540
45-37400 Laboratory Operations	471,944	498,947	493,497	505,556
45-38600 Stormwater	135,755	168,052	157,852	180,327
45-38800 Sewer Stormwater - Ops/Mtce	8,277	4,500	4,500	4,500
45-38900 Sewer Stormwater - Envr Svcs	106,191	126,275	126,275	126,674
47-39100 Water Reclamation Supply	352,127	450,797	464,797	474,002
47-39200 Water Reclamation Treatment	66,434	176,616	157,346	174,660
47-39300 Water Reclamation Ops/Mtce	26,746	36,055	36,055	36,055
47-39400 Water Reclamation Lab Ops	10,450	18,100	18,100	18,240
Total Expenditures	31,746,823	34,091,068	34,052,705	36,578,306

POSITION SUMMARY (FTE)

Department Summary	2014 Actual		2015 Original Budget		2015 Revised Budget		2016 Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
01-30100 Administration - Public Works	2.75	0.00	1.75	0.00	1.75	0.00	1.75	0.00
01-30200 Fleet Maintenance	7.10	1.60	7.10	2.40	8.10	1.40	8.10	1.40
01-30300 Park Maint. - Athletic Facilities	4.70	0.00	4.70	0.00	4.70	0.00	4.70	0.00
01-30310 Park Maint. - Forestry	2.12	0.00	2.22	0.00	2.22	0.00	2.22	0.00
01-30320 Park Maint. - Horticulture	7.37	0.00	7.57	0.00	7.57	0.00	7.57	0.00
01-30330 Park Maint. - Irrigation	8.46	0.00	8.66	0.00	8.66	0.00	8.66	0.00
01-30340 Park Maint. - Open Space	2.20	0.00	2.40	0.00	2.40	0.00	2.40	0.00
01-30350 Park Maint. - Structures/Playgrd.	2.95	0.00	2.95	0.00	2.95	0.00	2.95	0.00
01-30360 Park Maint. - Turf Mowing	5.40	0.00	5.70	0.00	5.70	0.00	5.70	0.00
07-30400 Cemetery Maintenance	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
03-32100 Facilities Maintenance	23.15	7.70	24.15	7.70	24.15	7.70	26.15	6.40
06-34100 Maintenance of Condition	6.83	0.00	6.83	0.00	7.77	0.00	8.71	0.00
06-34200 Snow and Ice Control	0.96	0.00	0.96	0.00	0.96	0.00	1.14	0.00
06-34300 Traffic Control	5.94	0.00	5.94	0.00	5.94	0.00	6.88	0.00
06-34500 Street Cleaning	2.42	0.00	2.42	0.00	1.48	0.00	1.48	0.00
06-34800 Stormwater Streets	0.00	0.00	0.00	0.00	0.00	0.00	0.94	0.00
40-35100 Water Supply	2.30	0.00	2.30	0.00	2.30	0.00	2.30	0.00
40-35200 Water Treatment Plant	9.40	0.00	9.40	0.00	9.40	0.00	9.40	0.00
40-35300 Water System Operation/Maint.	10.95	0.00	11.45	0.00	11.70	0.00	12.70	0.00
40-35400 Environmental Monitoring	7.75	0.00	7.75	0.00	7.75	0.00	7.75	0.00
45-37300 WW System Operation/Maint.	7.45	0.00	7.95	0.00	7.70	0.00	7.70	0.00
45-37100 Wastewater Treatment Plant	11.00	0.80	11.00	0.80	11.00	0.80	11.00	0.80
45-37200 Industrial Pretreatment	2.50	0.00	2.50	0.00	2.50	0.00	2.50	0.00
45-37400 Laboratory Operations	4.25	0.80	4.25	0.80	4.25	0.80	4.25	0.80
45-38600,38900 Stormwater Sewer	2.50	0.00	2.50	0.00	2.50	0.00	2.50	0.00
47-39100 Water Reclamation	1.30	0.00	1.30	0.00	1.30	0.00	1.30	0.00
Total Positions	142.75	10.90	144.75	11.70	145.75	10.70	151.75	9.40

PUBLIC WORKS

SERVICES

Fleet Maintenance

Waste Oil Recycling

Facility Maintenance

Parks Maintenance

Horticulture and Forestry
Irrigation

Mowing and Trimming

Athletic Facilities and Structural
Maintenance

Cemetery Maintenance

Solid Waste and Recycling

Household Hazardous Waste Drop-
Off

Spring Cleanup

Recycling Drop-Off and Education

Street Operations

Maintenance of Condition

Snow and Ice Control

Traffic Control

Street Cleaning

Street Lighting

Water Fund

Water Supply Planning and
Development

Water Treatment and Distribution

Water Operations and Maintenance

Environmental Monitoring

Wastewater Fund

Wastewater Collections and
Treatment

Industrial Pretreatment

Wastewater Operations and
Maintenance

Wastewater Laboratory

Stormwater

Water Reclamation Fund

Water Reclamation Operations and
Maintenance

Water Reclamation Laboratory

Great Western Treatment

Wastewater Treatment

SIGNIFICANT CHANGES IN 2016

Administration

- In 2015, an increase of \$25,000 in Contractual Services for a Task Code Tracking project

Fleet

- In 2015, a decrease of \$50,000 in Supplies for fuel usage
- An increase of \$8,200 in Capital Outlay for SQL reporting software
- An increase of \$19,000 in Personnel Services for the implementation of an On-Call Program
- An increase of \$13,000 in Supplies and Equipment for additional repair parts due to the increase in the number of vehicles

Facilities

- An increase of 0.7 FTE and \$47,000 in Personnel Services to change a part time HVAC Worker to a full time HVAC Technician position and to change a part time Building Maintenance Technician to a full time position
- An increase of \$25,000 in Capital Outlay for a vehicle to accommodate the full time HVAC Technician position
- An increase of \$30,000 in Contractual Services due to the additional custodial services needed for the new HHS building
- An increase of \$109,800 in Supplies and Contractual Services related to the new HHS building

Park Maintenance

- In 2015, a decrease of \$75,000 in Contractual Services due to the delay of the Emerald Ash Borer Treatment Program
- An increase of \$11,800 in Contractual Services due to an increase in the Turf Mowing contract and increased acreage
- An increase of \$49,300 in Personnel Services for the addition of two seasonal park positions (Mowing and Forestry)
- An increase of \$78,700 in Contractual Services relating to tree removal and grinding services partially due to the Emerald Ash Borer
- An increase of \$25,000 in Supplies for the purchase of holiday decorations for the new HHS building
- An increase of \$42,000 in Equipment for the synthetic turf equipment and a stump grinder

Street Maintenance

- An increase of 3.0 FTE and \$181,500 in Personnel Services for the addition of 3 Street Workers and 3 seasonal Streets positions (Maintenance of Condition, Stormwater, Traffic Control and Street Cleaning)
- An increase of \$80,000 in Contractual Services for increased street patching and electronic traffic control inspection
- An increase of \$25,000 in Equipment for the purchase of a snow plow wing attachment

Solid Waste and Recycling

- An increase of \$23,000 in Contractual Services for the annual Spring Cleanup program

PUBLIC WORKS

SERVICES

Fleet Maintenance
Waste Oil Recycling

Facility Maintenance

Parks Maintenance
Horticulture and Forestry
Irrigation
Mowing and Trimming
Athletic Facilities and Structural
Maintenance
Cemetery Maintenance

Solid Waste and Recycling
Household Hazardous Waste Drop-
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Wastewater Operations and
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Wastewater Laboratory
Stormwater

Water Reclamation Fund
Water Reclamation Operations and
Maintenance
Water Reclamation Laboratory
Great Western Treatment
Wastewater Treatment

Water Fund

- An increase of \$366,000 in Professional Services for the increased Denver Water rate and Colorado Big Thompson assessment increase
- An increase of \$23,000 in Contractual Services for upgrades to the Water Treatment Facility's gate and door access
- An increase of 1.0 FTE and \$121,500 in Personnel Services and Equipment related to a Cross Connection/Backflow Specialist position

Sewer Fund

- An increase of \$64,000 in Equipment for the purchase of an easement jetting machine
- An increase of \$17,000 in Contractual Services for sewer line root control

Water Reclamation Fund

- In 2015, an increase of \$14,000 in Contractual Services for the maintenance and cleaning of the Upper Church and McKay Ditches



MISSION

The Community Resources Department's mission is to enhance the quality of life and sense of community in Broomfield by providing diverse opportunities and services in the areas of Community Affairs, Museums, Open Space and Trails, Library, Cemetery, and Recreation Services.

SERVICES

The **Cultural Affairs** division manages facilities, programs, museums, and the allocation of public funds for culture in Broomfield. This includes producing and promoting performing and visual arts programs; scheduling and managing the Broomfield Auditorium; managing the Broomfield Depot Museum and collections, providing staff support to the Broomfield Veterans Memorial Museum Board, Broomfield Cultural Council, the Public Art Committee, and the Broomfield/Ueda Sister City Committee; consulting and collaborating with other City and County departments and community organizations; and providing year-round cultural information to the general public.



The **Museums** division oversees the operations and programs of the Broomfield Veterans Memorial Museum and the Broomfield Depot Museum. This division handles facility management and maintenance for both museums. This division curates the museum's collections, interprets Broomfield history for the public, and promotes public awareness of Broomfield's museums.

The mission of the **Open Space and Trails** division is to acquire open space and create a comprehensive trail system that allows for the enjoyment of the outdoors and promotes a healthy environment for people, nature, and community. This work includes land acquisition, open space management, wildlife preservation/coexistence, trail design/construction, development review, creation of policies and plans, implementation of the Open Space, Parks, Recreation and Trails Master Plan, the organization of educational and special events, coordination/oversight of volunteer programs, and administration/management of the division. Staff works closely with the Open Space and Trails Advisory Committee, a seven-person citizen board appointed by City Council. The division is also committed to a strong public participation component in its work.

The **Mamie Doud Eisenhower Public Library** provides informational and cultural resources and programs for the community. Collections include books, audio-visual materials, periodicals, electronic databases, and downloadable books and music. Library users can also access regional and world-wide resources through public Internet computers and inter-library borrowing. Program offerings include cultural and educational opportunities for all ages. The library works closely with a seven-member citizen board appointed by City Council to ensure that community needs are met.

COMMUNITY RESOURCES

SERVICES

Cultural Affairs
 Auditorium
 Management of Community Programs
 Public Art

Museums
 Broomfield Veterans Museum
 Broomfield Depot Museum
 Curate Collections
 Promote Public Awareness

Open Space and Trails
 Land Acquisition
 Open Space Management
 Wildlife
 Trail Planning

Library
 Technical Services
 Circulation
 Reference
 Young Adult Services
 Children's Services

Cemetery
 Full Burials
 Cremation
 Veteran's Location

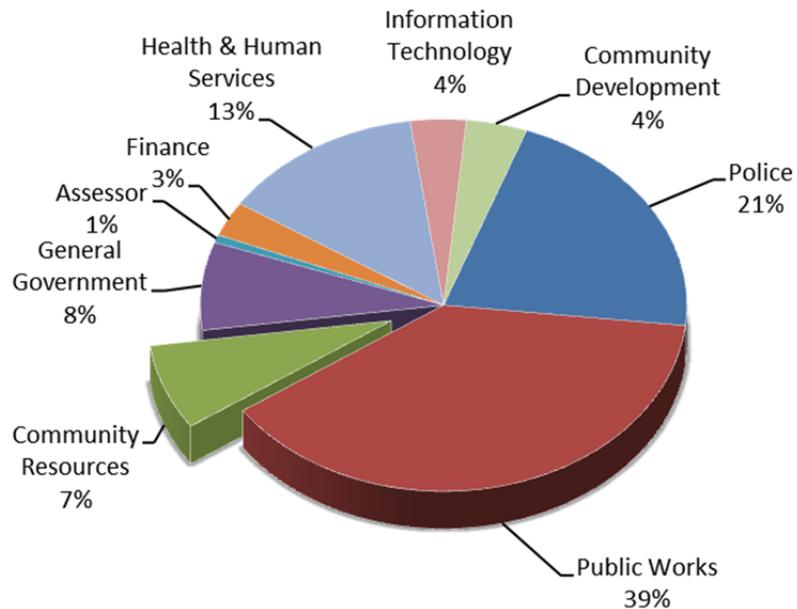
Recreation Services
 Facility Operations
 Recreation Programs
 Park and Facility Design

SERVICES continued

The Broomfield County Commons and Lakeview Cemeteries provide the citizens of Broomfield affordable burial options including full burial and cremation.

The Paul Derda Recreation Center, Broomfield Community Center, and "The Bay" Aquatic Center provide clean, safe, high-quality, and well-maintained recreation facilities for public use. They also provide quality recreation and leisure opportunities to the community.

2016 OPERATING EXPENDITURES



2016 FINANCIAL SUMMARY

Expenditures By Account Type	2014 Actuals	2015 Original Budget	2015 Revised Budget	2016 Original Budget
Personnel	6,465,610	6,319,763	6,458,461	6,900,716
Supplies & Equipment	603,842	682,725	671,508	672,541
Contractual Services	752,646	894,450	900,615	945,218
Capital Outlay	0	0	7,000	0
Misc. Expenditures	267	0	0	0
Total Expenditures	7,822,365	7,896,938	8,037,584	8,518,475

COMMUNITY RESOURCES

SERVICES

Cultural Affairs

Auditorium
Management of Community Programs
Public Art

Museums

Broomfield Veterans Museum
Broomfield Depot Museum
Curate Collections
Promote Public Awareness

Open Space and Trails

Land Acquisition
Open Space Management
Wildlife
Trail Planning

Library

Technical Services
Circulation
Reference
Young Adult Services
Children's Services

Cemetery

Full Burials
Cremation
Veteran's Location

Recreation Services

Facility Operations
Recreation Programs
Park and Facility Design

Expenditures By Division	2014	2015 Original	2015 Revised	2016 Original
	Actuals	Budget	Budget	Budget
01-61100 Cultural Affairs	356,289	384,606	385,266	365,570
01-61500 Museums	67,005	86,480	86,480	90,603
01-62100 Open Space & Trails	264,955	259,702	274,082	328,375
04-66100 Recreation Admin.	152,826	144,927	150,367	155,244
04-66200 Paul Derda Rec Center	1,534,649	1,437,194	1,463,890	1,624,237
04-66300 Broomfield Community Center	661,757	720,518	737,434	740,872
04-66410 Aquatic Programs	186,350	215,554	226,247	229,038
04-66420 Flexible Programs	19,411	22,150	22,193	23,156
04-66430 Senior Programs	151,873	159,209	167,961	183,899
04-66440 Special Events	206,037	221,528	222,902	243,143
04-66450 General Programs	332,985	314,223	332,243	349,053
04-66460 Athletic Programs	836,103	912,026	895,039	928,732
04-66470 Teen Center	315,787	340,050	360,558	362,360
04-66480 The Bay	275,720	258,039	269,539	286,888
04-66490 Concessions	162	0	0	0
04-66500 Special Needs Programs	75,589	77,219	83,946	96,001
04-66510 Skate Park/Batting Cages	33,328	39,222	41,055	42,901
05-63100 Library	2,316,125	2,276,410	2,284,321	2,429,184
07-64100 Lakeview Cemetery	2,410	4,000	4,000	4,000
07-64200 County Commons Cemetery	33,004	23,881	30,061	35,219
Total Expenditures	7,822,365	7,896,938	8,037,584	8,518,475

POSITION SUMMARY (FTE)

Department Summary	2014		2015		2015		2016	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
01-61100 Cultural Affairs	2.55	1.50	2.55	1.50	2.55	1.50	2.55	1.50
01-61500 Museum	0.00	0.80	0.00	0.80	0.00	0.80	0.00	0.80
01-62100 Open Space and Trails Admin.	2.15	0.00	2.15	0.00	2.15	0.00	2.15	0.00
05-63100 Library	12.45	15.89	12.45	16.09	12.45	16.09	12.45	16.09
07-64200 County Commons Cemetery	0.20	0.00	0.20	0.00	0.15	0.00	0.15	0.00
04-66100 Rec. Services Admin.	1.20	0.00	1.20	0.00	1.20	0.00	1.20	0.00
04-66200 Paul Derda Recreation Center	6.36	21.52	6.36	21.52	6.36	21.52	6.32	22.71
04-66300 Community Center	4.45	9.00	4.45	9.00	4.65	9.00	4.80	8.66
04-66410 Aquatic Programs	0.80	1.95	0.80	1.95	0.78	1.95	0.78	1.95
04-66420 Flexible Programs	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.07
04-66430 Senior Programs	1.56	0.84	1.56	0.84	1.39	0.84	1.39	0.74
04-66440 Special Events	1.37	0.28	1.37	0.28	1.37	0.28	1.42	0.26
04-66450 General Programs	2.11	5.19	2.11	5.19	2.09	5.19	2.09	5.19
04-66460 Athletic Programs	5.59	4.90	5.59	4.90	5.57	4.90	5.57	4.90
04-66470 Teen Center	1.04	0.39	1.04	0.39	1.18	0.39	1.02	0.39
04-66480 Aquatic Center (The Bay)	1.29	3.34	1.29	3.34	1.27	3.34	1.27	3.34
04-66500 Special Needs Programs	0.95	0.21	0.95	0.21	0.93	0.21	0.93	0.21
04-66510 Skate Park/Batting Cages	0.18	0.65	0.18	0.65	0.16	0.65	0.16	0.65
Total Positions	44.25	66.46	44.25	66.66	44.25	66.66	44.25	67.46

COMMUNITY RESOURCES

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Auditorium
Management of Community Programs
Public Art

Museums

Broomfield Veterans Museum
Broomfield Depot Museum
Curate Collections
Promote Public Awareness

Open Space and Trails

Land Acquisition
Open Space Management
Wildlife
Trail Planning

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Technical Services
Circulation
Reference
Young Adult Services
Children's Services

Cemetery

Full Burials
Cremation
Veteran's Location

Recreation Services

Facility Operations
Recreation Programs
Park and Facility Design

SIGNIFICANT CHANGES IN 2016

Cultural Affairs

- An increase of \$1,200 in Contractual Services for two additional outdoor performances

Museum

- In 2015, an increase of \$2,200 in Contractual Services for additional artifact storage

Open Space and Trails

- In 2015, an increase of \$14,800 in Supplies and Equipment for the Broomfield 100 event
- An increase of \$26,800 in Personnel Services for the addition of a temporary Open Space and Trails Technician

Library

- An increase of \$28,400 in Contractual Services for the Integrated Library System upgrade

Recreation

- An increase of 0.8 FTE and \$42,200 in Personnel Services for a Part Time Fitness Specialist position
- An increase of \$21,500 in Personnel Services for additional child sitting hours
- A decrease of \$34,100 in multiple accounts for the removal of the expenses associated with the Freedom Softball Tournament
- An increase of \$6,000 in Contractual Services for the July 4th fireworks display
- An increase of \$138,000 in Personnel Services for salary adjustments and position reclassifications
- An increase of \$130,000 in Personnel Services for Social Security and Medicare benefits that were missing from original budgets



MISSION

We exist in partnership with the community to recognize, develop and promote opportunities that encourage personal, social, and environmental responsibility. We value the health and safety of our citizens and are dedicated to serve Broomfield with integrity, creativity, dignity, and respect.

Debra Oldenettel, Director

SERVICES

Operations and Administration provides direct support to all Health and Human Services programs. This includes budget development and analysis, revenue and grant management, contract development and monitoring, front desk operations, accounting, policy development and guidance, website maintenance, emergency response operations, and quality assurance of all department publications.



The **Human Services Support** division provides a mechanism for allocating indirect costs for central services received by Human Services, such as accounting, legal, and human resource functions, to the Human Services Fund. Support also includes an allocation for unemployment and workers compensation insurances.

Family and Children's Services (FCS) provides intervention services to youth in conflict, children and youth in need of protection, and children in need of specialized services. Services also include: out-of-home placements for children/youth who cannot safely remain in their own homes, adoptions, and clinical intervention for families and victims of child abuse and neglect. Services are provided to stabilize or reunite families and to ensure the protection of children. These services may be provided directly or through outside providers. Adult protection services include assessment, resource, and referral for adults at risk of abuse, neglect, and financial exploitation.

Child Care Assistance provides child care subsidies to families that are low-income, eligible for Temporary Assistance for Needy Families (TANF), or are involved in a Child Welfare case in which child care is provided to assist a family with special circumstances. This program recruits, trains, and supports child care providers to serve families in need of child care subsidies.

Public Assistance provides services to Colorado's children, families, adults, disabled citizens, and veterans. Programs include adult financial and medical assistance programs, pregnant women and children's medical support, the Older American Act programs, Food Assistance, Veterans Benefits, information, referrals, and options for long-term care.

Child Support Enforcement provides child support assistance to custodial or non-custodial parents and guardians. The primary goal of this program is to ensure the financial well-being of children and avoid the need for public assistance. This program also includes establishment of paternity to provide legal accountability for children.

Temporary Assistance for Needy Families (TANF) provides temporary monthly cash assistance to families through a federal welfare reform program implemented in Colorado as the Colorado Works Program. This program assists heads of households in developing skills that will enable them to work and support their children.

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SERVICES continued

TANF also provides support services (such as budgeting, interviewing skills, and child care assistance) to help eligible participants meet the goal of self-sufficiency. Federal law requires participants to engage in a work activity within 24 months of starting the program.

The **Workforce Center** assists clients in their employment efforts by providing access to job market and referral information, resume and cover letter tools, Internet and word processing access, and a reference/resource library. All Workforce Center services are free to employers and job seekers.

The **Healthy Communities Program** provides services to help eligible residents find and understand all of the benefits available to them through Medicaid; to improve the health of children, from birth through age 20, by enhancing access to and appropriate utilization of primary and preventive health care for Medicaid-eligible families; and to help pregnant women obtain Medicaid Presumptive Eligibility and referrals to ensure early and adequate prenatal care.

The **Tenant Based Rental Assistance (TBRA)** program provides rental assistance for eligible Broomfield families with children. HHS, in partnership with the Broomfield Housing Authority, works with families to help them acquire stable housing and become self-sufficient within a two-year period.

Low-Income Energy Assistance Program (LEAP) is a federally-funded program administered by the Colorado Department of Human Services that is designed to help qualifying low-income households cover part of their winter home heating costs from Nov. 1 through April 30.

The **Public Health Administration** division is a centralized administration, accounting, and operations division which provides the support for functions within Public Health. It must be kept separate from Human Services' centralized Operations and Administration division due to separate funding streams. Through a comprehensive and collaborative community-based approach, Public Health programs enhance public health by building capacity to achieve health improvements through informing, educating, and empowering individuals about health issues.

Reproductive Health provides affordable services to prevent unintended pregnancy and the spread of sexually transmitted infections through health screenings and family planning services for men and women. This program receives funding through Title X federal grants, state and local resources, and patient fees and donations.

The **Immunization Program**, through education, community partnerships, advocacy, outreach clinics and administration of vaccines, works to decrease vaccine-preventable illness and to ensure that children and youth in Broomfield meet the state child care and school immunization requirements.

The **Travel Clinic** provides consultation, health education, and immunizations to clients traveling in the United States or abroad.

HEALTH AND HUMAN SERVICES

SERVICES *continued*

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The **Health Care Program for Children with Special Needs (HCP)** provides several levels of service for any child from birth to 21 years of age, who has been identified with special needs. The program is designed to assist families in obtaining information, referrals, and support to ensure that the family's needs are met. It supports families in reaching their highest potential.

The **Helping Our families by Promoting Empowerment (HOPE) Nurse Home Visitation Program** offers eligible women and families the opportunity to receive home visits from a public health nurse in order to promote healthy pregnancies, healthy children, and healthy families.

The **Women, Infants and Children (WIC)** program provides supplemental foods, nutrition counseling, and referrals to other health and social services for low-income pregnant, postpartum, and breastfeeding women; infants; and children up to age five who are at nutritional risk. This program receives funding from the United States Department of Agriculture.

The **Environmental Health** division prevents disease, promotes health, and protects the environment for the citizens of Broomfield through scientific risk assessments, education and outreach, inspections and monitoring activities, preparation for emergency responses, and enforcement of state environmental health regulations.

The **Vital Statistics** division issues birth and death certificates and collects health data regarding causes of death, low birth weights, adolescent pregnancy, and other health trends that drive the need for Public Health programs. Vital Statistics is able to issue copies of birth certificates to anyone born in Colorado, regardless of the county in which they were born.

Broomfield contracts with the Adams County Coroner's Office for comprehensive coroner services, which include view/inquiry, cause and manner of death, investigation of all death reports received from the Broomfield Police Department, notification of next of kin, autopsies and tests required by law, file maintenance, and disaster response.

Colorado State University (CSU) Extension provides research and educational information on gardening, horticulture, 4-H, and other youth programs through community outreach, training and hands-on activities.

Broomfield Senior Services, working in partnership with the Denver Regional Council of Governments Area Agency on Aging and community volunteers, provides supportive services to adults age 60 and over residing in Broomfield. Services are designed to meet the needs of older adults and improve their quality of life. Services include transportation, information and assistance, caregiver services, support groups, educational presentations, congregate lunch program, Meals-on-Wheels, nutrition education, and special events.

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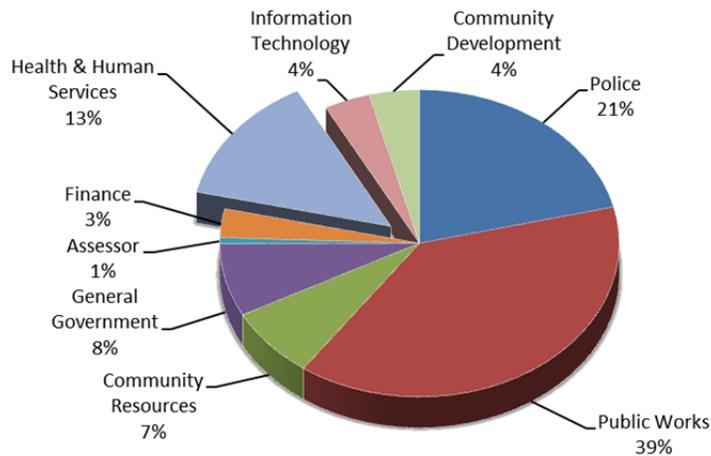
CSU Extension Program

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 Nutrition Programs/Meals on Wheels

2016 OPERATING EXPENDITURES



2016 FINANCIAL SUMMARY

Expenditures By Account Type	2014 Actuals	2015 Original Budget	2015 Revised Budget	2016 Original Budget
Personnel	6,428,599	6,599,189	6,757,801	7,313,456
Supplies & Equipment	344,624	395,305	439,122	427,485
Contractual Services	885,982	1,238,835	1,441,703	1,316,534
Capital Outlay	0	0	107,166	0
HHS Benefits	4,665,494	5,570,104	5,229,333	5,476,608
Miscellaneous Expenditures	96	0	0	0
Total Expenditures	12,324,795	13,803,433	13,975,125	14,534,083

Expenditures By Division	2014 Actuals	2015 Original Budget	2015 Revised Budget	2016 Original Budget
08-40100 HS - Operations & Admin.	715,998	689,278	687,820	909,706
08-40120 HS - Support	211,474	232,403	233,603	256,346
08-40150 HS - Adult Services	63,137	74,601	72,586	79,374
08-40200 HS - Child Welfare Admin.	2,429,824	2,793,683	2,784,777	2,980,908
08-40250 HS - Child Care Assistance	303,401	329,836	294,479	292,238
08-40300 HS - Public Assistance	4,346,899	5,044,887	4,804,320	5,052,395
08-40320 HS - Child Support Enforcement	301,793	330,836	326,172	352,797
08-40350 HS - TANF Administration	424,200	641,968	679,195	656,249
08-42100 HS - Workforce Center	864,772	892,284	929,800	923,170
08-45800 HS - CSU Extension	0	0	0	0
02-45100 PH - Administration	189,536	160,893	231,450	202,042
02-45200 PH - Reproductive Health	238,492	240,412	263,796	267,934
02-45210 PH - Immunizations	433,044	473,503	470,419	514,268
02-45220 PH - Children w/Special Needs	62,007	64,762	60,137	62,754
02-45300 PH - Women, Infants & Children	99,482	107,829	108,419	110,825
02-45400 PH - Environmental Health	441,009	443,169	498,781	479,652
02-45500 PH - Health Promotions	106,745	106,697	169,901	103,125
02-45600 PH - Vital Statistics	21,617	27,132	24,892	26,162

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Easy Ride Transportation
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Expenditures By Division (cont'd)	2014 Actuals	2015 Original Budget	2015 Revised Budget	2016 Original Budget
02-45700 PH - Coroner	271,590	300,000	300,000	300,000
02-45800 PH - CSU Extension	56,031	70,236	70,422	74,576
02-19900 Oil and Gas Inspections	0	0	0	70,192
08-48100 Seniors - Administration	154,467	155,432	154,917	163,415
08-48200 Seniors - Community Svcs	121,881	111,580	155,442	123,603
08-48300 Seniors - Easy Ride Transp	166,467	201,674	347,636	218,281
08-48400 Seniors - Nutrition	300,929	310,338	306,161	314,071
Total Expenditures	12,324,795	13,803,433	13,975,125	14,534,083

POSITION SUMMARY (FTE)

Department Summary		2014		2015		2015		2016	
		Actual		Original Budget	Revised Budget	Original Budget			
		FT	PT	FT	PT	FT	PT	FT	PT
08-40100	HS - Operations & Admin.	7.94	0.00	7.21	0.00	7.21	0.00	8.60	0.00
08-40120	HS - Support	2.65	0.00	2.65	0.00	2.65	0.00	2.65	0.00
08-40200	HS - Child Welfare Admin.	19.47	0.00	19.50	0.00	20.50	0.00	21.85	0.00
08-40250	HS - Child Care Assistance	1.27	0.00	1.14	0.00	1.14	0.00	1.07	0.00
08-40300	HS - Public Assistance	12.08	0.40	13.97	0.90	13.97	0.40	15.08	0.40
08-40150	HS - Adult Services	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
08-40320	HS - Child Support Enforcement	3.43	0.50	3.73	0.50	3.73	1.00	3.54	1.00
08-40350	HS - TANF Administration	3.85	0.00	3.85	0.00	3.85	0.00	2.89	0.00
08-42100	HS - Workforce Center	9.24	2.08	9.31	2.08	9.31	2.08	10.22	1.33
02-45100	PH - Administration	2.39	0.00	1.96	0.00	1.96	0.50	2.42	0.50
02-45200	PH - Reproductive Health	1.15	1.00	1.15	1.00	1.15	1.00	1.15	1.00
02-45300	PH - Women, Infants & Children	1.35	0.00	1.50	0.00	1.50	0.00	1.50	0.00
02-45210	PH - Immunizations	4.65	0.00	4.65	0.00	4.65	0.00	4.65	0.00
02-45400	PH - Environmental Health	4.60	0.50	4.60	0.50	4.60	0.50	4.60	0.50
02-45500	PH - Health Promotions	1.30	0.00	1.15	0.00	1.15	0.50	1.15	0.50
02-45600	PH - Vital Statistics	0.25	0.00	0.25	0.00	0.25	0.00	0.25	0.00
02-45800	PH - CSU Extension	0.03	0.50	0.03	0.50	0.03	0.50	0.03	0.50
02-45220	PH - Children w/Special Needs	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
08-48100	Seniors - Administration	2.00	0.00	2.00	0.00	2.00	0.00	2.00	0.00
08-48200	Seniors - Community Services	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
08-48300	Seniors - Easy Ride Transport.	3.00	0.80	3.00	0.80	3.00	0.80	3.00	0.80
08-48400	Seniors - Senior Nutrition	1.00	2.10	1.00	2.10	1.00	2.10	1.00	2.10
Total Positions		84.65	7.88	85.65	8.38	86.65	9.38	90.65	8.63

SIGNIFICANT CHANGES IN 2016

Human Services

- In 2015, increase of 1.0 FTE and \$56,000 in Personnel Services for the addition of a Case Worker position in the Child Welfare Division
- Increase of 1.0 FTE and \$138,000 in Personnel Services for the addition of a Deputy Director position in the Operations and Administration Division
- Increase of 1.0 FTE and \$72,000 in Personnel Services for the addition of a Case Worker position in the Child Welfare Division.
- Increase of 1.0 FTE and \$71,000 in Personnel Services for the addition of a Medicaid/Elderly Eligibility Case Manager in the Public Assistance Division.
- Increase of \$34,000 associated with new grant expenses (CCSBG and PSSF).

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Public Health

- In 2015, an increase of two 0.5 limited appointment positions funded by Tobacco and Obesity grants and \$66,000 in Personnel Services and a corresponding decrease of \$29,000 in Contractual Services
- In 2015, an increase of \$40,000 in Contractual Services associated with Ebola grant and \$28,000 in Personnel Services for Emergency Preparedness Response Contractor
- An increase of \$70,000 in Professional Services for Oil & Gas well inspection expenses transferred to Public Health from Community Development

Workforce

- In 2015, an increase of 0.25 FTE and \$15,000 in Personnel Services for an increase in hours for the Eligibility Manager position

Seniors

- In 2015, an increase of \$68,000 in Capital Outlay for purchase of a new Easy-Ride vehicle
- In 2015, an increase of \$51,000 associated with new grants for respite care and transportation



The Capital Improvement Program (CIP) budget is the result of careful planning and use of the 2005 City and County Comprehensive Plan, The Long Range Financial Plan (LRFP), and cooperation between citizen committees and department staff. The focus is on the next five years, but the plan includes details for the next 20 years, plus projects that have been identified that are beyond the 20-year scope. The plan includes capital rehabilitation and asset replacement needs in addition to desires for new amenities and expanded and new facilities. The plan assists with forecasting needs for enhanced capital revenues, such as bond funding, to meet large infrastructure needs.

Capital Improvement Budget Policies

- The City and County will project its equipment replacement and maintenance schedule needs for the next five years and will update this projection each year. From this projection, a maintenance and replacement schedule will be developed and followed.
- The City and County will develop a multi-year plan for capital improvements, including Capital Improvement Program (CIP) design, development, implementation, and operating and maintenance costs.
- A capital project is defined as a project with a useful life greater than two years and a cost equal to or greater than \$10,000. Projects not meeting these criteria are generally funded in operating budgets.
- Equipment will be included in the Capital Budget if it is a replacement of a current asset with a cost equal to or greater than \$5,000. New equipment, regardless of the cost, and replacement of equipment costing less than \$5,000 are generally funded in operating budgets.

Budget Development Process

The City and County's planning and budget process begins early in the year for the next year's budget. Current revenues and capital project expenditures are closely analyzed to determine if projections are accurate. This process allows for any possible excess project funding to be reduced and programmed into the next year's budget. The current year budget is generally amended in March to appropriate prior-year projects that are in progress and release any funding no longer needed.

The CIP staff begins its qualitative review of a project with the use of a project evaluation form. This form is a decision-making tool that assists in the recommendation of projects. The evaluation primarily focuses on the needs of the community and progress towards Broomfield goals. Staff considers how the project will impact the community, how it fits within the Comprehensive Plan and Long Range Financial Plan, and how the construction costs compare to the end benefit. Projects are also weighted higher if they meet at least one of the following criteria:

- Health and welfare of Broomfield's citizens
- Safety conditions for Broomfield's staff
- Asset protection - to prevent increased future cost
- Opportunity cost - such as grant or joint projects with other entities

Once a project is accepted, the CIP staff proceeds with a more in-depth analysis by considering the following factors:

- If this is a replacement of a current asset, are the expenditures necessary to continue providing the same level of service?

- Will the replacement reduce operating costs? For example, will the cost of labor, materials or other items, such as electricity, be lowered by replacing obsolete equipment?
- What are the future service demands, and will this project be able to meet those demands?
- Is this project required to comply with safety or environmental mandates?

The CIP staff also reviews the estimated cost to ensure it is projected at a reasonable cost. Once a project reaches this point, it is then categorized within one of the 12 city categories and added to the Capital Plan. Projects are then compared within each category and prioritized to like-kind projects. In some cases, such as Open Space and Trails, citizen committees help prioritize the projects within the category. In other cases, staff prioritizes the projects based on need, value to the community, availability of funding source, and other factors. CIP staff also complete alternative design analyses, whenever possible. The benefit of this analysis is to ensure that construction costs do not outweigh the benefits of the project.

Budget Calendar

Important dates for the development of the budget are listed in the chart below.

January - February	City Council sets Priorities for Coming Year
March	Citizens and Committees Submit Capital Project Ideas to Staff
April	CIP Department Staff evaluates the current year's projects
April	CIP Department Staff evaluates and develops next year's projects
April-May	Budget and CIP Staff review capital requests
July	Draft Budget is submitted to City /County Manager's Office
July	Citizen Suggestions and Input are received
September	Recommended Budget is Presented to Council for review and consent
September-October	Public Hearing on Proposed Budget; Council Adopts Budget Resolution
December	Budget Document Completed

CIP FUND SUMMARIES

The Sales and Use Tax Capital Improvement Fund

This fund was established to account for the deposit of a portion of sales and use tax revenues collected and dedicated for capital improvements. One-third of Broomfield's 3.5% city sales and use tax revenue collected is earmarked for capital improvements and other costs related to capital improvements, such as studies, planning, consulting, engineering, legal, and financing. The asset replacement fund is a sub-fund created to provide for the replacement of existing capital equipment items within the general government type funds (enterprise fund items are budgeted within the appropriate enterprise fund).

Sales and Use Tax Capital Improvements Fund Sources and Uses of Funds						
	Actual 2014	Original Budget 2015	Revised Estimate 2015	Budget 2016	% Change 15 Original 2016	% Change 15 Revised 2016
Beginning Balance	\$ 31,111,191	\$ 4,522,409	\$ 38,089,237	\$ 10,531,496	132.87%	-72.35%
Revenues	24,726,563	23,493,788	44,142,928	23,858,762	1.55%	-45.95%
Interfund Activity	12,351,200	8,209,369	10,117,536	6,627,798	-19.27%	-34.49%
Total Sources of Funds	\$ 68,188,954	\$ 36,225,566	\$ 92,349,701	\$ 41,018,056	13.23%	-55.58%
Expenditures	\$ 19,468,963	\$ 23,949,945	\$ 73,363,482	\$ 32,025,497	33.72%	-56.35%
Interfund Activity	4,382,255	5,554,723	5,554,723	7,491,947	34.88%	34.88%
Transfer to Reserves	\$6,248,499	\$6,500,000	\$2,900,000	\$1,400,000	-78.46%	-51.72%
Total Uses of Funds	\$ 30,099,717	\$ 36,004,668	\$ 81,818,205	\$ 40,917,444	13.64%	-49.99%
Ending Balance	\$ 38,089,237	\$ 220,898	\$ 10,531,496	\$ 100,612	-54.45%	-99.04%

The Sales and Use Tax Fund also accumulates funds each year to be used to finance large projects. Funds are allocated for facilities improvements, asset protection, sound wall projects, transportation projects, and IT software replacement projects. In 2015, funds are being used for the construction of a new Health and Human Services building. In 2016, funds are being used for the Dillon Road improvements.

Sales and Use Tax Capital Improvements Reserves (Allocation for Asset Protection, Facilities Improvements, Sound Walls, Transportation Projects, and Telecom Systems)						
	Actual 2014	Original Budget 2015	Revised Estimate 2015	Budget 2016	% Change 15 Original 2016	% Change 15 Revised 2016
Beginning Balance	\$ 18,463,156	\$ 7,972,839	\$ 23,225,773	\$ 6,630,073	-16.84%	-71.45%
Additions	6,248,499	6,500,000	2,900,000	1,400,000	-78.46%	-51.72%
Uses	1,485,882	2,700,100	19,495,700	110,000	-95.93%	-99.44%
Ending Balance	\$ 23,225,773	\$ 11,772,739	\$ 6,630,073	\$ 7,920,073	-32.73%	19.46%

The Conservation Trust Fund

This fund was established to account for the deposit of Colorado Lottery proceeds, which the State shares with city and county governments. Proceeds can be used for the acquisition, development, and maintenance of new conservation sites and capital improvements or maintenance for recreational purposes on any public sites.

Conservation Trust Fund Sources and Uses of Funds						
	Actual 2014	Original Budget 2015	Revised Estimate 2015	Budget 2016	% Change 15 Original 2016	% Change 15 Revised 2016
Beginning Balance	\$ 1,392,077	\$ 397,815	\$ 1,215,436	\$ 336,668	-15.37%	-72.30%
Revenues	576,940	638,600	641,400	612,400	-4.10%	-4.52%
Total Sources of Funds	\$ 1,969,017	\$ 1,036,415	\$ 1,856,836	\$ 949,068	-8.43%	-48.89%
Expenditures	\$ 753,581	\$ 653,000	\$ 1,520,168	\$ 158,850	-75.67%	-89.55%
Interfund Activity	-	-	-	-	NA	NA
Total Uses of Funds	\$ 753,581	\$ 653,000	\$ 1,520,168	\$ 158,850	-75.67%	-89.55%
Ending Balance	\$ 1,215,436	\$ 383,415	\$ 336,668	\$ 790,218	106.10%	134.72%

The Open Space and Park Land Fund

This fund was established to account for sales and use tax revenues earmarked for capital improvements related to open space and park land. In 2016, Open Space and Park Land Fund sales and use tax revenues are estimated at \$3.8 million based on a sales tax rate of 0.25%, 80% of which is designated for open space projects, with the remaining 20% designated for park land and recreation facility projects.

Open Space and Park Land Fund Sources and Uses of Funds						
	Actual 2014	Original Budget 2015	Revised Estimate 2015	Budget 2016	% Change 15 Original 2016	% Change 15 Revised 2016
Beginning Balance	\$ 3,307,301	\$ 3,050,662	\$ 3,794,408	\$ 1,036,388	-66.03%	-72.69%
Revenues	3,708,326	3,650,008	5,857,052	3,859,100	5.73%	-34.11%
Interfund Activity	1,381,083	125,000	125,000	1,888,021	1410.42%	1410.42%
Total Sources of Funds	\$ 8,396,710	\$ 6,825,670	\$ 9,776,460	\$ 6,783,509	-0.62%	-30.61%
Expenditures	\$ 1,262,936	\$ 3,162,686	\$ 6,785,301	\$ 6,040,449	90.99%	-10.98%
Interfund Activity	499,082	624,083	574,352	249,083	-60.09%	-56.63%
Lease/Purchase Payments	1,476,236	1,380,419	1,380,419	-	-100.00%	-100.00%
Transfer to Reserves	1,364,048	-	-	-	NA	NA
Total Uses of Funds	\$ 4,602,302	\$ 5,167,188	\$ 8,740,072	\$ 6,289,532	21.72%	-28.04%
Ending Balance	\$ 3,794,408	\$ 1,658,482	\$ 1,036,388	\$ 493,977	-70.22%	-52.34%

The Services Expansion Fee (SEF) Fund

This fund was established to account for the deposit of SEF revenues collected by the City. As enacted by City Council in 1995, the City began imposing an excise tax of \$1.00 per square foot of new residential construction. The purpose of this fee is to provide funds for future capital costs associated with residential growth. In practice, Broomfield has designated 50% of SEF revenues to be used to fund joint-use educational/municipal facilities in cooperation with the school districts that serve Broomfield. The remaining 50% of SEF revenues are used to fund capital improvements benefiting the residential area paying the fee, such as arterial roadways, parks, community facilities, traffic signals, etc.

Service Expansion Fee (SEF) Fund Sources and Uses of Funds						
	Actual 2014	Original Budget 2015	Revised Estimate 2015	Budget 2016	% Change 15 Original 2016	% Change 15 Revised 2016
Beginning Balance	\$ 6,114,903	\$ 5,735,943	\$ 6,968,265	\$ 7,537,427	31.41%	8.17%
Revenues	2,165,854	2,002,100	1,397,600	1,672,260	-16.47%	19.65%
Interfund Activity	157,170	-	-	-	NA	NA
Total Sources of Funds	\$ 8,437,927	\$ 7,738,043	\$ 8,365,865	\$ 9,209,687	19.02%	10.09%
Expenditures	\$ 825,132	\$ 87,000	\$ 293,988	\$ 743,000	754.02%	152.73%
Interfund Activity	\$644,530	\$708,550	\$534,450	\$554,630	-21.72%	3.78%
Total Uses of Funds	\$ 1,469,662	\$ 795,550	\$ 828,438	\$ 1,297,630	63.11%	56.64%
Ending Balance	\$ 6,968,265	\$ 6,942,493	\$ 7,537,427	\$ 7,912,057	13.97%	4.97%

The Development Agreement Capital Improvements Fund

The City is involved in several development agreements within the City. All of these agreements are structured so that future revenues are committed to meet development obligations, but only as the revenues are earned. If revenues are not earned from the sources outlined in the agreements, the City is not obligated to fund the expenditures from other sources.

The Development Agreements Fund was established to account for these contractual obligations. A development agreement is an agreement entered into between the City and a developer. Such agreements are designed to 1) share the cost of infrastructure improvements with the developer, so that Broomfield is not solely paying for these improvements, or 2) provide incentives for the developer to do business in Broomfield, in the form of reimbursed sales, use, or property tax generated by the new development. Development Agreements enable Broomfield to promote and protect its sales tax base.

The total expected obligations to be repaid through these future revenues are summarized in the chart below.

Outstanding Development Obligations	
	Actual 2014
Total Estimated Obligation	\$ 432,125,501
Cumulative Payments as of 2014	178,507,343
Preliminary Actual Payment in 2015	9,402,568
Estimated Payment in 2016	9,439,624
Total Estimated Obligation as of 12/31/2016	\$ 234,775,966

EXPENDITURES BY CATEGORY

The CIP expenditures by category are summarized in the following chart. As can be seen, substantial projects have been completed in the last five years. There is an increase in capital spending in 2015 due to construction of a new Health and Human Service building. The cost of this building is estimated at \$16.5 million and is being cash funded.

Information Technology projects include funding to replace Police communication software. This is a three-phase project started in 2012, with additional funding planned for 2015. The total project is approximately \$4.3 million and Police went live on the new software in the spring of 2015. The 2015 and 2016 budgets also include funding to replace Recreation Services program software, HR/Payroll software, and office productivity software.

In 2015, Recreation and Parks will begin a multi-phase \$6.0 million project to update the Broomfield Community Center. The 2015 budget will begin the design portion of the project. The 2016 budget will begin the renovation of the locker rooms, HVAC system upgrades, and parking lot and roof repairs. Additional upgrades may be considered by City Council in the future. The 2015 Budget includes \$3.7 million for the Yellow Pod at County Commons Park; some of this funding will be used to add parking.

The increase in 2015 Transportation projects is due to the Lowell Boulevard widening project. The budget is \$12.7 million and is cash funded. The 2016 budget includes \$10 million for improvements to be made to Dillon Road.

The Utility Funds have budgets to continue to build infrastructure in north Broomfield as development in that area picks up. The projects include water line extensions, purchase of raw water, and sewer lift stations. Beginning in 2016, stormwater and drainage projects will be consolidated in the Sewer Fund. In addition, funding is continued for the Windy Gap Reservoir in the Water Fund and environmental standard regulations in the Sewer Fund. The expansion of the current Water Treatment Plant is budgeted in 2015, for a total of approximately \$10.3 million. To meet future growth in the northern area of Broomfield, the North Broomfield force main will undergo modifications and re-routing. Design for the project is budgeted in 2015 and construction in 2016, for a total project cost of approximately \$13 million.

CITY AND COUNTY OF BROOMFIELD							
5 YEAR - CAPITAL PROJECT EXPENDITURES							
	1	2	3	4	5		
Capital Improvement Projects	2012 Actual	2013 Actual	2014 Actual	2015 Revised Budget	2016 Budget	2012 to 2016 Total	% of Total
Building & Facilities	\$ 876,367	\$ 486,711	\$ 2,280,640	\$ 17,109,679	\$ 2,412,110	\$ 23,165,507	7.43%
Drainage & Storm Water	302,630	229,062	242,295	377,267	-	1,151,254	0.37%
Information Technology	884,798	2,185,754	1,214,734	5,055,763	1,077,600	10,418,649	3.34%
Landscaping	335,802	757,201	686,099	602,000	630,000	3,011,102	0.97%
Open Space and Trails	595,857	1,077,506	795,203	5,443,356	5,285,449	13,197,371	4.23%
Parks and Recreation	2,609,277	3,026,679	4,911,821	8,117,099	7,417,500	26,082,376	8.37%
Transportation System	5,784,241	8,357,040	5,746,247	32,189,096	16,130,100	68,206,724	21.88%
Vehicle & Other Equipment	2,562,890	1,630,891	2,267,144	4,423,656	1,718,954	12,603,535	4.04%
Development Agreements	7,767,117	6,480,401	7,701,532	7,445,061	7,492,582	36,886,693	11.83%
Planning, Admin & Other	387,439	308,580	316,842	4,403,158	456,500	5,872,519	1.88%
Public Art & Cultural - 1% Allocation	33,487	161,596	50,515	344,481	141,619	731,698	0.23%
Water Fund	1,213,924	1,565,732	1,942,202	36,397,671	10,898,638	52,018,167	16.69%
Sewer Fund	1,254,196	10,078,638	2,068,270	15,103,327	26,832,900	55,337,331	17.75%
Water Reclamation Fund	67,192	316,991	110,953	1,147,329	1,426,103	3,068,568	0.98%
TOTAL	\$ 24,675,217	\$ 36,662,782	\$ 30,334,497	\$ 138,158,943	\$ 81,920,055	\$ 311,751,494	100.00%

Recurring Capital Expenditures for 2016

The CIP budget includes many projects that are classified as recurring capital expenditures. These expenditures are defined by Government Finance Officers Association (GFOA) as 1) costs that are included in almost every budget and 2) costs that will have no significant impact on the operating budget. The chart below lists the recurring capital expenses by category.

Capital Improvement Projects	Budget 2016
Building & Facility Projects	
Asset Replacement & Refurbishment Fund	
Building Repairs - Citywide	\$ 320,000
Floor Covering Replacement - Citywide	140,000
HVAC Systems Rehabilitation - Citywide	250,000
Total Building & Facility Projects	\$ 710,000
Information Technology Projects	
Capital Improvements Fund	
IT - Data Storage Additions	\$ 90,000
Asset Replacement & Refurbishment Fund	
IT - Desktop Computer Replacements	\$ 150,000
IT - Laptop Computer Replacements	60,000
IT - Microsoft Server Licenses Purchase	50,000
IT - Network Hardware Replacement	80,000
IT - Server Replacements	30,000
IT - VM Ware Server Upgrade and Licenses	38,000
Total Information Technology Projects	\$ 498,000
Landscaping Projects	
Open Space & Parks Fund	
Irrigation Replacements - Citywide	\$ 170,000
Park Landscape Improvements - Citywide	100,000
Shrub Replacement - Citywide	40,000
Tree Replacement - Citywide	105,000
Total Landscaping Projects	\$ 415,000
Open Space Projects	
Open Space & Parks Fund	
Metzger Open Space - Administration and Maintenance	\$ 35,000
Mitchem Property - Environmental Insurance Payment	10,125
Open Space - Due Diligence Services	30,000
Total Open Space Projects	\$ 75,125
Trail System Projects	
Open Space & Parks Fund	
Open Space and Trail Misc. Improvements - Citywide	\$ 25,000
Open Space and Trails Signage & Kiosks - Citywide	35,600
Total Trail System Projects	\$ 60,600

Capital Improvement Projects	Budget 2016
<i>Parks & Recreation Facility Projects</i>	
Open Space & Parks Fund	
Ballfield Fence Fabric Replacement - Citywide	\$ 10,000
Playground Improvements - Citywide	180,000
Sports Court Replacements & Resurfacing - Citywide	20,000
Total Parks & Recreation Facility Projects	\$ 210,000
<i>Transportation System Projects</i>	
Capital Improvements Fund	
Street Light Installation - Citywide	\$ 20,000
Traffic Mitigation - Citywide	100,000
Traffic Signal Upgrades - Citywide	105,000
Transportation Studies - Citywide	100,000
Asset Replacement & Refurbishment Fund	
Bridge Repairs - Citywide	\$ 50,000
Concrete Curb Ramp Replacement - Citywide	50,000
Concrete Replacement (Residential 25%/75%) - Citywide	200,000
Pavement Management and Street Sealing Program - Citywide	3,520,000
Traffic Signal & Light Pole Replacement - Citywide	100,000
Services Expansion Fee Fund	
School Safety Program	\$ 22,000
Total Transportation System Projects	\$ 4,267,000
<i>Vehicles, Other Equipment and Furniture</i>	
Asset Replacement & Refurbishment Fund	
Facilities - Office Furniture and Equipment Replacement	\$ 102,000
Non-Mobile Equipment Replacement - Citywide	137,946
Recreation - Electronic Audio/Video Equipment Replacement	9,004
Recreation & Police - Fitness Equipment Replacement	154,127
Vehicle and Mobile Equipment Replacement - Citywide	1,078,950
Total Vehicles, Other Equipment and Furniture	\$ 1,482,027
<i>Community Development Projects</i>	
Development Agreements Fund	
<i>Anthem</i>	
Total Capital Improvements	\$ 1,364,500
<i>Arista</i>	
Infrastructure Public Improvements	230,812
<i>Flatirons Market Place</i>	
Repayment to Metro District	609,718
<i>Lambertson Farm</i>	
Reimbursement for Public Infrastructure	1,406,337
<i>Macerich</i>	
Infrastructure Public Improvements	178,290
<i>MidCities (Main Street)</i>	
Payment to Metro District	1,760,599
<i>Parkway Circle</i>	
Payment to Metro District	250,680
<i>General Development Reimbursements</i>	206,003

Capital Improvement Projects	Budget 2016
<i>Revenue Allocation to BURA</i> Allocation to BURA	1,485,643
Total Community Development Projects	\$ 7,492,582
<i>Water Utility Projects</i>	
Raw Water - Purchases, Transmission, & Reservoirs	
Windy Gap - Payment of Broomfield's Share	\$ 275,918
Planning and Administration	
Anthem Infrastructure Reimbursement	\$ 747,720
Total Water Utility Capital Improvements	\$ 1,023,638
<i>Sewer Utility Projects</i>	
Planning and Administration	
Developer Reimbursement - Anthem Infrastructure License Fee Credits	\$ 591,300
Developer Reimbursement - South Outfall Phase 3	181,000
Total Sewer Utility Capital Improvements	\$ 772,300
<i>Water Reclamation Utility Projects</i>	
Reuse Water Distribution System - Lines & Facilities	
Public Works -Engineering and Legal Services	\$ 175,125
Reuse Water Acquisition and Storage	
Heit Pit - CCWCD Lease Payment	\$ 43,855
Total Water Reclamation Utility Capital Improvements	\$ 218,980
<i>Planning, Administration & Other Expenditures</i>	
Capital Improvements Fund	
Asset Protection Fund Projects - Citywide	\$ 121,500
Citizen/Council Priority Projects - Citywide	25,000
Enhance Broomfield Program	100,000
Jefferson Parkway Participation	200,000
Neighborhood Grant Program - Citywide	10,000
Total Planning, Administration & Other Expenditures	\$ 456,500
<i>Public Art & Cultural Projects</i>	
Capital Improvements Fund	
Public Art - 1% Funding	\$ 141,619
Total Public Art & Cultural Projects	\$ 141,619
Total Recurring Capital Improvement Projects	\$ 17,823,371

Major Non-Recurring Projects

GFOA defines the classification of major non-recurring capital expenditures as projects that are infrequent and have a specific and significant impact upon current and future years. Some examples of significant costs are 1) the project would require an increase in the tax rate, or 2) would result in a large financial operating cost in future years, or 3) would require additional FTEs.

Each major non-recurring project is described in detail on the following project pages. These pages have the following information:

Title Bar - lists the category, project title, and project code and the total project cost for all years.

Project Code - this is a unique identifier. The first two digits represent the year the project was first funded. The next item is a letter, which identifies the year the project was added to the CIP list. The last four digits represent the numerical order the project was added to the list, starting over each year. For example, project code 09A0071 Broomfield Recycle Center - Building and Site Improvements was funded in 2009, was added to the CIP list in 2007, and was the 71st project added in 2007. The chart below indicates the meaning of the letter codes:

<i>Year first appeared on CIP plan</i>	
0A = on-going project	
Z = 2006 and older years	
A = 2007	F = 2012
B = 2008	G = 2013
C = 2009	H = 2014
D = 2010	J = 2015
E = 2011	K = 2016

Project Description - brief description of each project.

Photo/Map - if available, a photo or map has been included.

Background and Justification - this section describes the conditions leading to the necessity of the request and how it fits in with Broomfield's master planning and/or Council goals.

Problem to be Solved and/or Benefit to Citizens - this section explains why this project is needed. What existing problems will it solve? Will it improve efficiency? How will the citizens benefit from this project?

Alternatives/Consequences if not Funded - this section describes any alternative that may have been considered, and if there will be consequences if the request is not funded.

Project Association - this section has general information about the project and its impact on other capital projects.

Operating Budget Impact - this section estimates the impact this project will have on the Operating Budget. We are continuing to develop standard operating costing for each type of project. For example, a standard trail maintenance cost per foot of trail will be developed. That standard cost can then be applied to new trails added by the project.

Timeline - this section estimates the project timeline for each phase of the project, including the percentage of the total project the phase represents.

Funding Source/Project Budget by Year - this section indicates the fund the project will be paid from, the prior year actual cost, current budget, and future estimated cost to complete the project.

Non-Recurring Capital Expenditures for 2016

Capital Improvement Projects	Budget 2016
<i>Building & Facility Projects</i>	
Capital Improvements Fund	
Surge Protection - Citywide	\$ 94,010
Asset Replacement & Refurbishment Fund	
Broomfield Depot Museum - Roof Stabilization and Replacement	\$ 49,800
Building Energy Assessment Implementation - Citywide	315,000
City and County Building - 1st Floor Reconfigure	128,000
City and County Building - IT Room Cooling Replacement	85,000
City and County Building - Replace 8 Roof Top Units	684,000
Dentention/Training Center - Sally Port Driveway Repair	75,300
Emergency Generator Upgrades - Citywide	150,000
HHS - Workforce Center Floor Repair	30,000
Police/Courts - IT Room Cooling Upgrade	35,000
Police/Dentention Center - AV Room Cooling Upgrade	56,000
Total Building & Facility Projects	\$ 1,702,110
<i>Information Technology Projects</i>	
Capital Improvements Fund	
City and County Building - Wireless Internet System	\$ 20,000
Asset Replacement & Refurbishment Fund	
Council Chambers and Conference Room Equipment Replacement	\$ 150,000
IT - Telecom System Replacement and Upgrades	50,000
Police - Vehicle Laptop Computer Replacements	240,000
Recreation Management System Software Replacement	119,600
Total Information Technology Projects	\$ 579,600
<i>Landscaping Projects</i>	
Capital Improvements Fund	
Westlake Sub-Area Plan - Improvements	\$ 85,000
Open Space & Parks Fund	
Ash Tree Replacement - Citywide	\$ 85,000
Community Garden - Brunner Farm House	45,000
Total Landscaping Projects	\$ 215,000
<i>Open Space Projects</i>	
Open Space & Parks Fund	
Broomfield/Westminster Open Space - Metzger Acquisition	\$ 346,724
Harmer Property Land Acquisition	2,608,000
Metzger Farm Building Stabilization	150,000
Total Open Space Projects	\$ 3,104,724
<i>Trail System Projects</i>	
Open Space & Parks Fund	
Broomfield Trail - 2 - RR bridge to Industrial Lane to Midway	\$ 2,000,000

Capital Improvement Projects	Budget 2016
Trail Connection - Lowell Blvd. Metzger Underpass towards Perry Street	45,000
Total Trail System Projects	\$ 2,045,000
<i>Parks & Recreation Facility Projects</i>	
Capital Improvements Fund	
Bay - Renovation Phase III - Locker Room/Concessions - Design	\$ 2,820,000
Broomfield Community Center - Renovation Phase I - Locker Rooms/Elevator/Partial Roof	3,103,650
Broomfield County Commons - Cemetery Phase II	125,000
County Commons Park Expansion - Yellow Pod	1,000,000
Conservation Trust Fund	
Brandywine Park - Upgrade/Renovation of Park and Baseball Diamond	\$ 1,950
Brandywine Soccer Fields - Upgrade/Renovation	15,000
Founders Memorial Park and Trail	20,000
Parks - Shade Structures - BIP and Bronco Park	38,200
Paul Derda Recreation Center - Replace/Upgrade Fluorescent Lighting	50,000
Paul Derda Recreation Center - SCS Spray Feature-Repair & Repaint	13,200
Pool Drain Cover Replacement	20,500
Total Parks & Recreation Facility Projects	\$ 7,207,500
<i>Transportation System Projects</i>	
Capital Improvements Fund	
120th Ave Connect - Illuminated Street Name Signs	\$ 25,000
Arista Street Lighting Upgrade	100,000
Bike and Ride Shelters	50,000
Dillon Road/W. 144th Ave. - Improvements - Design/Construction	10,000,000
Durango Ave. Sidewalk and Crosswalk	26,000
Evergreen Street Sidewalk - Greenway Drive North to Ponderosa	38,000
Lamar Street - Island Improvements	125,000
Midway Boulevard - Main Street to Garden Center Traffic Fiber	140,500
Railroad Crossings - Quiet Zone Improvements	250,000
W. 160th Ave. and Huron Street - Traffic Signal	200,000
W. 160th Ave - Sheridan Parkway to Lowell Blvd. Reconstruction	87,600
Wilcox Subdivision - Cul-De-Sac Paving	100,000
Services Expansion Fee Fund	
W. 136th Ave. - Legacy HS Westbound Turn Lane	721,000
Total Transportation System Projects	\$ 11,863,100
<i>Vehicles, Other Equipment and Furniture</i>	
Asset Replacement & Refurbishment Fund	
Clerk & Recorder - Ballot Tabulation System	\$ 236,927
Total Vehicles, Other Equipment and Furniture	\$ 236,927
<i>Water Utility Projects</i>	
Raw Water - Purchases, Transmission, & Reservoirs	
Sienna Reservoir/Pump Station/Pipeline	\$ 3,350,000
Windy Gap - Storage Reservoir Design and Construction	5,000,000

Capital Improvement Projects	Budget 2016
Potable Water - Acquisition, Treatment & Storage	
Highway 7 and Huron Area - Water Line Extensions and Tank	\$ 1,500,000
Planning and Administration	
Master Plan Updates/ Hydraulic Model	\$ 25,000
Total Water Utility Capital Improvements	\$ 9,875,000
Sewer Utility Projects	
Sewer Collection System - Lines & Facilities	
North Area - Force Main (Subbasin 2 to WWTP)	\$ 11,500,000
North Park - Gravity Sewer Lines	2,120,000
Sac Creek Basin - North Park Lift Station	3,000,000
South Preble Creek - Lift Station	3,000,000
Sewage Treatment Facilities	
Wastewater Treatment Facility - Administration Building Expansion	\$ 3,780,000
Stormwater and Drainage	
Alter Street and Industrial Lane - Storm Drainage Improvements	\$ 60,600
Nissen Channel - Drainage Improvements County Vista to Big Dry Creek	2,100,000
North Midway Channel at Midway Boulevard	300,000
Wilcox Subdivision - McKay Lake Lateral Drainage Improvements	200,000
Total Sewer Utility Capital Improvements	\$ 26,060,600
Water Reclamation Utility Projects	
Reuse Water Distribution System - Lines & Facilities	
Meadow Island Diversion Structure	\$ 84,540
Reuse Water Acquisition and Storage	
Heit Pit - Pump Station/Inlet Improvements	616,070
Heit Pit - Well Field	506,513
Total Water Reclamation Utility Capital Improvements	\$ 1,207,123
Total Capital Improvements Program	\$ 64,096,684



City and County of Broomfield 2016 Capital Improvement Projects

Building and Facility Projects

Project Name: **Surge Protection - Citywide**

Project #: 16K0019

Project Description:

Total Project Cost: \$94,010

Integrate/modify surge protection devices (SPD) and/or transient voltage surge suppressors (TVSS) in critical and emergency main distribution centers (MDC) as well as electrical panels/panel throughout Broomfield.

Background and Justification:

Install SPD or TVSS devices in power distribution panels, process control systems, communication systems and/or other heavy-duty industrial like systems for the purpose of protecting against electrical surges and spikes, including those caused by lightning, limiting the voltage supplied to an electric device by either blocking or by shorting to ground any unwanted voltages above the safe threshold.

Problem to be Solved and/or Benefit to Citizens:

Numerous facilities are without any surge protection. Surge protection for emergency power distribution is required by the National Electrical Code (NEC) to protect life safety equipment. Annually, the cost of equipment damage and operational downtime due to power/lightning problems comes at a considerable and significant price. Data center/IT infrastructures, including desktops, printers, etc., are susceptible to sever damage.

Alternatives/Consequences if not Funded:

Surges could continue accumulating having many effects on equipment ranging from no detectable effect to complete destruction; electrical damages can have their operation upset before failure occurs. The semiconductor junctions of electronic devices are particularly susceptible to progressive deterioration.



Project Association:

None

Operating Budget Impact:

None

Acres of park		Miles of roadway	
L.F. of sidewalk		SF of roadway	
L.F. of trail		# of FTE	
SF of bldg.		Other	
Timeline:		Other	

It is proposed that this project be funded in 2016.

Estimated Project Time Table			
Steps to be completed	Start Date	Completion Date	% of Project
Purchase equipment	2016		20
Install devices	2016		80



City and County of Broomfield 2016 Capital Improvement Projects

Building and Facility Projects

Funding Source: Sales and Use Tax Fund

Prior Year Costs	2014 Actual	2015 Funding	2016 Funding	2017 Funding	
0	0	0	94,010	0	
2018 Funding	2019 Funding	2020 Funding	Future Needs		Total Project Cost
0	0	0	0		94,010



City and County of Broomfield 2016 Capital Improvement Projects

Building and Facility Projects

Project Name: **Broomfield Depot Museum Roof Stabilization and Replacement**

Project #: 16K0010

Project Description:

Total Project Cost: \$49,800

The Broomfield Depot was constructed in 1909. The current roof was installed in 1980 and is estimated to be 5 to 10 years past the normal life expectancy of an asphalt shingle.

Background and Justification:

In 2012 the State Historic Fund (SHF) awarded the City funds to have a Historic Structure Assessment and Preservation Plan (HSA) completed on the Depot. In April 2013 Slaterpaull Architects completed the HSA. The City has successfully completed the first two phases recommended by the HSA: Phase 1, Foundation Rehabilitation and Phase 2 – Exterior Rehabilitation (windows, doors, siding, and trim). A new roof is the next step in preserving the Depot Museum.

Problem to be Solved and/or Benefit to Citizens:

The HSA identifies the scope of work listed above as Critical or Serious Deficiencies requiring immediate action. Critical Deficiencies are categorized as repairs that need to be made immediately to avoid “serious additional damage to the building or potential injury to the building’s occupants or passersby.” Replacing the roof would prevent significant and rapid additional deterioration of the building components and systems.

Alternatives/Consequences if not Funded:

There are no alternatives. If the request is not approved, the roof may start leaking in the near future and cause damage to the interior finishes and artifacts.

Project Association:

None

Operating Budget Impact:

None



Acres of park		Miles of roadway	
L.F. of sidewalk		SF of roadway	
L.F. of trail		# of FTE	
SF of bldg.		Other	
Timeline:		Other	

It is proposed that this project be funded in 2016.

Estimated Project Time Table			
Steps to be completed	Start Date	Completion Date	% of Project
Design and bid project	2016		20
Award contract and complete construction	2016		80



City and County of Broomfield 2016 Capital Improvement Projects

Building and Facility Projects

Funding Source: Sales and Use Tax Fund and possible SHF Grant.

Prior Year Costs	2014 Actual	2015 Funding	2016 Funding	2017 Funding	
0	0	0	49,800	0	
2018 Funding	2019 Funding	2020 Funding	Future Needs		Total Project Cost
0	0	0	0		49,800



City and County of Broomfield 2016 Capital Improvement Projects

Building and Facility Projects

Project Name: **Building Energy Assessment Implementation - Citywide** Project #: 08A0066

Total Project Cost: \$596,282

Project Description:

In 2009, funding was used to contract with an energy consultant to review the existing City and County buildings and make recommendations for improvements to HVAC systems, windows, and electrical systems in order to improve energy efficiency.

Background and Justification:

This project will reduce operating costs by reducing utility costs. In 2012, the thermostats in the George DiCiero City and County Building will be replaced with digital controls. The estimated savings will be 12-15%, or about \$20,000 per year, of electrical costs.

Problem to be Solved and/or Benefit to Citizens:

This project will reduce utility costs for City and County buildings.

Alternatives/Consequences if not Funded:

Energy efficiency improvements will be prioritized for maximum benefit.

Project Association:

N/A

Operating Budget Impact:

N/A

Acres of park		Miles of roadway	
L.F. of sidewalk		SF of roadway	
L.F. of trail		# of FTE	
SF of bldg.		Other	
Timeline:		Other	



This project was originally funded in 2009.

Estimated Project Time Table			
Steps to be completed	Start Date	Completion Date	% of Project
Project completed	2009		100
Additional energy efficient improvements	2017		100

Funding Source: Sales and Use Tax Fund

Prior Year Costs	2014 Actual	2015 Funding	2016 Funding	2017 Funding
281,282	0	0	315,000	0
2018 Funding	2019 Funding	2020 Funding	Future Needs	Total Project Cost
0	0	0	0	596,282



City and County of Broomfield 2016 Capital Improvement Projects

Building and Facility Projects

Project Name: **City and County Building - 1st Floor Reconfigure
(Clerk/Elections/Motor Vehicle)**

Project #: 15K0008

Project Description:

Total Project Cost: \$148,000

Construct and reconfigure modular office space on First Floor of the City and County Building to improve customer service.

Background and Justification:

Reconfigure modular furniture and potentially create one hard-wall office to achieve better service for Motor Vehicle customers and co-location of department staff within the City and County Clerk's Office, Assessor Department, and the Revenue Division of the Finance Department.

Problem to be Solved and/or Benefit to Citizens:

Increasing service levels, staffing level changes, and changes in service locations have cumulatively proved the need for significant office space reconfiguration for the departments involved.

Alternatives/Consequences if not Funded:

Other options were considered and can be revisited as needed.

Project Association:

This project would be optimized if managed in close conjunction with the replacement of carpet in the affected areas, which is currently planned for 2016.

Operating Budget Impact:

The positive impacts of greater customer service for Motor Vehicle customers is impossible to quantify financially, but will be gauged by customer satisfaction feedback in the citizen survey.



Acres of park		Miles of roadway	
L.F. of sidewalk		SF of roadway	
L.F. of trail		# of FTE	
SF of bldg.		Other	
Timeline:		Other	

It is proposed that this project be funded in 2016.

Estimated Project Time Table			
Steps to be completed	Start Date	Completion Date	% of Project
Design and bid project	2015		15
Award contract	2016		10
Construct project	2016		75

Funding Source: Sales and Use Tax Fund

Prior Year Costs	2014 Actual	2015 Funding	2016 Funding	2017 Funding
0	0	20,000	128,000	0
2018 Funding	2019 Funding	2020 Funding	Future Needs	Total Project Cost
0	0	0	0	148,000



City and County of Broomfield 2016 Capital Improvement Projects

Building and Facility Projects

Project Name: **City and County Building - IT Room Cooling Replacement**

Project #: 16K0014

Project Description:

Total Project Cost: \$85,000

This request will replace the current George Di Ciero City and County Building IT/Server room cooling with two 7.5 ton air conditioning cabinets.

Background and Justification:

This would create a redundant cooling system in the event of mechanical equipment failure. The current IT cooling units are original units installed in 1994 and are inefficient due to age. The additional units will be sized to accommodate future cooling needs for additional IT equipment.

Problem to be Solved and/or Benefit to Citizens:

The current IT cooling system is at its full life cycle and cooling capacity with no cooling back up. It is critical that the IT equipment stays cool and does not overheat. Without proper cooling, the equipment could be lost or damaged resulting in server downtime or costly repairs. Increase in energy efficiency and productivity from server room.

Alternatives/Consequences if not Funded:

Continue with inefficient operation from a cooling system that was built in 1993.

Project Association:

None

Operating Budget Impact:

The additional cooling equipment will slightly increase the utility costs for this facility.



Acres of park		Miles of roadway	
L.F. of sidewalk		SF of roadway	
L.F. of trail		# of FTE	
SF of bldg.		Other	
Timeline:		Other	

It is proposed that this project be funded in 2016.

Estimated Project Time Table			
Steps to be completed	Start Date	Completion Date	% of Project
Hire design consultant	2016		10
Bid and award project	2016		20
Complete project	2016		70

Funding Source: Sales and Use Tax Fund

Prior Year Costs	2014 Actual	2015 Funding	2016 Funding	2017 Funding
0	0	0	85,000	0
2018 Funding	2019 Funding	2020 Funding	Future Needs	Total Project Cost
0	0	0	0	85,000



City and County of Broomfield 2016 Capital Improvement Projects

Building and Facility Projects

Project Name: **City and County Building - Replace Eight Roof Top Units (2010 Building Assessment)**

Project #: 16F0012

Project Description:

Total Project Cost: \$684,000

In a 2010 Building Assessment, it was noted that eight roof top HVAC units at the City and County building need to be replaced due to age and efficiency. (Project combined with annual HVAC Rehab project - 0az0075 - in 2016.)

Background and Justification:

These units should be replaced with energy efficient equipment that provides a return on investment for the life of the equipment.

Problem to be Solved and/or Benefit to Citizens:

Replace older inefficient equipment with new equipment to save energy costs and avoid repair costs.

Alternatives/Consequences if not Funded:

Continue to make repairs.

Project Association:

N/A

Operating Budget Impact:

N/A - this should save time and money, as the existing equipment requires regular repairs.



Acres of park		Miles of roadway	
L.F. of sidewalk		SF of roadway	
L.F. of trail		# of FTE	
SF of bldg.		Other	
Timeline:		Other	

It is proposed that this project be funded in 2016.

Estimated Project Time Table			
Steps to be completed	Start Date	Completion Date	% of Project
Obtain bids	2016		25
Hire contractor/complete work	2016		75

Funding Source: Sales and Use Tax Fund

Prior Year Costs	2014 Actual	2015 Funding	2016 Funding	2017 Funding
0	0	0	684,000	0
2018 Funding	2019 Funding	2020 Funding	Future Needs	Total Project Cost
0	0	0	0	684,000



City and County of Broomfield 2016 Capital Improvement Projects

Building and Facility Projects

Project Name: **Police/Detention Center - Sally Port Driveway to Sally Port Repair** Project #: 16K0016

Project Description:

Total Project Cost: \$75,300

The north and south entrances into the sally port at the Detention and Training Center have heaved. This has created both a trip hazard and a drainage issue into the building.

Background and Justification:

This request would remove the asphalt at the entry of both the southeast and northwest entrance of the sally port and replace with a larger concrete area to tie into the existing pad.

Problem to be Solved and/or Benefit to Citizens:

The entrance now is a safety concern. There is as much as a 3" to 4" trip hazard at many areas of the entrance. Water drains back into the garage creating additional safety hazards and dirt/debris buildup.

Alternatives/Consequences if not Funded:

If this is not repaired, the asphalt will continue to heave and cause additional damage.

Project Association:

None

Operating Budget Impact:

None



Acres of park		Miles of roadway	
L.F. of sidewalk		SF of roadway	
L.F. of trail		# of FTE	
SF of bldg.		Other	
Timeline:		Other	

It is proposed that this project be funded in 2016

Estimated Project Time Table			
Steps to be completed	Start Date	Completion Date	% of Project
Bid project	2016		20
Award contract	2016		20
Complete project	2016		60

Funding Source: Sales and Use Tax Fund

Prior Year Costs	2014 Actual	2015 Funding	2016 Funding	2017 Funding
0	0	0	75,300	0
2018 Funding	2019 Funding	2020 Funding	Future Needs	Total Project Cost
0	0	0	0	75,300



City and County of Broomfield 2016 Capital Improvement Projects

Building and Facility Projects

Project Name: **Emergency Generator Upgrades - Citywide**

Project #: 16K0018

Project Description:

Total Project Cost: \$150,000

Upgrade emergency generators at George Di Ciero City and County Building, Police and Courts Building, Detention and Training Center, and the Broomfield Community and Senior Center.

Background and Justification:

Equipment will include an outdoor rated manual transfer switch. The switch will be equipped with cam-locks and a 120 volt outlet to provide shore power to the connected portable generator for battery charger and coolant heater operation. Automatic remote starting will be installed via isolated relay contacts. This upgrade would enhance safety and reduce required connection time significantly when an alternate power source is needed.

Problem to be Solved and/or Benefit to Citizens:

Developing a standby system, at this time, will prepare the existing emergency generators from a catastrophic event, response time will be most effective, downtime will be decreased but most importantly safety will not be compromised.

Alternatives/Consequences if not Funded:

In the event that the main emergency generator would fail, response time will escalate as well as downtime.

Project Association:

None

Operating Budget Impact:

None



Acres of park		Miles of roadway	
L.F. of sidewalk		SF of roadway	
L.F. of trail		# of FTE	
SF of bldg.		Other	
Timeline:		Other	

It is proposed that this project be funded in 2016.

Estimated Project Time Table			
Steps to be completed	Start Date	Completion Date	% of Project
Bid upgrades	2016		25
Hire contractor and complete work	2016		50
Testing	2016		25

Funding Source: Sales and Use Tax Funds

Prior Year Costs	2014 Actual	2015 Funding	2016 Funding	2017 Funding
0	0	0	150,000	0
2018 Funding	2019 Funding	2020 Funding	Future Needs	Total Project Cost
0	0	0	0	150,000



City and County of Broomfield 2016 Capital Improvement Projects

Building and Facility Projects

Project Name: HHS – Workforce Center Floor Replacement

Project #: 16H0037

Project Description:

Total Project Cost: \$30,000

This project provides for the replacement of the flooring in the space currently occupied by the Workforce Center. Facilities anticipates the floor will need to be replaced once the Workforce is moved into the new HHS Building.

Background and Justification:

- Replace carpet and cove base in the employee and staff areas. The carpet is down to the backing in several areas.
- Replace cracked/damaged vinyl composition tile (VCT) in both restrooms. There have been several situations where the drains have backed up and flooded these areas. Replace with Marmoleum sheet flooring in order to reduce multiple seams created with the tile applications.

Problem to be Solved and/or Benefit to Citizens:

The flooring will need to be replaced per the lease agreement between the City and County of Broomfield and the landlord.

Alternatives/Consequences if not Funded:

N/A

Project Association:

This project could be combined with other floor replacement projects funded the same year.

Operating Budget Impact:

N/A



Acres of park		Miles of roadway	
L.F. of sidewalk		SF of roadway	
L.F. of trail		# of FTE	
SF of bldg.		Other	
Timeline:		Other	

It is proposed that this project be funded in 2016.

Estimated Project Time Table			
Steps to be completed	Start Date	Completion Date	% of Project
Obtain bids	2016		25
Hire contractor and complete work	2016		75

Funding Source: Sales and Use Tax Fund

Prior Year Costs	2014 Actual	2015 Funding	2016 Funding	2017 Funding
0	0	0	30,000	0
2018 Funding	2019 Funding	2020 Funding	Future Needs	Total Project Cost
0	0	0	0	30,000



City and County of Broomfield 2016 Capital Improvement Projects

Building and Facility Projects

Project Name: **Police/Courts - IT Room Cooling Upgrade**

Project #: 16K0015

Project Description:

Total Project Cost: \$35,000

This request is to add an additional cooling unit to the Courts Building IT Room for redundant cooling in the event of a power loss or mechanical failure of the existing unit.

Background and Justification:

The existing cooling equipment is inadequately sized to control the heat load generated by the equipment in the room. If the temperature in the computer room exceeds or drops below the limits set by the hardware manufacturers, the product warranties could be voided. This request would add desired redundancy.

Problem to be Solved and/or Benefit to Citizens:

The current AV cooling system is at full cooling capacity with no cooling back up. It is critical that the AV equipment stays cool and does not overheat. Without proper cooling, the equipment could be lost or damaged resulting in security downtime or costly repairs.

Alternatives/Consequences if not Funded:

Continue operation with no backup system.

Project Association:

None

Operating Budget Impact:

The additional cooling equipment will slightly increase the utility costs for this facility.



Acres of park		Miles of roadway	
L.F. of sidewalk		SF of roadway	
L.F. of trail		# of FTE	
SF of bldg.		Other	
Timeline:		Other	

It is proposed that this project be funded in 2016.

Estimated Project Time Table			
Steps to be completed	Start Date	Completion Date	% of Project
Hire design consultant	2016		10
Bid and award project	2016		20
Complete project	2016		70

Funding Source: Sales and Use Tax Fund

Prior Year Costs	2014 Actual	2015 Funding	2016 Funding	2017 Funding
0	0	0	35,000	0
2018 Funding	2019 Funding	2020 Funding	Future Needs	Total Project Cost
0	0	0	0	35,000



City and County of Broomfield 2016 Capital Improvement Projects

Building and Facility Projects

Project Name: **Police/Detention Center - AV Room Cooling Upgrade** Project #: 16K0017

Project Description:

Total Project Cost: \$56,000

This request is to add an additional cooling unit to the audio visual (AV) equipment room at the Detention and Training Center for redundant cooling in the event of a mechanical failure of the existing unit.

Background and Justification:

This room houses the AV equipment that supports the security equipment (door locks, cameras and communications). This project would require an engineered design and a bid process, for the contracted installation of a three ton ductless split system to back up the existing cooling unit.

Problem to be Solved and/or Benefit to Citizens:

The current AV cooling system is at full cooling capacity with no cooling back up. It is critical that the AV equipment stays cool and does not overheat. Without proper cooling the equipment could be lost or damaged resulting in security downtime or costly repairs. The current unit has not been keeping up with heat loads in the past approximate 14 months and it has been necessary to purchase additional portable cooling units as an interim remedy.

Alternatives/Consequences if not Funded:

Continue operation with no backup system.

Project Association:

None

Operating Budget Impact:

The additional cooling equipment would slightly increase the utility costs at this location.



Acres of park		Miles of roadway	
L.F. of sidewalk		SF of roadway	
L.F. of trail		# of FTE	
SF of bldg.		Other	
Timeline:		Other	

It is proposed that this project be funded in 2016.

Estimated Project Time Table

Steps to be completed	Start Date	Completion Date	% of Project
Hire design consultant	2016		10
Bid and award project	2016		20
Complete project	2016		70

Funding Source: Sales and Use Tax Funds

Prior Year Costs	2014 Actual	2015 Funding	2016 Funding	2017 Funding
0	0	0	56,000	0
2018 Funding	2019 Funding	2020 Funding	Future Needs	Total Project Cost
0	0	0	0	56,000



City and County of Broomfield 2016 Capital Improvement Projects

Information Technology Projects

Project Name: **IT - Wireless System/Mobile Device Management - Citywide**

Project #: 12F0051

Project Description:

Total Project Cost: \$89,000

This proposal is for a comprehensive solution for managed, secure and filtered indoor wireless in the City and County Building.

Background and Justification:

The Information Technology Department will be working with the vendor to design, install and implement this solution. After it is set up and running, the Information Technology department will be completely responsible for the ongoing support and maintenance. This project will not increase future operating cost.

Problem to be Solved and/or Benefit to Citizens:

This project will allow visitors and guests to access WIFI when in City and County Buildings.

Alternatives/Consequences if not Funded:

None

Project Association:

N/A

Operating Budget Impact:

N/A



Acres of park		Miles of roadway	
L.F. of sidewalk		SF of roadway	
L.F. of trail		# of FTE	
SF of bldg.		Other	
Timeline:		Other	

It is anticipated that this project will be completed in 2014.

Estimated Project Time Table			
Steps to be completed	Start Date	Completion Date	% of Project

Funding Source: Sales and Use Tax Fund

Prior Year Costs	2014 Actual	2015 Funding	2016 Funding	2017 Funding
46,083	4,903	18,014	20,000	0
2018 Funding	2019 Funding	2020 Funding	Future Needs	Total Project Cost
0	0	0	0	89,000



City and County of Broomfield 2016 Capital Improvement Projects

Information Technology Projects

Project Name: City and County Building - Council Chambers and Conference Room A/V Equipment Upgrade

Project #: 15J0053

Project Description:

Total Project Cost: \$300,000

This project will replace the equipment in the Council chambers and meeting room.

Background and Justification:

This equipment was installed when the building was constructed in 1996.

Problem to be Solved and/or Benefit to Citizens:

The equipment is old and outdated, and no longer works well for the live and viewing audience.

Alternatives/Consequences if not Funded:

Project Association:

None

Operating Budget Impact:

None



Acres of park		Miles of roadway	
L.F. of sidewalk		SF of roadway	
L.F. of trail		# of FTE	
SF of bldg.		Other	
Timeline:		Other	

This project is funded in 2015.

Estimated Project Time Table			
Steps to be completed	Start Date	Completion Date	% of Project
RFP Issued	2015		25
Firm selected, Council award	2015		30
Install equipment	2015		55

Funding Source: Sales and Use Tax Fund

Prior Year Costs	2014 Actual	2015 Funding	2016 Funding	2017 Funding
0	0	150,000	150,000	0
2018 Funding	2019 Funding	2020 Funding	Future Needs	Total Project Cost
0	0	0	0	300,000



City and County of Broomfield 2016 Capital Improvement Projects

Information Technology Projects

Project Name: **IT - Telecom System Replacement and Upgrades**

Project #: 10D0069

Project Description:

Total Project Cost: \$1,429,122

This project replaces city-wide telecommunication system components.

Background and Justification:

This project does not affect operating costs.

Problem to be Solved and/or Benefit to Citizens:

This project replaces older telephones with new voice over internet (VoIP) based technology, upgrades voice messaging software, and replaces and upgrades old software.

Alternatives/Consequences if not Funded:

No alternatives were reviewed for this project.

Project Association:

N/A

Operating Budget Impact:

This project does not affect operating costs



Acres of park		Miles of roadway	
L.F. of sidewalk		SF of roadway	
L.F. of trail		# of FTE	
SF of bldg.		Other	
Timeline:		Other	

Timeline:

This project is ongoing

Estimated Project Time Table

Steps to be completed	Start Date	Completion Date	% of Project
N/A			

Funding Source: Sales and Use Tax Fund

Prior Year Costs	2014 Actual	2015 Funding	2016 Funding	2017 Funding
398,828	25,144	555,150	50,000	20,000
2018 Funding	2019 Funding	2020 Funding	Future Needs	Total Project Cost
20,000	20,000	20,000	320,000	1,429,122



City and County of Broomfield 2016 Capital Improvement Projects

Information Technology Projects

Project Name: Police - Vehicle Laptop Computer Replacements
(includes installation)

Project #: 11D0037

Project Description:

Total Project Cost: \$1,612,708

This project replaces the computers installed in the police vehicles. There are a total of 40 computers that will be replaced over a three-year period. This funding will replace 13 computers.

Background and Justification:

Computers needing replaced are more than five years old in the vehicles. They are a necessary tool for the Police Department to do its job and provide services to the community.

Problem to be Solved and/or Benefit to Citizens:

The computers in the police vehicles have exceeded their warranty.

Alternatives/Consequences if not Funded:

No alternatives were reviewed for this project due to the functionality that police vehicle computers provide to the Police Department.

Project Association:

N/A

Operating Budget Impact:

This project does not affect operating costs.



Acres of park		Miles of roadway	
L.F. of sidewalk		SF of roadway	
L.F. of trail		# of FTE	
SF of bldg.		Other	
Timeline:		Other	

This is an ongoing project.

Estimated Project Time Table			
Steps to be completed	Start Date	Completion Date	% of Project

Funding Source: Sales and Use Tax Fund

Prior Year Costs	2014 Actual	2015 Funding	2016 Funding	2017 Funding
172,708	0	0	240,000	0
2018 Funding	2019 Funding	2020 Funding	Future Needs	Total Project Cost
0	0	240,000	960,000	1,612,708



City and County of Broomfield 2016 Capital Improvement Projects

Information Technology Projects

Project Name: **Recreation Management System Software Replacement** Project #: 15J0050

Project Description:

Total Project Cost: \$889,900

The objective is to acquire and implement a comprehensive data management software application for tracking all aspects of recreation management and operations and allow Recreation staff to more efficiently manage daily operations.

Background and Justification:

Request a 2015 Mid-year CIP request and 2016/2017 request for Consultant and Project Management needs to conduct a needs assessment, develop an RFP, vendor evaluation and selection, contract negotiations, project manager, product purchase, implementation, data conversion, training and support services, equipment and credit card transaction fees for a new Recreation Management System.

Problem to be Solved and/or Benefit to Citizens:

The CLASS Recreation Management System has been acquired by Active Network and will be phased out in less than 3 years.

Alternatives/Consequences if not Funded:

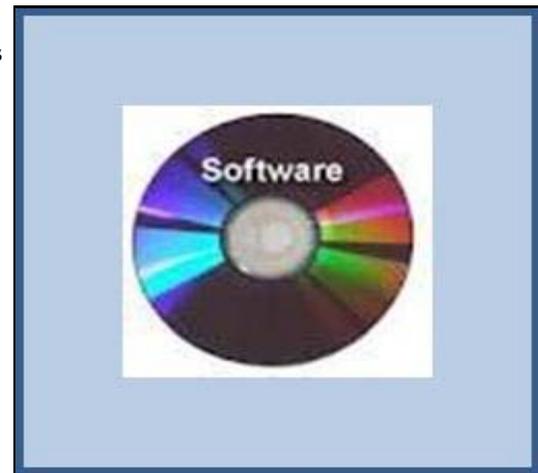
If not approved that Recreation Services and Senior Services divisions will be operating with an un-supported management system leaving the division and the City and County of Broomfield vulnerable for major system failure and significant operations and revenue impacts.

Project Association:

None

Operating Budget Impact:

Depending on whether the new software is an on-premise vs. subscription product the operation budget could be significantly impacted.



Acres of park		Miles of roadway	
L.F. of sidewalk		SF of roadway	
L.F. of trail		# of FTE	
SF of bldg.		Other	
Timeline:		Other	

It is proposed that this project be funded beginning in 2015.

Estimated Project Time Table			
Steps to be completed	Start Date	Completion Date	% of Project
Consultant - evaluate market	2015		5
Needs Assessment	2016		10
RFP and vendor selection	2016		15
Implementation	2017		70



City and County of Broomfield 2016 Capital Improvement Projects

Information Technology Projects

Funding Source: Sales and Use Tax Funds

Prior Year Costs	2014 Actual	2015 Funding	2016 Funding	2017 Funding	
0	0	165,600	119,600	604,700	
2018 Funding	2019 Funding	2020 Funding	Future Needs		Total Project Cost
0	0	0	0		889,900



City and County of Broomfield 2016 Capital Improvement Projects

Landscaping Projects

Project Name: **Westlake Subdivision - Sub-Area Plan Improvements**

Project #: 07A0043

Project Description:

Total Project Cost: \$124,405

This project will be phased over several years to implement improvements identified by the sub-area plan, which was completed in 2009. The plan, proposed with neighborhood participation, includes a list of prioritized improvements.

Background and Justification:

This project meets the goals of the Westlake Neighborhood Sub-area Plan.

Problem to be Solved and/or Benefit to Citizens:

This phased projects will improve the appearance of the entryways to the Westlake neighborhood.

Alternatives/Consequences if not Funded:

A number of alternatives were considered through the planning process.

Project Association:

N/A

Operating Budget Impact:

This project would result in minor additional operating and maintenance costs.



Acres of park		Miles of roadway	
L.F. of sidewalk		SF of roadway	
L.F. of trail		# of FTE	
SF of bldg.		Other	
Timeline:		Other	

This project is currently funded in phases through 2015.

Estimated Project Time Table			
Steps to be completed	Start Date	Completion Date	% of Project
Obtain bids for phased improvements			25
Hire contractor/complete work			75

Funding Source: Sales and Use Tax Fund

Prior Year Costs	2014 Actual	2015 Funding	2016 Funding	2017 Funding
900	23,505	15,000	85,000	0
2018 Funding	2019 Funding	2020 Funding	Future Needs	Total Project Cost
0	0	0	0	124,405



City and County of Broomfield 2016 Capital Improvement Projects

Landscaping Projects

Project Name: Ash Tree Replacement - Citywide

Project #: 15J0017

Project Description:

Total Project Cost: \$425,000

The Emerald Ash Borer (EAB) an evasive insect that attacks and kills Ash trees (Fraxins species) has been detected in Boulder. Quarantine on the movement of the EAB has been put in place for Boulder County and portions of Jefferson and Weld Counties.

Background and Justification:

The Ash Tree Replacement Program would be an annual program that would last 5 to 10 years. Replanting the estimated 2,500 to 3,000 Ash trees that will be lost to EAB; 250 trees will be removed each year; replanting 200 trees annually. Prior to the detection of EAB in Broomfield large populations Ash trees located in parks greenbelts and street rights-of-way would be strategically selected. The trees removed would be less than 8 inches in diameter or in poor health. These trees would be removed by a contractor or Forestry Staff and replanted within the same growing season. After EAB is detected in Broomfield the removal and replanting of the Ash trees would be concentrated in the areas around where the borer is found. Removal of the small and unhealthy Ash trees, prior to being attacked by EAB, would spread out the replacement cost over a number of years. This request is for planting new trees that will replace the Ash trees that were removed, not for the removal of trees.

Problem to be Solved and/or Benefit to Citizens:

Broomfield's Master Plan requires the planting of trees in greenbelts, parks and street rights-of-way. This program would provide the resources to replant the Ash trees that will be removed as a result of the Emerald Ash Borer infestation, making it possible for the Parks Department to comply with the Master Plan. Trees were planted for the benefits they bring to the Broomfield community. Replanting the Ash tree will give the opportunity to replace these trees and the benefits they provide and create an urban forest that has both tree species and age diversify. This diversity will lessen the impact of future disease and insect infestation will have on the urban forest.

Alternatives/Consequences if not Funded:

The Ash tree makes up 13% to 15% of Broomfield's tree population. If the trees that are removed as result of the Emerald Ash Borer infestation are not replanted the benefits that these trees provide will be lost.

Project Association:

None

Operating Budget Impact:

An additional FTE may be required to coordinate and supervise the Ash replacement program, remove Ash trees, and water newly planted trees.



Acres of park		Miles of roadway	
L.F. of sidewalk		SF of roadway	
L.F. of trail		# of FTE	1
SF of bldg.		Other	
Timeline:		Other	

It is proposed that this program be funded beginning in 2015.



City and County of Broomfield 2016 Capital Improvement Projects

Landscaping Projects

Estimated Project Time Table			
Steps to be completed	Start Date	Completion Date	% of Project
Remove 200 Ash trees in selected locations	2015		5
Replant trees	2015		5
Repeat as needed for up to 10 years.			

Funding Source: Open Space and Parks Fund

Prior Year Costs	2014 Actual	2015 Funding	2016 Funding	2017 Funding
0	0	0	85,000	85,000
2018 Funding	2019 Funding	2020 Funding	Future Needs	Total Project Cost
85,000	85,000	85,000	0	425,000



City and County of Broomfield 2016 Capital Improvement Projects

Landscaping Projects

Project Name: Community Garden - Brunner Farmhouse

Project #: 13E0021

Project Description:

Total Project Cost: \$45,000

This project includes the purchase of one tap equivalent water license and minimal grading and irrigation improvements to establish a community garden at the Brunner Farmhouse.

Background and Justification:

This project meets the Comprehensive Plan Goal CF-B: Community Character - Encourage community unity and interaction to maintain Broomfield's small-town character and sense of identity.

Problem to be Solved and/or Benefit to Citizens:

This project will establish an area for Broomfield residents without garden areas.

Alternatives/Consequences if not Funded:

A private organization could operate and manage the community garden.

Project Association:

N/A

Operating Budget Impact:

The project would increase utility costs and would increase operating costs if Broomfield staff managed the garden. Garden plot sales could defray some or all of the capital and operating costs.



Acres of park		Miles of roadway	
L.F. of sidewalk		SF of roadway	
L.F. of trail		# of FTE	
SF of bldg.		Other	
Timeline:		Other	

This project is funded in 2014.

Estimated Project Time Table			
Steps to be completed	Start Date	Completion Date	% of Project
Design and bid project	2014		40
Hire contract/complete work	2015		60

Funding Source: Open Space and Parks Fund

Prior Year Costs	2014 Actual	2015 Funding	2016 Funding	2017 Funding
0	0	0	45,000	0
2018 Funding	2019 Funding	2020 Funding	Future Needs	Total Project Cost
0	0	0	0	45,000



City and County of Broomfield 2016 Capital Improvement Projects

Open Space Projects

Project Name: **Metzger Open Space - Acquisition Payments to Foundation**

Project #: 14H0056

Project Description:

Total Project Cost: \$6,828,035

This project will fund the acquisition of the Metzger Open Space area.

Background and Justification:

Open Space property purchases contribute to the Comprehensive Plan goals of providing 40% open lands within the community.

Problem to be Solved and/or Benefit to Citizens:

None

Alternatives/Consequences if not Funded:

None

Project Association:

None

Operating Budget Impact:

Payment only



Acres of park		Miles of roadway	
L.F. of sidewalk		SF of roadway	
L.F. of trail		# of FTE	
SF of bldg.		Other	
Timeline:		Other	

Estimated Project Time Table			
Steps to be completed	Start Date	Completion Date	% of Project

Funding Source: Open Space and Parks Fund

Prior Year Costs	2014 Actual	2015 Funding	2016 Funding	2017 Funding
2,754,306	278,529	345,861	346,724	347,049
2018 Funding	2019 Funding	2020 Funding	Future Needs	Total Project Cost
341,944	346,444	345,288	1,721,890	6,828,035



City and County of Broomfield 2016 Capital Improvement Projects

Open Space Projects

Project Name: **Harmer-Galasso Open Space Acquisition**

Project #: 15J0054

Project Description:

Total Project Cost: \$5,116,000

The request is to purchase the Harmer-Galasso property (132 acres approximately) located west of I-25, north of State Highway 7 and east of County Road 7. The property is proposed to be used for open space.

Background and Justification:

If the purchase agreement is approved by City Council, the Harmer-Galasso property will be purchased with Open Space Funds over a two-year period in 2015 and 2016. The first payment of \$2,508,000 is proposed to occur no later than December 15, 2015. The second payment of \$2,508,000 plus interest at 2.75% will occur in 2016. The interest calculation is based on the time between the first payment and second payment. The intent is to make the second payment as soon as is feasible in 2016 but no later than April 11, 2016.

Problem to be Solved and/or Benefit to Citizens:

This project is cited in the Open Space, Parks, Recreation, and Trails Master Plan as a potential acquisition site. The Open Space and Trails Advisory Committee reviewed the request and recommended the property be purchased to City Council.

Alternatives/Consequences if not Funded:

If not funded, the project site will eventually be developed.

Project Association:

None

Operating Budget Impact:

There will be maintenance costs for the property such as weed management. If open space trails are built in the future, there will be maintenance costs for these improvements.



Acres of park		Miles of roadway	
L.F. of sidewalk		SF of roadway	
L.F. of trail		# of FTE	
SF of bldg.		Other	
Timeline:		Other	

This project is funded in 2015.

Estimated Project Time Table			
Steps to be completed	Start Date	Completion Date	% of Project
Council Approval	2015		50
Purchase property	2015		50

Funding Source: Open Space and Parks Fund

Prior Year Costs	2014 Actual	2015 Funding	2016 Funding	2017 Funding
0	0	2,508,000	2,608,000	0
2018 Funding	2019 Funding	2020 Funding	Future Needs	Total Project Cost
0	0	0	0	5,116,000



City and County of Broomfield 2016 Capital Improvement Projects

Open Space Projects

Project Name: **Metzger Farm Building Stabilization**

Project #: 16K0012

Project Description:

Total Project Cost: \$325,000

The proposed 2016 farm building project includes reroofing, structural stabilization, and safety improvements for nine buildings and the site.

Background and Justification:

The intent is to obtain a State Historical Fund Grant in 2016. CIP staff has prepared a draft budget for the grant. Westminster and Broomfield would contribute \$225,000 each to the project and the maximum grant amount of \$200,000 would also be requested. An additional \$100,000 is also necessary from each partner to provide the money for the \$200,000 grant. Once the work is completed, the State Historical Fund would reimburse the Foundation for the \$200,000 that was provided upfront. The total estimated project cost is approximately \$645,000 including the grant and cash match amounts from each community.

Problem to be Solved and/or Benefit to Citizens:

The buildings need to be repaired to address structural and safety issues. At this time, the farmstead is closed to the public but can still be viewed from nearby trails. The longer the buildings sit without repairs, the worse and more expensive the future repairs will be. Once the farmstead is stabilized, citizens will be able to more fully enjoy the history of the site by attending community events and other educational activities that incorporate the farmstead into the activities.

Alternatives/Consequences if not Funded:

Staff looked at breaking down the project into three smaller phases. This is possible but the phased approach ends up taking more time and most likely more money as costs typically increase over time.

Project Association:

None

Operating Budget Impact:

Operating expenses are currently \$30,000 per government. The improvements should not significantly increase maintenance costs.



Acres of park		Miles of roadway	
L.F. of sidewalk		SF of roadway	
L.F. of trail		# of FTE	
SF of bldg.		Other	Exterior buildi
Timeline:		Other	

It is proposed that this project be funded in 2016

Estimated Project Time Table			
Steps to be completed	Start Date	Completion Date	% of Project
Prepare construction documents	2016		20
Apply for SHF Grant	2016		25
Bid project/Hire contractor	2017		25
Oversee project	2017		30



City and County of Broomfield 2016 Capital Improvement Projects

Open Space Projects

Funding Source: Open Space and Parks Fund

Prior Year Costs	2014 Actual	2015 Funding	2016 Funding	2017 Funding	
0	0	0	150,000	175,000	
2018 Funding	2019 Funding	2020 Funding	Future Needs		Total Project Cost
0	0	0	0		325,000



City and County of Broomfield 2016 Capital Improvement Projects

Trail System Projects

Project Name: **Broomfield Trail - Railroad Bridge to Industrial Lane to Midway (BT2)** Project #: 14Z0433

Project Description:

Total Project Cost: \$2,802,300

This trail connection will connect the US 36 underpass at East Park to residential neighborhoods north of Industrial Lane in the Lac Amore area. The project includes a pedestrian overpass across the BNSF railroad tracks.

Background and Justification:

This trail connection will allow users coming from the north side of the BNSF tracks to reach the US 36 Bikeway on the south side of US 36. This proposed segment of the Broomfield Trail is a 10-foot concrete trail with a jogging path. The Feasibility Analysis will look at: 1) options for the BNSF crossing and determine the most suitable location; 2) right of way dimensions and access along Community Ditch based on title work and existing plats if needed; 3) recommend the most feasible trail route and BNSF crossing; 4) develop construction documents for the project; 5) prepare cost estimates, and 6) a phasing plan if warranted.

Problem to be Solved and/or Benefit to Citizens:

The project will remove a community barrier to trail access by providing a safe crossing of the BNSF tracks and integrating the new crossing with surrounding trails.

Alternatives/Consequences if not Funded:

If the project is not built, citizens will continue to cross the BNSF tracks by carrying their bikes over the crossing. The project could also be delayed to see if the Midway Extension project will be built and the trail crossing could be incorporated into the design. At this time, the Midway Extension project is not slated for construction in the near future. The proposed project appears that it can be designed in a manner that would be compatible with a future Midway Extension Project.

Project Association:

(See alternatives)

Operating Budget Impact:

The additional trail lineal footage and overpass will require maintenance which will increase maintenance costs for the trail maintenance staff.



Acres of park		Miles of roadway	
L.F. of sidewalk		SF of roadway	
L.F. of trail		# of FTE	
SF of bldg.		Other	
Timeline:		Other	

This project is funded in 2014.

Estimated Project Time Table			
Steps to be completed	Start Date	Completion Date	% of Project
Complete feasibility study and construction documents	2014		40
Bid project and award construction agreement	2015		25
Complete project	2015		35



City and County of Broomfield 2016 Capital Improvement Projects

Trail System Projects

Funding Source: Open Space and Parks Fund

Prior Year Costs	2014 Actual	2015 Funding	2016 Funding	2017 Funding	
0	7,030	795,270	2,000,000	0	
2018 Funding	2019 Funding	2020 Funding	Future Needs		Total Project Cost
0	0	0	0		2,802,300



City and County of Broomfield 2016 Capital Improvement Projects

Trail System Projects

Project Name: Trail Connection - Lowell Boulevard/Metzger Underpass towards Perry Street (SECL6 West)

Project #: 16J0018

Project Description:

Total Project Cost: \$45,000

This trail extends from the Metzger/Lowell Boulevard Underpass west towards Perry Street and will connect to a private development project's public trail in the future.

Background and Justification:

The trail is approximately 400 linear feet and is proposed to be a 10-foot foot concrete trail.

Problem to be Solved and/or Benefit to Citizens:

This trail provides a safe connection from the Metzger/Lowell Boulevard Underpass towards Perry Street. The trail continues the Southeast Community Loop trail west and will eventually connect to the commercial, public buildings, and residential development along 120th Avenue. This route will be used by both recreational and commuter trail users.

Alternatives/Consequences if not Funded:

If the project is not funded, residents will be more likely to rely on the automobile.

Project Association:

This project is associated with the Lowell Boulevard Improvements. It makes sense to construct this trail when the private sector project proceeds to the west (currently called Wasatch).

Operating Budget Impact:

Standard trail maintenance will be required.



Acres of park		Miles of roadway	
L.F. of sidewalk		SF of roadway	
L.F. of trail	370	# of FTE	
SF of bldg.		Other	
Timeline:		Other	

It is proposed that this project be funded in 2016.

Estimated Project Time Table			
Steps to be completed	Start Date	Completion Date	% of Project
Design project and develop construction plans	2016		25
Bid project and award agreement	2016		25
Construct trail	2016		50

Funding Source: Open Space and Parks Fund

Prior Year Costs	2014 Actual	2015 Funding	2016 Funding	2017 Funding
0	0	0	45,000	0
2018 Funding	2019 Funding	2020 Funding	Future Needs	Total Project Cost
0	0	0	0	45,000



City and County of Broomfield 2016 Capital Improvement Projects

Parks & Recreation Facility Projects

Project Name: **Bay - Renovation Phase III - Locker Room/Concessions** Project #: 14F0046

Project Description:

Total Project Cost: \$3,132,000

Staff hired a consultant to work on phasing improvements for The Bay. These improvements are necessary for maintenance as well as to keep the park competitive with other community water parks.

Background and Justification:

Phase III includes improvements to the locker rooms, restrooms, office areas and concession buildings.

Problem to be Solved and/or Benefit to Citizens:

The current entrance and staff office are currently in the same area. This causes bottlenecks and frustration to the public and staff. The locker-rooms are undersized and do not accommodate ADA guests.

Alternatives/Consequences if not Funded:

Continue to repair older equipment as necessary to keep park safe and open.

Project Association:

N/A

Operating Budget Impact:

This project could increase revenue with a remodeled concession stand and will improve service levels to the customers.



Acres of park		Miles of roadway	
L.F. of sidewalk		SF of roadway	
L.F. of trail		# of FTE	
SF of bldg.		Other	
Timeline:		Other	

It is proposed that this project be funded for design in 2015 and construction in 2016.

Estimated Project Time Table

Steps to be completed	Start Date	Completion Date	% of Project
Design and development of construction plans	2015		25
Bid project and award agreement	2016		30
Construct project	2016		45

Funding Source: Sales and Use Tax Fund

Prior Year Costs	2014 Actual	2015 Funding	2016 Funding	2017 Funding	
0	0	312,000	2,820,000	0	
2018 Funding	2019 Funding	2020 Funding	Future Needs	Total Project Cost	
0	0	0	0	3,132,000	



City and County of Broomfield 2016 Capital Improvement Projects

Parks & Recreation Facility Projects

Project Name: **Broomfield Community Center - Renovation Phase 1**

Project #: 15K0053

Project Description:

Total Project Cost: \$3,653,800

This project will make needed improvements, renovations and repairs to the locker rooms, HVAC systems, parking lot and roofing.

Background and Justification:

The Community Center was built in 1974 and was renovated in 1990. Repairs and renovations are now needed in order to keep the building safe and functional.

Problem to be Solved and/or Benefit to Citizens:

The renovations and repairs are necessary due to the high use of the facility and to meet the ADA codes and requirements.

Alternatives/Consequences if not Funded:

If repairs are not completed, the building will continue to deteriorate.

Project Association:

None

Operating Budget Impact:

Once completed, this project should reduce some maintenance needs.



Acres of park		Miles of roadway	
L.F. of sidewalk		SF of roadway	
L.F. of trail		# of FTE	
SF of bldg.		Other	
Timeline:		Other	

This project is funded in 2015 and 2016.

Estimated Project Time Table

Steps to be completed	Start Date	Completion Date	% of Project
Design project	2015		30
Bid project	2015		25
Hire contractor and complete project	2016		45

Funding Source: Sales and Use Tax Fund

Prior Year Costs	2014 Actual	2015 Funding	2016 Funding	2017 Funding
0	0	550,150	3,103,650	0
2018 Funding	2019 Funding	2020 Funding	Future Needs	Total Project Cost
0	0	0	0	3,653,800



City and County of Broomfield 2016 Capital Improvement Projects

Parks & Recreation Facility Projects

Project Name: Broomfield County Commons - Cemetery Phase II

Project #: 15J0001

Project Description:

Total Project Cost: \$1,700,000

This request will review and update the Broomfield County Commons Cemetery (BCCC) master plan and design conceptual site plan; Construction document design; and Construction of Phase II of the cemetery master plan.

Background and Justification:

Review and update of the BCCC master plan and design a conceptual site plan for Phase II of the cemetery. Phase II plans would include approximately 2.5 acres of the remaining undeveloped 6.53 acres for construction of an access road, burial spaces, landscaping, a cemetery office and maintenance facility, and review of existing site signage. The master plan review, update and conceptual site plan would address placement and costs for the office/maintenance facility, layout of grave spaces, road access location to the new burial area and landscaping for the 2.5 acres. Staff will be consulted about lessons learned in the past 10 years concerning the operation and layout of full burial spaces, size of the spaces, number of upright and flush monument spaces, landscaping around burial spaces, access to each space and monument placement and spacing. Review the 2005 cemetery sales office and maintenance facility plans to determine placement on the property, size, infrastructure (utilities) and estimated construction costs.

Problem to be Solved and/or Benefit to Citizens:

The BCCC opened in November 2004 with 3.27 acres of the 9.9 acres site developed. BCCC is a full service cemetery offering interment options for full casket burial, in-ground cremation burial, and above ground niche spaces for cremations. In 10+ years, the cemetery has averaged 51.7 sales per year, 72% full burial and 28% cremation.

Alternatives/Consequences if not Funded:

If not funded, BCCC is expected to exhaust all of full burial spaces by 2017. The citizens of Broomfield will be forced to choose another full service cemetery for their full casket burial. The BCCC would still be available

Project Association:

N/A

Operating Budget Impact:

The operating budget for the cemetery would increase due to the increased acreage and is listed below.

Acres of park	2.5	Miles of roadway	
L.F. of sidewalk		SF of roadway	
L.F. of trail		# of FTE	
SF of bldg.		Other	
Timeline:		Other	



It is proposed to review options in 2015, design in 2016 and construct in 2017.

Estimated Project Time Table			
Steps to be completed	Start Date	Completion Date	% of Project
Master plan design development	2015		33
Construction Documents	2016		33
Construction	2017		33



City and County of Broomfield 2016 Capital Improvement Projects

Parks & Recreation Facility Projects

Funding Source: Sales and Use Tax Fund

Prior Year Costs	2014 Actual	2015 Funding	2016 Funding	2017 Funding	
0	0	75,000	125,000	1,500,000	
2018 Funding	2019 Funding	2020 Funding	Future Needs		Total Project Cost
0	0	0	0		1,700,000



City and County of Broomfield 2016 Capital Improvement Projects

Parks & Recreation Facility Projects

Project Name: **Broomfield County Commons - Expansion - Yellow Pod** Project #: 15Z0175

Project Description:

Total Project Cost: \$4,693,550

Two of the four athletic pods (green and yellow) within the Broomfield County Commons Park remain undeveloped since the park was constructed in 2002. The yellow pod is located east of Sheridan and north of County Commons Drive.

Background and Justification:

This request is to develop design drawings, construction plans, and construct the yellow pod with a synthetic turf field. The pod would need to be excavated, a sub base and drainage system constructed and then synthetic turf installed over the 13 acres. There is no field lighting within the Commons Park.

Problem to be Solved and/or Benefit to Citizens:

As the number of residents in Broomfield has increased, the need and request for additional field space has increased as well. This field would be used as a practice field. The potential uses for this pod include football, field hockey, soccer, rugby, lacrosse, and ultimate Frisbee. With the addition the 13 acres of playfield space, recreation services will be able to reallocate practices to more appropriate play field space and accommodate additional, although not all, requests for field use. The yellow pod would be used primarily as a practice field.

Alternatives/Consequences if not Funded:

Staff will continue to be unable to accommodate all field space requests and may need to develop an alternate method to allocate space amongst users.

Project Association:

N/A

Operating Budget Impact:

The additional area will require maintenance



Acres of park	13	Miles of roadway	
L.F. of sidewalk		SF of roadway	
L.F. of trail		# of FTE	
SF of bldg.		Other	
Timeline:		Other	

It is proposed that this project be funded in 2015.

Estimated Project Time Table			
Steps to be completed	Start Date	Completion Date	% of Project
Design and develop construction plans	2015		25
Bid project and award agreement	2015		25
Complete project	2015		50



City and County of Broomfield 2016 Capital Improvement Projects

Parks & Recreation Facility Projects

Funding Source: Sales and Use Tax Fund

Prior Year Costs	2014 Actual	2015 Funding	2016 Funding	2017 Funding	
0	0	3,693,550	1,000,000	0	
2018 Funding	2019 Funding	2020 Funding	Future Needs		Total Project Cost
0	0	0	0		4,693,550



City and County of Broomfield 2016 Capital Improvement Projects

Parks & Recreation Facility Projects

Project Name: **Brandywine Park - Upgrade and Renovation of Park and Baseball Diamond**

Project #: 16K0039

Project Description:

Total Project Cost: \$195,000

Staff is requesting funding to upgrade and renovate the existing Brandywine Park.

Background and Justification:

This project would renovate the existing baseball field and provide additional much needed amenities for the park including bleachers, dugouts, port-a-potty enclosure, parking lot expansion or upgrades, landscape improvements, shade structure and picnic tables.

Problem to be Solved and/or Benefit to Citizens:

Brandywine Park has limited use due to its condition and layout. The baseball field can only be used as a practice field due to its lack of bleachers, dugouts and appropriate fencing. The field is currently in poor condition. This field requires a number of upgrades and infield and outfield renovations to bring it up to acceptable practice/game field conditions found in other Broomfield parks. Field renovation would include leveling of infield and addition of infield mix, outfield turf rehabilitation, irrigation modifications, replacement of the backstop, adding covered dugouts, spectator/bleacher seating. Other park upgrades would include the addition of a port-a-potty enclosure, upgrade or renovate the existing parking lot, adding a shelter, picnic tables and benches.

Alternatives/Consequences if not Funded:

If this project is not funded, recreation services programs and the baseball/softball organizations will continue to struggle to find adequate field space during the peak season, mid-May through early July

Project Association:

Staff has submitted a request to renovate the existing Brandywine (soccer) fields as a separate project. These two projects could be combined for efficiency and coordination and to reduce the overall scheduling impacts to the users.

Operating Budget Impact:

Once completed, maintenance of the park would be increased to include maintenance of the shelter, dugouts, bleachers and any other hardscape improvements.



Acres of park		Miles of roadway	
L.F. of sidewalk		SF of roadway	
L.F. of trail		# of FTE	
SF of bldg.		Other	
Timeline:		Other	

It is proposed that this project be funded for design in 2016 and construction in 2017.

Estimated Project Time Table			
Steps to be completed	Start Date	Completion Date	% of Project
Hire consultant	2016		20
Complete construction documents, bid project	2017		25
Award contract and complete project	2017		55



City and County of Broomfield 2016 Capital Improvement Projects

Parks & Recreation Facility Projects

Funding Source: Conservation Trust Fund (Lottery Proceeds)

Prior Year Costs	2014 Actual	2015 Funding	2016 Funding	2017 Funding
0	0	0	1,950	193,050
2018 Funding	2019 Funding	2020 Funding	Future Needs	Total Project Cost
0	0	0	0	195,000



City and County of Broomfield 2016 Capital Improvement Projects

Parks & Recreation Facility Projects

Project Name: **Brandywine Soccer Fields - Upgrade and Renovation** Project #: 16K0040

Project Description:

Total Project Cost: \$295,000

Funding is being requested to upgrade and renovate the existing Brandywine East and West (soccer) fields. This renovation would provide two additional (soccer) fields for practice and possible games for youth soccer, football and lacrosse programs.

Background and Justification:

The Brandywine East and West (soccer) fields have limited use due to their condition. The current irrigation system causes a hazardous playing condition with the mainline valve boxes bisecting the length of the field. These fields require irrigation changes throughout both fields to improve the safety of the fields and bring them up to acceptable practice/game field condition. Field renovation would include relocation of the existing mainline and valve boxes, reconfiguration of the irrigation laterals and trench line restoration/rehabilitation.

Problem to be Solved and/or Benefit to Citizens:

An athletic field use and demand analysis was conducted in 2014 resulting in a recommendation to improve existing athletic fields, complete development of currently planned athletic complexes and construction of new fields. One specific recommendation is to improve the existing Brandywine (soccer) fields.

Alternatives/Consequences if not Funded:

If this request is not funded, the rectangle sports will continue to struggle to find adequate field space during the peak season, March through June and mid-August through early November.

Project Association:

Staff is proposing another project to renovate the existing Brandywine baseball field and provide additional upgrades to the existing park. These projects could be combined as a renovation of the whole Brandywine Park.

Operating Budget Impact:

Minimal increase for field lining/game prep, minimal decrease due to reduced irrigation maintenance



Acres of park		Miles of roadway	
L.F. of sidewalk		SF of roadway	
L.F. of trail		# of FTE	
SF of bldg.		Other	
Timeline:		Other	

It is proposed that this project be funded in 2016 or 2017.

Estimated Project Time Table			
Steps to be completed	Start Date	Completion Date	% of Project
Design and construction documents	2016		25
Bid project and award contract	2017		25
Construct upgrades	2017		50



City and County of Broomfield 2016 Capital Improvement Projects

Parks & Recreation Facility Projects

Funding Source: Conservation Trust Fund (Lottery Proceeds)

Prior Year Costs	2014 Actual	2015 Funding	2016 Funding	2017 Funding
0	0	0	15,000	280,000
2018 Funding	2019 Funding	2020 Funding	Future Needs	Total Project Cost
0	0	0	0	295,000



City and County of Broomfield 2016 Capital Improvement Projects

Parks & Recreation Facility Projects

Project Name: Founders Memorial Park and Trail Design

Project #: 16K0042

Project Description:

Total Project Cost: \$20,000

Design process for a Founders Memorial Park and Trail within the City and County of Broomfield Civic Center master plan. The memorial would be a Celebration of Broomfield’s past, present and future.

Background and Justification:

Founders Memorial Park and Trail at the Broomfield Civic Center would include a historic timeline depicted through interpretive memorial walls; art and sculptures; and other imaginative and interactive features that tell the story of Broomfield through remembrance of the people who contributed to the founding and development of our community. Other memorial features can be incorporated along the trail to include individual memorials such as benches, flowers, trees, planters, pavers, tiles, and interactive themed play.

Problem to be Solved and/or Benefit to Citizens:

Recognizing the important role the veterans of this community played in the development of Broomfield, the inclusion of a Veteran’s Wall would be fitting. In addition this would be a perfect place to include and commemorate the four county annexations in the creation of the City and County of Broomfield, a very significant historic event. The inclusion of this trail would enhance Community Park (Civic Center), incorporating the 911 Memorial, Banschbaw Memorial Garden, Indianapolis Memorial, Art for Awhile and Art Benches that currently reside in this complex. Current technology (QR codes today) should be incorporated into the memorials and signage allowing access to more detailed information about each person and each historic moment via a cell phone, tablet or other electronic device. The design should allow for continued development and additional memorials into the future.

Alternatives/Consequences if not Funded:

PRAC will continue to receive naming nominations for park assets, review and make recommendations to Council. As the available assets dwindle PRAC may need to be more discerning about who and how many recommendations can be approved.

Project Association:

Civic Center Master Plan

Operating Budget Impact:

Operating budget impacts would be determined prior to construction.



Acres of park		Miles of roadway	
L.F. of sidewalk		SF of roadway	
L.F. of trail		# of FTE	
SF of bldg.		Other	
Timeline:		Other	

It is proposed that this project be funded for design in 2016.

Estimated Project Time Table			
Steps to be completed	Start Date	Completion Date	% of Project
Issue RFP	2016		15
Develop and review master plan	2016		60
Finalize design	2016		25



City and County of Broomfield 2016 Capital Improvement Projects

Parks & Recreation Facility Projects

Funding Source: Open Space and Parks Fund

Prior Year Costs	2014 Actual	2015 Funding	2016 Funding	2017 Funding	
0	0	0	20,000	0	
2018 Funding	2019 Funding	2020 Funding	Future Needs		Total Project Cost
0	0	0	0		20,000



City and County of Broomfield 2016 Capital Improvement Projects

Parks & Recreation Facility Projects

Project Name: **Parks - Shade Structures - BIP and Bronco Park**

Project #: 12F0016

Project Description:

Total Project Cost: \$176,200

This project would add shade structures over the bleacher seating for spectators at the Broomfield Industrial Park ball field and shade structures over the bleacher seating for spectators at the Bronco Park ball field.

Background and Justification:

This project improves services by providing a valuable commodity to spectators. It impacts the citizens who watch baseball games at BIP and Bronco Park.

Problem to be Solved and/or Benefit to Citizens:

In extreme heat, shade can provide enough cooling to prevent heat-related illnesses such as heat stroke. Shade structures improve the livability for spectators.

Alternatives/Consequences if not Funded:

There are really no alternatives to installing these shade structures. Planting large trees would be an alternative but this is not practical with all of the concrete in the spectator seating areas.

Project Association:

N/A

Operating Budget Impact:

These structures will minimally increase operating costs as the covers need to be removed and stored through the winter, then installed in the spring.



Acres of park		Miles of roadway	
L.F. of sidewalk		SF of roadway	
L.F. of trail		# of FTE	
SF of bldg.		Other	
Timeline:		Other	

The Bronco Park structure was completed in 2013 and the BIP structures will be completed in 2015.

Estimated Project Time Table			
Steps to be completed	Start Date	Completion Date	% of Project
Obtain bids		2015	25
Hire contractor and complete project	2013	2015	75

Funding Source: Conservation Trust Fund (Lottery Proceeds)

Prior Year Costs	2014 Actual	2015 Funding	2016 Funding	2017 Funding
0	6,000	132,000	38,200	0
2018 Funding	2019 Funding	2020 Funding	Future Needs	Total Project Cost
0	0	0	0	176,200



City and County of Broomfield 2016 Capital Improvement Projects

Parks & Recreation Facility Projects

Project Name: **Paul Derda Recreation Center - Replace/Upgrade
Fluorescent Lighting**

Project #: 16H0013

Project Description:

Total Project Cost: \$620,000

Replace/upgrade present fluorescent indirect lighting in cove cavities throughout Paul Derda Recreation Center with LED strip lighting. The present lamps are positioned in difficult-to-reach areas throughout the building.

Background and Justification:

Remove present fixtures (approximately 900), replace with a modified LED strip lighting (approximately 2,500 feet), and provide the same foot candle requirements as the existing fixtures. Installation will be performed by Facilities Services staff. The project would be completed in sections as different areas are accessible without interfering with customers. It is anticipated that the work will be completed in approximately 60 to 90 days. The LED lights last an average of 60,000 to 100,000 hours with a five-year product warranty.

Problem to be Solved and/or Benefit to Citizens:

The cove lighting serves as an aesthetically enhancing feature in the facility, not a direct-use light. This would save staff time in repairs and replacement, energy savings with LED technology, and budgetary savings in electricity costs.

Alternatives/Consequences if not Funded:

Continue to pay excessive electrical and maintenance costs annually

Project Association:

N/A

Operating Budget Impact:

Potential savings of \$96,360 per year.



Acres of park		Miles of roadway	
L.F. of sidewalk		SF of roadway	
L.F. of trail		# of FTE	
SF of bldg.		Other	
Timeline:		Other	

It is proposed that this project be funded in 2016, then set up a schedule to replace the LED bulbs every five years.

Estimated Project Time Table			
Steps to be completed	Start Date	Completion Date	% of Project
Fixture design	2016		30
Order and install new fixtures and lighting	2016		70

Funding Source: Conservation Trust Fund (Lottery Proceeds)

Prior Year Costs	2014 Actual	2015 Funding	2016 Funding	2017 Funding
0	0	0	50,000	60,000
2018 Funding	2019 Funding	2020 Funding	Future Needs	Total Project Cost
0	85,000	0	425,000	620,000



City and County of Broomfield 2016 Capital Improvement Projects

Parks & Recreation Facility Projects

Project Name: **Paul Derda Recreation Center - SCS Spray Feature - Repair and Repaint** Project #: 16K0046

Project Description:

Total Project Cost: \$13,200

Clean, repaint, and repair the SCS water spray structure in the leisure pool at PDRC. The SCS structure has calcium build up from the turbidity of the constant running water on the unit, as well as rusting, faded paint and chipping paint.

Background and Justification:

Project will take place during our annual maintenance shut down in August 2016 to save time, money and reduce the impact on daily operations. A contractor will complete the required work including repairs, cleaning, remove and repair chipping, remove calcium building up, prime and re-paint with an industrial paint. Project will take place in the shallow end of the pool area.

Problem to be Solved and/or Benefit to Citizens:

The interactive water dump bucket feature no longer works properly and is need of additional contractual repairs, parts, and attention to restore operations.

Alternatives/Consequences if not Funded:

One alternative would be to buy the equipment and paint and pay internal staff to make necessary updates. Costs to purchase paint and staffing would be \$4,000; however, the feature would need to be re-painted every year. Contracting a professional would extend the paint life to 5 years.

Project Association:

None, however project will be completed during facility closure.

Operating Budget Impact:

None



Acres of park		Miles of roadway	
L.F. of sidewalk		SF of roadway	
L.F. of trail		# of FTE	
SF of bldg.		Other	
Timeline:		Other	

It is proposed that this project be funded in 2016.

Estimated Project Time Table			
Steps to be completed	Start Date	Completion Date	% of Project
Obtain quotes	2016		25
Award project and complete work	2016		75



City and County of Broomfield 2016 Capital Improvement Projects

Parks & Recreation Facility Projects

Funding Source: Conservation Trust Fund (Lottery Proceeds)

Prior Year Costs	2014 Actual	2015 Funding	2016 Funding	2017 Funding	
0	0	0	13,200	0	
2018 Funding	2019 Funding	2020 Funding	Future Needs		Total Project Cost
0	0	0	0		13,200



City and County of Broomfield 2016 Capital Improvement Projects

Parks & Recreation Facility Projects

Project Name: Pool Drain Cover Replacement - Citywide

Project #: 16K0044

Project Description:

Total Project Cost: \$20,500

Replacement of the pool drain covers at all three Broomfield Recreation Aquatics Centers as required by the Virginia Graeme Baker Pool & Spa Safety Act.

Background and Justification:

Current drain covers have reached their life expectancy and must be replaced to remain compliant with the federal regulations. The replacement of the pool drain covers would be scheduled during the closures of each facility so as not to impact the public, programs, and activities. The Broomfield Bay would be scheduled for the spring 2016, prior to the season opening. The Paul Derda Recreation Center and the Broomfield Community Center would be scheduled for replacement during their annual closure in August and September 2016.

Problem to be Solved and/or Benefit to Citizens:

Due to the Virginia Graeme Baker Swimming Pool Act our pool drain covers are due for replacement to be in compliance and for the safety of the public using our facilities.

Alternatives/Consequences if not Funded:

We would be out of compliance with the law if the project is not funded and potentially shut down until the grates and drain covers could be replaced. This would result in revenue loss.

Project Association:

Project would be completed during facility closures. No other potential project associations.

Operating Budget Impact:

None



Acres of park		Miles of roadway	
L.F. of sidewalk		SF of roadway	
L.F. of trail		# of FTE	
SF of bldg.		Other	
Timeline:		Other	

It is proposed that this project be funded in 2016.

Estimated Project Time Table			
Steps to be completed	Start Date	Completion Date	% of Project
Order equipment	2016		20
Replace drains during closures	2016		80

Funding Source: Conservation Trust Fund (Lottery Proceeds)

Prior Year Costs	2014 Actual	2015 Funding	2016 Funding	2017 Funding
0	0	0	20,500	0
2018 Funding	2019 Funding	2020 Funding	Future Needs	Total Project Cost
0	0	0	0	20,500



City and County of Broomfield 2016 Capital Improvement Projects

Transportation System Projects

Project Name: 120th Avenue Connection - Illuminated Street Name Signs

Project #: 15H0044

Project Description:

Total Project Cost: \$25,000

The Colorado Department of Transportation (CDOT) is providing improvements to the last phase of the 120th Connection Project. Since we are using Broomfield standard street name signs we are responsible for the signs.

Background and Justification:

New illuminated street name signs will be placed at the newly constructed signalized intersections of Upham Street and West 120th Avenue and Wadsworth Boulevard and West 120th Avenue. A total of seven signs are needed.

Problem to be Solved and/or Benefit to Citizens:

Street name signs in accordance with Broomfield Standards.

Alternatives/Consequences if not Funded:

Use CDOT standard signs.

Project Association:

N/A

Operating Budget Impact:



Acres of park		Miles of roadway	
L.F. of sidewalk		SF of roadway	
L.F. of trail		# of FTE	
SF of bldg.		Other	7 street signs
Timeline:		Other	

It is proposed that this project be funded in 2016.

Estimated Project Time Table			
Steps to be completed	Start Date	Completion Date	% of Project
Obtain quotes	2016		25
Hire contractor and install signage	2016		75

Funding Source: Sales and Use Tax Fund

Prior Year Costs	2014 Actual	2015 Funding	2016 Funding	2017 Funding
0	0	0	25,000	0
2018 Funding	2019 Funding	2020 Funding	Future Needs	Total Project Cost
0	0	0	0	25,000



City and County of Broomfield 2016 Capital Improvement Projects

Transportation System Projects

Project Name: **Arista Street Lighting Upgrade**

Project #: 16K0027

Project Description:

Total Project Cost: \$100,000

The project request is to bring up the Arista Development to Xcel Energy standards and specifications for street lighting, and retrofit existing Induction Street lighting to an LED full function system

Background and Justification:

Staff proposes to hire a consultant firm to study and evaluate the project to complete the following at the Arista Subdivision so it meets Xcel street standards and Xcel’s IGA for maintenance.

Problem to be Solved and/or Benefit to Citizens:

The street lighting throughout the Arista development is failing on a large scale and is not maintainable in its current configuration, the lighting was not installed to Xcel standards, but were installed to meet private parking lot criteria, that allows the use of direct bury aluminum, ran to the street lights from shared power distribution center panel board boxes. The shared power distribution centers were installed side by side with irrigation and other’s electrical power needs with a single meter to run everyone’s electrical requirements. This means that the city is most likely paying for electricity being used for private use in the area

Alternatives/Consequences if not Funded:

Mobile light towers can be used to provide street lighting and to power traffic signals if necessary, however there will be considerable overtime and fuel costs to keep the lights up and running.

Project Association:

None

Operating Budget Impact:

Once completed, this project is anticipated to save staff time, due to decreased maintenance.



Acres of park		Miles of roadway	
L.F. of sidewalk		SF of roadway	
L.F. of trail		# of FTE	
SF of bldg.		Other	
Timeline:		Other	

It is proposed that this project be funded in phases, beginning in 2016.

Estimated Project Time Table			
Steps to be completed	Start Date	Completion Date	% of Project
Hire consultant to design and phase project	2016		25
Project dependent on design			



City and County of Broomfield 2016 Capital Improvement Projects

Transportation System Projects

Funding Source: Sales and Use Tax Funds

Prior Year Costs	2014 Actual	2015 Funding	2016 Funding	2017 Funding	
0	0	0	100,000	0	
2018 Funding	2019 Funding	2020 Funding	Future Needs		Total Project Cost
0	0	0	0		100,000



City and County of Broomfield 2016 Capital Improvement Projects

Transportation System Projects

Project Name: **Bike-n-Ride Shelters for Broomfield and Flatiron BRT Stations** Project #: 16K0006

Project Description:

Total Project Cost: \$50,000

This project would provide the local match to a DRCOG grant to construct two Bike-n-Ride Shelters. Bike-n-Ride Shelters provide secure and weather proof bike parking.

Background and Justification:

The total cost to construct two Bike-n-Ride Shelters and operate them for one year is \$250,000. This CIP request is for \$50,000 to provide a 20% local match to a DRCOG grant. One shelter is proposed to be located at the Broomfield Bus Rapid Transit (BRT) Station (adjacent to the 1STBANK Center) and one at the Flatiron Station (adjacent to Flatiron Crossing). The Bike-n-Ride Shelters will support the success of US 36 Bus Rapid Transit (BRT) by providing a First and Final Mile solution for transit riders who bicycle to BRT stations

Problem to be Solved and/or Benefit to Citizens:

Bike-n-Ride Shelters provide a key infrastructure component to multi-modal transit/bicycling travel. City Council's 2015 Priorities include accelerating the provision of critical road and other multi-modal capacity, and specifically calls out implementing bicycle and pedestrian improvements.

Alternatives/Consequences if not Funded:

Bike-n-Ride Shelters will not be constructed.

Project Association:

None

Operating Budget Impact:

Annual maintenance for each Bike-n-Ride Shelter is estimated to be \$5,420 per year, or \$10,840 for two shelters.



Acres of park		Miles of roadway	
L.F. of sidewalk		SF of roadway	
L.F. of trail		# of FTE	
SF of bldg.		Other	
Timeline:		Other	

It is proposed that this project be funded in 2016.

Estimated Project Time Table			
Steps to be completed	Start Date	Completion Date	% of Project
Apply for grant	2015		5
Execute IGA	2015		25
Order Shelters	2016		35
Install Shelters	2016		35

Funding Source: Sales and Use Tax Funds

Prior Year Costs	2014 Actual	2015 Funding	2016 Funding	2017 Funding
0	0	0	50,000	0
2018 Funding	2019 Funding	2020 Funding	Future Needs	Total Project Cost
0	0	0	0	50,000



City and County of Broomfield 2016 Capital Improvement Projects

Transportation System Projects

Project Name: Dillon Road/West 144th Avenue - Improvements

Project #: 14Z0199

Project Description:

Total Project Cost: \$29,499,000

Dillon Road/West 144th Avenue is a regional roadway with connectivity to I-25, US 287, and arterial street connections to Lafayette and Louisville. The roadway between the Northwest Parkway (NWP) and Zuni Street is in the City and County of Broomfield.

Background and Justification:

The project has been proposed in phases. By constructing the intersection improvements first, and then adding through lanes at a later time, there are inefficiencies with duplication of some of the work items such as contractor mobilization, traffic control, erosion control, etc. However, this will allow staff to evaluate concerns about congestion after each phase is completed and before the next phase is initiated.

Problem to be Solved and/or Benefit to Citizens:

The posted speed limit is 40 mph in the west end of the corridor and 45 mph in the east end. Traffic congestion is heaviest westbound during the morning peak hour, and eastbound during the afternoon peak.

- During the morning peak, the less congested eastbound trip took approximately 7 minutes at an average speed of 30 mph. While the very congested westbound trip took 17 minutes at an average speed of 12 mph. During the afternoon peak, the less congested westbound trip took approximately 6 minutes at an average speed of 35 mph.
- There was a rolling “stop and go” westbound vehicle queue extending east from Aspen Street nearly to Lowell Boulevard. At times traffic would sit at a green traffic signal with no room to move forward.
- There was a long queue (20 plus vehicles) of northbound traffic on Aspen Street waiting to turn left onto 144th Ave during each signal cycle. It appeared some motorists were using 136th Avenue and Aspen Street to bypass the congestion on 144th Avenue.

Alternatives/Consequences if not Funded:

Continue to monitor congestion and deal with negative feedback from drivers.

Project Association:

N/A

Operating Budget Impact:

The additional roadway will increase maintenance costs.



Acres of park		Miles of roadway	
L.F. of sidewalk		SF of roadway	
L.F. of trail		# of FTE	
SF of bldg.		Other	
Timeline:		Other	

The project has been proposed in phases beginning with design of phase 1 in 2014.

Estimated Project Time Table			
Steps to be completed	Start Date	Completion Date	% of Project
Issue RFP for phase 1	2014		30
Design project and develop construction plans	2014		30
Bid project and award construction agreement	2015		20
Construct phase 1	2015		20



City and County of Broomfield 2016 Capital Improvement Projects

Transportation System Projects

Funding Source: Sales and Use Tax Fund

Prior Year Costs	2014 Actual	2015 Funding	2016 Funding	2017 Funding	
0	24,730	1,864,270	10,000,000	0	
2018 Funding	2019 Funding	2020 Funding	Future Needs		Total Project Cost
0	0	0	17,610,000		29,499,000



City and County of Broomfield 2016 Capital Improvement Projects

Transportation System Projects

Project Name: Durango Avenue - Sidewalk and Crosswalk

Project #: 16K0048

Project Description:

Total Project Cost: \$26,000

This project will construct a segment of sidewalk and install a crosswalk with ADA ramps on Durango Avenue west of Aspen Street and just east of Rifle Way.

Background and Justification:

This project request was submitted by a resident of Country Estates to improve pedestrian circulation in the neighborhood. The developer generally constructed sidewalks on one side of each street only.

Problem to be Solved and/or Benefit to Citizens:

There is not an easy way to get to the south side of Durango with a stroller or wheelchair. This request would provide a crosswalk with ADA ramps.

Alternatives/Consequences if not Funded:

Several routes were evaluated. Adding a crosswalk between Aspen Street and Rifle Way is the most direct and cost effective route.

Project Association:

None

Operating Budget Impact:

Minimal increase in maintenance costs for the additional sidewalk



Acres of park		Miles of roadway	
L.F. of sidewalk	25	SF of roadway	
L.F. of trail		# of FTE	
SF of bldg.		Other	
Timeline:		Other	

It is proposed that this project be funded in 2016 or 2017.

Estimated Project Time Table			
Steps to be completed	Start Date	Completion Date	% of Project
Bid design/build project	2016		30
Award contracto	2016		20
Construct project	2016		50

Funding Source: Sales and Use Tax Funds

Prior Year Costs	2014 Actual	2015 Funding	2016 Funding	2017 Funding
0	0	0	26,000	0
2018 Funding	2019 Funding	2020 Funding	Future Needs	Total Project Cost
0	0	0	0	26,000



City and County of Broomfield 2016 Capital Improvement Projects

Transportation System Projects

Project Name: **Evergreen Street Sidewalk - Greenway Drive North to Ponderosa** Project #: 16K0007

Project Description:

Total Project Cost: \$38,000

The sidewalks on Evergreen Street, from Ponderosa Street to Greenway Drive North, the sidewalks are discontinuous and missing ADA ramps provisions.

Background and Justification:

Sidewalks should be added to bring Evergreen Street pedestrian access up to the same standard as the rest of the neighborhood.

Problem to be Solved and/or Benefit to Citizens:

This project encourages the use of multi-modal transportation and provides increased mobility opportunities for the community's youth, senior citizens, and special needs populations.

Alternatives/Consequences if not Funded:

If not funded, Evergreen Street would continue to have poor navigation and ADA provisions for pedestrians and would remain inconsistent with the rest of the neighborhood.

Project Association:

None

Operating Budget Impact:

Operating costs will increase for maintenance of the additional sidewalk.



Acres of park		Miles of roadway	
L.F. of sidewalk	1026	SF of roadway	
L.F. of trail		# of FTE	
SF of bldg.		Other	
Timeline:		Other	

It is proposed that this be funded in 2016.

Estimated Project Time Table			
Steps to be completed	Start Date	Completion Date	% of Project
Bid and award contract	2016		20
Construct project	2016		80

Funding Source: Sales and Use Tax Fund

Prior Year Costs	2014 Actual	2015 Funding	2016 Funding	2017 Funding
0	0	0	38,000	0
2018 Funding	2019 Funding	2020 Funding	Future Needs	Total Project Cost
0	0	0	0	38,000



City and County of Broomfield 2016 Capital Improvement Projects

Transportation System Projects

Project Name: **Lamar Street - Island Improvements**

Project #: 12D0045

Project Description:

Total Project Cost: \$129,475

This project would re-landscape the islands along Lamar Street from 120th Avenue to East 1st Avenue. It would include reconstruction of the colored concrete edge, installation of subsurface irrigation, and more drought-tolerant plant material.

Background and Justification:

The road segment is the major entry to the Civic Center and is unsightly. The trees and concrete are in decline and are becoming a hazard.

Problem to be Solved and/or Benefit to Citizens:

This project would improve an entryway to the Civic Center.

Alternatives/Consequences if not Funded:

Defer the project or do not improve the islands.

Project Association:

This project will be coordinated with the Civic Center development plan.

Operating Budget Impact:

The project would not significantly affect operating or maintenance costs.



Acres of park		Miles of roadway	
L.F. of sidewalk		SF of roadway	
L.F. of trail		# of FTE	
SF of bldg.		Other	
Timeline:		Other	

This project is funded in 2016.

Estimated Project Time Table			
Steps to be completed	Start Date	Completion Date	% of Project
Develop construction drawings and bid project	2014		30
Award agreement and construct project	2014		70

Funding Source: Sales and Use Tax Fund

Prior Year Costs	2014 Actual	2015 Funding	2016 Funding	2017 Funding
0	4,475	0	125,000	0
2018 Funding	2019 Funding	2020 Funding	Future Needs	Total Project Cost
0	0	0	0	129,475



City and County of Broomfield 2016 Capital Improvement Projects

Transportation System Projects

Project Name: Midway Boulevard - Main Street to Garden Center Traffic Fiber

Project #: 16J0002

Project Description:

Total Project Cost: \$140,500

This is a request to install conduit and fiber optic communication line on Midway Boulevard between Main Street and the Garden Center traffic signals.

Background and Justification:

It is proposed that fiber be connected to each of the traffic signal controllers at each intersection. The project will involve boring a conduit line within right-of-way on Midway Boulevard between controller boxes. There are areas where the conduit will need to pass under Midway from south to north due to the location of the controller boxes.

Problem to be Solved and/or Benefit to Citizens:

This request will improve communications to existing traffic signals and will help with time synchronization to maintain traffic coordination of all signals on Midway and provide remote access to controllers. It will also allow Broomfield to use our second polling through the TACTICS traffic signal system, allow video to work more effectively and will require less field visits to intersection locations because of current communication failures due to vegetation.

Alternatives/Consequences if not Funded:

Communication shuts down frequently due to sight issues with vegetation during the summer months. Staff has tried to relocate existing spread spectrum communication system line of sight.

Project Association:

None

Operating Budget Impact:

This project will slightly increase maintenance costs.



Acres of park		Miles of roadway	
L.F. of sidewalk		SF of roadway	
L.F. of trail		# of FTE	
SF of bldg.		Other	
Timeline:		Other	

It is proposed that this project be funded in 2018.

Estimated Project Time Table			
Steps to be completed	Start Date	Completion Date	% of Project
Bid project and award agreement	2018		20
Complete project	2018		80

Funding Source: Sales and Use Tax Fund

Prior Year Costs	2014 Actual	2015 Funding	2016 Funding	2017 Funding
0	0	0	140,500	0
2018 Funding	2019 Funding	2020 Funding	Future Needs	Total Project Cost
0	0	0	0	140,500



City and County of Broomfield 2016 Capital Improvement Projects

Transportation System Projects

Project Name: **Railroad Crossings - Quiet Zone Improvements**

Project #: 09C0018

Project Description:

Total Project Cost: \$1,225,000

These improvements allow trains to run "quiet" through grade crossings - they do not have to blow their horns once safety measures are in place.

Background and Justification:

Broomfield has at-grade crossings at West 112th Avenue, West 120th Avenue, Nickel Street and Brainard Drive. This funding is for the design and construction of physical barriers to channel traffic safely through crossings.

Problem to be Solved and/or Benefit to Citizens:

This project will create computerized railroad crossing gates allowing the trains to go through the crossings without blowing their horns. This will create a better environment for the citizens of Broomfield.

Alternatives/Consequences if not Funded:

Broomfield can wait until RTD funds these improvements.

Project Association:

N/A

Operating Budget Impact:

This project will not affect operating costs.



Acres of park		Miles of roadway	
L.F. of sidewalk		SF of roadway	
L.F. of trail		# of FTE	
SF of bldg.		Other	
Timeline:		Other	

It is proposed that this project be funded in 2014, 2016 and 2019.

Estimated Project Time Table			
Steps to be completed	Start Date	Completion Date	% of Project
Work with railroad to design crossing changes	2014		40
Complete project	2014		60

Funding Source: Sales and Use Tax Fund

Prior Year Costs	2014 Actual	2015 Funding	2016 Funding	2017 Funding
0	0	225,000	250,000	0
2018 Funding	2019 Funding	2020 Funding	Future Needs	Total Project Cost
0	250,000	0	500,000	1,225,000



City and County of Broomfield 2016 Capital Improvement Projects

Transportation System Projects

Project Name: **Traffic Signal - West 160th Avenue and Huron Street** Project #: 16K0005

Project Description:

Total Project Cost: \$200,000

Funding for the installation of traffic signal at the intersection of Huron Street and 160th Avenue. Traffic signal meets warrants in accordance with the Manual on Uniform Traffic Control Devices (MUTCD).

Background and Justification:

A new traffic signal at the intersection will reduce the number of accidents occurring. Currently, there are two way stop signs on West 160th Avenue

Problem to be Solved and/or Benefit to Citizens:

This intersection has been on the top of our accident rate for all intersections in Broomfield over the last few years.

Alternatives/Consequences if not Funded:

We previously installed flashing stop signs on West 160th Avenue and advance flashing intersection warning signs on Huron in the past. This has not significantly reduced the number of accidents. High speeds, increased traffic volumes have contributed to the

Project Association:

None

Operating Budget Impact:

Operating costs would increase for the additional traffic signal



Acres of park		Miles of roadway	
L.F. of sidewalk		SF of roadway	
L.F. of trail		# of FTE	
SF of bldg.		Other	Traffic Signal
Timeline:		Other	

It is proposed that this project be funded in 2016.

Estimated Project Time Table			
Steps to be completed	Start Date	Completion Date	% of Project
Bid project	2016		25
Award contract	2016		15
Complete installation	2016		60

Funding Source: Sales and Use Tax Funds

Prior Year Costs	2014 Actual	2015 Funding	2016 Funding	2017 Funding
0	0	0	200,000	0
2018 Funding	2019 Funding	2020 Funding	Future Needs	Total Project Cost
0	0	0	0	200,000



City and County of Broomfield 2016 Capital Improvement Projects

Transportation System Projects

Project Name: **West 160th Avenue , Sheridan Parkway to Lowell Boulevard - Reconstruction**

Project #: 16K0034

Project Description:

Total Project Cost: \$87,600

This is a request to reconstruct a section of West 160th Avenue that runs between Sheridan Pkwy and Lowell Boulevard.

Background and Justification:

This project will include replacing a 700 linear feet section of West 160th Avenue (just West of Sheridan Parkway) that is failing to such a point that it needs to be reconstructed as soon as possible.

Problem to be Solved and/or Benefit to Citizens:

Street Services could continue to patch the section, however some areas have failed to such a point that vehicles are driving on the road base. Patching the failed section would take about 12% of the 2015 asphalt patching budget (\$24,900). Considering how the sub-base/asphalt is failing, and the heavy truck traffic that it is receiving, staff estimates the patching would last for a couple of months at best.

Alternatives/Consequences if not Funded:

Another option would be to consider closing the road to truck traffic or possibly turn the road section back to gravel.

Project Association:

None

Operating Budget Impact:

Once completed, this project would reduce maintenance to this area.



Acres of park		Miles of roadway	
L.F. of sidewalk		SF of roadway	
L.F. of trail		# of FTE	
SF of bldg.		Other	
Timeline:		Other	

It is proposed that this project be funded in 2016.

Estimated Project Time Table			
Steps to be completed	Start Date	Completion Date	% of Project
Bid project	2016		20
Select contractor and award project	2016		25
Construct project	2016		55

Funding Source: Sales and Use Tax Funds

Prior Year Costs	2014 Actual	2015 Funding	2016 Funding	2017 Funding
0	0	0	87,600	0
2018 Funding	2019 Funding	2020 Funding	Future Needs	Total Project Cost
0	0	0	0	87,600



City and County of Broomfield 2016 Capital Improvement Projects

Transportation System Projects

Project Name: Wilcox Subdivision - Cul-De-Sac Paving

Project #: 16J0039

Project Description:

Total Project Cost: \$1,600,000

This request will pave the Wilcox annexation area cul-de-sacs that are currently gravel roadways.

Background and Justification:

A Citizen's CIP Request was received in 2012 to pave West 148th Court and other cul-de-sacs in the Wilcox annexation area. In 2013, a survey was sent to residents in the area to gauge the interest for the project. The majority of the surveys returned supported paving the cul-de-sacs. Public Works Streets Maintenance also supports the project and feels it would reduce maintenance costs. A key factor with the project will be improving drainage and providing stormwater detention and water quality as is required. The neighborhood has poor or undeveloped drainage systems and acquiring property for drainage conveyance and stormwater detention will be necessary.

Problem to be Solved and/or Benefit to Citizens:

The requestors complained of dust, mud and rutting associated with the gravel cul-de-sacs. Asphalt pavement would eliminate these issues.

Alternatives/Consequences if not Funded:

The cul-de-sacs would remain gravel. No change would be anticipated and no other alternatives were reviewed.

Project Association:

This project is not associated with another near-term project.

Operating Budget Impact:

Public works felt that this project would not impact operations, significantly. Gravel road maintenance would decrease, but the asphalt surface would need to be maintained through the pavement management system.



Acres of park		Miles of roadway	
L.F. of sidewalk		SF of roadway	
L.F. of trail		# of FTE	
SF of bldg.		Other	
Timeline:		Other	

It is proposed that this project be funded in 2016 or beyond.

Estimated Project Time Table			
Steps to be completed	Start Date	Completion Date	% of Project
Survey and drainage evaluation	2016		10
Property acquisition	2016		10
Design and construction	2017-2020		80



City and County of Broomfield 2016 Capital Improvement Projects

Transportation System Projects

Funding Source: Sales and Use Tax Fund

Prior Year Costs	2014 Actual	2015 Funding	2016 Funding	2017 Funding	
0	0	0	100,000	300,000	
2018 Funding	2019 Funding	2020 Funding	Future Needs	Total Project Cost	
300,000	300,000	300,000	300,000	1,600,000	



City and County of Broomfield 2016 Capital Improvement Projects

Transportation System Projects

Project Name: **West 136th Avenue - Westbound Right Turn at Legacy High School** Project #: 10C0049

Project Description:

Total Project Cost: \$721,000

Extend westbound right turn lane on West 136th Avenue into the Legacy High School parking lot area.

Background and Justification:

During the morning peak hour, there are significant traffic back-ups caused by the number of students accessing Legacy High School.

Problem to be Solved and/or Benefit to Citizens:

This project will alleviate some of the congestion during peak hours.

Alternatives/Consequences if not Funded:

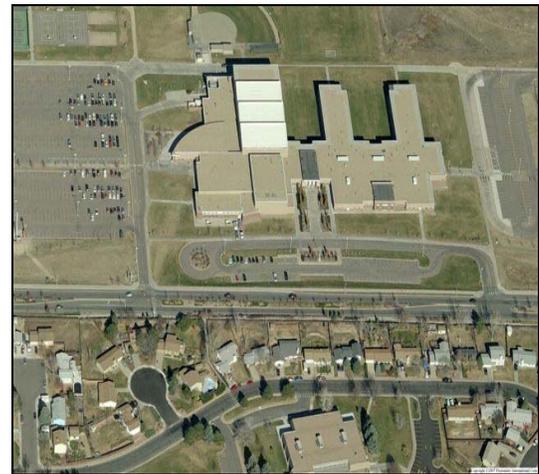
Staff discussed an option for the school to construct an access across their property on the north side of the High School, which would allow students to access the parking lots off of Zuni. They have not agreed to this.

Project Association:

This project should be coordinated with the Eastbound West 136th Avenue project.

Operating Budget Impact:

This project will slightly increase operating costs due to the additional pavement.



Acres of park		Miles of roadway	
L.F. of sidewalk		SF of roadway	
L.F. of trail		# of FTE	
SF of bldg.		Other	
Timeline:		Other	

This project is funded in 2014 dependent upon the school district agreeing to the use of SEF funds.

Estimated Project Time Table			
Steps to be completed	Start Date	Completion Date	% of Project
Design and development of construction plans	2014		25
Bid project and award construction agreement	2014		30
Construct project	2014		40

Funding Source: Service Expansion Fee

Prior Year Costs	2014 Actual	2015 Funding	2016 Funding	2017 Funding
0	0	0	721,000	0
2018 Funding	2019 Funding	2020 Funding	Future Needs	Total Project Cost
0	0	0	0	721,000



City and County of Broomfield 2016 Capital Improvement Projects

Vehicles & Other Equipment

Project Name: **Elections - Ballot Tabulation System**

Project #: 16K0009

Project Description:

Total Project Cost: \$236,927

The Elections Division requests funds to purchase a new voting system in 2016. A voting system includes all hardware, software, annual licenses, service fees, and peripherals used to generate ballots, tabulate ballots, and report election results.

Background and Justification:

The use of voting systems is governed by Title 1, Colorado Revised Statutes, and also Secretary of State Election Rules. Systems may only be purchased from certified vendors that undergo a rigorous federal and state certification process. Once procured, Broomfield Elections must adhere to well-defined security and chain of custody standards.

Problem to be Solved and/or Benefit to Citizens:

Council's 2015 Priorities include election follow-up. This includes specifically reviewing the signature verification process and also the canvass board composition. Elections must be conducted in a manner that is fair, impartial, accurate, transparent, efficient, and convenient. While the current system meets these standards, new technologies provide enhanced accuracy, transparency, efficiency, and convenience to the voter.

Alternatives/Consequences if not Funded:

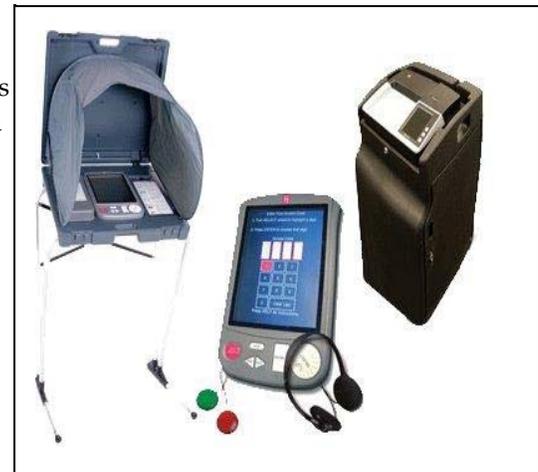
New parts are no longer being manufactured for the existing AccuVote optical scan units. Our vendor does have replacement parts in stock. However, with the phasing out of this technology, there will be decreased availability of replacement parts over time.

Project Association:

None

Operating Budget Impact:

None



Acres of park		Miles of roadway	
L.F. of sidewalk		SF of roadway	
L.F. of trail		# of FTE	
SF of bldg.		Other	
Timeline:		Other	

It is proposed that this project be funded in 2016.

Estimated Project Time Table			
Steps to be completed	Start Date	Completion Date	% of Project
State vendor selection	2015		20
State certification of vendor	2016		20
Deployment and training	2016		60



City and County of Broomfield 2016 Capital Improvement Projects

Vehicles & Other Equipment

Funding Source: Sales and Use Tax Funds

Prior Year Costs	2014 Actual	2015 Funding	2016 Funding	2017 Funding	
0	0	0	236,927	0	
2018 Funding	2019 Funding	2020 Funding	Future Needs		Total Project Cost
0	0	0	0		236,927



City and County of Broomfield 2016 Capital Improvement Projects

Water - Purchases and Reservoirs Projects

Project Name: **Siena Reservoir/Pump Station/Pipeline**

Project #: 15G0036

Project Description:

Total Project Cost: \$7,500,000

Construct a new pump station and pipeline to deliver water from Siena Reservoir to the Broomfield Water Treatment Plant by 2017. The proposed facilities would meet peak summer demands for the potable water system on an interim basis.

Background and Justification:

The scope of this project includes the design and construction of a new pump station with a capacity of 10 to 15 cfs, and 14,200 feet of pipeline. Broomfield Reservoir, with a 5,000 acre-feet capacity, was originally sized to (1) meet peak summer demands at build-out and (2) provide interim firming of Windy Gap supplies until Chimney Hollow Reservoir was constructed. The economic downturn in 2008 delayed the need to construct Broomfield Reservoir to meet the supply and peaking demands that were associated with new growth. On January 17, 2012, Broomfield staff presented a proposal at a Council Study Session to convert Siena Reservoir for use in the potable water system. The proposed pump station and pipeline improvements would effectively delay the need for adding additional peaking capacity until the 2025 to 2027 timeframe. The project would also include the sale of the Siena Reservoir property from the Water Reclamation Fund to the Water Fund in the amount of \$4 million.

Problem to be Solved and/or Benefit to Citizens:

Provide the necessary facilities to serve projected increases in peak summer water demand due to new development and growth.

Alternatives/Consequences if not Funded:

The existing water supply, treatment, and distribution facilities are adequately sized to meet current conditions. Additional water system capital improvements must be constructed in order to serve new growth. If these facilities are not constructed, then either future water license sales will need to be curtailed or suspended, mandatory summer water restrictions would need to be implemented, or Broomfield Reservoir would need to be constructed.

Project Association:

N/A

Operating Budget Impact:

The impact on the operating budget will be approximately \$50,000 per year. This cost includes the additional electricity for pumping and the maintenance of the equipment.



Acres of park		Miles of roadway	
L.F. of sidewalk		SF of roadway	
L.F. of trail		# of FTE	
SF of bldg.		Other	
Timeline:		Other	

It is proposed that this project be funded in 2015.

Estimated Project Time Table			
Steps to be completed	Start Date	Completion Date	% of Project
Engineering design	2015		10
Project bidding	2015		15
Construction	2015		50
Final acceptance and start-up	2016		25



City and County of Broomfield 2016 Capital Improvement Projects

Water - Purchases and Reservoirs Projects

Funding Source: Utility License Fee

Prior Year Costs	2014 Actual	2015 Funding	2016 Funding	2017 Funding
0	0	4,150,000	3,350,000	0
2018 Funding	2019 Funding	2020 Funding	Future Needs	Total Project Cost
0	0	0	0	7,500,000



City and County of Broomfield 2016 Capital Improvement Projects

Water - Purchases and Reservoirs Projects

Project Name: Windy Gap - Storage Reservoir Design and Construction

Project #: 00Z0267

Project Description:

Total Project Cost: \$106,391,257

Environmental permitting and design of a 90,000 acre-feet reservoir. (Chimney Hollow Reservoir)

Background and Justification:

Broomfield is jointly participating in a project with shareholders to construct a reservoir that will provide firm yield for the Windy Gap supplies.

Problem to be Solved and/or Benefit to Citizens:

The supplies associated with this project are needed to support Broomfield at ultimate development.

Alternatives/Consequences if not Funded:

No alternatives were reviewed.

Project Association:

N/A

Operating Budget Impact:

This project does not affect operating or maintenance budgets.



Acres of park		Miles of roadway	
L.F. of sidewalk		SF of roadway	
L.F. of trail		# of FTE	
SF of bldg.		Other	
Timeline:		Other	

It is proposed that design and permitting be funded in 2014 and construction be funded in 2018.

Estimated Project Time Table			
Steps to be completed	Start Date	Completion Date	% of Project
Design and permitting	2014		40
Once design is completed a schedule will be determined.			

Funding Source: Utility License Fee

Prior Year Costs	2014 Actual	2015 Funding	2016 Funding	2017 Funding
3,806,435	584,822	1,000,000	5,000,000	5,000,000
2018 Funding	2019 Funding	2020 Funding	Future Needs	Total Project Cost
6,000,000	85,000,000	0	0	106,391,257



City and County of Broomfield 2016 Capital Improvement Projects

Water - Acquisition, Treatment, and Storage Projects

Project Name: **Highway 7 and Huron Area - Water Line Extensions & Tank** Project #: 02Z0291

Project Description:

Total Project Cost: \$18,229,726

This project will extend water service to the northeast area of Broomfield to serve potential new development demands.

Background and Justification:

This project provides essential infrastructure to support development in northeastern Broomfield.

Problem to be Solved and/or Benefit to Citizens:

The project works towards Broomfield's economic development vision.

Alternatives/Consequences if not Funded:

Water line extension options and alternatives, including size and location, will be considered during the master planning and design phases.

Project Association:

N/A

Operating Budget Impact:

Expansion of infrastructure will increase operating and maintenance costs.



Acres of park		Miles of roadway	
L.F. of sidewalk		SF of roadway	
L.F. of trail		# of FTE	
SF of bldg.		Other	
Timeline:		Other	

Funding for this project is currently phased through 2019.

Estimated Project Time Table

Steps to be completed	Start Date	Completion Date	% of Project
Design and development of construction plans	ongoing		40
Bid project, award construction and construct project	ongoing		60

Funding Source: Utility License Fee

Prior Year Costs	2014 Actual	2015 Funding	2016 Funding	2017 Funding
1,566,336	0	1,663,390	1,500,000	1,500,000
2018 Funding	2019 Funding	2020 Funding	Future Needs	Total Project Cost
2,000,000	10,000,000	0	0	18,229,726



City and County of Broomfield 2016 Capital Improvement Projects

Utilities Planning, Administration & Other Projects

Project Name: **Water Fund - Master Plan Updates/Hydraulic Model**

Project #: 06Z0003

Project Description:

Total Project Cost: \$303,687

This project created a guide for planning water service for new areas of Broomfield.

Background and Justification:

Completing the master plan will allow Broomfield to plan for the most efficient and effective water system to serve future development.

Problem to be Solved and/or Benefit to Citizens:

N/A

Alternatives/Consequences if not Funded:

The master planning process will evaluate several alternatives.

Project Association:

N/A

Operating Budget Impact:

This project does not affect operating or maintenance costs.

Acres of park		Miles of roadway	
L.F. of sidewalk		SF of roadway	
L.F. of trail		# of FTE	
SF of bldg.		Other	
Timeline:		Other	



This project was completed in 2014

Estimated Project Time Table			
Steps to be completed	Start Date	Completion Date	% of Project
Issue RFP	2014		25
Award agreement and complete Master Plan Update and Hyd	2014	2014	75

Funding Source: Utility License Fee

Prior Year Costs	2014 Actual	2015 Funding	2016 Funding	2017 Funding
170,685	32,982	75,020	25,000	0
2018 Funding	2019 Funding	2020 Funding	Future Needs	Total Project Cost
0	0	0	0	303,687



City and County of Broomfield 2016 Capital Improvement Projects

Sewer - Collection System- Lines and Facilities Projects

Project Name: **North Area Force Main (Subbasin 2 to WWTP)**

Project #: 13Z0208

Project Description:

Total Project Cost: \$13,804,121

The North Broomfield force main will be routed from the North Broomfield Lift Station to the Wastewater Treatment Facility.

Background and Justification:

The project is needed to provide capacity at the North Broomfield Lift Station to meet future growth in the northern area of Broomfield.

Problem to be Solved and/or Benefit to Citizens:

This project will eliminate wastewater flows to the existing Anthem Lift Station and is required by agreement to be designed prior to the Anthem Lift Station reaching 70% capacity.

Alternatives/Consequences if not Funded:

An alternative would be a sanitary sewer connection to the City of Northglenn Wastewater Treatment Facility.

Project Association:

N/A

Operating Budget Impact:

Operation and Maintenance costs will increase based on the length of the force main and transmission systems and potential odor control modifications at the WWTP.



Acres of park		Miles of roadway	
L.F. of sidewalk		SF of roadway	
L.F. of trail		# of FTE	
SF of bldg.		Other	
Timeline:		Other	

It is proposed that this project be funded for design in 2014 and construction in 2016.

Estimated Project Time Table			
Steps to be completed	Start Date	Completion Date	% of Project
Design and development of construction plans	2014		25
Bid project and award construction agreement		2016	30
Construct project	2016		45

Funding Source: Utility License Fee

Prior Year Costs	2014 Actual	2015 Funding	2016 Funding	2017 Funding
804,121	0	1,500,000	11,500,000	0
2018 Funding	2019 Funding	2020 Funding	Future Needs	Total Project Cost
0	0	0	0	13,804,121



City and County of Broomfield 2016 Capital Improvement Projects

Sewer - Collection System- Lines and Facilities Projects

Project Name: North Park - Gravity Sewer Lines

Project #: 14H0014

Project Description:

Total Project Cost: \$2,120,000

Design and construct all gravity sewer lines that are 18 inches and greater in size within the North Park development area. In addition, construct two gravity lines that Broomfield is obligated to supply.

Background and Justification:

Within the development agreement for North Park, Broomfield is obligated to construct all gravity sewer lines greater than 18 inches in diameter as well as two lift stations and associated force mains within the North Park development. Preliminary design planning by an engineering firm retained by Broomfield indicates it may be feasible to construct gravity sewer lines in place of the lift stations and force mains. This project would include design and construction document development and construction of the gravity lines described above. Construction may be phased into two or three sections as development progresses.

Problem to be Solved and/or Benefit to Citizens:

If the sewer lines are not constructed, we will be in violation of the development agreement.

Alternatives/Consequences if not Funded:

Will not be able to provide sewer service to the North Park development area.

Project Association:

N/A

Operating Budget Impact:

This project will increase operating costs due to the maintenance on the additional sewer lines.



Acres of park		Miles of roadway	
L.F. of sidewalk		SF of roadway	
L.F. of trail		# of FTE	
SF of bldg.		Other	
Timeline:		Other	

This project is funded in 2014.

Estimated Project Time Table			
Steps to be completed	Start Date	Completion Date	% of Project
Design and development of construction plans	2014		30
Bid project and award construction agreement	2014		25
Construct project	2014		45

Funding Source: Utility License Fee

Prior Year Costs	2014 Actual	2015 Funding	2016 Funding	2017 Funding
0	0	0	2,120,000	0
2018 Funding	2019 Funding	2020 Funding	Future Needs	Total Project Cost
0	0	0	0	2,120,000



City and County of Broomfield 2016 Capital Improvement Projects

Sewer - Collection System- Lines and Facilities Projects

Project Name: **Sac Creek - Lift Station**

Project #: 16J0042

Project Description:

Total Project Cost: \$3,000,000

This project is for the design and construction the Sac Creek Lift Station and force main as shown on the North Park Utility Plan, or if feasible, design and construction of gravity mains to serve the sewer basin.

Background and Justification:

Per the development agreement for North Park, Broomfield is obligated to construct all gravity sewer lines greater than 18 inches in diameter as well as two lift stations and associated force mains within the North Park development. Preliminary design planning, completed by an engineering firm retained by Broomfield, indicates it may be feasible to construct gravity sewer lines in place of the lift stations and force mains. Broomfield would be responsible for the cost of the gravity lines in the Sac Creek basin regardless of diameter. This project would include design and construction document development and construction of the lift station and force main, or gravity lines described above. Construction may be phased into 2 or 3 sections as development progresses.

Problem to be Solved and/or Benefit to Citizens:

This project will provide sewer service to the South Preble Creek basin within North Park.

Alternatives/Consequences if not Funded:

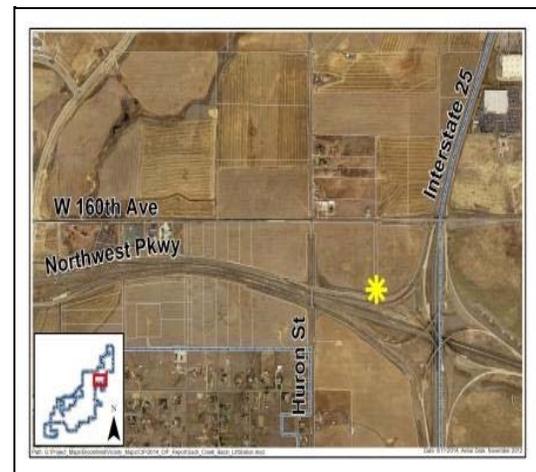
If not funded, Broomfield will not be able to provide sewer service to a portion of the North Park development area.

Project Association:

North Park Gravity Sewer Lines, South Preble Creek Lift Station

Operating Budget Impact:

Once completed, operating costs will increase to support the new lift station or gravity lines.



Acres of park		Miles of roadway	
L.F. of sidewalk		SF of roadway	
L.F. of trail		# of FTE	
SF of bldg.		Other	New lift station
Timeline:		Other	

It is proposed that this project be funded in 2016.

Estimated Project Time Table			
Steps to be completed	Start Date	Completion Date	% of Project
Retain engineering firm and council approval	2016		20
Design and permitting	2016		30
Construction	2017		50

Funding Source: Utility License Fee

Prior Year Costs	2014 Actual	2015 Funding	2016 Funding	2017 Funding
0	0	0	3,000,000	0
2018 Funding	2019 Funding	2020 Funding	Future Needs	Total Project Cost
0	0	0	0	3,000,000



City and County of Broomfield 2016 Capital Improvement Projects

Sewer - Collection System- Lines and Facilities Projects

Project Name: **South Preble Creek Lift Station or Gravity Sewer**

Project #: 15G0009

Project Description:

Total Project Cost: \$3,000,000

Design and construct the South Preble Creek Lift Station and force main as shown on the North Park Utility Plan, or if feasible design and construct gravity mains to serve the sewer basin.

Background and Justification:

Per the development agreement for North Park, Broomfield is obligated to construct all gravity sewer lines greater than 18 inches in diameter as well as two lift stations and associated force mains within the North Park development. Preliminary design planning by an engineering firm retained by Broomfield indicates it may be feasible to construct gravity sewer lines in place of the lift stations and force mains. Broomfield would be responsible for the cost of the gravity lines in the South Preble Creek basin regardless of diameter.

Problem to be Solved and/or Benefit to Citizens:

This project will provide sewer service to the South Preble Creek basin within North Park.

Alternatives/Consequences if not Funded:

Will not be able to provide sewer service to a portion of the North Park development area.

Project Association:

Construction could be coordinated with the North Park Gravity Sewer Lines and/or Sac Creek Lift Station

Operating Budget Impact:



Acres of park		Miles of roadway	
L.F. of sidewalk		SF of roadway	
L.F. of trail		# of FTE	
SF of bldg.		Other	New lift station
Timeline:		Other	

It is proposed that this project be funded in 2015.

Estimated Project Time Table			
Steps to be completed	Start Date	Completion Date	% of Project
Retain engineering firm and council approval	2015		30
Design and permitting	2015		25
Construction	2015		45

Funding Source: Utility License Fee

Prior Year Costs	2014 Actual	2015 Funding	2016 Funding	2017 Funding
0	0	0	3,000,000	0
2018 Funding	2019 Funding	2020 Funding	Future Needs	Total Project Cost
0	0	0	0	3,000,000



City and County of Broomfield 2016 Capital Improvement Projects

Sewer - Treatment Facilities Projects

Project Name: **Wastewater Treatment Facility - Administration Building Expansion**

Project #: 15J0021

Project Description:

Total Project Cost: \$4,542,509

This project will of remodel the laboratory located at the Wastewater Reclamation Facility and expand the Administration Building by approximately 3,500 square feet. The planned addition includes 2,000 square feet of laboratory space and 1,500 square fee

Background and Justification:

The Wastewater Reclamation Administration Building was designed for WRF Administration, the Industrial Pretreatment Program and the Wastewater Laboratory. Since 1985, increased regulatory oversight has increased with the addition of the Stormwater Management Program and new laboratory analytical requirements for cyanide, oil and grease, metals, metals digestion, phenols, nutrients, and ammonia distillations. These additional regulatory testing requirements necessitated an increase in equipment and staffing without an increase in laboratory square footage.

This project includes remodeling the exiting laboratory space with new fume hoods, cabinets, counter tops and sinks plus adding 2,000 square foot of laboratory space to the north side of the exiting WRF Administrative Building to meet the regulatory requirements that have been added since 1985. The expansion would also include 1,500 square feet for additional office space, sample receiving and a restroom/locker area.

Problem to be Solved and/or Benefit to Citizens:

In addition to the new regulatory requirements, staffing has increased from 1986 staffing levels of 2 full-time and 2 part-time to 4 full-time and 1 part-time employee. Two workstations were also added.

Alternatives/Consequences if not Funded:

Alternatives are to use contract laboratory services at a higher cost, and a longer turnaround time of typically 3 to 6 weeks for time-sensitive results.

Project Association:

Not currently associated with any other proposed CIP project, however, it could be combined with the Wastewater Treatment Facility Process Covers and Equipment Replacements.

Operating Budget Impact:

Building Maintenance-Operations to include Water, Sewer, HVAC, cleaning, etc. - \$28,000 per year.



Acres of park		Miles of roadway	
L.F. of sidewalk		SF of roadway	
L.F. of trail		# of FTE	
SF of bldg.	3500	Other	
Timeline:		Other	

It is proposed that this project be funded for design in 2015 and construction in 2016.

Estimated Project Time Table			
Steps to be completed	Start Date	Completion Date	% of Project
Engineering selection and design award	2015		20
Design and project bidding	2016		20
Construction award and construction startup	2017		40
Start up	2017		20



City and County of Broomfield 2016 Capital Improvement Projects

Sewer - Treatment Facilities Projects

Funding Source: Utility License Fee

Prior Year Costs	2014 Actual	2015 Funding	2016 Funding	2017 Funding	
0	2,509	760,000	3,780,000	0	
2018 Funding	2019 Funding	2020 Funding	Future Needs		Total Project Cost
0	0	0	0		4,542,509



City and County of Broomfield 2016 Capital Improvement Projects

Drainage and Stormwater Projects

Project Name: **Alter Street and Industrial Lane - Storm Drainage**

Project #: 12F0057

Project Description:

Total Project Cost: \$60,600

This project would add stormwater inlets along Alter Street between Midway Boulevard and West 6th Avenue to improve street flooding issues. It would also make localized drainage improvements to Industrial Lane west of Alter Street.

Background and Justification:

The Industrial Lane improvements would include a segment of curb and gutter and a crosspan.

Problem to be Solved and/or Benefit to Citizens:

The work would improve street drainage, which will help preserve pavement life, and will limit ice build up along the roadways.

Alternatives/Consequences if not Funded:

Keep the existing condition.

Project Association:

N/A

Operating Budget Impact:

N/A



Acres of park		Miles of roadway	
L.F. of sidewalk		SF of roadway	
L.F. of trail		# of FTE	
SF of bldg.		Other	
Timeline:		Other	

This project is funded in 2014.

Estimated Project Time Table

Steps to be completed	Start Date	Completion Date	% of Project
Design/development of construction plans		2014	25
Bid project and award construction agreement	2014		30
Construct project	2014		45

Funding Source: Utility License Fee

Prior Year Costs	2014 Actual	2015 Funding	2016 Funding	2017 Funding
0	0	0	60,600	0
2018 Funding	2019 Funding	2020 Funding	Future Needs	Total Project Cost
0	0	0	0	60,600



City and County of Broomfield 2016 Capital Improvement Projects

Drainage and Stormwater Projects

Project Name: Nissen Channel - Drainage Improvements Country Vista to Big Dry Creek (Broomfield Match)

Project #: 16H0050

Project Description:

Total Project Cost: \$2,100,000

This project is part of the Lowell Blvd.-South project that is being completed with CDOT. This will fund a large box-type culvert under Lowell Boulevard.

Background and Justification:

This project is part of multi-year project and is still in the planning stages. Total project cost is still to be determined.

Problem to be Solved and/or Benefit to Citizens:

The City Park Drainage Way and Nissen Channel converge on the west side of Lowell Boulevard, and currently discharge into an undersized culvert under Lowell. The undersized culvert creates a wide floodplain area west of Lowell Boulevard. This project will remove Lowell Boulevard from the flood plain.

Alternatives/Consequences if not Funded:

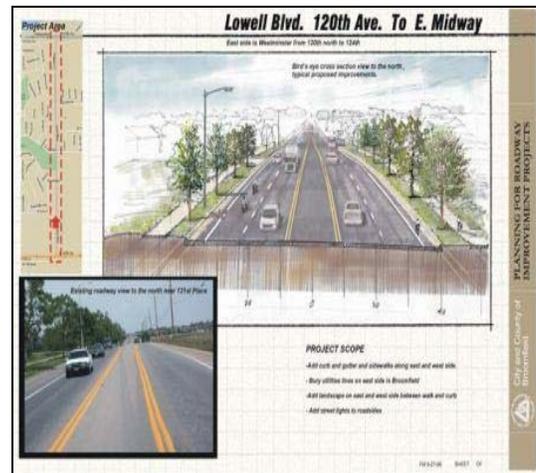
N/A

Project Association:

This project will be coordinated with the Lowell Boulevard – 120th Avenue to East Midway Widening project.

Operating Budget Impact:

None



Acres of park		Miles of roadway	
L.F. of sidewalk		SF of roadway	
L.F. of trail		# of FTE	
SF of bldg.		Other	
Timeline:		Other	

It is proposed that this project be funded in 2016.

Estimated Project Time Table			
Steps to be completed	Start Date	Completion Date	% of Project
Funding match	2016		100

Funding Source: Utility Service Charge

Prior Year Costs	2014 Actual	2015 Funding	2016 Funding	2017 Funding
0	0	0	2,100,000	0
2018 Funding	2019 Funding	2020 Funding	Future Needs	Total Project Cost
0	0	0	0	2,100,000



City and County of Broomfield 2016 Capital Improvement Projects

Drainage and Stormwater Projects

Project Name: **North Midway Channel Improvements at Midway Boulevard**

Project #: 16K0052

Project Description:

Total Project Cost: \$300,000

This request is to slip line a failing span of corrugated metal culvert that allows drainage water to pass under Midway Boulevard near Kohl Street.

Background and Justification:

The inspector performing the inspections of "Off System Bridges" for Broomfield has determined that the condition of the culvert in this location needs to be scheduled for replacement.

Problem to be Solved and/or Benefit to Citizens:

If this improvement is prolonged it will start to affect the condition of Midway Boulevard and could lead to unsafe conditions for the traveling public.

Alternatives/Consequences if not Funded:

If the project is not funded the street will fail as a result of the water running around the culvert and washing away the subgrade.

Project Association:

None

Operating Budget Impact:

None



Acres of park		Miles of roadway	
L.F. of sidewalk		SF of roadway	
L.F. of trail		# of FTE	
SF of bldg.		Other	
Timeline:		Other	

Estimated Project Time Table			
Steps to be completed	Start Date	Completion Date	% of Project
Design and bid project	2016		30
Select contractor and award contract	2016		20
Construct improvements	2016		50

Funding Source: Utility License Fee

Prior Year Costs	2014 Actual	2015 Funding	2016 Funding	2017 Funding
0	0	0	300,000	0
2018 Funding	2019 Funding	2020 Funding	Future Needs	Total Project Cost
0	0	0	0	300,000



City and County of Broomfield 2016 Capital Improvement Projects

Drainage and Stormwater Projects

Project Name: **Wilcox Subdivision - McKay Lake Lateral Drainage Improvements**

Project #: 16J0041

Project Description:

Total Project Cost: \$3,000,000

This is a request for drainage improvements to the McKay Lake Lateral and Northwest Tributary in the Wilcox annexation area and along West 144th Avenue.

Background and Justification:

The scope of the project includes construction of an open channel along the 149th Avenue alignment between Community Ditch and the McKay Lateral, an open channel along the west side of Zuni Street from the McKay Lateral and West 144th Avenue, and an open channel along West 144th Avenue from the west side of Clay Street to the McKay Lateral east of Zuni. The project includes roadway culverts under Clay Street and Zuni Street. Drainage easements and/or right-of-way will be required as well as coordination, and possibly participation, from the City of Westminster.

Problem to be Solved and/or Benefit to Citizens:

Drainage from the Wilcox annexation area is poorly defined and problematic. In the McKay Lake Basin (north area of the Wilcox area), the residential area drains to Community Ditch, which causes problems with the Farmers Reservoir and Irrigation Company (FRICO), and does not meet Broomfield specifications as stormwater is not allowed to discharge to irrigation ditches. FRICO has asked that Broomfield make improvements to convey water to the McKay Lateral ditch as called for in the McKay Lake Outfall Systems plan developed by Broomfield, Westminster and the Urban Drainage and Flood Control District. The improvements would help with flooding along the north side of West 144th Avenue.

Alternatives/Consequences if not Funded:

Drainage conditions will remain poor in the Wilcox annexation area and along West 144th Avenue.

Project Association:

This project replaces two drainage improvement projects shown in the Long Range Plan - 152nd Avenue at Wilcox Storm Drainage Culvert, and Zuni Street at Wilcox Estates, storm drainage culvert.

Operating Budget Impact:

The project wouldn't significantly affect operating costs. There would be more channel to maintain, however, Streets is currently maintaining the undefined shoulders.



Acres of park		Miles of roadway	
L.F. of sidewalk		SF of roadway	
L.F. of trail		# of FTE	
SF of bldg.		Other	
Timeline:		Other	

It is proposed that this project be funded for design in 2016 and construction in 2017-2018.

Estimated Project Time Table			
Steps to be completed	Start Date	Completion Date	% of Project
Project Scope, coordination and IGA with Westminster	2016		10
Survey and design	2016		10
Property Acquisition	2017		10
Construction	2017		70



City and County of Broomfield 2016 Capital Improvement Projects

Drainage and Stormwater Projects

Funding Source: Utility License Fee

Prior Year Costs	2014 Actual	2015 Funding	2016 Funding	2017 Funding	
0	0	0	200,000	1,300,000	
2018 Funding	2019 Funding	2020 Funding	Future Needs	Total Project Cost	
1,500,000	0	0	0	3,000,000	



City and County of Broomfield 2016 Capital Improvement Projects

Reuse Water - Distribution - Lines and Facilities Projects

Project Name: **Meadow Island Diversion Structure**

Project #: 16D0035

Project Description:

Total Project Cost: \$422,700

Construct a new water diversion and conveyance facility from Meadow Island ditch to Heit Pit.

Background and Justification:

Broomfield entered into a carriage agreement with Meadow Island #1 Ditch Company in 2009. The agreement allows Broomfield to use excess capacity in the ditch, when available, to deliver water from the South Platte River to Heit Pit.

Problem to be Solved and/or Benefit to Citizens:

N/A

Alternatives/Consequences if not Funded:

No alternatives were reviewed for this project.

Project Association:

N/A

Operating Budget Impact:

This project will increase operating and maintenance costs by approximately \$12,000 per year.



Acres of park		Miles of roadway	
L.F. of sidewalk		SF of roadway	
L.F. of trail		# of FTE	
SF of bldg.		Other	
		Other	

Timeline:

It is proposed that design for this project be funded for design in 2015 and construction in 2016.

Estimated Project Time Table			
Steps to be completed	Start Date	Completion Date	% of Project
Design project	2015		30
Remaining project schedule - TBD			

Funding Source: Utility License Fee

Prior Year Costs	2014 Actual	2015 Funding	2016 Funding	2017 Funding
0	0	0	84,540	338,160
2018 Funding	2019 Funding	2020 Funding	Future Needs	Total Project Cost
0	0	0	0	422,700



City and County of Broomfield 2016 Capital Improvement Projects

Reuse Water - Acquisitions and Storage Projects

Project Name: **Heit Pit - Pump Station/Inlet Improvements**

Project #: 10C0084

Project Description:

Total Project Cost: \$2,464,280

This project will be the last of three major improvements at Broomfield’s Heit Pit. This phase of the project will provide a connection between Heit Pit and the splitter structure of the outlet facility.

Background and Justification:

Significant components include a discharge apron along the side of the pit to serve as a reservoir inlet, and an outlet tower and pump station to extract water from the reservoir.

Problem to be Solved and/or Benefit to Citizens:

The improvements are necessary to convert Heit Pit into an operational storage facility and support the full potential of the non-potable water system.

Alternatives/Consequences if not Funded:

No alternatives were reviewed for this project.

Project Association:

N/A

Operating Budget Impact:

N/A

Acres of park		Miles of roadway	
L.F. of sidewalk		SF of roadway	
L.F. of trail		# of FTE	
SF of bldg.		Other	
Timeline:		Other	



It is proposed that design for this project be funded in 2016 and construction in 2017.

Estimated Project Time Table			
Steps to be completed	Start Date	Completion Date	% of Project
Design and development of construction plans	2016		40
A schedule will be proposed once design is complete.			

Funding Source: Utility License Fee

Prior Year Costs	2014 Actual	2015 Funding	2016 Funding	2017 Funding
0	0	0	616,070	1,848,210
2018 Funding	2019 Funding	2020 Funding	Future Needs	Total Project Cost
0	0	0	0	2,464,280



City and County of Broomfield 2016 Capital Improvement Projects

Reuse Water - Acquisitions and Storage Projects

Project Name: **Heit Pit - Well Field**

Project #: 10C0085

Project Description:

Total Project Cost: \$1,826,236

This project includes the construction of a well field to pump water from the South Platte River for storage in Heit and Koenig Pits.

Background and Justification:

Problem to be Solved and/or Benefit to Citizens:

The improvements are necessary to convert Heit Pit into an operational storage facility and support the full potential of the non-potable water system.

Alternatives/Consequences if not Funded:

No alternatives were reviewed for this project.

Project Association:

N/A

Operating Budget Impact:

Annual maintenance costs will be approximately \$20,000 per year.



Acres of park		Miles of roadway	
L.F. of sidewalk		SF of roadway	
L.F. of trail		# of FTE	
SF of bldg.		Other	
Timeline:		Other	

Design is proposed to be funded in 2015 and construction in 2016.

Estimated Project Time Table			
Steps to be completed	Start Date	Completion Date	% of Project
Design and development of construction plans	2014		30
Bid project and award construction agreement	2015		30
Construct project	2015		40

Funding Source: Utility License Fee

Prior Year Costs	2014 Actual	2015 Funding	2016 Funding	2017 Funding
169,651	72	0	506,513	1,150,000
2018 Funding	2019 Funding	2020 Funding	Future Needs	Total Project Cost
0	0	0	0	1,826,236



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BROOMFIELD URBAN RENEWAL AUTHORITY



BROOMFIELD URBAN RENEWAL AUTHORITY

As of Budget Adoption on 10/13/15

Current Mayor and Council

Randy Ahrens - Chairperson

Randy Ahrens - Chairperson

Todd Schumacher

Liz Law-Evans

Liz Law-Evans

Stan Jezierski

Mike Shelton

Mike Shelton

Sharon Tessier

Sharon Tessier

Kevin Jacobs

Sam Taylor

Sam Taylor

Bette Erickson

Greg Stokes

Greg Stokes

Dennis Harward

Kevin Kreeger

Martha Derda

Martha Derda

David Beacom

David Beacom

Charles Ozaki - Executive Director

Kevin Standbridge - Assistant Executive Director



CITY AND COUNTY MANAGER

One DesCombes Drive • Broomfield, CO 80020 • 303.438.6300 • www.broomfield.org

BUDGET MESSAGE

TO: Mayor and City Council

FROM: Charles Ozaki, City and County Manager

SUBJECT: **2016 Proposed Budget for the Broomfield Urban Renewal Authority**

DATE: January 1, 2016

The Broomfield Urban Renewal Authority (BURA) was organized to finance various improvement projects within the Authority's boundaries. Incremental tax revenues, including sales, use, and property, are the primary funding sources for BURA. In August 2013 the Authority realigned the urban renewal boundaries and added new areas.

BURA also makes payments to the City and County of Broomfield to cover administration costs and professional services related to the development of urban renewal areas. In the 2016 budget, these administrative and professional services expenditures are projected to be \$1,460,071. Other specific project areas that are addressed in the 2016 budget are outlined below.

AMENDED WEST 120TH AVENUE GATEWAY CORRIDOR

This new URA includes areas of the previous West 120th Gateway Corridor URA, specifically Barbers/Walmart and Broomfield Town Center. Additionally, it includes the area along the north side of West 120th Avenue between Broomfield Town Center and the Safeway shopping center. The SW corner of Main Street and West 120th Avenue is also included.

The parcel of land previously identified as the Barber property was acquired for re-development by Walmart in 2009. Walmart broke ground on that parcel for a retail superstore in July 2009 and opened the store in May 2010.

An agreement with Walmart and the Barber family commits BURA to share in the sales tax revenues from that retail store to fund relocation costs of the Barber family's business and installation of public infrastructure built by the developer. Additionally, land adjacent to the Walmart site is being developed by another development group for retail and commercial uses. Several establishments have opened for business since 2008. Amounts committed by BURA through the sales tax sharing agreement in the 2016 budget are estimated at \$703,530.

Until funds are needed within the project to fund additional improvements identified in the long-range development plan, available balances in the West 120th Avenue Gateway Corridor project fund are being used for short term advances to other urban renewal areas to finance their early development periods when revenues are growing. These advances are non-interest bearing and will be repaid as the development in the borrowing area generates sufficient revenues. In 2016, these advances are projected to be \$3,017,573.

BROOMFIELD PLAZA/CIVIC CENTER

This area includes the Broomfield Plaza Shopping Center (the shopping area at West 120th & Sheridan) and the area between Main Street on the west, Ash Street on the east, East 1st Avenue on the south and the City and County of Broomfield buildings on the north. The Civic Center Vision is being developed for this area.

LOWELL GATEWAY

This area is between Lowell Blvd on the east, Tennyson Way on the west, West 121st Place on the north and West 120th Avenue on the south. Projects for this area, previously part of the West 120th Avenue Gateway Corridor URA, have not been identified at this time.

NORTH PARK PROJECT

In October of 2009, the Council approved the North Park Urban Renewal Plan for property located south of State Highway 7, west of I-25, and north of the Northwest Parkway. This area is being developed by McWhinney CCOB Land Investments LLC. The project's objectives include provisions for 17.2 million square feet of mixed use commercial development, an applied research and science park, up to 6,205 residential units, and the development of a 145 acre open land system including parks, public plazas and squares, and a 41 acre athletic practice field facility.

BURA participates in revenue sharing agreements with the Metro Districts for that area and with the North Metro Fire and Rescue District. It is anticipated that a revenue sharing agreement will also be entered into with Adams County School District #12 in the future. These agreements assist the districts in fulfilling their obligations to provide facilities and services in this area. In the 2016 budget, \$15,450 is included for these revenue sharing obligations.

NORTH PARK WEST PROJECT

In April of 2004, the City Council approved the North Park West Urban Renewal Plan for the area north of State Highway 7 and west of I-25. This area is currently in the early stages of development. The Plan's objectives include implementation of the Master Plan and the I-25 Sub-Area Plan, creation of a gateway image, elimination and prevention of blight, promotion of economic growth, and upgrading public infrastructure in the area. In October 2008, Children's Hospital opened an Ambulatory Surgery Center and Clinic in the project area. BURA funds were used to pay for sewer and water license fees for the Children's Hospital facility. Construction on the National Archives and Records Administration facility was completed in 2012. In 2013 a residential development of 161 single family homes was approved and construction began in 2014.

BURA currently participates in property tax sharing agreements with the North Park West Metro District and the North Metro Fire and Rescue District. In addition, a proposed agreement with St. Vrain School District is being drafted. These agreements ensure that the districts can fulfill their obligations to provide facilities and services in this area. The 2016 expenditure budget for this urban renewal area includes these property tax sharing obligations in the amount of \$708,127, and advances to other urban renewal areas to meet development obligations until development in those URA's is sufficient to cover those obligations. These advances are non-interest bearing and will be repaid as the development in the borrowing area generates sufficient revenues.

ORIGINAL BROOMFIELD

This URA is bounded by US Highway 36 on the west, Main Street on the east, West 120th Avenue on the north and the City and County of Broomfield border on the south. Projects for this are being evaluated and will be incorporated in future budgets.

US 36 WEST CORRIDOR

This URA includes the Broomfield Shopping Center URA and extends NW along US Highway 36 to and including the Broomfield Marketplace shopping area. The balance from the Broomfield Shopping Center URA was transferred to this URA and will be used for future projects when they are identified.

WADSWORTH INTERCHANGE PROJECT (1STBANK CENTER)

In June of 2005, the Wadsworth Interchange Project, located east of Wadsworth Blvd and south of U.S. 36, was created to facilitate the Arista transit oriented development project. Included was the issuance of \$61 million in bonds and notes to finance construction of the 1STBANK Center. Revenue sources for this taxing area include property tax incremental revenue and a portion of the sales taxes generated from retail operations within the Arista development. The bond issue included capitalized interest to make debt service payments through June 2009. Development in Arista has progressed slower than planned. Transfers from the Debt Service Reserve and advances from other urban renewal areas (West 120th Avenue Gateway, West Midway Extension and North Park West) are necessary in the short term to fund current debt service. Projected advances from the other areas included in the 2016 budget total \$3,017,573. Debt service payments included in the 2015 budget equal \$4,024,850.

The event center operator, Peak Entertainment, continues to show success as they enter the fifth year of their contract with BURA. Since 2010, BURA has funded capital improvements for the event center and adjacent parking lots. Additionally, BURA annually advances approximately \$356,000 to the Arista Metro District representing parking revenues from events at the center that are pledged to support the Arista Metro District's bond debt service associated with the parking garage adjacent to the center. Peak Entertainment reimburses BURA for the parking advance annually, in October of the following year. BURA is participating in property tax sharing agreements for this URA with the Arista Metro District and the North Metro Fire and Rescue District. These agreements ensure that both districts fulfill their obligations to provide facilities and services in this area. In the 2016 budget, payments under the tax sharing agreements are projected to be \$2,191,821.

WEST MIDWAY EXTENSION (HUNTER DOUGLAS PROJECT)

This urban renewal area reached its termination date in 2013 and consequently revenue allocation ceased. When the advances to Wadsworth Interchange Urban Renewal are repaid the planned project will proceed.

Improvements in this area, including an extension of Midway Boulevard to provide a west access to the area, were originally financed with the issuance of the Series 1988A BURA Revenue Bonds. Debt repayments on these bonds were completed in 2008. Property tax increment revenues from this taxing area supported the debt service payments and provide for continuing infrastructure improvements within BURA. An additional improvement planned in this taxing area is to connect

Midway Boulevard to Industrial Lane at approximately Hoyt Street providing vehicular, pedestrian and bicycle connections. This portion of the project will improve the traffic options in the area, and includes a plan to cross the railroad tracks to provide additional access to the area. The design process is currently moving forward with plans for a bike/pedestrian bridge. This will include working with Hunter Douglas to acquire a parcel and pursuing permits from Burlington Northern Santa Fe Railroad to cross their tracks with that structure. The inclusion of the corridor in the FasTracks program has caused some uncertainty as to the ultimate trackage in the corridor and thus the bridge span necessary to cross the railroad right-of-way. It is unknown at this time when the decision on the necessary bridge span will be made.

CONCLUSION

The Broomfield Urban Renewal Authority is meeting its goal of improving the image of Broomfield's gateways and expanding diversification into a solid commercial and retail base. Going forward, the projects outlined above will continue to provide valuable assets to the Broomfield community.

Respectfully submitted,



Charles Ozaki
Executive Director

**TABLE 1
BROOMFIELD URBAN RENEWAL AUTHORITY
ASSESSED VALUATION, MILL LEVIES, AND PROPERTY TAX INCREMENT REVENUES**

ASSESSED VALUATION						
Assessed Valuation by Urban Renewal Area (BURA)	Amended 2014	Original Budget 2015	Revised Budget 2015	Original Budget 2016	Budget % Chg	
					15 Original 2016	15 Revised 2016
Amended West 120th Ave Gateway Corridor	\$ 29,808,633	\$ 29,808,633	\$ 28,682,283	\$ 28,362,398	-4.85%	-1.12%
Lowell Gateway	-	200,260	199,660	445,501	122.46%	123.13%
North Park	37,079	41,849	44,039	450,237	975.86%	922.36%
North Park West	8,839,392	8,998,902	8,929,882	12,055,748	33.97%	35.00%
Original Broomfield	-	1,691,680	-	2,196,239	29.83%	100.00%
U.S.36 West Corridor	-	609,755	684,345	-	-100.00%	-100.00%
Wadsworth Interchange (Event Center)	17,828,220	19,770,940	18,201,045	23,100,234	16.84%	26.92%
West Midway Extended	-	-	-	-	NA	NA
	\$ 56,513,324	\$ 61,122,019	\$ 56,741,254	\$ 66,610,357	8.98%	17.39%

MILL LEVY						
Mill Levy by Urban Renewal Area (BURA)	Amended 2014	Original Budget 2015	Revised Budget 2015	Original Budget 2016	Budget % Chg	
					15 Original 2016	15 Revised 2016
Amended West 120th Avenue Gateway Corridor	60.340	60.340	64.381	64.381	6.70%	0.00%
Lowell Gateway	-	109.428	109.427	109.427	0.00%	0.00%
North Park	106.853	106.860	106.853	106.853	-0.01%	0.00%
North Park West	124.007	124.007	124.007	124.007	0.00%	0.00%
Original Broomfield	-	92.149	92.149	92.149	0.00%	0.00%
U.S.36 West Corridor	-	105.195	105.195	-	-100.00%	-100.00%
Wadsworth Interchange (Event Center)	166.776	166.776	166.776	166.776	0.00%	0.00%
West Midway Extended	-	-	-	-	NA	NA

PROPERTY TAX INCREMENT REVENUE						
Property Tax Increment Revenue by Urban Renewal Area (BURA)	Amended 2014	Original Budget 2015	Revised Budget 2015	Original Budget 2016	Budget % Chg	
					15 Original 2016	15 Revised 2016
Amended West 120th Avenue Gateway Corridor	\$ 1,798,657	\$ 1,798,657	\$ 1,846,586	\$ 1,825,992	1.52%	-1.12%
Lowell Gateway	-	21,914	22,618	48,750	122.46%	115.54%
North Park	3,962	4,472	4,886	48,109	975.78%	884.63%
North Park West	1,096,150	1,115,930	1,143,739	1,495,002	33.97%	30.71%
U.S.36 West Corridor	-	64,143	63,692	-	-100.00%	-100.00%
Original Broomfield	-	155,887	-	202,381	29.83%	100.00%
Wadsworth Interchange (Event Center)	2,973,320	3,297,319	3,107,015	3,852,566	16.84%	24.00%
West Midway Extended	-	-	-	-	NA	NA
Property Tax Revenue	\$ 5,872,089	\$ 6,458,322	\$ 6,188,536	\$ 7,472,800	15.71%	20.75%

**TABLE 2
BROOMFIELD URBAN RENEWAL AUTHORITY
TOTAL BUDGET SUMMARY - ALL URBAN RENEWAL AREAS**

Sources and Uses of Funds	Actual 2014	Original Budget 2015	Revised Budget 2015	Original Budget 2016	Budget % Chg	
					15 Original 2016	15 Revised 2016
Sources of Funds						
Beginning Balance						
Amended West 120th Avenue Gateway Corridor BURA	5,633,351	1,710,494	4,404,681	1,125,682	-34.19%	-74.44%
Broomfield Plaza/Civic Center BURA	-	-	-	-	NA	NA
General BURA Services BURA	-	-	-	-	NA	NA
Lowell Gateway BURA	-	-	-	22,618	100.00%	100.00%
North Park BURA	13,618	57,060	14,817	18,243	-68.03%	23.12%
North Park West BURA	2,289,602	1,195,489	531,047	7,055	-99.41%	-98.67%
Original Broomfield BURA	-	-	-	-	NA	NA
US 36 West Corridor BURA	313,355	313,355	313,355	352,047	12.35%	12.35%
Wadsworth Interchange BURA - Event Center	4,850	-	-	-	NA	NA
West Midway Extended BURA	-	-	2,743	2,743	100.00%	NA
Total Beginning Balance	\$ 8,254,776	\$ 3,276,398	\$ 5,266,643	\$ 1,528,388	-53.35%	-70.98%
Revenues						
Amended West 120th Avenue Gateway Corridor BURA	3,877,970	3,419,340	4,677,448	3,379,422	-1.17%	-27.75%
Broomfield Plaza/Civic Center BURA	-	-	-	-	NA	NA
General BURA Services BURA	2,140,612	1,820,205	1,743,205	1,645,596	-9.59%	-5.60%
Lowell Gateway BURA	-	21,914	22,618	48,750	122.46%	115.54%
North Park BURA	3,961	4,472	41,965	97,548	2081.31%	132.45%
North Park West BURA	1,211,808	1,464,360	1,596,223	1,694,216	15.70%	6.14%
Original Broomfield BURA	-	155,887	-	202,381	29.83%	100.00%
US 36 West Corridor BURA	-	64,143	63,692	-	-100.00%	-100.00%
Wadsworth Interchange BURA - Event Center	12,515,090	7,630,267	8,485,924	7,452,596	-2.33%	-12.18%
West Midway Extended BURA	2,743	-	-	-	NA	NA
Total Revenues	19,752,184	14,580,588	16,631,075	14,520,509	-0.41%	-12.69%
Total Sources of Funds						
Amended West 120th Avenue Gateway Corridor BURA	9,511,321	5,129,834	9,082,129	4,505,104	-12.18%	-50.40%
Broomfield Plaza/Civic Center BURA	-	-	-	-	NA	NA
General BURA Services BURA	2,140,612	1,820,205	1,743,205	1,645,596	-9.59%	-5.60%
Lowell Gateway BURA	-	21,914	22,618	71,368	225.67%	215.54%
North Park BURA	17,579	61,532	56,782	115,791	88.18%	103.92%
North Park West BURA	3,501,410	2,659,849	2,127,270	1,701,271	-36.04%	-20.03%
Original Broomfield BURA	-	155,887	-	202,381	29.83%	100.00%
US 36 West Corridor BURA	313,355	377,498	377,047	352,047	-6.74%	-6.63%
Wadsworth Interchange BURA - Event Center	12,519,940	7,630,267	8,485,924	7,452,596	-2.33%	-12.18%
West Midway Extended BURA	2,743	-	2,743	2,743	100.00%	NA
Total Sources of Funds	28,006,960	17,856,986	21,897,718	16,048,897	-10.13%	-26.71%
Use of Funds						
Expenditures						
Amended West 120th Avenue Gateway Corridor BURA	5,106,640	4,772,859	7,956,447	4,483,084	-6.07%	-43.65%
Broomfield Plaza/Civic Center BURA	-	-	-	-	NA	NA
General BURA Services BURA	2,140,612	1,820,205	1,743,205	1,645,596	-9.59%	-5.60%
Lowell Gateway BURA	-	12,593	-	60,750	382.41%	100.00%
North Park BURA	2,762	3,010	38,539	64,889	2055.78%	68.37%
North Park West BURA	2,970,363	2,634,618	2,120,215	1,694,341	-35.69%	-20.09%
Original Broomfield BURA	-	89,625	-	200,000	123.15%	100.00%
US 36 West Corridor BURA	-	336,889	25,000	348,000	3.30%	1292.00%
Wadsworth Interchange BURA - Event Center	12,519,940	7,630,267	8,485,924	7,452,596	-2.33%	-12.18%
West Midway Extended BURA	-	-	-	-	NA	NA
Total Use of Funds	22,740,317	17,300,066	20,369,330	15,949,256	-7.81%	-21.70%
Ending Balance						
Amended West 120th Avenue Gateway Corridor BURA	4,404,681	356,975	1,125,682	22,020	-93.83%	-98.04%
Broomfield Plaza/Civic Center BURA	-	-	-	-	NA	NA
General BURA Services BURA	-	-	-	-	NA	NA
Lowell Gateway BURA	-	9,321	22,618	10,618	13.91%	-53.06%
North Park BURA	14,817	58,522	18,243	50,902	-13.02%	179.02%
North Park West BURA	531,047	25,231	7,055	6,930	-72.53%	-1.77%
Original Broomfield BURA	-	66,262	-	2,381	-96.41%	100.00%
US 36 West Corridor BURA	313,355	40,609	352,047	4,047	-90.03%	-98.85%
Wadsworth Interchange BURA - Event Center	-	-	-	-	NA	NA
West Midway Extended BURA	2,743	-	2,743	2,743	100.00%	NA
Total Ending	5,266,643	556,920	1,528,388	99,641	-82.11%	-93.48%

TABLE 3A
BROOMFIELD URBAN RENEWAL AUTHORITY
AMENDED WEST 120TH AVENUE GATEWAY CORRIDOR URBAN RENEWAL AREA
SUMMARY
SOURCES AND USES OF FUNDS

Sources and Uses of Funds	Actual 2014	Original Budget 2015	Revised Budget 2015	Original Budget 2016	Budget % Chg	
					15 Original 2016	15 Revised 2016
<i>Sources of Funds</i>						
Beginning Balance	\$ 5,633,351	\$ 1,710,494	\$ 4,404,681	\$ 1,125,682	-34.19%	-74.44%
Revenues						
Taxes						
Property Tax Increment	\$ 2,716,979	\$ 1,798,657	\$ 1,846,586	\$ 1,825,992	1.52%	-1.12%
Sales Tax	1,160,984	1,235,543	1,180,862	1,203,430	-2.60%	1.91%
Total Taxes	\$ 3,877,963	\$ 3,034,200	\$ 3,027,448	\$ 3,029,422	-0.16%	0.07%
Interest Earnings & Miscellaneous Revenue						
Interest	\$ 7	\$ -	\$ -	\$ -	NA	NA
Intra Fund Transfer	-	385,140	1,650,000	350,000	-9.12%	-78.79%
Total Interest Earnings & Miscellaneous Revenue	\$ 7	\$ 385,140	\$ 1,650,000	\$ 350,000	-9.12%	-78.79%
Total Revenue	\$ 3,877,970	\$ 3,419,340	\$ 4,677,448	\$ 3,379,422	-1.17%	-27.75%
Total Sources of Funds	\$ 9,511,321	\$ 5,129,834	\$ 9,082,129	\$ 4,505,104	-12.18%	-50.40%
<i>Uses of Funds</i>						
Expenditures						
Advance To Wadsworth Interchange	\$ 2,425,293	\$ 2,365,606	\$ 4,291,605	\$ 3,017,573	27.56%	-29.69%
Allocation to General BURA	1,791,410	984,008	1,078,683	246,846	-74.91%	-77.12%
Infrastructure Improvements	49,824	125,000	79,753	-	-100.00%	-100.00%
Intra Fund Transfer	-	385,140	1,650,000	350,000	-9.12%	-78.79%
Payment to Developer (Broomfield Corner)	140,199	187,229	143,820	148,135	-20.88%	3.00%
Professional Services	15,950	27,000	21,225	17,000	-37.04%	-19.91%
Transfer to Reserve	683,964	698,876	691,361	703,530	0.67%	1.76%
Total Expenditures	\$ 5,106,640	\$ 4,772,859	\$ 7,956,447	\$ 4,483,084	-6.07%	-43.65%
Total Uses of Funds	\$ 5,106,640	\$ 4,772,859	\$ 7,956,447	\$ 4,483,084	-6.07%	-43.65%
Ending Balance	\$ 4,404,681	\$ 356,975	\$ 1,125,682	\$ 22,020	-93.83%	-98.04%

TABLE 3B - PAGE 1
BROOMFIELD URBAN RENEWAL AUTHORITY
AMENDED WEST 120TH AVENUE GATEWAY CORRIDOR URBAN RENEWAL AREA
GENERAL
SOURCES AND USES OF FUNDS

Sources and Uses of Funds	Actual 2014	Original Budget 2015	Revised Budget 2015	Original Budget 2016	Budget % Chg	
					15 Original 2016	15 Revised 2016
<i>Sources of Funds</i>						
Beginning Balance	\$ 4,641,605	\$ 1,592,214	\$ 3,076,107	\$ 1,103,427	-30.70%	-64.13%
Revenues						
Taxes						
Property Tax Increment	\$ 2,716,979	\$ 1,798,657	\$ 1,846,586	\$ 1,825,992	1.52%	-1.12%
Total Taxes	\$ 2,716,979	\$ 1,798,657	\$ 1,846,586	\$ 1,825,992	1.52%	-1.12%
Interest Earnings & Miscellaneous Revenue						
Transfer from Amended West 120th	\$ -	\$ 385,140	\$ 1,650,000	\$ 350,000	-9.12%	-78.79%
Total Interest Earnings & Miscellaneous Revenue	\$ -	\$ 385,140	\$ 1,650,000	\$ 350,000	-9.12%	-78.79%
Total Revenue	\$ 2,716,979	\$ 2,183,797	\$ 3,496,586	\$ 2,175,992	-0.36%	-37.77%
Total Sources of Funds	\$ 7,358,584	\$ 3,776,011	\$ 6,572,693	\$ 3,279,419	-13.15%	-50.11%
<i>Uses of Funds</i>						
Expenditures						
Advance To Wadsworth Interchange	\$ 2,425,293	\$ 2,365,606	\$ 4,291,605	\$ 3,017,573	27.56%	-29.69%
Allocation to General BURA	1,791,410	984,008	1,078,683	246,846	-74.91%	-77.12%
Infrastructure Improvements	49,824	125,000	79,753	-	-100.00%	-100.00%
Professional Services	15,950	25,000	19,225	15,000	-40.00%	-21.98%
Total Expenditures	\$ 4,282,477	\$ 3,499,614	\$ 5,469,266	\$ 3,279,419	-6.29%	-40.04%
Total Uses of Funds	\$ 4,282,477	\$ 3,499,614	\$ 5,469,266	\$ 3,279,419	-6.29%	-40.04%
Ending Balance	\$ 3,076,107	\$ 276,397	\$ 1,103,427	\$ -	-100.00%	-100.00%

Table 3B is continued on the next page.

TABLE 3B - PAGE 2
BROOMFIELD URBAN RENEWAL AUTHORITY
WEST 120TH AVENUE GATEWAY CORRIDOR URBAN RENEWAL AREA
ADVANCE TO WADSWORTH INTERCHANGE

Advance and Repayment of Funds	Actual 2014	Original Budget 2015	Revised Budget 2015	Original Budget 2016	Budget % Chg	
					15 Original 2016	15 Revised 2016
Advance From Other Funds						
Beginning Balance	\$ 2,163,275	\$ 4,841,593	\$ 4,588,568	\$ 8,880,173	83.41%	93.53%
Additions						
Advance to Wadsworth Interchange	\$ 2,425,293	\$ 2,365,606	\$ 4,291,605	\$ 3,017,573	27.56%	-29.69%
Total Additions	\$ 2,425,293	\$ 2,365,606	\$ 4,291,605	\$ 3,017,573	27.56%	-29.69%
Total Advance from Other Funds	\$ 4,588,568	\$ 7,207,199	\$ 8,880,173	\$ 11,897,746	65.08%	33.98%
Repayment						
Advance to Other Funds						
Repayment from Wadsworth Interchange	\$ -	\$ -	\$ -	\$ -	NA	NA
Total Advance to Other Funds	\$ -	\$ -	\$ -	\$ -	NA	NA
Ending Balance	\$ 4,588,568	\$ 7,207,199	\$ 8,880,173	\$ 11,897,746	65.08%	33.98%

TABLE 3C - PAGE 1
BROOMFIELD URBAN RENEWAL AUTHORITY
AMENDED WEST 120TH AVENUE GATEWAY CORRIDOR URBAN RENEWAL AREA - WALMART PROJECT
SOURCES AND USES OF FUNDS

Sources and Uses of Funds	Actual 2014	Original Budget 2015	Revised Budget 2015	Original Budget 2016	Budget % Chg	
					15 Original 2016	15 Revised 2016
<i>Sources of Funds</i>						
Beginning Balance	\$ 991,746	\$ 118,280	\$ 1,328,574	\$ 22,255	-81.18%	-98.32%
Revenues						
Taxes						
Sales Tax	\$ 1,020,792	\$ 1,048,314	\$ 1,037,042	\$ 1,055,295	0.67%	1.76%
Total Taxes	\$ 1,020,792	\$ 1,048,314	\$ 1,037,042	\$ 1,055,295	0.67%	1.76%
Total Revenue	\$ 1,020,792	\$ 1,048,314	\$ 1,037,042	\$ 1,055,295	0.67%	1.76%
Total Sources of Funds	\$ 2,012,538	\$ 1,166,594	\$ 2,365,616	\$ 1,077,550	-7.63%	-54.45%
<i>Uses of Funds</i>						
Expenditures						
Transfer to Note A Reserve	\$ 683,964	\$ 698,876	\$ 691,361	\$ 703,530	0.67%	1.76%
Transfer to Amended West 120th General	-	385,140	1,650,000	350,000	-9.12%	-78.79%
Professional Services - Misc.		2,000	2,000	2,000	NA	NA
Total Expenditures	\$ 683,964	\$ 1,086,016	\$ 2,343,361	\$ 1,055,530	-2.81%	-54.96%
Total Uses of Funds	\$ 683,964	\$ 1,086,016	\$ 2,343,361	\$ 1,055,530	-2.81%	-54.96%
Ending Balance	\$ 1,328,574	\$ 80,578	\$ 22,255	\$ 22,020	-72.67%	-1.06%

Table 3C is continued on the next page.

TABLE 3C - PAGE 2
BROOMFIELD URBAN RENEWAL AUTHORITY
AMENDED WEST 120TH AVENUE GATEWAY CORRIDOR URBAN RENEWAL AREA
BARBER PAYMENTS
NOTE A - RESERVE

Payments to Barber Business - Summary	
Initial Amount to be Repaid	\$ 4,850,000
Allocated Revenue in 2009	\$ 190,351
Allocated Revenue in 2010	395,032
Allocated Revenue in 2011	435,787
Allocated Revenue in 2012	870,743
Allocated Revenue in 2013	690,415
Total Allocated Revenue	\$ 2,582,328
Total Payments	
Payment 2010	\$ 247,060
Payment 2011	719,664
Payment 2012	719,664
Payment 2013	719,664
Total Payments	\$ 2,406,052
Balance As of 12/31/2013	\$ 176,276

Sources and Uses of Funds	Actual 2014	Original Budget 2015	Revised Budget 2015	Original Budget 2016	Budget % Chg	
					15 Original 2016	15 Revised 2016
<i>Sources of Funds</i>						
Beginning Balance	\$ 176,276	\$ 143,399	\$ 140,593	\$ 112,290	-21.69%	-20.13%
Additions						
Sales Tax	\$ 683,964	\$ 698,876	\$ 691,361	\$ 703,530	0.67%	1.76%
Interest Earnings	17	-	-	-	NA	NA
Total Additions	\$ 683,981	\$ 698,876	\$ 691,361	\$ 703,530	0.67%	1.76%
Total Sources of Funds	\$ 860,257	\$ 842,275	\$ 831,954	\$ 815,820	-3.14%	-1.94%
<i>Uses of Funds</i>						
Expenditures						
Payment of Note A	\$ 719,664	\$ 719,664	\$ 719,664	\$ 719,664	NA	NA
Total Uses of Funds	\$ 719,664	\$ 719,664	\$ 719,664	\$ 719,664	NA	NA
Ending Balance	\$ 140,593	\$ 122,611	\$ 112,290	\$ 96,156	-21.58%	-14.37%

Note A Reserve: The acquisition and disposition agreement between BURA, Wal-Mart and the Barber family to allow for redevelopment of the retail site along W. 120th Avenue provides for a \$4,850,000 payment from BURA to the Barber family for relocation of their business. This obligation is evidenced by a document titled "Note A" with a maturity date of December 1, 2023. The funding source for repayment of this note is 67% of half the sales tax (3.5% portion) on sales up to \$67,000,000 annually and 100% of the sales tax (3.5% portion) on sales greater than \$67,000,000 annually and all of the use tax collected from the development. This will be paid, including interest at 7.95%, over the term of the note. Interest accrued on the principal from January 2008 until the Certificate of Occupancy was issued on May 17, 2010. This new principal amount, \$5766,811 plus interest of 7.95%, is being amortized over the remaining term of the note with level debt payments, payable semiannually on June 1st and December 1st of each year.

TABLE 3D
BROOMFIELD URBAN RENEWAL AUTHORITY
AMENDED WEST 120TH AVENUE GATEWAY CORRIDOR URBAN RENEWAL AREA - BROOMFIELD CORNER PROJECT
SOURCES AND USES OF FUNDS

Sources and Uses of Funds	Actual 2014	Original Budget 2015	Revised Budget 2015	Original Budget 2016	Budget % Chg	
					15 Original 2016	15 Revised 2016
<i>Sources of Funds</i>						
Beginning Balance	\$ -	\$ -	\$ -	\$ -	NA	NA
Revenues						
Taxes						
Sales Tax	\$ 140,192	\$ 187,229	\$ 143,820	\$ 148,135	-20.88%	3.00%
Total Taxes	\$ 140,192	\$ 187,229	\$ 143,820	\$ 148,135	-20.88%	3.00%
Interest Earnings & Miscellaneous Revenue						
Allocated Interest	\$ 7	\$ -	\$ -	\$ -	NA	NA
Total Interest Earnings & Miscellaneous Revenue	\$ 7	\$ -	\$ -	\$ -	NA	100.00%
Total Revenue	\$ 140,199	\$ 187,229	\$ 143,820	\$ 148,135	-20.88%	3.00%
Total Sources of Funds	\$ 140,199	\$ 187,229	\$ 143,820	\$ 148,135	-20.88%	3.00%
<i>Uses of Funds</i>						
Expenditures						
Payment to Developer for Infrastructure Improvements	\$ 140,199	\$ 187,229	\$ 143,820	\$ 148,135	-20.88%	3.00%
Total Expenditures	\$ 140,199	\$ 187,229	\$ 143,820	\$ 148,135	-20.88%	3.00%
Total Uses of Funds	\$ 140,199	\$ 187,229	\$ 143,820	\$ 148,135	-20.88%	3.00%
Ending Balance	\$ -	\$ -	\$ -	\$ -	NA	NA

TABLE 4
BROOMFIELD URBAN RENEWAL AUTHORITY
BROOMFIELD PLAZA/CIVIC CENTER URBAN RENEWAL AREA
SOURCES AND USES OF FUNDS

Sources and Uses of Funds	Actual 2014	Original Budget 2015	Revised Budget 2015	Original Budget 2016	Budget % Chg	
					15 Original 2016	15 Revised 2016
<i>Sources of Funds</i>						
Beginning Balance	\$ -	\$ -	\$ -	\$ -	NA	NA
Revenues						
Total Revenues	\$ -	\$ -	\$ -	\$ -	NA	NA
Total Sources of Funds	\$ -	\$ -	\$ -	\$ -	NA	NA
<i>Uses of Funds</i>						
Expenditures						
Total Expenditures	\$ -	\$ -	\$ -	\$ -	NA	NA
Total Uses of Funds	\$ -	\$ -	\$ -	\$ -	NA	NA
Ending Balance	\$ -	\$ -	\$ -	\$ -	NA	NA

TABLE 5
BROOMFIELD URBAN RENEWAL AUTHORITY
GENERAL BURA
SOURCES AND USES OF FUNDS

Sources and Uses of Funds	Actual 2014	Original Budget 2015	Revised Budget 2015	Original Budget 2016	Budget % Chg	
					15 Original 2016	15 Revised 2016
<i>Sources of Funds</i>						
Beginning Balance	\$ -	\$ -	\$ -	\$ -	NA	NA
Revenues						
Interest Earnings & Miscellaneous Revenues						
Allocation for General BURA	\$ 2,121,178	\$ 1,817,205	\$ 1,740,205	\$ 1,642,596	-9.61%	-5.61%
Miscellaneous Revenue	16,050	-	-	-	NA	NA
Interest Earnings	3,384	3,000	3,000	3,000	NA	NA
Total Interest Earnings & Misc. Revenues	\$ 2,140,612	\$ 1,820,205	\$ 1,743,205	\$ 1,645,596	-9.59%	-5.60%
Total Revenues	\$ 2,140,612	\$ 1,820,205	\$ 1,743,205	\$ 1,645,596	-9.59%	-5.60%
Total Sources of Funds	\$ 2,140,612	\$ 1,820,205	\$ 1,743,205	\$ 1,645,596	-9.59%	-5.60%
<i>Uses of Funds</i>						
Expenditures						
Professional Services	\$ 12,602	\$ 155,000	\$ 115,000	\$ 125,000	-19.35%	8.70%
Payment to City for Services Rendered	2,089,680	1,569,680	1,569,680	1,460,071	-6.98%	-6.98%
Property Tax Reimbursements	31,664	60,525	33,525	35,525	-41.31%	5.97%
Urban Renewal Projects - Other	6,666	35,000	25,000	25,000	-28.57%	NA
Total Expenditures	\$ 2,140,612	\$ 1,820,205	\$ 1,743,205	\$ 1,645,596	-9.59%	-5.60%
Total Uses of Funds	\$ 2,140,612	\$ 1,820,205	\$ 1,743,205	\$ 1,645,596	-9.59%	-5.60%
Ending Balance	\$ -	\$ -	\$ -	\$ -	NA	NA

TABLE 6
BROOMFIELD URBAN RENEWAL AUTHORITY
LOWELL GATEWAY URBAN RENEWAL AREA
SOURCES AND USES OF FUNDS

Sources and Uses of Funds	Actual 2014	Original Budget 2015	Revised Budget 2015	Original Budget 2016	Budget % Chg	
					15 Original 2016	15 Revised 2016
<i>Sources of Funds</i>						
Beginning Balance	\$ -	\$ -	\$ -	\$ 22,618	100.00%	100.00%
Revenues						
Taxes						
Property Tax	\$ -	\$ 21,914	\$ 22,618	\$ 48,750	122.46%	115.54%
Total Taxes	\$ -	\$ 21,914	\$ 22,618	\$ 48,750	122.46%	115.54%
Total Revenues	\$ -	\$ 21,914	\$ 22,618	\$ 48,750	122.46%	115.54%
Total Sources of Funds	\$ -	\$ 21,914	\$ 22,618	\$ 71,368	225.67%	215.54%
<i>Uses of Funds</i>						
Expenditures						
Allocation to General BURA	\$ -	\$ 12,593	\$ -	\$ 60,750	382.41%	100.00%
Total Expenditures	\$ -	\$ 12,593	\$ -	\$ 60,750	382.41%	100.00%
Total Uses of Funds	\$ -	\$ 12,593	\$ -	\$ 60,750	382.41%	100.00%
Ending Balance	\$ -	\$ 9,321	\$ 22,618	\$ 10,618	13.91%	-53.06%

TABLE 7
BROOMFIELD URBAN RENEWAL AUTHORITY
NORTH PARK URBAN RENEWAL AREA
SOURCES AND USES OF FUNDS

Sources and Uses of Funds	Actual 2014	Original Budget 2015	Revised Budget 2015	Original Budget 2016	Budget % Chg	
					15 Original 2016	15 Revised 2016
<i>Sources of Funds</i>						
Beginning Balance	\$ 13,618	\$ 57,060	\$ 14,817	\$ 18,243	-68.03%	23.12%
Revenues						
Taxes						
Property Tax Increment	\$ 3,961	\$ 4,472	\$ 4,886	\$ 48,109	975.78%	884.63%
SEF Allocation from City	-	-	14,400	19,200	100.00%	33.33%
Use Tax Allocation from City	-	-	22,679	30,239	100.00%	33.33%
Total Taxes	\$ 3,961	\$ 4,472	\$ 41,965	\$ 97,548	2081.31%	132.45%
Total Revenues	\$ 3,961	\$ 4,472	\$ 41,965	\$ 97,548	2081.31%	132.45%
Total Sources of Funds	\$ 17,579	\$ 61,532	\$ 56,782	\$ 115,791	88.18%	103.92%
<i>Uses of Funds</i>						
Expenditures						
PT Corporation Agreement	\$ 411	\$ 448	\$ 1,460	\$ 15,450	3348.66%	958.22%
Allocation to General BURAs	2,351	2,562	-	-	-100.00%	NA
Infrastructure Improvements	-	-	37,079	49,439	100.00%	33.33%
Total Expenditures	\$ 2,762	\$ 3,010	\$ 38,539	\$ 64,889	2055.78%	68.37%
Total Uses of Funds	\$ 2,762	\$ 3,010	\$ 38,539	\$ 64,889	2055.78%	68.37%
Ending Balance	\$ 14,817	\$ 58,522	\$ 18,243	\$ 50,902	-13.02%	179.02%

TABLE 8A
BROOMFIELD URBAN RENEWAL AUTHORITY
NORTH PARK WEST URBAN RENEWAL AREA
SOURCES AND USES OF FUNDS

Sources and Uses of Funds	Actual 2014	Original Budget 2015	Revised Budget 2015	Original Budget 2016	Budget % Chg	
					15 Original 2016	15 Revised 2016
<i>Sources of Funds</i>						
Beginning Balance	\$ 2,289,602	\$ 1,195,489	\$ 531,047	\$ 7,055	-99.41%	-98.67%
Revenues						
Taxes						
Property Tax Increment	\$ 1,096,244	\$ 1,115,930	\$ 1,143,739	\$ 1,495,002	33.97%	30.71%
SEF Allocation from City	32,366	203,430	180,500	62,500	-69.28%	-65.37%
Use Tax Allocation from City	83,198	145,000	271,984	136,714	-5.71%	-49.73%
Total Taxes	\$ 1,211,808	\$ 1,464,360	\$ 1,596,223	\$ 1,694,216	15.70%	6.14%
Total Revenues	\$ 1,211,808	\$ 1,464,360	\$ 1,596,223	\$ 1,694,216	15.70%	6.14%
Total Sources of Funds	\$ 3,501,410	\$ 2,659,849	\$ 2,127,270	\$ 1,701,271	-36.04%	-20.03%
<i>Uses of Funds</i>						
Expenditures						
Advance to Wadsworth Interchange	\$ 2,027,204	\$ 1,389,200	\$ 512,000	\$ -	-100.00%	-100.00%
Allocation to General BURAs	327,417	391,528	661,522	787,000	101.01%	18.97%
Property Tax Cooperation Agreement -NMFd	81,180	109,863	126,154	188,763	71.82%	49.63%
Property Tax Cooperation Agreement- Palisade	418,993	395,597	368,055	519,364	31.29%	41.11%
Reimburse Developer for Infrastructure Improvements	115,569	348,430	452,484	199,214	-42.83%	-55.97%
Total Expenditures	\$ 2,970,363	\$ 2,634,618	\$ 2,120,215	\$ 1,694,341	-35.69%	-20.09%
Total Uses of Funds	\$ 2,970,363	\$ 2,634,618	\$ 2,120,215	\$ 1,694,341	-35.69%	-20.09%
Ending Balance	\$ 531,047	\$ 25,231	\$ 7,055	\$ 6,930	-72.53%	-1.77%

**TABLE 8B
BROOMFIELD URBAN RENEWAL AUTHORITY
NORTH PARK WEST URBAN RENEWAL AREA
ADVANCE TO WADSWORTH INTERCHANGE**

Advance and Repayment of Funds	Actual 2014	Original Budget 2015	Revised Budget 2015	Original Budget 2016	Budget % Chg	
					15 Original 2016	15 Revised 2016
Advance From Other Funds						
Beginning Balance	\$ -	\$ -	\$ 2,027,204	\$ 2,539,204	100.00%	25.26%
Additions						
Advance to Wadsworth Interchange	\$ 2,027,204	\$ 1,389,200	\$ 512,000	\$ -	-100.00%	-100.00%
Total Advances	\$ 2,027,204	\$ 1,389,200	\$ 512,000	\$ -	-100.00%	-100.00%
Total Advance from Other Funds	\$ 2,027,204	\$ 1,389,200	\$ 2,539,204	\$ 2,539,204	82.78%	NA
Repayment						
Advance to Other Funds						
Repayment from Wadsworth Interchange	\$ -	\$ -	\$ -	\$ -	NA	NA
Total Repayments	\$ -	\$ 1,389,200	\$ -	\$ -	-100.00%	NA
Ending Balance	\$ 2,027,204	\$ -	\$ 2,539,204	\$ 2,539,204	100.00%	NA

TABLE 9
BROOMFIELD URBAN RENEWAL AUTHORITY
ORIGINAL BROOMFIELD URBAN RENEWAL AREA
SOURCES AND USES OF FUNDS

Sources and Uses of Funds	Actual 2014	Original Budget 2015	Revised Budget 2015	Original Budget 2016	Budget % Chg	
					15 Original 2016	15 Revised 2016
<i>Sources of Funds</i>						
Beginning Balance	\$ -	\$ -	\$ -	\$ -	NA	NA
Revenues						
Taxes						
Property Tax	\$ -	\$ 155,887	\$ -	\$ 202,381	29.83%	100.00%
Total Taxes	\$ -	\$ 155,887	\$ -	\$ 202,381	29.83%	100.00%
Total Revenues	\$ -	\$ 155,887	\$ -	\$ 202,381	29.83%	100.00%
Total Sources of Funds	\$ -	\$ 155,887	\$ -	\$ 202,381	29.83%	100.00%
<i>Uses of Funds</i>						
Expenditures						
Allocation to General BURA	\$ -	\$ 89,625	\$ -	\$ 200,000	123.15%	100.00%
Total Expenditures	\$ -	\$ 89,625	\$ -	\$ 200,000	123.15%	100.00%
Total Uses of Funds	\$ -	\$ 89,625	\$ -	\$ 200,000	123.15%	100.00%
Ending Balance	\$ -	\$ 66,262	\$ -	\$ 2,381	-96.41%	100.00%

TABLE 10
BROOMFIELD URBAN RENEWAL AUTHORITY
US 36 WEST CORRIDOR URBAN RENEWAL AREA
SOURCES AND USES OF FUNDS

Sources and Uses of Funds	Actual 2014	Original Budget 2015	Revised Budget 2015	Original Budget 2016	Budget % Chg	
					15 Original 2016	15 Revised 2016
<i>Sources of Funds</i>						
Beginning Balance	\$ 313,355	\$ 313,355	\$ 313,355	\$ 352,047	12.35%	12.35%
Revenues						
Taxes						
Property Tax	\$ -	\$ 64,143	\$ 63,692	\$ -	-100.00%	-100.00%
Total Taxes	\$ -	\$ 64,143	\$ 63,692	\$ -	-100.00%	-100.00%
Total Revenues	\$ -	\$ 64,143	\$ 63,692	\$ -	-100.00%	-100.00%
Total Sources of Funds	\$ 313,355	\$ 377,498	\$ 377,047	\$ 352,047	-6.74%	-6.63%
<i>Uses of Funds</i>						
Expenditures						
Professional Services	\$ -	\$ -	\$ 25,000	\$ -	NA	-100.00%
Allocation to General BURA	-	336,889	-	348,000	3.30%	100.00%
Total Expenditures	\$ -	\$ 336,889	\$ 25,000	\$ 348,000	3.30%	1292.00%
Total Uses of Funds	\$ -	\$ 336,889	\$ 25,000	\$ 348,000	3.30%	1292.00%
Ending Balance	\$ 313,355	\$ 40,609	\$ 352,047	\$ 4,047	-90.03%	-98.85%

**TABLE 11A
BROOMFIELD URBAN RENEWAL AUTHORITY
WADSWORTH INTERCHANGE URBAN RENEWAL AREA - EVENT CENTER PROJECT
SOURCES AND USES OF FUNDS**

Sources and Uses of Funds	Actual 2014	Original Budget 2015	Revised Budget 2015	Original Budget 2016	Budget % Chg	
					15 Original 2016	15 Revised 2016
Sources of Funds						
Beginning Balance	\$ 4,850	\$ -	\$ -	\$ -	NA	NA
Revenues						
Taxes						
Property Tax Increment	\$ 2,299,773	\$ 3,297,319	\$ 3,107,015	\$ 3,852,566	16.84%	24.00%
Sales Tax Allocation from City	33,349	35,421	32,583	33,560	-5.25%	3.00%
Total Taxes	\$ 2,333,122	\$ 3,332,740	\$ 3,139,598	\$ 3,886,126	16.60%	23.78%
Interest Earnings & Miscellaneous Revenue						
Advance from N. Park West	\$ 2,027,204	\$ 1,389,200	\$ 512,000	\$ -	-100.00%	-100.00%
Advance from West 120th Avenue Gateway Corridor	2,425,293	2,365,606	4,291,605	3,017,573	27.56%	-29.69%
Profit Sharing/Repayment of Loss	122,761	200,000	200,000	200,000	NA	NA
Repayment of Parking Advance	332,093	342,721	342,721	348,897	1.80%	1.80%
Transfer from 2005 Bond Interest Fund	5,274,617	-	-	-	NA	NA
Total Interest Earnings & Miscellaneous Revenue	\$ 10,181,968	\$ 4,297,527	\$ 5,346,326	\$ 3,566,470	-17.01%	-33.29%
Total Revenues	\$ 12,515,090	\$ 7,630,267	\$ 8,485,924	\$ 7,452,596	-2.33%	-12.18%
Total Sources of Funds	\$ 12,519,940	\$ 7,630,267	\$ 8,485,924	\$ 7,452,596	-2.33%	-12.18%
Uses of Funds						
Expenditures						
Advance for Parking	\$ 342,056	\$ 352,318	\$ 348,897	\$ 355,875	1.01%	2.00%
Capital Improvement Projects - Parking Lot	-	-	125,000	-	NA	-100.00%
Parking Structure Bond Payment Coverage	-	-	160,000	500,000	100.00%	212.50%
Parking Structure Share of Profit	-	-	100,000	100,000	100.00%	NA
Professional Services	98,240	32,250	30,050	30,050	-6.82%	NA
Property Tax Cooperation Agreement	1,421,974	1,366,575	1,711,965	2,191,821	60.39%	28.03%
Tri-Party Obligation	250,000	250,000	250,000	250,000	NA	NA
Total Expenditures	\$ 2,112,270	\$ 2,001,143	\$ 2,725,912	\$ 3,427,746	71.29%	25.75%
Interfund Activities						
Transfer to Debt Service Fund - Bond Payment	\$ 5,274,617	\$ 5,624,274	\$ 5,755,162	\$ 4,020,000	-28.52%	-30.15%
Transfer to Debt Service Fund - Arbitrage Compliance	1,850	1,850	1,850	1,850	NA	NA
Transfer to Debt Service Fund - Bond Fees	3,000	3,000	3,000	3,000	NA	NA
Transfer to Debt Service Fund - 2005 Bond Interest	5,128,203	-	-	-	NA	NA
Total Interfund Activities	\$ 10,407,670	\$ 5,629,124	\$ 5,760,012	\$ 4,024,850	-28.50%	-30.12%
Total Uses of Funds	\$ 12,519,940	\$ 7,630,267	\$ 8,485,924	\$ 7,452,596	-2.33%	-12.18%
Ending Balance	\$ -	\$ -	\$ -	\$ -	NA	NA

**TABLE 11B
BROOMFIELD URBAN RENEWAL AUTHORITY
WADSWORTH INTERCHANGE URBAN RENEWAL AREA - EVENT CENTER PROJECT
ADVANCES FROM WEST MIDWAY BURA**

Background Data (Advance from West Midway BURA)	
2009 Advance	\$ 2,123,905
2010 Advance	4,080,052
2011 Advance	2,835,926
2012 Advance	4,347,495
2013 Advance	2,243,356
Balance at 12/31/13	\$ 15,630,734

Advance and Repayment of Funds	Actual 2014	Original Budget 2015	Revised Budget 2015	Original Budget 2016	Budget % Chg	
					15 Original 2016	15 Revised 2016
<i>Sources of Funds</i>						
Beginning Balance	\$ 15,630,734	\$ 15,630,734	\$ 15,630,734	\$ 15,630,734	NA	NA
Additions						
Advance from West Midway BURA	\$ -	\$ -	\$ -	\$ -	NA	NA
Total Additions	\$ -	\$ -	\$ -	\$ -	NA	NA
Total Advance from Other Funds	\$ 15,630,734	\$ 15,630,734	\$ 15,630,734	\$ 15,630,734	NA	NA
<i>Repayment</i>						
Repayment						
Repayment to West Midway BURA	\$ -	\$ -	\$ -	\$ -	NA	NA
Total Repayment to Other Funds	\$ -	\$ -	\$ -	\$ -	NA	NA
Ending Balance	\$ 15,630,734	\$ 15,630,734	\$ 15,630,734	\$ 15,630,734	NA	NA

**TABLE 11C
BROOMFIELD URBAN RENEWAL AUTHORITY
WADSWORTH INTERCHANGE URBAN RENEWAL AREA - EVENT CENTER PROJECT
ADVANCES FROM WEST 120TH AVENUE GATEWAY CORRIDOR**

Advance and Repayment of Funds	Actual 2014	Original Budget 2015	Revised Budget 2015	Original Budget 2016	Budget % Chg	
					15 Original 2016	15 Revised 2016
<i>Sources of Funds</i>						
Beginning Balance	\$ 2,163,275	\$ 4,841,593	\$ 4,588,568	\$ 8,880,173	83.41%	93.53%
Additions						
Advances From West 120th Avenue Gateway Corridor	\$ 2,425,293	\$ 2,365,606	\$ 4,291,605	\$ 3,017,573	27.56%	-29.69%
Total Additions	\$ 2,425,293	\$ 2,365,606	\$ 4,291,605	\$ 3,017,573	27.56%	-29.69%
Total Advance from Other Funds	\$ 4,588,568	\$ 7,207,199	\$ 8,880,173	\$ 11,897,746	65.08%	33.98%
<i>Repayment</i>						
Repayment						
Repayment to West 120th Avenue Gateway Corridor	\$ -	\$ -	\$ -	\$ -	NA	NA
Total Repayment to Other Funds	\$ -	\$ -	\$ -	\$ -	NA	NA
Ending Balance	\$ 4,588,568	\$ 7,207,199	\$ 8,880,173	\$ 11,897,746	65.08%	33.98%

**TABLE 11D
BROOMFIELD URBAN RENEWAL AUTHORITY
WADSWORTH INTERCHANGE URBAN RENEWAL AREA - EVENT CENTER PROJECT
ADVANCES FROM NORTH PARK WEST**

Advance and Repayment of Funds	Actual 2014	Original Budget 2015	Revised Budget 2015	Original Budget 2016	Budget % Chg	
					15 Original 2016	15 Revised 2016
<i>Sources of Funds</i>						
Beginning Balance	\$ -	\$ 1,389,200	\$ 2,027,204	\$ 2,539,204	82.78%	25.26%
Additions						
Advances From N. Park West	\$ 2,027,204	\$ 1,389,200	\$ 512,000	\$ -	-100.00%	-100.00%
Total Additions	\$ 2,027,204	\$ 1,389,200	\$ 512,000	\$ -	-100.00%	-100.00%
Total Advance from Other Funds	\$ 2,027,204	\$ 2,778,400	\$ 2,539,204	\$ 2,539,204	-8.61%	NA
<i>Repayment</i>						
Repayment						
Repayment to N. Park West	\$ -	\$ -	\$ -	\$ -	NA	NA
Total Repayment to Other Funds	\$ -	\$ -	\$ -	\$ -	NA	NA
Ending Balance	\$ 2,027,204	\$ 2,778,400	\$ 2,539,204	\$ 2,539,204	-8.61%	NA

**TABLE 12A
BROOMFIELD URBAN RENEWAL AUTHORITY
WEST MIDWAY EXTENDED URBAN RENEWAL AREA
SOURCES AND USES OF FUNDS**

Sources and Uses of Funds	Actual 2014	Original Budget 2015	Revised Budget 2015	Original Budget 2016	Budget % Chg	
					15 Original 2016	15 Revised 2016
<i>Sources of Funds</i>						
Beginning Balance		\$ -	\$ 2,743	\$ 2,743	100.00%	NA
Revenues						
Taxes						
Property Tax Increment	\$ 2,743	\$ -	\$ -	\$ -	NA	NA
Total Taxes	\$ 2,743	\$ -	\$ -	\$ -	NA	NA
Total Revenue	\$ 2,743	\$ -	\$ -	\$ -	NA	NA
Total Sources of Funds	\$ 2,743	\$ -	\$ 2,743	\$ 2,743	100.00%	NA
<i>Uses of Funds</i>						
Expenditures						
Advance To Other BURA Districts						
Wadsworth Interchange BURA - Event Center Project	\$ -	\$ -	\$ -	\$ -	NA	NA
Total Expenditures	\$ -	\$ -	\$ -	\$ -	NA	NA
Total Uses of Funds	\$ -	\$ -	\$ -	\$ -	NA	NA
Ending Balance	\$ 2,743	\$ -	\$ 2,743	\$ 2,743	100.00%	NA

TABLE 12B PAGE 1
BROOMFIELD URBAN RENEWAL AUTHORITY
WEST MIDWAY EXTENDED URBAN RENEWAL AREA
ADVANCES TO WADSWORTH INTERCHANGE BURA - EVENT CENTER PROJECT

Background Data (Advance to Event Center)	
2009 Advance	\$ 2,123,904
2010 Advance	4,080,053
2011 Advance	2,835,926
2012 Advance	4,347,495
2013 Advance	2,243,356
Balance at 12/31/13	\$ 15,630,734

Advance and Repayment of Funds	Actual 2014	Original Budget 2015	Revised Budget 2015	Original Budget 2016	Budget % Chg	
					15 Original 2016	15 Revised 2016
Advances to Other Funds						
Beginning Balance	\$ 15,630,734	\$ 15,630,735	\$ 15,630,734	\$ 15,630,734	0.00%	NA
Advances - Additions	\$ -	\$ -	\$ -	\$ -	NA	NA
Total Advances	\$ 15,630,734	\$ 15,630,735	\$ 15,630,734	\$ 15,630,734	0.00%	NA
Repayments						
Repayment from Event Center Project	\$ -	\$ -	\$ -	\$ -	NA	NA
Total Repayments	\$ -	\$ -	\$ -	\$ -	NA	NA
Ending Balance	\$ 15,630,734	\$ 15,630,735	\$ 15,630,734	\$ 15,630,734	0.00%	NA

**TABLE 13A PAGE 1
BROOMFIELD URBAN RENEWAL AUTHORITY
DEBT SERVICE FUND
SOURCES AND USES OF FUNDS**

Sources and Uses of Funds	Actual 2014	Original Budget 2015	Revised Budget 2015	Original Budget 2016	Budget % Chg	
					15 Original 2016	15 Revised 2016
<i>Sources of Funds</i>						
Beginning Balance	\$ -	\$ -	\$ -	\$ -	NA	NA
Revenues						
Interfund Activities						
Transfer from BURA	\$ 5,274,617	\$ 5,888,274	\$ 5,755,162	\$ 4,020,000	-31.73%	-30.15%
Transfer from 2005 Bond Arbitrage Compliance	4,850	4,850	4,850	4,850	NA	NA
Total Interfund Activities	\$ 5,279,467	\$ 5,893,124	\$ 5,760,012	\$ 4,024,850	-31.70%	-30.12%
Total Revenues	\$ 5,279,467	\$ 5,893,124	\$ 5,760,012	\$ 4,024,850	-31.70%	-30.12%
Total Sources of Funds	\$ 5,279,467	\$ 5,893,124	\$ 5,760,012	\$ 4,024,850	-31.70%	-30.12%
<i>Uses of Funds</i>						
Expenditures						
Paying Agent Fees	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	NA	NA
Arbitrage Compliance	1,850	1,850	1,850	1,850	NA	NA
Tax Increment Revenue Bonds 2005						
Principal	\$ 1,900,000	\$ 1,995,000	\$ 1,995,000	\$ 2,095,000	5.01%	5.01%
Interest	3,374,617	3,893,274	3,760,162	1,925,000	-50.56%	-48.81%
Total	\$ 5,274,617	\$ 5,888,274	\$ 5,755,162	\$ 4,020,000	-31.73%	-30.15%
Total Expenditures	\$ 5,279,467	\$ 5,893,124	\$ 5,760,012	\$ 4,024,850	-31.70%	-30.12%
Total Uses of Funds	\$ 5,279,467	\$ 5,893,124	\$ 5,760,012	\$ 4,024,850	-31.70%	-30.12%
Ending Balance	\$ -	\$ -	\$ -	\$ -	NA	NA

Table 13A is continued on the next page.

**TABLE 13A PAGE 2
BROOMFIELD URBAN RENEWAL AUTHORITY
DEBT SERVICE FUND
REVENUES AND EXPENDITURES**

ADDITIONAL INFORMATION

2005 Bond Reserve						
Sources and Uses of Funds	Actual 2014	Original Budget 2015	Revised Budget 2015	Original Budget 2016	Budget % Chg	
					15 Original 2016	15 Revised 2016
Sources of Funds						
Beginning Balance	\$ 5,978,499	\$ 5,978,499	\$ 5,978,499	\$ 5,978,499	NA	NA
Additions						
Interest Revenue	\$ 290,713	\$ 264,000	\$ 264,000	\$ 264,000	NA	NA
Total Additions	\$ 290,713	\$ 264,000	\$ 264,000	\$ 264,000	NA	NA
Total Sources of Funds	6,269,212	6,242,499	6,242,499	6,242,499	NA	NA
Uses of Funds						
Expenditures						
Transfer to 2005 Interest Fund	\$ 290,713	\$ 264,000	\$ 264,000	\$ 264,000	NA	NA
Total Uses of Funds	\$ 290,713	\$ 264,000	\$ 264,000	\$ 264,000	NA	NA
Ending Balance	\$ 5,978,499	\$ 5,978,499	\$ 5,978,499	\$ 5,978,499	NA	NA

2005 Interest Fund						
Sources and Uses of Funds	Actual 2014	Original Budget 2015	Revised Budget 2015	Original Budget 2016	Budget % Chg	
					15 Original 2016	15 Revised 2016
Sources of Funds						
Beginning Balance	\$ 334,160	\$ -	\$ 480,406	\$ 744,406	100.00%	54.95%
Additions						
Interest Revenue	\$ 1,947	\$ -	\$ -	\$ -	NA	NA
Receipts from Broomfield	5,128,203	5,624,274	5,755,162	4,020,000	-28.52%	-30.15%
Transfer from 2005 Bond Reserve	290,713	264,000	264,000	264,000	NA	NA
Total Additions	\$ 5,420,863	\$ 5,888,274	\$ 6,019,162	\$ 4,284,000	-27.25%	-28.83%
Total Sources of Funds	5,755,023	5,888,274	6,499,568	5,028,406	-14.60%	-22.63%
Uses of Funds						
Expenditures						
Transfer to Debt Service	\$ -	\$ 5,888,274	\$ 5,755,162	\$ 4,020,000	-31.73%	-30.15%
Transfer to Wadsworth Interchange BURA - Event Center	5,274,617	-	-	-	NA	NA
Total Uses of Funds	\$ 5,274,617	\$ 5,888,274	\$ 5,755,162	\$ 4,020,000	-31.73%	-30.15%
Ending Balance	\$ 480,406	\$ -	\$ 744,406	\$ 1,008,406	100.00%	35.46%

BROOMFIELD URBAN RENEWAL AUTHORITY (BURA)	Year	Description
Tax Increment Revenue Bonds	2005	Construction of Broomfield Event Center
Land Acquisition Note	2005	Land for Broomfield Event Center



BROOMFIELD HOUSING AUTHORITY



BROOMFIELD HOUSING AUTHORITY

As of Budget Adoption on 10/13/15

Current Mayor and Council

Randy Ahrens - Chairperson

Randy Ahrens - Chairperson

Todd Schumacher

Liz Law-Evans

Liz Law-Evans

Stan Jezierski

Mike Shelton

Mike Shelton

Sharon Tessier

Sharon Tessier

Kevin Jacobs

Sam Taylor

Sam Taylor

Bette Erickson

Greg Stokes

Greg Stokes

Dennis Harward

Kevin Kreeger

Martha Derda

Martha Derda

David Beacom

David Beacom

Charles Ozaki - Executive Director

Kevin Standbridge - Assistant Executive Director



CITY AND COUNTY MANAGER

One DesCombes Drive • Broomfield, CO 80020 • 303.438.6300 • www.broomfield.org

BUDGET MESSAGE

TO: Mayor and City Council

FROM: Charles Ozaki, City and County Manager

SUBJECT: 2016 Proposed Budget for the Broomfield Housing Authority

DATE: January 1, 2016

The Broomfield Housing Authority was established in February 2002, to facilitate housing opportunities and improvements for low to moderate income residents of Broomfield in the areas of rental assistance, housing program planning, homeownership and home maintenance. The 2016 budget reflects \$84,478 for program administration, \$65,000 for the Tenant-Based Rental Assistance program (TBRA) which is provided through federal HOME funds, and \$220,000 from a Community Development Block Grant (CDBG) program. Also, in midyear 2015, new funding in the amount of \$12,000 was received for administering Housing Choice Vouchers from the Colorado Division of Housing. Following is a summary of the housing programs.

HOUSING PROGRAM PLANNING

In 2006, Broomfield County joined with Boulder County (and the communities within Boulder County) to form the Boulder County/Broomfield County HOME Consortium. This allows the Broomfield/Boulder area to receive HOME funds annually (non-competitive funds from the U.S. Department of Housing and Urban Development). The Consortium prepared a housing plan for funding for 2007 through 2009. In 2009, the Consortium prepared a Five Year Consolidated Housing Plan for Broomfield and Boulder counties containing housing market data, a needs assessment, a strategic plan for the entire Consortium area, and individual Action Plans for Broomfield, the City of Boulder, and the City of Longmont. The planning effort guides the expenditures of HOME and Community Development Block Grant (CDBG) funds. The Five Year Plan was updated for 2015-2019, and was approved by City Council in January 2015.

RENTAL ASSISTANCE

In 2002, Broomfield entered into an intergovernmental agreement with the Jefferson County Housing Authority to provide for a minimum of 25 Housing Choice vouchers for use in Broomfield. Housing vouchers provide a rent subsidy for income-qualified households. Jefferson County also administers vouchers for families that already have housing assistance who choose to rent within Broomfield. The IGA has been renewing automatically since 2004. Jefferson County Housing receives administrative fees from the U.S. Department of Housing and Urban Development (HUD) to administer the housing vouchers. Currently there are approximately 25 families living in Broomfield with Housing Choice vouchers administered by Jefferson County. The Colorado Division of Housing, through Imagine! also has approximately 15 vouchers currently utilized by clients living in Broomfield. In July 2015, the Broomfield Housing Authority entered into an agreement with the Colorado Division of Housing to administer approximately 25 vouchers for the City and County of Broomfield. This opportunity will allow the Broomfield Housing Authority to become an approved voucher administrator and open opportunities to apply for future federal funding, if available.

In 2004, the Broomfield Housing Authority and Broomfield Health and Human Services, initiated the TBRA Program with funding received from the Colorado Division of Housing. The TBRA Program provides rental assistance and supportive services over a two-year period for up to 15 individuals/families. Starting in 2008 and continuing to the present, funding for the TBRA Program is provided by federal HOME Investment Partnership Funds allocated to the City and County of Broomfield through the Boulder County/Broomfield County Housing Consortium (see description under Housing Program Planning). As of January 2015, over 75 families have been served.

In 2005, Broomfield entered into an agreement with a developer to build Broomfield Greens, a 50-unit affordable apartment building for seniors. A \$500,000 grant from the state Division of Housing HOME Funds Program was received by Broomfield Housing Authority to cover a portion of the construction costs. Broomfield Housing Authority maintains a very limited ownership role in the project.

HOME OWNERSHIP

In 2010, Broomfield received a Neighborhood Stabilization Program (NSP) grant from the Colorado Division of Local Affairs - Division of Housing. Broomfield partnered with Flatirons Habitat for Humanity to purchase and rehabilitate two foreclosed properties. The homes were sold to income-qualified families. The purchase of the properties occurred in 2010. Rehabilitation expenses occurred in 2010 and 2011. Funding for the NSP program has been used in full.

In the past, in order to assist in providing single-family mortgage loans to low- and moderate-income persons and families, Broomfield assigned its Private Activity Bond authority (assigned by the state of Colorado) to the Colorado Housing and Finance Authority (CHFA). The bond proceeds are to be used to specifically assist first-time homebuyers within Broomfield who meet income eligibility and property purchase price limits.

In 2013, Broomfield became a partner community with the Metro Mortgage Assistance Program, administered by the city of Denver's Economic Development Department. This program allows potential Broomfield homeowners to receive down payment grants and low interest rate mortgages.

Since 2004, several projects have been developed in Broomfield that include designated affordable housing units - Red Leaf, Vantage Pointe, and Emerald Hill. Continued affordability is assured through deed restrictions. AMLI at Flatirons (formerly Summit at Flatirons) also designated affordable units, and as the structure of the development was changed from home ownership to rental, the designated units remained restricted as affordable rentals.

HOME MAINTENANCE

In 2009, Broomfield was granted status as a HUD entitlement community, providing an annual allocation of federal Community Development Block Grant (CDBG) funds to be used for housing and infrastructure projects for low and moderate income residents. A housing rehabilitation program, a mobile home repair program, an urgent repair program, and housing counseling services have received an allocation from the CDBG funding. The rehabilitation programs have processed 106 applications, completed renovations on 92 homes, and currently have four homes in various stages of construction. The housing counseling program has assisted 213 Broomfield families with first time homebuyer planning, foreclosure prevention and other budget and financial management services.

In 2013, Broomfield entered into an agreement with FirstBank, to support, by assisting with construction oversight, a home repair program for families earning over the income limit for the CDBG program, but who still met the FirstBank's guidelines for lower rate loans. The agreement as since expired.

In 2013, Broomfield received a one-time grant from Foothills United Way, to aid families in Broomfield who had storm and flood damage to their homes. Ten lower income families were assisted with repairs from this grant during 2013 and 2014.

A weatherization program is available to income-qualified Broomfield residents through Longs Peak Energy Conservation of Boulder County. The program provides energy audits, furnace repair or replacement, insulation, refrigerator replacement, and storm windows and doors. The program is funded through the Colorado Governor's Energy Office, and was supported by Broomfield with CDBG funding in past years. The weatherization program has served 179 Broomfield households through 2014. The program is continuing, even though funding has been reduced. Thus far in 2015, 10 Broomfield households have received services through this program.

The chart below summarizes the programs and number of available units and available funding for Broomfield residents for 2016.

PROGRAM	Program Availability
RENTAL ASSISTANCE (on-going)	
<i>Vouchers (including supportive service programs)</i>	
Tenant-Based Rental Assistance Program	15
Housing Choice Vouchers - Jefferson County Housing Authority	25
Colorado Division of Housing Vouchers through Imagine!	15
Colorado Division of Housing Vouchers through the Broomfield Housing Authority	25
<i>Affordable Apartments</i> - Through agreements with developers. Does not include privately-owned apartments	
Broomfield Greens	50
AMLJ at Flatirons	20
TOTAL RENTAL ASSISTANCE	Approx. 150
AFFORDABLE HOME OWNERSHIP (completed units)	
Red Leaf Affordable Housing Program	15
Vantage Pointe Affordable Housing	9
Emerald Hill (Habitat for Humanity)	14
Neighborhood Stabilization Program	2
TOTAL AFFORDABLE HOME OWNERSHIP	Approx. 40
HOUSING WEATHERIZATION/HOME MAINTENANCE (anticipated for 2015/2016 funding)	
Housing Weatherization Program	20
Single-Family Housing Rehabilitation Program	15
Mobile Home Repair Program	15
Urgent Repair Program	10
TOTAL HOUSING WEATHERIZATION/HOME MAINTENANCE	Approx. 60

The Broomfield Housing Authority will continue to evaluate possible programs for 2016. Additional information will be presented to City Council during the year.

Respectfully submitted,



Charles Ozaki
City and County Manager

**TABLE 1
BROOMFIELD HOUSING AUTHORITY
REVENUES AND EXPENDITURES**

Sources and Uses of Funds	Actual 2014	Original Budget 2015	Amended Budget 2015	Original Budget 2016	Budget % Chg	
					15 Original 2016	15 Revised 2016
<i>Sources of Funds</i>						
Beginning Balance	\$ -	\$ -	\$ 20,000	\$ -	NA	-100.00%
Revenues						
Intergovernmental Revenues						
Tenant-Based Rental Assistance Program	\$ 74,207	\$ 60,000	\$ 165,422	\$ 65,000	8.33%	-60.71%
Community Development Block Grant	208,819	200,000	386,383	220,000	10.00%	-43.06%
Housing Choice Voucher Program	-	-	12,684	-	NA	-100.00%
Total Intergovernmental Revenues	\$ 283,026	\$ 260,000	\$ 564,489	\$ 285,000	9.62%	-49.51%
Contributions						
Contributions from General Fund	\$ 93,143	\$ 77,695	\$ 55,413	\$ 84,478	8.73%	52.45%
Contributions from Non-profit	5,725	-	-	-	NA	NA
Total Contributions	\$ 98,868	\$ 77,695	\$ 55,413	\$ 84,478	8.73%	52.45%
Fines and Other Revenues						
Transfer from Reserves	\$ 45,000	\$ -	\$ -	\$ -	NA	NA
Total Fines and Other Revenues	\$ 45,000	\$ -	\$ -	\$ -	NA	NA
Total Revenues	\$ 426,894	\$ 337,695	\$ 619,902	\$ 369,478	9.41%	-40.40%
Total Sources of Funds	\$ 426,894	\$ 337,695	\$ 639,902	\$ 369,478	9.41%	-42.26%
<i>Uses of Funds</i>						
Expenditures						
Program Administration	\$ 91,143	\$ 77,695	\$ 75,413	\$ 84,478	8.73%	12.02%
TBRA Program	74,207	60,000	165,422	65,000	8.33%	-60.71%
Community Development Block Grant Programs	188,819	200,000	386,383	220,000	10.00%	-43.06%
Housing Choice Voucher Program	-	-	12,684	-	NA	-100.00%
Other Miscellaneous Housing Programs	45,000	-	-	-	NA	NA
Transfer to Reserves	7,725	-	-	-	NA	NA
Sub Total Expenditures	\$ 406,894	\$ 337,695	\$ 639,902	\$ 369,478	9.41%	-42.26%
Total Uses of Funds	\$ 406,894	\$ 337,695	\$ 639,902	\$ 369,478	9.41%	-42.26%
Ending Balance	\$ 20,000	\$ -	\$ -	\$ -	NA	NA

**TABLE 1A
BROOMFIELD HOUSING AUTHORITY
HOUSING AUTHORITY RESERVES
RED LEAF REIMBURSEMENT RESERVE**

Sources and Uses of Funds	Actual 2014	Original Budget 2015	Revised Estimate 2015	Original Budget 2016	Budget % Chg	
					15 Original 2016	15 Revised 2016
Sources of Funds						
Beginning Balance	\$ 215,000	\$ 170,000	\$ 177,725	\$ 177,725	4.54%	NA
Developer Payment Received	\$ 7,725	\$ -	\$ -	\$ -	NA	NA
Total Sources of Funds	\$ 222,725	\$ 170,000	\$ 177,725	\$ 177,725	4.54%	NA
Uses of Funds						
Project Expenses	\$ 45,000	\$ -	\$ -	\$ -	NA	NA
Ending Balance	\$ 177,725	\$ 170,000	\$ 177,725	\$ 177,725	4.54%	NA

In the Memorandum of Understanding regarding affordable housing in the Red Leaf development there was a provision that if a certain number of homes did not sell as affordable the developer would make a cash-in-lieu payment of \$5,000 per home. The payment received in 2007 represents the entire cash-in-lieu that was due from the developer.

**TABLE 2
COUNTY OF BROOMFIELD BUDGET
BROOMFIELD HOUSING AUTHORITY
HOUSING AUTHORITY - PROGRAM SUMMARY**

Function/Activity	Actual 2014	Original Budget 2015	Revised Budget 2015	Original Budget 2016	Budget % Chg	
					15 Original 2016	15 Revised 2016
Program Administration						
Revenues						
Contribution from Developer	\$ 5,725	\$ -	\$ -	\$ -	NA	NA
Contribution from General Fund	93,143	77,695	55,413	84,478	8.73%	52.45%
Total Revenues	\$ 98,868	\$ 77,695	\$ 55,413	\$ 84,478	8.73%	52.45%
Expenditures						
Personnel	\$ 85,073	\$ 72,175	\$ 70,893	\$ 76,218	5.60%	7.51%
Supplies and Services	6,070	5,520	4,520	8,260	49.64%	82.74%
Transfer to Reserve	7,725	-	-	-	NA	NA
Total Expenditures	\$ 98,868	\$ 77,695	\$ 75,413	\$ 84,478	8.73%	12.02%
Tenant-Based Rental Assistance Program						
Revenues						
Federal HOME Fund - 2012	\$ 74,207	\$ -	\$ -	\$ -	NA	NA
Federal HOME Fund - 2013	-	-	21,666	-	NA	-100.00%
Federal HOME Fund - 2014	-	-	65,806	-	NA	-100.00%
Federal HOME Fund - 2015	-	60,000	77,950	-	-100.00%	-100.00%
Federal HOME Fund - 2016	-	-	-	65,000	100.00%	100.00%
Total Revenues	\$ 74,207	\$ 60,000	\$ 165,422	\$ 65,000	8.33%	-60.71%
Expenditures						
Home Consortium Boulder Administration	\$ 6,000	\$ 6,000	\$ 6,000	\$ 6,500	8.33%	8.33%
Tenant-Based Rental Assistance Program	68,207	54,000	159,422	58,500	8.33%	-63.30%
Total Expenditures	\$ 74,207	\$ 60,000	\$ 165,422	\$ 65,000	8.33%	-60.71%
Housing Choice Voucher Program						
Revenues						
Housing Choice Voucher Program - 2016	\$ -	\$ -	\$ 12,684	\$ -	NA	-100.00%
Total Revenues	\$ -	\$ -	\$ 12,684	\$ -	NA	-100.00%
Expenditures						
Housing Choice Voucher Program - 2016	\$ -	\$ -	\$ 12,684	\$ -	NA	-100.00%
Total Expenditures	\$ -	\$ -	\$ 12,684	\$ -	NA	-100.00%
Community Development Block Grant Programs						
Revenues						
Community Development Block Grant - 2014	178,451	-	-	-	NA	NA
Community Development Block Grant - 2015	-	180,000	366,383	-	-100.00%	-100.00%
Community Development Block Grant - 2016	-	-	-	200,000	100.00%	100.00%
CDBG program support 10%	-	20,000	20,000	20,000	NA	NA
Miscellaneous	30,368	-	-	-	NA	NA
Contribution from General Fund	-	-	-	-	NA	NA
Total Revenues	\$ 208,819	\$ 200,000	\$ 386,383	\$ 220,000	10.00%	-43.06%
Expenditures						
CDBG Rehabilitation Program - 2015	188,819	180,000	366,383	-	-100.00%	-100.00%
CDBG Rehabilitation Program - 2016	-	-	-	200,000	100.00%	100.00%
CDBG program support 10%	-	20,000	20,000	20,000	NA	NA
Total Expenditures	\$ 188,819	\$ 200,000	\$ 386,383	\$ 220,000	10.00%	-43.06%
Difference	\$ 20,000	\$ -	\$ -	\$ -	NA	NA
Other Miscellaneous Housing Programs						
Revenues						
Contribution from Nonprofit (Flood Relief)					NA	NA
Transfer from Reserves	\$ 45,000	\$ -	\$ -	\$ -	NA	NA
Total Revenues	\$ 45,000	\$ -	\$ -	\$ -	NA	NA
Expenditures						
Projects	\$ 45,000	\$ -	\$ -	\$ -	NA	NA
Total Expenditures	\$ 45,000	\$ -	\$ -	\$ -	NA	NA
Difference	\$ -	\$ -	\$ -	\$ -		
SUMMARY						
	Actual 2014	Original Budget 2015	Amended Budget 2015	Original Budget 2016	Budget % Chg	
					15 Original 2016	15 Revised 2016
Beginning Balance	-	-	20,000	-	NA	-100.00%
Total Revenues	\$ 426,894	\$ 337,695	\$ 619,902	\$ 369,478	9.41%	-40.40%
Total Expenditures	406,894	337,695	639,902	369,478	9.41%	-42.26%
Difference	\$ 20,000	\$ -	\$ (20,000)	\$ -	NA	-100.00%
Ending Balance	\$ 20,000	\$ -	\$ -	\$ -	NA	NA



ARISTA LOCAL IMPROVEMENT DISTRICT



ARISTA LOCAL IMPROVEMENT DISTRICT

As of Budget Adoption on 10/13/15

Current Mayor and Council

Randy Ahrens - Chairperson

Randy Ahrens - Chairperson

Todd Schumacher

Liz Law-Evans

Liz Law-Evans

Stan Jezierski

Mike Shelton

Mike Shelton

Sharon Tessier

Sharon Tessier

Kevin Jacobs

Sam Taylor

Sam Taylor

Bette Erickson

Greg Stokes

Greg Stokes

Dennis Harward

Kevin Kreeger

Martha Derda

Martha Derda

David Beacom

David Beacom

Charles Ozaki - Executive Director

Kevin Standbridge - Assistant Executive Director



CITY AND COUNTY MANAGER

One DesCombes Drive • Broomfield, CO 80020 • 303.438.6300 • www.broomfield.org

BUDGET MESSAGE

TO: Mayor and City Council
FROM: Charles Ozaki, City and County Manager
SUBJECT: 2016 Proposed Budget for the Arista Local Improvement District
DATE: January 1, 2016

The Arista Local Improvement District (A-LID) was established in August 2005 to facilitate the construction of transportation facilities in the Arista Development. The first project was the parking structure, constructed and owned by the Arista Metropolitan District (AMD), which enhances parking options for the 1STBANK Center and the adjacent commercial development. The A-LID is supported by a 0.2% sales tax on all taxable sales within its boundaries. The revenue generated by the tax have been pledged to support the AMD's debt service on bonds sold to construct the parking structure. Since the only allowable use of the revenue is to support the funding of public transportation services or improvements, the 2016 budget for the A-LID exists solely to authorize payments to the AMD as noted above. In a 2008 election, voters within the A-LID approved a measure that would allow the District to increase the sales tax levy up to 0.55%. This increase has not yet been enacted.

Respectfully submitted,

A handwritten signature in black ink that reads "Charles Ozaki".

Charles Ozaki
Executive Director

**TABLE 1
ARISTA LOCAL IMPROVEMENT DISTRICT
REVENUES AND EXPENDITURES**

Sources and Uses of Funds	Actual 2014	Original Budget 2015	Revised Budget 2015	Original Budget 2016	Budget % Chg	
					15 Original 2016	15 Revised 2016
<i>Sources of Funds</i>						
Beginning Balance	\$ -	\$ -	\$ 17	\$ -	NA	-100.00%
Revenues						
Intergovernmental Revenues						
Sales Tax	\$ 27,579	\$ 20,241	\$ 20,241	\$ 28,387	40.25%	40.25%
Total Intergovernmental Revenues	\$ 27,579	\$ 20,241	\$ 20,241	\$ 28,387	40.25%	40.25%
Total Revenues	\$ 27,579	\$ 20,241	\$ 20,241	\$ 28,387	40.25%	40.25%
Total Sources of Funds	\$ 27,579	\$ 20,241	\$ 20,258	\$ 28,387	40.25%	40.13%
<i>Uses of Funds</i>						
Expenditures						
Payment to Others	\$ 27,562	\$ 20,241	\$ 20,258	\$ 28,387	40.25%	40.13%
Sub Total Expenditures	\$ 27,562	\$ 20,241	\$ 20,258	\$ 28,387	40.25%	40.13%
Total Uses of Funds	\$ 27,562	\$ 20,241	\$ 20,258	\$ 28,387	40.25%	40.13%
Ending Balance	\$ 17	\$ -	\$ -	\$ -	NA	NA



COLORADO BUILDING CORPORATION



BROOMFIELD BUILDING CORPORATION MEMBERS

	As of Budget Adoption on 10/13/15	Current Mayor and Council
President	Todd Schumacher	Vacant*
Vice President	Randy Ahrens	Randy Ahrens
Secretary	Charles Ozaki	Charles Ozaki
Treasurer	Patricia Soderberg	Patricia Soderberg
Boardmember	Kevin Jacobs	Vacant*
Boardmember	Kevin Standbridge	Kevin Stanbridge

** 2016 Officers to be determined*



CITY AND COUNTY MANAGER

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BUDGET MESSAGE

TO: Mayor and City Council

FROM: Charles Ozaki, City and County Manager

SUBJECT: 2016 Proposed Budget for the City and County of Broomfield, Colorado Building Corporation

DATE: January 1, 2016

The City and County of Broomfield, Colorado Building Corporation (Building Corporation) was created in 1999 to allow the City and County to use asset-backed Certificate of Participation (COP) financing for public projects.

From 1999 through 2004, the initial projects financed through COP's issued by the Building Corporation included the renovation of the building located at #6 Garden Center, construction of several buildings (including a library and auditorium, a police and court facility, a detention center and a recreation center), open space acquisitions (317 acres) and acquisition and development of athletic fields (123 acres). In 2008 the Building Corporation also provided funds (approximately \$12 million) to facilitate the construction of the detention center expansion project. The Building Corporation receives annual lease payments for these assets from the City and County of Broomfield which are then utilized to fund the annual debt service payments on the COP's.

In 2010, the Building Corporation Board of Directors approved the refunding of all outstanding COP's. Due to lower interest rates, savings realized by the refinancing will amount to \$14,613,634 from 2013 through the remaining term of the COP's (final maturity in 2029). These savings will be recognized annually in the County General Fund, City General Fund, Sales and Use Tax Capital Improvements Fund, and the Open Space and Parks fund as their lease payments to the Building Corporation are reduced from original levels.

The 2016 Budget for the Building Corporation includes \$7,603,338 in revenues from annual lease payments collected by the Building Corporation from the City and County of Broomfield. This, together with projected interest earnings of the fund, provides the funding source for the 2016 COP debt service payments of \$7,598,738.

Respectfully submitted,

A handwritten signature in cursive script that reads "Charles Ozaki".

Charles Ozaki
Executive Director

**TABLE 1 - PAGE 1
CITY AND COUNTY OF BROOMFIELD
COLORADO BUILDING CORPORATION**

Revenues and Expenditures	Actual 2014	Original Budget 2015	Revised Budget 2015	Original Budget 2016	Budget % Chg	
					15 Original 2016	15 Revised 2016
Beginning Balance	\$ -	\$ -	\$ -	\$ -	NA	NA
Revenues						
Lease Payment & Other Revenues						
Lease Payment from City of Broomfield	\$ 334,138	\$ 334,941	\$ 334,941	\$ 336,570	0.49%	0.49%
Lease Payment from City of Broomfield - Open Space/Parks	1,476,236	1,380,419	1,380,419	-	-100.00%	-100.00%
Lease Payment from City of Broomfield - CIP	3,799,072	3,897,384	3,897,384	3,697,964	-5.12%	-5.12%
Lease Payment from County of Broomfield	3,551,729	3,550,931	3,550,931	3,567,704	0.47%	0.47%
Interest Earnings on Construction Fund	118	100	200	200	100%	NA
Interest Earnings on Reserve - 2010 COPs	872	700	800	900	28.57%	12.50%
Total Lease Payment & Other Revenues	\$ 9,162,165	\$ 9,164,475	\$ 9,164,675	\$ 7,603,338	-17%	-17%
Total Revenues	\$ 9,162,165	\$ 9,164,475	\$ 9,164,675	\$ 7,603,338	-17.03%	-17.04%
Total Sources of Funds	\$ 9,162,165	\$ 9,164,475	\$ 9,164,675	\$ 7,603,338	-17.03%	-17.04%
Expenditures						
COP Series 2010						
Retirement of COPs - Principal	\$ 5,710,000	\$ 5,965,000	\$ 5,965,000	\$ 4,700,000	-21.21%	-21.21%
Retirement of COPs - Interest (6/1 & 12/1)	3,447,667	3,192,175	3,192,175	2,898,738	-9.19%	-9.19%
Other Expenditures						
Arbitrage Compliance Cost	\$ -	\$ 3,000	\$ 3,000	\$ -	-100.00%	-100.00%
Paying Agent Fees	3,500	3,500	3,500	3,500	NA	NA
Reserve for Arbitrage	998	800	1,000	1,100	37.50%	10.00%
Total Uses of Funds	\$ 9,162,165	\$ 9,164,475	\$ 9,164,675	\$ 7,603,338	-17.03%	-17.04%
Ending Balance	\$ -	\$ -	\$ -	\$ -	NA	NA

Certificates of Participation - City General Fund	2010	Completion of City Center Facilities: Parking lots at library & police/court buildings; remodeling of One DesCombes (org. 2000 series)
Certificates of Participation - County General Fund	2010	Construct city and county facilities (Library, Detention Center, Police/Courts, HHS); fund county start-up costs (org. 1999 series)
Certificates of Participation - CIP	2010	Construction of Paul Derda Recreation Center and Athletic Fields (BIP, Broomfield County Commons)(org. 2000 series)
Certificates of Participation (COPs)	2010	Open Space acquisitions (Willow Park North, Miller, Moormeier, Arnold, Wottge, Mitchem) (org. 2000 series)
Certificates of Participation (COPs)	2010	Park Improvements (Legacy Park) (org. 2000 series)

TABLE 1 - PAGE 1A
CITY AND COUNTY OF BROOMFIELD
COLORADO BUILDING CORPORATION

Reserve for Arbitrage						
Certificate of Participation Reserve Fund	Actual 2014	Original Budget 2015	Revised Budget 2015	Original Budget 2016	Budget % Chg	
					15 Original 2016	15 Revised 2016
Beginning Balance	\$ 251,814	\$ 252,664	\$ 252,812	\$ 253,812	0.45%	0.40%
Additions						
Transfer from Building Corp	\$ 998	\$ 800	\$ 1,000	\$ 1,100	37.50%	10.00%
Total Additions	\$ 998	\$ 800	\$ 1,000	\$ 1,100	37.50%	10.00%
Ending Balance	\$ 252,812	\$ 253,464	\$ 253,812	\$ 254,912	0.57%	0.43%

Reserve for Debt Services						
Debt Services Reserve Fund	Actual 2014	Original Budget 2015	Revised Budget 2015	Original Budget 2016	Budget % Chg	
					15 Original 2016	15 Revised 2016
Beginning Balance	\$ 8,415,000	\$ 8,415,000	\$ 8,415,000	\$ 8,415,000	NA	NA
Additions						
Total Additions	\$ -	\$ -	\$ -	\$ -	NA	NA
Uses						
Total Uses of Reserve	\$ -	\$ -	\$ -	\$ -	NA	NA
Ending Balance	\$ 8,415,000	\$ 8,415,000	\$ 8,415,000	\$ 8,415,000	NA	NA



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APPENDIX A

ADMINISTRATIVE CHARGES AND INTERNAL SERVICE ALLOCATIONS

	2016 Budget
Facility Maintenance	
<i>Allocations are charged to each major fund for Facility Maintenance services based on the square footage of the buildings maintained for each fund.</i>	
GENERAL FUND	\$ 2,039,059
<i>Municipal Center, Police Building, Depot Hill Museum, #12 Garden Center, Shops/Maintenance Building, Recycling Center, Library, Auditorium</i>	
WATER FUND	67,420
<i>Water Treatment Plant on 144th, Water Treatment Plant on 112th</i>	
SEWER FUND	48,580
<i>Wastewater Treatment Plant</i>	
HUMAN SERVICES FUND	357,700
<i>Human Services portion of #6 Garden Center and the Senior Center; Workforce space rental</i>	
RECREATION FUND	1,072,320
<i>Community Center, The Bay (Aquatics Park), Skate Park, Derda Recreation Center</i>	
COUNTY FUND	774,940
<i>Detention Center, the Courts Building, the Public Health portion of #6 Garden Center</i>	
Total Charges	\$ 4,360,019
General Services for County Fund	
<i>Allocations are charged to the County General Fund for centralized services provided by the City such as finance, human resources, legal, information technology and fleet maintenance. The amounts are based on the indirect cost allocation report prepared each year.</i>	
COUNTY FUND	\$ 1,782,666
Total Charges	\$ 1,782,666
General Services for Utility Funds	
<i>Allocations are charged to each utility fund (Water, Sewer and Water Reclamation) for centralized services provided by the City such as finance, human resources, legal, information technology, and fleet maintenance. The amounts are based on the indirect cost allocation report prepared each year.</i>	
WATER FUND	\$ 1,823,700
SEWER FUND	1,276,590
WATER RECLAMATION FUND	109,420
Total Charges	\$ 3,209,710
General Services for Urban Renewal Authority	
<i>Allocations are charged to the Broomfield Urban Renewal Authority for centralized services provided by the City such as project administration, finance, human resources, legal, and planning. The amounts are based on the indirect cost allocation report prepared each year.</i>	
BURA	\$ 1,460,071
Total Charges	\$ 1,460,071

APPENDIX B

SCHEDULE OF CAPITAL EQUIPMENT PURCHASES

DEPARTMENT	Division	DESCRIPTION OF ITEM	COST
Replacement Vehicles and Equipment			
Police	Community Svcs/SRO	Mid-size SUV AWD, marked	\$ 50,231
Police	Patrol	Mid-size SUV AWD, unmarked	33,818
Finance	Utility Billing	Mid-size SUV	27,000
HHS	Environmental Health	Small Pick-up	26,500
HHS	Adult Services	Mid-size Sudan	24,500
Public Works	Environmental Services	Mid-size SUV 4X4	29,000
Public Works	Facility Services	Cargo van with HVAC shelving and drawer units	28,000
Public Works	Park Services	72" side-discharge deckmower with PolarTrac assembly and 60" dozer blade with hydraulic angle kit	52,000
Public Works	Park Services	25' Equipment Trailer with dove tail and full length loading ramps 14,000 GVWR	9,000
Public Works	Park Services	25' Equipment Trailer with dove tail and full length loading ramps 14,000 GVWR	9,000
Public Works	Park Services	3/4 ton Extended Cab 4x4 Pickup with Trailer Package and 40 Gallon fuel cell/tool box combo	30,000
Public Works	Park Services	10.5' Turf Mower with rear discharge out front decks	67,000
Public Works	Park Services	Utility Cart with Shade Canopy, Hydraulic Lift Bed, Receiver Hitch	9,300
Public Works	Park Services	Utility Tractor (70 PTO hp), Diesel Engine, 4x4, Agricultural Tires	82,500
Public Works	Park Services	72" Front Mower with 60" Heavy-Duty Hydraulic Angling front blade	42,000
Public Works	Park Services	250 CFM tow behind air compressor with pinol	25,000
Public Works	Street Services	Snow Plow	250,000
Public Works	Street Services	Compact Street Sweeper	167,500
Public Works	Street Services	Walk behind frontend loader	26,500
Public Works	Street Services	1 1/2 ton Diesel 4X4 flatbed truck with snow and ice equipment	90,000
Public Works	Utilities	1 1/2 ton 4X4, cab & chassis, utility service/crane body with a 6000 pound lifting capacity crane and portable hydraulic unit with attachments	130,000
Public Works	Water Treatment	3/4 ton 4X4 regular cab pickup. Snow plow package. 7 1/2 foot snow plow	31,000
Public Works	Water Treatment	3/4 ton 4X4 regular cab pickup	25,000
Replacement Vehicles and Equipment Total			\$ 1,264,849
Replacement Other Equipment			
Clerk and Recorder	Elections	Ballot Tabulation System	\$ 236,927
Information Technology	GIS	Trimble Geo 7X	7,195
Information Technology	GIS	Trimble Geo 7X	7,195
Police	Detention	2015 Revised - Video recording unit, 1 Bosch DIVAR i6000 24TB with 1 3TB spare drive with installation	10,450
Police	Detention	Video recording unit, 1 Bosch DIVAR i6000 24TB with installation	10,306
Public Works	Facility Services	PDRC - Boiler	40,000
Public Works	Facility Services	PDRC - UV pool water disinfection system	50,000
Public Works	Facility Services	PDRC - Exterior Spray Pad	12,800
Information Technology	Telecommunications	Gateway will be latest version of the Avaya G450 LSP	30,000
Community Resources	Recreation Services	Cardio and Weight Room Equipment for Recreation, Police and Detention	154,127
Community Resources	Recreation Services	Electronic Equipment for Recreation	4,670
Community Resources	Cultural Affairs	Electronic Equipment for Audi	4,334
Public Works	Water Treatment	Water Treatment Pump	14,000
Public Works	Water Reclamation	Two VFD Control Drive	77,370
Public Works	Water Resources	Walnut Creek Diversion Flume	19,100
Public Works	Environmental Services	Total Organic Carbon Analyzer	44,000
Public Works	Environmental Services	Inductively Coupled Plasma/Mass Spectrophotometer	223,100
Public Works	Environmental Services	Autoblock digestion unit for metals	34,200
Public Works	Utilities	Outlook Lift Station pumps	52,500
Public Works	Wastewater	Operations and Maintenance information management system	85,000
Public Works	Wastewater	O&M Electrical Control Center	65,000
Public Works	Wastewater	Dissolved Air Floatation Overflow Pump Station	65,000
Public Works	Wastewater	Climate Control Package Unit	28,500
Public Works	Wastewater	Return Activated Sludge Pump #2	26,000
Public Works	Wastewater	Odor Control Fan #2	16,000
Replacement Other Equipment Total			\$ 1,080,847

Schedule of Capital Equipment Purchases - cont.

New Vehicles and Other Equipment*			
Public Works	Streets	1 wing plow attachment	\$ 25,000
Public Works	Streets	1/2 ton 2WD pickup with lightbar	22,000
Public Works	Parks	Self-propelled stump grinder	30,000
Public Works	Parks	1 synthetic turf litter/debris removal unit	8,000
Public Works	Facilities	3/4 ton cargo van with shelving	25,000
Public Works	Utilities	Easement jetting machine	64,000
Public Works	Utilities	3/4 ton 4x4 pickup with lightbar and service body	31,000
HHS	Senior Services	14 passenger, wheelchair accessible bus	67,700
Police	SWAT	Night vision scope for existing sniper rifle	10,500
Police	Investigations	2 - pole cameras with software and accessories	11,500
Police	Administration	Numerica Software License	12,535
Police	Traffic	8 - Motorcycles	203,848
New Vehicles and Equipment Total			\$ 511,083

New /Replacement IT Software and Equipment			
City Council	City Council	Council Chambers and Conference Room Equipment Replacement	\$ 150,000
Information Technology	IT	Data Storage Additions	90,000
Information Technology	IT	Desktop Computer Replacements	150,000
Information Technology	IT	Laptop Computer Replacements	60,000
Information Technology	IT	Microsoft Server Licenses Purchase	50,000
Information Technology	IT	Network Hardware Replacement	80,000
Information Technology	IT	Server Replacements	30,000
Information Technology	IT	Telecom System Replacement and Upgrades	50,000
Information Technology	IT	VM Ware Server Upgrade and Licenses (Hardware and Software)	38,000
Information Technology	IT	Wireless System/Mobile Device Management -Citywide	20,000
Police	Police	Vehicle Laptop Computer Replacements (includes installation)	240,000
Police	Detention	Lexipol Software	21,550
Community Resources	Recreation	Recreation Management System Software Replacement	119,600
Public Works*	Fleet	SQL database program	8,200
Replacement IT Equipment Total			\$ 1,107,350
GRAND TOTAL			\$ 3,964,129

*Operating Budget Purchase

APPENDIX C

INTERGOVERNMENTAL AND COMMUNITY

Organization	Actual 2014	Original Budget 2015	Revised Budget 2015	Original Budget 2016
HEALTH & HUMAN SVCS STATE FUNDED/MANDATED:				
Imagine!	\$ 379,452	\$ 345,218	\$ 345,218	\$ 348,209
Mental Health Center of Boulder County, Inc.	302,373	315,000	315,000	315,000
Misc. HHS Direct Service Providers	244,895	303,446	303,446	300,445
Mental Health Center of Boulder County, Inc. - Lease Payments	94,310	109,796	109,796	111,680
TOTAL HHS AGENCY OUTLAYS	\$ 1,021,030	\$ 1,073,460	\$ 1,073,460	\$ 1,075,334
COMMUNITY OUTLAY:				
Misc. Cultural Organization Outlays	\$ 12,207	\$ 11,891	\$ 11,891	\$ 12,799
Economic Development - Lease Payments	17,922	18,585	18,585	18,460
Economic Development - Lease Payments	3,266	3,280	3,280	3,258
Broomfield FISH - Lease Payments	37,559	37,812	37,812	37,812
TOTAL COMMUNITY AGENCY OUTLAYS	\$ 70,954	\$ 71,568	\$ 71,568	\$ 72,329
ORGANIZATION DUES:				
Broomfield Area Chamber of Commerce	\$ 3,400	\$ 3,400	\$ 3,400	\$ 3,400
Colorado Counties, Inc.	17,364	17,364	17,364	20,000
Colorado Municipal League	31,715	32,667	32,667	33,647
Denver Metro Convention & Visitors Bureau/ Visit Denver	525	525	525	525
Denver Regional Council of Governments	16,000	16,000	16,000	16,000
Metro Mayors Caucus/ Civic Results	4,520	4,520	4,520	4,520
North Metro Chamber of Commerce	505	505	505	505
National Association of Counties	860	860	860	860
National League of Cities	4,467	4,467	4,467	4,467
Northwest Economic Development	0	0	0	0
Regional Air Quality Council	1,500	1,500	1,500	1,500
Sister City International	0	0	0	0
North Area Transportation Alliance	2,400	2,400	2,400	2,400
U.S. 36 Metro Mayors & Commissioners	0	0	0	0
U.S. Commuting Solutions	11,924	11,924	11,924	11,924
TOTAL ORGANIZATION DUES	\$ 95,179	\$ 96,132	\$ 96,132	\$ 99,748
TOTAL OUTSIDE AGENCY FUNDING	\$ 1,187,163	\$ 1,241,160	\$ 1,241,160	\$ 1,247,411

*Note White=City Contribution

*Note Shaded=County Contribution

Intergovernmental and Community Grants - cont.

	Budget 2016
CITY COUNCIL SPECIAL EVENT FUNDING:	
Council Annual Allowance for Community	5,000
Annual Allowance for Mayor for Community Relations	1,000
A Precious Child Gala	1,500
Chamber After Hours	3,000
Chamber Annual Dinner Sponsorship	5,000
Chamber Annual Summer BBQ Sponsorship	1,000
Chamber Eggs & Issues - Mayors State of City Address	1,500
Coffee for mayor Fishing Derby	75
Coffee for Mayor Trail Adventure	75
Colfax Marathon	250
Dancing with the Broomfield Stars	1,000
DRCOG Awards Reception Sponsorship	500
Good Sam Bike Jam	2,500
HOB Awards	800
Ice Cream for 4th of July	3,200
Marching Band Competition - Broomfield Days	800
Metro No. DC Breakfast	300
Misc. Sister City expenses	5,000
North Metro Chamber Dinner Sponsorship	1,000
Relay for Life	1,000
Other - Chamber Events, ETC	500
TOTAL	\$ 35,000

APPENDIX D

EXPLANATION OF INTERFUND ACTIVITY

Receiving Fund	Expending Fund	Amount	Transaction Description
City General	Water	1,823,700	General government services provided by the General Fund based on an estimate of the amount of time invested in Water-related functions.
City General	Wastewater	1,276,590	General government services provided by the General Fund based on an estimate of the amount of time invested in Wastewater-related functions.
City General	Water Reclamation	109,420	General government services provided by the General Fund based on an estimate of the amount of time invested in Water Reclamation-related functions.
City General	Lodging Tax	550,000	100% of tax collected is designated for the maintenance of street landscapes for specific retail developments. Parks Maintenance activities are recorded in the General Fund.
City General	County General	1,782,666	General government services provided by the General Fund based on an estimate of the amount of time invested in County-related functions.
City General	Human Services	479,460	General government services provided by the General Fund based on an estimate of the amount of time invested in Human Service functions.
Total City General Fund		6,021,836	
Facility Maintenance	City General	2,039,059	Facility specific costs and sq. ft. allocation of general costs.
Facility Maintenance	Water	67,420	Facility specific costs and sq. ft. allocation of general costs.
Facility Maintenance	Wastewater	48,580	Facility specific costs and sq. ft. allocation of general costs.
Facility Maintenance	Recreation	1,072,320	Facility specific costs and sq. ft. allocation of general costs.
Facility Maintenance	Human Services	357,700	Facility specific costs and sq. ft. allocation of general costs.
Facility Maintenance	County General	774,940	Facility specific costs and sq. ft. allocation of general costs.
Total Facility Maintenance Fund		4,360,019	
Recreation	City General	1,198,145	Subsidy for operations to cover costs above participation fees.
Total Recreation Fund		1,198,145	
Library	City General	29,993	Covers expenditures in excess of revenues.
Total Library Fund		29,993	
Street	County General	1,840,552	Replacement of the Road and Bridge Tax collected from predecessor counties.
Total Street Fund		1,840,552	
Capital Improvement	City General	2,800,000	Covers new capital improvements projects.
Capital Improvement	County General	3,827,798	Covers new capital improvements projects.
Total CIP Fund		6,627,798	
Open Space & Parks	Capital Improvement	1,888,021	Contributions for projects and right of way purchases.
Total Open Space & Parks Fund		1,888,021	
Development Agreements	Service Expansion Fee	554,630	Share of Service Expansion Fee based on Development Agreements.
Development Agreements	Unallocated Interest	55,000	Interest allocation to general development.
Total Development Agreements Fund		609,630	

APPENDIX D

EXPLANATION OF INTERFUND ACTIVITY

Receiving Fund	Expending Fund	Amount	Transaction Description
Debt Service	Capital Improvements	5,603,926	Portion of principal and interest payments due related to sales tax capital improvements.
Debt Service	Open Space & Parks	249,083	Portion of principal and interest payments due related to Open Space purchases.
Debt Service	Agreements	1,947,042	Debt service on Westcor obligation refinancing
Total Debt Service Fund		7,800,051	
Wastewater	Water Reclamation	1,404,134	Share of the debt service related to sewer improvements paid for with the 2001 revenue bond issuance
Total Wastewater Fund		1,404,134	
Cemetery	City General	75,676	Covers expenditures in excess of revenues.
Total Cemetery Fund		75,676	
County Detention Center	City General	237,255	Transfer of Court Surcharge to fund Alternative Sentencing Unit
Total County Detention Center		237,255	
Human Services	County General	413,756	Workforce Center - covers expenditures in excess of revenues.
Human Services	County General	497,610	Senior Services - covers expenditures in excess of revenues.
Total Human Services Fund		911,366	
Grand Total Interfund Activity		33,004,476	

APPENDIX E

CITY AND COUNTY OF BROOMFIELD STRATEGY MAP

Guiding Statements and Plans

Mission Statement

Working in partnership with the community, the City and County of Broomfield provides excellent services in an efficient, respectful, and courteous manner to enhance and protect the environment and quality of life of Broomfield citizens.

Guiding Values

- We are here to **serve** our **citizens** as advocates and problem solvers.
- We always treat our citizens and employees with **dignity, respect, and equity**.
- We are **fiscally responsible**.
- We are here to help Broomfield be a **safe** and **enjoyable** community filled with opportunity for citizens and employees.
- We **care** and we **show** it through our **positive manner**.
- We **respond** quickly and we **follow-up**.
- We value **vision, diversity, and progressive thinking**.
- We encourage **new ideas** and **suggestions**.
- We **maximize opportunities** to advance the interest of the community as a whole.

2015 Council Priorities

- Economic Development
- City and County Governance
- Review of Boards and Commissions
- Review of Budget Process
- Transportation Projects
- Civic Center Project
- Recreation Facilities

Comprehensive Plan

- Growth, Population & Change
- Land Use
- Transportation
- Community Form & Identity
- Open Space, Parks, Recreation & Trails
- Economic Development
- Community Services & Facilities
- Sustainability
- Housing
- Utilities

Outcomes

Safe Community

Safety for residents, businesses, visitors, and the City and County workforce

Economic Vitality

A diverse & sustainable economy through housing, employment, and shopping opportunities

Health, Leisure & Educational Opportunities

Healthy community with a broad spectrum of opportunities for recreation, culture, education, and entertainment

Facilities & Transportation Infrastructure

Safe, well-maintained, effective and attractive facilities, streets, parks, and utilities

Self-Sufficiency

Support for individuals and households requiring basic and temporary health and financial assistance leading to self-sufficiency

Environmental Stewardship

A regional leader in environmental stewardship, open space preservation, water and other natural resource management

Engaged & Fiscally Responsible Government

Innovative, responsive, efficient, and fiscally responsible government with an engaged community and workforce

APPENDIX F

COMPREHENSIVE PLAN

Introduction

Broomfield's current Comprehensive Plan was adopted in 2005, following an extensive community information gathering and feedback process. An advisory Task Force, comprised of residents from each of Broomfield's five wards, was heavily involved in making recommendations and updating the Plan. The Plan is a dynamic 20-year policy document intended to be periodically reviewed and updated to remain valid and effective. It serves as the principal planning document addressing Broomfield's goals and policies related to land use and other key community issues. These key issues and goals are summarized in the ten functional elements below. These broad Comprehensive Plan goals have been tied to the more specific goals of each Department. In 2016, the Comprehensive Plan will be updated.

Vision Statement

Broomfield: a City and County of diverse neighborhoods that inspire identity and unity; where its culture of excellence, leadership, self-determination, and innovation is nurtured and practiced; and where its businesses thrive and its citizens of all ages are proud to live.

1. Growth, Population & Change

Vision Statement

Direct growth to strengthen Broomfield's desirable community characteristics and identity; and to seize opportunities that take advantage of Broomfield's physical characteristics and transportation advantages.

Goals

GP-A: <i>Balanced Rate of Growth</i>	<i>Ensure that the pace and the amount of Broomfield's growth and corresponding population always advance Broomfield's desired community identity and characteristics.</i>
GP-B: <i>Regional Role</i>	<i>Influence regional plans for growth and development.</i>
GP-C: <i>Concurrency</i>	<i>Ensure that new development provides adequate community facilities and services to support the development as it occurs.</i>

2. Land Use

Vision Statement

Create an appropriate and sustainable land use pattern anchored by great neighborhoods and vibrant community activity centers that are linked to create an economic and environmentally sustainable community.

Goals

LU-A: <i>Mix of Land Uses</i>	<i>Provide an appropriate mix of land uses that ensures sustained economic vitality.</i>
LU-B: <i>Mixed Use Developments</i>	<i>Encourage mixed use developments that provide the benefits of more compact, denser development with a mix of living, shopping, and working environments.</i>
LU-C: <i>Neighborhoods</i>	<i>Create a community of neighborhoods containing a variety of housing types, while maintaining the overall single-family residential nature of Broomfield.</i>
LU-D: <i>Transit Oriented Development</i>	<i>Create development focused around major transit stops that form pedestrian-oriented, vibrant urban centers.</i>
LU-E: <i>Commercial Areas</i>	<i>Encourage compact commercial development that contributes to the community's image and character and that provides increased choices and services.</i>
LU-F: <i>Employment Areas</i>	<i>Encourage a variety of employment land use types and intensities in designated areas that are both supported by and compatible with surrounding land uses.</i>
LU-G: <i>City Center Districts</i>	<i>Create two key City Center Districts that serve as key focal points for community and civic activities.</i>
LU-H: <i>Development Standards</i>	<i>Use development standards and guidelines to help realize the community's overall vision and goals.</i>

Comprehensive Plan - cont.

3. Transportation

Vision Statement

Provide an efficient and well-maintained multi-modal transportation system that serves all segments of the population, effectively accommodates the demands of growth, facilitates convenient internal and regional accessibility, minimizing environmental impacts, and reduced dependence on the automobile.

Goals

<i>T-A: Roadway Capacity</i>	<i>Provide additional capacity on roadways to handle existing and projected traffic.</i>
<i>T-B: Major Roadway Connections</i>	<i>Enhance internal east-west and north-south roadway connections within the community.</i>
<i>T-C: Alternative Modes</i>	<i>Promote and develop transportation alternatives to reduce dependence on the automobile.</i>
<i>T-D: Interconnected Bike and Pedestrian System</i>	<i>Create an interconnected transportation system that facilitates safe travel throughout Broomfield for pedestrians, bicyclists and vehicles and that provides linkages to neighboring communities.</i>
<i>T-E: Livable Streets</i>	<i>Encourage livable streets. Livable streets are designed in conjunction with neighborhoods and destinations to facilitate all types of transportation -- walking or riding, public or private -- in a safe, enjoyable and convenient manner.</i>
<i>T-F: Regional Transportation Planning</i>	<i>Participate in and influence regional transportation planning efforts to enhance overall regional mobility and improve Broomfield's accessibility to the regional transportation network. Coordinate with adjacent communities to promote an efficient transportation system.</i>
<i>T-G: Land Use and Transportation</i>	<i>Use the transportation system and innovative street design to support and complement the City's land use and economic development plans and policies.</i>

4. Community Form & Identity

Vision Statement

Broomfield is a community with residents who take pride in its small-town friendliness and can-do attitude. Broomfield's physical features include interconnected open lands and parks with distinct residential and commercial areas. All these elements combine to create a strong sense of place and identity.

Goals

<i>CF-A: Community Identity</i>	<i>Build upon the established physical framework to strengthen Broomfield's sense of community identity by identifiably connecting the neighborhoods, open lands, parks, residential and commercial areas, and by the enhancement of natural and man-made features.</i>
<i>CF-B: Community Character</i>	<i>Encourage community unity and interaction to maintain Broomfield's small-town character and sense of identity.</i>
<i>CF-C: Community Form</i>	<i>Implement the vision and the policies relating to Broomfield's physical form and identity.</i>

Comprehensive Plan - cont.

5. Open Space, Parks, Recreation & Trails

Vision Statement

Preserve and enhance those natural and recreational places that reflect the heart and soul of the community.

Goals

<i>OP-A: 40% Open Lands</i>	<i>Provide 40 percent of Broomfield's planning area as open lands.</i>
<i>OP-B: Connected Public Spaces</i>	<i>Create connected public spaces in order to provide continuous green space throughout the community benefiting wildlife, enhancing recreational experiences, and increasing Broomfield's walkability.</i>
<i>OP-C: Community Image and Identity</i>	<i>Use open space, parks, trails, and recreational facilities to establish a strong community image and identity.</i>
<i>OP-D: Stewardship</i>	<i>Maintain sound stewardship of open lands.</i>
<i>OP-E: Meeting Future Needs</i>	<i>Develop a proactive approach to meeting future needs.</i>
<i>OP-F: Distribution of Facilities</i>	<i>Promote the equitable distribution of open space, parks, recreational and trail facilities.</i>

6. Economic Development

Vision Statement

Promote the economic vitality of Broomfield through attraction, retention and expansion of business activity.

Goals

<i>ED-A: Adequate Tax Base</i>	<i>Provide an adequate property and sales tax base to support quality city services, facilities and amenities as identified within the Long Range Financial Plan.</i>
<i>ED-B: Regional Shopping</i>	<i>Enhance and expand regional shopping opportunities in Broomfield.</i>
<i>ED-C: Employment</i>	<i>Build a strong and diversified employment base in Broomfield that minimizes cyclical impacts of market changes and that provides job opportunities for Broomfield residents of all skills.</i>
<i>ED-D: Commercial Vitality</i>	<i>Maintain and enhance the vitality of existing neighborhoods and commercial areas.</i>
<i>ED-E: Tourism</i>	<i>Develop a program to enhance/build on existing regional tourism.</i>

Comprehensive Plan - cont.

7. Community Services & Facilities

Vision Statement

To provide quality services and facilities within our neighborhoods that reflect our commitment to making worthy investments in our community, that are examples of proactive and innovative government, and that empower all our citizens to increase their quality of life while ensuring that we care for those in need.

Goals

<i>CS-A: Decentralized Facilities and Services</i>	<i>Distribute community facilities and services throughout the community to provide neighborhood-based assets that contribute to Broomfield's sense of place and identity, simplify access to these facilities and their services, and create a more adaptive and responsive facilities network.</i>
<i>CS-B: Facility and Service Inventory and Renewal</i>	<i>Strengthen neighborhood and community assets to include facilities, organizations, and programs to sustain neighborhood and overall community health and to encourage maintenance and investment.</i>
<i>CS-C: Cultural Arts</i>	<i>Ensure citizens have access to a variety of venues for participating in the arts, both as audience and as artists.</i>
<i>CS-D: Education</i>	<i>Support a diverse range of educational opportunities to ensure that Broomfield remains a community of well-educated and highly skilled people.</i>
<i>CS-E: Communication</i>	<i>Facilitate a culture of open and effective communication of ideas and information within Broomfield.</i>
<i>CS-F: Public Safety</i>	<i>Create an environment in which the people of Broomfield feel safe by providing the best fire, police, and emergency services.</i>
<i>CS-G: Justice System</i>	<i>Promote an integrated justice system that focuses on prevention, early intervention, diversion, personal accountability, and reducing recidivism in order to promote community involvement and reduce the costs of providing a safer community.</i>
<i>CS-H: Library System</i>	<i>Support a library system that meets information and research needs, fulfills community interest in books and other media, addresses the need to read and acquire information skills and functions as a community gathering place.</i>
<i>CS-I: Health Care, Public Health and Human Services</i>	<i>In partnership with the community, promote innovative and exceptional health care, public health, and human services.</i>

8. Sustainability

Vision Statement

Broomfield enjoys prosperity as an environmentally, economically, and socially sustainable community. We protect and preserve our social and physical environment and ecosystems through education, community engagement, conservation, and cultural opportunities supported by economic strength and diversity.

Goals

<i>S-A: Resource Conservation</i>	<i>Protect the environment through the preservation of wildlife, reduction of waste, conservation of water, and enhancement of land water and air quality.</i>
<i>S-B.I: Conservation & Energy Efficiency</i>	<i>The City & County of Broomfield will utilize technological solutions and provide education/outreach to encourage conservation of energy.</i>
<i>S-B.II: Development of Alternative Energy Technology</i>	<i>Serve as a role model to the community by evaluating and utilizing alternative energies and emerging technologies.</i>
<i>S-B.III: Provision of Electrical Services</i>	<i>The City & County of Broomfield is committed to ensuring that reliable, affordable, and clean energy is available to all residential and commercial structures.</i>
<i>S-C: Community Education</i>	<i>Broomfield advances sustainability by educating and engaging our community in the implementation of environmentally, economically and socially sound practices.</i>
<i>S-D.I: Adequate Tax Base</i>	<i>Provide an adequate property and sales tax base to support quality city services, facilities and amenities as identified within the Long-Range Financial Plan.</i>

Comprehensive Plan - cont.

8. Sustainability, continued

Goals, continued

<i>S-D.II: Local & Regional Shopping</i>	<i>Enhance and expand local and regional shopping opportunities in Broomfield.</i>
<i>S-D.III: Sustainable Business practices</i>	<i>Evaluate, research and develop best practices which promote opportunities for sustainable business to thrive in Broomfield.</i>
<i>S-D.IV: Employment</i>	<i>Build a strong and diversified employment base in Broomfield that minimizes cyclical impacts of market changes and that provides job opportunities for Broomfield residents of all skills.</i>
<i>S-D.V: Commercial Vitality</i>	<i>Maintain and enhance the vitality of existing neighborhoods and commercial areas.</i>
<i>S-E.: Roadway Capacity</i>	<i>Provide additional multimodal transportation capacity on roadways and trails to handle existing and projected traffic.</i>
<i>S-E.II: Alternative Modes:</i>	<i>Promote and develop practical transportation alternatives to reduce dependence on the automobile. Ensure that multimodal and alternative transportation solutions make it easier for people to move around and within Broomfield. Ensure that Broomfield's multimodal and alternative transportation systems are efficiently connected to regional transit and multimodal systems.</i>
<i>S-E.III: Interconnected Bike and Pedestrian System</i>	<i>Provide an interconnected bike and pedestrian system that will enhance regional trail connectivity.</i>

9. Housing

Vision Statement

Promote a balanced mix of housing types that will meet both current and future residents' changing needs and conditions and that will support the community's overall economic development goals.

Goals

<i>HO-A: Existing Housing</i>	<i>Encourage private investment aimed at maintaining, rehabilitating, and enhancing Broomfield's older existing housing.</i>
<i>HO-B: Maintaining Housing Affordability/Attainability</i>	<i>Encourage an adequate supply of affordable/attainable housing for lower-income households.</i>
<i>HO-C: Diversity of Housing Types and Ownership Options</i>	<i>Encourage a diversity of populations by providing a variety of housing types that serve a broad spectrum of households.</i>
<i>HO-D: Special Needs and Services Housing</i>	<i>Increase the supply of housing that is accessible and functional for seniors, single-parent households and other residents with special needs.</i>
<i>HO-E: Residential Housing Design</i>	<i>Promote quality in terms of design, livability, aesthetics and construction in all housing types.</i>

Comprehensive Plan - cont.

10. Utilities

Vision Statement

Provide a utility infrastructure system representing state-of-the-art equipment, construction, management and conservation techniques.

Goals

<i>U-A: Utility Planning</i>	<i>Adequately plan so that utilities are reliable and support existing developed areas and future growth.</i>
<i>U-B: Financing Utilities for Build-out</i>	<i>Ensure that the long-term cost of developing utility infrastructure to serve Broomfield can be met.</i>
<i>U-C: Sustainable Utilities Contributing to Overall Quality of Life</i>	<i>Provide environmentally sustainable and efficient utility systems that protect Broomfield's and the region's natural resources and contribute to overall quality of life.</i>
<i>U-D: Community Aesthetics</i>	<i>Utility infrastructure should contribute to overall positive community aesthetics.</i>
<i>U-E: Communications Infrastructure</i>	<i>Facilitate the construction of state-of-the-art communications infrastructure.</i>
<i>U-F: Public Health and Provisions of Utilities</i>	<i>Enhance the public health of the community through the provision of adequate, clean, safe and reliable utilities.</i>
<i>U-G: Regional Coordination</i>	<i>Influence and implement regional utility planning efforts to be environmentally, economically and functionally advantageous to Broomfield.</i>

More information regarding the Comprehensive Plan can be found at:
http://www.broomfield.org/planning/masterplan/FINAL_COMP_PLAN.pdf

APPENDIX G

2015 CITIZEN SURVEY

SURVEY BACKGROUND AND METHODS

The City and County of Broomfield contracted with National Research Center, Inc. (NRC) to conduct a survey that provided residents with the opportunity to rate the quality of life in Broomfield, as well as the quality and importance of community amenities, local government performance and service and community priorities. The 2015 Broomfield Citizen Survey is the fifth community-wide survey that Broomfield has conducted since 2002. The survey allows City and County officials to have a finger on the pulse of their constituents, to examine trends and changes in citizen opinion over time, to compare Broomfield's performance to benchmarks from communities across the nation and in Colorado's Front Range and to take citizen perspectives into account in strategic planning decisions.

Surveys were mailed to 3,000 randomly selected resident households in May 2015 and completed surveys were collected over a seven-week period. A total of 867 surveys were completed, yielding a response rate of 30%. The margin of error is plus or minus three percentage points around any given percentage point reported for the entire sample (867 completed surveys).

Survey results were weighted so that respondent gender, age, race and ethnicity, housing unit type (attached or detached) and housing tenure (rent or own), and council ward were represented in proportions reflective of the entire city.

Because Broomfield has administered resident surveys before, some comparisons could be made between 2015 responses and those from 2012, 2007, 2004, and 2002. Broomfield also elected to have its results compared to those of other jurisdictions around the nation and those of other communities in the Front Range, comparisons made possible through a national benchmark database created and maintained by NRC. This database contains resident perspectives gathered in citizen surveys from over 500 communities across the United States.

KEY FINDINGS

Broomfield residents enjoyed a high quality of life in 2015, as in previous years.

- In 2015, 94% of survey respondents rated their overall quality of life in Broomfield as “excellent” or “good;” only one percent of respondents gave a “poor” rating. Similar ratings were given in 2012 and prior years. When compared to other communities across the nation and in the Front Range, Broomfield's rating for overall quality of life was much higher.
- Almost all respondents (95%) gave positive marks to Broomfield as a place to live while only slightly fewer gave positive marks to Broomfield as a place to raise children (92%) and their neighborhood as a place to live (91%). Ratings for Broomfield as a place to retire improved from 2012 to 2015. All eight aspects of quality of life on the survey were rated higher or much higher than the national and Front Range benchmarks.

2015 Citizen Survey continued

Residents gave favorable ratings to the performance of the City and County government.

- At least two-thirds of survey respondents gave favorable ratings to each of the aspects of government performance. Almost three-quarters of residents gave “excellent” or “good” ratings to the value of services for taxes paid; a rating that was higher in 2015 compared to 2012. Increases in ratings were also seen for providing opportunities for citizen involvement (77% “excellent” or “good” in 2015) and the job that the City and County does at listening to citizens (68%).
- In 2015, 59% of Broomfield participants reported having contact in-person, by email or by phone with an employee of the City and County within the last 12 months; a level that was similar to 2012. Of the residents who had contact with an employee, 9 in 10 reported having an “excellent” or “good” overall impression of the employee. Additionally, 9 in 10 felt that Broomfield employees were courteous, knowledgeable and responsive.
- Where comparisons to the nation and Front Range could be made, ratings for government performance measures tended to be much higher than the benchmark.

Residents continued to feel safe in their community and believed it was an important priority for Broomfield.

- At least 9 in 10 citizens reported feeling safe in Broomfield’s parks, at FlatIron Crossing and in their neighborhoods during the day. Almost all residents also felt safe in their neighborhoods after dark (93% “somewhat” or “very safe”). Additionally, almost three-quarters of respondents felt at least “somewhat safe” in City parks after dark and 8 in 10 felt safe at FlatIron Crossing at night. In general, ratings remained stable from 2012 to 2015, but there was an increase in safety experienced in parks after dark.
- Regarding safety services provided by the City and County, residents gave high marks to police services (90% “excellent” or “good”) and 9 in 10 also deemed these services to be at least “very important.” Traffic services were given positive ratings by 8 in 10 participants and two-thirds felt the service was important, a rating that has decreased in importance since 2012. Other ratings remained stable over time. In comparison to the national and Front Range benchmarks, Broomfield residents’ opinions regarding safety services were much higher compared to those of residents in other communities.
- Safety, crime, police and fire services was the third most important priority cited by residents when they were asked to describe the single most important priority for the City and County of Broomfield in the next five years.

Survey respondents participated in and thought highly of the quality of health and leisure services in Broomfield, but were not likely to use a community garden.

- Residents gave exceptionally high marks to the quality of parks, soccer/football fields, the Paul Derda Recreation Center, open space and trails, baseball/softball fields and library services, with more than 9 in 10 awarding “excellent” or “good” ratings to each of these areas in 2015.
- Reflecting on the importance of these opportunities, residents most valued Broomfield’s

2015 Citizen Survey continued

parks, healthcare, library services and mental healthcare services, with at least 85% or more ranking these items as “essential” or “very important.” Just over half of participants gave high levels of importance to the Auditorium facility and event information, CSU extension services and local cultural and arts events.

- When asked about the availability of these services and opportunities, at least 9 in 10 residents felt that these recreational opportunities were at least “somewhat available.” Only 1 in 10 respondents felt that mental health care services, reproductive health/family planning services and CSU extension services were “not available.”
- More than 8 in 10 Broomfield residents reported they had visited a park, an open space site or used a trail in the City at least once in the 12 months prior to the survey. In 2015, fewer respondents reported visiting any of Broomfield’s public art sites (benches, sculptures, etc.) compared to 2012.
- About 4 in 10 respondents indicated they would be at least “somewhat likely” to participate in growing their own vegetables or flowers in a community garden.

Residents thought highly of government services and placed great importance on delivery.

- Regarding services for facilities and transportation infrastructure, at least three-quarters of survey respondents gave “excellent” or “good” marks to all of the measures, ranging from 94% positive for sewer services to 78% for building department/inspections, a rating that increased from 2012. Animal control services ratings were also higher in 2015. These services were also marked with high importance with no fewer than 8 in 10 residents giving “essential” or “very important” ratings to each item.
- Broomfield residents gave high marks to City and County-maintained roads compared to state maintained roads, including street cleaning (79% “excellent” or “good”), bike lanes (69%), street repair and resurfacing (66%) and traffic signal timing (60%). Ratings for street repair decreased from 2012 to 2015, but ratings for snow and ice control and traffic signal timing increased over time.
- About 9 in 10 Broomfield survey respondents rated the quality and importance of election services favorably. Property tax assessment services were rated as “excellent” or “good” by about 7 in 10 residents, but deemed “essential” or “very important” by over 8 in 10 respondents. In general, quality and importance ratings have continued to increase for both of these services since 2002.
- Residents of Broomfield also gave high ratings to services not provided by the City and County, including ambulance (97% “excellent” or “good”) and fire services (95%), as well as the Broomfield Veterans Museum (93%). About two-thirds of respondents gave high ratings to mental health services and the Regional Transportation District. Developmentally disabled services ratings increased from 2012 to 2015.

Citizen priorities focused on responsible community growth

- Over one-third of Broomfield citizens who described in their own words the top priority for the City and County focused on growth as related to businesses, land use and planning, economic development and jobs.

2015 Citizen Survey continued

- When asked about their perceptions of the speed of growth in the City and County of Broomfield over the last five years, 60% of residents thought that jobs growth was “much” or “somewhat” too slow while nearly 4 in 10 reported they felt the right amount of job growth had been occurring. This perception has decreased since 2012 when 72% of residents reported feeling that job growth had been too slow. About half of residents thought that retail growth had been too slow; a rating that was slightly higher than the 4 in 10 participants in 2012. Compared to 2012, more people felt that population growth has been occurring too fast (51% “much” or “somewhat” too fast) in 2015.

This appendix is a summary of the 2015 Citizen Survey prepared by National Research Center, Inc. The full version can be found on the City and County of Broomfield’s website at <http://www.broomfield.org>.

APPENDIX H

2013 LONG RANGE FINANCIAL PLAN - SUMMARY

2013 Financial Plan Update

The Financial Plan is designed to be a living, dynamic tool to provide the City and County of Broomfield with clear information with which to make policy decisions and provide clarity to the overall direction of the City and County and the various factors that influence, inhibit, and enhance that direction.

The Financial Plan links land use planning, demographic modeling, and financial planning. This linkage is achieved by coordinating financial planning with Broomfield's 2005 Comprehensive Plan (Comprehensive Plan) general land use categories. The purpose for this integration is to understand the potential financial implications of future land uses and plan accordingly to ensure that Broomfield remains a financially sustainable community that can afford to maintain existing levels of service at build-out.

Although Broomfield has achieved good financial health, continued positive economic and revenue results are not guaranteed. Several factors can affect the continuation of positive results, including:

- Deviations from projected land uses detailed in the Comprehensive Plan
- Unforeseen effects of aging infrastructure
- Short-term and long-term economic conditions
- Broomfield's population demographics
- Changes in tax and revenue policy
- Increases in service levels and demands
- Changes in retail competition from Broomfield's neighboring communities

In order to continue to monitor Broomfield's financial health, the Financial Plan incorporates a model that can be used to evaluate the financial impacts of land use decisions on an ongoing basis.

Approach

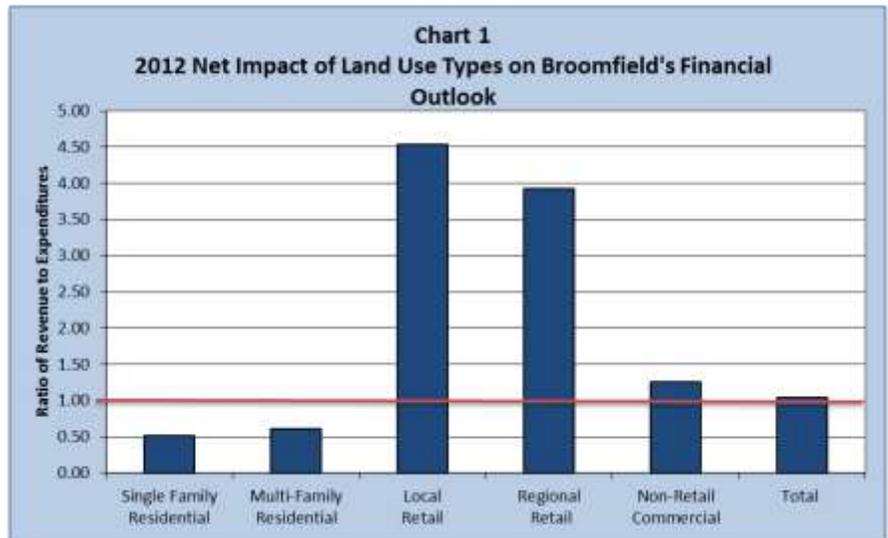
This financial model is intended to enable the City Council and staff to step back from the short-term incremental process of the annual budget to study the current and long-term financial impacts of land use development and related strategies. The updated Financial Plan will also assist in developing and communicating strategic revenue and expenditure goals beyond the one-year budget cycle, and even the five-year forecast planning cycle.

The Financial Plan links land use and financial planning by coordinating financial planning with the Comprehensive Plan's land use categories. This integration allows prudent planning for existing and future land use needs, and associated costs of providing services, and ensures Broomfield remains a financially healthy and sustainable community that can afford to maintain existing levels of service at land use build-out.

Land use affects finances. Residential land use has a mixed net impact on Broomfield's financial outlook. That is, residential areas cost more to provide services to than Broomfield receives in taxes and revenues generated by those areas. In the following chart, the single-family and multi-family residential provide 51 cents and 61 cents, respectively, of revenue for every dollar Broomfield spends on the cost of services for these land use categories. Yet the residential land use is an important component for growth in the retail and commercial land uses that have positive net impacts on Broomfield's financial outlook. Retail and commercial areas generate more in taxes and revenues than it costs Broomfield to provide services to those areas. It is the combination of these net impacts that determines Broomfield's overall financial outlook.

A ratio of 1.00 (shown by the red line on the chart to the right) indicates that revenues generated by the land use are equal to the cost of services allocated to the same land use. Ratios greater than 1.00 indicate a net positive ratio of revenues to expenditures; ratios less than 1.00 indicate services cost more than revenues generated.

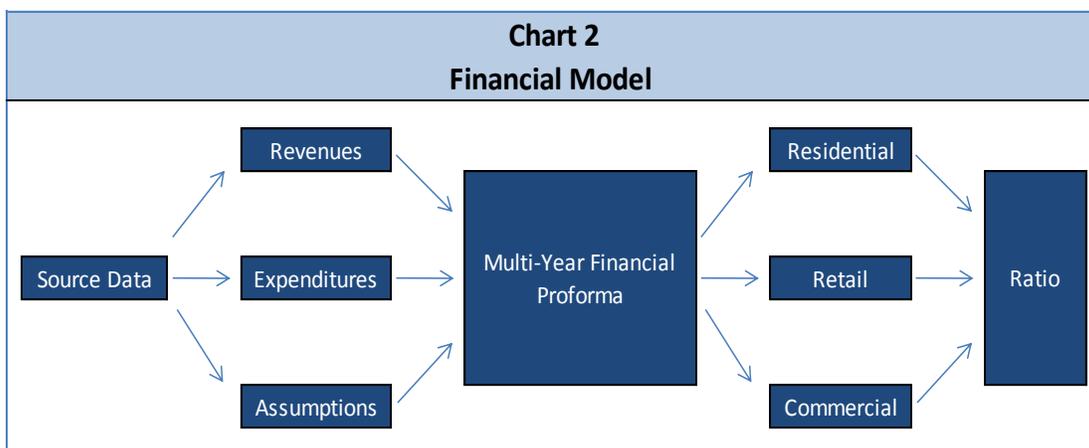
The total land use ratio in 2004 was 1.02, and in 2008 it was 1.11. In 2012, it was 1.04. This means that in 2012, for every \$1.00 of expenditures, Broomfield received \$1.04 in revenues. At build-out, the 2013 Financial Plan projects the ratio to be 1.08. (Build-out ratios for the 2004 and 2009 Financial Plans were 1.11 and 1.08, respectively.)



For the 2013 Update, additional analysis distinguished the cost of service differences between single-family and multi-family residential units. This was done to accommodate changes in the type of housing units demanded by the market and to determine how demographics indirectly affect Broomfield's financial health.

Financial Model

In order to continuously monitor Broomfield's financial health as land use decisions are made by City Council, the Financial Plan contains an interactive model that can be used to evaluate the financial impacts of the land use decisions. The model includes general governmental-type fund operating and capital revenues and expenditures, staffing projections, and long-range financial projections. Revenue and expenditure data included in the models include: 2012 (actual numbers), 2013 and 2014 (budget numbers), and projections until build-out. The key output of the model is the annual *Revenue to Expenditure Ratio* explained earlier. An illustration of how the financial model is built is shown below in Chart 2.



Broomfield's Financial Health

The Financial Model indicates that Broomfield is financially healthy and, barring any significant deviations from planned uses of land or other major assumptions in the Financial Plan, is expected to maintain and sustain this health. This is largely due to sound fiscal practices, including:

- Projecting revenues conservatively
- Providing affordable service levels

- Funding ongoing, operating expenditures with ongoing, operating revenues
- Funding maintenance and replacement of capital equipment and infrastructure adequately
- Promoting a diversified mix of revenues
- Promoting a desired mix of land uses
- Ensuring growth pays for its own way
- Maintaining healthy levels of operating and debt service reserves
- Maintaining reserves for specific purposes, such as transportation improvements and facility expansion

Land Use Projections

Land use has been projected based on the Comprehensive Plan and Community Development's projections. Each development area was analyzed for potential revenue and the cost of providing the same service level as Broomfield currently provides. Chart 22 projects the land use by the five categories used in the ratio charts. The growth in the projected land use categories are associated with current plans and is, generally, located in developments in Arista, Interlocken, and the northeast quadrant of Broomfield (North Park, Palisade, Northlands, and the areas east of I-25).

Chart 22							
Square Feet by Land Use Type							
Projection to Build-Out							
Major Land Use Categories							
Year	Single Family Residential	Multi-Family Residential	Total Residential	Commercial Local Retail	Commercial - Regional Retail - Malls	Commercial - Non retail	Total Residential & Commercial
2015	36,969,750	10,593,000	47,562,750	2,222,500	2,949,130	13,730,200	66,464,580
2020	40,662,000	13,658,000	54,320,000	2,902,500	4,333,130	20,852,200	82,407,830
2025	42,912,000	16,124,000	59,036,000	3,137,500	5,220,130	26,471,200	93,864,830
2030	44,190,000	17,624,000	61,814,000	3,177,500	5,895,130	31,302,200	102,188,830
2035	44,865,000	18,724,000	63,589,000	3,177,500	7,018,130	37,587,616	111,372,246
Projected Build-out	44,865,000	18,724,000	63,589,000	3,177,500	7,018,130	47,169,283	120,953,913

The largest period of growth in the residential land use category is projected to occur from 2016 through 2025 (over eleven million square feet of new residential property). Development forecasts for projects in the Interlocken, Anthem, North Park, Lambertson Farms, Great Western Park, and Sheridan Highlands areas account for this increase.

Commercial land use development projected through build-out is more evenly split in the incremental periods shown above - with the 2016 through 2020 time frame showing the largest increase in commercial square feet of development. The largest contributors to this development forecast include North Park, Arista, Interlocken, and several other development areas in the northeast quadrant of Broomfield.

Chart 23				
Broomfield's Land Use Types and Acreage Amounts				
Major Land Uses	Current		Projected Build-Out	
	Acres	% of Total	Acres	% of Total
Residential	8,138	34%	8,727	37%
Office/Industrial/Non-Retail	1,098	5%	4,521	20%
Local Retail	152	1%	447	2%
Regional Retail/Malls	267	1%	340	1%
Open Lands*	7,680	32%	9,866	40%
Undeveloped Private Lands	6,566	27%	-	0%
Total	23,901	100%	23,901	100%

*Includes Boulder County IGA Open Lands

As shown above, the allocation of land use by build-out is expected to grow mainly in the Retail/Commercial and Open Lands designations, consistent with the Comprehensive Plan. Residential land use is expected to grow from 34% to 37% of total land use, Retail/Commercial is expected to increase from 7% to 23% of total land use, and Open Lands are projected to reach the goal of 40% of total land use.

Revenue and Expenditure Projections

In Broomfield, a diverse revenue base, consistent economic growth, and conservative budget practices have all contributed to revenue growth that exceeds the rate of expenditure growth. As noted in Chart 25, Broomfield's actual ratio of revenues to expenditures meets or exceeds 1.0 every year - an indicator of consistently solid overall financial health. The ratio fluctuations over time are mostly due to the timing of capital investments.

Chart 25			
Summary of Revenues and Expenditures			
Governmental Funds, 2004 to Projected Build-out			
	Total Revenues	Total Expenditures	Ratio
2004	\$ 103,280,208	\$ 101,029,598	1.02
2008	\$ 131,265,112	\$ 118,196,896	1.11
2012	\$ 126,843,708	\$ 121,610,229	1.04
2015	\$ 141,524,546	\$ 141,524,546	1.00
2020	\$ 191,112,517	\$ 184,693,317	1.03
2025	\$ 232,295,113	\$ 232,295,113	1.00
2030	\$ 340,482,185	\$ 319,982,185	1.06
2035	\$ 369,619,719	\$ 317,606,629	1.16
Projected Build-out	\$ 409,512,774	\$ 379,921,006	1.08

Revenue to Expenditure Ratio

The Financial Model projects the ratio of revenues to expenditures at build-out, as shown in Chart 27 on the following page. Based on the amended Comprehensive Plan, it is projected that Broomfield can maintain a ratio of revenues to expenditures of 1.08. This is the same ratio that was projected at build-out in the 2009 Update. It is higher than the 2012 Actual ratio of 1.04, because land use at build-out includes a higher percentage of commercial and retail usage.

Chart 27
Financial Model For General Government Fund Types
Projected Build-out

SUBJECT	Major Land Use Categories						Total
	Single Family Residential	Multi-Family Residential	Commercial Local Retail	Combined Residential plus Local Retail	Commercial - Regional Retail - Malls	Commercial - Non retail	
Base Data							
Population	57,461	38,039		95,500			95,500
Square feet of Buildings	44,865,000	18,724,000	3,177,500	66,766,500	7,018,130	47,169,283	120,953,913
Revenues							
Sales Tax	\$0	\$0	\$66,241,958	\$66,241,958	\$87,809,106	\$0	\$154,051,064
Property Tax	\$32,663,280	\$5,862,640	\$3,350,080	\$41,876,000	\$9,212,720	\$32,663,280	\$83,751,999
Other Revenues	\$102,439,967	\$28,948,242	\$5,282,162	\$136,670,371	\$10,459,556	\$24,579,784	\$171,709,711
2012 Per Capita Base	\$135,103,247	\$34,810,882	\$0	\$169,914,129	\$0	\$0	\$169,914,129
2012 Per Square Foot of Building Base	\$0	\$0	\$74,874,199	\$74,874,199	\$107,481,382	\$57,243,063	\$239,598,645
Total Revenues	\$135,103,247	\$34,810,882	\$74,874,199	\$244,788,328	\$107,481,382	\$57,243,063	\$409,512,774
% of Total	33%	9%	18%	60%	26%	14%	100%
Units							
Revenue Per Capita	\$2,351	\$915	\$0	\$1,779	\$0	\$0	\$1,779
Revenue Per Square Foot of Buildings	\$0	\$0.00	\$23.56	\$23.56	\$15.31	\$1.21	\$4.18
Expenditures							
Operating	\$158,609,496	\$45,212,362	\$11,762,595	\$215,584,453	\$17,814,680	\$27,392,283	\$260,791,416
Debt	\$5,109,450	\$1,216,536	\$324,410	\$6,650,396	\$567,717	\$892,126	\$8,110,239
CIP	\$63,470,176	\$13,943,292	\$5,126,339	\$82,539,806	\$8,179,415	\$20,300,130	\$111,019,351
Total Expenditures	\$227,189,122	\$60,372,190	\$17,213,343	\$304,774,655	\$26,561,812	\$48,584,539	\$379,921,006
% of Total	60%	16%	5%	80%	7%	13%	100%
Units							
Expenditures Per Capita	\$3,954	\$1,587	\$0	\$3,191	\$0	\$0	\$3,191
Expenditures Per Square Foot	\$0	\$0.00	\$5.42	\$5.42	\$3.78	\$1.03	\$1.61
Revenues Less Expenditures							
@ 2012/Capita Base (Residential)	(\$92,085,875)	(\$25,561,308)	\$0	(\$117,647,183)	\$0	\$0	(\$117,647,183)
@ 2012/Square Foot of Buildings Base (Commercial/Retail)	\$0	\$0	\$57,660,857	\$57,660,857	\$80,919,570	\$8,658,524	\$147,238,951
Total Revenues Less Expenditures	(\$92,085,875)	(\$25,561,308)	\$57,660,857	(\$59,986,326)	\$80,919,570	\$8,658,524	\$29,591,768
Ratio of Revenues to Expenditures	0.59	0.58	4.35	0.80	4.05	1.18	1.08

Utility/Enterprise Fund Plan

The Utility Funds include the Water Fund, Sewer Fund, and Water Reclamation (Reuse Water) Fund. These funds are referred to as the Enterprise Funds. The revenues generated by these funds, such as service fees and connection fees, pay for the expenditures incurred by these funds. No tax dollars are used to support these funds. Connection fee revenues pay for the cost of expanding the utility infrastructure system, thus enabling growth to pay its own way.

The Financial Plan for the Enterprise Funds is similar to business plans in the private sector. The plan contains projections for future years based on incremental increases in revenues and expenditures to meet the projected build-out in the Utilities Master Plan, similar to the General Government funds discussed earlier in the report.

A utility capital improvement plan has been developed to coordinate Broomfield's Utilities Master Plan (Master Plan) and serve the utility needs of Broomfield. Each utility fund has a Master Plan that identifies the resources planning that have been conducted to ensure that Broomfield has the resources to meet its

anticipated demands and identifies the water, sewer, and reclaimed water infrastructure that is projected to meet the City and County's needs. Without major investments in the utility systems to meet customer demands through build-out, the Master Plan cannot be completed.

In order to serve Broomfield's water needs at build-out, five significant projects are necessary:

- Acquisition of additional water rights
- A reservoir and pump station in the vicinity of the water treatment plant
- A reservoir to store water received from Windy Gap
- Construction of the local Broomfield reservoir
- Expansions of the water treatment plant

In order to serve Broomfield's sewer needs at build-out, construction of sub-basin infrastructure in northeast Broomfield and expansions of the treatment plant will be necessary. New clean water standards for temperature and nutrients will also require Broomfield to construct additional sewer treatment facility improvements.

This appendix is a summary of the Long Range Financial Plan. The full version can be found on the City and County of Broomfield's website at <http://www.broomfield.org>.

APPENDIX I

2016 ANNUAL BUDGET - FTE SUMMARIES

Department Summary	Legislative							
	2014		2015		2015		2016	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
01-11100 City Council	11.00	0.00	11.00	0.00	11.00	0.00	11.00	0.00
Total Positions	11.00	0.00	11.00	0.00	11.00	0.00	11.00	0.00

Position Detail by Division	Legislative							
	2014		2015		2015		2016	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
City Council								
City Council Members	10.00	0.00	10.00	0.00	10.00	0.00	10.00	0.00
Mayor	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Total Positions	11.00	0.00	11.00	0.00	11.00	0.00	11.00	0.00

City and County Manager

Department Summary	City and County Manager							
	2014		2015		2015		2016	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
01-13100 Executive Management	6.00	0.80	6.00	0.80	6.00	0.70	6.00	0.70
01-13300 Citizen's Assistance Center	5.00	0.00	5.00	0.00	5.00	0.00	5.00	0.00
Total Positions	11.00	0.80	11.00	0.80	11.00	0.70	11.00	0.70

Position Detail by Division	City and County Manager							
	2014		2015		2015		2016	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Executive Management								
Administrative Analyst	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Administrative Technician II	1.00	0.80	1.00	0.80	1.00	0.70	1.00	0.70
Assistant City and County Manager	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Assistant to City and County Manager	0.00	0.00	0.00	0.00	1.00	0.00	1.00	0.00
City and County Manager	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Deputy City and County Manager	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Executive Assistant	1.00	0.00	1.00	0.00	0.00	0.00	0.00	0.00
Total Positions	6.00	0.80	6.00	0.80	6.00	0.70	6.00	0.70

Position Detail by Division	City and County Manager							
	2014		2015		2015		2016	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Citizen's Assistance Center								
Citizen Assistant	4.00	0.00	4.00	0.00	4.00	0.00	4.00	0.00
Citizen Assistant Supervisor	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Total Positions	5.00	0.00	5.00	0.00	5.00	0.00	5.00	0.00

Economic Development

Department Summary	Economic Development							
	2014		2015		2015		2016	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
01-84100 Economic Development	2.00	0.00	2.00	0.00	2.00	0.00	2.00	0.00
Total Positions	2.00	0.00	2.00	0.00	2.00	0.00	2.00	0.00

2016 ANNUAL BUDGET - FTE SUMMARIES

Position Detail by Division

	2014		2015		2015		2016	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Economic Development								
Director of Economic Development	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Economic Development Specialist	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Total Positions	2.00	0.00	2.00	0.00	2.00	0.00	2.00	0.00

Internal Audit

Department Summary	2014		2015		2015		2016	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
01-85100 Internal Audit	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Total Positions	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00

Position Detail by Division

Internal Audit	2014		2015		2015		2016	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Manager of Performance and Internal Audit	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Total Positions	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00

Clerk and Recorder

Department Summary	2014		2015		2015		2016	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
01-14100 City Clerk	3.00	1.60	3.00	1.60	3.00	1.60	3.00	1.60
02-14100 Administration	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
02-14200 Elections	3.00	0.00	3.00	0.00	3.00	0.00	3.00	0.00
02-14300 Motor Vehicle	7.00	0.00	7.00	0.00	7.00	0.00	7.00	0.00
02-14600 Recorder	2.00	0.00	2.00	0.00	2.00	0.00	2.00	0.00
Total Positions	16.00	1.60	16.00	1.60	16.00	1.60	16.00	1.60

Position Detail by Division

City Clerk	2014		2015		2015		2016	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Administrative Analyst	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Administrative Technician I	0.00	1.60	0.00	1.60	0.00	1.60	0.00	1.60
Records and License Administrator	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Records and License Specialist	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Total Positions	3.00	1.60	3.00	1.60	3.00	1.60	3.00	1.60

Clerk and Recorder - Administration

Clerk and Recorder - Administration	2014		2015		2015		2016	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
City and County Clerk	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Total Positions	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00

Elections

Elections	2014		2015		2015		2016	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Elections Technician II	2.00	0.00	2.00	0.00	2.00	0.00	2.00	0.00
Elections Management Analyst	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Total Positions	3.00	0.00	3.00	0.00	3.00	0.00	3.00	0.00

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Motor Vehicle	2014		2015		2015		2016	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Motor Vehicle Title/Registration Specialist	6.00	0.00	6.00	0.00	6.00	0.00	6.00	0.00
Motor Vehicle Title/Registration Administrator	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Total Positions	7.00	0.00	7.00	0.00	7.00	0.00	7.00	0.00

Recorder	2014		2015		2015		2016	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Recorder Administrator	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Records Specialist	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Total Positions	2.00	0.00	2.00	0.00	2.00	0.00	2.00	0.00

City and County Attorney

Department Summary	2014		2015		2015		2016	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
01-12100 City Attorney	3.15	0.00	3.15	0.00	3.15	0.00	3.15	0.00
02-12100 County Attorney	1.20	0.00	1.20	0.00	1.20	0.00	1.20	0.00
Total Positions	4.35	0.00	4.35	0.00	4.35	0.00	4.35	0.00

Position Detail by Division

City Attorney	2014		2015		2015		2016	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Attorney	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
City and County Attorney	0.80	0.00	0.80	0.00	0.80	0.00	0.80	0.00
Deputy City and County Attorney	0.35	0.00	0.35	0.00	0.35	0.00	0.35	0.00
Legal Administrative Assistant	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Total Positions	3.15	0.00	3.15	0.00	3.15	0.00	3.15	0.00

County Attorney	2014		2015		2015		2016	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Attorney	0.35	0.00	0.35	0.00	0.35	0.00	0.35	0.00
City and County Attorney	0.20	0.00	0.20	0.00	0.20	0.00	0.20	0.00
Deputy City and County Attorney	0.65	0.00	0.65	0.00	0.65	0.00	0.65	0.00
Total Positions	1.20	0.00	1.20	0.00	1.20	0.00	1.20	0.00

Communications and Governmental Affairs

Department Summary	2014		2015		2015		2016	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
01-17100 Communications	5.00	0.00	5.00	0.00	5.00	0.00	5.00	0.00
Total Positions	5.00	0.00	5.00	0.00	5.00	0.00	5.00	0.00

Position Detail by Division

Communications	2014		2015		2015		2016	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Assistant City County Manager	0.00	0.00	0.00	0.00	1.00	0.00	1.00	0.00
Director of Communications and Gov. Affairs	1.00	0.00	1.00	0.00	0.00	0.00	0.00	0.00
Engagement Manager	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Engagement Specialist	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Engagement Technician	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Senior Engagement Technician	1.00	0.00	1.00	0.00	0.00	0.00	0.00	0.00
Senior Engagement Specialist	0.00	0.00	0.00	0.00	1.00	0.00	1.00	0.00
Total Positions	5.00	0.00	5.00	0.00	5.00	0.00	5.00	0.00

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Human Resources

Department Summary	2014		2015		2015		2016	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
01-16100 Human Resources	6.00	0.92	6.00	0.92	7.00	0.72	7.00	0.72
Total Positions	6.00	0.92	6.00	0.92	7.00	0.72	7.00	0.72

Position Detail by Division

Human Resources	2014		2015		2015		2016	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Administrative Clerk Limited Appt.	0.00	0.20	0.00	0.20	1.00	0.00	1.00	0.00
Benefits Administrator	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Benefits Coordinator	1.00	0.00	1.00	0.00	0.00	0.00	0.00	0.00
Benefits Technician	1.00	0.00	1.00	0.00	0.00	0.00	0.00	0.00
Director of Human Resources	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Human Resources Manager	0.00	0.00	0.00	0.00	2.00	0.00	2.00	0.00
Human Resources Technician I	0.00	0.72	0.00	0.72	0.00	0.72	0.00	0.72
Retirement/Leave Administrator	0.00	0.00	0.00	0.00	1.00	0.00	1.00	0.00
Senior Human Resources Analyst	2.00	0.00	2.00	0.00	0.00	0.00	0.00	0.00
Wellness/Training Administrator	0.00	0.00	0.00	0.00	1.00	0.00	1.00	0.00
Total Positions	6.00	0.92	6.00	0.92	7.00	0.72	7.00	0.72

Combined Courts

Department Summary	2014		2015		2015		2016	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
01-15100 Municipal Court	4.00	0.65	4.00	0.65	4.00	0.65	4.00	0.65
Total Positions	4.00	0.65	4.00	0.65	4.00	0.65	4.00	0.65

Position Detail by Division

Municipal Court	2014		2015		2015		2016	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Court Administrator	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Deputy Court Clerk	3.00	0.00	3.00	0.00	3.00	0.00	3.00	0.00
Deputy Municipal Judge	0.00	0.05	0.00	0.05	0.00	0.05	0.00	0.05
Municipal Judge	0.00	0.60	0.00	0.60	0.00	0.60	0.00	0.60
Total Positions	4.00	0.65	4.00	0.65	4.00	0.65	4.00	0.65

Assessor

Department Summary	2014		2015		2015		2016	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
02-50700 Assessor	8.00	0.00	9.00	0.00	9.00	0.00	9.00	0.00
Total Positions	8.00	0.00	9.00	0.00	9.00	0.00	9.00	0.00

2016 ANNUAL BUDGET - FTE SUMMARIES

Position Detail by Division

Assessor	2014		2015		2015		2016	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Appraiser	3.00	0.00	4.00	0.00	4.00	0.00	4.00	0.00
Assessment Administrator	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Assessor	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Commercial Appraiser	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Personal Property Appraiser	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Property Transfer Technician	1.00	0.00	1.00	0.00	0.00	0.00	0.00	0.00
Property Transfer Specialist	0.00	0.00	0.00	0.00	1.00	0.00	1.00	0.00
Total Positions	8.00	0.00	9.00	0.00	9.00	0.00	9.00	0.00

Finance

Department Summary

	2014		2015		2015		2016	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
01-50100 Fiscal Services	11.00	1.46	11.40	2.06	11.40	2.26	11.40	2.26
01-50200 Budget & Compliance	3.00	1.30	3.60	0.70	3.60	0.80	3.60	0.80
01-50300 Risk Management	1.35	0.00	1.35	0.00	1.35	0.00	1.35	0.00
01-50400 Purchasing	1.65	0.64	1.65	0.64	1.65	0.64	1.65	0.64
01-50500 Revenue Management-City	2.00	0.00	2.00	0.00	2.00	0.00	2.00	0.00
02-50500 Revenue Management-County	4.00	0.00	4.00	0.00	4.00	0.00	4.00	0.00
40-50600 Utility Billing-Water	3.00	1.35	3.00	1.35	3.00	1.05	3.00	1.05
45-50600 Utility Billing-Sewer	1.00	0.45	1.00	0.45	1.00	0.35	1.00	0.35
Total Positions	27.00	5.20	28.00	5.20	28.00	5.10	28.00	5.10

Position Detail by Division

Fiscal Services	2014		2015		2015		2016	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Accounting Clerk	0.00	0.00	0.00	0.80	0.00	0.80	0.00	0.80
Accounting Manager	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Accounting Technician	3.00	1.26	3.00	1.26	3.00	1.46	3.00	1.46
Administrative Tech II	0.00	0.20	0.40	0.00	0.40	0.00	0.40	0.00
Director of Finance	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Finance Manager	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Payroll Specialist	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Senior Accountant	4.00	0.00	4.00	0.00	4.00	0.00	4.00	0.00
Total Positions	11.00	1.46	11.40	2.06	11.40	2.26	11.40	2.26

Budget	2014		2015		2015		2016	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Administrative Technician II	0.00	0.60	0.60	0.00	0.60	0.00	0.60	0.00
Budget and Financial Analyst	0.00	0.00	0.00	0.00	0.00	0.80	0.00	0.80
Budget Manager	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Grant Coordinator	0.00	0.70	0.00	0.70	0.00	0.00	0.00	0.00
Senior Budget and Financial Analyst	2.00	0.00	2.00	0.00	2.00	0.00	2.00	0.00
Total Positions	3.00	1.30	3.60	0.70	3.60	0.80	3.60	0.80

Risk Management	2014		2015		2015		2016	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Accounting Clerk	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Purchasing/Risk Management Specialist	0.35	0.00	0.35	0.00	0.35	0.00	0.35	0.00
Risk Manager	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Total Positions	1.35	0.00	1.35	0.00	1.35	0.00	1.35	0.00

2016 ANNUAL BUDGET - FTE SUMMARIES

	2014		2015		2015		2016	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Purchasing								
Accounting Clerk	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Accounting Technician	0.00	0.64	0.00	0.64	0.00	0.64	0.00	0.64
Purchasing Manager	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Purchasing/Risk Management Specialist	0.65	0.00	0.65	0.00	0.65	0.00	0.65	0.00
Total Positions	1.65	0.64	1.65	0.64	1.65	0.64	1.65	0.64

	2014		2015		2015		2016	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Revenue Management- City								
Sales Tax Administrator	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Sales Tax Technician	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Total Positions	2.00	0.00	2.00	0.00	2.00	0.00	2.00	0.00

	2014		2015		2015		2016	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Revenue Management- County								
Audit and Compliance Officer	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Property Tax Administrator	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Public Trustee Administrator	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Revenue Manager	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Total Positions	4.00	0.00	4.00	0.00	4.00	0.00	4.00	0.00

	2014		2015		2015		2016	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Utility Billing- Water								
Billing and Accounts Administrator	0.75	0.00	0.75	0.00	0.75	0.00	0.75	0.00
Lead Water Meter Reader	0.75	0.00	0.75	0.00	0.75	0.00	0.75	0.00
Revenue Technician	1.50	0.60	1.50	0.60	1.50	0.60	1.50	0.60
Water Meter Reader Worker	0.00	0.75	0.00	0.75	0.00	0.45	0.00	0.45
Total Positions	3.00	1.35	3.00	1.35	3.00	1.05	3.00	1.05

	2014		2015		2015		2016	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Utility Billing- Sewer								
Billing and Accounts Administrator	0.25	0.00	0.25	0.00	0.25	0.00	0.25	0.00
Lead Water Meter Reader	0.25	0.00	0.25	0.00	0.25	0.00	0.25	0.00
Revenue Technician	0.50	0.20	0.50	0.20	0.50	0.20	0.50	0.20
Water Meter Reader Worker	0.00	0.25	0.00	0.25	0.00	0.15	0.00	0.15
Total Positions	1.00	0.45	1.00	0.45	1.00	0.35	1.00	0.35

Information Technology

Department Summary	2014		2015		2015		2016	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
01-18000 IT- Administration	0.00	0.00	0.00	0.00	0.00	0.00	3.00	0.50
01-18100 IT- Applications	5.66	0.50	6.66	0.50	6.66	0.50	5.00	0.00
01-18200 IT- Client Services	3.66	0.00	3.66	0.00	3.66	0.00	6.00	0.00
01-18300 IT- Operations	5.68	0.00	5.68	0.00	5.68	0.00	4.00	0.00
01-18400 IT- Telecommunications	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
01-18500 IT - GIS	2.00	0.00	2.00	0.00	2.00	0.00	3.00	0.00
01-18600 IT-Project Management	0.00	0.00	0.00	0.00	0.00	0.00	2.00	0.00
Total Positions	18.00	0.50	19.00	0.50	19.00	0.50	24.00	0.50

2016 ANNUAL BUDGET - FTE SUMMARIES

Position Detail by Division

Administration	2014		2015		2015		2016	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Administrative Technician I	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.50
Administrative Analyst	0.00	0.00	0.00	0.00	0.00	0.00	1.00	0.00
Chief Security Officer	0.00	0.00	0.00	0.00	0.00	0.00	1.00	0.00
Director of Information Technology	0.00	0.00	0.00	0.00	0.00	0.00	1.00	0.00
Total Positions	0.00	0.00	0.00	0.00	0.00	0.00	3.00	0.50

IT Applications	2014		2015		2015		2016	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Administrative Analyst	0.33	0.00	0.33	0.00	0.33	0.00	0.00	0.00
Administrative Technician	0.00	0.50	0.00	0.50	0.00	0.50	0.00	0.00
Application Support Administrator	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Business Systems Analyst	1.00	0.00	1.00	0.00	1.00	0.00	0.00	0.00
Chief Technology Officer	0.00	0.00	0.00	0.00	1.00	0.00	1.00	0.00
Director of Information Technology	0.33	0.00	0.33	0.00	0.33	0.00	0.00	0.00
Programmer/Analyst	2.00	0.00	2.00	0.00	2.00	0.00	2.00	0.00
Project Manager	0.00	0.00	1.00	0.00	0.00	0.00	0.00	0.00
Senior Programmer/Analyst	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Total Positions	5.66	0.50	6.66	0.50	6.66	0.50	5.00	0.00

IT Customer Services	2014		2015		2015		2016	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Administrative Analyst	0.33	0.00	0.33	0.00	0.33	0.00	0.00	0.00
Customer Success Hardware Specialist	0.00	0.00	0.00	0.00	1.00	0.00	1.00	0.00
Customer Success Specialist I	0.00	0.00	0.00	0.00	0.00	0.00	1.00	0.00
Customer Success Specialist II	0.00	0.00	0.00	0.00	1.00	0.00	2.00	0.00
Customer Success Specialist III	0.00	0.00	0.00	0.00	0.00	0.00	1.00	0.00
Customer Success Supervisor	0.00	0.00	0.00	0.00	1.00	0.00	1.00	0.00
Director of Information Technology	0.33	0.00	0.33	0.00	0.33	0.00	0.00	0.00
Help Desk Technician	2.00	0.00	2.00	0.00	0.00	0.00	0.00	0.00
Lead Help Desk Technician	1.00	0.00	1.00	0.00	0.00	0.00	0.00	0.00
Total Positions	3.66	0.00	3.66	0.00	3.66	0.00	6.00	0.00

IT Operations	2014		2015		2015		2016	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Administrative Analyst	0.34	0.00	0.34	0.00	0.34	0.00	0.00	0.00
Customer Infrastructure Engineer	0.00	0.00	0.00	0.00	1.00	0.00	1.00	0.00
Development Operations Engineer	0.00	0.00	0.00	0.00	1.00	0.00	1.00	0.00
Director of Information Technology	0.34	0.00	0.34	0.00	0.34	0.00	0.00	0.00
Lead Development Operations Engineer	0.00	0.00	0.00	0.00	1.00	0.00	1.00	0.00
Manager of Operations and Client Services	1.00	0.00	1.00	0.00	1.00	0.00	0.00	0.00
Senior Systems Engineer	1.00	0.00	1.00	0.00	0.00	0.00	0.00	0.00
Systems Administrator/Linux	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Systems Engineer	2.00	0.00	2.00	0.00	0.00	0.00	0.00	0.00
Total Positions	5.68	0.00	5.68	0.00	5.68	0.00	4.00	0.00

2016 ANNUAL BUDGET - FTE SUMMARIES

IT GIS	2014		2015		2015		2016	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
GIS Data Administrator	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
GIS and Application Services Manager	1.00	0.00	1.00	0.00	0.00	0.00	0.00	0.00
GIS Manager	0.00	0.00	0.00	0.00	1.00	0.00	1.00	0.00
GIS Analyst	0.00	0.00	0.00	0.00	0.00	0.00	1.00	0.00
Total Positions	2.00	0.00	2.00	0.00	2.00	0.00	3.00	0.00

IT Telecommunications	2014		2015		2015		2016	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Telecommunications Administrator	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Total Positions	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00

IT Project Management	2014		2015		2015		2016	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Senior Project Manager	0.00	0.00	0.00	0.00	0.00	0.00	1.00	0.00
Project Analyst - Journey Level	0.00	0.00	0.00	0.00	0.00	0.00	1.00	0.00
Total Positions	0.00	0.00	0.00	0.00	0.00	0.00	2.00	0.00

Community Development

Department Summary	2014		2015		2015		2016	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
01-19100 Administration - Com. Dev.	3.00	0.50	3.00	0.63	3.00	0.80	3.00	0.80
01-19200 Planning	5.50	0.80	5.50	0.80	5.50	0.80	5.50	0.80
01-19300 Engineering	7.50	2.00	7.50	2.12	7.50	2.13	8.50	2.13
01-19400 Building Inspections	10.00	0.00	10.00	0.00	10.00	0.00	10.00	0.00
01-19600 GIS - City	2.50	0.00	2.50	0.00	2.50	0.00	2.50	0.00
02-19600 GIS - County	2.00	0.00	2.00	0.00	2.00	0.00	2.00	0.00
01-19700 Code Compliance	4.00	0.00	4.00	0.00	4.00	0.00	4.00	0.00
01-19800 Capital Improvements Admin.	5.50	1.40	5.50	1.40	5.50	1.40	5.50	1.40
Total Positions	40.00	4.70	40.00	4.95	40.00	5.13	41.00	5.13

Position Detail by Division

Community Development Admin	2014		2015		2015		2016	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Administrative Support Supervisor	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Administrative Technician II	0.00	0.50	0.00	0.63	0.00	0.80	0.00	0.80
Director of Community Development	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Transportation Manager	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Total Positions	3.00	0.50	3.00	0.63	3.00	0.80	3.00	0.80

Planning	2014		2015		2015		2016	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Administrative Technician I	0.50	0.00	0.50	0.00	0.50	0.00	0.50	0.00
Administrative Technician II	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Director of Planning	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Principal Planner	1.00	0.80	1.00	0.80	1.00	0.80	1.00	0.80
Senior Planner	2.00	0.00	2.00	0.00	2.00	0.00	2.00	0.00
Total Positions	5.50	0.80	5.50	0.80	5.50	0.80	5.50	0.80

2016 ANNUAL BUDGET - FTE SUMMARIES

Engineering	2014		2015		2015		2016	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Administrative Technician I	0.50	0.50	0.50	0.62	0.50	0.63	0.50	0.63
Administrative Technician II	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Civil Engineer (PE)	2.00	0.70	2.00	0.70	2.00	0.70	3.00	0.70
Construction Inspection Supervisor	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Construction Inspector	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Construction Inspector - Limited Appt	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Traffic Engineer	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Traffic Engineering Technician	0.00	0.80	0.00	0.80	0.00	0.80	0.00	0.80
Total Positions	7.50	2.00	7.50	2.12	7.50	2.13	8.50	2.13

Building	2014		2015		2015		2016	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Chief Building Official	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Combination Inspector I	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Combination Inspector II	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Combination Inspector III	2.00	0.00	2.00	0.00	2.00	0.00	2.00	0.00
Permit Technician	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Permit Technician II	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Plans Analyst	2.00	0.00	2.00	0.00	2.00	0.00	2.00	0.00
Senior Plans Analyst	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Total Positions	10.00	0.00	10.00	0.00	10.00	0.00	10.00	0.00

GIS- City	2014		2015		2015		2016	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Administrative Technician II	0.50	0.00	0.50	0.00	0.50	0.00	0.50	0.00
GIS Coordinator	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
GIS Specialist	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Total Positions	2.50	0.00	2.50	0.00	2.50	0.00	2.50	0.00

GIS- County	2014		2015		2015		2016	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
GIS Specialist	1.00	0.00	1.00	0.00	2.00	0.00	2.00	0.00
GIS Technician	1.00	0.00	1.00	0.00	0.00	0.00	0.00	0.00
Total Positions	2.00	0.00	2.00	0.00	2.00	0.00	2.00	0.00

Code Compliance	2014		2015		2015		2016	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Code Compliance Manager	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Code Compliance Officer	3.00	0.00	3.00	0.00	3.00	0.00	3.00	0.00
Total Positions	4.00	0.00	4.00	0.00	4.00	0.00	4.00	0.00

Capital Improvements Administration	2014		2015		2015		2016	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Administrative Technician II	0.50	0.00	0.50	0.00	0.50	0.00	0.50	0.00
CIP Field Manager	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
CIP Project Manager	2.00	1.40	2.00	1.40	2.00	1.40	3.00	1.40
CIP Project Manager- Limited Appt.	1.00	0.00	1.00	0.00	1.00	0.00	0.00	0.00
City and County Engineer	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Total Positions	5.50	1.40	5.50	1.40	5.50	1.40	5.50	1.40

2016 ANNUAL BUDGET - FTE SUMMARIES

Housing Authority

Department Summary	2014		2015		2015		2016	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
65-83100 Housing Authority	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Total Positions	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00

Position Detail by Division

Housing Authority	2014		2015		2015		2016	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Housing Program Manager	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Total Positions	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00

Police

Department Summary	2014		2015		2015		2016	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
01-21100 Administration - Police	6.00	0.80	6.00	0.80	6.00	0.80	7.00	0.80
01-22200 Investigations	18.00	0.00	18.00	0.00	18.00	0.00	18.00	0.00
01-22300 Patrol	54.00	1.55	55.00	1.55	56.00	1.55	56.00	1.55
02-23400 Training Unit	6.00	0.00	6.00	0.00	6.00	0.00	6.00	0.00
01-23700 Records and Communications	17.00	0.00	17.00	0.00	17.00	0.00	17.00	0.00
01-22500 Special Operations	5.00	0.00	5.00	0.00	5.00	0.00	5.00	0.00
01-22700 Traffic Unit	9.00	0.00	9.00	0.00	9.00	0.00	9.00	0.00
01-23800 Communications - N. Metro Fire	6.00	0.00	6.00	0.00	6.00	0.00	6.00	0.00
01-22800 FlatIron Services Unit	4.00	0.00	4.00	0.00	4.00	0.00	4.00	0.00
01-22600 Northwest Parkway Unit	2.00	0.00	2.00	0.00	2.00	0.00	2.00	0.00
01-21200 North Metro Task Force	4.00	0.00	4.00	0.00	3.00	0.00	3.00	0.00
01-22400 Animal Control Unit	3.00	0.00	3.00	0.00	3.00	0.00	3.00	0.00
01-24200 Event Center	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
02-23100 Detention Administration	7.00	0.00	7.00	0.00	7.00	0.00	7.00	0.00
02-23300 Detention Operations	35.00	0.00	35.00	0.00	46.00	0.00	46.00	0.00
02-22900 Court Security	7.00	0.00	7.00	0.00	7.00	0.00	7.00	0.00
02-23200 Transport Unit	4.00	0.00	4.00	0.00	4.00	0.00	4.00	0.00
02-23900 Building Maintenance	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
02-23500 Emergency Management	2.00	0.00	2.00	0.00	2.00	0.00	2.00	0.00
02-22100 Civil Process	4.00	0.00	4.00	0.00	4.00	0.00	4.00	0.00
02-24100 Property/Evidence	3.00	0.00	3.00	0.00	3.00	0.00	3.00	0.00
Total Positions	198.00	2.35	199.00	2.35	210.00	2.35	211.00	2.35

Position Detail by Division

Police Administration	2014		2015		2015		2016	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Administrative Analyst	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Administrative Coordinator	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Administrative Technician I	1.00	0.80	1.00	0.80	1.00	0.80	1.00	0.80
Chief of Police	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Crime Analyst	0.00	0.00	0.00	0.00	0.00	0.00	1.00	0.00
Deputy Chief of Police	2.00	0.00	2.00	0.00	2.00	0.00	2.00	0.00
Total Positions	6.00	0.80	6.00	0.80	6.00	0.80	7.00	0.80

2016 ANNUAL BUDGET - FTE SUMMARIES

	2014		2015		2015		2016	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Investigations								
Administrative Technician II	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Crime Scene Investigator	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Criminalist	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Police Commander	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Police Officer	10.00	0.00	10.00	0.00	10.00	0.00	10.00	0.00
Police Sergeant	2.00	0.00	2.00	0.00	2.00	0.00	2.00	0.00
Victim Advocate	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Victim Assistance Coordinator	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Total Positions	18.00	0.00	18.00	0.00	18.00	0.00	18.00	0.00

	2014		2015		2015		2016	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Patrol								
Administrative Technician I	0.00	1.55	0.00	1.55	0.00	1.55	0.00	1.55
Police Commander	3.00	0.00	3.00	0.00	3.00	0.00	3.00	0.00
Police Officer	45.00	0.00	46.00	0.00	46.00	0.00	46.00	0.00
Police Officer Trainee	0.00	0.00	0.00	0.00	1.00	0.00	1.00	0.00
Police Sergeant	6.00	0.00	6.00	0.00	6.00	0.00	6.00	0.00
Total Positions	54.00	1.55	55.00	1.55	56.00	1.55	56.00	1.55

	2014		2015		2015		2016	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Traffic								
Police Commander	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Police Officer	7.00	0.00	7.00	0.00	7.00	0.00	7.00	0.00
Police Sergeant	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Total Positions	9.00	0.00	9.00	0.00	9.00	0.00	9.00	0.00

	2014		2015		2015		2016	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Traffic/Northwest Parkway								
Police Officer	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Police Sergeant	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Total Positions	2.00	0.00	2.00	0.00	2.00	0.00	2.00	0.00

	2014		2015		2015		2016	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Flatiron Services Unit								
Police Officer	3.00	0.00	3.00	0.00	3.00	0.00	3.00	0.00
Police Sergeant	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Total Positions	4.00	0.00	4.00	0.00	4.00	0.00	4.00	0.00

	2014		2015		2015		2016	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Event Center								
Police Officer	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Total Positions	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00

2016 ANNUAL BUDGET - FTE SUMMARIES

	2014		2015		2015		2016	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Civil Process								
Civil Specialist	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Police Officer	2.00	0.00	2.00	0.00	2.00	0.00	2.00	0.00
Police Sergeant	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Total Positions	4.00	0.00	4.00	0.00	4.00	0.00	4.00	0.00

	2014		2015		2015		2016	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Animal Control Unit								
Animal Services Officer	3.00	0.00	3.00	0.00	3.00	0.00	3.00	0.00
Total Positions	3.00	0.00	3.00	0.00	3.00	0.00	3.00	0.00

	2014		2015		2015		2016	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Special Operations								
Maintenance Assistant	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Police Officer	3.00	0.00	3.00	0.00	3.00	0.00	3.00	0.00
Police Sergeant	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Total Positions	5.00	0.00	5.00	0.00	5.00	0.00	5.00	0.00

	2014		2015		2015		2016	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Court Security								
Court Security Officer	2.00	0.00	2.00	0.00	2.00	0.00	2.00	0.00
Police Officer	4.00	0.00	4.00	0.00	4.00	0.00	4.00	0.00
Police Sergeant	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Total Positions	7.00	0.00	7.00	0.00	7.00	0.00	7.00	0.00

	2014		2015		2015		2016	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Property/Evidence								
Police Sergeant	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Property/Evidence Technician	2.00	0.00	2.00	0.00	2.00	0.00	2.00	0.00
Total Positions	3.00	0.00	3.00	0.00	3.00	0.00	3.00	0.00

	2014		2015		2015		2016	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Detention Administration								
Administrative Analyst	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Administrative Technician I	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Administrative Technician II	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Police Commander	2.00	0.00	2.00	0.00	2.00	0.00	2.00	0.00
Police Sergeant	2.00	0.00	2.00	0.00	2.00	0.00	2.00	0.00
Total Positions	7.00	0.00	7.00	0.00	7.00	0.00	7.00	0.00

	2014		2015		2015		2016	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Detention Operations								
Police Officer - Detention	30.00	0.00	30.00	0.00	41.00	0.00	41.00	0.00
Police Sergeant	5.00	0.00	5.00	0.00	5.00	0.00	5.00	0.00
Total Positions	35.00	0.00	35.00	0.00	46.00	0.00	46.00	0.00

2016 ANNUAL BUDGET - FTE SUMMARIES

	2014		2015		2015		2016	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Transport								
Police Officer - Detention	3.00	0.00	3.00	0.00	3.00	0.00	3.00	0.00
Police Sergeant	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Total Positions	4.00	0.00	4.00	0.00	4.00	0.00	4.00	0.00

	2014		2015		2015		2016	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Emergency Management								
Emergency Manager	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Public Education Coordinator	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Total Positions	2.00	0.00	2.00	0.00	2.00	0.00	2.00	0.00

	2014		2015		2015		2016	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Records & Communications Police								
Communications Specialist	10.00	0.00	10.00	0.00	10.00	0.00	10.00	0.00
Communications Specialist Supervisor	2.00	0.00	2.00	0.00	2.00	0.00	2.00	0.00
Police Commander	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Records Specialist	3.00	0.00	3.00	0.00	3.00	0.00	3.00	0.00
Records Specialist Supervisor	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Total Positions	17.00	0.00	17.00	0.00	17.00	0.00	17.00	0.00

	2014		2015		2015		2016	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Communications Fire								
Comm. Specialist - Limited Appt.	5.00	0.00	5.00	0.00	5.00	0.00	5.00	0.00
Comm. Specialist Supervisor -Limited Appt.	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Total Positions	6.00	0.00	6.00	0.00	6.00	0.00	6.00	0.00

	2014		2015		2015		2016	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Training								
Administrative Technician I	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Background Investigator	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Police Commander	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Police Sergeant	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Training Coordinator	2.00	0.00	2.00	0.00	2.00	0.00	2.00	0.00
Total Positions	6.00	0.00	6.00	0.00	6.00	0.00	6.00	0.00

	2014		2015		2015		2016	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Building Maintenance								
Maintenance Forman	1.00	0.00	1.00	0.00	0.00	0.00	0.00	0.00
Building Maintenance Tech - Detention	0.00	0.00	0.00	0.00	1.00	0.00	1.00	0.00
Total Positions	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00

	2014		2015		2015		2016	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
North Metro Task Force								
Administrative Technician I - Limited Appt.	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Police Officer	2.00	0.00	2.00	0.00	1.00	0.00	1.00	0.00
Police Sergeant	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Total Positions	4.00	0.00	4.00	0.00	3.00	0.00	3.00	0.00

2016 ANNUAL BUDGET - FTE SUMMARIES

Public Works

Department Summary		2014		2015		2015		2016	
		Actual		Original Budget		Revised Budget		Original Budget	
		FT	PT	FT	PT	FT	PT	FT	PT
01-30100	Administration - Public Works	2.75	0.00	1.75	0.00	1.75	0.00	1.75	0.00
01-30200	Fleet Maintenance	7.10	1.60	7.10	2.40	8.10	1.40	8.10	1.40
01-30300	Park Maint. - Athletic Facilities	4.70	0.00	4.70	0.00	4.70	0.00	4.70	0.00
01-30310	Park Maint. - Forestry	2.12	0.00	2.22	0.00	2.22	0.00	2.22	0.00
01-30320	Park Maint. - Horticulture	7.37	0.00	7.57	0.00	7.57	0.00	7.57	0.00
01-30330	Park Maint. - Irrigation	8.46	0.00	8.66	0.00	8.66	0.00	8.66	0.00
01-30340	Park Maint. - Open Space	2.20	0.00	2.40	0.00	2.40	0.00	2.40	0.00
01-30350	Park Maint. - Structures/Playgrd.	2.95	0.00	2.95	0.00	2.95	0.00	2.95	0.00
01-30360	Park Maint. - Turf Mowing	5.40	0.00	5.70	0.00	5.70	0.00	5.70	0.00
07-30400	Cemetery Maintenance	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
03-32100	Facilities Maintenance	23.15	7.70	24.15	7.70	24.15	7.70	26.15	6.40
06-34100	Maintenance of Condition	6.83	0.00	6.83	0.00	7.77	0.00	8.71	0.00
06-34200	Snow and Ice Control	0.96	0.00	0.96	0.00	0.96	0.00	1.14	0.00
06-34300	Traffic Control	5.94	0.00	5.94	0.00	5.94	0.00	6.88	0.00
06-34500	Street Cleaning	2.42	0.00	2.42	0.00	1.48	0.00	1.48	0.00
06-34800	Stormwater Streets	0.00	0.00	0.00	0.00	0.00	0.00	0.94	0.00
40-35100	Water Supply	2.30	0.00	2.30	0.00	2.30	0.00	2.30	0.00
40-35200	Water Treatment Plant	9.40	0.00	9.40	0.00	9.40	0.00	9.40	0.00
40-35300	Water System Operation/Maint.	10.95	0.00	11.45	0.00	11.70	0.00	12.70	0.00
40-35400	Environmental Monitoring	7.75	0.00	7.75	0.00	7.75	0.00	7.75	0.00
45-37300	WW System Operation/Maint.	7.45	0.00	7.95	0.00	7.70	0.00	7.70	0.00
45-37100	Wastewater Treatment Plant	11.00	0.80	11.00	0.80	11.00	0.80	11.00	0.80
45-37200	Industrial Pretreatment	2.50	0.00	2.50	0.00	2.50	0.00	2.50	0.00
45-37400	Laboratory Operations	4.25	0.80	4.25	0.80	4.25	0.80	4.25	0.80
45-38600,38900	Stormwater Sewer	2.50	0.00	2.50	0.00	2.50	0.00	2.50	0.00
47-39100	Water Reclamation	1.30	0.00	1.30	0.00	1.30	0.00	1.30	0.00
Total Positions		142.75	10.90	144.75	11.70	145.75	10.70	151.75	9.40

Position Detail by Division

Public Works Administration		2014		2015		2015		2016	
		Actual		Original Budget		Revised Budget		Original Budget	
		FT	PT	FT	PT	FT	PT	FT	PT
Administrative Analyst		0.75	0.00	0.75	0.00	0.75	0.00	0.75	0.00
Contract Administrator		1.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Director of Public Works		1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Total Positions		2.75	0.00	1.75	0.00	1.75	0.00	1.75	0.00

Fleet Maintenance		2014		2015		2015		2016	
		Actual		Original Budget		Revised Budget		Original Budget	
		FT	PT	FT	PT	FT	PT	FT	PT
Administrative Technician II		0.00	0.80	0.00	0.80	0.00	0.80	0.00	0.80
Auto/Equipment Technician		4.00	0.00	4.00	0.00	4.00	0.00	4.00	0.00
Fleet Worker		0.00	0.80	0.00	0.60	0.00	0.60	0.00	0.60
Lead Auto/Equipment Technician		2.00	0.00	2.00	0.00	2.00	0.00	2.00	0.00
Management Analyst		0.10	0.00	0.10	0.00	0.10	0.00	0.10	0.00
Parts Specialist		0.00	0.00	0.00	1.00	1.00	0.00	1.00	0.00
Superintendent of Fleet Maintenance		1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Total Positions		7.10	1.60	7.10	2.40	8.10	1.40	8.10	1.40

2016 ANNUAL BUDGET - FTE SUMMARIES

Facilities Maintenance	2014		2015		2015		2016	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Administrative Technician II	2.00	0.00	2.00	0.00	2.00	0.00	2.00	0.00
Building Maintenance Technician	3.00	0.80	3.00	0.80	3.00	0.80	4.00	0.00
Custodial Foreman	2.00	0.00	2.00	0.00	2.00	0.00	2.00	0.00
Custodian	11.00	6.40	12.00	6.40	12.00	6.40	12.00	6.40
Facilities Services Coordinator	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
HVAC Technician	1.00	0.50	1.00	0.50	1.00	0.50	2.00	0.00
Management Analyst	0.15	0.00	0.15	0.00	0.15	0.00	0.15	0.00
Master Electrician	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Pool Operations Technician	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Superintendent of Facilities	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Total Positions	23.15	7.70	24.15	7.70	24.15	7.70	26.15	6.40

Park Maintenance- Athletic Facilities	2014		2015		2015		2016	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Administrative Technician II	0.15	0.00	0.15	0.00	0.15	0.00	0.15	0.00
Management Analyst	0.20	0.00	0.20	0.00	0.20	0.00	0.20	0.00
Operations Worker/Tech/Senior Tech	3.00	0.00	3.00	0.00	3.00	0.00	3.00	0.00
Park Operations Foreman	0.80	0.00	0.80	0.00	0.80	0.00	0.80	0.00
Park Operations Supervisor	0.35	0.00	0.35	0.00	0.35	0.00	0.35	0.00
Superintendent of Park Operations	0.20	0.00	0.20	0.00	0.20	0.00	0.20	0.00
Total Positions	4.70	0.00	4.70	0.00	4.70	0.00	4.70	0.00

Park Maintenance- Forestry	2014		2015		2015		2016	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Administrative Technician II	0.07	0.00	0.07	0.00	0.07	0.00	0.07	0.00
City and County Forester	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Contract Administrator	0.00	0.00	0.10	0.00	0.10	0.00	0.10	0.00
Operations Worker/Tech/Senior Tech	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Superintendent of Park Operations	0.05	0.00	0.05	0.00	0.05	0.00	0.05	0.00
Total Positions	2.12	0.00	2.22	0.00	2.22	0.00	2.22	0.00

Park Maintenance- Horticulture	2014		2015		2015		2016	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Administrative Technician II	0.17	0.00	0.17	0.00	0.17	0.00	0.17	0.00
Contract Administrator	0.00	0.00	0.20	0.00	0.20	0.00	0.20	0.00
Landscape Planner/Horticulture	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Lead Parks Technician	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Operations Worker/Tech/Senior Tech	4.00	0.00	4.00	0.00	4.00	0.00	4.00	0.00
Park Operations Foreman	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Superintendent of Park Operations	0.20	0.00	0.20	0.00	0.20	0.00	0.20	0.00
Total Positions	7.37	0.00	7.57	0.00	7.57	0.00	7.57	0.00

2016 ANNUAL BUDGET - FTE SUMMARIES

	2014		2015		2015		2016	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Park Maintenance- Irrigation								
Administrative Technician II	0.21	0.00	0.21	0.00	0.21	0.00	0.21	0.00
Contract Administrator	0.00	0.00	0.20	0.00	0.20	0.00	0.20	0.00
Operations Worker/Tech/Senior Tech	4.00	0.00	4.00	0.00	4.00	0.00	6.00	0.00
Operations Worker/Tech/Senior Tech Lim. Appt.	2.00	0.00	2.00	0.00	2.00	0.00	0.00	0.00
Park Irrigation Systems Coordinator	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Park Operations Foreman	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Superintendent of Park Operations	0.25	0.00	0.25	0.00	0.25	0.00	0.25	0.00
Total Positions	8.46	0.00	8.66	0.00	8.66	0.00	8.66	0.00

	2014		2015		2015		2016	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Park Maintenance- Open Space								
Administrative Technician II	0.05	0.00	0.05	0.00	0.05	0.00	0.05	0.00
Contract Administrator	0.00	0.00	0.20	0.00	0.20	0.00	0.20	0.00
Operations Worker/Tech/Senior Tech	2.00	0.00	2.00	0.00	2.00	0.00	2.00	0.00
Park Operations Supervisor	0.10	0.00	0.10	0.00	0.10	0.00	0.10	0.00
Superintendent of Park Operations	0.05	0.00	0.05	0.00	0.05	0.00	0.05	0.00
Total Positions	2.20	0.00	2.40	0.00	2.40	0.00	2.40	0.00

	2014		2015		2015		2016	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Park Maint.- Structural/Playgrounds								
Administrative Technician II	0.20	0.00	0.20	0.00	0.20	0.00	0.20	0.00
Operations Worker/Tech/Senior Tech	2.00	0.00	2.00	0.00	2.00	0.00	2.00	0.00
Park Operations Foreman	0.20	0.00	0.20	0.00	0.20	0.00	0.20	0.00
Park Operations Supervisor	0.45	0.00	0.45	0.00	0.45	0.00	0.45	0.00
Superintendent of Park Operations	0.10	0.00	0.10	0.00	0.10	0.00	0.10	0.00
Total Positions	2.95	0.00	2.95	0.00	2.95	0.00	2.95	0.00

	2014		2015		2015		2016	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Park Maintenance- Turf Mowing								
Administrative Technician II	0.15	0.00	0.15	0.00	0.15	0.00	0.15	0.00
Contract Administrator	0.00	0.00	0.30	0.00	0.30	0.00	0.30	0.00
Lead Parks GIS/Mapping Technician	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Operations Worker/Tech/Senior Tech	3.00	0.00	3.00	0.00	3.00	0.00	3.00	0.00
Park Operations Foreman	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Park Operations Supervisor	0.10	0.00	0.10	0.00	0.10	0.00	0.10	0.00
Superintendent of Park Operations	0.15	0.00	0.15	0.00	0.15	0.00	0.15	0.00
Total Positions	5.40	0.00	5.70	0.00	5.70	0.00	5.70	0.00

	2014		2015		2015		2016	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Cemetery Maintenance								
Cemetery Ops Coordinator	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Total Positions	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00

2016 ANNUAL BUDGET - FTE SUMMARIES

Street Maintenance	2014		2015		2015		2016	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Maintenance of Condition								
Management Analyst	0.15	0.00	0.15	0.00	0.15	0.00	0.15	0.00
Pavement Mgt System Administrator	0.94	0.00	0.94	0.00	0.94	0.00	0.94	0.00
Senior Streets Technician	4.70	0.00	4.70	0.00	5.64	0.00	5.64	0.00
Streets Worker	0.00	0.00	0.00	0.00	0.00	0.00	0.94	0.00
Streets Foreman	0.54	0.00	0.54	0.00	0.54	0.00	0.54	0.00
Superintendent of Streets	0.50	0.00	0.50	0.00	0.50	0.00	0.50	0.00
Total Positions	6.83	0.00	6.83	0.00	7.77	0.00	8.71	0.00

Snow and Ice Control	2014		2015		2015		2016	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Pavement Mgt System Administrator	0.06	0.00	0.06	0.00	0.06	0.00	0.06	0.00
Senior Streets Technician	0.54	0.00	0.54	0.00	0.54	0.00	0.54	0.00
Streets Foreman	0.12	0.00	0.12	0.00	0.12	0.00	0.12	0.00
Streets Technician	0.12	0.00	0.12	0.00	0.12	0.00	0.12	0.00
Streets Worker	0.00	0.00	0.00	0.00	0.00	0.00	0.18	0.00
Superintendent of Streets	0.06	0.00	0.06	0.00	0.06	0.00	0.06	0.00
Traffic Signal Technician	0.06	0.00	0.06	0.00	0.06	0.00	0.06	0.00
Total Positions	0.96	0.00	0.96	0.00	0.96	0.00	1.14	0.00

Traffic Control	2014		2015		2015		2016	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Senior Streets Technician	1.88	0.00	1.88	0.00	1.88	0.00	1.88	0.00
Streets Foreman	0.94	0.00	0.94	0.00	0.94	0.00	0.94	0.00
Streets Technician	1.88	0.00	1.88	0.00	1.88	0.00	1.88	0.00
Superintendent of Streets	0.30	0.00	0.30	0.00	0.30	0.00	0.30	0.00
Street Worker	0.00	0.00	0.00	0.00	0.00	0.00	0.94	0.00
Traffic Signal Technician	0.94	0.00	0.94	0.00	0.94	0.00	0.94	0.00
Total Positions	5.94	0.00	5.94	0.00	5.94	0.00	6.88	0.00

Street Cleaning	2014		2015		2015		2016	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Senior Streets Technician	1.88	0.00	1.88	0.00	0.94	0.00	0.94	0.00
Streets Foreman	0.40	0.00	0.40	0.00	0.40	0.00	0.40	0.00
Superintendent of Streets	0.14	0.00	0.14	0.00	0.14	0.00	0.14	0.00
Total Positions	2.42	0.00	2.42	0.00	1.48	0.00	1.48	0.00

Stormwater Streets	2014		2015		2015		2016	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Streets Worker	0.00	0.00	0.00	0.00	0.00	0.00	0.94	0.00
Total Positions	0.00	0.00	0.00	0.00	0.00	0.00	0.94	0.00

Water Fund	2014		2015		2015		2016	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Water Supply								
Chief Plant Operator	0.48	0.00	0.48	0.00	0.48	0.00	0.48	0.00
Superintendent of Water	0.07	0.00	0.07	0.00	0.07	0.00	0.07	0.00
Water Resources Administrator	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Water Resource Manager	0.75	0.00	0.75	0.00	0.75	0.00	0.75	0.00
Total Positions	2.30	0.00	2.30	0.00	2.30	0.00	2.30	0.00

2016 ANNUAL BUDGET - FTE SUMMARIES

	2014		2015		2015		2016	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Water Treatment Plant								
Administrative Technician I	0.00	0.00	0.00	0.00	1.00	0.00	1.00	0.00
Administrative Technician II	1.00	0.00	1.00	0.00	0.00	0.00	0.00	0.00
Chief Plant Operator	1.52	0.00	1.52	0.00	1.52	0.00	1.52	0.00
Plant Operator A, B, C, D	5.00	0.00	5.00	0.00	6.00	0.00	6.00	0.00
Plant Operator Trainee	1.00	0.00	1.00	0.00	0.00	0.00	0.00	0.00
Superintendent of Water	0.88	0.00	0.88	0.00	0.88	0.00	0.88	0.00
Total Positions	9.40	0.00	9.40	0.00	9.40	0.00	9.40	0.00

	2014		2015		2015		2016	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Water Operations and Maintenance								
Administrative Analyst	0.50	0.00	0.50	0.00	0.50	0.00	0.50	0.00
Cross Connection/Backflow Specialist	0.00	0.00	0.00	0.00	0.00	0.00	1.00	0.00
Management Analyst	0.20	0.00	0.20	0.00	0.20	0.00	0.20	0.00
Electro/Mechanic System Coordinator	0.50	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Senior Utilities Technician	3.25	0.00	3.25	0.00	3.25	0.00	3.25	0.00
Superintendent of Utilities	0.50	0.00	0.50	0.00	0.50	0.00	0.50	0.00
Utilities Foreman	2.00	0.00	2.00	0.00	2.00	0.00	2.00	0.00
Utilities Technician	2.50	0.00	2.50	0.00	2.00	0.00	2.00	0.00
Utilities Worker	1.00	0.00	1.00	0.00	1.75	0.00	1.75	0.00
Utility Systems Coordinator	0.50	0.00	0.50	0.00	0.50	0.00	0.50	0.00
Total Positions	10.95	0.00	11.45	0.00	11.70	0.00	12.70	0.00

	2014		2015		2015		2016	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Environmental Monitoring								
Chemist	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Environmental Services Coordinator	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Environmental Services Superintendent	0.75	0.00	0.75	0.00	0.75	0.00	0.75	0.00
Lab Supervisor Water	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Senior Water Quality Analyst	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Water Quality Analyst	2.00	0.00	2.00	0.00	2.00	0.00	2.00	0.00
Water Quality Technician	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Total Positions	7.75	0.00	7.75	0.00	7.75	0.00	7.75	0.00

	2014		2015		2015		2016	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Sewer Fund								
Wastewater Operations & Maint.								
Administrative Analyst	0.50	0.00	0.50	0.00	0.50	0.00	0.50	0.00
Management Analyst	0.20	0.00	0.20	0.00	0.20	0.00	0.20	0.00
Electro Mechanic System Coordinator	0.50	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Senior Utilities Technician	1.75	0.00	1.75	0.00	1.75	0.00	1.75	0.00
Superintendent of Utilities	0.50	0.00	0.50	0.00	0.50	0.00	0.50	0.00
Utilities Technician	3.50	0.00	3.50	0.00	3.00	0.00	3.00	0.00
Utilities Worker	0.00	0.00	0.00	0.00	0.25	0.00	0.25	0.00
Utility Systems Coordinator	0.50	0.00	0.50	0.00	0.50	0.00	0.50	0.00
Total Positions	7.45	0.00	7.95	0.00	7.70	0.00	7.70	0.00

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	2014		2015		2015		2016	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Wastewater Treatment Plant								
Administrative Technician II	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Biosolids Coordinator	1.00	0.00	1.00	0.00	0.00	0.00	0.00	0.00
Chief Plant Operator	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Equipment Technician	2.00	0.00	2.00	0.00	2.00	0.00	2.00	0.00
Lead Equipment Technician	1.00	0.00	1.00	0.00	2.00	0.00	2.00	0.00
Plant Operator A, B, C, D	3.00	0.80	3.00	0.80	3.00	0.00	3.00	0.00
Plant Operator Trainee	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Stormwater Technician	0.00	0.00	0.00	0.00	0.00	0.80	0.00	0.80
Superintendent of Wastewater	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Total Positions	11.00	0.80	11.00	0.80	11.00	0.80	11.00	0.80

	2014		2015		2015		2016	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Industrial Pretreatment								
Industrial Pretreatment Technician/Specialist	1.50	0.00	1.50	0.00	1.50	0.00	1.50	0.00
Stormwater Technician	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Total Positions	2.50	0.00	2.50	0.00	2.50	0.00	2.50	0.00

	2014		2015		2015		2016	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Laboratory Operations								
Chemist	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Environmental Services Superintendent	0.25	0.00	0.25	0.00	0.25	0.00	0.25	0.00
Lab Supervisor Wastewater	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Water Quality Analyst	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Water Quality Technician	1.00	0.80	1.00	0.80	1.00	0.80	1.00	0.80
Total Positions	4.25	0.80	4.25	0.80	4.25	0.80	4.25	0.80

	2014		2015		2015		2016	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Stormwater - Sewer								
Industrial Pretreatment Technician	0.50	0.00	0.50	0.00	0.50	0.00	0.50	0.00
Stormwater Administrator	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Water Quality Technician	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Total Positions	2.50	0.00	2.50	0.00	2.50	0.00	2.50	0.00

	2014		2015		2015		2016	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Reuse Water Fund								
Water Reclamation								
Senior Water Resources Technician	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Superintendent of Water	0.05	0.00	0.05	0.00	0.05	0.00	0.05	0.00
Water Resource Manager	0.25	0.00	0.25	0.00	0.25	0.00	0.25	0.00
Total Positions	1.30	0.00	1.30	0.00	1.30	0.00	1.30	0.00

Community Resources

Department Summary	2014		2015		2015		2016	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
01-61100 Cultural Affairs	2.55	1.50	2.55	1.50	2.55	1.50	2.55	1.50
01-61500 Museum	0.00	0.80	0.00	0.80	0.00	0.80	0.00	0.80
01-62100 Open Space and Trails Admin.	2.15	0.00	2.15	0.00	2.15	0.00	2.15	0.00
05-63100 Library	12.45	15.89	12.45	16.09	12.45	16.09	12.45	16.09
07-64200 County Commons Cemetery	0.20	0.00	0.20	0.00	0.15	0.00	0.15	0.00
04-66100 Rec. Services Admin.	1.20	0.00	1.20	0.00	1.20	0.00	1.20	0.00

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04-66200	Paul Derda Recreation Center	6.36	21.52	6.36	21.52	6.36	21.52	6.32	22.71
04-66300	Community Center	4.45	9.00	4.45	9.00	4.65	9.00	4.80	8.66
04-66410	Aquatic Programs	0.80	1.95	0.80	1.95	0.78	1.95	0.78	1.95
04-66420	Flexible Programs	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.07
04-66430	Senior Programs	1.56	0.84	1.56	0.84	1.39	0.84	1.39	0.74
04-66440	Special Events	1.37	0.28	1.37	0.28	1.37	0.28	1.42	0.26
04-66450	General Programs	2.11	5.19	2.11	5.19	2.09	5.19	2.09	5.19
04-66460	Athletic Programs	5.59	4.90	5.59	4.90	5.57	4.90	5.57	4.90
04-66470	Teen Center	1.04	0.39	1.04	0.39	1.18	0.39	1.02	0.39
04-66480	Aquatic Center (The Bay)	1.29	3.34	1.29	3.34	1.27	3.34	1.27	3.34
04-66500	Special Needs Programs	0.95	0.21	0.95	0.21	0.93	0.21	0.93	0.21
04-66510	Skate Park/Batting Cages	0.18	0.65	0.18	0.65	0.16	0.65	0.16	0.65
Total Positions		44.25	66.46	44.25	66.66	44.25	66.66	44.25	67.46

Position Detail by Division

	2014		2015		2015		2016	
	Actual		Original Budget		Revised Budget		Original Budget	
Cultural Affairs	FT	PT	FT	PT	FT	PT	FT	PT
Administrative Technician II	0.30	0.80	0.30	0.80	0.30	0.80	0.30	0.80
Auditorium Lead Technician	0.00	0.70	0.00	0.70	0.00	0.70	0.00	0.70
Auditorium Production Manager	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Cultural Affairs Manager	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Director of Library and Cultural Affairs	0.25	0.00	0.25	0.00	0.25	0.00	0.25	0.00
Total Positions	2.55	1.50	2.55	1.50	2.55	1.50	2.55	1.50

	2014		2015		2015		2016	
	Actual		Original Budget		Revised Budget		Original Budget	
Museum	FT	PT	FT	PT	FT	PT	FT	PT
Museum Administrator	0.00	0.80	0.00	0.80	0.00	0.80	0.00	0.80
Total Positions	0.00	0.80	0.00	0.80	0.00	0.80	0.00	0.80

	2014		2015		2015		2016	
	Actual		Original Budget		Revised Budget		Original Budget	
Open Space and Trails Administration	FT	PT	FT	PT	FT	PT	FT	PT
Administrative Analyst	0.15	0.00	0.15	0.00	0.15	0.00	0.15	0.00
Director of Open Space and Trails	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Senior Open Space/Trails Coordinator	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Total Positions	2.15	0.00	2.15	0.00	2.15	0.00	2.15	0.00

	2014		2015		2015		2016	
	Actual		Original Budget		Revised Budget		Original Budget	
Library	FT	PT	FT	PT	FT	PT	FT	PT
Administrative Analyst	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Administrative Technician II	0.70	0.00	0.70	0.00	0.70	0.00	0.70	0.00
Assistant Librarian	2.00	4.10	2.00	4.20	2.00	4.30	2.00	4.20
Circulation Clerk	0.00	3.84	0.00	3.84	0.00	3.79	0.00	3.83
Director of Library and Cultural Affairs	0.75	0.00	0.75	0.00	0.75	0.00	0.75	0.00
Lead Circulation Clerk	0.00	0.80	0.00	0.80	0.00	0.80	0.00	0.80
Librarian Aide	0.00	1.85	0.00	1.85	0.00	1.85	0.00	1.86
Librarian I	3.00	1.50	3.00	1.60	0.00	1.55	0.00	1.60
Librarian II	1.00	0.00	1.00	0.00	2.00	0.00	2.00	0.00
Librarian III	3.00	1.00	3.00	1.00	5.00	1.00	5.00	1.00
Manager Library Circulation Services	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Patron Services Associate	0.00	2.80	0.00	2.80	0.00	2.80	0.00	2.80
Total Positions	12.45	15.89	12.45	16.09	12.45	16.09	12.45	16.09

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Cemetery	2014		2015		2015		2016	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
County Commons Cemetery								
Director of Recreation Services	0.05	0.00	0.05	0.00	0.05	0.00	0.05	0.00
Facility Manager	0.15	0.00	0.15	0.00	0.10	0.00	0.10	0.00
Total Positions	0.20	0.00	0.20	0.00	0.15	0.00	0.15	0.00

Recreation Services	2014		2015		2015		2016	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Recreation Services Administration								
Administrative Analyst	0.10	0.00	0.10	0.00	0.10	0.00	0.10	0.00
Director of Recreation Services	0.95	0.00	0.95	0.00	0.95	0.00	0.95	0.00
Recreation Facility Manager	0.15	0.00	0.15	0.00	0.15	0.00	0.15	0.00
Total Positions	1.20	0.00	1.20	0.00	1.20	0.00	1.20	0.00

Paul Derda Recreation Center	2014		2015		2015		2016	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Administrative Clerk	0.00	1.50	0.00	1.50	0.00	1.50	0.00	1.50
Administrative Supervisor	0.45	0.00	0.45	0.00	0.45	0.00	0.45	0.00
Administrative Technician I	0.70	0.00	0.70	0.00	0.70	0.00	0.70	0.00
Child Care Provider	0.00	2.15	0.00	2.15	0.00	2.15	0.00	2.20
Facility Attendant	0.00	0.83	0.00	0.83	0.00	0.83	0.00	0.83
Facility Coordinator	2.54	0.00	2.54	0.00	2.44	0.00	2.45	0.00
Facility/Program Supervisor	0.00	1.88	0.00	1.88	0.00	1.88	0.00	1.88
Fitness Specialist	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.80
Lead Child Care Provider	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Marketing Specialist	0.00	0.75	0.00	0.75	0.00	0.00	0.00	0.00
Pool Manager	0.00	2.60	0.00	2.60	0.00	2.60	0.00	2.60
Program Instructor/Coach/ Lifeguard	0.00	7.92	0.00	7.92	0.00	7.92	0.00	8.26
Recreation Clerk	0.00	3.90	0.00	3.90	0.00	3.90	0.00	3.90
Recreation Coordinator	0.42	0.00	0.42	0.00	0.42	0.00	0.42	0.00
Recreation Facility Manager	0.20	0.00	0.20	0.00	0.30	0.00	0.25	0.00
Recreation Program Manager	0.30	0.00	0.30	0.00	0.30	0.00	0.30	0.00
Recreation Specialist	0.00	0.00	0.00	0.00	0.00	0.75	0.00	0.75
Recreation Supervisor	0.75	0.00	0.75	0.00	0.75	0.00	0.75	0.00
Total Positions	6.36	21.52	6.36	21.52	6.36	21.52	6.32	22.71

Community Center	2014		2015		2015		2016	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Administrative Clerk	0.00	1.43	0.00	1.43	0.00	1.43	0.00	1.43
Administrative Supervisor	0.35	0.00	0.35	0.00	0.30	0.00	0.35	0.00
Administrative Technician I	1.35	0.00	1.35	0.00	1.35	0.00	1.35	0.00
Facility Coordinator	1.10	0.00	1.10	0.00	1.35	0.00	1.35	0.00
Facility/Program Supervisor	0.00	0.43	0.00	0.43	0.00	0.43	0.00	0.43
Pool Manager	0.00	1.72	0.00	1.72	0.00	1.72	0.00	1.72
Program Instructor/Coach/ Lifeguard	0.00	2.69	0.00	2.69	0.00	2.69	0.00	2.35
Recreation Clerk	0.00	2.73	0.00	2.73	0.00	2.73	0.00	2.73
Recreation Coordinator	0.90	0.00	0.90	0.00	0.75	0.00	0.85	0.00
Recreation Facility Manager	0.20	0.00	0.20	0.00	0.20	0.00	0.20	0.00
Recreation Program Manager	0.40	0.00	0.40	0.00	0.40	0.00	0.40	0.00
Recreation Specialist	0.00	0.00	0.00	0.00	0.15	0.00	0.15	0.00
Recreation Supervisor	0.15	0.00	0.15	0.00	0.15	0.00	0.15	0.00
Total Positions	4.45	9.00	4.45	9.00	4.65	9.00	4.80	8.66

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	2014		2015		2015		2016	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Aquatic Programs								
Administrative Supervisor	0.02	0.00	0.02	0.00	0.02	0.00	0.02	0.00
Facility Coordinator	0.02	0.00	0.02	0.00	0.00	0.00	0.00	0.00
Pool Manager	0.00	0.24	0.00	0.24	0.00	0.24	0.00	0.24
Program Instructor/Coach/ Lifeguard	0.00	1.71	0.00	1.71	0.00	1.71	0.00	1.71
Recreation Program Manager	0.29	0.00	0.29	0.00	0.29	0.00	0.29	0.00
Recreation Coordinator	0.47	0.00	0.47	0.00	0.47	0.00	0.47	0.00
Total Positions	0.80	1.95	0.80	1.95	0.78	1.95	0.78	1.95

	2014		2015		2015		2016	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Flexible Programs								
Program Instructor/Coach/ Lifeguard	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.07
Total Positions	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.07

	2014		2015		2015		2016	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Senior Programs								
Administrative Supervisor	0.02	0.00	0.02	0.00	0.02	0.00	0.02	0.00
Facility Coordinator	0.02	0.00	0.02	0.00	0.00	0.00	0.00	0.00
Facility/Program Supervisor	0.00	0.02	0.00	0.02	0.00	0.02	0.00	0.02
Program Instructor/Coach/ Lifeguard	0.00	0.82	0.00	0.82	0.00	0.82	0.00	0.72
Recreation Coordinator	1.00	0.00	1.00	0.00	0.85	0.00	0.85	0.00
Recreation Program Manager	0.32	0.00	0.32	0.00	0.32	0.00	0.32	0.00
Recreation Supervisor	0.20	0.00	0.20	0.00	0.20	0.00	0.20	0.00
Total Positions	1.56	0.84	1.56	0.84	1.39	0.84	1.39	0.74

	2014		2015		2015		2016	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Special Events								
Administrative Supervisor	0.02	0.00	0.02	0.00	0.02	0.00	0.02	0.00
Facility Coordinator	0.20	0.00	0.20	0.00	0.20	0.00	0.20	0.00
Facility/Program Supervisor	0.00	0.14	0.00	0.14	0.00	0.14	0.00	0.13
Pool Manager	0.00	0.02	0.00	0.02	0.00	0.02	0.00	0.02
Program Instructor/Coach/ Lifeguard	0.00	0.03	0.00	0.03	0.00	0.03	0.00	0.02
Recreation Clerk	0.00	0.08	0.00	0.08	0.00	0.08	0.00	0.08
Recreation Coordinator	0.35	0.00	0.35	0.00	0.30	0.00	0.30	0.00
Recreation Facility Manager	0.20	0.00	0.20	0.00	0.15	0.00	0.20	0.00
Recreation Program Manager	0.45	0.00	0.45	0.00	0.45	0.00	0.45	0.00
Recreation Specialist	0.00	0.00	0.00	0.00	0.10	0.00	0.10	0.00
Recreation Supervisor	0.15	0.00	0.15	0.00	0.15	0.00	0.15	0.00
Recreation Worker	0.00	0.01	0.00	0.01	0.00	0.01	0.00	0.01
Total Positions	1.37	0.28	1.37	0.28	1.37	0.28	1.42	0.26

	2014		2015		2015		2016	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
General Programs								
Administrative Supervisor	0.02	0.00	0.02	0.00	0.02	0.00	0.02	0.00
Facility Coordinator	0.02	0.00	0.02	0.00	0.00	0.00	0.00	0.00
Personal Trainer	0.00	1.41	0.00	1.41	0.00	1.46	0.00	1.46
Preschool Director	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Preschool Inst/Aide	0.00	3.51	0.00	3.51	0.00	3.51	0.00	3.51
Program Instructor/Coach/ Lifeguard	0.00	0.27	0.00	0.27	0.00	0.21	0.00	0.21
Recreation Clerk	0.00	0.01	0.00	0.01	0.00	0.01	0.00	0.01
Recreation Coordinator	0.05	0.00	0.05	0.00	0.05	0.00	0.05	0.00

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Recreation Facility Manager	0.10	0.00	0.10	0.00	0.10	0.00	0.10	0.00
Recreation Program Manager	0.07	0.00	0.07	0.00	0.07	0.00	0.07	0.00
Recreation/Program/Facility Supervisor	0.85	0.00	0.85	0.00	0.85	0.00	0.85	0.00
Total Positions	2.11	5.19	2.11	5.19	2.09	5.19	2.09	5.19

	2014		2015		2015		2016	
	Actual		Original Budget		Revised Budget		Original Budget	
Athletic Programs	FT	PT	FT	PT	FT	PT	FT	PT
Administrative Supervisor	0.02	0.00	0.02	0.00	0.02	0.00	0.02	0.00
Administrative Technician I	0.65	0.00	0.65	0.00	0.65	0.00	0.65	0.00
Facility Coordinator	0.02	0.00	0.02	0.00	0.00	0.00	0.00	0.00
Facility/Program Supervisor	0.90	0.85	0.90	0.85	0.90	0.85	0.90	0.85
Program Instructor/Coach/ Lifeguard	0.00	2.97	0.00	2.97	0.00	2.97	0.00	2.97
Recreation Coordinator	3.40	0.00	3.40	0.00	1.70	0.00	1.70	0.00
Recreation Program Manager	0.60	0.00	0.60	0.00	0.60	0.00	0.60	0.00
Recreation Specialist	0.00	0.80	0.00	0.80	1.70	0.80	1.70	0.80
Recreation Worker	0.00	0.28	0.00	0.28	0.00	0.28	0.00	0.28
Total Positions	5.59	4.90	5.59	4.90	5.57	4.90	5.57	4.90

	2014		2015		2015		2016	
	Actual		Original Budget		Revised Budget		Original Budget	
Teen Center	FT	PT	FT	PT	FT	PT	FT	PT
Administrative Supervisor	0.02	0.00	0.02	0.00	0.07	0.00	0.02	0.00
Child Care Provider	0.00	0.04	0.00	0.04	0.00	0.04	0.00	0.04
Facility Coordinator	0.02	0.00	0.02	0.00	0.00	0.00	0.00	0.00
Facility/Program Supervisor	0.00	0.31	0.00	0.31	0.00	0.31	0.00	0.31
Pool Manager	0.00	0.00	0.00	0.00	0.01	0.00	0.00	0.00
Program Instructor/Coach/ Lifeguard	0.00	0.04	0.00	0.04	0.00	0.04	0.00	0.04
Recreation Coordinator	0.80	0.00	0.80	0.00	0.90	0.00	0.80	0.00
Recreation Program Manager	0.20	0.00	0.20	0.00	0.20	0.00	0.20	0.00
Total Positions	1.04	0.39	1.04	0.39	1.18	0.39	1.02	0.39

	2014		2015		2015		2016	
	Actual		Original Budget		Revised Budget		Original Budget	
Aquatic Center (The Bay)	FT	PT	FT	PT	FT	PT	FT	PT
Administrative Supervisor	0.04	0.00	0.04	0.00	0.04	0.00	0.04	0.00
Administrative Technician I	0.30	0.00	0.30	0.00	0.30	0.00	0.30	0.00
Facility Coordinator	0.02	0.00	0.02	0.00	0.00	0.00	0.00	0.00
Pool Manager	0.00	0.38	0.00	0.38	0.00	0.38	0.00	0.38
Program Instructor/Coach/ Lifeguard	0.00	2.91	0.00	2.91	0.00	2.91	0.00	2.91
Recreation Clerk	0.00	0.05	0.00	0.05	0.00	0.05	0.00	0.05
Recreation Coordinator	0.71	0.00	0.71	0.00	0.71	0.00	0.71	0.00
Recreation Program Manager	0.22	0.00	0.22	0.00	0.22	0.00	0.22	0.00
Total Positions	1.29	3.34	1.29	3.34	1.27	3.34	1.27	3.34

	2014		2015		2015		2016	
	Actual		Original Budget		Revised Budget		Original Budget	
Special Needs Programs	FT	PT	FT	PT	FT	PT	FT	PT
Administrative Supervisor	0.02	0.00	0.02	0.00	0.02	0.00	0.02	0.00
Facility Coordinator/Supervisor	0.02	0.02	0.02	0.02	0.00	0.02	0.00	0.02
Program Instructor/Coach/ Lifeguard	0.00	0.10	0.00	0.10	0.00	0.10	0.00	0.10
Recreation Coordinator	0.85	0.00	0.85	0.00	0.85	0.00	0.85	0.00
Recreation Program Manager	0.06	0.00	0.06	0.00	0.06	0.00	0.06	0.00
Recreation Specialist	0.00	0.09	0.00	0.09	0.00	0.09	0.00	0.09
Total Positions	0.95	0.21	0.95	0.21	0.93	0.21	0.93	0.21

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Skate Park/Batting Cages	2014		2015		2015		2016	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Administrative Supervisor	0.02	0.00	0.02	0.00	0.02	0.00	0.02	0.00
Facility Coordinator	0.02	0.00	0.02	0.00	0.00	0.00	0.00	0.00
Facility/Program Supervisor	0.00	0.65	0.00	0.65	0.00	0.65	0.00	0.65
Recreation Coordinator	0.05	0.00	0.05	0.00	0.00	0.00	0.00	0.00
Recreation Program Manager	0.09	0.00	0.09	0.00	0.09	0.00	0.09	0.00
Recreation Specialist	0.00	0.00	0.00	0.00	0.05	0.00	0.05	0.00
Total Positions	0.18	0.65	0.18	0.65	0.16	0.65	0.16	0.65

Health and Human Services

Department Summary		2014		2015		2015		2016	
		Actual		Original Budget		Revised Budget		Original Budget	
		FT	PT	FT	PT	FT	PT	FT	PT
08-40100	HS - Operations & Admin.	7.94	0.00	7.21	0.00	7.21	0.00	8.21	0.00
08-40120	HS - Support	2.65	0.00	2.65	0.00	2.65	0.00	2.65	0.00
08-40200	HS - Child Welfare Admin.	19.47	0.00	19.50	0.00	20.50	0.00	21.50	0.00
08-40250	HS - Child Care Assistance	1.27	0.00	1.14	0.00	1.14	0.00	1.14	0.00
08-40300	HS - Public Assistance	12.08	0.40	13.97	0.90	13.97	0.40	14.97	0.40
08-40150	HS - Adult Services	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
08-40320	HS - Child Support Enforcement	3.43	0.50	3.73	0.50	3.73	1.00	3.73	1.00
08-40350	HS - TANF Administration	3.85	0.00	3.85	0.00	3.85	0.00	3.85	0.00
08-42100	HS - Workforce Center	9.24	2.08	9.31	2.08	9.31	2.08	10.31	1.33
02-45100	PH - Administration	2.39	0.00	1.96	0.00	1.96	0.50	1.96	0.50
02-45200	PH - Reproductive Health	1.15	1.00	1.15	1.00	1.15	1.00	1.15	1.00
02-45300	PH - Women, Infants & Children	1.35	0.00	1.50	0.00	1.50	0.00	1.50	0.00
02-45210	PH - Immunizations	4.65	0.00	4.65	0.00	4.65	0.00	4.65	0.00
02-45400	PH - Environmental Health	4.60	0.50	4.60	0.50	4.60	0.50	4.60	0.50
02-45500	PH - Health Promotions	1.30	0.00	1.15	0.00	1.15	0.50	1.15	0.50
02-45600	PH - Vital Statistics	0.25	0.00	0.25	0.00	0.25	0.00	0.25	0.00
02-45800	PH - CSU Extension	0.03	0.50	0.03	0.50	0.03	0.50	0.03	0.50
02-45220	PH - Children w/Special Needs	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
08-48100	Seniors - Administration	2.00	0.00	2.00	0.00	2.00	0.00	2.00	0.00
08-48200	Seniors - Community Services	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
08-48300	Seniors - Easy Ride Transport.	3.00	0.80	3.00	0.80	3.00	0.80	3.00	0.80
08-48400	Seniors - Senior Nutrition	1.00	2.10	1.00	2.10	1.00	2.10	1.00	2.10
Total Positions		84.65	7.88	85.65	8.38	86.65	9.38	90.65	8.63

Position Detail by Division

Human Services		2014		2015		2015		2016	
		Actual		Original Budget		Revised Budget		Original Budget	
		FT	PT	FT	PT	FT	PT	FT	PT
Human Services Operations & Admin.									
Accounting Technician		1.33	0.00	1.25	0.00	1.25	0.00	1.25	0.00
Administrative Technician II		0.55	0.00	0.55	0.00	0.00	0.00	0.00	0.00
Case Manager Supervisor		0.05	0.00	0.05	0.00	0.05	0.00	0.05	0.00
Client Support Technician		1.93	0.00	2.05	0.00	2.05	0.00	2.05	0.00
Contract Monitor		0.90	0.00	0.70	0.00	0.70	0.00	0.70	0.00
Director of Health and Human Services		0.60	0.00	0.60	0.00	0.60	0.00	0.60	0.00
Deputy Director of HHS		0.00	0.00	0.00	0.00	0.00	0.00	1.00	0.00
Fiscal Operations Supervisor		0.81	0.00	0.81	0.00	0.81	0.00	0.81	0.00
Office Manager		0.00	0.00	0.00	0.00	0.55	0.00	0.55	0.00
Operations Manager		1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Self-Sufficiency/Employment Manager		0.11	0.00	0.10	0.00	0.10	0.00	0.10	0.00
Systems Support Technician		0.66	0.00	0.10	0.00	0.00	0.00	0.00	0.00
Systems Support Specialist		0.00	0.00	0.00	0.00	0.10	0.00	0.10	0.00
Total Positions		7.94	0.00	7.21	0.00	7.21	0.00	8.21	0.00

2016 ANNUAL BUDGET - FTE SUMMARIES

	2014		2015		2015		2016	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Human Services Support								
Assistant Director Human Resources	0.00	0.00	0.00	0.00	1.00	0.00	1.00	0.00
Attorney	0.65	0.00	0.65	0.00	0.65	0.00	0.65	0.00
Human Resources Administrator	1.00	0.00	1.00	0.00	0.00	0.00	0.00	0.00
Legal Administrative Assistant	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Total Positions	2.65	0.00	2.65	0.00	2.65	0.00	2.65	0.00

	2014		2015		2015		2016	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Adult Services								
Caseworker	1.00	0.00	1.00	0.00	0.00	0.00	0.00	0.00
Caseworker III	0.00	0.00	0.00	0.00	1.00	0.00	1.00	0.00
Total Positions	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00

	2014		2015		2015		2016	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Child Welfare								
Accounting Technician	0.28	0.00	0.40	0.00	0.40	0.00	0.40	0.00
Administrative Technician II	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Case Aide	2.00	0.00	2.00	0.00	3.00	0.00	3.00	0.00
Caseworker Supervisor	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Clinical Supervisor	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Contract Monitor	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Director of Health and Human Services	0.16	0.00	0.10	0.00	0.10	0.00	0.10	0.00
Family and Children's Services Manager	0.95	0.00	0.95	0.00	0.95	0.00	0.95	0.00
Federal Funding Specialist	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Foster Care Coordinator	1.00	0.00	1.00	0.00	0.00	0.00	0.00	0.00
Interventionist	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Program Planning Administrator	0.95	0.00	0.95	0.00	0.95	0.00	0.95	0.00
Senior Attorney	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Social Caseworker I	2.00	0.00	2.00	0.00	4.00	0.00	5.00	0.00
Social Caseworker II	6.00	0.00	6.00	0.00	5.00	0.00	5.00	0.00
Systems Support Technician	0.13	0.00	0.10	0.00	0.00	0.00	0.00	0.00
Systems Support Specialist	0.00	0.00	0.00	0.00	0.10	0.00	0.10	0.00
Total Positions	19.47	0.00	19.50	0.00	20.50	0.00	21.50	0.00

	2014		2015		2015		2016	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Child Care Assistance								
Accounting Technician	0.17	0.00	0.04	0.00	0.04	0.00	0.04	0.00
Case Manager- Eligibility	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Case Manager Supervisor	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Family and Children's Services Manager	0.05	0.00	0.05	0.00	0.05	0.00	0.05	0.00
Self-Sufficiency/Employment Manager	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Program Planning Administrator	0.05	0.00	0.05	0.00	0.05	0.00	0.05	0.00
Total Positions	1.27	0.00	1.14	0.00	1.14	0.00	1.14	0.00

2016 ANNUAL BUDGET - FTE SUMMARIES

	2014		2015		2015		2016	
	Actual		Original Budget		Revised Budget		Original Budget	
Public Assistance	FT	PT	FT	PT	FT	PT	FT	PT
Accounting Technician	0.00	0.00	0.05	0.00	0.05	0.00	0.05	0.00
Administrative Technician I	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Administrative Technician II	0.45	0.00	0.45	0.00	0.00	0.00	0.00	0.00
Assist Payment/Child Support	0.65	0.00	0.50	0.00	0.50	0.00	0.50	0.00
Case Manager - Eligibility	5.80	0.00	5.80	0.00	5.80	0.00	8.80	0.00
Case Manager - Legal	0.50	0.00	0.50	0.00	0.50	0.00	0.50	0.00
Case Manager-Eligibility LM Appt.	1.00	0.00	2.00	0.00	2.00	0.00	0.00	0.00
Case Manager Supervisor	1.27	0.00	1.27	0.00	1.27	0.00	1.27	0.00
Client Support Technician	0.00	0.00	0.40	0.00	0.40	0.00	0.40	0.00
Health Care Reform-Coverage Guide - LM Appt.	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Office Manager	0.00	0.00	0.00	0.00	0.45	0.00	0.45	0.00
Revenue Recovery Technician - LM Appt	0.00	0.00	0.00	0.50	0.00	0.00	0.00	0.00
Self-Sufficiency/Employment Manager	0.26	0.00	0.30	0.00	0.30	0.00	0.30	0.00
Systems Support Technician	0.15	0.00	0.70	0.00	0.00	0.00	0.00	0.00
Systems Support Specialist	0.00	0.00	0.00	0.00	0.70	0.00	0.70	0.00
Veteran's Officer	0.00	0.40	0.00	0.40	0.00	0.40	0.00	0.40
Total Positions	12.08	0.40	13.97	0.90	13.97	0.40	14.97	0.40

	2014		2015		2015		2016	
	Actual		Original Budget		Revised Budget		Original Budget	
Child Support Enforcement	FT	PT	FT	PT	FT	PT	FT	PT
Accounting Technician	0.00	0.50	0.00	0.50	0.00	0.50	0.00	0.50
Assist Payment/Child Support	0.35	0.00	0.50	0.00	0.50	0.00	0.50	0.00
Case Manager - Legal	2.50	0.00	2.50	0.00	2.50	0.50	2.50	0.50
Case Manager Supervisor	0.38	0.00	0.38	0.00	0.38	0.00	0.38	0.00
Contract Monitor	0.00	0.00	0.20	0.00	0.20	0.00	0.20	0.00
Self-Sufficiency/Employment Manager	0.20	0.00	0.15	0.00	0.15	0.00	0.15	0.00
Total Positions	3.43	0.50	3.73	0.50	3.73	1.00	3.73	1.00

	2014		2015		2015		2016	
	Actual		Original Budget		Revised Budget		Original Budget	
TANF Administration	FT	PT	FT	PT	FT	PT	FT	PT
Case Manager - Eligibility	2.20	0.00	2.20	0.00	2.20	0.00	2.20	0.00
Case Manager - Rental Assistance	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Case Manager Supervisor	0.30	0.00	0.30	0.00	0.30	0.00	0.30	0.00
Self-Sufficiency/Employment Manager	0.15	0.00	0.15	0.00	0.15	0.00	0.15	0.00
Workforce Administrator	0.20	0.00	0.20	0.00	0.20	0.00	0.20	0.00
Total Positions	3.85	0.00	3.85	0.00	3.85	0.00	3.85	0.00

Workforce	2014		2015		2015		2016	
	Actual		Original Budget		Revised Budget		Original Budget	
Workforce Center	FT	PT	FT	PT	FT	PT	FT	PT
Accounting Technician	0.05	0.00	0.05	0.00	0.05	0.00	0.05	0.00
Administrative Technician I	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Client Support Technician	1.00	0.80	1.00	0.80	1.00	0.80	1.00	0.80
Director of Health and Human Services	0.03	0.00	0.03	0.00	0.03	0.00	0.03	0.00
Fiscal Operations Supervisor	0.08	0.00	0.08	0.00	0.08	0.00	0.08	0.00
Self-Sufficiency/Employment Manager	0.28	0.00	0.30	0.00	0.30	0.00	0.30	0.00
Systems Support Specialist	0.00	0.00	0.05	0.00	0.05	0.00	0.05	0.00
Workforce Administrator	0.80	0.00	0.80	0.00	0.80	0.00	0.80	0.00
Workforce Specialist	6.00	0.00	6.00	0.00	6.00	0.00	7.00	0.00
Workforce Specialist - Limited Appt.	0.00	1.28	0.00	1.28	0.00	1.28	0.00	0.53
Total Positions	9.24	2.08	9.31	2.08	9.31	2.08	10.31	1.33

2016 ANNUAL BUDGET - FTE SUMMARIES

Public Health Administration	2014		2015		2015		2016	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Accounting Technician	0.17	0.00	0.21	0.00	0.21	0.00	0.21	0.00
Administrative Technician II	0.25	0.00	0.25	0.00	0.25	0.00	0.25	0.00
Client Support Technician	1.07	0.00	0.55	0.00	0.55	0.00	0.55	0.00
Contract Monitor	0.10	0.00	0.10	0.00	0.10	0.00	0.10	0.00
Director of Health and Human Services	0.19	0.00	0.25	0.00	0.25	0.00	0.25	0.00
Fiscal Operations Supervisor	0.10	0.00	0.10	0.00	0.10	0.00	0.10	0.00
Office Manager	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Public Health Educator	0.40	0.00	0.40	0.00	0.40	0.00	0.40	0.00
Public Health Educator - Limited Appt.	0.00	0.00	0.00	0.00	0.00	0.50	0.00	0.50
Public Health Officer	0.05	0.00	0.05	0.00	0.05	0.00	0.05	0.00
System Support Technician	0.06	0.00	0.05	0.00	0.00	0.00	0.00	0.00
System Support Specialist	0.00	0.00	0.00	0.00	0.05	0.00	0.05	0.00
Total Positions	2.39	0.00	1.96	0.00	1.96	0.50	1.96	0.50

Reproductive Health	2014		2015		2015		2016	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Administrative Technician I	0.00	0.50	0.00	0.50	0.00	0.50	0.00	0.50
Administrative Technician II	0.10	0.00	0.10	0.00	0.10	0.00	0.10	0.00
Medical Assistant	0.00	0.50	0.00	0.50	0.00	0.00	0.00	0.00
Public Health Nurse	0.00	0.00	0.00	0.00	0.00	0.50	0.00	0.50
Public Health Officer	0.10	0.00	0.10	0.00	0.10	0.00	0.10	0.00
Reproductive Health Administrator	0.95	0.00	0.95	0.00	0.95	0.00	0.95	0.00
Total Positions	1.15	1.00	1.15	1.00	1.15	1.00	1.15	1.00

Immunizations	2014		2015		2015		2016	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Administrative Technician II	0.25	0.00	0.25	0.00	0.25	0.00	0.25	0.00
Public Health Educator	0.10	0.00	0.10	0.00	0.10	0.00	0.10	0.00
Public Health Nurse	3.00	0.00	3.00	0.00	3.00	0.00	3.00	0.00
Public Health Nurse Administrator	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Public Health Officer	0.25	0.00	0.25	0.00	0.25	0.00	0.25	0.00
Reproductive Health Administrator	0.05	0.00	0.05	0.00	0.05	0.00	0.05	0.00
Total Positions	4.65	0.00	4.65	0.00	4.65	0.00	4.65	0.00

Children with Special Needs	2014		2015		2015		2016	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Case Manager (Public Health)	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Total Positions	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00

Women, Infants and Children	2014		2015		2015		2016	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Nutrition Administrator	0.25	0.00	0.40	0.00	0.40	0.00	0.40	0.00
Nutrition Educator	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Public Health Educator	0.10	0.00	0.10	0.00	0.10	0.00	0.10	0.00
Total Positions	1.35	0.00	1.50	0.00	1.50	0.00	1.50	0.00

2016 ANNUAL BUDGET - FTE SUMMARIES

	2014		2015		2015		2016	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Environmental Health								
Administrative Technician II	0.25	0.00	0.25	0.00	0.25	0.00	0.25	0.00
Disease Control Specialist	0.00	0.50	0.00	0.50	0.00	0.50	0.00	0.50
Environmental Health Specialist II	3.00	0.00	3.00	0.00	3.00	0.00	3.00	0.00
PH Protection Administrator	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Public Health Educator	0.10	0.00	0.10	0.00	0.10	0.00	0.10	0.00
Public Health Officer	0.25	0.00	0.25	0.00	0.25	0.00	0.25	0.00
Total Positions	4.60	0.50	4.60	0.50	4.60	0.50	4.60	0.50

	2014		2015		2015		2016	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Health Promotions								
Nutrition Administrator	0.75	0.00	0.60	0.00	0.60	0.00	0.60	0.00
Public Health Educator	0.30	0.00	0.30	0.00	0.30	0.00	0.30	0.00
Public Health Educator-LM Appt	0.00	0.00	0.00	0.00	0.00	0.50	0.00	0.50
Public Health Officer	0.25	0.00	0.25	0.00	0.25	0.00	0.25	0.00
Total Positions	1.30	0.00	1.15	0.00	1.15	0.50	1.15	0.50

	2014		2015		2015		2016	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Vital Statistics								
Administrative Technician II	0.15	0.00	0.15	0.00	0.15	0.00	0.15	0.00
Public Health Officer	0.10	0.00	0.10	0.00	0.10	0.00	0.10	0.00
Total Positions	0.25	0.00	0.25	0.00	0.25	0.00	0.25	0.00

	2014		2015		2015		2016	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
CSU Extension								
Administrative Technician I	0.00	0.50	0.00	0.50	0.00	0.50	0.00	0.50
Director of Health and Human Services	0.02	0.00	0.02	0.00	0.02	0.00	0.02	0.00
Fiscal Operations Supervisor	0.01	0.00	0.01	0.00	0.01	0.00	0.01	0.00
Total Positions	0.03	0.50	0.03	0.50	0.03	0.50	0.03	0.50

	2014		2015		2015		2016	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Senior Services								
Seniors Administration								
Administrative Technician II	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Senior Services Supervisor	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Total Positions	2.00	0.00	2.00	0.00	2.00	0.00	2.00	0.00

	2014		2015		2015		2016	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Seniors Community Services								
Program Coordinator	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Total Positions	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00

	2014		2015		2015		2016	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Seniors Easy Ride Transportation								
Driver II	2.00	0.80	2.00	0.80	2.00	0.80	2.00	0.80
Program Coordinator	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Total Positions	3.00	0.80	3.00	0.80	3.00	0.80	3.00	0.80

2016 ANNUAL BUDGET - FTE SUMMARIES

Seniors Nutrition	2014		2015		2015		2016	
	Actual		Original Budget		Revised Budget		Original Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
Dishwasher	0.00	0.50	0.00	0.50	0.00	0.50	0.00	0.50
Food Services Technician	0.00	0.80	0.00	0.80	0.00	0.80	0.00	0.80
Meals on Wheels Technician	0.00	0.80	0.00	0.80	0.00	0.80	0.00	0.80
Program Manager Food Services	1.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00
Total Positions	1.00	2.10	1.00	2.10	1.00	2.10	1.00	2.10

APPENDIX J

GLOSSARY OF TERMS AND ACRONYMS

Words in *italicized bold* print contained within the following definitions are defined separately within the Glossary.

Accounting Period	A period at the end of which, and for which, financial statements are prepared.
Accounting System	The total structure of records and procedures which discover, record, classify, summarize, and report information on the financial position and results of a government's operations or any of its <i>funds, fund types</i> , balanced account groups, or organization components.
Accrual Basis	The method of accounting in which transactions are recognized when they occur, regardless of the timing of related cash flows. Under this method, <i>revenue</i> is recognized when it is earned, regardless of when cash is received and expenses are recognized when liabilities are incurred, regardless of when cash is paid. This method of accounting is used for <i>Enterprise Funds</i> .
Allocation	A method of dividing <i>expenditures</i> and <i>revenues</i> among various organizational units of a government, which are set aside for specific purposes.
Appropriation	A legal authorization granted by City Council permitting <i>expenditures</i> and <i>obligations</i> for specific purposes. An appropriation is usually limited in amount and by time when it may be expended.
Assessed Valuation	The value of real and personal property established by the County Assessor, which is used as a basis for levying <i>property taxes</i> .
Asset	A resource owned or controlled by a government, which has monetary value. An asset is either current or fixed. A <i>current asset</i> is typically consumed within one year, such as cash, accounts receivable, and office supply inventories. A <i>fixed asset</i> provides benefit for more than one year, such as equipment, buildings, and open space properties.
Audit	A methodical examination conducted by a private accounting firm, of the utilization of a government's resources. An audit tests the accounting system to determine the extent to which internal accounting controls are both available and being used. The audit concludes with a written report of findings called the Auditor's Opinion.
Balanced Budget	A budget in which current operating revenues cover current operating expenditures.
Base Budget	An estimate of funding to continue existing programs at current <i>levels of service</i> prepared by each department during the <i>budget development process</i> .
Bond	An instrument used to obtain long-term financing for capital projects. A bond is a promise to repay borrowed money (principal amount) at a future specified date (maturity date) plus interest.

GLOSSARY OF TERMS AND ACRONYMS continued

Bonded Debt	That portion of indebtedness represented by outstanding <i>bonds</i> .
Broomfield Economic Development Corporation (BEDC)	A non-profit corporation which provides economic development services for the City and County.
Broomfield Urban Renewal Authority (BURA)	An Urban Renewal Authority that was established by resolution in 1996 by the Broomfield City Council to stimulate development within certain areas of the City and County.
Budget	An annual policy document, financial plan, operations guide, and communications device, containing estimated <i>revenues</i> and <i>expenditures</i> . The budget appropriation ordinance, as approved by the City Council, is the legal basis for expenditures in the budget year.
Budget Calendar	A timetable showing when particular tasks must be completed in order for the City Council to approve the annual <i>budget</i> before the beginning of the next <i>fiscal year</i> .
Budget Development Process	The annual cycle in which Broomfield prepares, adopts and implements the <i>budget</i> .
Budget Message	The City and County Manager's written overview of the budget addressed to the Mayor and City Council. The budget message contains an explanation of principal <i>budget</i> items, significant changes from the previous <i>fiscal year</i> , summaries of major issues impacting the budget, and challenges facing the City and County.
Budgetary Comparisons	Annual financial statements prepared to meet set standards and requirements, which must include comparisons of approved budgeted amounts with actual operating results. Such reports should be subjected to an independent <i>audit</i> , so that all parties involved in the annual <i>budget</i> and <i>appropriation</i> process are provided with assurances that government monies are spent in accordance with the mutually agreed-upon budgetary plan.
Budgetary Control	The control or management of a government or enterprise in accordance with an approved <i>budget</i> for the purpose of keeping <i>expenditures</i> within the limitations of available <i>appropriations</i> and <i>revenues</i> .
Capital Budget	A plan of proposed capital expenditures for buildings, drainage, parks, streets, trails, utilities, etc., and their funding sources. The Capital Budget is enacted as part of the City and County's annual <i>budget</i> and is based on the first year of the <i>Capital Improvement Program (CIP)</i> . Project <i>appropriations</i> are normally for the amount necessary to complete an entire project, with the remaining balance rolled into future years until project completion.
Capital Improvement Program (CIP)	An annually updated schedule of <i>capital project</i> expenditures for public facilities and infrastructure, containing estimated project costs, funding sources, and anticipated timelines, for a five-year period. The first year of the five-year CIP serves as the basis for the annual capital budget.

GLOSSARY OF TERMS AND ACRONYMS continued

Capital Outlays	<i>Expenditures</i> which result in the acquisition of <i>fixed assets</i> , such as equipment and vehicles. Capital outlay items cost more than \$5,000 and are expected to last longer than one year.
Capital Projects	Major capital construction and improvement projects, such as those related to buildings, drainage, parks, streets, trails, utilities, etc., included in the <i>Capital Improvement Program (CIP)</i> . Capital projects tend to have significant costs and have useful lives of many years.
Capital Projects Fund	A <i>fund</i> created to account for the <i>revenues</i> and <i>expenditures</i> related to <i>capital projects</i> .
Cash Basis	A method of accounting in which transactions are recognized only when cash changes hands. This method can present an inaccurate picture of a fund's financial condition, since payments can be delayed into the next fiscal year. Broomfield does not use this method of accounting in order to conform to <i>generally accepted accounting principles</i> .
Certificate of Participation (COP)	A financing instrument representing a share in a pledged <i>revenue</i> stream, usually lease payments made by the issuer (government) that are subject to annual <i>appropriation</i> . The certificate entitles the holder to receive a share, or participation, in the lease payments relating to the acquisition or construction of specific equipment, land, or facilities.
Citizen Survey	An assessment tool conducted by the City and County of Broomfield every three to five years. The survey serves as a consumer report card by providing residents the opportunity to rate their satisfaction with the quality of life in Broomfield, the community's amenities, and satisfaction with local government.
Community Development Block Grant (CDBG)	A U.S. Department of Housing and Urban Development grant program. The program was first enacted in 1974 to provide funds to state and local agencies to support housing, economic development, health and human services, and planning and administration.
Community Services Block Grant (CSBG)	A U.S. Department of Health and Human Services grant program. The program was first enacted in 1981 to provide funds to state and local agencies to support efforts that reduce poverty, revitalize low-income communities, and lead to self-sufficiency among low-income families and individuals.
Comprehensive Annual Financial Report (CAFR)	An annual financial report issued by state and local governments. The CAFR has three parts: an introductory section, a financial section, and a statistical section. CAFR requirements are largely shaped by the <i>Governmental Accounting Standards Board (GASB)</i> , which is the authoritative source for governmental <i>Generally Accepted Accounting Principles (GAAP)</i> .

GLOSSARY OF TERMS AND ACRONYMS continued

Comprehensive Plan	Adopted in 2005, Broomfield's Comprehensive Plan is a 20-year (2005 - 2025) policy document designed to meet state regulatory requirements and to articulate a vision of the City and County. The Plan contains many policies and action steps addressing topics such as transportation, community form and identity, economic development, and community services and facilities, intended to guide control of Broomfield's future.
Consumer Price Index (CPI)	An index of prices used to measure the change in the cost of basic goods or services compared to a fixed base period. Broomfield monitors the Denver-Boulder Consumer Price Index.
Contingency	An <i>appropriation</i> of funds to cover unforeseen events that may occur during the budget year.
Cost Accounting	A method of accounting which provides for assembling and recording of all the elements of cost incurred to accomplish a purpose, to carry on an activity or operation, or to complete a unit of work or a specific job.
Council Focus Session	An annual planning session held by City Council in January where priorities are identified and set for the coming year.
Current Assets	Those <i>assets</i> which are available or can be made readily available to finance current operations or to pay current <i>liabilities</i> . Those assets which will be used up or converted into cash within one year.
Debt	An <i>obligation</i> resulting from the borrowing of money or from the purchase of goods and services. A government's debts can include <i>bonds</i> , leases, and notes. Debt instruments are used to finance projects with high capital costs and long useful lives.
Debt Limit	The maximum amount of gross or net <i>debt</i> which is legally permitted.
Debt Service	The annual payment of principal and interest on the City and County's indebtedness.
Debt Service Fund	A <i>fund</i> established to account for the accumulation of resources for, and the payment of, general long-term <i>debt</i> principal and interest.
Decision Package	A <i>budget</i> proposal for items, programs, or services beyond what is included in the <i>base budget</i> . Decision packages may include large increases in routine items, increased hours for existing part-time staff, new programs, new staff, and new equipment. Decision package proposals are prioritized by department heads and may or may not be ultimately approved during the budget development process.
Deficit	The amount by which expenditure outlays exceed revenue receipts in a given accounting period.
Delinquent Taxes	<i>Taxes</i> remaining unpaid on and after the date on which a penalty for nonpayment is attached. Although the penalty may be subsequently waived and a portion of the taxes may be abated or canceled, the unpaid balances continue to be delinquent taxes until abated, canceled, paid, or converted into tax liens.

GLOSSARY OF TERMS AND ACRONYMS continued

Depreciation	A financial mechanism to allocate the cost of a capital item over its service life. A decrease in an asset's value due to wear and tear, decay, or decline in price. Through this process, the entire cost on an asset is ultimately charged off as an expense over its service life.
Development Agreement	An agreement entered into between the City and another person or entity associated with the development of land. There are two main purposes of such an agreement: 1) to share the cost of infrastructure improvements with the developer, so that Broomfield is not solely paying for these improvements, or 2) to provide an incentive for the developer to do business in Broomfield, in the form of reimbursed sales, use, or property tax generated by the new development. Such agreements help ensure Broomfield's sales tax base.
Earmarked Funds	Funds dedicated for a specific program or purpose, such as state or federal <i>grants</i> earmarked for particular types of projects or programs.
Electronic Benefit Transfers (EBT)	An electronic system that allows a recipient to authorize transfer of their government benefits from a Federal account to a retailer account to pay for products received. In Colorado, this system is used to issue food stamp and other benefits to qualifying county residents.
Encumbrance	An amount of money committed and reserved but not yet expended for the purchase of a specific good or service, when a <i>purchase order</i> or contract is approved.
Enterprise Fund	A <i>fund</i> to account for operations financed and operated in a manner similar to private business enterprises, where the intent is to recover all or part of the costs of providing goods or services from those that use the goods or services, through user charges; e.g., Water Fund, Wastewater Fund, and Water Reclamation Fund. As in private business, the emphasis is on <i>net income</i> determination.
Expenditure	A decrease in net financial resources due to payments made by the City and County for goods or services, such as personnel, supplies, and equipment.
Fee	A general term used for any charge levied by government associated with providing a service, permitting an activity, or imposing a fine or penalty. Major types of fees include water and sewer taps, restaurant inspection fees, user charges, and building permits.
Fiduciary Fund	A fund consisting of resources received and held by a governmental unit as trustee or as an agent for other governmental units, private organizations, or individuals, to be expended or invested in accordance with the conditions of the trust.
Fiscal Policy	Broomfield's policies with respect to <i>taxes</i> , spending, and <i>debt</i> management as these relate to government services, programs, and capital investment. Fiscal policy provides an agreed-upon set of principles for budgetary planning and programming.

GLOSSARY OF TERMS AND ACRONYMS continued

Fiscal Year	A 12-month period to which the annual operating <i>budget</i> applies and at the end of which a government determines its financial position. Broomfield's fiscal year is the calendar year.
Fixed Assets	<i>Assets</i> that cost a considerable amount of money and that are expected to last a long time, such as buildings, land, roads, infrastructure, and equipment.
Full-Time Equivalent (FTE)	A unit of measure of Broomfield employees. An FTE refers to the equivalent of one person working full-time for one year (2,080 hours).
Fund Accounting	An accounting method using self-balancing sets of accounts, set up to record all financial transactions related to specific activities or functions. Fund accounting enables the division and grouping of financial records into useful sets. The aim is to control the handling of money to ensure that it will be spent only for the purpose intended. Fund accounting, in a broad sense, is required by the government to demonstrate agency compliance with requirements of existing legislation for which funds have been appropriated or otherwise authorized.
Fund Balance	The difference between a fund's sources of funds and its uses of funds for <i>governmental-type funds</i> and <i>fiduciary funds</i> ; also known as fund equity. Portions of fund balances can be designated for specific purposes.
Fund Type	In governmental accounting, <i>funds</i> are classified into three major fund types: <i>governmental</i> , <i>enterprise</i> , and <i>fiduciary</i> .
General Fund	The major <i>fund</i> of a governmental unit, it accounts for all activities not accounted for in other funds. Broomfield has two general funds, the City General Fund and the County General Fund, both of which are financed mainly by <i>taxes</i> , <i>charges for services</i> , and <i>transfers</i> from other funds.
Generally Accepted Accounting Principles (GAAP)	Uniform minimum standards and guidelines for financial accounting and reporting. They govern the form and content of the basic financial statements of an entity. GAAP encompasses the conventions, rules, and procedures necessary to define accepted accounting practices at a particular time. They include not only broad guidelines of general application, but also detailed practices and procedures. GAAP provides a standard by which to measure financial presentations.
General Obligation Bond	A <i>bond</i> secured by the full faith and credit and taxing authority of the City and County.
Geographic Information System (GIS)	A computer-based graphical mapping and analytical system used for capturing, managing, analyzing, and displaying various forms of geographically referenced information, such as roads, streams, utility lines, land-use, soil types, etc. GIS technology integrates common database operations such as query and statistical analysis with the unique visualization and geographic analysis benefits offered by maps.
Governmental Accounting Standards Board (GASB)	The body that sets accounting standards specifically for state and local governments.

GLOSSARY OF TERMS AND ACRONYMS continued

Governmental-Type Fund	Those <i>funds</i> through which most governmental functions are typically financed. The governmental fund measurement focus is on a “financial flow” basis, accounting for sources and uses of available expendable financial resources, not on net income determinations. Governmental-type funds include the two <i>General Funds</i> , Special Revenue Funds, <i>Capital Projects Funds</i> , and the <i>Debt Service Fund</i> .
Grant	A contribution from one governmental unit or funding source to another to be used or expended for a specified purpose, activity, or facility, e.g., human service program, police equipment, capital project, or other purpose designated by the grantee.
Housing Authority	The Broomfield Housing Authority was organized in 2002 to facilitate improved housing conditions for low-income residents within the City and County of Broomfield.
Intergovernmental Agreement (IGA)	A signed agreement between two or more governmental units, and approved by their governing bodies, that provides for the exchange of goods or services between the governments.
Intergovernmental Revenues	Revenues collected by one government and disbursed to another government, including <i>grants</i> , entitlements, shared revenues, or payments in lieu of taxes.
Internal Control	Internal control comprises organizational and operational methods adopted within a government to safeguard its <i>assets</i> , check the accuracy and reliability of its accounting data, promote operational efficiency, and encourage adherence to prescribed managerial policies. A primary method of internal control is segregation of employee duties to ensure that no single employee performs a complete cycle of operations.
Internal Service Allocations	A cost-reimbursement method used to account for services provided by one department/fund to other departments/funds; e.g., allocations are charged to each major fund for services rendered by the Facilities Fund, based on the square footage of buildings maintained for each fund. See Appendix A for additional detail.
Investments	Cash and securities held for the production of revenues in the form of interest or dividends.
Leasehold	The right to the use of real estate by virtue of a lease, usually for a specified term of years, for which consideration is paid.
Level of Service	Generally defines the current or existing services, programs, and facilities provided by a government. Level of service may be increased, decreased, or remain the same, depending upon needs, alternatives, available resources, and mandates. To continue a given level of service into future years assumes that objectives, type, and quality will remain unchanged.
Levy	To impose <i>taxes</i> , <i>special assessments</i> , or <i>user fees</i> for the support of governmental activities (verb). The total amount of taxes, special assessments, or user fees imposed by a government (noun).

GLOSSARY OF TERMS AND ACRONYMS continued

Liability	Something for which the City and County is liable; an <i>obligation</i> , responsibility, or <i>debt</i> .
Limited Appointment FTE	A <i>Full-Time Equivalent</i> employee that is employed for a limited time, due to being tied to a specific outside funding source, such as a program <i>grant</i> , or a temporary increase in workload, such as building inspections related to development. Limited appointment positions have specific ending dates to coincide with the end of the grant or workload increase.
Long-Range Financial Plan (LRFP)	Adopted in 2005 and updated in 2009, the primary purpose of the Financial Plan is to provide a method to assist in achieving the goal of economic sustainability for Broomfield now and at Broomfield's build-out.
Mill Levy	The rate of property taxation. A mill is one-tenth of a cent (\$.001). A mill levy is expressed as one dollar per one thousand dollars of <i>assessed valuation</i> .
Modified Accrual Basis	A method of accounting in which <i>revenues</i> are recognized when they become both measurable and available and <i>expenditures</i> are recognized when <i>liabilities</i> are incurred. This method of accounting is used for <i>governmental-type funds</i> .
Net Income	An <i>Enterprise Fund's</i> excess of <i>sources of funds</i> over <i>uses of funds</i> .
Obligation	An amount Broomfield may be legally required to meet out of its resources; any <i>debt</i> , written promise, or duty. Obligations include not only actual <i>liabilities</i> , but also un-liquidated <i>encumbrances</i> .
Operating Budget	A financial plan of current operations that encompasses both estimated revenues and estimated expenditures for a fiscal year. The operating budget includes estimates of the non-capital programs and services comprising the City's operation; the resultant expenditure requirements; and the resources available for their support.
Ordinance	A formal legislative enactment by the City Council. If it is not in conflict with any higher form of law, such as a state statute, it has the full force and effect of law within Broomfield. The difference between an ordinance and a <i>resolution</i> is that the latter requires less legal formality and has lower legal status. <i>Revenue</i> raising measures, such as the imposition of <i>taxes</i> , <i>special assessments</i> and <i>user fees</i> , usually require ordinances.
Pay-As-You-Go Financing	A financing method that relies on current <i>tax</i> and <i>grant</i> revenues rather than on <i>debt</i> , to pay for <i>capital projects</i> .
Projection	An estimation of future <i>revenues</i> and <i>expenditures</i> based on past trends, current economic conditions, and financial forecasts.
Property Tax	An annual tax levied by Broomfield on owners of real property, based on <i>assessed valuation</i> and the <i>mill levy</i> . A Broomfield resident's total <i>property taxes</i> are comprised of Broomfield's portion as well as school, fire, and any other special districts, such as metropolitan districts.

GLOSSARY OF TERMS AND ACRONYMS continued

Purchase Order	A document which authorizes the delivery of specified merchandise or the rendering of certain services and the making of a charge for them.
Reimbursements	(1) Repayments of amounts remitted on behalf of another party or in accordance with a contractual agreement, e.g., Broomfield gets reimbursed from the Northwest Parkway Authority for expenses related to providing police services along the Parkway. (2) Interfund transactions relating to repayment to a department or fund for services provided or payments made, such as <i>internal service allocations</i> .
Reserve	An account for funds set aside in past and current years for some future purpose, such as paying for capital projects, providing for <i>obligations</i> and <i>liabilities</i> in periods of economic downturn, and meeting unforeseen or emergency needs. City Council approval is required before expending any reserves.
Reserve for Debt Service	An account used to segregate a portion of <i>fund balance</i> for <i>debt service fund</i> resources legally restricted to the payment of long-term <i>debt</i> principal and interest amounts maturing in future years.
Resolution	An order of a legislative body requiring less legal formality than an <i>ordinance</i> or statute.
Retained Earnings	The difference between a fund's <i>assets (sources of funds)</i> and its <i>liabilities (uses of funds)</i> for <i>enterprise funds</i> ; also known as fund equity.
Revenue	An item or source of income, such as income from <i>taxes</i> , licenses, permits, <i>user fees</i> , <i>grants</i> , and interest earnings.
Revenue Bond	A <i>bond</i> secured by a specific source of revenue from a fund, rather than the full faith and credit of the issuer. In addition to a pledge of revenues, such bonds sometimes contain a mortgage on the fund's property.
Sales Tax	A tax based on the sales price of retail goods and services. The buyer pays the tax at the time of the sale, and the outlet remits it to the state or other taxing authority. Total sales tax paid by a buyer represents shares that are remitted to the State of Colorado, the City and County of Broomfield, school district, fire district, and other special districts, such as the Regional Transportation District (RTD). Broomfield's share of the total sales tax paid represents 4.15%.
Services Expansion Fee Fund	A fund used to account for revenues derived from a \$1 fee per square foot of new residential construction. The purpose of the fee is to provide funds for future capital costs associated with residential growth.
Sinking Fund	A <i>fund</i> or account in which money is deposited at regular intervals to provide for a future financial obligation, such as the retirement of bonded <i>debt</i> .
Special Assessment	A compulsory <i>levy</i> made against certain properties to defray part or all of the cost of a specific improvement or service deemed to primarily benefit those properties.

GLOSSARY OF TERMS AND ACRONYMS continued

Special District	An independent unit of local government organized to perform a single governmental function or a restricted number of related functions. Special districts usually have the power to incur <i>debt</i> and <i>levy taxes</i> ; however, certain types of special districts are entirely dependent upon enterprise earnings and cannot impose taxes. Examples of special districts are water and sewer districts, flood control districts, fire protection districts, and metropolitan districts.
Supplemental Appropriation	An appropriation by the City Council when there is a need to transfer budgeted and appropriated moneys from one <i>fund</i> to another fund, or add unanticipated or unconfirmed revenues to the current <i>budget</i> that were not received prior to the adoption of the budget.
Taxes	Compulsory charges levied by a government for the purpose of financing services performed for the common benefit, such as <i>property tax</i> and <i>sales tax</i> . This term does not include <i>special assessments</i> or <i>user fees</i> .
Transfers	The transfer of money from one fund to another, for a specific purpose. Transfers are treated as <i>sources of funds</i> in the receiving fund and as <i>uses of funds</i> in the originating fund.
User Fee	A charge to the benefiting party for the direct receipt of a public service, such as fees for water and sewer services and recreation services.
Zero-Based Budgeting	A budget process that requires each program to be justified from the ground up each fiscal year. Rather than using prior year funding levels automatically adjusted for growth or inflation, departments prepare base budget and decision package proposals.

GLOSSARY OF TERMS AND ACRONYMS continued

A/V	Audio/Visual	COHID	Colorado Health Information Dataset
AA	Alterations and Additions	COPs	Certificates of Participation
ACS	Arts Culture and Science	CPSC	Consumer Product Safety Commission
ADA	Americans with Disabilities Act	CRO	Central Records Office
ADP	Average Daily Population	CSBG	Community Services Block Grant
ALID	Arista Local Improvement District	CSU	Colorado State University
ARRA	American Recovery and Reinvestment Act	DA	District Attorney
ASTM	American Society for Testing and Materials	DOH	Colorado Department of Housing
AVL	Auto Vehicle Location	DRCOG	Denver Regional Council of Governments
AF	Acre Feet	DUI	Driving Under the Influence
BCC	Broomfield Community Center	EFT	Electronic Funds Transfer
BEDC	Broomfield Economic Development Corporation	EIS	Environmental Impact Statement
BHA	Broomfield Housing Authority	EPA	Environmental Protection Agency
BOE	Board of Equalization	EPSDT	Early Periodic Screening Diagnosis and Treatment
BSAFE	Broomfield Substance and Alcohol Free Environment	ET	Evap-Transpiration
BURA	Broomfield Urban Renewal Authority	FCS	Family and Children's Services
CAC	Citizen's Assistance Center	FMLA	Family and Medical Leave Act
CAFR	Comprehensive Annual financial Report	FTE	Full-Time Equivalent Positions
CASA	Court Appointed Special Advocates	FTP	File Transfer Protocol
CDBG	Community Development Block Grant	GAAP	Generally Accepted Accounting Principles and Standards
CDOT	Colorado Department of Transportation	GASB	Government Accounting Standards Board
CHRP	Children's Habilitation Residential Program	GFOA	Government Finance Officers Association
CIP	Capital Improvement Program	GIS	Geographic Information System
CMO	City and County Manager's Office	GWTP	Great Western Treatment Plant
CO	Certificate of Occupancy	HCP	Healthcare Program for Children with Special Needs
COBRA	Consolidated Omnibus Budget Reconciliation Act	HHS	Health and Human Services
HOPE	Helping our Families by Promoting Empowerment	PUD	Planned Unit Development
HS	Human Services	RFP	Request for Proposals
HUD	U.S. Department of Housing and Urban Development	RTC	Residential Treatment Center
IGA	Intergovernmental Agreement	RTD	Regional Transportation District
IPP	Industrial Pretreatment Program	SCFD	Scientific and Cultural Facilities District
IT	Information Technology	SDP	Site Development Plan
LEAP	Low Income Energy Assistance Program	SDWA	Safe Drinking Water Act
LEED	Leadership in Energy and Environmental Design	SEF	Service Expansion Fee

GLOSSARY OF TERMS AND ACRONYMS continued

LRFP	Long-Range Financial Plan	SFH	Single-Family Homes
MFH	Multi-Family Homes	SH	State Highway
MG	Million Gallons	SHRP	Strategic Highway Research Program
MGD	Millions Gallons Daily	SIU	Significant Industrial Users
MOW	Meals on Wheels	SRO	School Resource Officer
NATA	North Area Transportation Alliance	SSI	Social Security Income
NCWCD	Northern Colorado Water Conservation District	STD	Sexually Transmitted Disease
NMTF	North Metro Task Force	SWAT	Special Weapons and Tactics
NPDES	National Pollutant Discharge Elimination System	SWR	Service Work Request
NSP	Neighborhood Stabilization Program	TABOR	Taxpayers' Bill of Rights
OSPB	Office of State Planning and Budgeting	TANF	Temporary Assistance to Needy Families
OSPRT	Open Space, Parks, and Trails Master Plan	TBRA	Tenant-Based Rental Assistance
OSTAC	Open Space and Trails Advisory Committee	TE	Tap Equivalent
PBX	Private Branch Exchange	USR	Use by Special Review Plans
PDRC	Paul Derda Recreation Center	WIC	Women, Infants, and Children
PH	Public Health	WW	Wastewater
PRVs	Pressure Regulating Valves	WWTP	Wastewater Treatment Plan
PSSF	Promoting Safe and Stable Families		



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